

Petitions and Communications received from March 13, 2012, through March 19, 2012, for reference by the President to Committee considering related matters, or to be ordered filed by the Clerk on March 27, 2012.

**Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted.**

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From concerned citizens, regarding the Conditional Use Authorization on property located at 8 Washington Street. File No. 120152, 5 letters (1)

From Department of Human Resources, submitting request for waiver of Chapter 12B of the Administrative Code for the Holiday Inn located at 1500 Van Ness Avenue. (2)

From Lynda Beigel, regarding murals at the Bernal Heights Branch Library. (3)

From concerned citizens, submitting support for proposed legislation regarding tenant bicycle parking in existing commercial buildings. File No. 111029, 2 letters (4)

From concerned citizens, regarding Yuen-Ming Sing. 4 letters (5)

From Department of Human Resources, regarding the Merit System Services review of the City and County of San Francisco Personnel System. (6)

From concerned citizens, regarding Ross Mirkarimi. 3 letters (7)

From Office of the Clerk of the Board, the following individuals have submitted a Form 700 Statement: (8)

Angela Calvillo, Clerk of the Board - Annual  
Camelin Blackstone, Legislative Aide - Annual  
April Veneracion Ang, Legislative Aide - Annual  
Andrea Ausberry, SOTF Administrator - Assuming/Annual  
Alexander Volberding, Legislative Aide - Annual

From Gray Panthers, submitting support for free MUNI passes for youth in San Francisco. Copy: Each Supervisor (9)

From Gray Panthers, submitting support for proposed legislation that establishes policy regarding participation in Federal counterterrorism activities. File No. 120046 (10)

From concerned citizens, regarding proposed legislation that provides for a downward adjustment in price or upward adjustment in rating of a proposal or bid from a California Benefit Corporation for a competitively-solicited City contract. File No. 120082, 2 letters (11)

From Department of Real Estate, regarding notice of a community meeting on March 20, 2012. (12)

From Department of Elections, regarding the disclaimer requirements for local ballot measures for the upcoming June 5, 2012, Municipal Election. Copy: Each Supervisor (13)

From Office of the Mayor, submitting the following appointment: Copy: Rules Committee Clerk (14)

Fire Commission

Andrea Evans, term ending January 15, 2016  
Michael Hardeman, term ending January 15, 2016  
Stephen Nakajo, term ending January 15, 2016

From Clerk of the Board, submitting copy of memorandum sent to the Board of Supervisors regarding the following appointment by the Mayor: (15)

Fire Commission

Andrea Evans, term ending January 15, 2016  
Michael Hardeman, term ending January 15, 2016  
Stephen Nakajo, term ending January 15, 2016

From Office of the Mayor, submitting the following appointment: Copy: Rules Committee Clerk (16)

Human Services Commission

Pablo Stewart, for term ending January 15, 2016

Juvenile Probation Commission

Susan Jones, for term ending January 15, 2016  
Sarah Wan, for term ending January 15, 2016

From Clerk of the Board, submitting copy of memorandum sent to the Board of Supervisors regarding the following appointment by the Mayor: (17)

Human Services Commission

Pablo Stewart, for term ending January 15, 2016

Juvenile Probation Commission

Susan Jones, for term ending January 15, 2016  
Sarah Wan, for term ending January 15, 2016

From Office of the Controller, submitting the Airport Commission's Polaris Research and Development Audit Report. (18)

From Office of Civic Engagement and Immigrant Affairs, submitting the Annual Compliance Summary Report. Copy: Each Supervisor (19)

From Commission on the Environment, submitting the FY2010-2011 Urban Forestry Council Attendance Report. (20)

From Aaron Goodman, regarding the Parkmerced Project. (21)

From Jay Harrison, thanking the Board of Supervisors for broadcasting their meetings on the radio. (22)

From Julie Jaycox, regarding proposed project at 615-617 Greenwich Street. (23)

From concerned citizens, regarding the Gold Dust Lounge. 2 letters (24)

From Arts Commission, regarding a community meeting at the Bayview Opera House on March 29, 2012. (25)

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From Office of the Controller, regarding the America's Cup Organizing Committee. Copy: Supervisor Chiu (26)

From Office of the Treasurer and Tax Collector, submitting the February 2012 Investment Report. (27)

From A. Wong, regarding the Central Subway Project. (28)

From State Public Utilities Commission, submitting notice that PG&E has filed an application for several rate design changes. Copy: Each Supervisor (29)

From State Public Utilities Commission, submitting notice that PG&E has filed an application for recovery costs associated with its customer data access application. Copy: Each Supervisor (30)

From Ed Marsullo, regarding the FY2012-2013 Budget. Copy: Each Supervisor (31)

From State Senator Mark Leno, submitting support for proposed legislation that establishes policy regarding participation in Federal counterterrorism activities. File No. 120046, Copy: Each Supervisor, City Attorney (32)

\*(An asterisked item represents the cover sheet to a document that exceeds 25 pages. The complete document is available at the Clerk's Office Room 244, City Hall.)

To:  
Cc:  
Bcc:  
Subject: File 120152: Support 8 Washington

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----- Forwarded by Katy Tang/BOS/SFGOV on 03/16/2012 04:48 PM -----

From: Richard Pickerel <r.pickerel@me.com>  
To: David.Chiu@sfgov.org, David.Chiu@sfgov.org  
Date: 02/22/2012 02:43 PM  
Subject: Support 8 Washington

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I am writing this letter to express my support for 8 Washington and its significant improvements to our waterfront. The project reflects 6+ years of community input and planning that will provide for better use of urban land that currently consists of a PRIVATE recreation club, two surface parking lots and a 3-block long chain link fence. San Francisco Waterfront Partners listened to the community and redesigned the project to reflect community input. The mixed-use project would provide numerous benefits to the City, its residents and visitors.

8 Washington provides the following important benefits:

- Approximately 165 units of housing close to downtown and along one of the City's busiest transit corridors, adding to the neighborhood's security and vitality. In a green city like ours, this is EXACTLY where housing should be built!
- A total of approximately 30,000 square feet of new public open space and parks, including a much-needed children's play area and sculptural garden (paid for and maintained in perpetuity at no cost to the City).
- Opening of Jackson and Pacific Streets to the Embarcadero - providing public access and visual corridors between Jackson Square, North Beach and Chinatown to the waterfront.
- Widening of Drumm Street Garden Walk, connecting all of the public open spaces
- Approximately 20,000 square feet of indoor/outdoor restaurants and retail - bringing more people and activity the west side of the Embarcadero. Animating the streets and sidewalks.
- Widened sidewalks, averaging 15 feet.
- Removal of curb cuts along the Embarcadero.
- 255 public, underground parking spaces serving the Ferry Building area.
- 81 bike parking spaces.
- 5 car share spaces.
- Renovated and expanded state-of-the-art fitness and aquatics club with green roof, green walls along Embarcadero.
- Millions of dollars in property taxes paid to the City by the owners of the 165 new condominiums

①

- Ongoing revenue to the Port to support its infrastructure projects.
- Hundreds of construction jobs and on-site permanent jobs.

This project deserves your support. It exemplifies the type of infill development that our City needs.

Thank you for your consideration.

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To:  
Cc:  
Bcc:  
Subject: File 120152: Support 8 Washington

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----- Forwarded by Katy Tang/BOS/SFGOV on 03/16/2012 03:38 PM -----

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From: Frank Razo <frazo6490@gmail.com>  
To: David.Chiu@sfgov.org, David.Chiu@sfgov.org  
Date: 03/16/2012 08:51 AM  
Subject: Support 8 Washington

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I am writing this letter to express my support for 8 Washington and its significant improvements to our waterfront. The project reflects 6+ years of community input and planning that will provide for better use of urban land that currently consists of a PRIVATE recreation club, two surface parking lots and a 3-block long chain link fence. San Francisco Waterfront Partners listened to the community and redesigned the project to reflect community input. The mixed-use project would provide numerous benefits to the City, its residents and visitors.

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BOS-1  
page

File 120183

Angela Calvillo  
S.F. Board of Supervisors  
File No. 120183  
Planning Case No. 2011.0471C  
Motion No. 18520

Dear Ms. Calvillo,

My husband and I, Michael and Sylvia Meltzer STRONGLY OBJECT to granting permission to the "Nob Hill Masonic Center" to continue the existing non-conforming assembly and entertainment uses, and to continue the existing food and beverage service uses within the center.

We STRONGLY SUPPORT a second look at granting this permission which would give rise to deteriorating this wonderful and unique neighborhood.

The members of the Board of Supervisors should have more feeling for how special San Francisco and its neighborhoods are!

Sincerely,  
Sylvia Edita and Michael Meltzer  
#811  
1177 California Street  
San Francisco, California

*Sylvia Edita Meltzer / Michael J Meltzer*  
*March 12, 2012*

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2012 MAR 13 PM 3:22  
*[Signature]*



FILE NO. 120182  
BOS 11 - Done  
~~Chavez~~

**Jardin d'Angleterre**  
1110 Taylor Street  
San Francisco, California 94108  
STPIPTWTW

Telephone: (415) 776-1629  
Fax: (415) 928-3744

whitesinn@comcast.net  
2011 MAR 19 AM 9:01  
RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO

19 March 2012  
HAND DELIVERED

The San Francisco Board of Supervisors  
c/o Angela Calvillo, Clerk of the Board  
Room 244 City Hall  
San Francisco, California 94102

Re: File No. 120183 Protest of Conditional Use Approval

This Protest of the Masonic Center's Application for Conditional Use Authorization as identified in Planning Case No. 2011.0471C arises from the following reasons:

In February 2010 title to 1110 Taylor Street was transferred by the gift of its former owner to The Regents of the University of California for the use and benefit of the University of California Medical Center (UCSF). The gift so transferred was not only, and uniquely, the sole single story dwelling atop Nob Hill but also—as the former Coachman's House to the Flood Mansion—a designated Landmark by the City and County. As to its location the structure is catercornered on Taylor Street to Grace Cathedral. Of equal importance in the Case at hand it is but a few steps to Huntington Park.

Turning now to the reason for the Protest why it's rather described on the Brass Plaque affixed to the structure by the donor of the gift who had dedicated the property in the words of the Plaque in "support of Brain Tumor Research". Specifically the dwelling and its grounds are perceived as an off-campus "oasis of tranquility on Nob Hill"; a meeting place and one of study or retreat for overnight visitors, medical researchers, and nurses affiliated with UCSF. One fears, however, that the words "tranquility" "study" and "retreat" will become a bad joke on Nob Hill should the Masonic Center succeed in obtaining at this time a Conditional Use Authorization. With that stepping stone in hand the ultimate point of aim which may come to pass for the luckless residents and institutions on Nob Hill—if the Planning Commission has its way—will inevitably be the "intensification" of Entertainment at the Masonic Center. In fact, the word "intensification" itself neatly describes the very motive, essence, and reason that corporate sponsors in the first place produce so-called Rap Concerts with or without gun fire in the streets; particularly when buttressed with whisky at the Bar or all eight of them within the Masonic Center as ultimately sought for the future.

Finally, and in closing on a point of order, at the Planning Commission session applicable to this Case the President of the Commission Ron Miguel was asked to recuse himself due to conflict of interest based upon his former status as a Master in the Masonic Order, the moving party in this

Case. Commissioner Miguel countered with his statement that the City Attorney had given him a "pass" with his decision that no conflict existed. When requested to insert in the record of the proceedings a letter from the City Attorney Commissioner Miguel agreed to do so. Having no knowledge of the result I've asked my Representative on the Board of Supervisors to obtain a copy of the letter for me but have neither received the courtesy of an answer nor acknowledgement.

---

J. Henry Glazer  
Nob Hill Resident

File 120183

To:  
Cc:  
Bcc:  
Subject: Board of Supervisors Hearing March 27th

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From: Audrey Joseph <audrey@audreyjoseph.com>  
To: "Wiener, Scott" <Scott.Wiener@sfgov.org>, <jane.kim@sfgov.org>, <john.avalos@sfgov.org>, <eric.mar@sfgov.org>, <melia.cohen@sfgov.org>, <carmen.chu@sfgov.org>, <david.chiu@sfgov.org>, <david.campos@sfgov.org>, <mark.farrell@sfgov.org>, <christina.olague@sfgov.org>, <sean.elsbernd@sfgov.org>  
Cc: "Jocelyn.Kane@sfgov.org" <Jocelyn.Kane@sfgov.org>  
Date: 03/13/2012 05:12 PM  
Subject: Board of Supervisors Hearing March 27th

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Supervisor:

On March 27th you will be hearing the appeal of the conditional use permit granted to the Masonic Auditorium by the Planning Commission; I will be unable to attend. I would like to mention a couple of things that I feel are very relevant to this issue. Firstly - The Masonic Auditorium has been granted a conditional use permit prior to this present grant - it was appealed and won that appeal. It is my personal knowledge that the operators of the Masonic have bent over backwards to accommodate the surrounding neighbors at every turn on every permit application whether it was the ABC, Entertainment Commission or Planning Department without actually closing down the business. I am impressed with their extraordinary and very costly efforts.

Secondly - In my 30 years as a resident of San Francisco, I cannot remember a time the Masonic was not operating whether it was comedy with Joy Behar, Blues and Jazz with the Blind Boys of Alabama or Van Morrison and of course pop music and rock and roll. But the Masonic is horribly outdated and in order to compete and provide this city with a concert venue that will rival the Fox in Oakland or like venues in other Bay Area cities it is important that they be allowed to develop a new stage, new sound and lighting as well as the other improvements slated for that property and formalize its use.

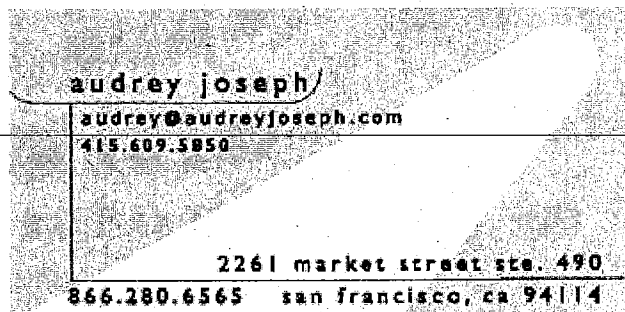
Just recently the City introduced an economic impact report that stated how very important entertainment is to our city and yet it failed to state how few medium size concert venues we actually have, The Masonic being the only one. There is the Warfield and Fillmore which are both considerably smaller and Bill Graham Civic which is much larger. The quality of entertainment which will be drawn to our great city is dependent on a variety of venues with the very best and latest technology. In addition the city has chapter 90A of the Admin code that establishes a sustainability music and culture policy. This policy indicates that wherever possible we must sustain our entertainment venues. The Masons along with Live Nation have agreed to improving the Masonic Auditorium for the purposes of entertainment and public good.

Having said all this - I urge you to support the Masonic Auditorium's right to continue and improve its business and codify its operations.

If you have any questions, please do not hesitate to contact me.

Thanks

*Audrey Joseph*





# CITY AND COUNTY OF SAN FRANCISCO HUMAN RIGHTS COMMISSION

## S.F. ADMINISTRATIVE CODE CHAPTERS 12B and 14B WAIVER REQUEST FORM (HRC Form 201)

FOR HRC USE ONLY	
Request Number:	

### ► Section 1. Department Information

Department Head Signature: [Signature]

Name of Department: DHR

Department Address: 1 South Van Ness Avenue, San Francisco, CA 94103

Contact Person: Michael Cerles, Senior Personnel Analyst

Phone Number: (415) 557-4831

Fax Number: (415) 551-8945

### ► Section 2. Contractor Information

Contractor Name: Holiday Inn Golden Gateway

Contact Person: Alvenia Jeter

Contractor Address: 1500 Van Ness Avenue, San Francisco, CA 94109

Vendor Number (if known): 09340

Contact Phone No.: (415) 447-3046

### ► Section 3. Transaction Information

Date Waiver Request Submitted: 03/14/12

Type of Contract: Purchase Order

Contract Start Date: 3/29/2012  
\$12,813.85

End Date: 4/5/2012

Dollar Amount of Contract:

### ► Section 4. Administrative Code Chapter to be Waived (please check all that apply)

- Chapter 12B
- Chapter 14B *Note:* Employment and LBE subcontracting requirements may still be in force even when a 14B waiver (type A or B) is granted.

### ► Section 5. Waiver Type (Letter of Justification *must* be attached, see Check List on back of page.)

- A. Sole Source
- B. Emergency (pursuant to Administrative Code §6.60 or 21.15)
- C. Public Entity
- D. No Potential Contractors Comply – Copy of waiver request sent to Board of Supervisors on: 03/14/12
- E. Government Bulk Purchasing Arrangement – Copy of waiver request sent to Board of Supervisors on:
- F. Sham/Shell Entity – Copy of waiver request sent to Board of Supervisors on:
- G. Local Business Enterprise (LBE) (for contracts in excess of \$5 million; see Admin. Code §14B.7.1.3)
- H. Subcontracting Goals

HRC ACTION			
12B Waiver Granted:	_____	14B Waiver Granted:	_____
12B Waiver Denied:	_____	14B Waiver Denied:	_____
Reason for Action: _____			
HRC Staff: _____		Date: _____	
HRC Staff: _____		Date: _____	
HRC Director: _____		Date: _____	

### DEPARTMENT ACTION – This section must be completed and returned to HRC for waiver types D, E & F.

Date Waiver Granted: \_\_\_\_\_ Contract Dollar Amount: \_\_\_\_\_

2

To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: Bernal Heights Library Murals

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From: Lynda Beigel <beigel@znet.net>  
To: tom.decaigny@sfgov.org, mayoredwinlee@sfgov.org  
Cc: Board.of.Supervisors@sfgov.org, David.Campos@sfgov.org, libraryusers2004@yahoo.com  
Date: 03/16/2012 12:34 PM  
Subject: Bernal Heights Library Murals

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The Library Users Assn. has brought to my attention the City of San Francisco's planned removal of the community instigated and beautiful murals on the Bernal Heights Library, including that honoring Chile's martyred musician Victor Jara. As a member of the Friends of the Library, I am shocked and disappointed that you would even consider destroying these art works and insulting the community of Bernal Heights that commissioned them.

I am a long term resident (recently returned from Marin) and landlord in San Francisco, who remembers friends whose family were imprisoned in the soccer stadium and tortured. I hope this ill-founded idea is not a repeat of the favoring northern and western neighborhoods and their recent ethnic changes that I also watch in the school board and in real estate decisions by the City.

Very truly yours, Lynda Beigel

File 111029

**Employee Bike Access**  
Zan Armstrong to: Board.of.Supervisors  
Cc: Marc

03/13/2012 11:13 AM

Dear Board of Supervisors:

I'm Suzanne Armstrong, a San Francisco resident in the Alamo Square area and an employee of Google. Google is a strong supporter of biking both in the San Francisco and Mountain View offices. In San Francisco, we have secure bike storage in a room in the parking garage with Google badge access only. When I do work in SF, I typically ride my bike to get to the office as my bike is my main form of transportation. It's a very popular option at work and saves the city 40+ or so bike racks on the sidewalk.

As biking continues to get more popular in the city, we need scalable solutions for bike storage & security during work. In building solutions are quite important.

Secondly, to bike in the city, I currently find it important to have one cheaper "city" bike that I ride when I know I have to park outside and one "good" bike that I only lock in secure locations. Not everyone has the luxury. Legislation like the Employee Bike Access will make it much safer for people who only have one bike, a bike that they rely on for transportation, to ride that bike to work as a viable option.

As one of the many San Franciscans who ride a bike to work, I urge you to support this important legislation to help allow employers and commercial tenants provide a safe secure place for employees to store their bike during the workday.

Please continue to make it easier for me, my family and my friends to bike in San Francisco

Sincerely,  
Suzanne



File 111029

**Bicycle Improvements**  
Ty Towry to: Board.of.Supervisors@sfgov.org  
Cc: "Marc@sfbike.org"  
Please respond to Ty Towry

03/13/2012 02:56 PM

Dear Board of Supervisors:

**DESCRIBE YOURSELF:**

Your name. Ty Towry

Where you live. 385 Dolores Street

Where you work. Downtown

What your current bike parking situation is at work. Outside (unacceptable)

How will this legislation help you, or how has indoor bicycle storage helped you? I will ride my bike more if

I have safe place to store my bike

Do you bike with your family or friends? Yes

Add anything else about yourself. We need more enclosed 24 hour access bike parking all over the city.

As one of the many San Franciscans who ride a bike to work, I urge you to support this important legislation to help allow employers and commercial tenants provide a safe secure place for employees to store their bike during the workday.

Please continue to make it easier for me, my family and my friends to bike in San Francisco

Sincerely,

Ty Towry



To:  
Cc:  
Bcc:  
Subject: Sponsor Yuen-Ming Sin's Permanent Residency Status Petition with the Department of Labor

From: Carmen Chu/BOS/SFGOV  
03/19/2012 12:54 PM  
Subject: Fw: Sponsor Yuen-Ming Sin's Permanent Residency Status Petition with the Department of Labor  
Sent by: Katy Tang

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please include as part of the board's record. thanks!

Carmen Chu  
SF Board of Supervisors  
District 4  
1 Dr. Carlton B. Goodlett Pl.  
SF, CA 94102  
(415) 554-7460  
[www.sfgov.org/chu](http://www.sfgov.org/chu)

----- Forwarded by Katy Tang/BOS/SFGOV on 03/19/2012 12:55 PM -----

From: Steve Mui <[mail@change.org](mailto:mail@change.org)>  
To: Carmen.Chu@sfgov.org  
Date: 03/19/2012 10:44 AM  
Subject: Sponsor Yuen-Ming Sin's Permanent Residency Status Petition with the Department of Labor

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Greetings,

As a citizen concerned about the Chinese community in San Francisco, I am sending this letter of support on behalf of Yuen-Ming Sin, a bilingual Chinese-speaking Speech and Language Pathologist who has been employed by the San Francisco Unified School District (SFUSD) for the past eight and a half years helping nearly a thousand San Francisco students with communication and special education needs. However, despite her significant contributions, Ms. Sin will lose her job and has to leave the United States when her work-visa expires unless SFUSD sponsors a petition for permanent residency status (green card) on her behalf.

The Chinese community, in particular, in San Francisco needs Ms. Sin's specialized professional skills to assist our students with their special educational needs and to help parents understand those needs. In SFUSD, 29% of students need bilingual help and 38.7% of English learners are Chinese-speakers. Many of these families do not have proficient English skills and are unfamiliar with special education. For many years, Ms. Sin has served Chinese-speaking preschool students and their families in your school district as the only Chinese-bilingual, bi-literate and bi-cultural Speech and Language Pathologist.

5

Without a sponsorship from SFUSD, Ms. Sin will be forced to leave a job she holds dear, the place she calls home, and the community she serves. As someone who is concerned about retaining highly skilled professionals that have invested in our schools and community, I urgently ask that Superintendent Carlos Garcia and the SFUSD Board of Education take immediate action and proceed with petition for permanent residence on Ms. Sin's behalf.

Thank you.

致三藩市聯合校區教委會與校監 Carlos Garcia:

最近新聞媒介報導一位華裔雙語語言治療師線婉明, 因其H1B工作證期滿, 而因為三藩市聯合校區欠缺支持移民員工申請永久居留(綠卡)的政策, 導致線氏必要離職及離開美國。本人支持線婉明, 並促請三藩市聯合校區負責人士, 切勿再拖延, 盡快繼續為線婉明擔保永久居留(綠卡)申請。

三藩市校區內的雙語學童, 華裔差不多佔四成, 而有很多家長屬新移民, 不熟識美國教育制度, 對特殊教育服務更感陌生, 又或英語程度並未達到流利程度, 故此能夠得到一位如線婉明的資深專業人才協助, 她不但曉講流利的廣東話, 通曉寫作及閱讀中文, 更了解移民心態, 能直接與學童和家長溝通, 實屬難能可貴。在以往八年多, 線婉明是三藩市校區唯一一位專為華裔三歲至五歲學童做測試的雙語語言治療師, 已經服務了近千個華裔學童及其家庭。

線氏在三藩市生活及做事差不多十年, 建立了不少的友誼, 覺得難捨難離。而其同事、朋友及鄰居對線婉明目前的處境, 甚覺驚訝, 又焦慮又失望。現時三藩市校區給予線氏一年停薪留職, 但仍欠缺確實的承諾, 為她重新申請永久居留。而實際上沒有三藩市校區的支持, 線氏根本無可能返回原職。本人極之關注挽留對本地社區有貢獻的專業人才, 現懇請三藩市聯合校區教委會與校監Garcia, 竭盡所能, 立即為這位難得的雙語語言治療師線婉明, 向移民局進行擔保永久居留申請。

謝謝!

Steve Mui  
San Francisco, California

Note: this email was sent as part of a petition started on Change.org, viewable at <http://www.change.org/petitions/us-house-of-representatives-sponsor-yuen-ming-sins-permanent-residency-status>. To respond, [click here](#)

To:  
Cc:  
Bcc:  
Subject: Sponsor Yuen-Ming Sin's Permanent Residency Status Petition with the Department of Labor

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----- Forwarded by Katy Tang/BOS/SFGOV on 03/16/2012 03:39 PM -----

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From: Brandon Evangelista <mail@change.org>  
To: Carmen.Chu@sfgov.org  
Date: 03/16/2012 01:50 AM  
Subject: Sponsor Yuen-Ming Sin's Permanent Residency Status Petition with the Department of Labor

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Greetings,

As a citizen concerned about the Chinese community in San Francisco, I am sending this letter of support on behalf of Yuen-Ming Sin, a bilingual Chinese-speaking Speech and Language Pathologist who has been employed by the San Francisco Unified School District (SFUSD) for the past eight and a half years helping nearly a thousand San Francisco students with communication and special education needs. However, despite her significant contributions, Ms. Sin will lose her job and has to leave the United States when her work-visa expires unless SFUSD sponsors a petition for permanent residency status (green card) on her behalf.

The Chinese community, in particular, in San Francisco needs Ms. Sin's specialized professional skills to assist our students with their special educational needs and to help parents understand those needs. In SFUSD, 29% of students need bilingual help and 38.7% of English learners are Chinese-speakers. Many of these families do not have proficient English skills and are unfamiliar with special education. For many years, Ms. Sin has served Chinese-speaking preschool students and their families in your school district as the only Chinese-bilingual, bi-literate and bi-cultural Speech and Language Pathologist.

Without a sponsorship from SFUSD, Ms. Sin will be forced to leave a job she holds dear, the place she calls home, and the community she serves. As someone who is concerned about retaining highly skilled professionals that have invested in our schools and community, I urgently ask that Superintendent Carlos Garcia and the SFUSD Board of Education take immediate action and proceed with petition for permanent residence on Ms. Sin's behalf.

Thank you.

致三藩市聯合校區教委會與校監 Carlos Garcia:

最近新聞媒介報導一位華裔雙語語言治療師線婉明, 因其H1B工作證期滿, 而因為三藩市聯合校區欠缺支持移民員工申請永久居留(綠卡)的政策, 導致線氏必要離職及離開美國。本人支持線婉明, 並促請三藩市聯合校區負責人士, 切勿再拖延, 盡快繼續為線婉明擔保永久居留(綠卡)申請。

三藩市校區內的雙語學童，華裔差不多佔四成，而有很多家長屬新移民，不熟識美國教育制度，對特殊教育服務更感陌生，又或英語程度並未達到流利程度，故此能夠得到一位如線婉明的資深專業人才協助，她不但曉講流利的廣東話，通曉寫作及閱讀中文，更了解移民心態，能直接與學童和家長溝通，實屬難能可貴。在以往八年多，線婉明是三藩市校區唯一一位專為華裔三歲至五歲學童做測試的雙語語言治療師，已經服務了近千個華裔學童及其家庭。

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謝謝！

Brandon Evangelista  
Toronto, Canada

Note: this email was sent as part of a petition started on Change.org, viewable at <http://www.change.org/petitions/us-house-of-representatives-sponsor-yuen-ming-sins-permanent-residency-status>. To respond, [click here](#)

To:  
Cc:  
Bcc:  
Subject: Sponsor Yuen-Ming Sin's Permanent Residency Status Petition with the Department of Labor

---

From: Angelisa Candler <mail@change.org>  
To: Carmen.Chu@sfgov.org  
Date: 03/16/2012 02:49 PM  
Subject: Sponsor Yuen-Ming Sin's Permanent Residency Status Petition with the Department of Labor

---

Greetings,

As a citizen concerned about the Chinese community in San Francisco, I am sending this letter of support on behalf of Yuen-Ming Sin, a bilingual Chinese-speaking Speech and Language Pathologist who has been employed by the San Francisco Unified School District (SFUSD) for the past eight and a half years helping nearly a thousand San Francisco students with communication and special education needs. However, despite her significant contributions, Ms. Sin will lose her job and has to leave the United States when her work-visa expires unless SFUSD sponsors a petition for permanent residency status (green card) on her behalf.

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Thank you.

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制度，對特殊教育服務更感陌生，又或英語程度並未達到流利程度，故此能夠得到一位如線婉明的資深專業人才協助，她不但曉講流利的廣東話，通曉寫作及閱讀中文，更了解移民心態，能直接與學童和家長溝通，實屬難能可貴。在以往八年多，線婉明是三藩市校區唯一一位專為華裔三歲至五歲學童做測試的雙語語言治療師，已經服務了近千個華裔學童及其家庭。

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謝謝！

Angelisa Candler  
San Francisco, California

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To:  
Cc:  
Bcc:  
Subject: Sponsor Yuen-Ming Sin's Permanent Residency Status Petition with the Department of Labor

---

From: Tony Sin <mail@change.org>  
To: Carmen.Chu@sfgov.org  
Date: 03/16/2012 02:39 PM  
Subject: Sponsor Yuen-Ming Sin's Permanent Residency Status Petition with the Department of Labor

---

Greetings,

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謝謝！

She is totally dedicated to speech pathology, genuinely likes children, and will always smile whenever she sees them.

Tony Sin  
Toronto, Canada

Note: this email was sent as part of a petition started on Change.org, viewable at <http://www.change.org/petitions/us-house-of-representatives-sponsor-yuen-ming-sins-permanent-residency-status>. To respond, [click here](#)





Edwin M. Lee  
Mayor

Micki Callahan  
Human Resources Director

March 14, 2012

The Honorable David Chiu  
President, Board of Supervisors  
1 Dr. Carlton B. Goodlett, #244  
San Francisco, CA 94102

RE: Merit System Services Review of City and County of San Francisco Personnel System

Dear President Chiu:

I write you on behalf of Merit Systems Services (MSS), to advise you that beginning Tuesday, May 22, 2012, MSS will review the City and County of San Francisco's personnel system. This compliance review is conducted to ensure that the City and County's personnel program is consistent with State and Federal personnel standards. Compliance with these standards is a condition of funding for our social services and child support services programs. MSS will review EEO, appeals, classification, selection, training, certification, temporary employment policies, employee relations, layoffs, and record-keeping systems.

A representative of the review team will be available if you wish to provide input into the review process about the City's personnel system. The meeting is optional. Please contact Lisa Schroffel if you wish to meet. She can be reached via email at [lschroffel@cps.ca.gov](mailto:lschroffel@cps.ca.gov) or at 916-471-3402. She will be available from Tuesday, May 22, 2012 through Thursday, May 24, 2012 for this purpose.

Sincerely,

A handwritten signature in black ink, appearing to read "Micki Callahan", followed by a long horizontal line extending to the right.

Micki Callahan  
Human Resources Director

cc: Martin Gran, Employee Relations Director, DHR  
Angela Calvillo, Clerk of the Board of Supervisors  
Lisa Schroffel, CPS HR Consulting

6



Fw: SF Sheriff  
jose l. muniz  
to:  
Board of Supervisors  
03/17/2012 04:25 PM  
Hide Details  
From: "jose l. muniz" <sfmuniz@yahoo.com>

To: Board of Supervisors <Board.of.Supervisors@sfgov.org>

Please respond to "jose l. muniz" <sfmuniz@yahoo.com>

History: This message has been forwarded.

----- Forwarded Message -----

From: Laurel Muniz <lmunizsf@gmail.com>  
To: David Campos <David.Campos@sfgov.org>  
Cc: Hillary.Ronen@sfgov.org  
Sent: Saturday, March 17, 2012 12:29 PM  
Subject: SF Sheriff

Dear Supervisor Campos:

I'm writing to you today to encourage you to keep Sheriff Ross Mirkarimi in office.

I believe that former Sheriff Hennessey said it best,

"My opinion is that he should remain in the job and be given a chance to show what he can do with the office. I think he's being punished accordingly by the justice system...." said Hennessey, who has been lauded by victims' advocacy groups over the years for domestic violence services and programs that began under his watch.

While admitting guilt to the crime of false imprisonment is serious, he added, it should not automatically disqualify Mirkarimi from holding office.

"During my time as sheriff, I hired many people with criminal records who have done outstanding jobs for the department," Hennessey said. "Oftentimes, you have to look at the whole issue of rehabilitation and redemption."

We trusted former Sheriff Mike Hennessey for over 32 years. Let's not turn our backs on his advice now.

Warmest Regards,

Laurel Muniz

7

**ROSS MIRKARIMI, SHERIFF**

**gary noguera** to: 'Carmen Chu', Christina Olague, David Campos, David Chiu, entire board, ERIC MAR, Jane Kim, John Avalos, Malia Cohen, mark  
Cc: mayoredwinlee

03/19/2012 06:29 AM

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History: This message has been forwarded.

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Dear Supervisors,

I strongly urge you to remove the sheriff, if/when the matter comes before you.

The video which the defense team so vigorously tried to keep from being played at the trial, tells the story.

I believe that he made the plea deal because he realized he would have been convicted on the other counts.

We can do better than Mirkarimi. Please have the courage to remove him for what he did.

Gary noguera  
942 Teresita Blvd  
SF 94127  
415-469-8899

**Ross Mirkarimi**  
**William Cendak** to: Board.of.Supervisors

03/13/2012 10:17 AM

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History: This message has been forwarded.

Dear Board Members,

How can anyone have respect for a man who is a bully and mentally and physically abuses women?

Remove/impeach this individual now.

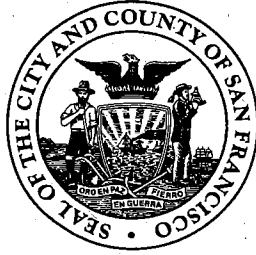
Thank you,

W. J. Cendak

71 Ledyard St.

San Francisco, CA 94124

**BOARD of SUPERVISORS**



**City Hall**  
**1 Dr. Carlton B. Goodlett Place, Room 244**  
**San Francisco 94102-4689**  
**Tel. No. 554-5184**  
**Fax No. 554-5163**  
**TDD/TTY No. 544-5227**

Date:	March 19, 2012
To:	Honorable Members, Board of Supervisors
From:	Angela Calvillo, Clerk of the Board
Subject:	Form 700

This is to inform you that the following individuals have submitted a Form 700 Statement:

- Angela Calvillo, COB - Annual
- Camelin Blackstone, Legislative Aide – Annual
- April Veneracion Ang, Legislative Aide – Annual
- Andrea Ausberry, SOTF Administrator – Assuming-Annual
- Alexander Volberding, Legislative Aide – Annual

8

# GRAY PANTHERS

1182 Market Street, Room 203  
San Francisco, CA 94102  
Telephone: (415) 552-8800

OF SAN FRANCISCO

MTA Board of Directors  
One South Van Ness, Floor 3  
San Francisco, CA 94103-1267

March 9, 2012

Subject: Free Muni for Youth

The Gray Panthers of San Francisco is a senior advocacy group. We, unlike some other senior groups, are strong advocates for free Muni for youth.

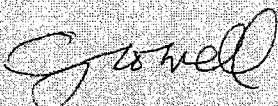
Ultimately we will not be happy until Muni is free for all, and subsidized by downtown businesses which receive shoppers and workers thanks to Muni. However we believe that youth should be the first to receive the benefit of free transportation.

Youth need consistent, reliable transportation to get to school. Recent cuts by the State in money for school buses has meant that most kids are now totally reliant on public transportation and often don't have funds to get to school. Kids from poor families with many children are especially impacted.

Problems are magnified for poor families who may be hit with truancy charges if kids DON'T get to school.

There is a problem of racial profiling by the police. Kids without transfers risk arrest, even deportation.

We can't afford NOT to support our youth. Respectfully



Catherine Powell, Secretary, GP of SF  
Cc: San Francisco Board of Supervisors

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2012 MAR -9 PM 1:28

9



# GRAY PANTHERS

1182 Market Street, Room 203  
San Francisco, CA 94102  
Telephone: (415) 552-8800

OF SAN FRANCISCO

To: San Francisco Board of Supervisors  
City Hall, San Francisco, California

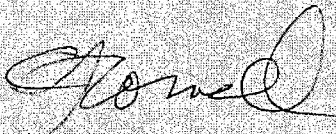
March 9, 2012

Subject: Safe San Francisco Civil Rights Ordinance

At our Wednesday, March 7, Meeting, the S.F. Gray Panthers Board of Directors voted unanimously to support and advocate for the Safe San Francisco Civil Rights Ordinance. This is in line with our long-time history of fighting for civil rights and liberties.

We urge the Board of Supervisors to pass and implement this ordinance.

Respectfully,



Catherine Powell, Secretary GP of SF

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2012 MAR -9 PM 1:28  
PC

(10)



File 120082: Coalition for Economic Equity Opposition To B Corps Legislation  
Peggy Nevin to: Victor Young

03/15/2012 11:50 AM

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**From:** "Oren Sellstrom" <[osellstrom@lccr.com](mailto:osellstrom@lccr.com)>

**Date:** March 14, 2012 9:26:43 AM PDT

**To:** "David Chiu" <[David.Chiu@sfgov.org](mailto:David.Chiu@sfgov.org)>, [Carmen.Chu@sfgov.org](mailto:Carmen.Chu@sfgov.org),

[jane.kim@sfgov.org](mailto:jane.kim@sfgov.org), [John.Avalos@sfgov.org](mailto:John.Avalos@sfgov.org)

**Cc:** [Theresa.Sparks@sfgov.org](mailto:Theresa.Sparks@sfgov.org), [Theresa.Sparks@sfgov.microsoftonline.com](mailto:Theresa.Sparks@sfgov.microsoftonline.com),

[mayoredwinlee@sfgov.org](mailto:mayoredwinlee@sfgov.org), [Catherine.Rauschuber@sfgov.org](mailto:Catherine.Rauschuber@sfgov.org)

**Subject:** Coalition for Economic Equity Opposition To B Corps Legislation

Please see attached letter in opposition to the "B Corps" contracting legislation that will be considered at this morning's Budget & Finance Committee hearing.

Thank you for your consideration of these comments.

Oren Sellstrom  
Associate Director Programs and Policy  
Lawyers' Committee for Civil Rights  
131 Steuart Street, Suite 400  
San Francisco, CA 94105  
(415) 543-9697 ext. 204  
(415) 543-0296 (fax)



Coalition For Economic Equity Opposition To B Corps Legislation.pdf

11



# 120082



## COALITION FOR ECONOMIC EQUITY

818 - 47<sup>th</sup> Avenue • San Francisco, CA 94121

Phone: (415) 752-4506 • FAX: (415) 752-4509

Co-Chair  
Bernida Reagan

Co-Chair  
Mara E. Rosales

Secretary-Treasurer  
Samuel Kwong

Legal Counsel  
Oren M. Sellstrom

March 14, 2012

The Honorable David Chiu  
Supervisor, City and County of San Francisco  
City Hall  
One Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

**Re: B Corps Legislation – OPPOSE**

Dear Supervisor Chiu:

The Coalition for Economic Equity respectfully opposes your legislation that would extend bid preferences under SF Administrative Code Chapter 14B to “B Corporations.”

As you know, the Coalition is an umbrella group of minority- and women-owned business (MBE/WBE) trade associations. The Coalition was instrumental in securing passage of the City’s first contracting equity ordinance in 1984, and we have worked continuously since that time to strengthen the ordinance and its enforcement.

While we appreciate the efforts that have been made in the currently-proposed legislation to minimize the impact on MBEs and WBEs, our concern is more fundamental. Bid preferences were created for a very specific remedial purpose: to combat documented exclusion of MBEs and WBEs from City contracting. They continue to serve that purpose, since the City’s work in that arena is unfortunately far from done. In fact, the need for bid preferences to help level the playing field for MBEs and WBEs is particularly acute in this current economy, as the “old boys” networks tighten their grip on available contracting opportunities even more. Given that pressing need that continues to exist, we do not believe it is appropriate to extend 14B in the manner your legislation proposes, which would dilute both the purpose and overall effectiveness of the ordinance.

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• African American Agenda Council • African American Contractors of San Francisco •  
Alliance for Equity • ASIAN, Inc. • Asian American Contractors Association • Asian Indian  
Association of America • California Hispanic Contractors Association • Council of Asian American  
Business Associations • Filipino Architects, Contractors & Engineers • San Francisco African-  
American Chamber of Commerce • San Francisco Women Contractors Association •  
Society of Hispanic Architects, Planners & Engineers •

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Supervisor David Chiu  
March 14, 2012  
Page 2

Our Coalition is already gravely concerned that MBEs and WBEs are losing ground as a result of the City's shift from 12D (which focused on MBEs/WBEs) to 14B (which now also includes a focus on OBEs, or white male owned firms). That shift, however, has made in response to a court order. It is troubling to us that the City might now *voluntarily* dilute the ordinance even further by extending 14B's bid preferences to yet another group of businesses that appear to have no need for them.

In that respect, we are aware of no evidence that shows that this legislation is necessary. In contrast to how exclusion of MBEs and WBEs in City contracting has been repeatedly and thoroughly documented, there have been no studies that show any type of similar exclusion of B Corps. While the amendments to the proposed legislation may minimize direct competition between B Corps and LBEs on individual contracts, the overall purpose and effect of the legislation is to provide financial incentives to B Corps to begin competing for the very same type of contracting opportunities currently covered by 14B. Over time, this will undoubtedly benefit B Corps (including many that will not be local), but at the expense of those businesses for whom 14B was designed and who still need the full strength of its protections.

We know that you have been, and will continue to be, a strong champion of MBEs and WBEs, and we have been pleased to work with you in the past on efforts to strengthen 14B. We understand your philosophical motivation for wanting to support B Corps, but we urge you to reconsider whether diluting the focus of 14B is the best way of doing that.

Thank you for your consideration of these comments.

Sincerely,



OREN M. SELLSTROM  
Legal Counsel

cc: Mayor Ed Lee  
Supervisor Carmen Chu  
Supervisor Jane Kim  
Supervisor John Avalos  
Theresa Sparks, HRC Director  
Coalition Affiliates

To: BOS Constituent Mail Distribution, Alisa Miller/BOS/SFGOV,  
Cc:  
Bcc:  
Subject: File 120141 - Community Meeting Notice - 1650 Mission wall sign

---

From: John Updike/ADMSVC/SFGOV  
To: Angela Calvillo/BOS/SFGOV@SFGOV  
Date: 03/14/2012 06:08 PM  
Subject: Community Meeting Notice - 1650 Mission wall sign

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Angela, please distribute this meeting notice to the Board of Supervisors at your earliest convenience.

Many thanks for your continuing assistance on this project.



20120314175844963.pdf  
john

John Updike  
Acting Director of Real Estate  
LEED AP O+M  
City and County of San Francisco  
25 Van Ness Ave. Suite 400  
San Francisco, CA 94102  
phone: (415) 554-9860  
fax: (415) 552-9216  
e-mail: John.Updike@sfgov.org

12



*John Updike*  
*Acting Director of Real Estate*



# **Notice of Community Meeting**

## **Proposed Wall Sign on Face of 1650 Mission Street**

### Meeting Time & Location:

Tuesday, March 20, 2012, 5pm to 7pm (come by anytime during these two hours for information and to comment)

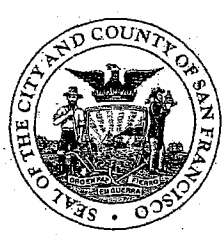
1650 Mission, 4<sup>th</sup> Floor (check in at ground floor reception for directions/assistance)

All interested neighbors and citizens are invited to a community meeting to gather your input on a proposed wall sign (off-site advertising) for the face of 1650 Mission Street (facing northeast, toward the intersection of Van Ness & Otis/Mission). 1650 Mission Street is a city-owned property, and when purchased in 2007, the City assumed a lease of an existing permitted off-site advertising sign on the face of the building. That lease has recently expired, and a competitive selection process has resulted in a new proposed use agreement between the City and Total Outdoor Corporation for a replacement sign. That agreement is subject to Board of Supervisors review and approval, now underway. Your comments will assist the Board in their decision-making process ahead.

The replacement sign would be of size no greater than 20' x 60' (1200 square feet in size). The previous sign was 28' x 99' (2772 square feet in size).

If you are unable to attend, you may direct comments to the address below by 3/23/2012, or via email to: [John.Updike@sfgov.org](mailto:John.Updike@sfgov.org)

DEPARTMENT OF ELECTIONS  
City and County of San Francisco  
selections.org



John Arntz  
Director

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2012 MAR 14 PM 1:14  
ABC

### Memorandum

To: Honorable Members, Board of Supervisors  
From: John Arntz, Director of Elections  
Date: March 14, 2012

RE: **Deadline: Thursday, March 15 - Disclaimer Requirements for Local Ballot Measures: Endorse, Oppose or Take No Position on a Measure** (Municipal Elections Code Section 500(c)(8))

This is a final, follow-up reminder that the Department of Elections must print a disclaimer in the Voter Information Pamphlet before any proponent, opponent or rebuttal argument that has been:

- authorized by motion by the Board of Supervisors, and
- submitted by the Board of Supervisors, or by one or more Members of the Board, for or against any measure.

*(Municipal Elections Code Section 500 (c) (8))*

The disclaimer indicates which Supervisors endorse the measure, oppose the measure, or take no position on the measure.

Each Supervisor must notify the Department of Elections in writing of his or her position on each measure for which the Board or a Member or Members authorized by motion will submit a proponent, opponent or rebuttal argument. For the June 5, 2012, election, the notification deadline is 5:00 p.m. on Thursday, March 15.

**Please understand that, if a Supervisor has not submitted his or her position on each such measure by this deadline, the Department of Elections will be required to print that the Supervisor takes no position on each measure for which the Board or an authorized Member will submit a proponent, opponent or rebuttal argument.** The Department has no discretion in this matter.

Enclosed please find a form you may use to indicate your position on a local ballot measure. The form is provided for your convenience. If you prefer, you may submit your written position in another format.

If you have any questions, please contact Barbara Carr at 554-6105.

13



**Submission of Disclaimer Requirements for Local Ballot Measures:  
"Endorse", "Oppose", or "Take No Position"**  
San Francisco Municipal Elections Code §500 (c) (8)

**Deadline: 5 p.m. on Thursday, March 15, 2012**

Please return to: San Francisco Department of Elections - City Hall, Room 48,  
or via fax to: 415-554-7344. Please call 415-554-4375 to confirm receipt of fax.  
Original must be filed with the Department of Elections within 48 hours of fax.

For the June 5, 2012, election, my position on each local ballot measure for which the Board  
or a Member or Members authorized by motion will submit a proponent, opponent or  
rebuttal argument is as follows:

Title of proposition	Endorse	Oppose	Take No Position
Proposition A: Garbage Collection and Disposal	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Proposition B: Coit Tower Policy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Submitted by: \_\_\_\_\_

Printed Name

Signature

Date

OFFICE OF THE MAYOR  
SAN FRANCISCO



*BOS*  
*Orig: Rules Clerk*  
*COB, cpage*  
EDWIN M. LEE  
MAYOR

Notice of Appointment

March 12, 2012

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Carlton B. Goodlett Place  
San Francisco, California 94102

Honorable Board of Supervisors:

Pursuant to the Section 3.100 (18) of the Charter of the City and County of San Francisco, I hereby make the following appointments:

Andrea Evans to the Fire Commission, for a term ending January 15, 2016

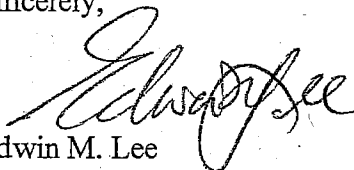
Michael Hardeman to the Fire Commission, for a term ending January 15, 2016

Stephen Nakajo to the Fire Commission, for a term ending January 15, 2016

I am confident Commissioner Evans, Commissioner Hardeman, and Commissioner Nakajo, CCSF electors, will serve the City and County well. Attached are their qualifications to serve, which demonstrates how these appointments represent the communities of interest, neighborhoods, and diverse populations of San Francisco.

Should you have any questions related to these appointments, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,

  
Edwin M. Lee  
Mayor

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2012 MAR 12 PM 4:49  
AK

14

OFFICE OF THE MAYOR  
SAN FRANCISCO



EDWIN M. LEE  
MAYOR

March 12, 2012

Angela Calvillo  
Clerk of the Board, Board of Supervisors  
San Francisco City Hall  
1 Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Ms. Calvillo,

Pursuant to the Section 3.100 (18) of the Charter of the City and County of San Francisco, I hereby make the following appointments:

Andrea Evans to the Fire Commission, for a term ending January 15, 2016

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Should you have any questions related to these appointments, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,

Edwin M. Lee  
Mayor

A handwritten signature in black ink, appearing to read "Edwin M. Lee", written over a horizontal line.



**Bios: Andrea Evans, Michael Hardeman, Stephen Nakajo**

**Andrea Evans – President**



Appointed by Mayor Gavin Newsom in 2008, Ms. Evans currently serves as President of the Commission.

Ms. Evans is a lawyer who litigated a broad range of matters for ten years before leaving private law practice to work with her husband at CSL Strategies, LLC (a strategic communications firm). Ms. Evans is also co-founder of The Savvy Source for Parents, an online guide to preschools across the country.

Ms. Evans served on the San Francisco Commission on the Status of Women from 2004 to 2008, and still serves as the Women's Commission designee on the City's Family Violence Council. Ms. Evans has also done a wide range of pro bono legal matters, including asylum petitions, representing victims of domestic violence, and has worked on behalf of many other human rights and civil rights causes. Ms. Evans is an active supporter of the KIPP Charter schools and served as Chairperson of the Kipp Bayview Academy. Ms. Evans is married to Chris Lehane and has two young children, Dominic and Quincy.

**Michael Hardeman**



Appointed to the Fire Commission by Mayor Gavin Newsom on August 3, 2010, Michael Hardeman, a native son was first appointed to the Human Rights Commission by Mayor Dianne Feinstein, and subsequently appointed by Mayor Frank Jordan to the Public Utilities Commission and thereafter to the Port Commission, where he served as President for four of his 16 years.

Mr. Hardeman is currently a Union Representative for Sign Display Local Union 510 (District Council; 36) and has served in that capacity since 1977. Prior to being elected a Union Representative he was a journeyman pictorial artist. Mr. Hardeman has served on the Executive Committee of the San Francisco Labor Council for 29 years, the Angel Island Immigration Station Board, the Bay Area

Economic Institute Board, the Consumer Federation of California Policy Board, and as a Trustee (Chairman and Secretary) for two Health & Welfare Pension Plans. Mr. Hardeman is a married father of three and has two grandchildren.

**Stephen Nakajo**



Appointed in 1996 by Mayor Willie Brown, President of the Commission from 2000 to 2004, vice president since 2004, re-appointed in 2004, and again in 2008, by Mayor Gavin Newsom. Mr. Nakajo served as the President of the Fire Commission in 2010.

Mr. Nakajo is the Executive Director and Co-Founder of Kimochi, Inc., which serves the needs of the Japanese American Senior Community.

Mr. Nakajo is a member of the State Library Review, Japantown Task Force and is a Board member of the Japan Center Parking Corporation. He has been awarded the KGO TV 7 Profiles in Excellence Award and is a KQED/Union Bank of California Asian American Heritage Month Honoree. He received his

Bachelor's Degree in Social Science and a Masters in Social Welfare from San Francisco State University.

BOARD of SUPERVISORS



City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco 94102-4689  
Tel. No. 554-5184  
Fax No. 554-5163  
TDD/TTY No. 554-5227

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## MEMORANDUM

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Date: March 13, 2012  
To: Honorable Members, Board of Supervisors  
From: *AC* Angela Calvillo, Clerk of the Board  
Subject: APPOINTMENTS BY THE MAYOR

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The Mayor has submitted appointments to the following body:

- Andrea Evans, Fire Commission, term ending January 15, 2016
- Michael Hardeman, Fire Commission, term ending January 15, 2016
- Stephen Nakajo, Fire Commission, term ending January 15, 2016

Under the Board's Rules of Order Section 2.24, a Supervisor can request a hearing on an appointment by notifying the Clerk in writing.

Upon receipt of such notice, the Clerk shall refer the appointment to the Rules Committee so that the Board may consider the appointment and act within thirty days of the appointment as provided in Section 3.100(18) of the Charter.

Please notify me in writing by 5:00 p.m. Monday, March 19, 2012, if you would like to request a hearing on any appointment.

Attachments

15

OFFICE OF THE MAYOR  
SAN FRANCISCO



EDWIN M. LEE  
MAYOR

March 12, 2012

Angela Calvillo  
Clerk of the Board, Board of Supervisors  
San Francisco City Hall  
1 Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Ms. Calvillo,

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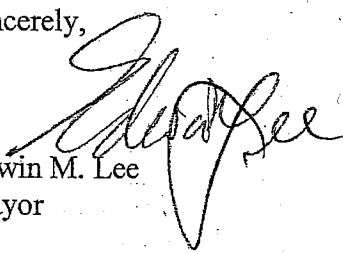
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I am confident Commissioner Evans, Commissioner Hardeman, and Commissioner Nakajo, CCSF electors, will serve the City and County well. Attached are their qualifications to serve, which demonstrates how these appointments represent the communities of interest, neighborhoods, and diverse populations of San Francisco.

Should you have any questions related to these appointments, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,

  
Edwin M. Lee  
Mayor

**Bios: Andrea Evans, Michael Hardeman, Stephen Nakajo**

**Andrea Evans – President**



Appointed by Mayor Gavin Newsom in 2008, Ms. Evans currently serves as President of the Commission.

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Ms. Evans served on the San Francisco Commission on the Status of Women from 2004 to 2008, and still serves as the Women's Commission designee on the City's Family Violence Council. Ms. Evans has also done a wide range of pro bono legal matters, including asylum petitions, representing victims of domestic violence, and has worked on behalf of many other human rights and civil rights causes. Ms. Evans is an active supporter of the KIPP Charter schools and served as Chairperson of the Kipp Bayview Academy. Ms. Evans is married to Chris Lehane and has two young children, Dominic and Quincy.

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Mr. Nakajo is the Executive Director and Co-Founder of Kimochi, Inc., which serves the needs of the Japanese American Senior Community.

Mr. Nakajo is a member of the State Library Review, Japantown Task Force and is a Board member of the Japan Center Parking Corporation. He has been awarded the KGO TV 7 Profiles in Excellence Award and is a KQED/Union Bank of California Asian American Heritage Month Honoree. He received his

Bachelor's Degree in Social Science and a Masters in Social Welfare from San Francisco State University.



Orig. Rules Clerk  
c: COB, cpage

EDWIN M. LEE  
MAYOR

**Notice of Appointment**

March 14, 2012

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Carlton B. Goodlett Place  
San Francisco, California 94102

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2012 MAR 14 PM 4:31  
AK

Honorable Board of Supervisors:

Pursuant to the Section 3.100 (18) of the Charter of the City and County of San Francisco, I hereby make the following appointments:

Pablo Stewart to the Human Services Commission, for a term ending January 15, 2016

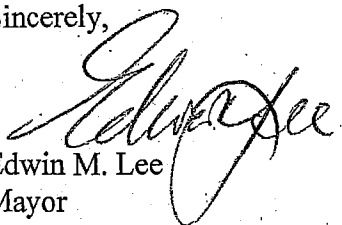
Susan Jones to the Juvenile Probation Commission, for a term ending January 15, 2016

Sarah Wan to the Juvenile Probation Commission, for a term ending January 15, 2016

I am confident Mr. Stewart, Ms. Jones, and Ms. Wan, all CCSF electors, will serve the City and County well. Attached are their qualifications to serve, which demonstrates how these appointments represent the communities of interest, neighborhoods, and diverse populations of San Francisco.

Should you have any questions related to these appointments, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,

  
Edwin M. Lee  
Mayor

16

OFFICE OF THE MAYOR  
SAN FRANCISCO



EDWIN M. LEE  
MAYOR

March 14, 2012

Angela Calvillo  
Clerk of the Board, Board of Supervisors  
San Francisco City Hall  
1 Carlton B. Goodlett Place  
San Francisco, CA 94102

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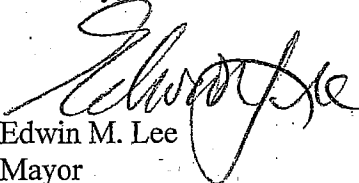
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Should you have any questions related to these appointments, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,

  
Edwin M. Lee  
Mayor

CURRICULUM VITAE

**PABLO STEWART, M.D.**  
824 Ashbury Street  
San Francisco, California 94117  
(415) 753-0321; fax (415) 753-5479; e-mail: pab4emi@aol.com  
(Updated 10/2011)

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EDUCATION: University of California School of Medicine, San Francisco, California, M.D., 1982  
  
United States Naval Academy Annapolis, MD, B.S. 1973, Major: Chemistry

LICENSURE: California Medical License #GO50899  
Hawai'i Medical License #MD11784  
Federal Drug Enforcement Agency #BS0546981  
Diplomate in Psychiatry, American Board of Psychiatry and Neurology, Certificate #32564

ACADEMIC APPOINTMENTS:

September 2006-  
Present Academic Appointment: Clinical Professor, Department of Psychiatry, University of California, San Francisco, School of Medicine.

July 1995 -  
August 2006 Academic Appointment: Associate Clinical Professor, Department of Psychiatry, University of California, San Francisco, School of Medicine.

August 1989 -  
June 1995 Academic Appointment: Assistant Clinical Professor, Department of Psychiatry, University of California, San Francisco, School of Medicine.

August 1986 -  
July 1989 Academic Appointment: Clinical Instructor, Department of Psychiatry, University of California, San Francisco, School of Medicine.

EMPLOYMENT:

December 1996-  
Present Psychiatric Consultant  
Provide consultation to governmental and private agencies on a variety of psychiatric, forensic, substance abuse and organizational issues; extensive experience in all phases of capital litigation.

January 1997 -  
September 1998

Director of Clinical Services, San Francisco Target Cities Project. Overall responsibility for ensuring the quality of the clinical services provided by the various departments of the project including the Central Intake Unit, the ACCESS Project and the San Francisco Drug Court. Also responsible for providing clinical in-service trainings for the staff of the Project and community agencies that requested technical assistance.

February 1996 -  
November 1996

Medical Director, Comprehensive Homeless Center, Department of Veterans Affairs Medical Center, San Francisco. Overall responsibility for the medical and psychiatric services at the Homeless Center.

March 1995 -  
January 1996

Chief, Intensive Psychiatric Community Care Program, (IPCC) Department of Veterans Affairs Medical Center, San Francisco. Overall clinical/administrative responsibility for the IPCC, a community based case management program. Duties also include medical/psychiatric consultation to Veteran Comprehensive Homeless Center. This is a social work managed program that provides comprehensive social services to homeless veterans.

April 1991 -  
February 1995

Chief, Substance Abuse Inpatient Unit, (SAIU), Department of Veterans Affairs Medical Center, San Francisco. Overall clinical/administrative responsibility for SAIU.

September 1990 -  
March 1991

Psychiatrist, Substance Abuse Inpatient Unit, Veterans Affairs Medical Center, San Francisco. Clinical responsibility for patients admitted to SAIU. Provide consultation to the Medical/Surgical Units regarding patients with substance abuse issues.

August 1988 -  
December 1989

Director, Forensic Psychiatric Services, City and County of San Francisco. Administrative and clinical responsibility for psychiatric services provided to the inmate population of San Francisco. Duties included direct clinical and administrative responsibility for the Jail Psychiatric Services and the Forensic Unit at San Francisco General Hospital.

July 1986 -  
August 1990

Senior Attending Psychiatrist, Forensic Unit, University of California, San Francisco General Hospital. Administrative and clinical responsibility for a 12-bed, maximum-security psychiatric ward. Clinical supervision for psychiatric residents, postdoctoral psychology fellows and medical students assigned to the ward. Liaison with Jail Psychiatric Services, City and County of San Francisco. Advise San Francisco City Attorney on issues pertaining to forensic psychiatry.



July 1985  
June 1986

Chief Resident, Department of Psychiatry, University of California San Francisco General Hospital. Team leader of the Latino-focus inpatient treatment team (involving 10-12 patients with bicultural/bilingual issues); direct clinical supervision of 7 psychiatric residents and 3-6 medical students; organized weekly departmental Grand Rounds; administered and supervised departmental residents' call schedule; psychiatric consultant to hospital general medical clinic; assistant coordinator of medical student education; group seminar leader for introduction to clinical psychiatry course for UCSF second year medical students.

July 1984 -  
March 1987

Physician Specialist, Westside Crisis Center, San Francisco, CA. Responsibility for Crisis Center operations during assigned shifts; admitting privileges at Mount Zion Hospital. Provided psychiatric consultation for the patients admitted to Mount Zion Hospital when requested.

April 1984 -  
July 1985

Psychiatric Consultant, Marin Alternative Treatment, (ACT). Provided medical and psychiatric evaluation and treatment of residential drug and alcohol clients; consultant to staff concerning medical/psychiatric issues.

August 1983 -  
November 1984

Physician Specialist, Mission Mental Health Crisis Center, San Francisco, CA. Clinical responsibility for Crisis Center clients; consultant to staff concerning medical/psychiatric issues.

July 1982-  
July 1985

Psychiatric Resident, University of California, San Francisco. Primary Therapist and Medical Consultant for the adult inpatient units at San Francisco General Hospital and San Francisco Veterans Affairs Medical Center; Medical Coordinator/Primary Therapist - Alcohol Inpatient Unit and Substance Abuse Clinic at San Francisco Veterans Affairs Medical Center; Outpatient Adult/Child Psychotherapist; Psychiatric Consultant - Adult Day Treatment Center - San Francisco Veterans Affairs Medical Center; Primary Therapist and Medical Consultant - San Francisco General Hospital Psychiatric Emergency Services; Psychiatric Consultant, Inpatient Medical/Surgical Units - San Francisco General Hospital.

June 1973 -  
July 1978

Infantry Officer - United States Marine Corps. Rifle Platoon Commander; Anti-tank Platoon Commander; 81mm Mortar Platoon Commander; Rifle Company Executive Officer; Rifle Company Commander; Assistant Battalion Operations Officer; Embarkation Officer; Recruitment Officer; Drug, Alcohol and Human Relations Counselor; Parachutist and Scuba Diver; Commander of a Vietnamese Refugee Camp. Received an Honorable Discharge. Highest rank attained was Captain.

HONORS AND AWARDS:

- June 1995 Selected by the graduating class of the University of California, San Francisco, School of Medicine as the outstanding psychiatric faculty member for the academic year 1994/1995.
- June 1993 Selected by the class of 1996, University of California, San Francisco, School of Medicine as outstanding lecturer, academic year 1992/1993.
- 
- May 1993 Elected to Membership of Medical Honor Society, AOA, by the AOA Member of the 1993 Graduating Class of the University of California, San Francisco, School of Medicine.
- May 1991 Selected by the graduating class of the University of California, San Francisco, School of Medicine as the outstanding psychiatric faculty member for the academic year 1990-1991.
- May 1990 Selected by the graduating class of the University of California, San Francisco, School of Medicine as the outstanding psychiatric faculty member for the academic year 1989-1990.
- May 1989 Selected by the graduating class of the University of California, San Francisco, School of Medicine as the outstanding psychiatric faculty member for the academic year 1988-1989.
- May 1987 Selected by the faculty and students of the University of California, San Francisco, School of Medicine as the recipient of the Henry J. Kaiser Award For Excellence in Teaching.
- May 1987 Selected by the graduating class of the University of California, San Francisco, School of Medicine as Outstanding Psychiatric Resident. The award covered the period of 1 July 1985 to 30 June 1986, during which time I served as Chief Psychiatric resident, San Francisco General Hospital.
- May 1985 Selected by the graduating class of the University of California, San Francisco, School of Medicine as Outstanding Psychiatric Resident.
- 1985 Mead-Johnson American Psychiatric Association Fellowship. One of sixteen nation-wide psychiatric residents selected because of a demonstrated commitment to public sector psychiatry. Made presentation at Annual Hospital and Community Psychiatry Meeting in Montreal, Canada in October 1985, on the "Psychiatric Aspects of the Acquired Immunodeficiency Syndrome."

MEMBERSHIPS:

June 2000-  
May 2008 California Association of Drug Court Professionals.

July 1997-  
June 1998 President, Alumni-Faculty Association, University of California, San Francisco, School of Medicine.

July 1996-  
June 1997 President-Elect, Alumni-Faculty Association, University of California, San Francisco, School of Medicine.

July 1995 -  
June 1996 Vice President, Northern California Area, Alumni-Faculty Association, University of California, San Francisco, School of Medicine.

April 1995 -  
April 2002 Associate Clinical Member, American Group Psychotherapy Association.

July 1992 -  
June 1995 Secretary-Treasurer, Alumni-Faculty Association, University of California, San Francisco, School of Medicine.

July 1990 -  
June 1992 Councilor-at-large, Alumni-Faculty Association, University of California, San Francisco, School of Medicine

PUBLIC SERVICE:

June 1992 - Examiner, American Board of Psychiatry and Neurology, Inc.

November 1992 -  
January 1994 California Tuberculosis Elimination Task Force, Institutional Control Subcommittee.

September 2000-  
April 2005 Editorial Advisory Board, *Juvenile Correctional Mental Health Report*.

May 2001-  
Present Psychiatric and Substance Abuse Consultant, San Francisco Police Officers' Association.

January 2002-  
June 2003 Psychiatric Consultant, San Francisco Sheriff's Department Peer Support Program.

February 2003-  
April 2004 Proposition "N" (Care Not Cash) Service Providers' Advisory Committee, Department of Human Services, City and County of San Francisco.

December 2003-  
January 2004 Member of San Francisco Mayor-Elect Gavin Newsom's Transition Team.

February 2004-  
June 2004 Mayor's Homeless Coalition, San Francisco, CA.

April 2004-  
January 2006 Member of Human Services Commission, City and County of San Francisco.

February 2006- January 2007	Vice President, Human Services Commission, City and County of San Francisco.
February 2007- Present	President, Human Services Commission, City and County of San Francisco.

UNIVERSITY SERVICE:

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July 1999- July 2001	Seminar Leader, National Youth Leadership Forum On Medicine.
October 1999- October 2001	Lecturer, University of California, San Francisco, School of Medicine Post Baccalaureate Reapplicant Program.
November 1998- November 2001	Lecturer, University of California, San Francisco, School of Nursing, Department of Family Health Care Nursing. Lecture to the Advanced Practice Nurse Practitioner Students on Alcohol, Tobacco and Other Drug Dependencies.
January 1994 - January 2001	Preceptor/Lecturer, UCSF Homeless Clinic Project.
June 1990 - November 1996	Curriculum Advisor, University of California, San Francisco, School of Medicine.
June 1987 - June 1992	Facilitate weekly Support Groups for interns in the Department of Medicine. Also, provide crisis intervention and psychiatric referral for Department of Medicine housestaff.
January 1987 - June 1988	Student Impairment Committee, University of California San Francisco, School of Medicine. Advise the Dean of the School of Medicine on methods to identify, treat and prevent student impairment.
January 1986 - June 1996	Recruitment/Retention Subcommittee of the Admissions Committee, University of California, San Francisco, School of Medicine. Advise the Dean of the School of Medicine on methods to attract and retain minority students and faculty.
October 1986 - September 1987	Member Steering Committee for the Hispanic Medical Education Resource Committee, Plan and present educational programs to increase awareness of the special health needs of Hispanics in the United States.
September 1983 - June 1989	Admissions Committee, University of California, School of Medicine. Duties included screening applications and interviewing candidates for medical school.
October 1978 - December 1980	Co-Founder and Director of the University of California, San Francisco Running Clinic. Provided free instruction to the public on proper methods of exercise and preventative health measures.

TEACHING RESPONSIBILITIES:

July 2003- Present	Facilitate weekly psychotherapy training group for residents in the Department of Psychiatry.
September 2001- June 2003	Supervisor, San Mateo County Psychiatric Residency Program.
January 2002- January 2004	Course Coordinator of Elective Course University of California, San Francisco, School of Medicine, "Prisoner Health." This is a 1-unit course, which covers the unique health needs of prisoners.
April 1999- April 2001	Lecturer, UCSF School of Pharmacy, Committee for Drug Awareness Community Outreach Project.
February 1998- June 2000	Lecturer, UCSF Student Enrichment Program.
January 1996 - November 1996	Supervisor, Psychiatry 110 students, Veterans Comprehensive Homeless Center.
March 1995- Present	Supervisor, UCSF School of Medicine, Department of Psychiatry, Substance Abuse Fellowship Program.
September 1994 - June 1999	Course Coordinator of Elective Course, University of California, San Francisco, School of Medicine. Designed, planned and taught course, Psychiatry 170.02, "Drug and Alcohol Abuse." This is a 1-unit course, which covers the major aspects of drug and alcohol abuse.
August 1994 - February 2006	Supervisor, Psychiatric Continuity Clinic, Haight Ashbury Free Clinic, Drug Detoxification and Aftercare Project. Supervise 4th Year medical students in the care of dual diagnostic patients.
February 1994 - February 2006	Consultant, Napa State Hospital Chemical Dependency Program Monthly Conference.
July 1992 - June 1994	Facilitate weekly psychiatric intern seminar, "Psychiatric Aspects of Medicine," University of California, San Francisco, School of Medicine.
July 1991- Present	Group and individual psychotherapy supervisor, Outpatient Clinic, Department of Psychiatry, University of California, San Francisco, School of Medicine.
January 1991	Lecturer, University of California, San Francisco, School of Pharmacy course, "Addictionology and Substance Abuse Prevention."
September 1990 - February 1995	Clinical supervisor, substance abuse fellows, and psychiatric residents, Substance Abuse Inpatient Unit, San Francisco Veterans Affairs Medical Center.

September 1990 - November 1996	Off ward supervisor, PGY II psychiatric residents, Psychiatric Inpatient Unit, San Francisco Veterans Affairs Medical Center.
September 1990 - June 1991	Group therapy supervisor, Psychiatric Inpatient Unit, (PIU), San Francisco Veterans Affairs Medical Center.
September 1990 - June 1994	Course coordinator, Psychiatry 110, San Francisco Veterans Affairs Medical Center.
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September 1989 - November 1996	Seminar leader/lecturer, Psychiatry 100 A/B.
July 1988 - June 1992	Clinical supervisor, PGY III psychiatric residents, Haight Ashbury Free Clinic, Drug Detoxification and Aftercare Project.
September 1987 - Present	Tavistock Organizational Consultant. Extensive experience as a consultant in numerous Tavistock conferences.
September 1987 - December 1993	Course Coordinator of Elective Course, University of California, San Francisco, School of Medicine. Designed, planned and taught course, Psychiatry 170.02, "Alcoholism". This is a 1- unit course offered to medical students, which covers alcoholism with special emphasis on the health professional. This course is offered fall quarter each academic year.
July 1987- June 1994	Clinical supervisor/lecturer FCM 110, San Francisco General Hospital and Veterans Affairs Medical Center.
July 1986 - June 1996	Seminar leader/lecturer Psychiatry 131 A/B.
July 1986 - August 1990	Clinical supervisor, Psychology interns/fellows, San Francisco General Hospital.
July 1986 - August 1990	Clinical supervisor PGY I psychiatric residents, San Francisco General Hospital
July 1986 - August 1990	Coordinator of Medical Student Education, University of California, San Francisco General Hospital, Department of Psychiatry. Teach seminars and supervise clerkships to medical students including: Psychological Core of Medicine 100 A/B; Introduction to Clinical Psychiatry 131 A/B; Core Psychiatric Clerkship 110 and Advanced Clinical Clerkship in Psychiatry 141.01.
July 1985 - August 1990	Psychiatric Consultant to the General Medical Clinic, University of California, San Francisco General Hospital. Teach and supervise medical residents in interviewing and communication skills. Provide instruction to the clinic on the psychiatric aspects of ambulatory medical care.

COMMUNITY SERVICE:

February 2006- December 2009	Board of Directors, Physician Foundation at California Pacific Medical Center.
June 2004- Present	Psychiatric Consultant, Hawaii Drug Court.
November 2003- June 2008	Organizational/Psychiatric Consultant, State of Hawaii, Department of Human Services.
June 2003- December 2004	Monitor of the psychiatric sections of the "Ayers Agreement," New Mexico Corrections Department (NMCD). This is a settlement arrived at between plaintiffs and the NMCD regarding the provision of constitutionally mandated psychiatric services for inmates placed within the Department's "Supermax" unit.
October 2002- August 2006	Juvenile Mental Health and Medical Consultant, United States Department of Justice, Civil Rights Division, Special Litigation Section.
July 1998- June 2000	Psychiatric Consultant to the Pacific Research and Training Alliance's Alcohol and Drug Disability Technical Assistance Project. This Project provides assistance to programs and communities that will have long lasting impact and permanently improve the quality of alcohol and other drug services available to individuals with disabilities.
July 1998- February 2004	Psychiatric Consultant to the National Council on Crime and Delinquency (NCCD) in its monitoring of the State of Georgia's secure juvenile detention and treatment facilities. NCCD is acting as the monitor of the agreement between the United States and Georgia to improve the quality of the juvenile justice facilities, critical mental health, medical and educational services, and treatment programs. NCCD ceased to be the monitoring agency for this project in June 1999. At that time, the Institute of Crime, Justice and Corrections at the George Washington University became the monitoring agency. The work remained unchanged.
July 1998- July 2001	Psychiatric Consultant to the San Francisco Campaign Against Drug Abuse (SF CADA).
March 1997- Present	Technical Assistance Consultant, Center for Substance Abuse Treatment, Substance Abuse and Mental Health Services Administration, Department of Health and Human Services.
January 1996- June 2003	Psychiatric Consultant to the San Francisco Drug Court.
November 1993- June 2001	Executive Committee, Addiction Technology Transfer Center (ATTC), University of California, San Diego.

December 1992 - December 1994	Institutional Review Board, Haight Ashbury Free Clinics, Inc. Review all research protocols for the clinic per Department of Health and Human Services guidelines.
June 1991- February 2006	Chief of Psychiatric Services, Haight Ashbury Free Clinic. Overall responsibility for psychiatric services at the clinic.
December 1990 - June 1991	Medical Director, Haight Ashbury Free Clinic, Drug Detoxification and Aftercare Project. Responsible for directing all medical and psychiatric care at the clinic.
October 1996- July 1997	Psychiatric Expert for the U. S. Federal Court in the case of Madrid v. Gomez. Report directly to the Special Master regarding the implementation of constitutionally mandated psychiatric care to the inmates at Pelican Bay State Prison.
April 1990 - January 2000	Psychiatric Expert for the U.S. Federal Court in the case of Gates v. Deukmejian. Report directly to the court regarding implementation and monitoring of the consent decree in this case. (This case involves the provision of adequate psychiatric care to the inmates at the California Medical Facility, Vacaville).
January 1984 - December 1990	Chief of Psychiatric Services, Haight Ashbury Free Clinic, Drug Detoxification and Aftercare Project. Direct medical/psychiatric management of project clients; consultant to staff on substance abuse issues. Special emphasis on dual diagnostic patients.
July - December 1981	Medical/Psychiatric Consultant, Youth Services, Hospitality Hospitality House, San Francisco, CA. Advised youth services staff on client management. Provided training on various topics related to adolescents. Facilitated weekly client support groups.

SERVICE TO ELEMENTARY AND SECONDARY EDUCATION:

January 1996 - June 2002	Baseball, Basketball and Volleyball Coach, Convent of the Sacred Heart Elementary School, San Francisco, CA.
September 1994 - Present	Soccer Coach, Convent of the Sacred Heart Elementary School, San Francisco, CA.
June 1991- June 1994	Board of Directors, Pacific Primary School, San Francisco, CA.
April 1989 - July 1996	Umpire, Rincon Valley Little League, Santa Rosa, CA.
September 1988 - May 1995	Numerous presentations on Mental Health/Substance Abuse issues to the student body, Hidden Valley Elementary School and Santa Rosa Jr. High School, Santa Rosa, CA.



## PRESENTATIONS:

1. San Francisco Treatment Research Unit, University of California, San Francisco, Colloquium #1. (10/12/1990). "The Use of Anti-Depressant Medications with Substance-Abusing Clients."
2. Grand Rounds. Department of Psychiatry, University of California, San Francisco, School of Medicine. (12/5/1990). "Advances in the Field of Dual Diagnosis."

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3. Associates Council, American College of Physicians, Northern California Region, Program for Leadership Conference. (3/3/1991). "Planning a Satisfying Life in Medicine."
4. 24th Annual Medical Symposium on Renal Disease, sponsored by the Medical Advisory Board of the National Kidney Foundation of Northern California. (9/11/1991). "The Chronically Ill Substance Abuser."
5. Mentoring Skills Conference, University of California, San Francisco, School of Medicine, Department of Pediatrics. (11/26/91). "Mentoring as an Art."
6. Continuing Medical Education Conference, Sponsored by the Department of Psychiatry, University of California, San Francisco, School of Medicine. (4/25/1992). "Clinical & Research Advances in the Treatment of Alcoholism and Drug Abuse."
7. First International Conference of Mental Health and Leisure. University of Utah. (7/9/1992). "The Use of Commonly Abused Street Drugs in the Treatment of Mental Illness."
8. American Group Psychotherapy Association Annual Meeting. (2/20/1993). "Inpatient Groups in Initial-Stage Addiction Treatment."
9. Grand Rounds. Department of Child Psychiatry, Stanford University School of Medicine. (3/17/93, 9/11/96). "Issues in Adolescent Substance Abuse."
10. University of California, Extension. Alcohol and Drug Abuse Studies Program. (5/14/93), (6/24/94), (9/22/95), (2/28/97). "Dual Diagnosis."
11. American Psychiatric Association Annual Meeting. (5/26/1993). "Issues in the Treatment of the Dual Diagnosis Patient."
12. Long Beach Regional Medical Education Center and Social Work Service, San Francisco Veterans Affairs Medical Center Conference on Dual Diagnosis. (6/23/1993). "Dual Diagnosis Treatment Issues."
13. Utah Medical Association Annual Meeting. (10/7/93). "Prescription Drug Abuse Helping your Patient, Protecting Yourself."
14. Saint Francis Memorial Hospital, San Francisco, Medical Staff Conference. (11/30/1993). "Management of Patients with Dual Diagnosis and Alcohol Withdrawal."
15. Haight Ashbury Free Clinic's 27th Anniversary Conference. (6/10/94). "Attention Deficit Disorder, Substance Abuse, Psychiatric Disorders and Related Issues."

16. University of California, San Diego. Addiction Technology Transfer Center Annual Summer Clinical Institute: (8/30/94), (8/29/95), (8/5/96), (8/4/97), (8/3/98). "Treating Multiple Disorders."
  17. National Resource Center on Homelessness and Mental Illness, A Training Institute for Psychiatrists. (9/10/94). "Psychiatry, Homelessness, and Serious Mental Illness."
  18. Value Behavioral Health/American Psychiatry Management Seminar. (12/1/1994). "Substance Abuse/Dual Diagnosis in the Work Setting."
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19. Grand Rounds. Department of Oral and Maxillofacial Surgery, University of California, San Francisco, School of Dentistry. (1/24/1995). "Models of Addiction."
  20. San Francisco State University, School of Social Work, Title IV-E Child Welfare Training Project. (1/25/95, 1/24/96, 1/13/97, 1/21/98, 1/13/99, 1/24/00, 1/12/01). "Demystifying Dual Diagnosis."
  21. First Annual Conference on the Dually Disordered. (3/10/1995). "Assessment of Substance Abuse." Sponsored by the Division of Mental Health and Substance Abuse Services and Target Cities Project, Department of Public Health, City and County of San Francisco.
  22. Delta Memorial Hospital, Antioch, California, Medical Staff Conference. (3/28/1995). "Dealing with the Alcohol and Drug Dependent Patient." Sponsored by University of California, San Francisco, School of Medicine, Office of Continuing Medical Education.
  23. Centre Hospitalier Robert-Giffaard, Beoupont (Quebec), Canada. (11/23/95). "Reconfiguration of Psychiatric Services in Quebec Based on the San Francisco Experience."
  24. The Labor and Employment Section of the State Bar of California. (1/19/96). "Understanding Alcoholism and its Impact on the Legal Profession." MCCE Conference, San Francisco, CA.
  25. American Group Psychotherapy Association, Annual Training Institute. (2/13-2/14/96), National Instructor - Designate training group.
  26. American Group Psychotherapy Association, Annual Meeting. (2/10/96). "The Process Group at Work."
  27. Medical Staff Conference, Kaiser Foundation Hospital, Pleasanton, California, "The Management of Prescription Drug Addiction". (4/24/96)
  28. International European Drug Abuse Treatment Training Project, Ankarana, Slovenia, "The Management of the Dually Diagnosed Patient in Former Soviet Block Europe". (10/5-10/11/96)
  29. Contra Costa County Dual Diagnosis Conference, Pleasant Hill, California, "Two Philosophies, Two Approaches: One Client". (11/14/96)
  30. Faith Initiative Conference, San Francisco, California, "Spirituality: The Forgotten Dimension of Recovery". (11/22/96)

31. Alameda County Dual Diagnosis Conference, Alameda, California, "Medical Management of the Dually Diagnosed Patient". (2/4/97, 3/4/97)
32. Haight Ashbury Free Clinic's 30<sup>th</sup> Anniversary Conference, San Francisco, California, "Indicators for the Use of the New Antipsychotics". (6/4/97)
33. DPH/Community Substance Abuse Services/San Francisco Target Cities Project sponsored conference, "Intake, Assessment and Service Linkages in the Substance Abuse System of Care", San Francisco, California. (7/31/97)
34. The Institute of Addictions Studies and Lewis and Clark College sponsored conference, 1997 Northwest Regional Summer Institute, "Addictions Treatment: What We Know Today; How We'll Practice Tomorrow; Assessment and Treatment of the High-Risk Offender". Wilsonville, Oregon. (8/1/97)
35. The California Council of Community Mental Health Agencies Winter Conference, Key Note Presentation, "Combining funding sources and integrating treatment for addiction problems for children, adolescents and adults, as well as coordination of addiction treatment for parents with mental health services to severely emotionally disturbed children." Newport Beach, California. (2/12/98)
36. American Group Psychotherapy Association, Annual Training Institute, (2/16-2/28/1998), Intermediate Level Process Group Leader.
37. "Multimodal Psychoanalytic Treatment of Psychotic Disorders: Learning from the Quebec Experience." The Haight Ashbury Free Clinics Inc., in conjunction sponsored this seminar with the San Francisco Society for Lacanian Studies and the Lacanian School of Psychoanalysis. San Francisco, California. (3/6-3/8/1998)
38. "AIDS Update for Primary Care: Substance Use & HIV: Problem Solving at the Intersection." The East Bay AIDS Education & Training Center and the East Bay AIDS Center, Alta Bates Medical Center, Berkeley, California sponsored this conference. (6/4/1998)
39. Haight Ashbury Free Clinic's 31<sup>st</sup> Anniversary Conference, San Francisco, California, "Commonly Encountered Psychiatric Problems in Women." (6/11/1998)
40. Community Networking Breakfast sponsored by San Mateo County Alcohol & Drug Services and Youth Empowering Systems, Belmont, California, "Dual Diagnosis, Two Approaches, Two Philosophies, One Patient." (6/17/1998)
41. Grand Rounds, Department of Medicine, Alameda County Medical Center-Highland Campus, Oakland, California, "Medical/Psychiatric Presentation of the Patient with both Psychiatric and Substance Abuse Problems." (6/19/1998)
42. "Rehabilitation, Recovery, and Reality: Community Treatment of the Dually Diagnosed Consumer." The Occupational Therapy Association of California, Dominican College of San Rafael and the Psychiatric Occupational Therapy Action Coalition sponsored this conference. San Rafael, California. (6/20/1998)
43. "Assessment, Diagnosis and Treatment of the Patient with a Dual Diagnosis", Los Angeles County Department of Mental Health sponsored conference, Los Angeles, CA. (6/29/98)

44. Grand Rounds, Wai'anae Coast Comprehensive Health Center, Wai'anae, Hawaii, "Assessment and Treatment of the Patient who presents with concurrent Depression and Substance Abuse." (7/15/1998)
45. "Dual Diagnostic Aspects of Methamphetamine Abuse", Hawaii Department of Health, Alcohol and Drug Abuse Division sponsored conference, Honolulu, Hawaii. (9/2/98)
46. 9<sup>th</sup> Annual Advanced Pain and Symptom Management, the Art of Pain Management Conference, sponsored by Visiting Nurses and Hospice of San Francisco. "Care Issues and Pain Management for Chemically Dependent Patients." San Francisco, CA. (9/10/98)
47. Latino Behavioral Health Institute Annual Conference, "Margin to Mainstream III: Latino Health Care 2000." "Mental Illness and Substance Abuse Assessment: Diagnosis and Treatment Planning for the Dually Diagnosed", Los Angeles, CA. (9/18/98)
48. Chemical Dependency Conference, Department of Mental Health, Napa State Hospital, "Substance Abuse and Major Depressive Disorder." Napa, CA. (9/23/98)
49. "Assessment, Diagnosis and Treatment of the Patient with a Dual Diagnosis", San Mateo County Drug and Alcohol Services, Belmont, CA. (9/30/98)
50. "Assessment, Diagnosis and Treatment of the Patient with a Dual Diagnosis", Sacramento County Department of Mental Health, Sacramento, CA. (10/13/98)
51. California Department of Health, Office of AIDS, 1998 Annual AIDS Case Management Program/Medi-Cal Waiver Program (CMP/MCWP) Conference, "Triple Diagnosis: What's Really Happening with your Patient." Concord, CA. (10/15/98)
52. California Mental Health Director's Association Meeting: Dual Diagnosis, Effective Models of Collaboration; "Multiple Problem Patients: Designing a System to Meet Their Unique Needs", San Francisco Park Plaza Hotel. (10/15/98)
53. Northwest GTA Health Corporation, PEEL MEMORIAL HOSPITAL, Annual Mental Health Conference, "Recognition and Assessment of Substance Abuse in Mental Illness." Brampton, Ontario, Canada. (10/23/98)
54. 1998 California Drug Court Symposium, "Mental Health Issues and Drug Involved Offenders." Sacramento, CA. (12/11/98)
55. "Assessment, Diagnosis and Treatment Planning for the Dually Diagnosed", Mono County Alcohol and Drug Programs, Mammoth Lakes, CA. (1/7/99)
56. Medical Staff Conference, Kaiser Foundation Hospital, Walnut Creek, CA, "Substance Abuse and Major Depressive Disorder." (1/19/99)
57. "Issues and Strategies in the Treatment of Substance Abusers", Alameda County Consolidated Drug Courts, Oakland, CA. (1/22 & 2/5/99)
58. Compass Health Care's 12<sup>th</sup> Annual Winter Conference on Addiction, Tucson, AZ: "Dual Systems, Dual Philosophies, One Patient", "Substance Abuse and Developmental Disabilities" & "Assessment and Treatment of the High Risk Offender." (2/17/99)

59. American Group Psychotherapy Association, Annual Training Institute, (2/22-2/24/1999). Entry Level Process Group Leader.
60. "Exploring A New Framework: New Technologies For Addiction And Recovery", Maui County Department of Housing and Human Concerns, Malama Family Recovery Center, Maui, Hawaii. (3/5 & 3/6/99)
61. "Assessment, Diagnosis and Treatment of the Dual Diagnostic Patient", San Bernardino County Office of Alcohol & Drug Treatment Services, San Bernardino, CA. (3/10/99)

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62. "Smoking Cessation in the Chronically Mentally Ill, Part 1", California Department of Mental Health, Napa State Hospital, Napa, CA. (3/11/99)
63. "Dual Diagnosis and Effective Methods of Collaboration", County of Tulare Health & Human Services Agency, Visalia, CA. (3/17/99)
64. Pfizer Pharmaceuticals sponsored lecture tour of Hawai'i. Lectures included: Major Depressive Disorder and Substance Abuse, Treatment Strategies for Depression and Anxiety with the Substance Abusing Patient, Advances in the Field of Dual Diagnosis & Addressing the Needs of the Patient with Multiple Substance Dependencies. Lecture sites included: Straub Hospital, Honolulu; Maui County Community Mental Health; Veterans Administration Hospital, Honolulu; Hawai'i (Big Island) County Community Mental Health; Mililani (Oahu) Physicians Center; Kahi Mohala (Oahu) Psychiatric Hospital; Hale ola Ka'u (Big Island) Residential Treatment Facility. (4/2-4/9/99)
65. "Assessment, Diagnosis and Treatment of the Patient with Multiple Disorders", Mendocino County Department of Public Health, Division of Alcohol & Other Drug Programs, Ukiah, CA. (4/14/99)
66. "Assessment of the Substance Abusing & Mentally Ill Female Patient in Early Recovery", Ujima Family Services Agency, Richmond, CA. (4/21/99)
67. California Institute for Mental Health, Adult System of Care Conference, "Partners in Excellence", Riverside, California. (4/29/99)
68. "Advances in the Field of Dual Diagnosis", University of Hawai'i School of Medicine, Department of Psychiatry Grand Rounds, Queens Hospital, Honolulu, Hawai'i. (4/30/99)
69. State of Hawai'i Department of Health, Mental Health Division, "Strategic Planning to Address the Concerns of the United States Department of Justice for the Alleged Civil Rights Abuses in the Kaneohe State Hospital." Honolulu, Hawai'i. (4/30/99)
70. "Assessment, Diagnosis and Treatment Planning for the Patient with Dual/Triple Diagnosis", State of Hawai'i, Department of Health, Drug and Alcohol Abuse Division, Dole Cannery, Honolulu, Hawai'i. (4/30/99)
71. 11<sup>th</sup> Annual Early Intervention Program Conference, State of California Department of Health Services, Office of Aids, "Addressing the Substance Abuse and Mental Health Needs of the HIV (+) Patient." Concord, California. (5/6/99)
72. The HIV Challenge Medical Conference, Sponsored by the North County (San Diego) AIDS Coalition, "Addressing the Substance Abuse and Mental Health Needs of the HIV (+) Patient." Escondido, California. (5/7/99)

73. "Assessment, Diagnosis and Treatment of the Patient with Multiple Disorders", Sonoma County Community Mental Health's Monthly Grand Rounds, Community Hospital, Santa Rosa, California. (5/13/99)
74. "Developing & Providing Effective Services for Dually Diagnosed or High Service Utilizing Consumers", Third annual conference presented by the Southern California Mental Health Directors Association. Anaheim, California. (5/21/99)
75. 15<sup>th</sup> Annual Idaho Conference on Alcohol and Drug Dependency, lectures included "Dual Diagnostic Issues", "Impulse Control Disorders" and "Major Depressive Disorder." Boise State University, Boise, Idaho. (5/25/99)
76. "Smoking Cessation in the Chronically Mentally Ill, Part 2", California Department of Mental Health, Napa State Hospital, Napa, California. (6/3/99)
77. "Alcohol and Drug Abuse: Systems of Care and Treatment in the United States", Ando Hospital, Kyoto, Japan. (6/14/99)
78. "Alcoholism: Practical Approaches to Diagnosis and Treatment", National Institute On Alcoholism, Kurihama National Hospital, Yokosuka, Japan. (6/17/99)
79. "Adolescent Drug and Alcohol Abuse", Kusatsu Kinrofukushi Center, Kusatsu, Japan. (6/22/99)
80. "Assessment, Diagnosis and Treatment of the Patient with Multiple Diagnoses", Osaka Drug Addiction Rehabilitation Center Support Network, Kobe, Japan. (6/26/99)
81. "Assessment, Diagnosis and Treatment of the Patient with Multiple Diagnoses", Santa Barbara County Department of Alcohol, Drug, & Mental Health Services, Buellton, California. (7/13/99)
82. "Drug and Alcohol Issues in the Primary Care Setting", County of Tulare Health & Human Services Agency, Edison Ag Tac Center, Tulare, California. (7/15/99)
83. "Working with the Substance Abuser in the Criminal Justice System", San Mateo County Alcohol and Drug Services and Adult Probation Department, Redwood City, California. (7/22/99)
84. 1999 Summer Clinical Institute In Addiction Studies, University of California, San Diego School of Medicine, Department of Psychiatry. Lectures included: "Triple Diagnosis: HIV, Substance Abuse and Mental Illness. What's Really Happening to your Patient?" "Psychiatric Assessment in the Criminal Justice Setting, Learning to Detect Malingering." La Jolla, California. (8/3/99)
85. "Assessment, Diagnosis and Treatment Planning for the Patient with Dual and Triple Diagnoses", Maui County Department of Housing and Human Concerns, Maui Memorial Medical Center. Kahului, Maui. (8/23/99)
86. "Proper Assessment of the Asian/Pacific Islander Dual Diagnostic Patient", Asian American Recovery Services, Inc., San Francisco, California. (9/13/99)
87. "Assessment and Treatment of the Dual Diagnostic Patient in a Health Maintenance Organization", Alcohol and Drug Abuse Program, the Permanente Medical Group, Inc., Santa Rosa, California. (9/14/99)

88. "Dual Diagnosis", Residential Care Providers of Adult Residential Facilities and Facilities for the Elderly, City and County of San Francisco, Department of Public Health, Public Health Division, San Francisco, California. (9/16/99)
89. "Medical and Psychiatric Aspects of Methamphetamine Abuse", Fifth Annual Latino Behavioral Health Institute Conference, Universal City, California. (9/23/99)

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90. "Criminal Justice & Substance Abuse", University of California, San Diego & Arizona Department of Corrections, Phoenix, Arizona. (9/28/99)
91. "Creating Balance in the Ohana: Assessment and Treatment Planning", Hale O Ka'u Center, Pahala, Hawai'i. (10/8-10/10/99)
92. "Substance Abuse Issues of Runaway and Homeless Youth", Homeless Youth 101, Oakland Asian Cultural Center, Oakland, California. (10/12/99)
93. "Mental Illness & Drug Abuse - Part II", Sonoma County Department of Mental Health Grand Rounds, Santa Rosa, California. (10/14/99)
94. "Dual Diagnosis/Co-Existing Disorders Training", Yolo County Department of Alcohol, Drug and Mental Health Services, Davis, California. (10/21/99)
95. "Mental Health/Substance Abuse Assessment Skills for the Frontline Staff", Los Angeles County Department of Mental Health, Los Angeles, California. (1/27/00)
96. "Spirituality in Substance Abuse Treatment", Asian American Recovery Services, Inc., San Francisco, California. (3/6/00)
97. "What Every Probation Officer Needs to Know about Alcohol Abuse", San Mateo County Probation Department, San Mateo, California. (3/16/00)
98. "Empathy at its Finest", Plenary Presentation to the California Forensic Mental Health Association's Annual Conference, Asilomar, California. (3/17/00)
99. "Model for Health Appraisal for Minors Entering Detention", Juvenile Justice Health Care Committee's Annual Conference, Asilomar, California. (4/3/00)
100. "The Impact of Alcohol/Drug Abuse and Mental Disorders on Adolescent Development", Humboldt County Department of Mental Health and Substance Abuse Services, Eureka, California. (4/4-4/5/00)
101. "The Dual Diagnosed Client", Imperial County Children's System of Care Spring Training, Holtville, California. (5/15/00)
102. National Association of Drug Court Professionals 6<sup>th</sup> Annual Training Conference, San Francisco, California. "Managing People of Different Pathologies in Mental Health Courts", (5/31 & 6/1/00); "Assessment and Management of Co-Occurring Disorders" (6/2/00).
103. "Culture, Age and Gender Specific Perspectives on Dual Diagnosis", University of California Berkeley Extension Course, San Francisco, California. (6/9/00)

104. "The Impact of Alcohol/Drug Abuse and Mental Disorders on Adolescent Development", Thunderoad Adolescent Treatment Centers, Inc., Oakland, California. (6/29 & 7/27/00)
105. "Assessing the Needs of the Entire Patient: Empathy at its Finest", NAMI California Annual Conference, Burlingame, California. (9/8/00)
106. "The Effects of Drugs and Alcohol on the Brain and Behavior", The Second National Seminar on Mental Health and the Criminal Law, San Francisco, California. (9/9/00)
107. Annual Conference of the Associated Treatment Providers of New Jersey, Atlantic City, New Jersey. "Advances in Psychopharmacological Treatment with the Chemically Dependent Person" & "Treatment of the Adolescent Substance Abuser" (10/25/00).
108. "Psychiatric Crises In The Primary Care Setting", Doctor Marina Bermudez Issues In College Health, San Francisco State University Student Health Service. (11/1/00, 3/13/01)
109. "Co-Occurring Disorders: Substance Abuse and Mental Health", California Continuing Judicial Studies Program, Center For Judicial Education and Research, Long Beach, California. (11/12-11/17/00)
110. "Adolescent Substance Abuse Treatment", Alameda County Behavioral Health Care Services, Oakland, California. (12/5/00)
111. "Wasn't One Problem Enough?" Mental Health and Substance Abuse Issues. 2001 California Drug Court Symposium, "Taking Drug Courts into the New Millennium." Costa Mesa, California. (3/2/01)
112. "The Impact of Alcohol/Drug Abuse and Mental Health Disorders on the Developmental Process." County of Sonoma Department of Health Services, Alcohol and Other Drug Services Division. Santa Rosa, California. (3/8 & 4/5/01)
113. "Assessment of the Patient with Substance Abuse and Mental Health Issues." San Mateo County General Hospital Grand Rounds. San Mateo, California. (3/13/01)
114. "Dual Diagnosis-Assessment and treatment Issues." Ventura County Behavioral Health Department Alcohol and Drug Programs Training Institute, Ventura, California. (5/8/01)
115. Alameda County District Attorney's Office 4<sup>th</sup> Annual 3R Conference, "Strategies for Dealing with Teen Substance Abuse." Berkeley, California. (5/10/01)
116. National Association of Drug Court Professionals 7<sup>th</sup> Annual Training Conference, "Changing the Face of Criminal Justice." I presented three separate lectures on the following topics: Marijuana, Opiates and Alcohol. New Orleans, LA. (6/1-6/2/01)
117. Santa Clara County Drug Court Training Institute, "The Assessment, Diagnosis and Treatment of the Patient with Multiple Disorders." San Jose, California. (6/15/01)
118. Washington Association of Prosecuting Attorneys Annual Conference, "Psychiatric Complications of the Methamphetamine Abuser." Olympia, Washington. (11/15/01)
119. The California Association for Alcohol and Drug Educators 16<sup>th</sup> Annual Conference, "Assessment, Diagnosis and Treatment of Patients with Multiple Diagnoses." Burlingame, California. (4/25/02)



120. Marin County Department of Health and Human Services, Dual Diagnosis and Cultural Competence Conference, "Cultural Considerations in Working with the Latino Patient." (5/21/02)
  121. 3<sup>rd</sup> Annual Los Angeles County Law Enforcement and Mental Health Conference, "The Impact of Mental Illness and Substance Abuse on the Criminal Justice System." (6/5/02)
  122. New Mexico Department of Corrections, "Group Psychotherapy Training." Santa Fe, New Mexico. (8/5/02)
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123. Judicial Council of California, Administrative Office of the Courts, "Juvenile Delinquency and the Courts: 2002." Berkeley, California. (8/15/02)
  124. California Department of Alcohol and Drug Programs, "Adolescent Development and Dual Diagnosis." Sacramento, California. (8/22/02)
  125. San Francisco State University, School of Social Work, Title IV-E Child Welfare Training Project, "Adolescent Development and Dual Diagnosis." (1/14/02)
  126. First Annual Bi-National Conference sponsored by the Imperial County Behavioral Health Services, "Models of Family Interventions in Border Areas." El Centro, California. (1/28/02)
  127. Haight Ashbury Free Clinic's 36<sup>th</sup> Anniversary Conference, San Francisco, California, "Psychiatric Approaches to Treating the Multiple Diagnostic Patient." (6/6/03)
  128. Motivational Speaker for Regional Co-Occurring Disorders Training sponsored by the California State Department of Alcohol and Drug Programs and Mental Health and the Substance Abuse Mental Health Services Administration-Center for Substance Abuse Treatment, Samuel Merritt College, Health Education Center, Oakland, California. (9/4/03)
  129. "Recreational Drugs, Parts I and II", Doctor Marina Bermudez Issues In College Health, San Francisco State University Student Health Service. (10/1/03), (12/3/03)
  130. "Detecting Substance Abuse in our Clients", California Attorneys for Criminal Justice Annual Conference, Berkeley, California. (10/18/03)
  131. "Alcohol, Alcoholism and the Labor Relations Professional", 10<sup>th</sup> Annual Labor and Employment Public Sector Program, sponsored by the State Bar of California. Labor and Employment Section. Pasadena, California. (4/2/04)
  132. Lecture tour of Japan (4/8-4/18/04). "Best Practices for Drug and Alcohol Treatment." Lectures were presented in Osaka, Tokyo and Kyoto for the Drug Abuse Rehabilitation Center of Japan.
  133. San Francisco State University, School of Social Work, Title IV-E Child Welfare Training Project, "Adolescent Development and Dual Diagnosis." (9/9/04)
  134. "Substance Abuse and the Labor Relations Professional", 11<sup>th</sup> Annual Labor and Employment Public Sector Program, sponsored by the State Bar of California. Labor and Employment Section. Sacramento, California. (4/8/05)

135. "Substance Abuse Treatment in the United States", Clinical Masters Japan Program, Alliant International University. San Francisco, California. (8/13/05)
136. Habeas Corpus Resource Center, Mental Health Update, "Understanding Substance Abuse." San Francisco, California. (10/24/05)
137. Yolo County Department of Behavioral Health, "Psychiatric Aspects of Drug and Alcohol Abuse." Woodland, California. (1/25/06), (6/23/06)
138. "Methamphetamine-Induced Dual Diagnostic Issues", Medical Grand Rounds, Wilcox Memorial Hospital, Lihue, Kauai. (2/13/06)
139. Lecture tour of Japan (4/13-4/23/06). "Assessment and Treatment of the Patient with Substance Abuse and Mental Illness." Lectures were presented in Hiroshima and Kyoto for the Drug Abuse Rehabilitation Center of Japan.
140. "Co-Occurring Disorders: Isn't It Time We Finally Got It Right?" California Association of Drug Court Professionals, 2006 Annual Conference. Sacramento, California. (4/25/06)
141. "Proper Assessment of Drug Court Clients", Hawaii Drug Court, Honolulu. (6/29/06)
142. "Understanding Normal Adolescent Development," California Association of Drug Court Professionals, 2007 Annual Conference. Sacramento, California. (4/27/07)
143. "Dual Diagnosis in the United States," Conference sponsored by the Genesis Substance Abuse Treatment Network. Medford, Oregon. (5/10/07)
144. "Substance Abuse and Mental Illness: One Plus One Equals Trouble," National Association of Criminal Defense Lawyers 2007 Annual Meeting & Seminar. San Francisco, California. (8/2/07)
145. "Capital Punishment," Human Writes 2007 Conference. London, England. (10/6/07)
146. "Co-Occurring Disorders for the New Millennium," California Hispanic Commission on Alcohol and Drug Abuse, Montebello, California. (10/30/07)
147. "Methamphetamine-Induced Dual Diagnostic Issues for the Child Welfare Professional," Beyond the Bench Conference. San Diego, California. (12/13/07)
148. "Working with Mentally Ill Clients and Effectively Using Your Expert(s)," 2008 National Defender Investigator Association (NDIA), National Conference, Las Vegas, Nevada. (4/10/08)
149. "Mental Health Aspects of Diminished Capacity and Competency," Washington Courts District/Municipal Court Judges' Spring Program. Chelan, Washington. (6/3/08)
150. "Reflection on a Career in Substance Abuse Treatment, Progress not Perfection," California Department of Alcohol and Drug Programs 2008 Conference. Burlingame, California. (6/19/08)
151. Mental Health and Substance Abuse Training, Wyoming Department of Health, "Diagnosis and Treatment of Co-occurring Mental Health and Substance Abuse." Buffalo, Wyoming. (10/6/09)

152. 2010 B. E. Witkin Judicial College of California, "Alcohol and Other Drugs and the Courts." San Jose, California. (August 4<sup>th</sup> & 5<sup>th</sup>.)
153. Facilitating Offender Re-entry to Reduce Recidivism: A Workshop for Teams, Menlo Park, CA. This conference was designed to assist the Federal Court to reduce recidivism. "The Mentally-Ill Offender in Reentry Courts," (9/15/2010)
154. Juvenile Delinquency Orientation, "Adolescent Substance Abuse." This was part of the "Primary Assignment Orientations" for newly appointed Juvenile Court Judges presented by The Center for Judicial Education and Research of the Administrative Office of the Court. San Francisco, California. (1/12/2011)

#### PUBLICATIONS:

- 1) Kanas, N., Stewart, P. and Haney, K. (1988). *Content and outcome in a short-term therapy group for schizophrenic outpatients.* Hospital and Community Psychiatry, 39, 437-439.
- 2) Kanas, N., Stewart, P. (1989). *Group process in short-term outpatient therapy groups for schizophrenics.* Group, Volume 13, Number 2, Summer 1989.
- 3) Zweben, J.E., Smith, D.E. and Stewart, P. (1991). *Psychotic Conditions and Substance Use: Prescribing Guidelines and Other Treatment Issues.* Journal of Psychoactive Drugs, Vol. 23(4) Oct-Dec 1991, 387395.
- 4) Banys, P., Clark, W.H., Tusel, D.J., Sees, K., Stewart, P., Mongan, L., Delucchi, K., and Callaway, E. (1994). *An Open Trial of Low Dose Buprenorphine in Treating Methadone Withdrawal.* Journal of Substance Abuse Treatment, Vol 11(1), 9-15.
- 5) Hall, S.M., Tunis, S., Triffleman, E., Banys, P., Clark, W.H., Tusel, D., Stewart, P., and Presti, D. (1994). *Continuity of Care and Desipramine in Primary Cocaine Abusers.* The Journal of Nervous and Mental Disease, Vol 182(10), 570-575.
- 6) Galloway, G.P., Frederick, S.L., Thomas, S., Hayner, G., Staggers, F.E., Wiehl, W. O., Sajo, E., Amodia, D., and Stewart, P. (1996). *A Historically Controlled Trail Of Tyrosine for Cocaine Dependence.* Journal of Psychoactive Drugs, Vol. 28(3), July-September 1996
- 7) Stewart, P. (1999). *Alcoholism: Practical Approaches To Diagnosis And Treatment. Prevention.* (Newsletter for the National Institute On Alcoholism, Kurihama Hospital, Yokosuka, Japan) No. 82, 1999
- 8) Stewart, P. (1999). *New Approaches and Future Strategies Toward Understanding Substance Abuse.* Published by the Osaka DARC (Drug Abuse Rehabilitation Center) Support Center, Osaka, Japan, November 11, 1999.
- 9) Stewart, P. (2002). *Treatment Is A Right, Not A Privilege.* Chapter in the book, Understanding Addictions-From Illness to Recovery and Rebirth, ed. By Hiroyuki Imamichi and Naoko Takiguchi, Academia Press (Akademia Syuppankai): Kyoto, Japan, 2002.

- 10) Stewart, P., Inaba, D.S., and Cohen, W.E. (2004). *Mental Health & Drugs*. Chapter in the book, *Uppers, Downers, All Arounders, Fifth Edition*, CNS Publications, Inc., Ashland, Oregon.
- 11) James Austin, Ph.D., Kenneth McGinnis, Karl K. Becker, Kathy Dennehy, Michael V. Fair, Patricia L. Hardyman, Ph.D. and Pablo Stewart, M.D. (2004) *Classification of High Risk and Special Management Prisoners, A National Assessment of Current Practices*. National Institute of Corrections, Accession Number 019468.

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- 12) Stanley L. Brodsky, Ph.D., Keith R. Curry, Ph.D., Karen Froming, Ph.D., Carl Fulwiler, M.D., Ph.D., Craig Haney, Ph.D., J.D., Pablo Stewart, M.D. and Hans Toch, Ph.D. (2005) *Brief of Professors and Practitioners of Psychology and Psychiatry as AMICUS CURIAE in Support of Respondent: Charles E. Austin, et al. (Respondents) v. Reginald S. Wilkinson, et al. (Petitioners), In The Supreme Court of the United States, No. 04-495*.

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- 13) Stewart, P., Inaba, D.S., and Cohen, W.E. (2007). *Mental Health & Drugs*. Chapter in the book, *Uppers, Downers, All Arounders, Sixth Edition*, CNS Publications, Inc., Ashland, Oregon
- 14) Stewart, P., Inaba, D.S. and Cohen, W.E. (2011). *Mental Health & Drugs*. Chapter in the book, *Uppers, Downers, All Arounders, Seventh Edition*, CNS Publications, Inc., Ashland, Oregon

## Suzy Jones Biography



Suzy Jones is Founder and Managing Partner of DNA Ink LLC, a life sciences business development and licensing firm in San Francisco, California. DNA Ink's highly experienced professionals negotiate deals to maximize the value of assets for clients by providing expertise in market forecasting, financial valuation, deal strategy and contract negotiation. The firm is driven by a strong desire to help great science get translated into meaningful drugs that benefit patients and save lives.

Prior to starting her own firm, Suzy spent 20 years at Genentech in various roles. Most recently, she was the Head of Business Development responsible for identifying external opportunities that supported the company's short- and long-term business objectives, and overseeing the negotiation of collaboration agreements to support the newly formed strategic alliances.

Suzy joined Genentech in 1990 as a research associate where she conducted basic immunology research, contributing to the development of two drug candidates. After leaving the bench, Suzy worked in the Product Development group where she managed several products at various stages of their life-cycles, including the two most successful cancer products in the world. In 2001, Suzy joined the Business Development group where she spent nine years overseeing Genentech's licensing efforts in immunology, infectious diseases, neurobiology, ophthalmology, metabolism, cardiovascular diseases as well as technology licensing. During her tenure, the Genentech Business Development group was recognized in an IBM survey as the number one deal-making and sourcing group in industry. In 2010, was named as one of the "Top 25 Most Influential African Americans in Healthcare, Medicine, Pharmaceutical and Food Industries" by Black Health Magazine.

Suzy maintains a strong commitment to community. She served as the chairperson for The Genentech Foundation Community Committee where she actively addressed issues of hunger, homelessness, access to healthcare and education in the San Francisco Bay Area through grants awarded to non-profit organizations. She also served on the Smart on Crime Transition Team for the Attorney General for the State of California. Currently, Suzy is a Commissioner of Juvenile Probation in San Francisco, appointed by the Honorable Gavin Newsom. She is also a proud investor in San Francisco's premier Jazz Heritage restaurant, *1300 on Fillmore*, a part of her plan to participate in the revitalization of the Western Addition community, where she grew-up.

# Sarah Ching-Ting Wan

846 – 40<sup>th</sup> Avenue; San Francisco, CA 94121  
Phone: (415) 298-2118 Email: sarahw@cycsf.org

## Education

San Francisco State University  
San Francisco, Calif.  
Master of Social Work, May 2002

University of California, Berkeley  
Berkeley, Calif.  
Bachelor of Arts, Psychology, May 1996

Kyushu University  
Fukuoka, Japan  
Japan in Today's World Program, 1995-1996  
Monbusho Scholar (Japan Ministry of Education), Full Scholars

## Experience

CYC (Community Youth Center)  
San Francisco, Calif.

*Executive Director*

*5/2003-Present*

- Developing overall agency plans and objectives in collaboration with a staff of 20, and a 10-member Board of Directors
- Establishing appropriate organizational structure and policies to support program and agency staff
- Implementing and developing programs aligned with the agency's mission which fall under five components: youth leadership development, prevention, intervention, employment, and education
- Providing leadership and direction to and participate in fund development, public relations, and marketing activities
- Actively participating in various multi-agency collaboratives, such as the Mayor's Youth Employment and Education Program advisory board and the Asian Youth Advocacy Network

*Director of Programs and Operations*

*7/99-4/2003*

- Oversaw daily operation of agency services and coordination of agency service components
- Coordinated with service providers, funding sources, and the community
- Participated in planning and implementing agency-wide programs and special events
- Directed the recruitment, supervision and development of direct service staff
- Managed program budget and funding sources

## Community

*Juvenile Probation Department Commissioner, City & County of SF* *4/2010-Present*

*Certified First Aid/CPR Instructor, American Red Cross* *5/2009-Present*

*Co-Chair, Chinatown Families Economic Self-Sufficiency Coalition* *7/2009-Present*

*Advisory Board Chair, Mayor's Youth Employment & Education Program* *7/2008-Present*

*Youth Service Committee Member, American Red Cross, SF* *1/1999-Present*

*Dragon Foundation – U.S. Delegate to the Dragon Foundation in* *Spring 2000*

## Award

*Hong Kong and Beijing (Social & Cultural Development)*

*"Everyday Hero Award" from Compass Point* *2001*

*Community Service Award from Blue Cross of California* *2005*

BOARD of SUPERVISORS



City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco 94102-4689  
Tel. No. 554-5184  
Fax No. 554-5163  
TDD/TTY No. 554-5227

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**MEMORANDUM**

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Date: March 15, 2012  
To: Honorable Members, Board of Supervisors  
From: *AC* Angela Calvillo, Clerk of the Board  
Subject: APPOINTMENTS BY THE MAYOR

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The Mayor has submitted appointments to the following bodies:

- Pablo Stewart, Human Services Commission, term ending January 15, 2016
- Susan Jones, Juvenile Probation Commission, term ending January 15, 2016
- Sarah Wan, Juvenile Probation Commission, term ending January 15, 2016

Under the Board's Rules of Order Section 2.24, a Supervisor can request a hearing on an appointment by notifying the Clerk in writing.

Upon receipt of such notice, the Clerk shall refer the appointment to the Rules Committee so that the Board may consider the appointment and act within thirty days of the appointment as provided in Section 3.100(18) of the Charter.

Please notify me in writing by 12:00 p.m. Tuesday, March 20, 2012, if you would like to request a hearing on any appointment.

Attachments

17

OFFICE OF THE MAYOR  
SAN FRANCISCO



Ong: Rules Clerk  
c: COB, cpage

EDWIN M. LEE  
MAYOR

**Notice of Appointment**

March 14, 2012

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Carlton B. Goodlett Place  
San Francisco, California 94102

Honorable Board of Supervisors:

Pursuant to the Section 3.100 (18) of the Charter of the City and County of San Francisco, I hereby make the following appointments:

Pablo Stewart to the Human Services Commission, for a term ending January 15, 2016

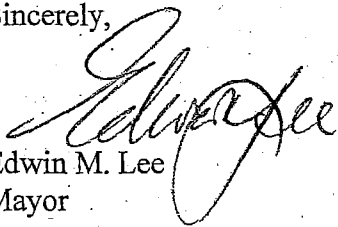
Susan Jones to the Juvenile Probation Commission, for a term ending January 15, 2016

Sarah Wan to the Juvenile Probation Commission, for a term ending January 15, 2016

I am confident Mr. Stewart, Ms. Jones, and Ms. Wan, all CCSF electors, will serve the City and County well. Attached are their qualifications to serve, which demonstrates how these appointments represent the communities of interest, neighborhoods, and diverse populations of San Francisco.

Should you have any questions related to these appointments, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,

  
Edwin M. Lee  
Mayor

RECEIVED  
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OFFICE OF THE MAYOR  
SAN FRANCISCO



EDWIN M. LEE  
MAYOR

March 14, 2012

Angela Calvillo  
Clerk of the Board, Board of Supervisors  
San Francisco City Hall  
1 Carlton B. Goodlett Place  
San Francisco, CA 94102

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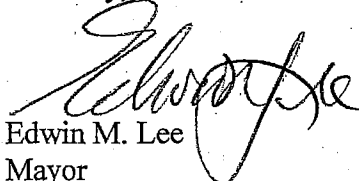
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Should you have any questions related to these appointments, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,

  
Edwin M. Lee  
Mayor

CURRICULUM VITAE

**PABLO STEWART, M.D.**  
824 Ashbury Street  
San Francisco, California 94117  
(415) 753-0321; fax (415) 753-5479; e-mail: pab4emi@aol.com  
(Updated 10/2011)

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EDUCATION:

University of California School of Medicine, San Francisco, California, M.D., 1982

United States Naval Academy Annapolis, MD, B.S. 1973, Major: Chemistry

LICENSURE:

California Medical License #GO50899  
Hawai'i Medical License #MD11784  
Federal Drug Enforcement Agency #BS0546981  
Diplomate in Psychiatry, American Board of Psychiatry and Neurology, Certificate #32564

ACADEMIC APPOINTMENTS:

September 2006-  
Present

Academic Appointment: Clinical Professor, Department of Psychiatry, University of California, San Francisco, School of Medicine.

July 1995 -  
August 2006

Academic Appointment: Associate Clinical Professor, Department of Psychiatry, University of California, San Francisco, School of Medicine.

August 1989 -  
June 1995

Academic Appointment: Assistant Clinical Professor, Department of Psychiatry, University of California, San Francisco, School of Medicine.

August 1986 -  
July 1989

Academic Appointment: Clinical Instructor, Department of Psychiatry, University of California, San Francisco, School of Medicine.

EMPLOYMENT:

December 1996-  
Present

Psychiatric Consultant  
Provide consultation to governmental and private agencies on a variety of psychiatric, forensic, substance abuse and organizational issues; extensive experience in all phases of capital litigation.

January 1997 -  
September 1998

Director of Clinical Services, San Francisco Target Cities Project. Overall responsibility for ensuring the quality of the clinical services provided by the various departments of the project including the Central Intake Unit, the ACCESS Project and the San Francisco Drug Court. Also responsible for providing clinical in-service trainings for the staff of the Project and community agencies that requested technical assistance.

February 1996 -  
November 1996

Medical Director, Comprehensive Homeless Center, Department of Veterans Affairs Medical Center, San Francisco. Overall responsibility for the medical and psychiatric services at the Homeless Center.

March 1995 -  
January 1996

Chief, Intensive Psychiatric Community Care Program, (IPCC) Department of Veterans Affairs Medical Center, San Francisco. Overall clinical/administrative responsibility for the IPCC, a community based case management program. Duties also include medical/psychiatric consultation to Veteran Comprehensive Homeless Center. This is a social work managed program that provides comprehensive social services to homeless veterans.

April 1991 -  
February 1995

Chief, Substance Abuse Inpatient Unit, (SAIU), Department of Veterans Affairs Medical Center, San Francisco. Overall clinical/administrative responsibility for SAIU.

September 1990 -  
March 1991

Psychiatrist, Substance Abuse Inpatient Unit, Veterans Affairs Medical Center, San Francisco. Clinical responsibility for patients admitted to SAIU. Provide consultation to the Medical/Surgical Units regarding patients with substance abuse issues.

August 1988 -  
December 1989

Director, Forensic Psychiatric Services, City and County of San Francisco. Administrative and clinical responsibility for psychiatric services provided to the inmate population of San Francisco. Duties included direct clinical and administrative responsibility for the Jail Psychiatric Services and the Forensic Unit at San Francisco General Hospital.

July 1986 -  
August 1990

Senior Attending Psychiatrist, Forensic Unit, University of California, San Francisco General Hospital. Administrative and clinical responsibility for a 12-bed, maximum-security psychiatric ward. Clinical supervision for psychiatric residents, postdoctoral psychology fellows and medical students assigned to the ward. Liaison with Jail Psychiatric Services, City and County of San Francisco. Advise San Francisco City Attorney on issues pertaining to forensic psychiatry.

July 1985  
June 1986

Chief Resident, Department of Psychiatry, University of California San Francisco General Hospital. Team leader of the Latino-focus inpatient treatment team (involving 10-12 patients with bicultural/bilingual issues); direct clinical supervision of 7 psychiatric residents and 3-6 medical students; organized weekly departmental Grand Rounds; administered and supervised departmental residents' call schedule; psychiatric consultant to hospital general medical clinic; assistant coordinator of medical student education; group seminar leader for introduction to clinical psychiatry course for UCSF second year medical students:

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July 1984 -  
March 1987

Physician Specialist, Westside Crisis Center, San Francisco, CA. Responsibility for Crisis Center operations during assigned shifts; admitting privileges at Mount Zion Hospital. Provided psychiatric consultation for the patients admitted to Mount Zion Hospital when requested.

April 1984 -  
July 1985

Psychiatric Consultant, Marin Alternative Treatment, (ACT). Provided medical and psychiatric evaluation and treatment of residential drug and alcohol clients; consultant to staff concerning medical/psychiatric issues.

August 1983 -  
November 1984

Physician Specialist, Mission Mental Health Crisis Center, San Francisco, CA. Clinical responsibility for Crisis Center clients; consultant to staff concerning medical/psychiatric issues.

July 1982-  
July 1985

Psychiatric Resident, University of California, San Francisco. Primary Therapist and Medical Consultant for the adult inpatient units at San Francisco General Hospital and San Francisco Veterans Affairs Medical Center; Medical Coordinator/Primary Therapist - Alcohol Inpatient Unit and Substance Abuse Clinic at San Francisco Veterans Affairs Medical Center; Outpatient Adult/Child Psychotherapist; Psychiatric Consultant - Adult Day Treatment Center - San Francisco Veterans Affairs Medical Center; Primary Therapist and Medical Consultant - San Francisco General Hospital Psychiatric Emergency Services; Psychiatric Consultant, Inpatient Medical/Surgical Units - San Francisco General Hospital.

June 1973 -  
July 1978

Infantry Officer - United States Marine Corps. Rifle Platoon Commander; Anti-tank Platoon Commander; 81mm Mortar Platoon Commander; Rifle Company Executive Officer; Rifle Company Commander; Assistant Battalion Operations Officer; Embarkation Officer; Recruitment Officer; Drug, Alcohol and Human Relations Counselor; Parachutist and Scuba Diver; Commander of a Vietnamese Refugee Camp. Received an Honorable Discharge. Highest rank attained was Captain.

HONORS AND AWARDS:

- June 1995 Selected by the graduating class of the University of California, San Francisco, School of Medicine as the outstanding psychiatric faculty member for the academic year 1994/1995.
- June 1993 Selected by the class of 1996, University of California, San Francisco, School of Medicine as outstanding lecturer, academic year 1992/1993.
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- May 1993 Elected to Membership of Medical Honor Society, AOA, by the AOA Member of the 1993 Graduating Class of the University of California, San Francisco, School of Medicine.
- May 1991 Selected by the graduating class of the University of California, San Francisco, School of Medicine as the outstanding psychiatric faculty member for the academic year 1990-1991.
- May 1990 Selected by the graduating class of the University of California, San Francisco, School of Medicine as the outstanding psychiatric faculty member for the academic year 1989-1990.
- May 1989 Selected by the graduating class of the University of California, San Francisco, School of Medicine as the outstanding psychiatric faculty member for the academic year 1988-1989.
- May 1987 Selected by the faculty and students of the University of California, San Francisco, School of Medicine as the recipient of the Henry J. Kaiser Award For Excellence in Teaching.
- May 1987 Selected by the graduating class of the University of California, San Francisco, School of Medicine as Outstanding Psychiatric Resident. The award covered the period of 1 July 1985 to 30 June 1986, during which time I served as Chief Psychiatric resident, San Francisco General Hospital.
- May 1985 Selected by the graduating class of the University of California, San Francisco, School of Medicine as Outstanding Psychiatric Resident.
- 1985 Mead-Johnson American Psychiatric Association Fellowship. One of sixteen nation-wide psychiatric residents selected because of a demonstrated commitment to public sector psychiatry. Made presentation at Annual Hospital and Community Psychiatry Meeting in Montreal, Canada in October 1985, on the "Psychiatric Aspects of the Acquired Immunodeficiency Syndrome."

MEMBERSHIPS:

June 2000-  
May 2008 California Association of Drug Court Professionals.

July 1997-  
June 1998 President, Alumni-Faculty Association, University of California, San Francisco, School of Medicine.

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July 1996 -  
June 1997 President-Elect, Alumni-Faculty Association, University of California, San Francisco, School of Medicine.

July 1995 -  
June 1996 Vice President, Northern California Area, Alumni-Faculty Association, University of California, San Francisco, School of Medicine.

April 1995 -  
April 2002 Associate Clinical Member, American Group Psychotherapy Association.

July 1992 -  
June 1995 Secretary-Treasurer, Alumni-Faculty Association, University of California, San Francisco, School of Medicine.

July 1990 -  
June 1992 Councilor-at-large, Alumni-Faculty Association, University of California, San Francisco, School of Medicine

PUBLIC SERVICE:

June 1992 - Examiner, American Board of Psychiatry and Neurology, Inc.

November 1992 -  
January 1994 California Tuberculosis Elimination Task Force, Institutional Control Subcommittee.

September 2000-  
April 2005 Editorial Advisory Board, *Juvenile Correctional Mental Health Report*.

May 2001-  
Present Psychiatric and Substance Abuse Consultant, San Francisco Police Officers' Association.

January 2002-  
June 2003 Psychiatric Consultant, San Francisco Sheriff's Department Peer Support Program.

February 2003-  
April 2004 Proposition "N" (Care Not Cash) Service Providers' Advisory Committee, Department of Human Services, City and County of San Francisco.

December 2003-  
January 2004 Member of San Francisco Mayor-Elect Gavin Newsom's Transition Team.

February 2004-  
June 2004 Mayor's Homeless Coalition, San Francisco, CA.

April 2004-  
January 2006 Member of Human Services Commission, City and County of San Francisco.

February 2006- January 2007	Vice President, Human Services Commission, City and County of San Francisco.
February 2007- Present	President, Human Services Commission, City and County of San Francisco.

UNIVERSITY SERVICE:

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July 1999- July 2001	Seminar Leader, National Youth Leadership Forum On Medicine.
October 1999- October 2001	Lecturer, University of California, San Francisco, School of Medicine Post Baccalaureate Reapplicant Program.
November 1998- November 2001	Lecturer, University of California, San Francisco, School of Nursing, Department of Family Health Care Nursing. Lecture to the Advanced Practice Nurse Practitioner Students on Alcohol, Tobacco and Other Drug Dependencies.
January 1994 - January 2001	Preceptor/Lecturer, UCSF Homeless Clinic Project.
June 1990 - November 1996	Curriculum Advisor, University of California, San Francisco, School of Medicine.
June 1987 - June 1992	Facilitate weekly Support Groups for interns in the Department of Medicine. Also, provide crisis intervention and psychiatric referral for Department of Medicine housestaff.
January 1987 - June 1988	Student Impairment Committee, University of California San Francisco, School of Medicine. Advise the Dean of the School of Medicine on methods to identify, treat and prevent student impairment.
January 1986 - June 1996	Recruitment/Retention Subcommittee of the Admissions Committee, University of California, San Francisco, School of Medicine. Advise the Dean of the School of Medicine on methods to attract and retain minority students and faculty.
October 1986 - September 1987	Member Steering Committee for the Hispanic Medical Education Resource Committee. Plan and present educational programs to increase awareness of the special health needs of Hispanics in the United States.
September 1983 - June 1989	Admissions Committee, University of California, School of Medicine. Duties included screening applications and interviewing candidates for medical school.
October 1978 - December 1980	Co-Founder and Director of the University of California, San Francisco Running Clinic. Provided free instruction to the public on proper methods of exercise and preventative health measures.

TEACHING RESPONSIBILITIES:

July 2003-  
Present Facilitate weekly psychotherapy training group for residents in the Department of Psychiatry.

September 2001-  
June 2003 Supervisor, San Mateo County Psychiatric Residency Program.

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January 2002-  
January 2004 Course Coordinator of Elective Course University of California, San Francisco, School of Medicine, "Prisoner Health." This is a 1-unit course, which covers the unique health needs of prisoners.

April 1999-  
April 2001 Lecturer, UCSF School of Pharmacy, Committee for Drug Awareness Community Outreach Project.

February 1998-  
June 2000 Lecturer, UCSF Student Enrichment Program.

January 1996 -  
November 1996 Supervisor, Psychiatry 110 students; Veterans Comprehensive Homeless Center.

March 1995-  
Present Supervisor, UCSF School of Medicine, Department of Psychiatry, Substance Abuse Fellowship Program.

September 1994 -  
June 1999 Course Coordinator of Elective Course, University of California, San Francisco, School of Medicine. Designed, planned and taught course, Psychiatry 170.02, "Drug and Alcohol Abuse." This is a 1-unit course, which covers the major aspects of drug and alcohol abuse.

August 1994 -  
February 2006 Supervisor, Psychiatric Continuity Clinic, Haight Ashbury Free Clinic, Drug Detoxification and Aftercare Project. Supervise 4th Year medical students in the care of dual diagnostic patients.

February 1994 -  
February 2006 Consultant, Napa State Hospital Chemical Dependency Program Monthly Conference.

July 1992 -  
June 1994 Facilitate weekly psychiatric intern seminar, "Psychiatric Aspects of Medicine," University of California, San Francisco, School of Medicine.

July 1991-  
Present Group and individual psychotherapy supervisor, Outpatient Clinic, Department of Psychiatry, University of California, San Francisco, School of Medicine.

January 1991 Lecturer, University of California, San Francisco, School of Pharmacy course, "Addictionology and Substance Abuse Prevention."

September 1990 -  
February 1995 Clinical supervisor, substance abuse fellows, and psychiatric residents, Substance Abuse Inpatient Unit, San Francisco Veterans Affairs Medical Center.



September 1990 - November 1996	Off ward supervisor, PGY II psychiatric residents, Psychiatric Inpatient Unit, San Francisco Veterans Affairs Medical Center.
September 1990 - June 1991	Group therapy supervisor, Psychiatric Inpatient Unit, (PIU), San Francisco Veterans Affairs Medical Center.
September 1990 - June 1994	Course coordinator, Psychiatry 110, San Francisco Veterans Affairs Medical Center.
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September 1989 - November 1996	Seminar leader/lecturer, Psychiatry 100 A/B.
July 1988 - June 1992	Clinical supervisor, PGY III psychiatric residents, Haight Ashbury Free Clinic, Drug Detoxification and Aftercare Project.
September 1987 - Present	Tavistock Organizational Consultant. Extensive experience as a consultant in numerous Tavistock conferences.
September 1987 - December 1993	Course Coordinator of Elective Course, University of California, San Francisco, School of Medicine. Designed, planned and taught course, Psychiatry 170.02, "Alcoholism". This is a 1- unit course offered to medical students, which covers alcoholism with special emphasis on the health professional. This course is offered fall quarter each academic year.
July 1987- June 1994	Clinical supervisor/lecturer FCM 110, San Francisco General Hospital and Veterans Affairs Medical Center.
July 1986 - June 1996	Seminar leader/lecturer Psychiatry 131 A/B.
July 1986 - August 1990	Clinical supervisor, Psychology interns/fellows, San Francisco General Hospital.
July 1986 - August 1990	Clinical supervisor PGY I psychiatric residents, San Francisco General Hospital
July 1986 - August 1990	Coordinator of Medical Student Education, University of California, San Francisco General Hospital, Department of Psychiatry. Teach seminars and supervise clerkships to medical students including: Psychological Core of Medicine 100 A/B; Introduction to Clinical Psychiatry 131 A/B; Core Psychiatric Clerkship 110 and Advanced Clinical Clerkship in Psychiatry 141.01.
July 1985 - August 1990	Psychiatric Consultant to the General Medical Clinic, University of California, San Francisco General Hospital. Teach and supervise medical residents in interviewing and communication skills. Provide instruction to the clinic on the psychiatric aspects of ambulatory medical care.

COMMUNITY SERVICE:

February 2006- December 2009	Board of Directors, Physician Foundation at California Pacific Medical Center.
June 2004- Present	Psychiatric Consultant, Hawaii Drug Court.
November 2003- June 2008	Organizational/Psychiatric Consultant, State of Hawaii, Department of Human Services.
June 2003- December 2004	Monitor of the psychiatric sections of the "Ayers Agreement," New Mexico Corrections Department (NMCD). This is a settlement arrived at between plaintiffs and the NMCD regarding the provision of constitutionally mandated psychiatric services for inmates placed within the Department's "Supermax" unit.
October 2002- August 2006	Juvenile Mental Health and Medical Consultant, United States Department of Justice, Civil Rights Division, Special Litigation Section.
July 1998- June 2000	Psychiatric Consultant to the Pacific Research and Training Alliance's Alcohol and Drug Disability Technical Assistance Project. This Project provides assistance to programs and communities that will have long lasting impact and permanently improve the quality of alcohol and other drug services available to individuals with disabilities.
July 1998- February 2004	Psychiatric Consultant to the National Council on Crime and Delinquency (NCCD) in its monitoring of the State of Georgia's secure juvenile detention and treatment facilities. NCCD is acting as the monitor of the agreement between the United States and Georgia to improve the quality of the juvenile justice facilities, critical mental health, medical and educational services, and treatment programs. NCCD ceased to be the monitoring agency for this project in June 1999. At that time, the Institute of Crime, Justice and Corrections at the George Washington University became the monitoring agency. The work remained unchanged.
July 1998- July 2001	Psychiatric Consultant to the San Francisco Campaign Against Drug Abuse (SF CADA).
March 1997- Present	Technical Assistance Consultant, Center for Substance Abuse Treatment, Substance Abuse and Mental Health Services Administration, Department of Health and Human Services.
January 1996- June 2003	Psychiatric Consultant to the San Francisco Drug Court.
November 1993- June 2001	Executive Committee, Addiction Technology Transfer Center (ATTC), University of California, San Diego.

December 1992 -  
December 1994 Institutional Review Board, Haight Ashbury Free Clinics, Inc.  
Review all research protocols for the clinic per Department of Health and Human Services guidelines.

June 1991-  
February 2006 Chief of Psychiatric Services, Haight Ashbury Free Clinic.  
Overall responsibility for psychiatric services at the clinic.

December 1990 -  
June 1991 Medical Director, Haight Ashbury Free Clinic,  
~~Drug Detoxification and Aftercare Project.~~ Responsible for directing all medical and psychiatric care at the clinic.

October 1996-  
July 1997 Psychiatric Expert for the U. S. Federal Court in the case of Madrid v. Gomez. Report directly to the Special Master regarding the implementation of constitutionally mandated psychiatric care to the inmates at Pelican Bay State Prison.

April 1990 -  
January 2000 Psychiatric Expert for the U.S. Federal Court in the case of Gates v. Deukmejian. Report directly to the court regarding implementation and monitoring of the consent decree in this case. (This case involves the provision of adequate psychiatric care to the inmates at the California Medical Facility, Vacaville).

January 1984 -  
December 1990 Chief of Psychiatric Services, Haight Ashbury Free Clinic,  
Drug Detoxification and Aftercare Project. Direct medical/psychiatric management of project clients; consultant to staff on substance abuse issues. Special emphasis on dual diagnostic patients.

July -  
December 1981 Medical/Psychiatric Consultant, Youth Services, Hospitality  
Hospitality House, San Francisco, CA. Advised youth services staff on client management. Provided training on various topics related to adolescents. Facilitated weekly client support groups.

SERVICE TO ELEMENTARY AND SECONDARY EDUCATION:

January 1996 -  
June 2002 Baseball, Basketball and Volleyball Coach, Convent of the Sacred Heart Elementary School, San Francisco, CA.

September 1994 -  
Present Soccer Coach, Convent of the Sacred Heart Elementary School, San Francisco, CA.

June 1991-  
June 1994 Board of Directors, Pacific Primary School,  
San Francisco, CA.

April 1989 -  
July 1996 Umpire, Rincon Valley Little League, Santa Rosa, CA.

September 1988 -  
May 1995 Numerous presentations on Mental Health/Substance Abuse issues to the student body, Hidden Valley Elementary School and Santa Rosa Jr. High School, Santa Rosa, CA.

## PRESENTATIONS:

1. San Francisco Treatment Research Unit, University of California, San Francisco, Colloquium #1. (10/12/1990). "The Use of Anti-Depressant Medications with Substance-Abusing Clients."
2. Grand Rounds. Department of Psychiatry, University of California, San Francisco, School of Medicine. (12/5/1990). "Advances in the Field of Dual Diagnosis."

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3. Associates Council, American College of Physicians, Northern California Region, Program for Leadership Conference. (3/3/1991). "Planning a Satisfying Life in Medicine."
4. 24th Annual Medical Symposium on Renal Disease, sponsored by the Medical Advisory Board of the National Kidney Foundation of Northern California. (9/11/1991). "The Chronically Ill Substance Abuser."
5. Mentoring Skills Conference, University of California, San Francisco, School of Medicine, Department of Pediatrics. (11/26/91). "Mentoring as an Art."
6. Continuing Medical Education Conference, Sponsored by the Department of Psychiatry, University of California, San Francisco, School of Medicine. (4/25/1992). "Clinical & Research Advances in the Treatment of Alcoholism and Drug Abuse."
7. First International Conference of Mental Health and Leisure. University of Utah. (7/9/1992). "The Use of Commonly Abused Street Drugs in the Treatment of Mental Illness."
8. American Group Psychotherapy Association Annual Meeting. (2/20/1993). "Inpatient Groups in Initial-Stage Addiction Treatment."
9. Grand Rounds. Department of Child Psychiatry, Stanford University School of Medicine. (3/17/93, 9/11/96). "Issues in Adolescent Substance Abuse."
10. University of California, Extension. Alcohol and Drug Abuse Studies Program. (5/14/93), (6/24/94), (9/22/95), (2/28/97). "Dual Diagnosis."
11. American Psychiatric Association Annual Meeting. (5/26/1993). "Issues in the Treatment of the Dual Diagnosis Patient."
12. Long Beach Regional Medical Education Center and Social Work Service, San Francisco Veterans Affairs Medical Center Conference on Dual Diagnosis. (6/23/1993). "Dual Diagnosis Treatment Issues."
13. Utah Medical Association Annual Meeting. (10/7/93). "Prescription Drug Abuse Helping your Patient, Protecting Yourself."
14. Saint Francis Memorial Hospital, San Francisco, Medical Staff Conference. (11/30/1993). "Management of Patients with Dual Diagnosis and Alcohol Withdrawal."
15. Haight Ashbury Free Clinic's 27th Anniversary Conference. (6/10/94). "Attention Deficit Disorder, Substance Abuse, Psychiatric Disorders and Related Issues."

16. University of California, San Diego. Addiction Technology Transfer Center Annual Summer Clinical Institute: (8/30/94), (8/29/95), (8/5/96), (8/4/97), (8/3/98). "Treating Multiple Disorders."
  17. National Resource Center on Homelessness and Mental Illness, A Training Institute for Psychiatrists. (9/10/94). "Psychiatry, Homelessness, and Serious Mental Illness."
  18. Value Behavioral Health/American Psychiatry Management Seminar. (12/1/1994). "Substance Abuse/Dual Diagnosis in the Work Setting."
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19. Grand Rounds. Department of Oral and Maxillofacial Surgery, University of California, San Francisco, School of Dentistry. (1/24/1995). "Models of Addiction."
  20. San Francisco State University, School of Social Work, Title IV-E Child Welfare Training Project. (1/25/95, 1/24/96, 1/13/97, 1/21/98, 1/13/99, 1/24/00, 1/12/01). "Demystifying Dual Diagnosis."
  21. First Annual Conference on the Dually Disordered. (3/10/1995). "Assessment of Substance Abuse." Sponsored by the Division of Mental Health and Substance Abuse Services and Target Cities Project, Department of Public Health, City and County of San Francisco.
  22. Delta Memorial Hospital, Antioch, California, Medical Staff Conference. (3/28/1995). "Dealing with the Alcohol and Drug Dependent Patient." Sponsored by University of California, San Francisco, School of Medicine, Office of Continuing Medical Education.
  23. Centre Hospitalier Robert-Giffard, Beoupont (Quebec), Canada. (11/23/95). "Reconfiguration of Psychiatric Services in Quebec Based on the San Francisco Experience."
  24. The Labor and Employment Section of the State Bar of California. (1/19/96). "Understanding Alcoholism and its Impact on the Legal Profession." MCCE Conference, San Francisco, CA.
  25. American Group Psychotherapy Association, Annual Training Institute. (2/13-2/14/96), National Instructor - Designate training group.
  26. American Group Psychotherapy Association, Annual Meeting. (2/10/96). "The Process Group at Work."
  27. Medical Staff Conference, Kaiser Foundation Hospital, Pleasanton, California, "The Management of Prescription Drug Addiction". (4/24/96)
  28. International European Drug Abuse Treatment Training Project, Ankaran, Slovenia, "The Management of the Dually Diagnosed Patient in Former Soviet Block Europe". (10/5-10/11/96)
  29. Contra Costa County Dual Diagnosis Conference, Pleasant Hill, California, "Two Philosophies, Two Approaches: One Client". (11/14/96)
  30. Faith Initiative Conference, San Francisco, California, "Spirituality: The Forgotten Dimension of Recovery". (11/22/96)

31. Alameda County Dual Diagnosis Conference, Alameda, California, "Medical Management of the Dually Diagnosed Patient". (2/4/97, 3/4/97)
32. Haight Ashbury Free Clinic's 30<sup>th</sup> Anniversary Conference, San Francisco, California, "Indicators for the Use of the New Antipsychotics". (6/4/97)
33. DPH/Community Substance Abuse Services/San Francisco Target Cities Project sponsored conference, "Intake, Assessment and Service Linkages in the Substance Abuse System of Care", San Francisco, California. (7/31/97)

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34. The Institute of Addictions Studies and Lewis and Clark College sponsored conference, 1997 Northwest Regional Summer Institute, "Addictions Treatment: What We Know Today, How We'll Practice Tomorrow; Assessment and Treatment of the High-Risk Offender". Wilsonville, Oregon. (8/1/97)
35. The California Council of Community Mental Health Agencies Winter Conference, Key Note Presentation, "Combining funding sources and integrating treatment for addiction problems for children, adolescents and adults, as well as coordination of addiction treatment for parents with mental health services to severely emotionally disturbed children." Newport Beach, California. (2/12/98)
36. American Group Psychotherapy Association, Annual Training Institute, (2/16-2/28/1998), Intermediate Level Process Group Leader.
37. "Multimodal Psychoanalytic Treatment of Psychotic Disorders: Learning from the Quebec Experience." The Haight Ashbury Free Clinics Inc., in conjunction sponsored this seminar with the San Francisco Society for Lacanian Studies and the Lacanian School of Psychoanalysis. San Francisco, California. (3/6-3/8/1998)
38. "AIDS Update for Primary Care: Substance Use & HIV: Problem Solving at the Intersection." The East Bay AIDS Education & Training Center and the East Bay AIDS Center, Alta Bates Medical Center, Berkeley, California sponsored this conference. (6/4/1998)
39. Haight Ashbury Free Clinic's 31<sup>st</sup> Anniversary Conference, San Francisco, California, "Commonly Encountered Psychiatric Problems in Women." (6/11/1998)
40. Community Networking Breakfast sponsored by San Mateo County Alcohol & Drug Services and Youth Empowering Systems, Belmont, California; "Dual Diagnosis, Two Approaches, Two Philosophies, One Patient." (6/17/1998)
41. Grand Rounds, Department of Medicine, Alameda County Medical Center-Highland Campus, Oakland, California, "Medical/Psychiatric Presentation of the Patient with both Psychiatric and Substance Abuse Problems." (6/19/1998)
42. "Rehabilitation, Recovery, and Reality: Community Treatment of the Dually Diagnosed Consumer." The Occupational Therapy Association of California, Dominican College of San Rafael and the Psychiatric Occupational Therapy Action Coalition sponsored this conference. San Rafael, California. (6/20/1998)
43. "Assessment, Diagnosis and Treatment of the Patient with a Dual Diagnosis", Los Angeles County Department of Mental Health sponsored conference, Los Angeles, CA. (6/29/98)

44. Grand Rounds, Wai'anae Coast Comprehensive Health Center, Wai'anae, Hawaii, "Assessment and Treatment of the Patient who presents with concurrent Depression and Substance Abuse." (7/15/1998)
45. "Dual Diagnostic Aspects of Methamphetamine Abuse", Hawaii Department of Health, Alcohol and Drug Abuse Division sponsored conference, Honolulu, Hawaii. (9/2/98)
46. 9<sup>th</sup> Annual Advanced Pain and Symptom Management, the Art of Pain Management Conference, sponsored by Visiting Nurses and Hospice of San Francisco. "Care Issues and Pain Management for Chemically Dependent Patients." San Francisco, CA. (9/10/98)
47. Latino Behavioral Health Institute Annual Conference, "Margin to Mainstream III: Latino Health Care 2000." "Mental Illness and Substance Abuse Assessment: Diagnosis and Treatment Planning for the Dually Diagnosed", Los Angeles, CA. (9/18/98)
48. Chemical Dependency Conference, Department of Mental Health, Napa State Hospital, "Substance Abuse and Major Depressive Disorder." Napa, CA. (9/23/98)
49. "Assessment, Diagnosis and Treatment of the Patient with a Dual Diagnosis", San Mateo County Drug and Alcohol Services, Belmont, CA. (9/30/98)
50. "Assessment, Diagnosis and Treatment of the Patient with a Dual Diagnosis", Sacramento County Department of Mental Health, Sacramento, CA. (10/13/98)
51. California Department of Health, Office of AIDS, 1998 Annual AIDS Case Management Program/Medi-Cal Waiver Program (CMP/MCWP) Conference, "Triple Diagnosis: What's Really Happening with your Patient." Concord, CA. (10/15/98)
52. California Mental Health Director's Association Meeting: Dual Diagnosis, Effective Models of Collaboration; "Multiple Problem Patients: Designing a System to Meet Their Unique Needs", San Francisco Park Plaza Hotel. (10/15/98)
53. Northwest GTA Health Corporation, PEEL MEMORIAL HOSPITAL, Annual Mental Health Conference, "Recognition and Assessment of Substance Abuse in Mental Illness." Brampton, Ontario, Canada. (10/23/98)
54. 1998 California Drug Court Symposium, "Mental Health Issues and Drug Involved Offenders." Sacramento, CA. (12/11/98)
55. "Assessment, Diagnosis and Treatment Planning for the Dually Diagnosed", Mono County Alcohol and Drug Programs, Mammoth Lakes, CA. (1/7/99)
56. Medical Staff Conference, Kaiser Foundation Hospital, Walnut Creek, CA, "Substance Abuse and Major Depressive Disorder." (1/19/99)
57. "Issues and Strategies in the Treatment of Substance Abusers", Alameda County Consolidated Drug Courts, Oakland, CA. (1/22 & 2/5/99)
58. Compass Health Care's 12<sup>th</sup> Annual Winter Conference on Addiction, Tucson, AZ: "Dual Systems, Dual Philosophies, One Patient", "Substance Abuse and Developmental Disabilities" & "Assessment and Treatment of the High Risk Offender." (2/17/99)

59. American Group Psychotherapy Association, Annual Training Institute, (2/22-2/24/1999). Entry Level Process Group Leader.
60. "Exploring A New Framework: New Technologies For Addiction And Recovery", Maui County Department of Housing and Human Concerns, Malama Family Recovery Center, Maui, Hawaii. (3/5 & 3/6/99)
61. "Assessment, Diagnosis and Treatment of the Dual Diagnostic Patient", San Bernardino County Office of Alcohol & Drug Treatment Services, San Bernardino, CA. (3/10/99)
62. "Smoking Cessation in the Chronically Mentally Ill, Part 1", California Department of Mental Health, Napa State Hospital, Napa, CA. (3/11/99)
63. "Dual Diagnosis and Effective Methods of Collaboration", County of Tulare Health & Human Services Agency, Visalia, CA. (3/17/99)
64. Pfizer Pharmaceuticals sponsored lecture tour of Hawai'i. Lectures included: Major Depressive Disorder and Substance Abuse, Treatment Strategies for Depression and Anxiety with the Substance Abusing Patient, Advances in the Field of Dual Diagnosis & Addressing the Needs of the Patient with Multiple Substance Dependencies. Lecture sites included: Straub Hospital, Honolulu; Maui County Community Mental Health; Veterans Administration Hospital, Honolulu; Hawai'i (Big Island) County Community Mental Health; Mililani (Oahu) Physicians Center; Kahi Mohala (Oahu) Psychiatric Hospital; Hale ola Ka'u (Big Island) Residential Treatment Facility. (4/2-4/9/99)
65. "Assessment, Diagnosis and Treatment of the Patient with Multiple Disorders", Mendocino County Department of Public Health, Division of Alcohol & Other Drug Programs, Ukiah, CA. (4/14/99)
66. "Assessment of the Substance Abusing & Mentally Ill Female Patient in Early Recovery", Ujima Family Services Agency, Richmond, CA. (4/21/99)
67. California Institute for Mental Health, Adult System of Care Conference, "Partners in Excellence", Riverside, California. (4/29/99)
68. "Advances in the Field of Dual Diagnosis", University of Hawai'i School of Medicine, Department of Psychiatry Grand Rounds, Queens Hospital, Honolulu, Hawai'i. (4/30/99)
69. State of Hawai'i Department of Health, Mental Health Division, "Strategic Planning to Address the Concerns of the United States Department of Justice for the Alleged Civil Rights Abuses in the Kaneohe State Hospital." Honolulu, Hawai'i. (4/30/99)
70. "Assessment, Diagnosis and Treatment Planning for the Patient with Dual/Triple Diagnosis", State of Hawai'i, Department of Health, Drug and Alcohol Abuse Division, Dole Cannery, Honolulu, Hawai'i. (4/30/99)
71. 11<sup>th</sup> Annual Early Intervention Program Conference, State of California Department of Health Services, Office of Aids, "Addressing the Substance Abuse and Mental Health Needs of the HIV (+) Patient." Concord, California. (5/6/99)
72. The HIV Challenge Medical Conference, Sponsored by the North County (San Diego) AIDS Coalition, "Addressing the Substance Abuse and Mental Health Needs of the HIV (+) Patient." Escondido, California. (5/7/99)



73. "Assessment, Diagnosis and Treatment of the Patient with Multiple Disorders", Sonoma County Community Mental Health's Monthly Grand Rounds, Community Hospital, Santa Rosa, California. (5/13/99)
74. "Developing & Providing Effective Services for Dually Diagnosed or High Service Utilizing Consumers", Third annual conference presented by the Southern California Mental Health Directors Association. Anaheim, California. (5/21/99)
75. ~~15<sup>th</sup> Annual Idaho Conference on Alcohol and Drug Dependency, lectures included "Dual Diagnostic Issues", "Impulse Control Disorders" and "Major Depressive Disorder." Boise State University, Boise, Idaho. (5/25/99)~~
76. "Smoking Cessation in the Chronically Mentally Ill, Part 2", California Department of Mental Health, Napa State Hospital, Napa, California. (6/3/99)
77. "Alcohol and Drug Abuse: Systems of Care and Treatment in the United States", Ando Hospital, Kyoto, Japan. (6/14/99)
78. "Alcoholism: Practical Approaches to Diagnosis and Treatment", National Institute On Alcoholism, Kurihama National Hospital, Yokosuka, Japan. (6/17/99)
79. "Adolescent Drug and Alcohol Abuse", Kusatsu Kinrofukushi Center, Kusatsu, Japan. (6/22/99)
80. "Assessment, Diagnosis and Treatment of the Patient with Multiple Diagnoses", Osaka Drug Addiction Rehabilitation Center Support Network, Kobe, Japan. (6/26/99)
81. "Assessment, Diagnosis and Treatment of the Patient with Multiple Diagnoses", Santa Barbara County Department of Alcohol, Drug, & Mental Health Services, Buellton, California. (7/13/99)
82. "Drug and Alcohol Issues in the Primary Care Setting", County of Tulare Health & Human Services Agency, Edison Ag Tac Center, Tulare, California. (7/15/99)
83. "Working with the Substance Abuser in the Criminal Justice System", San Mateo County Alcohol and Drug Services and Adult Probation Department, Redwood City, California. (7/22/99)
84. 1999 Summer Clinical Institute In Addiction Studies, University of California, San Diego School of Medicine, Department of Psychiatry. Lectures included: "Triple Diagnosis: HIV, Substance Abuse and Mental Illness. What's Really Happening to your Patient?" "Psychiatric Assessment in the Criminal Justice Setting, Learning to Detect Malingering." La Jolla, California. (8/3/99)
85. "Assessment, Diagnosis and Treatment Planning for the Patient with Dual and Triple Diagnoses", Maui County Department of Housing and Human Concerns, Maui Memorial Medical Center. Kahului, Maui. (8/23/99)
86. "Proper Assessment of the Asian/Pacific Islander Dual Diagnostic Patient", Asian American Recovery Services, Inc., San Francisco, California. (9/13/99)
87. "Assessment and Treatment of the Dual Diagnostic Patient in a Health Maintenance Organization", Alcohol and Drug Abuse Program, the Permanente Medical Group, Inc., Santa Rosa, California. (9/14/99)

88. "Dual Diagnosis", Residential Care Providers of Adult Residential Facilities and Facilities for the Elderly, City and County of San Francisco, Department of Public Health, Public Health Division, San Francisco, California. (9/16/99)
89. "Medical and Psychiatric Aspects of Methamphetamine Abuse", Fifth Annual Latino Behavioral Health Institute Conference, Universal City, California. (9/23/99)
90. ~~"Criminal Justice & Substance Abuse", University of California, San Diego & Arizona Department of Corrections, Phoenix, Arizona. (9/28/99)~~
91. "Creating Balance in the Ohana: Assessment and Treatment Planning", Hale O Ka'u Center, Pahala, Hawai'i. (10/8-10/10/99)
92. "Substance Abuse Issues of Runaway and Homeless Youth", Homeless Youth 101, Oakland Asian Cultural Center, Oakland, California. (10/12/99)
93. "Mental Illness & Drug Abuse - Part II", Sonoma County Department of Mental Health Grand Rounds, Santa Rosa, California. (10/14/99)
94. "Dual Diagnosis/Co-Existing Disorders Training", Yolo County Department of Alcohol, Drug and Mental Health Services, Davis, California. (10/21/99)
95. "Mental Health/Substance Abuse Assessment Skills for the Frontline Staff", Los Angeles County Department of Mental Health, Los Angeles, California. (1/27/00)
96. "Spirituality in Substance Abuse Treatment", Asian American Recovery Services, Inc., San Francisco, California. (3/6/00)
97. "What Every Probation Officer Needs to Know about Alcohol Abuse", San Mateo County Probation Department, San Mateo, California. (3/16/00)
98. "Empathy at its Finest", Plenary Presentation to the California Forensic Mental Health Association's Annual Conference, Asilomar, California. (3/17/00)
99. "Model for Health Appraisal for Minors Entering Detention", Juvenile Justice Health Care Committee's Annual Conference, Asilomar, California. (4/3/00)
100. "The Impact of Alcohol/Drug Abuse and Mental Disorders on Adolescent Development", Humboldt County Department of Mental Health and Substance Abuse Services, Eureka, California. (4/4-4/5/00)
101. "The Dual Diagnosed Client", Imperial County Children's System of Care Spring Training, Holtville, California. (5/15/00)
102. National Association of Drug Court Professionals 6<sup>th</sup> Annual Training Conference, San Francisco, California. "Managing People of Different Pathologies in Mental Health Courts", (5/31 & 6/1/00); "Assessment and Management of Co-Occurring Disorders" (6/2/00).
103. "Culture, Age and Gender Specific Perspectives on Dual Diagnosis", University of California Berkeley Extension Course, San Francisco, California. (6/9/00)

104. "The Impact of Alcohol/Drug Abuse and Mental Disorders on Adolescent Development", Thunderoad Adolescent Treatment Centers, Inc., Oakland, California. (6/29 & 7/27/00)
  105. "Assessing the Needs of the Entire Patient: Empathy at its Finest", NAMI California Annual Conference, Burlingame, California. (9/8/00)
  106. "The Effects of Drugs and Alcohol on the Brain and Behavior", The Second National Seminar on Mental Health and the Criminal Law, San Francisco, California. (9/9/00)
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107. Annual Conference of the Associated Treatment Providers of New Jersey, Atlantic City, New Jersey. "Advances in Psychopharmacological Treatment with the Chemically Dependent Person" & "Treatment of the Adolescent Substance Abuser" (10/25/00).
  108. "Psychiatric Crises In The Primary Care Setting", Doctor Marina Bermudez Issues In College Health, San Francisco State University Student Health Service. (11/1/00, 3/13/01)
  109. "Co-Occurring Disorders: Substance Abuse and Mental Health", California Continuing Judicial Studies Program, Center For Judicial Education and Research, Long Beach, California. (11/12-11/17/00)
  110. "Adolescent Substance Abuse Treatment", Alameda County Behavioral Health Care Services, Oakland, California. (12/5/00)
  111. "Wasn't One Problem Enough?" Mental Health and Substance Abuse Issues. 2001 California Drug Court Symposium, "Taking Drug Courts into the New Millennium." Costa Mesa, California. (3/2/01)
  112. "The Impact of Alcohol/Drug Abuse and Mental Health Disorders on the Developmental Process." County of Sonoma Department of Health Services, Alcohol and Other Drug Services Division. Santa Rosa, California. (3/8 & 4/5/01)
  113. "Assessment of the Patient with Substance Abuse and Mental Health Issues." San Mateo County General Hospital Grand Rounds. San Mateo, California. (3/13/01)
  114. "Dual Diagnosis-Assessment and treatment Issues." Ventura County Behavioral Health Department Alcohol and Drug Programs Training Institute, Ventura, California. (5/8/01)
  115. Alameda County District Attorney's Office 4<sup>th</sup> Annual 3R Conference, "Strategies for Dealing with Teen Substance Abuse." Berkeley, California. (5/10/01)
  116. National Association of Drug Court Professionals 7<sup>th</sup> Annual Training Conference, "Changing the Face of Criminal Justice." I presented three separate lectures on the following topics: Marijuana, Opiates and Alcohol. New Orleans, LA. (6/1-6/2/01)
  117. Santa Clara County Drug Court Training Institute, "The Assessment, Diagnosis and Treatment of the Patient with Multiple Disorders." San Jose, California. (6/15/01)
  118. Washington Association of Prosecuting Attorneys Annual Conference, "Psychiatric Complications of the Methamphetamine Abuser." Olympia, Washington. (11/15/01)
  119. The California Association for Alcohol and Drug Educators 16<sup>th</sup> Annual Conference, "Assessment, Diagnosis and Treatment of Patients with Multiple Diagnoses." Burlingame, California. (4/25/02)

120. Marin County Department of Health and Human Services, Dual Diagnosis and Cultural Competence Conference, "Cultural Considerations in Working with the Latino Patient." (5/21/02)
121. 3<sup>rd</sup> Annual Los Angeles County Law Enforcement and Mental Health Conference, "The Impact of Mental Illness and Substance Abuse on the Criminal Justice System." (6/5/02)
122. New Mexico Department of Corrections, "Group Psychotherapy Training." Santa Fe, New Mexico. (8/5/02)

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123. Judicial Council of California, Administrative Office of the Courts, "Juvenile Delinquency and the Courts: 2002." Berkeley, California. (8/15/02)
124. California Department of Alcohol and Drug Programs, "Adolescent Development and Dual Diagnosis." Sacramento, California. (8/22/02)
125. San Francisco State University, School of Social Work, Title IV-E Child Welfare Training Project, "Adolescent Development and Dual Diagnosis." (1/14/02)
126. First Annual Bi-National Conference sponsored by the Imperial County Behavioral Health Services, "Models of Family Interventions in Border Areas." El Centro, California. (1/28/02)
127. Haight Ashbury Free Clinic's 36<sup>th</sup> Anniversary Conference, San Francisco, California, "Psychiatric Approaches to Treating the Multiple Diagnostic Patient." (6/6/03)
128. Motivational Speaker for Regional Co-Occurring Disorders Training sponsored by the California State Department of Alcohol and Drug Programs and Mental Health and the Substance Abuse Mental Health Services Administration-Center for Substance Abuse Treatment, Samuel Merritt College, Health Education Center, Oakland, California. (9/4/03)
129. "Recreational Drugs, Parts I and II", Doctor Marina Bermudez Issues In College Health, San Francisco State University Student Health Service. (10/1/03), (12/3/03)
130. "Detecting Substance Abuse in our Clients", California Attorneys for Criminal Justice Annual Conference, Berkeley, California. (10/18/03)
131. "Alcohol, Alcoholism and the Labor Relations Professional", 10<sup>th</sup> Annual Labor and Employment Public Sector Program, sponsored by the State Bar of California. Labor and Employment Section. Pasadena, California. (4/2/04)
132. Lecture tour of Japan (4/8-4/18/04). "Best Practices for Drug and Alcohol Treatment." Lectures were presented in Osaka, Tokyo and Kyoto for the Drug Abuse Rehabilitation Center of Japan.
133. San Francisco State University, School of Social Work, Title IV-E Child Welfare Training Project, "Adolescent Development and Dual Diagnosis." (9/9/04)
134. "Substance Abuse and the Labor Relations Professional", 11<sup>th</sup> Annual Labor and Employment Public Sector Program, sponsored by the State Bar of California. Labor and Employment Section. Sacramento, California. (4/8/05)

135. "Substance Abuse Treatment in the United States", Clinical Masters Japan Program, Alliant International University. San Francisco, California. (8/13/05)
  136. Habeas Corpus Resource Center, Mental Health Update, "Understanding Substance Abuse." San Francisco, California. (10/24/05)
  137. Yolo County Department of Behavioral Health, "Psychiatric Aspects of Drug and Alcohol Abuse." Woodland, California. (1/25/06), (6/23/06)
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138. "Methamphetamine-Induced Dual Diagnostic Issues", Medical Grand Rounds, Wilcox Memorial Hospital, Lihue, Kauai. (2/13/06)
  139. Lecture tour of Japan (4/13-4/23/06). "Assessment and Treatment of the Patient with Substance Abuse and Mental Illness." Lectures were presented in Hiroshima and Kyoto for the Drug Abuse Rehabilitation Center of Japan.
  140. "Co-Occurring Disorders: Isn't It Time We Finally Got It Right?" California Association of Drug Court Professionals, 2006 Annual Conference. Sacramento, California. (4/25/06)
  141. "Proper Assessment of Drug Court Clients", Hawaii Drug Court, Honolulu. (6/29/06)
  142. "Understanding Normal Adolescent Development," California Association of Drug Court Professionals, 2007 Annual Conference. Sacramento, California. (4/27/07)
  143. "Dual Diagnosis in the United States," Conference sponsored by the Genesis Substance Abuse Treatment Network. Medford, Oregon. (5/10/07)
  144. "Substance Abuse and Mental Illness: One Plus One Equals Trouble," National Association of Criminal Defense Lawyers 2007 Annual Meeting & Seminar. San Francisco, California. (8/2/07)
  145. "Capital Punishment," Human Writes 2007 Conference. London, England. (10/6/07)
  146. "Co-Occurring Disorders for the New Millennium," California Hispanic Commission on Alcohol and Drug Abuse, Montebello, California. (10/30/07)
  147. "Methamphetamine-Induced Dual Diagnostic Issues for the Child Welfare Professional," Beyond the Bench Conference. San Diego, California. (12/13/07)
  148. "Working with Mentally Ill Clients and Effectively Using Your Expert(s)," 2008 National Defender Investigator Association (NDIA), National Conference, Las Vegas, Nevada. (4/10/08)
  149. "Mental Health Aspects of Diminished Capacity and Competency," Washington Courts District/Municipal Court Judges' Spring Program. Chelan, Washington. (6/3/08)
  150. "Reflection on a Career in Substance Abuse Treatment, Progress not Perfection," California Department of Alcohol and Drug Programs 2008 Conference. Burlingame, California. (6/19/08)
  151. Mental Health and Substance Abuse Training, Wyoming Department of Health, "Diagnosis and Treatment of Co-occurring Mental Health and Substance Abuse." Buffalo, Wyoming. (10/6/09)

152. 2010 B. E. Witkin Judicial College of California, "Alcohol and Other Drugs and the Courts." San Jose, California. (August 4<sup>th</sup> & 5<sup>th</sup>.)
153. Facilitating Offender Re-entry to Reduce Recidivism: A Workshop for Teams, Menlo Park, CA. This conference was designed to assist the Federal Court to reduce recidivism. "The Mentally-Ill Offender in Reentry Courts," (9/15/2010)
154. Juvenile Delinquency Orientation, "Adolescent Substance Abuse." This was part of the "Primary Assignment Orientations" for newly appointed Juvenile Court Judges presented by The Center for Judicial Education and Research of the Administrative Office of the Court. San Francisco, California. (1/12/2011)

#### PUBLICATIONS:

- 1) Kanas, N., Stewart, P. and Haney, K. (1988). *Content and outcome in a short-term therapy group for schizophrenic outpatients.* Hospital and Community Psychiatry, 39, 437-439.
- 2) Kanas, N., Stewart, P. (1989). *Group process in short-term outpatient therapy groups for schizophrenics.* Group, Volume 13, Number 2, Summer 1989.
- 3) Zweben, J.E., Smith, D.E. and Stewart, P. (1991). *Psychotic Conditions and Substance Use: Prescribing Guidelines and Other Treatment Issues.* Journal of Psychoactive Drugs, Vol. 23(4) Oct-Dec 1991, 387-395.
- 4) Banys, P., Clark, W.H., Tusel, D.J., Sees, K., Stewart, P., Mongan, L., Delucchi, K., and Callaway, E. (1994). *An Open Trial of Low Dose Buprenorphine in Treating Methadone Withdrawal.* Journal of Substance Abuse Treatment, Vol 11(1), 9-15.
- 5) Hall, S.M., Tunis, S., Triffleman, E., Banys, P., Clark, W.H., Tusel, D., Stewart, P., and Presti, D. (1994). *Continuity of Care and Desipramine in Primary Cocaine Abusers.* The Journal of Nervous and Mental Disease, Vol 182(10), 570-575.
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## Suzy Jones Biography



Suzy Jones is Founder and Managing Partner of DNA Ink LLC, a life sciences business development and licensing firm in San Francisco, California. DNA Ink's highly experienced professionals negotiate deals to maximize the value of assets for clients by providing expertise in market forecasting, financial valuation, deal strategy and contract negotiation. The firm is driven by a strong desire to help great science get translated into meaningful drugs that benefit patients and save lives.

Prior to starting her own firm, Suzy spent 20 years at Genentech in various roles. Most recently, she was the Head of Business Development responsible for identifying external opportunities that supported the company's short- and long-term business objectives, and overseeing the negotiation of collaboration agreements to support the newly formed strategic alliances.

Suzy joined Genentech in 1990 as a research associate where she conducted basic immunology research, contributing to the development of two drug candidates. After leaving the bench, Suzy worked in the Product Development group where she managed several products at various stages of their life-cycles, including the two most successful cancer products in the world. In 2001, Suzy joined the Business Development group where she spent nine years overseeing Genentech's licensing efforts in immunology, infectious diseases, neurobiology, ophthalmology, metabolism, cardiovascular diseases as well as technology licensing. During her tenure, the Genentech Business Development group was recognized in an IBM survey as the number one deal-making and sourcing group in industry. In 2010, was named as one of the "Top 25 Most Influential African Americans in Healthcare, Medicine, Pharmaceutical and Food Industries" by Black Health Magazine.

Suzy maintains a strong commitment to community. She served as the chairperson for The Genentech Foundation Community Committee where she actively addressed issues of hunger, homelessness, access to healthcare and education in the San Francisco Bay Area through grants awarded to non-profit organizations. She also served on the Smart on Crime Transition Team for the Attorney General for the State of California. Currently, Suzy is a Commissioner of Juvenile Probation in San Francisco, appointed by the Honorable Gavin Newsom. She is also a proud investor in San Francisco's premier Jazz Heritage restaurant, *1300 on Fillmore*, a part of her plan to participate in the revitalization of the Western Addition community, where she grew-up.



# Sarah Ching-Ting Wan

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## Education

San Francisco State University  
San Francisco, Calif.  
Master of Social Work, May 2002

University of California, Berkeley  
Berkeley, Calif.  
Bachelor of Arts, Psychology, May 1996

Kyushu University  
Fukuoka, Japan  
Japan in Today's World Program, 1995-1996  
Monbusho Scholar (Japan Ministry of Education), Full Scholars

## Experience

**CYC (Community Youth Center)**  
San Francisco, Calif.

*Executive Director* 5/2003-Present

- Developing overall agency plans and objectives in collaboration with a staff of 20, and a 10-member Board of Directors
- Establishing appropriate organizational structure and policies to support program and agency staff
- Implementing and developing programs aligned with the agency's mission which fall under five components: youth leadership development, prevention, intervention, employment, and education
- Providing leadership and direction to and participate in fund development, public relations, and marketing activities
- Actively participating in various multi-agency collaboratives, such as the Mayor's Youth Employment and Education Program advisory board and the Asian Youth Advocacy Network

*Director of Programs and Operations* 7/99-4/2003

- Oversaw daily operation of agency services and coordination of agency service components
- Coordinated with service providers, funding sources, and the community
- Participated in planning and implementing agency-wide programs and special events
- Directed the recruitment, supervision and development of direct service staff
- Managed program budget and funding sources

## Community

*Juvenile Probation Department Commissioner, City & County of SF* 4/2010-Present

*Certified First Aid/CPR Instructor, American Red Cross* 5/2009-Present

*Co-Chair, Chinatown Families Economic Self-Sufficiency Coalition* 7/2009-Present

*Advisory Board Chair, Mayor's Youth Employment & Education Program* 7/2008-Present

*Youth Service Committee Member, American Red Cross, SF* 1/1999-Present

*Dragon Foundation – U.S. Delegate to the Dragon Foundation in* Spring 2000

## Award

*Hong Kong and Beijing (Social & Cultural Development)*

*"Everyday Hero Award" from Compass Point* 2001

*Community Service Award from Blue Cross of California* 2005

**Issued: Airport Commission: Polaris Research and Development, Inc., Adequately Complies With Its Contract, but the Department's Administration of the Contract Needs Improvement**

Controller Reports to: Angela Calvillo, Peggy Nevin, BOS-Supervisors,  
BOS-Legislative Aides, Steve Kawa, Kate Howard,  
Christine Falvey, Jason Elliott, Severin Campbell,  
Sent by: Kristen McGuire

03/13/2012 12:25 PM

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The Office of the Controller's City Services Auditor Division (CSA) has issued an audit report on the compliance of Polaris Research and Development, Inc., (Polaris) with its contract to provide traveler information services for the Airport Commission (Airport). The audit found that Polaris adequately complies with the contract, but the Airport lacks thorough and adequate monitoring procedures and internal controls to ensure adherence to the contract.

To view the full report, please visit our website at:  
<http://co.sfgov.org/webreports/details.aspx?id=1396>

This is a send-only email address.

For questions regarding the report, please contact Tonia Lediju at [Tonia.Lediju@sfgov.org](mailto:Tonia.Lediju@sfgov.org) or 415-554-5393, or CSA at 415-554-7469.

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**City and County of San Francisco**

**Office of the Controller – City Services Auditor**

## **AIRPORT COMMISSION:**

**Polaris Research and Development, Inc., Adequately Complies With Its Contract, but the Department's Administration of the Contract Needs Improvement**



*March 13, 2012*

**OFFICE OF THE CONTROLLER  
CITY SERVICES AUDITOR**

The City Services Auditor Division (CSA) was created in the Office of the Controller through an amendment to the Charter of the City and County of San Francisco (City) that was approved by voters in November 2003. Under charter Appendix F, CSA has broad authority to:

- Report on the level and effectiveness of San Francisco's public services and benchmark the City to other public agencies and jurisdictions.
- Conduct financial and performance audits of city departments, contractors, and functions to assess efficiency and effectiveness of processes and services.
- Operate a whistleblower hotline and website and investigate reports of waste, fraud, and abuse of city resources.
- Ensure the financial integrity and improve the overall performance and efficiency of city government.

CSA may conduct financial audits, attestation engagements, and performance audits. Financial audits address the financial integrity of both city departments and contractors and provide reasonable assurance about whether financial statements are presented fairly in all material aspects in conformity with generally accepted accounting principles. Attestation engagements examine, review, or perform procedures on a broad range of subjects such as internal controls; compliance with requirements of specified laws, regulations, rules, contracts, or grants; and the reliability of performance measures. Performance audits focus primarily on assessment of city services and processes, providing recommendations to improve department operations.

CSA conducts its audits in accordance with the Government Auditing Standards published by the U.S. Government Accountability Office (GAO). These standards require:

- Independence of audit staff and the audit organization.
- Objectivity of the auditors performing the work.
- Competent staff, including continuing professional education.
- Quality control procedures to provide reasonable assurance of compliance with the auditing standards.

Audit Team: Irella Blackwood, Audit Manager  
Nicole Doran, Auditor-In-Charge  
Cathalina Kung, Associate Auditor



# City and County of San Francisco

## Office of the Controller - City Services Auditor

**Airport Commission:  
Polaris Research and Development, Inc., Adequately Complies With Its  
Contract, but the Department's Administration of the Contract Needs  
Improvement**

March 13, 2012

### Purpose of the Audit

The audit determined whether Polaris Research and Development, Inc. complied with its contract to manage and operate information booths at San Francisco International Airport. The audit also evaluated whether the Airport Commission sufficiently administered contract provisions.

### Highlights

The City and County of San Francisco (City), through its Airport Commission (Airport), contracted with Polaris Research and Development, Inc., (Polaris), to provide traveler information services to visitors of San Francisco International Airport. The \$3.5 million contract began in July 2011 and runs through June 2014. During the audit period of July through December 2011, the Airport reimbursed Polaris \$821,793 for 100 percent of its claimed service costs and management fees for the period.

The audit found that Polaris generally complied with the contract, but the Airport lacks thorough and adequate monitoring procedures and internal controls to ensure that Polaris adheres to the contract.

In addition, the audit found that:

- Polaris provided an incomplete report and submitted some reports late to the Airport.
- The Airport does not grant approvals required by the contract.
- The Airport does not thoroughly review Polaris's invoices for accuracy and does not require Polaris to provide the level of detail needed for a thorough review.
- The Airport does not analyze the monthly operational reports it receives from Polaris, reducing the Airport's ability to monitor information booth activity.
- Contrary to the contract, the Airport does not pre-approve Polaris's overtime hours or training program.
- The Airport reviews Polaris's performance quarterly, as required by the contract, but does so with minimal documentation and support.

### Recommendations

The audit report includes 11 recommendations for the Airport to improve the administration of the contract and strengthen compliance with contract terms and conditions. Among the report's recommendations are that the Airport should:

- Follow all contract provisions.
- Monitor Polaris's performance to ensure that it meets all contract requirements. As necessary, enforce contract provisions for failing to meet contract requirements.
- Compare invoiced amounts to evidence of payment and actual hours worked to verify amounts.
- Determine whether all data and reports Polaris provides are needed and define purpose and criteria for reviewing each.
- Implement consistent procedures for pre-approving Polaris's overtime hours.

*Copies of the full report may be obtained at:*

Controller's Office • City Hall, Room 316 • 1 Dr. Carlton B. Goodlett Place • San Francisco, CA 94102 • 415.554.7500  
or on the Internet at <http://www.sfgov.org/controller>

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**CITY AND COUNTY OF SAN FRANCISCO**  
**OFFICE OF THE CONTROLLER**

**Ben Rosenfield**  
Controller

**Monique Zmuda**  
Deputy Controller

March 13, 2012

San Francisco Airport Commission  
San Francisco International Airport  
P. O. Box 8097  
San Francisco, CA 94128

John L. Martin, Airport Director  
San Francisco International Airport  
P.O. Box 8097  
San Francisco, CA 94128

President, Members, and Mr. Martin:

The Office of the Controller's City Services Auditor Division (CSA) presents its audit report on the information booth services contract between the City and County of San Francisco (City), through the Airport Commission (Airport), and Polaris Research and Development, Inc. (Polaris). The objectives of the audit were to evaluate the adequacy of the Airport's monitoring procedures and administration of the contract, to determine whether Polaris complied with the general provisions of the contract, and to assess whether Polaris accurately charged the Airport for the services and expenses for which reimbursement was requested.

The audit found that Polaris invoiced \$821,793 for claimed service costs and management fees during the audit period of July 1 through December 31, 2011, and that Polaris generally complied with the contract's terms and conditions. However, the audit found that the Airport lacks adequate monitoring procedures and internal controls to ensure adherence to the contract. Additionally, the Airport does not perform approvals specified in the contract.

The audit report includes 11 recommendations for the Airport to better administer the contract. The Airport's response to the audit report is attached as Appendix A and Polaris's response is attached as Appendix B. CSA will work with the Airport to follow up on the status of the recommendations made in this report.

CSA appreciates the assistance and cooperation of Airport and Polaris staff during the audit.

Respectfully,

Tonia Lediju  
Director of Audits

cc: Mayor  
Board of Supervisors  
Civil Grand Jury  
Budget Analyst  
Public Library

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## **GLOSSARY OF TERMS**

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Airport	Airport Commission (San Francisco International Airport's governing body)
City	City and County of San Francisco
CSA	City Services Auditor Division, Office of the Controller
Landside Operations	Landside Operations unit of Airport's Operations & Security Division
Operations & Security	Operations & Security Division of Airport
Polaris	Polaris Research and Development, Inc.
Program	Airport's Information Booth Program

## INTRODUCTION

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### Audit Authority

This audit was conducted under the authority of the Charter of the City and County of San Francisco (City), Section 3.105 and Appendix F, which requires that the Office of the Controller's City Services Auditor Division (CSA), conduct periodic, comprehensive financial and performance audits of city departments, services, and activities.

### Background

*The Airport administers information booth services.*

In 2011 the Airport Commission (Airport) entered a three-year contract with Polaris Research and Development, Inc., (Polaris) for services to the Airport's Information Booth Program (program). The purpose of the program is to provide passengers with information and help with planning trips involving ground transportation that originates at the Airport. Along with disseminating information, booth agents assist Airport passengers with trip-planning options at Airport ground transportation kiosks and electronically using the Internet. There is no direct charge to passengers, airport employees, and other users of San Francisco International Airport. The period of the contract is July 1, 2011, to June 30, 2014, and the contract budget for fiscal year 2011-12 is \$1.7 million.

The Airport's Operations & Security Division (Operations & Security) is responsible for managing the airfield, public transportation, terminals, and airport security. Landside Operations, a unit of Operations & Security, oversees the program.

Polaris is responsible for managing and operating six ground transportation booths on the arrivals level and one information booth on the departures level of the Airport's International Terminal. There is also one unstaffed booth in Terminal 1 and Terminal 3, which have handouts and kiosks that require daily monitoring and stocking by Polaris.

*Contract compensation is paid for labor costs and other eligible expenses.*

Contract compensation for nonlabor costs is paid monthly based on expenses incurred in the previous month. Contract compensation for labor costs is paid bimonthly. The City has no obligation to pay for any services invoiced that have not been performed as required by the agreement, as determined solely by Landside Operations.

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*Contract requirements for staffing the six information booths:*

The contract requires that all six information booths are staffed with at least one agent during each shift, seven days per week, 365 days per year. Polaris is to be provided with full reimbursement of direct costs incurred to maintain and operate the booths. However, premium costs incurred as a result of working overtime or holidays must be pre-approved by the airport director or authorized designee.

Labor costs associated with service delivery are compensated using a basic service rate. The contract lists the positions, a flat hourly labor rate for each, and indicates positions eligible to receive overtime pay. The basic service rate is composed of the hourly labor rate, including fringe benefits and payroll taxes, for all information booth staff and supervisor positions. The basic service rate excludes management positions. The contract also provides for reimbursement of the following direct costs:

- Uniforms and dry cleaning
- Flight informational materials
- Insurance
- Information booth kiosk technical support
- Administrative/office costs
- Unanticipated operational expenditures
- Management fees

The exhibit below shows the total amount paid by the Airport to Polaris for services during the audit period.

<b>EXHIBIT</b>	<b>Amounts Invoiced by and Paid to Polaris July 1, 2011, Through December 31, 2011</b>	
<b>Category</b>	<b>Payments</b>	
Labor Costs	\$656,016	
Management Fees	126,120	
Nonlabor Direct Costs	39,657	
<b>Total</b>	<b>\$821,793</b>	

Source: Airport's Landside Operations unit

Appendix C of the contract requires the Airport to conduct a quarterly performance review of Polaris on the following program objectives:

- Improve customer satisfaction with San Francisco International Airport.
  - Adhere to contract mandates related to staffing and reporting.
  - Recruit a minimum of 10 percent of new hires from welfare-to-work roles.
- 

The program objectives further define the items to be measured, how they will be measured, and the evaluation criteria or methodology to be used.

### Objectives

The objectives of the audit were to:

- Evaluate the adequacy of the Airport's monitoring procedures and internal controls over the administration of the Polaris contract.
- Determine whether Polaris complied with the general provisions of the contract.
- Assess whether Polaris accurately charges the Airport for services provided and reimbursable expenses.

### Scope and Methodology

During the audit period of July through December 2011, the Airport reimbursed Polaris \$695,673 for claimed service costs and \$126,120 in management fees. CSA compared \$675,138 (97 percent) of all claimed service costs during the audit period to original invoices and evidence of payment submitted by Polaris. CSA also performed a trend analysis of labor and nonlabor expenses and found the month-over-month fluctuations to be reasonable.

To conduct the audit, the audit team:

- Reviewed and gained an understanding of the contract terms and conditions.
- Interviewed Airport and Polaris personnel to understand the billing and contract monitoring procedures. Also, obtained supporting documentation when applicable.
- Verified whether information booth expenses claimed for reimbursement were:
  - Allowable under the contract.

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- Submitted with adequate documentation to support amounts billed.
- Incurred by Polaris.
- Properly reviewed by Airport staff before payment.

- 
- Observed information booth staff.
  - Reviewed invoices and evidence of payment made by Polaris for all six months in the audit period.

**Statement of Auditing Standards**

This performance audit was conducted in accordance with generally accepted government auditing standards. These standards require planning and performing the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for the findings and conclusions based on the audit objectives. We believe that the evidence obtained provides a reasonable basis for the findings and conclusions based on the audit objectives.

## **CHAPTER 1 – Polaris Generally Complies With the Key Contract Provisions**

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### **Summary**

Polaris generally complies with the provisions of the contract and has internal controls to mitigate potential losses to the Airport. The customer service ratings related to the information booths—which range from 1 to 5, with 1 being "unacceptable" and 5 being "outstanding"—improved from 3.65 in 2010 to 3.74 in 2011. Polaris also properly and timely addressed all complaints received. Therefore, Polaris meets its performance measure targets for improving customer satisfaction.

Although it generally meets the services criteria required by its contract, Polaris provided an incomplete monthly report to the Airport and, in some instances, submitted reports late. In one instance, Polaris overbilled the Airport by a nominal amount due to a manual data entry error.

### **Finding 1.1**

**Polaris submitted an incomplete monthly report and other information late.**

Polaris gave the Airport a monthly report with missing information, and did not meet the contractual deadlines for providing some documents.

The August 2011 monthly report's daily tally sheet section had blanks where information was to be entered on the number of questions asked during a specific hour. The contract states that incomplete reports are unacceptable.

According to the Airport, Polaris generally provides the requested information on time. However, as of January 2012, the Airport had not received a monthly report from Polaris in over a month. The contract requires that the Airport receive these reports within 15 working days after month's end.

Polaris also did not meet the requirement of providing a quarterly staff roster to the Airport within ten working days after quarter's end. When Polaris does not provide the required information or provides it late, it lessens the Airport's ability to assess Polaris's performance.

### **Recommendations**

The Airport should:

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1. Remind Polaris that the contract requires complete reports submitted on time.
  2. Ensure that Polaris's reports meet contract requirements and, if necessary, enforce the provisions in Section 5.7 of the contract for failing to do so.
-



## **CHAPTER 2 – The Airport Lacks Adequate Monitoring Procedures and Internal Controls to Ensure That Polaris Adheres to the Contract**

---

### **Summary**

The Airport lacks adequate monitoring procedures and internal controls to ensure that Polaris adheres to the contract. The review process for invoices is not thorough. The Airport does not review or analyze the activity summary reports provided by Polaris. And, contrary to the contract, the Airport does not pre-approve Polaris's overtime or training program.

### **Finding 2.1**

**The Airport insufficiently reviews Polaris's invoices, which increases the risk that overpayments are not detected.**

The Airport does not thoroughly review invoices for accuracy of the amounts. The Airport has neither requested nor required Polaris to provide the level of detail necessary to perform a thorough review. In reviewing Polaris's invoices, the Airport does not obtain evidence of payment of the amounts requested by Polaris for reimbursement. In addition, the Airport does not compare the labor hours billed to the actual hours worked. As a result the Airport did not detect that Polaris overbilled an immaterial amount that was detected by the audit.

The Airport accurately paid Polaris according to the invoice amounts approved. However, of 18 invoices reviewed, 9 (50 percent) were approved and signed but not dated. Although the Airport's policy does not require dates to be associated with approval signatures and a date is not full guarantee that the invoice was reviewed and approved before the payment, an approver who signs and dates an invoice is responsible for accurately dating the signature.

Each month, Polaris sends the Airport three invoices: one for incurred expenses and two for labor. Landside Operations inspects each invoice for accuracy based on the support provided and then routes the invoice for management's signatures and payment.

Polaris includes invoices with its reimbursement requests.

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However, Polaris does not provide evidence that it actually paid the expenses. According to Landside Operations, the Airport's accounting policy does not require evidence of payment with a contractor's invoice.

The two monthly labor invoices include the number of hours and rate for each position, but exclude reports of actual hours worked. The Airport has never requested this information. Without this information, the Airport cannot compare the records of the employees that incurred labor and fringe benefit costs to all amounts invoiced for these costs, so cannot properly determine if the amounts billed are correct.

By inadequately reviewing Polaris's invoices and not verifying billed amounts to supporting documentation, the Airport is unable to identify if Polaris accurately bills the Airport. One Polaris invoice reviewed included a labor overbilling to the Airport of a minor amount. Although the undetected amount was immaterial, the Airport would not have detected a material overbilling. CSA informed Polaris of the overbilling and Polaris credited the Airport for the amount on the subsequent invoice. However, had the Airport received and reviewed supporting documentation that contained the name, position, and hours of each employee whose work was included in the invoice, the error might have been more promptly detected and corrected.

The lack of supporting invoice detail may also reduce the Airport's assurance that the contracted services are being provided as intended. For example, because of the lack of supporting information from Polaris showing hours worked by each employee, the Airport was unaware that two Polaris employees each work in two positions for the company, including one employee whose time is billed for two full-time positions, lead supervisor and bookkeeper.

**Recommendations**

The Airport should:

3. Request evidence of payment for expenses and reports of actual hours worked from Polaris for each invoice.
4. Review and verify invoice amounts to the evidence of payment and actual hours worked to ensure that charges agree with contract provisions.

5. Ensure that the invoice approvers include the date that they sign the invoice.

**Finding 2.2**

**The Airport does not analyze operational reports provided by Polaris.**

---

The Airport does not analyze the monthly operational reports it receives from Polaris. This reduces the Airport's ability to monitor information booth activity.

Each month, Polaris provides the Airport with a number of operational summary reports. There are multiple reports that include information on the category, booth location, and date and time of the questions asked, and the number of persons who came by the booths. There are also reports about the number of information handouts copied, transit pass sales, and foreign language services.

The reports are included in the contract as requirements to be provided. However, the Airport has not defined a purpose for these reports beyond use as reference.

**Recommendations**

The Airport should:

6. Determine the necessity of the data and reports and define purposes and criteria for reviewing them.
7. If deemed necessary, the reports should be reviewed regularly based on the defined criteria. The review should be documented to indicate whether criteria were met.

**Finding 2.3**

**The Airport does not pre-approve Polaris's overtime or training program.**

Contrary to contract requirements, the Airport does not pre-approve the overtime hours worked by Polaris staff or its training program. The contract requires prior written approval by the airport director or his designee for overtime and before implementation of Polaris's training program

In October 2011, after the audit began, the Airport began to approve Polaris's overtime hours each week after they were worked and their cost was incurred. However, this does not fulfill the purpose of the required pre-approval in writing by the airport director or his designee. Following the

required pre-approval procedure would ensure that the Airport would be obligated to pay only for the overtime it considered necessary, and might result in fewer overtime hours being worked.

According to the Airport, when it receives training materials from Polaris, the department provides feedback, but does not formally approve the materials. No training materials had been provided during the audit period.

Noncompliance with the approvals required by the contract could send a message that the Airport does not enforce contract requirements that were established to hold its contractors fully accountable for the reimbursable costs they incur and/or how they train their employees. If this were to occur, contractors might feel free to allow unnecessary overtime, thereby increasing costs to the Airport, or become lax in their training.

#### Recommendations

The Airport should:

8. Document and implement procedures for pre-approving Polaris's overtime hours. These procedures should identify the airport director's designee for this purpose if the director will not be approving the overtime.
9. Provide written approval for Polaris's training program as required by the contract.

#### Finding 2.4

**The Airport's quarterly reviews of Polaris's performance are inadequate.**

The Airport conducts the required quarterly performance reviews, but:

- Does so with minimal supporting documentation.
- Does not indicate the information that was reviewed to determine if Polaris met its performance targets.
- Signed off on Polaris's reported performance results although Polaris did not achieve its performance targets.
- Does not indicate who did the review; each review is evidenced only by a checkmark and a date.

An example of the Airport not documenting what it reviewed

is its random observations of the booths Polaris manages. These observations are to determine if Polaris meets the contract requirement (and performance measure) that the booths be appropriately staffed. According to the Airport, the random observations occur, but it does not document or retain written evidence that the evaluation criteria defined in the contract have been met. Instead, using an exception basis, the Airport only logs problems if they are observed. As a result, there is no record of how many or how often random observations occur, or of observations that indicate that Polaris is meeting this requirement.

In its quarterly review of Polaris's reports, the Airport does not note or take action when Polaris fails to meet a contract requirement or performance target. In the performance review for the first quarter of fiscal year 2011-12, the Airport checked all metrics as passed. However, the audit found that Polaris did not meet some performance measure targets. One performance measure requires that Polaris provide its staff roster within ten working days after the end of the quarter. However, the roster was provided at least a month after the quarter's end. The contract also requires that the roster include job classification information, which was not in the quarterly roster Polaris provided. Other reports Polaris provided for the quarter were incomplete, which the performance measures state is unacceptable.

Inadequately conducting the performance review could limit the Airport's ability to determine if contracted services are being performed to meet the department's expectations. This could lead to the Airport paying for services it is not receiving.

## **Recommendations**

The Airport should:

10. Perform a thorough performance review according to the criteria defined in Appendix C of the contract. The Airport should document the information reviewed and require the reviewer(s) to indicate whether or not each performance measure was met and to sign the review.
11. Document the results of all random observations of the information booths, whether problems were identified or not.

**Office of the Controller, City Services Auditor  
Polaris Research and Development, Inc., Adequately Complies With Its Contract, but the Department's  
Administration of the Contract Needs Improvement**

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## APPENDIX A: DEPARTMENT RESPONSE



San Francisco International Airport

February 24, 2012

Ms. Tonia Lediju  
Director of Audits  
Office of the Controller  
City Services Auditor Division  
City and County of San Francisco  
1 Dr. Carlton B. Goodlett Place, Room 477  
San Francisco, CA 94102

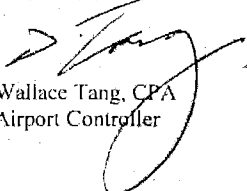
Subject: Polaris Contract Compliance Audit


Dear Ms. Lediju:

In response to an email from Nicole Doran, dated February 17, 2012, attached is the Audit Recommendations and Responses regarding the Polaris Contract Compliance audit.

If you have any questions, please feel free to call Wallace Tang at (650) 821-2850 or Abubaker Azam at (650) 821-5221.

Very truly yours,

  
Wallace Tang, CPA  
Airport Controller

  
Abubaker Azam  
Assistant Deputy Director  
Operations - Airport Services

cc: Tryg McCoy  
Jeff Littlefield  
Daniel Pino  
Irella Blackwood - CSA  
Cathalina Kung - CSA  
Nicole Doran - CSA

Attachment

AIRPORT COMMISSION CITY AND COUNTY OF SAN FRANCISCO

EDWIN H. LEE  
MAYOR

LARRY MAZZOLA  
PRESIDENT

LINDA S. CRAYTON  
VICE PRESIDENT

ELEANOR JOHNS

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AIRPORT DIRECTOR

Post Office Box 8097 San Francisco, California 94128 Tel 650.821.5000 Fax 650.821.5005 www.tlysfo.com

## AUDIT RECOMMENDATIONS AND RESPONSES

Recommendation	Responsible Agency	Response
1. The Airport should remind Polaris that the contract requires complete reports submitted on time.	Airport	Concur. Airport staff will remind Polaris to adhere to time table specified in contract.
2. The Airport should ensure that Polaris's reports meet contract requirements and, if necessary, enforce the provisions in Section 5.7 of the contract for failing to do so.	Airport	Concur. Airport staff will remind Polaris to adhere to provisions of entire contract or face possibility of penalty pursuant to Section 5.7 of contract
3. The Airport should request evidence of payment for expenses and reports of actual hours worked from Polaris for each invoice.	Airport	Concur. Beginning with February 2012 invoice, Polaris will provide proof of payment for expenses as well as detailed line item that specifies actual hours worked by each employee.
4. The Airport should review and verify invoice amounts to the evidence of payment and actual hours worked to ensure that charges agree with contract provisions.	Airport	Concur. This process currently is in place.
5. The Airport should ensure that the invoice approvers include the date that they sign the invoice.	Airport	Concur. Beginning with February 2012 invoice, Airport staff with ensure that the invoice approvers (once they complete their review), include a date with their respective signature.
6. The Airport should determine the necessity of the data and reports and define purposes and criteria for reviewing them.	Airport	Concur. As part of an updated Standard Operating Procedures Manual, Landside staff will meet with Polaris staff to determine the benefits of data collected, and make changes based on defined criteria.



Office of the Controller, City Services Auditor  
 Polaris Research and Development, Inc., Adequately Complies With  
 Its Contract, but the Department's Administration of the Contract Needs Improvement

Recommendation	Responsible Agency	Response
7. If deemed necessary, the reports should be reviewed regularly based on the defined criteria. The review should be documented to indicate whether criteria were met.	Airport	Concur. Airport staff will endeavor to meet with Polaris management staff on a regular basis to review data.
8. The Airport should document and implement procedures for pre-approving Polaris's overtime hours. These procedures should identify the airport director's designee for this purpose if the director will not be approving the overtime.	Airport	Concur. Airport staff will consult with City Attorney's office to draft language specific to pre-approving overtime hours. Language will also be spelled-out in an updated Standard Operating Procedures Manual.
9. The Airport should provide written approval for Polaris's training program as required by the contract.	Airport	Concur. As no incident of this nature has occurred to date, Airport staff will ensure written approval is granted before any/all training programs begin.
10. The Airport should perform a thorough performance review according to the criteria defined in Appendix C of the contract. The Airport should document the information reviewed and require the reviewer(s) to indicate whether or not each performance measure was met and to sign the review.	Airport	Concur. Beginning with the next quarterly review, scheduled for March 2012, a matrix will be developed encompassing the criteria as specified in Appendix C (of the contract).
11. The Airport should document the results of all random observations of the information booths, whether problems were identified or not.	Airport	Concur. As a sub-set to Item #10, a review sheet will be developed and will be submitted as part of the quarterly report. The reports will be shared with Polaris management staff at their regular meetings with Airport staff.

**Office of the Controller, City Services Auditor  
Polaris Research and Development, Inc., Adequately Complies With  
Its Contract, but the Department's Administration of the Contract Needs Improvement**

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## APPENDIX B: CONTRACTOR RESPONSE

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# POLARIS

RESEARCH & DEVELOPMENT, INC.

February 23, 2012

Tonia Lediju, Director of Audits  
City Hall, Room 476  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Ms. Lediju

This letter is a response by Polaris Research and Development, Inc. to the City Services Auditor (CSA) audit of the Information Booth contract between Polaris and the San Francisco International Airport conducted by the Comptroller's Office. Our response will address the Findings and Recommendations of the audit in turn.

**Finding 1.1 = Polaris provided an incomplete report and submitted some monthly reports late.**

**Action:** We acknowledge that the August report was delivered after the 15<sup>th</sup> of September. We will renew our commitment to delivering complete reports by the 15<sup>th</sup> of the following month. This commitment will be followed. I will be personally responsible for its prompt delivery. (Recommendation #1)

**Action:** A renewed emphasis on filling out tally sheets for each hour worked has been instituted. A memorandum describing the importance of this activity was distributed to staff. Henceforward, the report preparer will examine the tally sheets received on a daily basis to determine whether there are any sheets missing. (Recommendation #2)

**Finding 2.1—The Airport insufficiently reviews Polaris' invoices resulting in small undetected payments.**

**Action:** Polaris will continue reviewing all costs and expenses regularly. Additional controls and supports will be provided to the Airport for subsequent invoices including a form detailing hours worked by each individual staff member. In addition proof of payment will be provided for each vendor expense incurred during a given month in each invoice. (Recommendation #'s 3&4)

**Finding 2.2 – The Airport does not review or analyze reports provided by Polaris**

**Action:** Polaris is prepared to meet with the Airport regarding the data requirements and the means and frequency of providing those data. Care will be taken to address the need of the Airport for specific information and the form and format that information should take. (Recommendation's #6&7)

**Finding 2.3—The Airport does not pre-approve Polaris overtime or training program.**

**Action:** Polaris will meet with the Airport to resolve the issues of the need for pre-approval of overtime.

**Action:** While training materials have been approved prior to training, future efforts will be documented with time and date of development, approval and implementation. (Recommendation #9)

Office of the Controller, City Services Auditor  
Polaris Research and Development, Inc., Adequately Complies With  
Its Contract, but the Department's Administration of the Contract Needs Improvement

**Finding 2-4 The Airport's quarterly reviews of Polaris' performance are inadequate**

**Action:** We acknowledge that we were late in submitting the quarterly roster. This will not happen again. We are committed to providing a quarterly roster with job titles included within two weeks of the end of each quarter in the contract year.

---

Should there be any additional matters that require our response, please do not hesitate to contact me directly. Until then.

Peace



Ernest J. Fazio, Jr., President

ENC

EF:me

✓ BOS 11 - Hand Deliv  
C Pages



CITY AND COUNTY OF SAN FRANCISCO  
OFFICE OF CIVIC ENGAGEMENT & IMMIGRANT AFFAIRS

Edwin M. Lee, Mayor

**Document is available  
at the Clerk's Office  
Room 244, City Hall**

Naomi Kelly, City Administrator  
Adrienne Pon, Executive Director

March 14, 2012

Honorable Edwin M. Lee  
Mayor  
City Hall, Room 200

Honorable David Chiu  
President, Board of Supervisors  
City Hall, Room 244

Dear Mayor Lee and President Chiu,

Marking the 11th anniversary of San Francisco's Language Access Ordinance (LAO), the Office of Civic Engagement & Immigrant Affairs (OCEIA) is pleased to provide you with the attached 2012 Annual Compliance Summary Report. All 26 Tier 1 departments filed their plans with OCEIA in accordance with the LAO and the Immigrant Rights Commission has reviewed the summary data.

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SAN FRANCISCO  
2012 MAR 15  
LPC

The purpose of this report is to provide a current evaluation of citywide progress in complying with provisions of the LAO. The report looks at improvements and incremental changes, and addresses three main issues: 1) the extent to which departments are currently meeting the spirit and intent of the LAO, 2) language access progress and barriers to compliance, and 3) recommendations to further strengthen the efficacy of the LAO, ensure ongoing compliance, and better serve and inform monolingual and Limited-English Proficient individuals in San Francisco.

Thank you for your continued leadership on this important issue.

Always,

Adrienne Pon  
Executive Director

cc: Board of Supervisors, Immigrant Rights Commission, Mayor's Chief of Staff, City Administrator, Department Heads

19



FW: Attendance Reports for Councils, etc.  
Fish, Monica to: Wong, Linda

03/14/2012 02:06 PM

1 attachment



Urban Forestry Council Attendance Report FY 2010-11 Transmitted to BOS 031012.xls

Hi Linda,

The attendance report for FY10-11 for the Urban Forestry Council is attached for your reference. The 11-12 report will be issued on July 1. Open as a read only document.

Monica Fish, Commission Secretary  
San Francisco Commission on the Environment  
11 Grove Street, San Francisco, CA 94102  
(415) 355-3709  
Commission weblink:  
[http://www.sfenvironment.org/our\\_policies/overview.html?ssi=10](http://www.sfenvironment.org/our_policies/overview.html?ssi=10)

-----Original Message-----

From: Angela.Calvillo@sfgov.org [mailto:Angela.Calvillo@sfgov.org]  
Sent: Wednesday, March 14, 2012 1:39 PM  
To: Fish, Monica  
Cc: Nevin, Peggy; Wong, Linda  
Subject: Re: Attendance Reports for Councils, etc.

Hello Monica,  
Yes, Please provide to Linda Wong.  
Thanks as always. Hope things are going well for you.  
Angela

Angela Calvillo  
Clerk of the Board

Complete a Board of Supervisors Customer Satisfaction form by clicking the link below.  
[http://www.sfgov.org/site/bdsupvrs\\_form.asp?id=18548](http://www.sfgov.org/site/bdsupvrs_form.asp?id=18548)

From: "Fish, Monica" <monica.fish@sfgov.org>  
To: "Nevin, Peggy" <peggy.nevin@sfgov.org>, "Calvillo, Angela" <angela.calvillo@sfgov.org>  
Date: 03/14/2012 01:03 PM  
Subject: Attendance Reports for Councils, etc.

Hi Peggy and Angela,

20

Are you collecting fiscal year attendance records for all Councils and Committees? If so, I will send you the latest FY records for the Urban Forestry Council.

Best,

Monica Fish, Commission Secretary  
San Francisco Commission on the Environment  
11 Grove Street, San Francisco, CA 94102  
(415) 355-3709

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Commission weblink:

[http://www.sfenvironment.org/our\\_policies/overview.html?ssi=10](http://www.sfenvironment.org/our_policies/overview.html?ssi=10)

**Time Reporting Fiscal Year 2010-11 Urban Forestry Council**

Council Member	Appt. Authority	Ratio	Jul-10	Aug-10	Sep-10	Oct-10	Dec-10	Jan-11	Feb-11	Mar-11
			Cancelled						Cancelled	
Mike Barrow	PUC			Absent	Present	Excused	Present	Present		Present
Chris Buck	DPW			Present	Present	Present	Present	Excused		Present
Jocelyn Cohen (Resigned 1/28/11)	BOS			Present	Present	Present	Present	Present		N/A
Larry Costello	Mayor			Excused	Present	Present	Present	Excused		Present
Maria D'Agostino	BOS			Present	Present	Present	Present	Present		Present
Dan Flanagan (member as of Mar 2011 mtg)	BOS			n/a	n/a	n/a	n/a	n/a		Present
Malcolm Hillan	BOS			Present	Present	Present	Excused	Present		Absent
Rose Hillson	BOS			Present	Present	Present	Present	Present		Present
Terry Milne (term expired as of March meeting)	BOS			Present	Present	Present	Present	Present		N/A
Stanley Muraoka (member as of 12/06/10)	Redevelopment			n/a	n/a	n/a	Excused	Present		Present
Susan Nervo (resigned 11/2010)	RPD			Excused	Present	Excused	n/a	n/a		N/A
AnMarie Rodgers (Dec. 2010 meeting no longer a member)	Planning			Present	Absent	Present	n/a	n/a		N/A
Bonnie Ora Sherk (term expired as of March meeting)	BOS			Present	Excused	Present	Present	Present		N/A
Dan Sider (member as of Dec. 2010 meeting)	Planning			n/a	n/a	n/a	Present	Present		Present
Sandy Sherwin (member as of Mar 2011 mtg)	BOS			n/a	n/a	n/a	n/a	n/a		Excused
Andrew Sullivan (member as of Mar 2011 mtg)	BOS			n/a	n/a	n/a	n/a	n/a		Present
Megan Sutherland (member as of May 2011 mtg)	BOS			n/a	n/a	n/a	n/a	n/a		N/A
Kelaine Vargas	Mayor			Present	Present	Excused	Excused	Present		Absent
<b>*N/A = Not a member for this meeting</b>										

**Time Reporting Fiscal Year 2010-11 Urban Forestry Council Planning & Funding Committee**

Council Member	Appt. Authority	Ratio	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11
				Cancelled		Cancelled		Cancelled		
Chris Buck	Council Chair		Present		Present		Present		Present	Present
Maria D'Agostino	Council Chair		Present		Present		Present		Present	Present
Dan Flanagan	Council Chair		N/A		N/A		N/A		N/A	N/A
Naomi LeBeau (July Meeting only)	Council Chair		Excused		N/A		N/A		N/A	N/A
Terry Milne (term expired as of March mtg)	Council Chair		Excused		Present		Present		Present	Present
Bonnie Ora Sherk (term expired as of March mtg)	Council Chair		Present		Excused		Present		Excused	Present
Daniel Sider (Member as of 1/20/11)	Council Chair		N/A		N/A		N/A		Present	Present
Andrew Sullivan (member as of June 2011 mtg)	Council Chair		n/a		N/A		N/A		N/A	N/A
<b>*N/A = Not a member for this meeting</b>										

**Time Reporting Fiscal Year 2010-11 Urban Forestry Council Landmark Tree Ad Hoc Committee**

Council Member	Appt. Authority	Ratio	Sep-10	Jan-11	Feb	March	April	May	June	Ratio
Malcolm Hillan	Council Chair		Present	Present	Present	Present	Present	Present	Present	7 of 7
Jocelyn Cohen (Resigned 1/28/11)	Council Chair		Present	Present	N/A	N/A	n/a	n/a	n/a	2 of 2
Larry Costello (Member as of 10/2010.)	Council Chair		N/A	Present	Absent	Present	Present	Present	Excused	4 of 6
Kelaine Vargas	Council Chair		Present	Present	Present	Present	Present	Present	Present	7 of 7
Rose Hillson	Council Chair		Present	Present	Present	Present	Present	Present	Present	7 of 7
Megan Sutherland (member as of May 2011 mtg)	Council Chair		N/A	n/a	N/A	N/A	n/a	Present	Present	2 of 2



Maria D'Agostino *N/A = Not a member for this meeting IM Present - Interim Member Present	Council Chair	N/A	n/a	N/A	N/A	IM Present	n/a	n/a	1 of 1
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May-11	Jun-11	Ratio		
Present	Excused	5 of 8		
Present	Present	7 of 8		
N/A	N/A	5 of 5		
Present	Present	6 of 8		
Present	Present	8 of 8		
Present	Present	3 of 3		
Present	Present	6 of 8		
Present	Present	8 of 8		
N/A	N/A	5 of 5		
Present	Present	4 of 5		
N/A	N/A	3 of 3		
N/A	N/A	3 of 3		
N/A	N/A	4 of 5		
Present	Present	5 of 5		
Present	Present	2 of 3		
Excused	Present	2 of 3		
Excused	Present	1 of 2		
Excused	Present	4 of 8		

Mar-11	Apr-11	May-11	Jun-11	Ratio
Present	Absent	Present	Present	8 of 9
Present	Present	Present	Present	9 of 9
N/A	Present	Present	Excused	2 of 3
N/A	N/a	n/a	N/A	0 of 1
N/A	N/a	n/a	N/A	4 of 5
N/A	N/a	n/a	N/A	3 of 5
Present	Excused	Excused	Present	4 of 6
n/a	IM Present	n/a	Present	2 of 2

To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: Housing, Open Space, Sustainability - all missing in the Parkmerced "Vision".....

From: Aaron Goodman <amgodman@yahoo.com>  
To: board.of.supervisors@sfgov.org  
Date: 03/17/2012 07:56 AM  
Subject: Housing, Open Space, Sustainability - all missing in the Parkmerced "Vision".....

---

Protecting The Residents Of SF Park Merced  
<http://vimeo.com/35414524>

do we need more 8 Washington's on the western side of sf?

do we need to destroy essential rental housing vs. infill

do we allow institutional growth (SFSU-CSU) to gobble up housing without paying fair-share impact fees.

do we allow Muni to dead end vs., connect direct through grade seperation up front

do we allow IRD's and tax financing to trump basic human rights and needs.

do we build stacked boxes, vs. homes where families might be able to raise kids.

do we really discuss how housing should be built in a dense urban area by correctly addressing zoning, and in and the profiteers?

do we allow planning to be done by special interest groups like SPUR, and an influenced planning dept. and j

do we plan an inclusive future for our city and not destroy the communities we have.

do we create a city for the rich, and ignore all others housing needs

do we eliminate open space, ignoring the total loss to groups and individuals

do we utilize more water in the proposal and eliminate the impacts in reports

do we ignore the natural areas inherent in parkmerced, the design, the actual link to nature that is present ther

do we incentivize developers plans that provide tax base vs. alternatives that seriously inquire on the best put

the video above is simple in idea, and pointed in its target....

YOU

21

(if you make a mistake you fix it, what better way to explain it to the SF BOS....)

approving 8 washington does not provide more and better family housing.... preventing the destruction of par

Sincerely

A.Goodman

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2012 MAR 14 PM 2:28

*HC*

**SAN FRANCISCO SUPERVISORS**

**YOU ARE BACK ON THE RADIO**

**THAT'S GOOD NEWS**

**LET THE WORLD KNOW**

**I CAN LISTEN**

**EVERYBODY CAN NOW LISTEN**

**NO TRIP DOWN TO CITY HALL**

**THANK YOU**

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SAN FRANCISCO

CITY HALL

THE BOARD OF SUPERVISORS

2012 MAR 14 PM 2:28

1310 WASHINGTON ST

SAN FRANCISCO

22

To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: Proposed AT&T Wireless Antennas at 615-617 Greenwich St

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From: Julie Jaycox <juljaycox@gmail.com>  
To: "Linda Avery, PC" <linda.avery@sfgov.org>, Board of Supervisors SF  
<board.of.supervisors@sfgov.org>  
Date: 03/13/2012 10:42 PM  
Subject: Proposed AT&T Wireless Antennas at 615-617 Greenwich St

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Re: 615-617 Greenwich St (last known as 1763-67 Stockton St)

Consisting of 6 panel antennas

Hello, Planning Commissioners and San Francisco Supervisors,

Neighborhood protests and signatures last year and trips to both the Planning Department and the Board of Supervisors, plus help from SF Supervisor David Chiu, led to T-Mobile taking their proposal for antennas **OFF** this **SAME BUILDING** (different addresses - same building).

AT&T was in discussion with T\*Mobile back then to merge companies, but because they didn't, the competition for antenna locations is back on the table. Please don't give in to either of these company's greedy corporate land grab for an industrial installation in a residential neighborhood.

**San Francisco already has a fiber optic infrastructure –  
ask Supervisor David Chiu why it is not being utilized.**

Fiber optics creates more bandwidth than either cable or antennas for phone and text, data transfer, high volume music and image downloads, Netflix and movie streaming, etc. These companies are getting by cheap with wireless antennas. Why are we settling for the imprecise and transient antennas when we can have voluminous, invisible, high quality information transfer 24/7 with fiber optics? How many antennas will it take before someone decides that they are a visual blight just as much as telephone wires draped all across San Francisco?

23

**I don't get it.**

Please contact me and explain what is going on with this issue.

And please deny any antennas at 615-617 Greenwich Street until you CAN explain.

---

Thank you,

Julie Jaycox

--

[www.juliejaycox.com](http://www.juliejaycox.com)

Be who you are, in your rawest, unadulterated sense.  
As Oscar Wilde said, everyone else is already taken.

~Kathy Biehl

To: -BOS Constituent Mail Distribution, Alisa Miller/BOS/SFGOV,  
Cc:  
Bcc:  
Subject: File 120227: Yes for Gold Dust, a resident's story

---

From: Monica Morales <monaliciamoraes@gmail.com>  
To: Board.of.Supervisors@sfgov.org  
Date: 03/14/2012 04:02 PM  
Subject: Yes for Gold Dust, a resident's story

---

Dear Members of the San Francisco Board of Supervisors,

It is to my knowledge that Supervisor Christina Olague recently introduced new legislation that could potentially save The Gold Dust Lounge. It is also to my understanding that said legislation is scheduled to be voted on next week. As a proud resident of San Francisco, I urge you to please vote 'Yes' on this legislation, along with the proposal for landmark status of the Gold Dust.

I moved to San Francisco 2006 after my college graduation. I remember my first trip to San Francisco when I was 15. Coming from a small suburb in Southern California, the sights of a true big city had a profound impact. My goal then on was simple: move to San Francisco. When I was 18, still in Southern California attending community college, I took my first of many road trips to the city. Always, my first stop was the Financial District and Union Square. It was on this first trip that I very distinctly remember my walk up Powell from Market and seeing the Gold Dust. Obviously I was too young to enter the bar, but I remember that feeling it gave me that I wasn't just in another high end shopping zone like Fashion Valley in San Diego or South Coast Plaza in Costa Mesa. I was in a mix of the old and the new. I was surrounded by tall buildings, elegant architecture and classic restaurants and bars that I had only seen in movies. The sight of the Gold Dust was a key contributor in my "small town girl syndrome" where I was on a one-track goal to move to the big city. And mind you, I had the "big city" of Los Angeles not terribly far away from my hometown. But those initial impressions I got from Union Square highlighted the cultural elegance that one can only get from a city like San Francisco. I wish that every "small town girl" (and boy) get to experience the piece of magic that I did upon my first steps down Powell street, where they wish that one day too, they will be able to slip away into a old world bar like the Gold Dust, sharing stories with their friends over a martini and piano music.

I'm glad that my dream came true. And since becoming a permanent San Francisco resident I have become a frequent patron of the Gold Dust. I remember going there to celebrate my move, a champagne toast at the bar while watching Obama's inauguration, birthdays and "just for fun" Tuesday afternoons. Each visit is a reminder to myself that, yes, I made it here. I believe it is vital to preserve the establishments that, well, establish San Francisco as a stand out global city. Any city can boast a shopping district with X number of chain shops. But how many can deliver with the added touches of history and culture? Please vote yes on these measures preserving The Gold Dust Lounge, which is ultimately a 'Yes' for the legacy of San Francisco.

Sincerely,  
Monica Morales

Monica Morales

24



To: Alisa Miller/BOS/SFGOV,  
Cc:  
Bcc:  
Subject: File 120227: Gold Dust Lounge eviction

---

From: "Simon Thorpe" <simon@securitypedant.com>  
To: <Christina.Olague@sfgov.org>  
Cc: <jon@handlery.com>, <mmhandlery@gmail.com>, <ddominik@express.com>, <mweiss@express.com>, <singer@singersf.com>, <Jane.Kim@sfgov.org>, <Chris.Durazo@sfgov.org>, <Dominica.Henderson@sfgov.org>, <Jen.Low@sfgov.org>, <board.of.supervisors@sfgov.org>, <Jeani@unionsquarebid.com>, <David.Campos@sfgov.org>, <David.Chiu@sfgov.org>, <Scott.Wiener@sfgov.org>, <mayoredwinlee@sfgov.org>  
Date: 03/15/2012 03:44 PM  
Subject: Gold Dust Lounge eviction

---

Christina

Thank you so, so much for your current efforts to help save the Gold Dust Lounge. I have been a San Francisco resident for 6 years now and I've built my family here. I was married in city hall, both my sons were born in San Francisco (Kaiser & UCSF) and we recently bought a house in the Portola.

The Gold Dust Lounge has been a place my wife and I have visited many times over the years. We've met great people in there and had great times. We recently went to Seattle for our wedding anniversary and came home commenting on how bland the city was, it lacked character and really did feel like an open air mall. To then return home and find that the Gold Dust Lounge is being evicted for an Express store, we immediately made the comparison and saw this as another step towards our own city losing its character.

Sure the Gold Dust is "only" a little bar. But the support it has gained from the public is amazing, over 4,000 Facebook friends in a few months. I have friends who work for Facebook (I work for Microsoft) and even they comment on how quickly the bar has accrued followers for such a small venue. It clearly is an indication of how many people in the city, the state, country and around the world value this bar and its location. The Gold Dust is just one of those places with style and atmosphere that I have not found anywhere else, and I have travelled a great deal around this planet.

So what on earth is the Handlery doing? It seems to be such bad business to react in the manner they have. I very much understand their desire to improve the building and bring in new business, even at the demise of long standing and reliable small business. But to hire the terrible Sam Singer who is so careless with his words. Does the hotel chain not realize the damage to their reputation he is doing? I'm amazed that nobody went directly to the bar and discussed some better outcome instead of dragging this to the press and the courts. Even if they win this whole affair, they will still lose. Their reputation will be stained with locals, the city, other business and most importantly travelers from afar who use the power of the internet to search for hotel reviews.

The Express is also making a shockingly poor decision. They've indicated their "excitement" to open a store 0.2 miles from their existing outlet in the Westfield mall on Market while in full knowledge of causing the eviction. Again, instead of taking some action to reduce the damage to their reputation, they are sitting back waiting and watching the whole situation get worse. This is story can only be weeks from going national, and then both the Express and Handlery Hotels are going to be handing out a

fortune in legal fees, PR help and other last minute efforts to reduce the impact of their poor strategy.

The support from you and other supervisors is clearly needed. This bar needs to remain in place, in business and Union Sq. can continue to be a wonderful place to visit. My wife and I thank you for your proposal of legislation and I know many in the city are hoping you have the guts to take a stand and represent us.

---

We do NOT need another bland clothing store only minutes away from an existing outlet. We DO need small business downtown that brings character, charm and happiness to those who frequent them. As I see repeated in every newspaper I pick up and every blog I read...

Save The Gold Dust Lounge!

Regards

Simon

To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: Community Meeting at Bayview Opera House, March 29, 7-8:30PM

---

From: "Fiel, Cristal" <cristal.fiel@sfgov.org>  
To: "Fiel, Cristal" <cristal.fiel@sfgov.org>  
Cc: "Nemzoff, Judy" <judy.nemzoff@sfgov.org>, "Fennell, Tyra" <tyra.fennell@sfgov.org>  
Date: 03/14/2012 03:38 PM  
Subject: Community Meeting at Bayview Opera House, March 29, 7-8:30PM

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Dear Friends,

On behalf of the San Francisco Arts Commission, I'd like to invite you to a community meeting and update on the exciting things happening this year with the programs and improvements to the Bayview Opera House Ruth Williams Memorial Theatre and plaza. Come and provide your input into the BVOH's future with landscape designer and public artist Walter Hood.

The event will take place at the **Bayview Opera House Ruth Williams Memorial Theatre on Thursday, March 29 from 7 to 8:30 p.m.**

If possible, please help us spread the word by forwarding this message and attached flyer to other community members. If you have any questions, feel free to email or call me.

We look forward to seeing you there.

Regards,

**Cristal Fiel**  
Community Arts & Education Program Associate  
San Francisco Arts Commission  
25 Van Ness Avenue, Suite 345  
San Francisco, CA 94102  
415-252-3145 (p)  
415-252-2595 (f)

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BVOH Mtg\_03.29.12.pdf

# COMMUNITY MEETING

Join us for an update on the exciting things happening this year with the programs and improvements to the Bayview Opera House Ruth Williams Memorial Theatre and plaza. Come and provide your input into the BVOH's future with landscape designer and public artist Walter Hood.

**When:** Thursday, March 29, 2012, 7–8:30 p.m.

**Where:** Bayview Opera House Ruth Williams Memorial Theatre  
4705 Third Street, San Francisco, CA 94124



Bayview Opera House Ruth Williams Memorial Theatre will soon undergo structural and accessibility renovations, while the plaza will receive much needed improvements to its paving, landscaping, lighting and organization. This meeting is an opportunity for community input on Bayview Opera House plaza renovations.

The project is supported with funding from Capital Improvements of the Mayor's Office, Mayor's Office on Disability, San Francisco Public Utilities Commission, San Francisco Redevelopment Agency, Mayor's Office of Community Initiatives, San Francisco Municipal Transportation Agency, and the San Francisco Arts Commission.



Res Chiu Operations  
CAB  
cpage

Ben Rosenfield  
Controller  
Monique Zmuda  
Deputy Controller

MEMORANDUM

TO: David Chiu, President, Board of Supervisors

FROM: Ben Rosenfield, Controller *BR*

DATE: February 6, 2012

SUBJECT: Evaluation of America's Cup Organizing Committee Fundraising  
Reference #20120124-001

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2012 MAR 15 PM 1:19  
BY *HBC*

This memo is in response to your request that the Controller's Office conduct an independent evaluation of the America's Cup Organizing Committee's (ACOC) obligation under the Host and Venue Agreement (Host Agreement) to raise \$12 million by the completion of the Environmental Impact Report (EIR) for venue sites.

Findings

- As of the date of this memo, the ACOC has not paid the City any portion of the \$12 million in revenue that is assumed in the City's fiscal year (FY) 2011-12 budget.
- The Controller's Office can confirm written pledges, letters, or agreements totaling \$12 million, payable to the ACOC over the coming three years.
  - Approximately \$4 million of this amount is payable through various signed pledges with 21 individual and foundation donors.
  - \$8 million of this amount is payable during the current fiscal year as part of a larger revenue sharing agreement between the ACOC and the America's Cup Event Authority.
- Given the ACOC's expenses and fundraising payout schedules, significant additional fundraising beyond those achieved to date will be required to honor the \$32 million fundraising goals outlined in the Host Agreement over the coming three years.

Background

Under the Host Agreement for the 34<sup>th</sup> America's Cup, the ACOC agreed to fundraise \$32 million from private sources over three years to reimburse a portion of the City and County of San Francisco's costs associated with the event, including police, transit, and other associated expenses. This \$32 million fundraising requirement is in addition to the \$32 million bond that the Host

26

## Memorandum

Page 2

Agreement requires the ACOC to provide. Part 2.2(h) of the Host Agreement states the City may terminate this agreement if the ACOC fails to meet its year one fundraising target of \$12 million by the timetable provided in Section 9.4.

Section 9.4 of the agreement states that the ACOC "will endeavor to meet its year one fundraising target... no later than seven working days after completion of the environmental review pursuant to CEQA." The Planning Commission certified the final EIR on December 15, 2011, which was then appealed to the Board of Supervisors. The Board of Supervisors rejected the appeals and affirmed the certification of the final environmental impact report on January 24, 2012. The ACOC deadline for meeting its fundraising target was therefore January 31, 2012. There is no stated deadline in the Host Agreement for payment of the \$12 million by the ACOC to the City.

### Methodology

Financial and performance staff from the Controller's Office and Port Commission visited the America's Cup Organizing Committee (ACOC) office on January 31, 2012 and reviewed the following:

- In-house report related to pledges made to the ACOC and the amounts received;
- Documents evidencing pledges, the amounts of pledge payments and the timing of the pledge payments;
- Documentation verifying pledge payments received;
- In-house reports on organizational costs, including costs incurred to-date;
- In-house projections of organizational cash-flow through January 2014;
- In-house report on financial obligations through January 2014; and
- Projected amounts to-be-raised through fundraising efforts over the next nine months.

Additional documents were reviewed subsequent to the onsite inspection and prior to the issuance of this memo.

### Summary of Findings

Identified sources of funding include \$800,000 cash that the ACOC received in calendar year 2011, donor correspondence pledging approximately \$1.3 million in both calendar years 2012 and 2013 followed by \$600,000 in 2014. Of this \$4 million total, \$450,000 was stated to be restricted by the funders. A portion of the 21 written pledges come from well-known Bay Area foundations and philanthropists that have a long track record of delivering their pledges for favored cultural and civic institutions.

The ACOC has received one additional written pledge, totaling \$8 million payable during the current fiscal year. This written pledge is an advance of future payments owed to the ACOC as part of a revenue sharing agreement between the ACOC and the Event Authority.

Given reported and projected ACOC expenditures and pledges received to date, it would appear that the ACOC will be financially positioned to make a payment of approximately \$8 million to the City during the current fiscal year absent additional fundraising.

**Controller's Office Summary:  
Status of ACOC Fundraising and Expenses**

Calendar Year	2011	2012	2013	2014	Total
<b>Payments &amp; Pledges</b>					
Payments received	\$827,088				\$827,088
Written pledges		\$1,300,000	\$1,275,000	\$600,000	\$3,175,000
Revenue sharing agreement		\$8,000,000			\$8,000,000 (1)
	<b>\$827,088</b>	<b>\$9,300,000</b>	<b>\$1,275,000</b>	<b>\$600,000</b>	<b>\$12,002,088 (2)</b>
<b>Planned ACOC Expenses</b>					
Operating costs	\$492,000	\$844,000	\$900,000	\$50,000	\$2,286,000
Other costs		\$520,000	\$1,220,000		\$1,740,000
	<b>\$492,000</b>	<b>\$1,364,000</b>	<b>\$2,120,000</b>	<b>\$50,000</b>	<b>\$4,026,000 (3)</b>
<b>Annual Surplus / (Deficit)</b>	<b>\$335,088</b>	<b>\$7,936,000</b>	<b>(\$845,000)</b>	<b>\$550,000</b>	<b>\$7,976,088 (4)</b>

(1) Does not include potential future ACOC revenues from revenue sharing agreement with the Event Authority

(2) Does not include donations currently planned or under cultivation by the ACOC

(3) Does not include the expense associated with a possible bond slated for either 2012 or 2013

(4) Prior to committed \$32 million payments to the City

To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: CCSF Investment Report for the month of February 2012

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From: Brian Starr/TTX/SFGOV  
To: Brian Starr/TTX/SFGOV@SFGOV  
Cc: Ben Rosenfield/CON/SFGOV@SFGOV, Board of Supervisors/BOS/SFGOV@SFGOV, cynthia.fong@sfcta.org, grazioij@sfusd.edu, Rick Wilson/MAYOR/SFGOV@SFGOV, Harvey Rose/BudgetAnalyst/SFGOV@SFGOV, Jose Cisneros/TTX/SFGOV@SFGOV, Michelle Durgy/TTX/SFGOV@SFGOV, ras94124@aol.com, sfdocs@sfpl.info, Tonia Lediju/CON/SFGOV@SFGOV, TRydstrom@swater.org, Pauline Marx/TTX/SFGOV@SFGOV, Peter Goldstein <pgoldste@ccsf.edu>  
Date: 03/15/2012 10:23 AM  
Subject: CCSF Investment Report for the month of February 2012

---

All,

Attached please find the CCSF Investment Report for the month of February 2012.



CCSF Monthly Investment Report for 2012-Feb.pdf

Thank you,

Brian Starr  
Investment Analyst  
City and County of San Francisco  
City Hall - Room 140  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4638  
415-554-4487 (phone)  
415-554-5660 (fax)  
brian.starr@sfgov.org



Office of the Treasurer & Tax Collector  
City and County of San Francisco



José Cisneros, Treasurer

Pauline Marx, Chief Assistant Treasurer  
Michelle Durgy, Chief Investment Officer

Investment Report for the month of February 2012

March 15, 2012

**The Honorable Edwin M. Lee**  
Mayor of San Francisco  
City Hall, Room 200  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4638

**The Honorable Board of Supervisors**  
City and County of San Francisco  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4638

Ladies and Gentlemen,

In accordance with the provisions of California State Government Code Section 53646, we forward this report detailing the City's pooled fund portfolio as of February 29, 2012. These investments provide sufficient liquidity to meet expenditure requirements for the next six months and are in compliance with our statement of investment policy and California Code.

This correspondence and its attachments show the investment activity for the month of February 2012 for the portfolios under the Treasurer's management. All pricing and valuation data is obtained from Interactive Data Corporation.

**CCSF Pooled Fund Investment Earnings Statistics \***

<i>(in \$ million)</i>	Current Month		Prior Month	
	Fiscal YTD	February 2012	Fiscal YTD	January 2012
Average Daily Balance	\$ 4,306	\$ 4,520	\$ 4,277	\$ 4,563
Net Earnings	37.63	4.62	33.00	4.67
Earned Income Yield	1.31%	1.29%	1.31%	1.21%

**CCSF Pooled Fund Statistics \***

<i>(in \$ million)</i>	% of Portfolio	Book Value	Market Value	Wtd. Avg. Coupon	Wtd. Avg. YTM	WAM
<b>Investment Type</b>						
U.S. Treasuries	10.1%	\$ 455	\$ 461	1.49%	1.10%	1,099
Federal Agencies	66.3%	2,983	3,022	1.43%	1.31%	1,050
TLGP	12.0%	554	549	2.14%	1.48%	99
State & Local Government						
Agency Obligations	0.7%	33	33	2.00%	0.39%	95
Public Time Deposits	0.01%	0.4	0.4	0.50%	0.50%	134
Negotiable CDs	7.9%	362	361	0.54%	0.53%	198
Medium Term Notes	2.9%	133	131	3.46%	0.66%	192
<b>Totals</b>	<b>100.0%</b>	<b>\$ 4,520</b>	<b>\$ 4,558</b>	<b>1.51%</b>	<b>1.22%</b>	<b>841</b>

In the remainder of this report, we provide additional information and analytics at the security-level and portfolio-level, as recommended by the California Debt and Investment Advisory Commission.

Very truly yours,

**José Cisneros**  
Treasurer

cc: Treasury Oversight Committee: Peter Goldstein, Joe Grazioli, Todd Rydstrom, Richard Sullivan  
Ben Rosenfield, Controller, Office of the Controller  
Tonia Lediju, Internal Audit, Office of the Controller  
Cynthia Fong, Deputy Director for Finance & Administration, San Francisco County Transportation Authority  
Harvey Rose, Budget Analyst  
San Francisco Public Library

\* Please see last page of this report for non-pooled funds holdings and statistics.

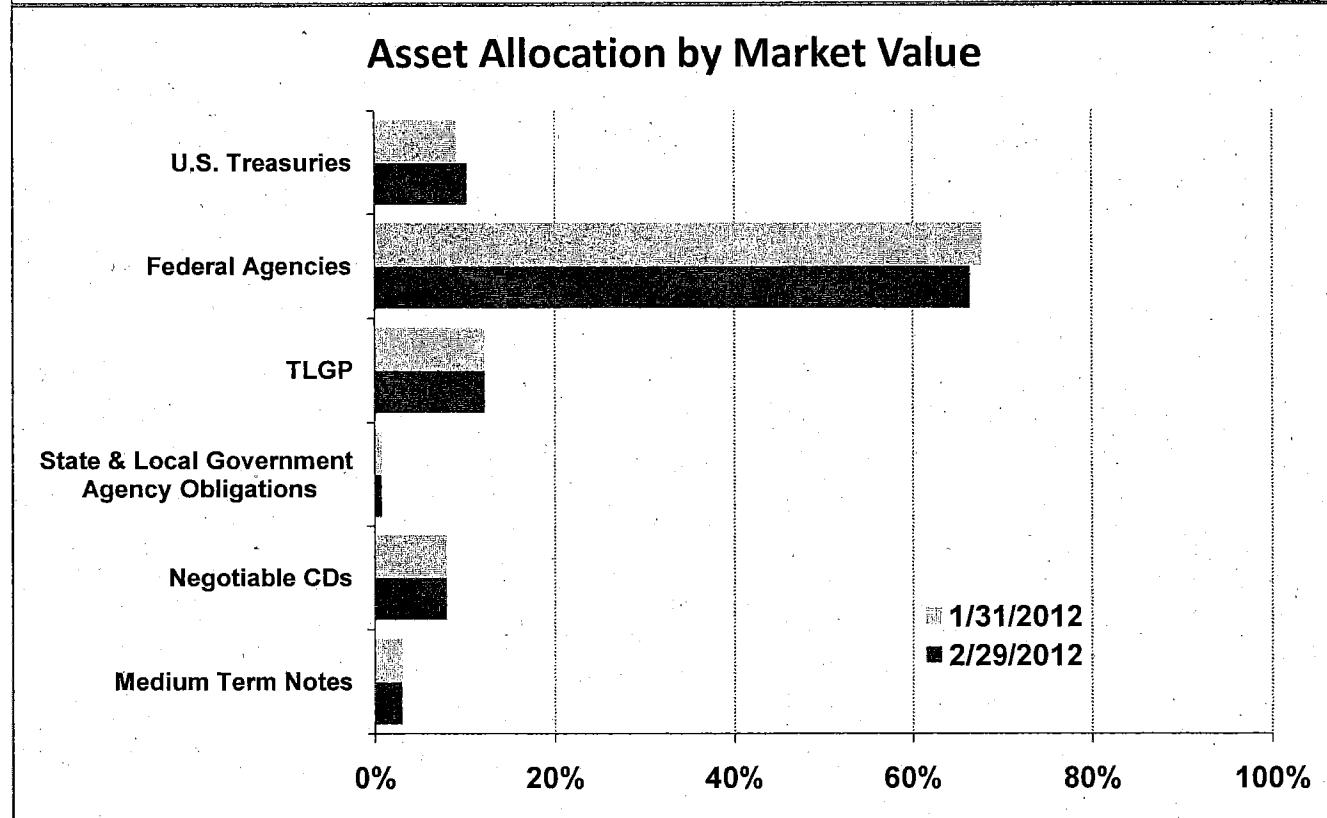
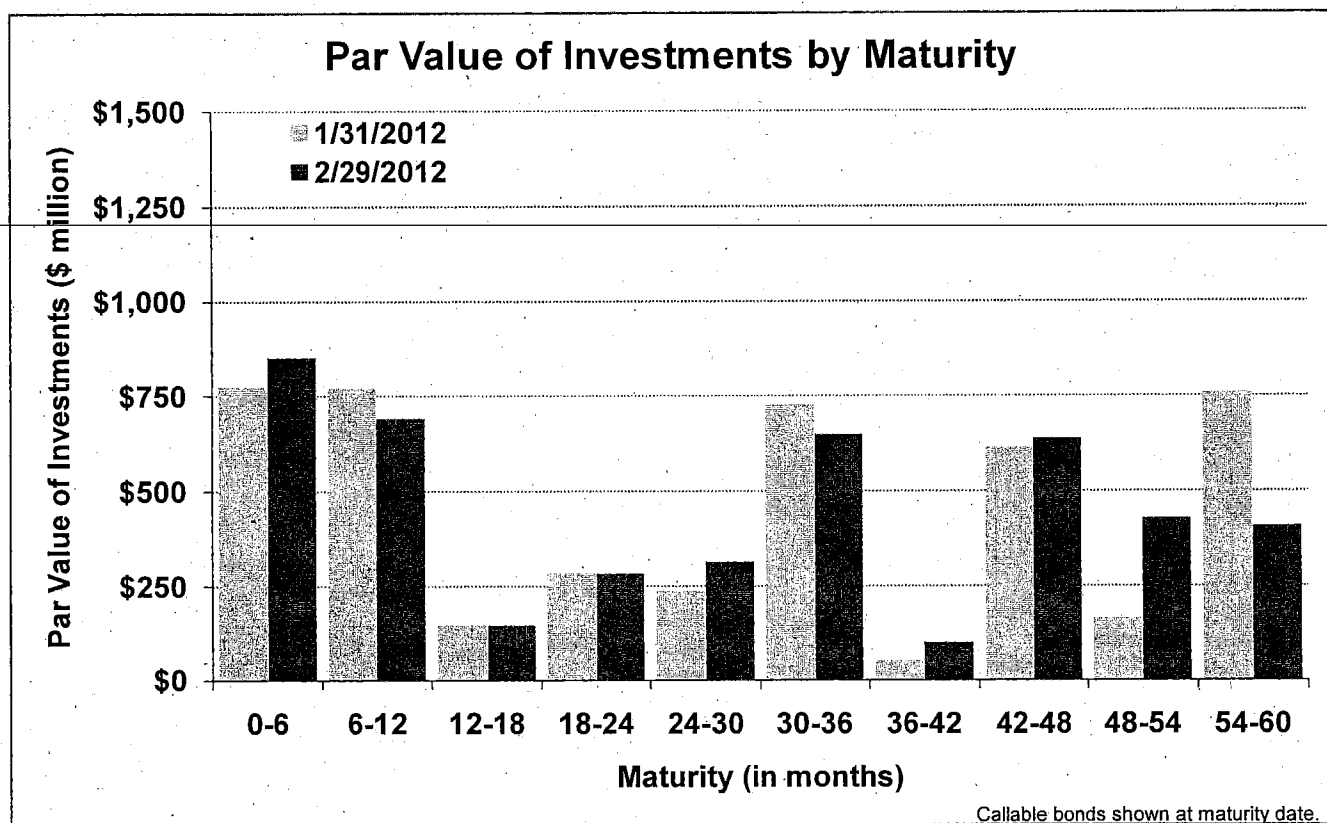
## Portfolio Summary Pooled Fund

As of February 29, 2012

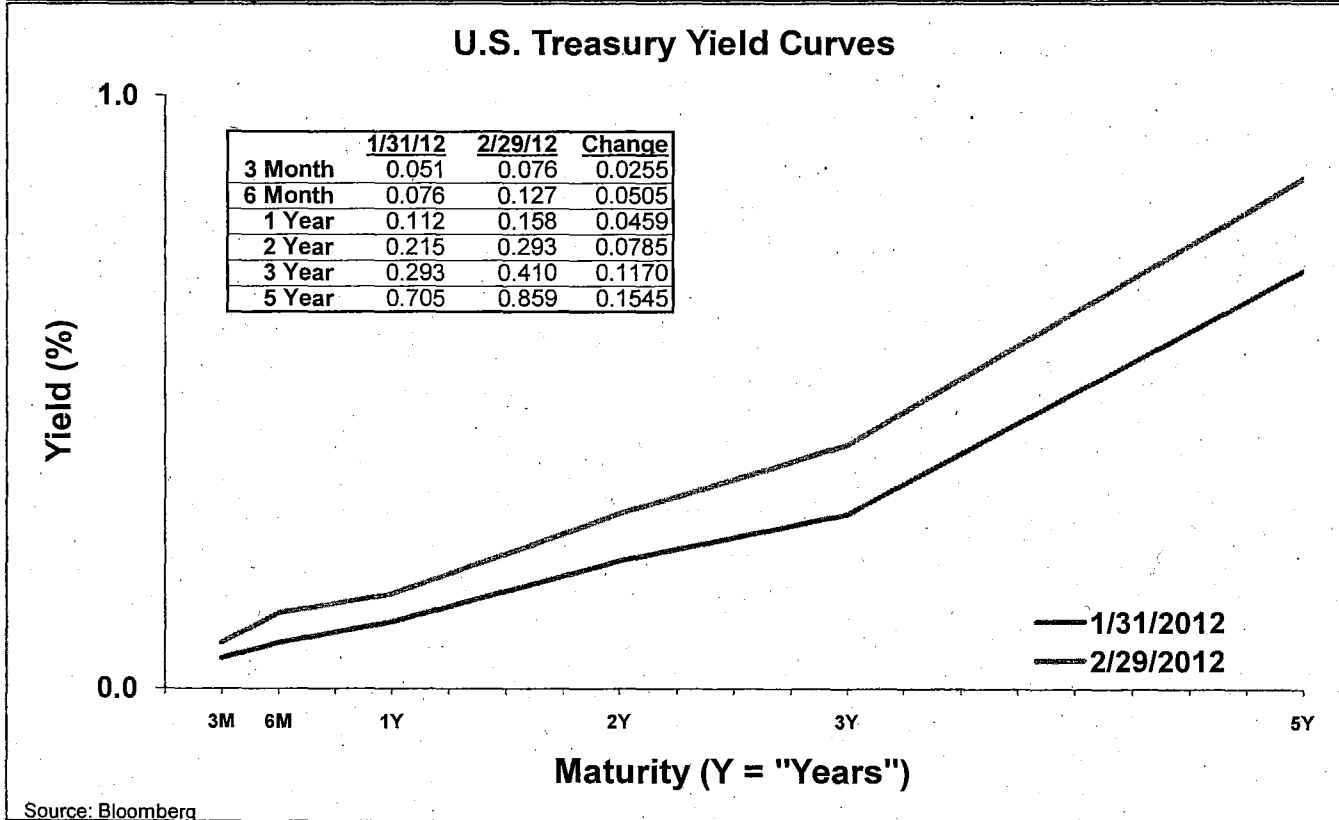
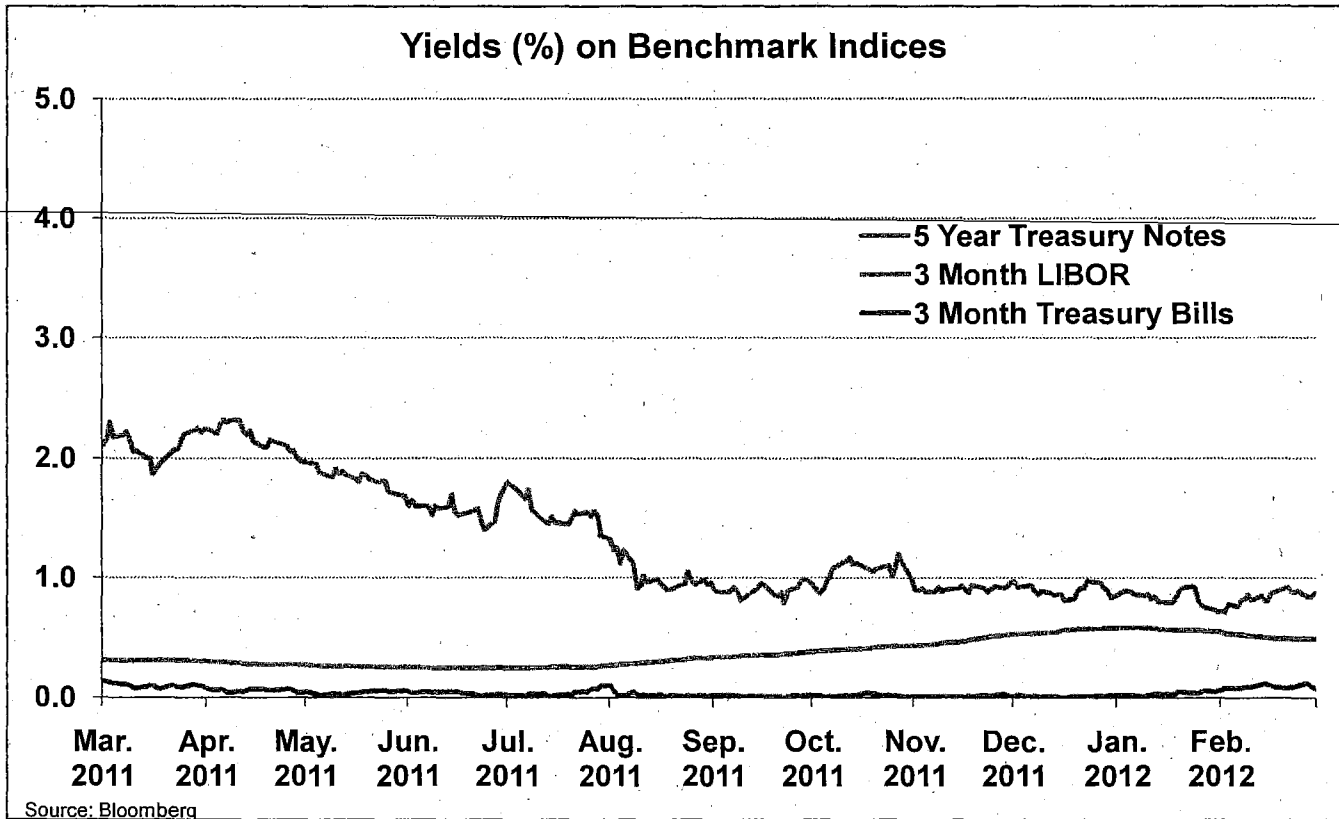
<i>(in \$ million)</i> Security Type	Par Value	Book Value	Market Value	Market/Book Price	Current % Allocation	Max. Policy Allocation	Compliant?
U.S. Treasuries	\$ 450	\$ 455	\$ 461	101.50	10.13%	100%	Yes
Federal Agencies	2,975	2,983	3,022	101.29	66.30%	70%	Yes
TLGP	546	554	549	99.09	12.04%	30%	Yes
State & Local Government							
Agency Obligations	33	33	33	99.36	0.72%	20%	Yes
Public Time Deposits	0.4	0.4	0.4	100.00	0.01%	100%	Yes
Negotiable CDs	362	362	361	99.74	7.93%	30%	Yes
Bankers Acceptances	-	-	-	-	0.00%	40%	Yes
Commercial Paper	-	-	-	-	0.00%	25%	Yes
Medium Term Notes	130	133	131	98.76	2.88%	15%	Yes
Repurchase Agreements	-	-	-	-	0.00%	100%	Yes
Reverse Repurchase/ Securities Lending Agreements	-	-	-	-	0.00%	\$75mm	Yes
Money Market Funds	-	-	-	-	0.00%	100%	Yes
LAIF	-	-	-	-	0.00%	\$50mm	Yes
<b>TOTAL</b>	<b>\$ 4,495</b>	<b>\$ 4,520</b>	<b>\$ 4,558</b>	<b>100.83</b>	<b>100.00%</b>	<b>-</b>	<b>Yes</b>

Note: The full Investment Policy can be found at <http://www.sftreasurer.org/>, in the Reports & Plans section of the About menu.

## Portfolio Analysis Pooled Fund



# Yield Curves



# Investment Inventory

## Pooled Fund

As of February 29, 2012

Type of Investment	CUSIP	Issue Name	Settle Date	Maturity Date	Duration	Coupon	Par Value	Book Value	Amortized Book Value	Market Value
U.S. Treasuries	912828LB4	US TSY NT	3/23/10	7/15/12	0.38	1.50	\$ 50,000,000	\$ 50,441,406	\$ 50,071,043	\$ 50,260,000
U.S. Treasuries	912828QE3	US TSY NT	6/1/11	4/30/13	1.16	0.63	25,000,000	25,058,189	25,058,189	25,117,500
U.S. Treasuries	912828JT8	US TSY NT	6/1/11	1/30/13	1.72	2.00	25,000,000	25,851,563	25,596,000	25,742,500
U.S. Treasuries	912828PQ7	US TSY NT	6/1/11	1/15/14	1.86	1.00	25,000,000	25,226,563	25,161,830	25,325,000
U.S. Treasuries	912828LC2	US TSY NT	6/1/11	7/31/14	2.35	2.63	25,000,000	26,382,813	26,055,052	26,357,500
U.S. Treasuries	912828MW7	US TSY NT	2/24/12	3/31/15	2.96	2.50	50,000,000	53,607,518	53,591,043	53,105,000
U.S. Treasuries	912828PE4	US TSY NT	12/23/11	10/31/15	3.58	1.25	25,000,000	25,654,876	25,625,014	25,595,000
U.S. Treasuries	912828PJ3	US TSY NT	12/16/10	11/30/15	3.66	1.38	50,000,000	49,519,531	49,636,596	51,420,000
U.S. Treasuries	912828PJ3	US TSY NT	12/16/10	11/30/15	3.66	1.38	50,000,000	49,519,531	49,636,596	51,420,000
U.S. Treasuries	912828PJ3	US TSY NT	12/23/10	11/30/15	3.65	1.38	50,000,000	48,539,063	48,890,725	51,420,000
U.S. Treasuries	912828RJ1	US TSY NT	10/11/11	9/30/16	4.47	1.00	75,000,000	74,852,619	74,865,906	75,727,500
<b>Subtotals</b>					<b>2.93</b>	<b>1.49</b>	<b>\$ 450,000,000</b>	<b>\$ 454,691,185</b>	<b>\$ 454,187,994</b>	<b>\$ 461,490,000</b>
Federal Agencies	31331JGD9	FFCB 2-YEAR BULLET FIXED	3/9/10	3/5/12	0.00	0.95	\$ 17,050,000	\$ 17,016,071	\$ 17,049,813	\$ 17,050,000
Federal Agencies	31331JGD9	FFCB 2-YEAR BULLET FIXED	3/9/10	3/5/12	0.00	0.95	58,000,000	57,893,860	57,999,416	58,000,000
Federal Agencies	880591DT6	TENN VALLEY AUTHORITY	8/4/10	5/23/12	0.23	6.79	20,500,000	22,725,275	20,780,696	20,794,688
Federal Agencies	3133726CJ7	FHLB BD	12/22/11	10/9/12	0.61	0.16	1,400,000	1,400,394	1,400,363	1,400,000
Federal Agencies	31398A6V9	FNMA FRN QTR FF+20	12/21/10	12/3/12	0.76	0.30	50,000,000	50,000,000	50,000,000	50,062,500
Federal Agencies	31398A6V9	FNMA FRN QTR FF+20	12/23/10	12/3/12	0.76	0.30	50,000,000	50,000,000	50,000,000	50,062,500
Federal Agencies	31331G2R9	FFCB	3/26/10	12/7/12	0.77	1.88	37,000,000	37,333,370	37,094,911	37,474,063
Federal Agencies	31331JAB9	FFCB BULLET	4/16/10	12/24/12	0.82	1.63	50,000,000	50,048,500	50,014,703	50,578,125
Federal Agencies	3134G1U69	FHLMC FRN QTR FF+19	1/11/11	1/10/13	0.86	0.29	50,000,000	50,000,000	50,000,000	50,078,125
Federal Agencies	3134G1U69	FHLMC FRN QTR FF+19	1/12/11	1/10/13	0.86	0.29	50,000,000	49,989,300	49,995,636	50,078,125
Federal Agencies	3134G1U69	FHLMC FRN QTR FF+19	3/22/11	1/10/13	0.86	0.29	35,000,000	35,007,601	35,054,688	35,078,125
Federal Agencies	31331KM31	FFCB FLT T-BILL+22	12/12/11	5/1/13	1.17	0.30	20,000,000	20,002,800	20,002,357	20,031,250
Federal Agencies	3137EABM0	FHLMC BONDS	5/13/11	6/28/13	1.30	3.75	25,000,000	26,608,250	26,001,793	26,164,063
Federal Agencies	31398AV90	FNMA CALL	7/16/10	7/16/13	1.37	1.30	25,000,000	24,987,500	24,988,549	25,085,938
Federal Agencies	31398AV90	FNMA CALL	7/16/10	7/16/13	1.37	1.30	50,000,000	49,975,000	49,988,549	50,171,875
Federal Agencies	3134G2B50	FHLMC FRN FF+23	9/1/11	9/3/13	1.51	0.33	50,000,000	49,979,500	49,984,590	50,093,750
Federal Agencies	3134G2K43	FHLMC FLT NT FF+21	9/13/11	9/13/13	1.54	0.31	50,000,000	49,969,500	49,976,593	50,078,125
Federal Agencies	31315PLT4	FARMER MAC	12/6/10	12/6/13	1.75	1.25	35,000,000	34,951,700	34,971,575	35,459,375
Federal Agencies	31331J6A6	FFCB	12/23/10	12/23/13	1.80	1.30	22,000,000	21,993,125	21,995,847	22,350,625
Federal Agencies	313371UC8	FHLB	11/18/10	12/27/13	1.82	0.88	75,000,000	74,865,000	74,920,784	75,843,750
Federal Agencies	3135G0AZ6	FNMA FRN QTR T-BILL+21	3/4/11	3/4/14	2.01	0.29	25,000,000	24,985,000	24,989,968	25,023,438
Federal Agencies	3135G0AZ6	FNMA FRN QTR T-BILL+21	3/4/11	3/4/14	2.01	0.29	25,000,000	24,992,500	24,994,984	25,023,438
Federal Agencies	31398A3R1	FNMA AMORT TO CALL	11/10/10	3/21/14	2.03	1.35	24,500,000	24,564,827	24,500,000	24,859,844
Federal Agencies	3138FRPJ6	FNMA FLT-TO-FIX CALL NT	10/18/11	6/6/14	2.26	0.63	10,525,000	10,536,378	10,529,824	10,598,156
Federal Agencies	3133724E1	FHLB	12/31/10	6/30/14	2.30	1.21	50,000,000	50,000,000	50,000,000	50,843,750
Federal Agencies	3137EACU1	FHLMC BONDS	6/2/11	7/30/14	2.40	1.00	75,000,000	74,946,000	74,958,775	76,218,750
Federal Agencies	3134G2UA8	FHLMC NT	12/1/11	8/20/14	2.45	1.00	53,000,000	53,468,944	53,425,969	53,679,063
Federal Agencies	3134G2UA8	FHLMC NT	12/14/11	8/20/14	2.45	1.00	25,000,000	25,232,315	25,213,825	25,320,313
Federal Agencies	313370JS8	FHLB	12/8/10	9/12/14	2.49	1.38	26,095,000	26,129,068	26,117,935	26,657,673
Federal Agencies	3128X3L76	FHLMC BONDS	12/23/10	11/13/14	2.54	5.00	21,910,000	24,608,902	23,783,218	24,593,975
Federal Agencies	3128X3L76	FHLMC BONDS	12/23/10	11/13/14	2.54	5.00	1,000,000	1,123,090	1,085,496	1,122,500
Federal Agencies	3136FTRF8	FNMA FLT QTR FF+39	12/12/11	11/21/14	2.71	0.48	26,500,000	26,523,585	26,521,830	26,599,375
Federal Agencies	31331J4S9	FFCB	12/16/10	12/8/14	2.72	1.40	27,000,000	26,988,500	26,990,597	27,565,313
Federal Agencies	31331J4S9	FFCB	12/16/10	12/8/14	2.72	1.40	19,000,000	18,966,680	18,969,993	19,397,813
Federal Agencies	313371PC4	FHLB	11/22/10	12/12/14	2.75	0.88	25,000,000	24,617,500	24,737,596	25,203,125
Federal Agencies	313371W51	FHLB	12/6/10	12/12/14	2.74	1.25	50,000,000	49,725,000	49,809,543	50,765,625

## Investment Inventory Pooled Fund

Type of Investment	CUSIP	Issue Name	Settle	Maturity	Duration	Coupon	Par Value	Book Value	Amortized	
			Date	Date					Book Value	Market Value
Federal Agencies	313371W51	FHLB	12/8/10	12/12/14	2.74	1.25	75,000,000	74,391,000	74,577,649	76,148,438
Federal Agencies	3133XVNU1	FHLB	11/23/10	12/12/14	2.69	2.75	25,400,000	26,848,308	26,394,244	26,884,313
Federal Agencies	3133XVNU1	FHLB	11/23/10	12/12/14	2.69	2.75	2,915,000	3,079,668	3,028,043	3,085,345
Federal Agencies	3133XVNU1	FHLB	12/8/10	12/12/14	2.69	2.75	25,000,000	26,332,000	25,923,762	26,460,938
Federal Agencies	3133XVNU1	FHLB	12/8/10	12/12/14	2.69	2.75	50,000,000	52,674,000	51,854,460	52,921,875
Federal Agencies	313371W93	FHLB	12/15/10	12/15/14	2.75	1.34	75,000,000	75,000,000	75,000,000	76,546,875
Federal Agencies	3136FTV96	FNMA FLT QTR FF+35	12/15/11	12/15/14	2.78	0.45	75,000,000	75,000,000	75,000,000	75,187,500
Federal Agencies	3135G0GM9	FNMA CALL NT	12/23/11	12/23/14	2.79	0.83	25,000,000	25,040,000	25,036,224	24,984,375
Federal Agencies	31331J6Q1	FFCB	12/29/10	12/29/14	2.77	1.72	27,175,000	27,157,065	27,162,319	27,964,773
Federal Agencies	31331J6Q1	FFCB	12/29/10	12/29/14	2.77	1.72	70,000,000	69,988,800	69,992,081	72,034,375
Federal Agencies	3136FMA38	FNMA	6/25/10	6/25/15	3.22	2.50	49,080,000	49,018,650	49,039,313	49,356,075
Federal Agencies	3137EACM9	FHLMC BONDS	12/15/10	9/10/15	3.41	1.75	50,000,000	49,050,000	49,292,717	51,984,375
Federal Agencies	313370JB5	FHLB	12/15/10	9/11/15	3.41	1.75	75,000,000	73,587,000	73,947,801	77,320,313
Federal Agencies	31315PGT0	FARMER MAC	9/15/10	9/15/15	3.40	2.13	45,000,000	44,914,950	44,939,776	46,476,563
Federal Agencies	31398A3T7	FNMA NT EX-CALL	10/14/11	9/21/15	3.43	2.00	25,000,000	25,912,944	25,827,785	25,992,188
Federal Agencies	3135G0DG5	FNMA NT CALL	2/6/12	9/21/15	3.49	1.07	50,000,000	50,438,125	50,413,125	49,953,125
Federal Agencies	31398A4M1	FNMA	12/15/10	10/26/15	3.55	1.63	25,000,000	24,317,500	24,487,356	25,812,500
Federal Agencies	31398A4M1	FNMA	12/23/10	10/26/15	3.55	1.63	42,000,000	40,924,380	41,188,418	43,365,000
Federal Agencies	31398A4M1	FNMA	12/23/10	10/26/15	3.55	1.63	50,000,000	48,701,500	49,020,249	51,625,000
Federal Agencies	31331J2S1	FFCB	12/15/10	11/16/15	3.61	1.50	25,000,000	24,186,981	24,386,956	25,656,250
Federal Agencies	313371ZY5	FHLB	12/3/10	12/11/15	3.66	1.88	25,000,000	24,982,000	24,986,456	25,984,375
Federal Agencies	313371ZY5	FHLB	12/14/10	12/11/15	3.66	1.88	50,000,000	49,871,500	49,802,726	51,968,750
Federal Agencies	3135G0BH5	FNMA CALL NT	6/10/11	4/11/16	3.89	2.60	25,000,000	25,400,000	25,053,595	25,062,500
Federal Agencies	313373ZN5	FHLB	6/6/11	6/6/16	4.09	2.03	35,000,000	35,000,000	35,000,000	36,465,625
Federal Agencies	3135G0BK8	FNMA CALL NT	6/10/11	6/6/16	4.08	2.25	10,000,000	10,078,200	10,020,954	10,050,000
Federal Agencies	31315PB73	FAMCA NT	2/9/12	6/9/16	4.20	0.90	10,000,000	10,000,000	10,000,000	9,946,875
Federal Agencies	3134G2LW0	FHLMC CALL	7/26/11	6/29/16	4.16	2.00	27,345,000	27,358,673	27,349,840	27,464,634
Federal Agencies	31315PA25	FAMCA NT	7/27/11	7/27/16	4.24	2.00	15,000,000	14,934,750	14,942,536	15,351,563
Federal Agencies	3134G2SP8	FHLMC CALL	7/28/11	7/28/16	4.24	2.00	50,000,000	50,022,500	50,013,623	50,609,375
Federal Agencies	3136FRJ95	FNMA CALL	8/15/11	8/15/16	4.29	2.01	100,000,000	100,000,000	100,000,000	100,718,750
Federal Agencies	31331KUB4	FFCB CALL	8/15/11	8/15/16	4.31	1.75	29,775,000	29,802,914	29,787,737	29,895,961
Federal Agencies	3134G2YG1	FHLMC CALL	8/24/11	8/24/16	4.36	1.42	100,000,000	100,000,000	100,000,000	100,406,250
Federal Agencies	3134G2XB3	FHLMC CALL NT	8/24/11	8/24/16	4.33	1.80	25,000,000	25,000,000	25,000,000	25,156,250
Federal Agencies	3136FRQ55	FNMA STEP CALL	9/9/11	9/9/16	4.42	1.00	50,000,000	50,000,000	50,000,000	50,015,625
Federal Agencies	313370TW8	FHLB BD	10/11/11	9/9/16	4.32	2.00	25,000,000	25,771,844	25,714,301	25,992,188
Federal Agencies	3136FR4T7	FNMA STEP NT	9/26/11	9/26/16	4.48	0.90	50,000,000	50,000,000	50,000,000	50,062,500
Federal Agencies	3135G0CM3	FNMA NT	10/11/11	9/28/16	4.44	1.25	25,000,000	24,867,735	24,878,972	25,359,375
Federal Agencies	3134G22E1	FHLMC CALL NT	12/27/11	11/2/16	4.50	1.60	25,000,000	25,143,611	25,126,368	25,132,813
Federal Agencies	3135G0ES8	FNMA NT	12/14/11	11/15/16	4.56	1.38	50,000,000	50,364,474	50,351,065	50,953,125
Federal Agencies	3134G3CB4	FHLMC NT CALL	2/23/12	12/5/16	4.59	1.63	34,695,000	35,072,164	35,065,922	34,803,422
Federal Agencies	3136FTQQ5	FNMA CALL NT	12/14/11	12/14/16	4.61	1.70	21,000,000	21,000,000	21,000,000	21,052,500
Federal Agencies	3136FTU20	FNMA CALL NT	12/30/11	12/30/16	4.68	1.40	50,000,000	49,975,000	49,975,848	50,234,375
<b>Subtotals</b>					<b>2.80</b>	<b>1.43</b>	<b>\$ 2,974,865,000</b>	<b>\$ 2,983,358,393</b>	<b>\$ 2,979,491,276</b>	<b>\$ 3,021,770,734</b>
TLGP	36967HAN7	GENL ELEC CAP CORP FDIC TLGP	3/24/09	3/12/12	0.03	2.25	\$ 35,000,000	\$ 35,185,150	\$ 35,001,879	\$ 35,016,406
TLGP	61757UAN0	MORGAN STANLEY FDIC GTD TLGP	3/19/09	3/13/12	0.04	0.74	25,000,000	25,040,325	25,000,444	25,003,906
TLGP	61757UAP5	MORGAN STANLEY TLGP	11/4/09	3/13/12	0.04	2.25	20,000,000	20,431,800	20,006,025	20,009,375
TLGP	61757UAP5	MORGAN STANLEY TLGP	11/6/09	3/13/12	0.04	2.25	50,000,000	51,084,000	50,015,161	50,023,438
TLGP	905266AA0	UNION BANK TLGP FLOAT	3/23/09	3/16/12	0.04	0.76	25,000,000	25,033,725	25,000,465	25,003,906
TLGP	064244AA4	BANK OF THE WEST TLGP	4/2/09	3/27/12	0.07	2.15	5,000,000	5,026,950	5,000,643	5,006,250

## Investment Inventory Pooled Fund

Type of Investment	CUSIP	Issue Name	Settle	Maturity	Duration	Coupon	Par Value	Book Value	Amortized	
			Date	Date					Book Value	Market Value
TLGP	064244AA4	BANK OF THE WEST TLGP	4/2/09	3/27/12	0.07	2.15	20,000,000	20,108,000	20,002,576	20,025,000
TLGP	90390QAA9	USSA CAPITAL CO	4/28/09	3/30/12	0.08	2.24	16,000,000	16,125,600	16,003,414	16,025,000
TLGP	17313UAE9	CITIGROUP TLGP	4/2/09	4/30/12	0.17	2.13	25,000,000	25,117,500	25,006,272	25,078,125
TLGP	06050BAG6	BANK AMERICA CORP TLGP	4/2/09	4/30/12	0.17	2.10	25,000,000	25,093,000	25,004,964	25,078,125
TLGP	481247AK0	J P MORGAN CHASE TLGP	3/24/09	6/15/12	0.29	2.20	25,000,000	25,119,000	25,010,699	25,148,438
TLGP	38146FAA9	GOLDMAN SACHS TLGP	3/22/10	6/15/12	0.29	3.25	50,000,000	52,215,000	50,287,733	50,429,688
TLGP	481247AK0	J P MORGAN TLGP	4/21/10	6/15/12	0.29	2.20	50,000,000	51,097,500	50,148,009	50,296,875
TLGP	06050BAJ0	BANK AMERICA CORP TLGP	4/14/09	6/22/12	0.31	2.38	50,000,000	50,685,000	50,066,442	50,343,750
TLGP	36967HBB2	GENERAL ELECTRIC TLGP BULLET	3/22/10	9/28/12	0.58	2.00	25,000,000	25,366,000	25,083,850	25,265,625
TLGP	36967HBB2	GENERAL ELECTRIC TLGP BULLET	4/20/10	9/28/12	0.58	2.00	75,000,000	76,010,250	75,238,972	75,796,875
TLGP	36967HAV9	GENERAL ELECTRIC TLGP	11/6/09	12/21/12	0.81	2.13	25,000,000	25,253,750	25,065,606	25,386,719
<b>Subtotals</b>					<b>0.27</b>	<b>2.14</b>	<b>\$ 546,000,000</b>	<b>\$ 553,992,550</b>	<b>\$ 546,943,153</b>	<b>\$ 548,937,500</b>
State/Local Agencies	13063BLL4	CAL RANS SER A1	9/22/11	5/24/12	0.23	2.00	\$ 22,500,000	\$ 22,744,350	\$ 22,583,777	\$ 22,596,975
State/Local Agencies	13063BLK6	CAL RANS SER A2	9/22/11	6/26/12	0.32	2.00	10,000,000	10,121,400	10,051,093	10,057,900
<b>Subtotals</b>					<b>0.26</b>	<b>2.00</b>	<b>\$ 32,500,000</b>	<b>\$ 32,865,750</b>	<b>\$ 32,634,870</b>	<b>\$ 32,654,875</b>
Public Time Deposits		BANK OF SAN FRANCISCO CD	5/18/11	5/18/12	0.22	0.75	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Public Time Deposits		FIRST NAT. BANK OF NOR. CAL. PTI	8/4/11	8/3/12	0.43	0.40	250,000	250,000	250,000	250,000
<b>Subtotals</b>					<b>0.37</b>	<b>0.50</b>	<b>\$ 350,000</b>	<b>\$ 350,000</b>	<b>\$ 350,000</b>	<b>\$ 350,000</b>
Negotiable CDs	78009J5E1	RBC FLT YCD 3ML+2	9/2/11	5/11/12	0.20	0.52	\$ 60,000,000	\$ 59,994,006	\$ 59,998,311	\$ 60,044,383
Negotiable CDs	06417DUP8	BK OF NOVA SCOTIA YCD FLT 3ML+	9/21/11	6/11/12	0.28	0.74	52,176,000	52,214,610	52,190,918	52,228,185
Negotiable CDs	89112XJQ9	TD YCD	1/4/12	7/2/12	0.34	0.31	50,000,000	50,000,000	50,000,000	49,933,375
Negotiable CDs	78009NBL9	RBC YCD FLT 1ML+22	11/2/11	11/2/12	0.67	0.48	50,000,000	50,000,000	50,000,000	49,946,871
Negotiable CDs	78009NBU9	RBC YCD	11/16/11	11/16/12	0.72	0.67	50,000,000	50,000,000	50,000,000	49,768,889
Negotiable CDs	78009NCS3	RBC YCD	12/16/11	12/17/12	0.80	0.72	50,000,000	50,000,000	50,000,000	49,680,708
Negotiable CDs	89112XLC7	TD YCD	1/12/12	1/14/13	0.88	0.35	50,000,000	50,000,000	50,000,000	49,649,986
<b>Subtotals</b>					<b>0.54</b>	<b>0.54</b>	<b>\$ 362,176,000</b>	<b>\$ 362,208,616</b>	<b>\$ 362,189,229</b>	<b>\$ 361,252,397</b>
Medium Term Notes	36962G2L7	GE MTN	8/22/11	4/10/12	0.11	5.00	\$ 10,000,000	\$ 10,277,200	\$ 10,047,793	\$ 10,045,313
Medium Term Notes	073928X73	JPM MTN	9/6/11	8/10/12	0.45	6.95	9,317,000	9,855,429	9,574,303	9,577,585
Medium Term Notes	36962G4E1	GE MTN	8/24/11	8/13/12	0.45	3.50	55,750,000	57,282,568	56,462,320	56,516,563
Medium Term Notes	36962G4E1	GE MTN	9/7/11	8/13/12	0.45	3.50	8,370,000	8,590,047	8,476,475	8,485,088
Medium Term Notes	36962G4E1	GE MTN	9/14/11	8/13/12	0.45	3.50	4,700,000	4,819,239	4,758,905	4,764,625
Medium Term Notes	64952WAJ2	NEW YORK LIFE MTN	11/19/12	10/16/12	0.61	5.25	13,215,000	13,865,607	13,792,552	13,594,931
Medium Term Notes	89233P5P7	TOYOTA FLT QTR 3ML+20	12/14/11	12/17/12	0.80	0.75	18,200,000	18,200,000	18,200,000	18,234,125
Medium Term Notes	89233P5Q5	TOYOTA FLT QTR 3ML+20	12/15/11	1/11/13	0.86	0.81	10,000,000	10,000,000	10,000,000	10,020,313
<b>Subtotals</b>					<b>0.52</b>	<b>3.46</b>	<b>\$ 129,552,000</b>	<b>\$ 132,890,091</b>	<b>\$ 131,312,348</b>	<b>\$ 131,238,541</b>
<b>Grand Totals</b>					<b>2.25</b>	<b>1.51</b>	<b>\$ 4,495,443,000</b>	<b>\$ 4,520,356,586</b>	<b>\$ 4,507,108,870</b>	<b>\$ 4,557,694,048</b>

## Monthly Investment Earnings Pooled Fund

For month ended February 29, 2012

Type of Investment	CUSIP	Issue Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
U.S. Treasuries	912828LB4	US TSY NT	\$ 50,000,000	1.50	1.11	3/23/10	7/15/12	\$ 59,753	\$ (15,149)	\$ -	\$ 44,604
U.S. Treasuries	912828QE3	US TSY NT	25,000,000	0.63	0.42	6/1/11	4/30/13	12,448	(3,971)	-	8,478
U.S. Treasuries	912828JT8	US TSY NT	25,000,000	2.00	0.62	6/1/11	11/30/13	39,617	(27,049)	-	12,569
U.S. Treasuries	912828PQ7	US TSY NT	25,000,000	1.00	0.65	6/1/11	1/15/14	19,918	(6,851)	-	13,066
U.S. Treasuries	912828LC2	US TSY NT	25,000,000	2.63	0.85	6/1/11	7/31/14	52,284	(34,690)	-	17,594
U.S. Treasuries	912828MW7	US TSY NT	50,000,000	2.50	0.48	2/24/12	3/31/15	20,492	(16,475)	-	4,017
U.S. Treasuries	912828PE4	US TSY NT	25,000,000	1.25	0.61	12/23/11	10/31/15	24,897	(12,551)	-	12,346
U.S. Treasuries	912828PJ3	US TSY NT	50,000,000	1.38	1.58	12/16/10	11/30/15	54,474	7,698	-	62,172
U.S. Treasuries	912828PJ3	US TSY NT	50,000,000	1.38	1.58	12/16/10	11/30/15	54,474	7,698	-	62,172
U.S. Treasuries	912828PJ3	US TSY NT	50,000,000	1.38	2.00	12/23/10	11/30/15	54,474	23,498	-	77,972
U.S. Treasuries	912828RJ1	US TSY NT	75,000,000	1.00	1.05	10/11/11	9/30/16	59,426	2,714	-	62,140
<b>Subtotals</b>			<b>\$ 450,000,000</b>					<b>\$ 452,257</b>	<b>\$ (75,127)</b>	<b>\$ -</b>	<b>\$ 377,130</b>
Federal Agencies	31331JGD9	FFCB 2 YEAR BULLET FIXED	\$ 17,050,000	0.95	1.05	3/9/10	3/5/12	\$ 13,498	\$ 1,353	\$ -	\$ 14,851
Federal Agencies	31331JGD9	FFCB 2 YEAR BULLET FIXED	58,000,000	0.95	1.04	3/9/10	3/5/12	45,917	4,234	-	50,151
Federal Agencies	880591DT6	TENN VALLEY AUTHORITY	20,500,000	6.79	0.72	8/4/10	5/23/12	115,996	(98,074)	-	17,921
Federal Agencies	313376CU7	FHLB BD	1,400,000	0.16	0.15	12/22/11	10/9/12	187	(13)	-	174
Federal Agencies	31398A6V9	FNMA FRN QTR FF+20	50,000,000	0.30	0.30	12/21/10	12/3/12	12,236	-	-	12,236
Federal Agencies	31398A6V9	FNMA FRN QTR FF+20	50,000,000	0.30	0.30	12/23/10	12/3/12	12,236	-	-	12,236
Federal Agencies	31331G2R9	FFCB	37,000,000	1.88	1.53	3/26/10	12/7/12	57,813	(9,795)	-	48,017
Federal Agencies	31331JAB9	FFCB BULLET	50,000,000	1.63	1.59	4/16/10	12/24/12	67,708	(1,431)	-	66,278
Federal Agencies	3134G1U69	FHLMC FRN QTR FF+19	50,000,000	0.29	0.29	1/11/11	1/10/13	11,833	-	-	11,833
Federal Agencies	3134G1U69	FHLMC FRN QTR FF+19	50,000,000	0.29	0.32	1/12/11	1/10/13	11,833	402	-	12,235
Federal Agencies	3134G1U69	FHLMC FRN QTR FF+19	35,000,000	0.29	0.25	3/22/11	1/10/13	8,283	(700)	-	7,584
Federal Agencies	31331KM31	FFCB FLT T-BILL+22	20,000,000	0.30	0.29	12/12/11	5/1/13	4,764	(160)	-	4,604
Federal Agencies	3137EABM0	FHLMC BONDS	25,000,000	3.75	0.69	5/13/11	6/28/13	78,125	(60,025)	-	18,100
Federal Agencies	31398AV90	FNMA CALL	25,000,000	1.30	1.32	7/16/10	7/16/13	27,083	331	-	27,414
Federal Agencies	31398AV90	FNMA CALL	50,000,000	1.30	1.32	7/16/10	7/16/13	54,167	662	-	54,828
Federal Agencies	3134G2B50	FHLMC FRN FF+23	50,000,000	0.33	0.35	9/1/11	9/3/13	13,188	811	-	13,999
Federal Agencies	3134G2K43	FHLMC FLT NT FF+21	50,000,000	0.31	0.35	9/13/11	9/13/13	12,639	1,210	-	13,849
Federal Agencies	31315PLT4	FARMER MAC	35,000,000	1.25	1.30	12/6/10	12/6/13	36,458	1,278	-	37,736
Federal Agencies	31331J6A6	FFCB	22,000,000	1.30	1.31	12/23/10	12/23/13	23,833	182	-	24,015
Federal Agencies	313371UC8	FHLB	75,000,000	0.88	0.93	11/18/10	12/27/13	54,688	3,449	-	58,137
Federal Agencies	3135G0AZ6	FNMA FRN QTR T-BILL+21	25,000,000	0.29	0.32	3/4/11	3/4/14	5,746	397	-	6,143
Federal Agencies	3135G0AZ6	FNMA FRN QTR T-BILL+21	25,000,000	0.29	0.30	3/4/11	3/4/14	5,746	198	-	5,944
Federal Agencies	31398A3R1	FNMA AMORT TO CALL	24,500,000	1.35	1.27	11/10/10	3/21/14	27,563	-	-	27,563
Federal Agencies	3136FRPJ6	FNMA FLT-TO-FIX CALL NT	10,525,000	0.63	0.58	10/18/11	6/6/14	5,511	(1,523)	-	3,988
Federal Agencies	3133724E1	FHLB	50,000,000	1.21	1.21	12/31/10	6/30/14	50,417	-	-	50,417
Federal Agencies	3137EACU1	FHLMC BONDS	75,000,000	1.00	1.02	6/2/11	7/30/14	62,500	1,357	-	63,857
Federal Agencies	3134G2UA8	FHLMC NT	53,000,000	1.00	0.67	12/1/11	8/20/14	44,167	(13,695)	-	30,471
Federal Agencies	3134G2UA8	FHLMC NT	25,000,000	1.00	0.65	12/14/11	8/20/14	20,833	(6,875)	-	13,959
Federal Agencies	313370JS8	FHLB	26,095,000	1.38	1.34	12/8/10	9/12/14	29,901	(719)	-	29,181
Federal Agencies	3128X3L76	FHLMC BONDS	21,910,000	5.00	1.71	12/23/10	11/13/14	91,292	(55,039)	-	36,253
Federal Agencies	3128X3L76	FHLMC BONDS	1,000,000	5.00	1.71	12/23/10	11/13/14	4,167	(2,512)	-	1,655
Federal Agencies	3136FTRF8	FNMA FLT QTR FF+39	26,500,000	0.48	0.45	12/12/11	11/21/14	10,592	(635)	-	9,955
Federal Agencies	31331J4S9	FFCB	27,000,000	1.40	1.41	12/16/10	12/8/14	31,500	269	-	31,769
Federal Agencies	31331J4S9	FFCB	19,000,000	1.40	1.46	12/8/10	12/8/14	22,167	860	-	23,027
Federal Agencies	313371PC4	FHLB	25,000,000	0.88	1.26	11/22/10	12/12/14	18,229	7,490	-	25,719
Federal Agencies	313371W51	FHLB	50,000,000	1.25	1.39	12/6/10	12/12/14	52,083	5,435	-	57,520



## Monthly Investment Earnings Pooled Fund

Type of Investment	CUSIP	Issue Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amor. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	313371W51	FHLB	75,000,000	1.25	1.46	12/8/10	12/12/14	78,125	12,055	-	90,180
Federal Agencies	3133XVNU1	FHLB	25,400,000	2.75	1.30	11/23/10	12/12/14	58,208	(28,379)	-	29,829
Federal Agencies	3133XVNU1	FHLB	2,915,000	2.75	1.31	11/23/10	12/12/14	6,680	(3,227)	-	3,454
Federal Agencies	3133XVNU1	FHLB	25,000,000	2.75	1.38	12/8/10	12/12/14	57,292	(26,367)	-	30,924
Federal Agencies	3133XVNU1	FHLB	50,000,000	2.75	1.37	12/8/10	12/12/14	114,583	(52,932)	-	61,651
Federal Agencies	313371W93	FHLB	75,000,000	1.34	1.34	12/15/10	12/15/14	83,750	-	-	83,750
Federal Agencies	3136FTVN6	FNMA FLT QTR FF+35	75,000,000	0.45	0.45	12/15/11	12/15/14	28,384	-	-	28,384
Federal Agencies	3135G0GM9	FNMA CALL NT	25,000,000	0.83	0.77	12/23/11	12/23/14	17,188	(1,587)	-	15,601
Federal Agencies	31331J6Q1	FFCB	27,175,000	1.72	1.74	12/29/10	12/29/14	38,951	356	-	39,307
Federal Agencies	31331J6Q1	FFCB	70,000,000	1.72	1.72	12/29/10	12/29/14	100,333	222	-	100,556
Federal Agencies	3136FMA38	FNMA	49,080,000	2.50	2.53	6/25/10	6/25/15	102,250	974	-	103,224
Federal Agencies	3136FM6G4	FNMA	-	2.13	2.13	8/10/10	8/10/15	13,281	-	-	13,281
Federal Agencies	3137EACM9	FHLMC BONDS	50,000,000	1.75	2.17	12/15/10	9/10/15	72,917	15,925	-	88,842
Federal Agencies	313370JB5	FHLB	75,000,000	1.75	2.17	12/15/10	9/11/15	109,375	23,672	-	133,047
Federal Agencies	31315PGT0	FARMER MAC	45,000,000	2.13	2.17	9/15/10	9/15/15	79,688	1,351	-	81,038
Federal Agencies	31398A377	FNMA NT EX-CALL	25,000,000	2.00	1.08	10/14/11	9/21/15	41,667	(17,767)	-	23,900
Federal Agencies	3135G0DG5	FNMA NT CALL	50,000,000	1.07	0.94	2/6/12	9/21/15	37,153	(25,000)	-	12,153
Federal Agencies	31398A4M1	FNMA	25,000,000	1.63	2.22	12/15/10	10/26/15	33,854	11,144	-	44,999
Federal Agencies	31398A4M1	FNMA	42,000,000	1.63	2.19	12/23/10	10/26/15	56,875	17,643	-	74,518
Federal Agencies	31398A4M1	FNMA	50,000,000	1.63	2.19	12/23/10	10/26/15	67,708	21,299	-	89,007
Federal Agencies	31331J2S1	FFCB	25,000,000	1.50	2.20	12/15/10	11/16/15	31,250	13,121	-	44,371
Federal Agencies	313371ZY5	FHLB	25,000,000	1.88	1.89	12/3/10	12/11/15	39,063	285	-	39,347
Federal Agencies	313371ZY5	FHLB	50,000,000	1.88	1.93	12/14/10	12/11/15	78,125	2,044	-	80,169
Federal Agencies	3135G0BH5	FNMA CALL NT	25,000,000	2.60	2.25	6/10/11	4/11/16	54,167	(37,909)	-	16,258
Federal Agencies	313373ZN5	FHLB	35,000,000	2.03	2.03	6/6/11	6/6/16	59,208	-	-	59,208
Federal Agencies	3135G0BK8	FNMA CALL NT	10,000,000	2.25	2.08	6/10/11	6/6/16	18,750	(6,265)	-	12,485
Federal Agencies	31315PB73	FAMCA NT	10,000,000	0.90	0.90	2/9/12	6/9/16	5,500	-	-	5,500
Federal Agencies	3134G2LW0	FHLMC CALL	27,345,000	2.00	1.99	7/26/11	6/29/16	45,575	(1,170)	-	44,405
Federal Agencies	31315PA25	FAMCA NT	15,000,000	2.00	2.09	7/27/11	7/27/16	25,000	1,036	-	26,036
Federal Agencies	3134G2SP8	FHLMC CALL	50,000,000	2.00	1.99	7/28/11	7/28/16	83,333	(1,186)	-	82,147
Federal Agencies	3136FRJ95	FNMA CALL	100,000,000	2.01	2.01	8/15/11	8/15/16	167,500	-	-	167,500
Federal Agencies	31331KUB4	FFCB CALL	29,775,000	1.75	1.73	8/15/11	8/15/16	43,422	(2,212)	-	41,210
Federal Agencies	3134G2VB5	FHLMC CALL	-	2.20	2.14	8/24/11	8/24/16	7,639	58,105	(39,906)	25,838
Federal Agencies	3134G2WF5	FHLMC CALL	-	1.75	1.75	8/24/11	8/24/16	5,646	-	-	5,646
Federal Agencies	3134G2WJ7	FHLMC STEP CALL	-	1.50	1.50	8/24/11	8/24/16	23,958	-	-	23,958
Federal Agencies	3134G2VB5	FHLMC CALL	-	2.20	2.13	8/24/11	8/24/16	7,639	75,195	(59,438)	23,397
Federal Agencies	3134G2YE6	FHLMC CALL	-	1.50	1.50	8/24/11	8/24/16	47,917	-	-	47,917
Federal Agencies	3134G2YG1	FHLMC CALL	100,000,000	1.42	1.42	8/24/11	8/24/16	118,333	-	-	118,333
Federal Agencies	3134G2XB3	FHLMC CALL NT	25,000,000	1.80	1.80	8/24/11	8/24/16	37,500	-	-	37,500
Federal Agencies	3136FRQ55	FNMA STEP CALL	50,000,000	1.00	1.00	9/9/11	9/9/16	41,667	-	-	41,667
Federal Agencies	313370TW8	FHLB BD	25,000,000	2.00	1.39	10/11/11	9/9/16	41,667	(11,752)	-	29,915
Federal Agencies	3136FR4T7	FNMA STEP NT	50,000,000	0.90	0.90	9/26/11	9/26/16	37,500	-	-	37,500
Federal Agencies	3135G0CM3	FNMA NT	25,000,000	1.25	1.37	10/11/11	9/28/16	26,042	2,295	-	28,337
Federal Agencies	3134G22E1	FHLMC CALL NT	25,000,000	1.60	1.53	12/27/11	11/2/16	33,333	(7,693)	-	25,640
Federal Agencies	3135G0E58	FNMA NT	50,000,000	1.38	1.25	12/14/11	11/15/16	57,292	(4,985)	-	52,306
Federal Agencies	3134G3CB4	FHLMC NT CALL	34,695,000	1.63	1.47	2/23/12	12/5/16	12,529	(6,241)	-	6,287
Federal Agencies	3136FTQ55	FNMA CALL NT	21,000,000	1.70	1.70	12/14/11	12/14/16	29,750	-	-	29,750
Federal Agencies	3136FTU20	FNMA CALL NT	50,000,000	1.40	1.41	12/30/11	12/30/16	58,333	397	-	58,730
<b>Subtotals</b>			<b>\$2,974,865,000</b>					<b>\$3,580,795</b>	<b>\$(198,829)</b>	<b>\$(99,344)</b>	<b>\$3,282,622</b>

## Monthly Investment Earnings Pooled Fund

Type of Investment	CUSIP	Issue Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
TLGP	36967HAN7	GENL ELEC CAP CORP FDIC TLGP	\$ 35,000,000	2.25	2.07	3/24/09	3/12/12	\$ 65,625	\$ (4,953)	\$ -	\$ 60,672
TLGP	61757UAN0	MORGAN STANLEY FDIC GTD TLGP	25,000,000	0.74	0.10	3/19/09	3/13/12	14,938	(1,073)	-	13,865
TLGP	61757UAP5	MORGAN STANLEY TLGP	20,000,000	2.25	1.32	11/4/09	3/13/12	37,500	(14,561)	-	22,939
TLGP	61757UAP5	MORGAN STANLEY TLGP	50,000,000	2.25	1.31	11/6/09	3/13/12	93,750	(36,639)	-	57,111
TLGP	905266AA0	UNION BANK TLGP FLOAT	25,000,000	0.76	0.22	3/23/09	3/16/12	15,206	(898)	-	14,308
TLGP	064244AA4	BANK OF THE WEST TLGP	5,000,000	2.15	1.96	4/2/09	3/27/12	8,958	(717)	-	8,241
TLGP	064244AA4	BANK OF THE WEST TLGP	20,000,000	2.15	1.96	4/2/09	3/27/12	35,833	(2,873)	-	32,960
TLGP	90390QAA9	USSA CAPITAL CO	16,000,000	2.24	1.96	4/28/09	3/30/12	29,867	(3,414)	-	26,453
TLGP	17313JAE9	CITIGROUP TLGP	25,000,000	2.13	1.97	4/2/09	4/30/12	44,271	(3,032)	-	41,239
TLGP	06050BAG6	BANK AMERICA CORP TLGP	25,000,000	2.10	1.97	4/2/09	4/30/12	43,750	(2,399)	-	41,351
TLGP	481247AK0	J P MORGAN CHASE TLGP	25,000,000	2.20	2.05	3/24/09	6/15/12	45,833	(2,927)	-	42,906
TLGP	38146FAA9	GOLDMAN SACHS TLGP	50,000,000	3.25	1.23	3/22/10	6/15/12	135,417	(78,719)	-	56,697
TLGP	481247AK0	J P MORGAN TLGP	50,000,000	2.20	1.16	4/21/10	6/15/12	91,667	(40,493)	-	51,174
TLGP	06050BAJ0	BANK AMERICA CORP TLGP	50,000,000	2.38	1.93	4/14/09	6/22/12	98,958	(17,052)	-	81,907
TLGP	36967HBB2	GENERAL ELECTRIC TLGP BULLET	25,000,000	2.00	1.41	3/22/10	9/28/12	41,667	(11,524)	-	30,142
TLGP	36967HBB2	GENERAL ELECTRIC TLGP BULLET	75,000,000	2.00	1.44	4/20/10	9/28/12	125,000	(32,844)	-	92,156
TLGP	36967HAV9	GENERAL ELECTRIC TLGP	25,000,000	2.13	1.79	11/6/09	12/21/12	44,271	(6,449)	-	37,821
<b>Subtotals</b>			<b>\$ 546,000,000</b>					<b>\$ 972,511</b>	<b>\$ (260,568)</b>	<b>\$ -</b>	<b>\$ 711,943</b>
State/Local Agencies	13063BLL4	CAL RANS SER A1	\$ 22,500,000	2.00	0.38	9/22/11	5/24/12	\$ 37,500	\$ (28,923)	\$ -	\$ 8,577
State/Local Agencies	13063BLK6	CAL RANS SER A2	10,000,000	2.00	0.40	9/22/11	6/26/12	16,667	(12,664)	-	4,003
<b>Subtotals</b>			<b>\$ 32,500,000</b>					<b>\$ 54,167</b>	<b>\$ (41,587)</b>	<b>\$ -</b>	<b>\$ 12,580</b>
Public Time Deposits		BANK OF SAN FRANCISCO CD	\$ 100,000	0.75	0.75	5/18/11	5/18/12	\$ 60	\$ -	\$ -	\$ 60
Public Time Deposits		FIRST NAT. BANK OF NOR. CAL. PTI	250,000	0.40	0.40	8/4/11	8/3/12	81	-	-	81
<b>Subtotals</b>			<b>\$ 350,000</b>					<b>\$ 141</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 141</b>
Negotiable CDs	78009J5E1	RBC FLT YCD 3ML+2	\$ 60,000,000	0.52	0.56	9/2/11	5/11/12	\$ 23,989	\$ 690	\$ -	\$ 24,679
Negotiable CDs	06417DUP8	BK OF NOVA SCOTIA YCD FLT 3ML+	52,176,000	0.74	0.59	9/21/11	6/11/12	31,103	(4,241)	-	26,861
Negotiable CDs	89112XJQ9	TD YCD	50,000,000	0.31	0.31	1/4/12	7/2/12	12,486	-	-	12,486
Negotiable CDs	78009NBL9	RBC YCD FLT 1ML+22	50,000,000	0.48	0.48	11/2/11	11/2/12	19,567	-	-	19,567
Negotiable CDs	78009NBU9	RBC YCD	50,000,000	0.67	0.67	11/16/11	11/16/12	26,986	-	-	26,986
Negotiable CDs	78009NCS3	RBC YCD	50,000,000	0.72	0.72	12/16/11	12/17/12	29,000	-	-	29,000
Negotiable CDs	89112XLC7	TD YCD	50,000,000	0.35	0.35	1/12/12	1/14/13	14,097	-	-	14,097
<b>Subtotals</b>			<b>\$ 362,176,000</b>					<b>\$ 157,228</b>	<b>\$ (3,552)</b>	<b>\$ -</b>	<b>\$ 153,677</b>
Medium Term Notes	36962G2L7	GE MTN	\$ 10,000,000	5.00	0.61	8/22/11	4/10/12	\$ 41,667	\$ (34,650)	\$ -	\$ 7,017
Medium Term Notes	073928X73	JPM MTN	9,317,000	6.95	0.69	9/6/11	8/10/12	53,961	(46,060)	-	7,901
Medium Term Notes	36962G4E1	GE MTN	55,750,000	3.50	0.65	8/24/11	8/13/12	162,604	(125,196)	-	37,409
Medium Term Notes	36962G4E1	GE MTN	8,370,000	3.50	0.67	9/7/11	8/13/12	24,413	(18,714)	-	5,699
Medium Term Notes	36962G4E1	GE MTN	4,700,000	3.50	0.71	9/14/11	8/13/12	13,708	(10,353)	-	3,355
Medium Term Notes	64952WAJ2	NEW YORK LIFE MTN	13,215,000	5.25	0.42	1/19/12	10/16/12	57,816	(50,443)	-	7,373
Medium Term Notes	89233P5P7	TOYOTA FLT QTR 3ML+20	18,200,000	0.75	0.75	12/14/11	12/17/12	11,062	-	-	11,062
Medium Term Notes	89233P5Q5	TOYOTA FLT QTR 3ML+20	10,000,000	0.81	0.81	12/15/11	1/11/13	6,518	-	-	6,518
<b>Subtotals</b>			<b>\$ 129,552,000</b>					<b>\$ 371,748</b>	<b>\$ (285,416)</b>	<b>\$ -</b>	<b>\$ 86,332</b>
<b>Grand Totals</b>			<b>\$ 4,495,443,000</b>					<b>\$ 5,588,846</b>	<b>\$ (865,078)</b>	<b>\$ (99,344)</b>	<b>\$ 4,624,424</b>

<sup>1</sup>Yield to maturity is calculated at purchase

# Investment Transactions

For month ended February 29, 2012

Transaction		Maturity												Transaction	
Type	Settle Date	Date	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest		Interest	Amount		
Purchase	2/6/2012	9/21/2015	Federal Agencies	FNMA NT CALL	3135G0DG5	\$ 50,000,000	1.07	0.94	\$ 100.48	\$ -	\$ -	\$ -	\$ 50,438,125		
Purchase	2/9/2012	6/9/2016	Federal Agencies	FAMCA NT	31315PB73	10,000,000	0.90	0.90	100.00	-	-	-	10,000,000		
Purchase	2/23/2012	12/5/2016	Federal Agencies	FHLMC NT CALL	3134G3CB4	34,695,000	1.63	1.47	100.74	-	-	-	35,072,164		
Purchase	2/24/2012	3/31/2015	U.S. Treasuries	US TSY NT	912828MW7	50,000,000	2.50	0.48	106.21	-	-	-	53,607,518		
<b>Subtotals</b>						<b>\$ 144,695,000</b>	<b>1.69</b>	<b>0.90</b>	<b>\$ 102.49</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 149,117,806</b>		
Sale	2/6/2012	8/24/2016	Federal Agencies	FHLMC CALL	3134G2VB5	\$ 25,000,000	2.20	2.14	\$ 100.27	\$ 247,500	\$ -	\$ -	\$ 25,274,000		
Sale	2/6/2012	8/24/2016	Federal Agencies	FHLMC CALL	3134G2VB5	25,000,000	2.20	2.13	100.34	247,500	-	-	25,274,000		
<b>Subtotals</b>						<b>\$ 50,000,000</b>	<b>2.20</b>	<b>2.14</b>	<b>\$ 100.30</b>	<b>\$ 495,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,548,000</b>		
Call	2/10/2012	8/10/2015	Federal Agencies	FNMA	3136FM6G4	\$ 25,000,000	2.13	2.13	\$ 100.00	\$ -	\$ -	\$ -	\$ 25,000,000		
Call	2/24/2012	8/24/2016	Federal Agencies	FHLMC CALL	3134G2WF5	5,050,000	1.75	1.75	100.00	-	-	-	5,050,000		
Call	2/24/2012	8/24/2016	Federal Agencies	FHLMC STEP CALL	3134G2WJ7	25,000,000	1.50	1.50	100.00	-	-	-	25,000,000		
Call	2/24/2012	8/24/2016	Federal Agencies	FHLMC CALL	3134G2YE6	50,000,000	1.50	1.50	100.00	-	-	-	50,000,000		
<b>Subtotals</b>						<b>\$ 105,050,000</b>	<b>1.66</b>	<b>1.66</b>	<b>\$ 100.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 105,050,000</b>		
Interest	2/1/2012	5/1/2013	Federal Agencies	FFCB FLT T-BILL+22	31331KM31	\$ 20,000,000	0.24	0.23	\$ 100.01	\$ 6,651	\$ -	\$ -	\$ 11,882		
Interest	2/2/2012	11/2/2012	Negotiable CDs	RBC YCD FLT 1ML+22	78009NBL9	50,000,000	0.52	0.52	100.00	21,471	-	-	21,471		
Interest	2/4/2012	8/3/2012	Public Time Deposits	FIRST NAT. BANK OF NOR.		250,000	0.40	0.40	100.00	256	-	-	256		
Interest	2/10/2012	8/10/2015	Federal Agencies	FNMA	3136FM6G4	25,000,000	2.13	2.13	100.00	265,625	-	-	265,625		
Interest	2/10/2012	8/10/2012	Medium Term Notes	JPM MTN	073928X73	9,317,000	6.95	0.69	105.78	277,000	-	-	323,766		
Interest	2/13/2012	8/13/2012	Medium Term Notes	GE MTN	36962G4E1	55,750,000	3.50	0.65	102.75	916,003	-	-	975,625		
Interest	2/13/2012	5/11/2012	Negotiable CDs	RBC FLT YCD 3ML+2	78009J5E1	60,000,000	0.46	0.48	99.99	70,188	-	-	70,188		
Interest	2/13/2012	8/13/2012	Medium Term Notes	GE MTN	36962G4E1	8,370,000	3.50	0.67	102.63	126,945	-	-	146,475		
Interest	2/13/2012	8/13/2012	Medium Term Notes	GE MTN	36962G4E1	4,700,000	3.50	0.71	102.54	68,085	-	-	82,250		
Interest	2/15/2012	8/15/2016	Federal Agencies	FNMA CALL	3136FRJ95	100,000,000	2.01	2.01	100.00	1,005,000	-	-	1,005,000		
Interest	2/15/2012	8/15/2016	Federal Agencies	FFCB CALL	31331KUB4	29,775,000	1.75	1.73	100.09	260,531	-	-	260,531		
Interest	2/20/2012	8/20/2014	Federal Agencies	FHLMC NT	3134G2UA8	53,000,000	1.00	0.67	100.88	116,306	-	-	300,333		
Interest	2/20/2012	8/20/2014	Federal Agencies	FHLMC NT	3134G2UA8	25,000,000	1.00	0.65	100.93	45,833	-	-	141,667		
Interest	2/21/2012	11/21/2014	Federal Agencies	FNMA FLT QTR FF+39	3136FTRF8	26,500,000	0.50	0.47	100.09	24,969	-	-	32,212		
Interest	2/24/2012	8/24/2016	Federal Agencies	FHLMC CALL	3134G2WF5	5,050,000	1.75	1.75	100.00	44,188	-	-	44,188		
Interest	2/24/2012	8/24/2016	Federal Agencies	FHLMC STEP CALL	3134G2WJ7	25,000,000	1.50	1.50	100.00	187,500	-	-	187,500		
Interest	2/24/2012	8/24/2016	Federal Agencies	FHLMC CALL	3134G2YE6	50,000,000	1.50	1.50	100.00	375,000	-	-	375,000		
Interest	2/24/2012	8/24/2016	Federal Agencies	FHLMC CALL	3134G2YG1	100,000,000	1.42	1.42	100.00	710,000	-	-	710,000		
Interest	2/24/2012	8/24/2016	Federal Agencies	FHLMC CALL NT	3134G2XB3	25,000,000	1.80	1.80	100.00	225,000	-	-	225,000		
<b>Subtotals</b>						<b>\$ 672,712,000</b>	<b>1.59</b>	<b>1.17</b>	<b>\$ 100.47</b>	<b>\$ 4,746,550</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,178,968</b>		
<b>Grand Totals</b>		<b>4</b>	<b>Purchases</b>												
		<b>2</b>	<b>Sales</b>												
		<b>4</b>	<b>Maturities / Calls</b>												
		<b>(2)</b>	<b>Change in number of positions</b>												

## Non-Pooled Investments

As of February 29, 2012

Type of Investment	CUSIP	Issue Name	Settle	Maturity	Duration	Coupon	Par Value	Book Value	Amortized	
			Date	Date					Book Value	Market Value
U.S. Treasuries	9127955E7	US T-BILL	11/30/11	3/22/12	0.06	0.00	\$ 35,000,000	\$ 34,997,948	\$	\$ 35,000,000
U.S. Treasuries	9127953S8	US T-BILL	12/23/11	5/31/12	0.25	0.00	50,000,000	49,999,023		49,990,000
<b>Subtotals</b>					<b>0.17</b>	<b>0.00</b>	<b>\$ 85,000,000</b>	<b>\$ 84,996,971</b>	<b>\$</b>	<b>\$ 84,990,000</b>
State/Local Agencies	797712AD8	SFRDA SOUTH BEACH HARBOR	1/20/12	12/1/16	4.41	3.50	\$ 6,300,000	\$ 6,300,000	\$	\$ 6,300,000
<b>Subtotals</b>					<b>4.41</b>	<b>3.50</b>	<b>\$ 6,300,000</b>	<b>\$ 6,300,000</b>	<b>\$</b>	<b>\$ 6,300,000</b>
<b>Grand Totals</b>					<b>0.46</b>	<b>0.24</b>	<b>\$ 91,300,000</b>	<b>\$ 91,296,971</b>	<b>\$</b>	<b>\$ 91,290,000</b>

### NON-POOLED FUNDS PORTFOLIO STATISTICS

(in \$ million)	Current Month		Prior Month	
	Fiscal YTD	February 2012	Fiscal YTD	January 2012
Average Daily Balance	\$ 91,296,971	\$ 91,296,971	n/a	n/a
Net Earnings	\$ 19,079	\$ 19,079	n/a	n/a
Earned Income Yield	0.26%	0.26%	n/a	n/a

Note: All non-pooled securities were inherited by the City and County of San Francisco as successor agency to the San Francisco Redevelopment Agency. Book value and amortized book value are derived from limited information received from the SFRDA and are subject to verification.

To: BOS Constituent Mail Distribution, Victor Young/BOS/SFGOV,  
Cc:  
Bcc:  
Subject: File 120059: YOUR TURN! RE-sCRUTINIZE THE CENTRAL SUBWAY

From: WongAIA@aol.com  
To: WongAIA@aol.com  
Date: 03/16/2012 03:20 AM  
Subject: YOUR TURN! RE-sCRUTINIZE THE CENTRAL SUBWAY

**YOUR TURN! SAY NO TO THE CENTRAL SUBWAY BOONDOGGLE.**

Everyone should re-scrutinize the Central Subway---in light of growing Muni deficits and cutbacks. The Federal Transit Administration (FTA) hasn't granted final approvals. And Congress has a mandated 60-day review period. Instead, let's shift hundreds of millions of dollars into citywide Muni.

**SIGN THE PETITION: <http://tinyurl.com/No-to-CentralSubway>**



Well-organized citizens can fend off boondoggles.



The Central Subway can be stopped like the Embarcadero Freeway.



Freeway protesters in front of City Hall---changing history.

**The Central Subway means more Muni service cuts and fare/ fee increases.**

The Central Subway Project has drained over \$500 million of state and local funding from the citywide Muni system. Facing a \$19.6 million deficit in 2012 and \$33.6 million in 2013, San Francisco's Municipal Transportation Agency (SFMTA) threatens more service cuts and fare/ fee increases---after cuts/ increases in 2009 and 2010. SFMTA projects \$1.6 billion in budget deficits and \$25.4 billion of capital needs over the next twenty years. While Muni infrastructure crumbles, Muni's \$1.9 billion in deferred maintenance is a ticking nuclear bomb.

<http://www.sfexaminer.com/local/transportation/2012/01/sfmta-identifies-24-billion-long-term-project-needs>

**Muni wouldn't have budget deficits---if scarce dollars were used wisely.**

The Central Subway Project has usurped over \$500 million of state/ local funds from system-wide Muni needs---exacerbating system meltdowns and rider discontentment. Service cuts, fare increases, parking/ meter rate hikes, painful traffic citations and frustrated Muni riders have subsidized the Central Subway Project. No degree of service cuts and fare/fee increases will offset Muni's mismanagement of assets and existing funds.

**PROP K 2003 has higher, legally-mandated citywide Muni priorities.**

<http://www.sfcta.org/content/view/11/27/>

Instead of the tiny 1.7 mile Central Subway, hundreds of miles of Transit Preferential Streets can be created with the Central Subway's existing state/ local funds---benefiting all Muni riders, taxpayers and neighborhoods.

With its uniqueness, character, Mediterranean-scale, geographic beauty and topographic splendor, San Francisco's northeast quadrant is a natural pedestrian realm. The distance from Downtown to Fisherman's Wharf is 1-½ miles. Columbus Avenue is 1 mile long. Washington Square is 1 mile from the Powell BART/Metro Station. Chinatown is ½ mile from Market Street. As seen in cities throughout the world, these are distances opportune for a pulsating street life.

From an urban planning perspective, robust pedestrian and surface transit assures wider economic vitality---with very efficient costs and more immediate jobs.

28

## **The Central Subway's own reports depict an abysmal project.**

<http://tinyurl.com/CS-Charts>

## **CPUC (California Public Utilities Commission) cites pervasive Muni safety Issues.**

In the 3-6-12 SFMTA Board Agenda: "Conference with Legal Counsel: Existing Litigation--Investigation into the Operations, Practices and Conduct of the SFMTA Regarding Ongoing Public Safety Issues, California Public Utilities Commission, I, 11-02-017, Issued on 2/24/2011."

## **CPUC PRESS RELEASE:**

[http://docs.cpuc.ca.gov/published/News\\_release/131263.htm](http://docs.cpuc.ca.gov/published/News_release/131263.htm) :

"The California Public Utilities Commission (CPUC) today began penalty considerations based on CPUC staff allegations of pervasive safety concerns regarding the San Francisco Municipal Transportation Agency's (SFMTA or Muni) light rail system. This action was taken after CPUC safety inspectors found numerous safety violations on Muni's light rail system in San Francisco. In their report to the CPUC, the inspectors have alleged that SFMTA has been chronically unresponsive to alleged violations and other findings."

## **PUBLIC SENTIMENT:**

<http://www.gjel.com/blog/san-francisco-muni-faulted-by-california-puc-for-safety-violations.html> :

"If you're a regular Muni rider, you know that delays are common on weekday commutes to and from work. You might not know, however, that San Francisco's transportation agency has routinely fallen short on safety inspections for the past year and a half, according to a report released this week by the California Public Utilities Commission."

## **DON'T LET LOBBYISTS OVERRIDE YOUR INTERESTS.**

If the Central Subway were truly a sound transportation project, than politicians, public officials and lobbyists wouldn't be needed to twist the arms of the public and decision-makers. Instead, a multi-million dollar media campaign has pitched the Central Subway like snake oil and subprime derivatives, using Muni funds to lobby Muni's own customers, governing bodies and officials.

## **CITIREPORT: "Lobbyists Turn Millions into Billions":**

[http://www.citireport.com/2012/02/lobbyists-turn-millions-into-billions/?utm\\_medium=email&utm\\_campaign=Money+and+Politics+The+Year+That+Ended&utm\\_content=Money+and+Politics+The+Year+That+Ended+CID\\_99d18a4d35f8a81996eb6e950a1883&utm\\_source=Email+Newsletters&utm\\_term=Influence+Peddlers+Make+Millions+at+City+Hall](http://www.citireport.com/2012/02/lobbyists-turn-millions-into-billions/?utm_medium=email&utm_campaign=Money+and+Politics+The+Year+That+Ended&utm_content=Money+and+Politics+The+Year+That+Ended+CID_99d18a4d35f8a81996eb6e950a1883&utm_source=Email+Newsletters&utm_term=Influence+Peddlers+Make+Millions+at+City+Hall)

### **"Money Follows Controversy**

The top ten clients who promised payments for lobbying surfaces some of the most controversial issues at City Hall. California Pacific Medical Center promised the most in payments for lobbying, at \$750,985. Aecom, which is leading the Central Subway and other projects, ranked second at \$360,000. Third was Millennium Partners, also at \$360,000."

## **NEW YORK TIMES: "Out Of Office, but Not Out of Things to Say":**

[http://www.nytimes.com/2012/02/15/us/willie-brown-remains-a-san-francisco-power-broker.html?\\_r=1&adxnnl=1&adxnnlx=1330078166-8/XmqibML60WcphWNXyz4q](http://www.nytimes.com/2012/02/15/us/willie-brown-remains-a-san-francisco-power-broker.html?_r=1&adxnnl=1&adxnnlx=1330078166-8/XmqibML60WcphWNXyz4q)

"His [former Mayor Willie Brown] law firm represents prominent clients, among them Aecom, an engineering firm involved in San Francisco's central subway project, and the California Online Poker Association."

## **EPOCH TIMES: "San Francisco Mayoral Debate gives Glimpse of Chinatown Politics":**

[http://epoch-archive.com/a1/en/us/sfo/2011/10-Oct/06/A3\\_20111006\\_NoCA-US.pdf](http://epoch-archive.com/a1/en/us/sfo/2011/10-Oct/06/A3_20111006_NoCA-US.pdf)

"CCDC [Chinatown Community Development Center] also gets a juicy subcontract related to the Central Subway project, including \$30,000 a month to spend on 'community outreach'."

## **WALL STREET JOURNAL: "The Billion-Dollar-A-Mile Subway Makes Perfect Sense":**

<http://online.wsj.com/article/SB10001424053111904583204576542691025904076.html?>

NOTE: Even while the Federal Transit Administration (FTA) is evaluating the Central Subway project, the FTA Administrator defended the project in the Wall Street Journal--responding to an Editorial that blasted the Subway Boondoggle. The conflict of interest is worsened by transit data that shows the Central Subway decreasing transit service levels and travel times for tens of thousands of riders.

Instead of Muni service cutbacks, fare/ fee increases and crumbling infrastructure, imagine how the Central Subway's hundreds of millions of dollars in existing state/ local funds could revitalize the citywide Muni System. Political leaders do pay heed to well-reasoned arguments of their constituents. Join with SaveMuni.com in lobbying Washington and Sacramento.

[www.SaveMuni.com](http://www.SaveMuni.com)

March 9, 2012

TO: STATE, COUNTY AND CITY OFFICIALS

BOS-11  
CPAGE

**NOTIFICATION OF APPLICATION FILING BY PACIFIC GAS AND ELECTRIC COMPANY (PG&E) FOR 2012 RATE DESIGN WINDOW**

On February 29, 2012, Pacific Gas and Electric Company (PG&E) filed its 2012 Rate Design Window (RDW) Application with the California Public Utilities Commission (CPUC). The application proposes several rate design changes, described below, and submits reports and studies in compliance with previous Commission Decisions (D.11-05-047, D.10-02-032, and D.11-11-008).

This application proposes to adjust residential electric baseline quantities to 50% of average usage (currently 55%), and for all-electric customers in the winter season, to 60% from current 65% level, as allowed by law. These changes will bring the current rate structures more in line with the cost it takes for PG&E to produce, procure and deliver safe and reliable electric service. In addition, PG&E proposes to modify the minimum bill charge that is calculated for customers with very low or no energy usage in any month. The proposed changes will make it more consistent with the minimum bill charge methodology adopted by the CPUC for another California utility.

This application also proposes minor changes to PG&E's dynamic pricing rates, which are its Peak Day Pricing (PDP) rate for non-residential customers and its SmartRate program for residential customers. Both of these dynamic pricing rates are overlays on top of the basic underlying tariff, which introduce a very high price that is dispatched on a limited number of "event days" when temperatures (and thus energy usage loads) are high, in exchange for lower rates during all other hours of the year. Specifically, this application proposes to:

- Ensure that the hours on event days when peak day prices are dispatched cover the period from 1 p.m. - 6 p.m., aligning with the requirements of CPUC Decision 11-06-022.
- Make minor changes to bring greater consistency and uniformity to the operating seasons, number of events per year, event triggers and day-ahead notice for PG&E's dynamic pricing programs.

**What Impact will this Application have on Rates?**

Since this application proposes no change to the amount of total revenues collected by PG&E, the average residential rate will not change. However, some customers will see bill increases while others see bill decreases, depending upon their monthly usage levels, whether they are basic or all-electric service customers and in what climate zone they live. Many non-CARE customers (63 percent) will see an average bill increase of \$1.95 per month; 21 percent of non-CARE customers will see an average bill decrease of \$8.46 per month; and, 16 percent will see virtually no change. For customers enrolled in the CARE program, 84 percent will see an average bill increase of \$1.25 per month, and 16 percent will see virtually no change.

**FOR FURTHER INFORMATION**

To request a copy of the application and exhibits or for more details, call PG&E at 1-800-743-5000 For TDD/TTY (speech-hearing impaired), call 1-800-652-4712  
Para mas detalles llame al 1-800-6789  
詳情請致電 1-800- 893-9555

You may request a copy of the application and exhibits by writing to:

Pacific Gas and Electric Company  
2012 RDW Application  
P.O. Box 7442, San Francisco, CA 94120

**THE CPUC PROCESS**

The CPUC's Division of Ratepayer Advocates (DRA) will review this application.

The DRA is an independent arm of the CPUC, created by the Legislature to represent the interests of all utility customers throughout the state and obtain the lowest possible rate for service consistent with reliable and safe service levels. The DRA has a multi-disciplinary staff with expertise in economics, finance, accounting and engineering. The DRA's views do not necessarily reflect those of the CPUC. Other parties of record may also participate.

The CPUC may hold evidentiary hearings where parties of record present their proposals in testimony and are subject to cross-examination before an Administrative Law Judge (ALJ). These hearings are open to the public, but only those who are parties of record may present evidence or cross-examine witnesses during evidentiary hearings. Members of the public may attend, but not participate in, these hearings.

After considering all proposals and evidence presented during the hearing process, the ALJ will issue a draft decision. When the CPUC acts on this application, it may adopt all or part of PG&E's request, amend or modify it, or deny the application. The CPUC's final decision may be different from PG&E's application.

If you would like to learn how you can participate in this proceeding or if you have comments or questions, you may contact the CPUC's Public Advisor as follows:

Public Advisor's Office  
505 Van Ness Avenue  
Room 2103  
San Francisco, CA 94102  
1-415-703-2074 or 1-866-849-8390 (toll free)  
TTY 1-415-703-5282 or TTY 1-866-836-7825 (toll free)  
Email to [public.advisor@cpuc.ca.gov](mailto:public.advisor@cpuc.ca.gov)

If you are writing a letter to the Public Advisor's Office, please include the name of the application to which you are referring. All comments will be circulated to the Commissioners, the assigned Administrative Law Judge and the Energy Division staff.

A copy of PG&E's 2012 RDW application and exhibits are also available for review at the California Public Utilities Commission, 505 Van Ness Avenue, San Francisco, CA 94102, Monday-Friday, 8a.m.-noon and on the CPUC's website at [www.cpuc.ca.gov/puc](http://www.cpuc.ca.gov/puc).

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March 13, 2012  
TO: STATE, COUNTY AND CITY OFFICIALS

BOS-11  
page

**NOTIFICATION OF APPLICATION FILING BY PACIFIC GAS AND ELECTRIC COMPANY TO RECOVER COSTS  
ASSOCIATED WITH ITS CUSTOMER DATA ACCESS APPLICATION  
(A.12-03-002)**

**What is the Customer Data Access Application?**

On July 28, 2011, the California Public Utilities Commission (CPUC) issued Decision (D.) 11-07-056 which ordered Pacific Gas and Electric Company (PG&E), Southern California Edison and San Diego Gas and Electric Company to file applications with the CPUC to provide third party access to a customer's energy usage data via the utility backhaul when authorized by the customer.

On March 5, 2012, PG&E filed application 12-03-002 (Customer Data Access Project) with the CPUC to comply with the CPUC's order. Through its Customer Data Access Project, PG&E will develop a system that will allow third parties to access customer energy usage data **once the third party has been authorized to do so by the customer**. To implement this project, PG&E is requesting **\$19.4 million** to be recovered from rates from 2013 through 2016.

**Will Electric Rates Increase?**

Yes, this request will result in a slight increase to electric rates for bundled service customers (those using electric generation, transmission and distribution service from PG&E) and for direct access and community choice aggregation customers (those purchasing electricity from non-PG&E suppliers). Approval of this application will increase bundled rates by less than one percent. Using the 2016 (highest single year) combined cost of \$5.59 million, the bundled system average rate increase will be 0.05 percent, relative to current rates.

**FOR FURTHER INFORMATION**

To request a copy of the application and exhibits or for more details, call PG&E at **1-800-743-5000**.

For TDD/TTY (speech-hearing impaired), call **1-800-652-4712**.

Para más detalles llame al **1-800-660-6789**

詳情請致電 **1-800-893-9555**

You may request a copy of the application and exhibits by writing to:

Pacific Gas and Electric Company  
Customer Data Access Application  
P.O. Box 7442, San Francisco, CA 94120

**THE CPUC PROCESS**

The CPUC's Division of Ratepayer Advocates (DRA) will review this application.

The DRA is an independent arm of the CPUC, created by the Legislature to represent the interests of all utility customers throughout the state and obtain the lowest possible rate for service consistent with reliable and safe service levels. The DRA has a multi-disciplinary staff with expertise in economics, finance, accounting and engineering. The DRA's views do not necessarily reflect those of the CPUC. Other parties of record may also participate.

The CPUC may hold evidentiary hearings where parties of record present their proposals in testimony and are subject to cross-examination before an Administrative Law Judge (ALJ). These hearings are open to the public, but only those who are parties of record may present evidence or cross-examine witnesses during evidentiary hearings. Members of the public may attend, but not participate in, these hearings.

After considering all proposals and evidence presented during the hearing process, the ALJ will issue a draft decision. When the CPUC acts on this application, it may adopt all or part of PG&E's request, amend or modify it, or deny the application. The CPUC's final decision may be different from PG&E's application.

If you would like to learn how you can participate in this proceeding or if you have comments or questions, you may contact the CPUC's Public Advisor as follows:

Public Advisor's Office  
505 Van Ness Avenue  
Room 2103  
San Francisco, CA 94102 **1-415-703-2074** or **1-866-849-8390** (toll free)  
TTY **1-415-703-5282** or **1-866-836-7825** (toll free)  
Email to [public.advisor@cpuc.ca.gov](mailto:public.advisor@cpuc.ca.gov)

If you are writing a letter to the Public Advisor's Office, please include the number of the application (12-03-002) to which you are referring. All comments will be circulated to the Commissioners, the assigned Administrative Law Judge and the Energy Division staff.

A copy of PG&E's Customer Data Access Application and exhibits is also available for review at the California Public Utilities Commission, 505 Van Ness Avenue, San Francisco, CA 94102, Monday-Friday, 8 a.m.-noon, and the CPUC's website at [www.cpuc.ca.gov/puc](http://www.cpuc.ca.gov/puc).

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You are here: Home | Cases | Case Search | View Service Request

Take	Update	Add Note	Close	More Actions
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Attribute	Value
Service Request Ref #	1086156
Classification	City Services >> General Requests >> Request for City Services
Associated with	Ed Marsullo
Title	other
Description	<p>--- RE: Public Input for the City Budget.</p> <p>My suggestion to help out with the budget is to start enforcing double and illegal parking and charging double fines for major commercial vehicles such as FedEx and UPS. The local courier or pizza delivery guy doesn't have the same opportunity. They have to park their cars legally to make their delivery otherwise they will be cited. The bigger companies pay the city a yearly fee so that DPT can ignore them. When they double park, it slows down traffic and causes a lot of frustration. I work downtown and when I leave the office I find at least three or four vehicles double parked. If each citation is about \$100 to begin with and it is doubled, it would bring in a lot of revenue to the city. In New York they can't double park like this. They have to pull into a parking spot or a delivery zone otherwise they will get cited. They should do the same here as well. They need to follow city rules as well.</p>
Status	Open
Due Date	Mar 26 12 08:30 (6 days from now)
Allocated to	Board of Supervisors - Clerk of the Board - G
Created Date	Mar 16 12 17:30 (2 days ago)
Created by	Mercedes Martinez
Raised by	Ed Marsullo (Voice In)
Priority	Medium
Severity	Medium

History

Type	Description	Raised by	Created by	Created
Initial Contact	Voice In (Verified) - 101051302696/I	Ed Marsullo	Mercedes Martinez	Mar 16 12 17:28
Event	Agent Created Case	(No Interaction)	Mercedes Martinez	Mar 16 12 17:31

31

<b>Type</b>	<b>Description</b>	<b>Raised by</b>	<b>Created by</b>	<b>Created</b>
Event	Agent Updated Case Details - Reallocated to queue: Board of Supervisors - Clerk of the Board - G	(No Interaction)	Eform webservice Call	Mar 16 12 17:32
Event	Agent Updated Case Details - Title updated to: other Description updated to: --- RE: Public Input f...	(No Interaction)	Eform webservice Call	Mar 16 12 17:32
eForm	GenericEform	(No Interaction)	Mercedes Martinez	Mar 16 12 17:32

5 items found.

[Show all results \[printable version\]](#)

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415 557 1252

BOS-11, COB, City Atty, cpage  
12:13:58 p.m. 03-13-2012 2/2

File # 120046

AM-clerk

STATE CAPITOL  
ROOM 5100  
SACRAMENTO, CA 95814  
TEL (916) 651-4003  
FAX (916) 445-4722

DISTRICT OFFICES  
455 GOLDEN GATE AVE.  
SUITE 14800  
SAN FRANCISCO, CA 94102  
TEL (415) 557-1300  
FAX (415) 557-1252

3501 CIVIC CENTER DRIVE  
SUITE 425  
SAN RAFAEL, CA 94903  
TEL (415) 479-6612  
FAX (415) 479-1146

SENATOR.LENO@SEN.CA.GOV  
WWW.SENATE.CA.GOV/LENO

# California State Senate

SENATOR  
**MARK LENO**  
THIRD SENATORIAL DISTRICT



- COMMITTEES:
- BUDGET AND FISCAL REVIEW CHAIR
- JOINT LEGISLATIVE BUDGET CHAIR
- JOINT RULES
- JUDICIARY
- LABOR AND INDUSTRIAL RELATIONS

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 2012 MAR 13 AM 11:38  
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March 13, 2012

Honorable Board of Supervisors  
City Hall 1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102-4689

Dear Supervisors:

I am writing in support of the Safe San Francisco Civil Rights Ordinance. It is my understanding that the final language of the ordinance has been updated to reflect discussions with various stakeholders. I would like to acknowledge the efforts of all parties who worked together toward a thoughtful resolution and encourage continued discussions to resolve any remaining differences as we move forward.

At stake is San Francisco's long history of safeguarding the fundamental civil rights and liberties of its residents while striving to respect the operations of the San Francisco Police Department (SFPD) and the Federal Bureau of Investigation. This ordinance would place local safeguards and accountability measures for collaborations between federal law enforcement agencies and the SFPD.

I respectfully ask for your support to ensure that the activities of the Joint Terrorism Task Force in San Francisco will be held to local standards that reflect our city's commitment to civil rights, privacy, and transparency.

Thank you for your consideration.

Sincerely,

MARK LENO  
Senator, 3rd District

32

File 120046  
BOB  
COB  
City Atty  
C. P. ...  
As - Clerk

FILE NO.

RESOLUTION NO. 12-00001

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SAN FRANCISCO

2012 MAR 13 PM 12:00

1 [Resolution in support of Safe San Francisco Civil Rights Ordinance]

3 **Resolution supporting the Safe San Francisco Civil Rights Ordinance.**

5 WHEREAS, The San Francisco Immigrant Rights Commission (IRC) has been a  
6 champion for the inclusion and integration of San Francisco's immigrant residents and  
7 workers for 15 years and the IRC has fought for fair and humane policies at the local, state  
8 and federal levels; and,

9 WHEREAS, Biased policing, and abusive or intrusive surveillance and intelligence  
10 practices disproportionately affect immigrants and vulnerable communities; and,

11 WHEREAS, San Francisco's City of Refuge Ordinance (Sanctuary Ordinance) prohibits  
12 the City from assisting federal immigration enforcement, and the city charter requires that all  
13 SFPD activities be subject to local civilian control and oversight; and,

14 WHEREAS, California and San Francisco have a strong history of safeguarding  
15 fundamental civil rights and liberties that go beyond those rights guaranteed by the U.S.  
16 Constitution. These include protections of freedom of speech and privacy, particularly  
17 freedom from intrusive surveillance and intelligence practices. The SFPD's Department  
18 General Order (DGO) 8.10 requires reasonable suspicion of serious criminal activity, written  
19 authorization by the Police Chief and civilian oversight for any intelligence gathering involving  
20 First Amendment activities and SFPD DGO 5.17 provides broader protection against biased  
21 policing practices; and,

22 WHEREAS, The current Memorandum of Understanding (MOU) between the FBI and  
23 the SFPD places the responsibility for civil rights protections, supervision, control and  
24 oversight in the hands of the FBI rather than local civil and law enforcement authorities; and,

1           WHEREAS, The San Francisco Board of Supervisors is considering adoption of the  
2 Safe San Francisco Civil Rights Ordinance authored by Supervisor Jane Kim and co-  
3 sponsored by Supervisors Avalos, Campos, Chiu, Olague and Mar [on file with the Clerk of  
4 the Board of Supervisors in File No. 120046]; and,

5           WHEREAS, The proposed ordinance 1) requires that any local involvement in federal  
6 counterterrorism activities be consistent with local standards, values and priorities; 2) will add  
7 sections to the San Francisco Administrative Code to establish a policy regarding the city's  
8 participation in federal counterterrorism activities; 3) sets parameters for San Francisco Police  
9 Department (SFPD) participation in the activities of the Federal Bureau of Investigations (FBI)  
10 Joint Terrorism Task Force and other counterterrorism activities; and 4) calls for the Chief of  
11 Police and San Francisco Police Commission to amend or terminate the current agreement  
12 between the SFPD and the FBI regarding joint terrorism activities; now, therefore be it

13           RESOLVED, That the IRC supports the Safe San Francisco Civil Rights Ordinance and  
14 agrees that this ordinance will protect San Franciscans from abusive intelligence practices  
15 while ensuring local control and civilian oversight of joint counterintelligence work; and, be it

16           FURTHER RESOLVED, That the IRC urges the Board of Supervisors and Mayor to  
17 adopt this Ordinance and to continue providing leadership to ensure that all federal and local  
18 policies are fair, humane, inclusive and consistent.

CITY AND COUNTY OF SAN FRANCISCO  
**IMMIGRANT RIGHTS COMMISSION**



**Commissioners:**

Felix Fuentes, *Vice Chair*  
Teresa Chee  
Kathleen Coll  
Elahe Enssani  
Haregu Gaime  
Vera Haile  
Florence Kong  
Melba Maldonado  
Sonya Molodetskaya  
Toye Moses  
Sam (Kok-Po) Ng  
Mario Paz  
Arthur Tom

**CERTIFICATION OF EXECUTIVE DIRECTOR OF THE  
COMMISSION**

**Resolution No. 12-00001**

I hereby certify that I am the duly appointed Executive Director of the  
Immigrant Rights Commission and that the above resolution was adopted  
and approved by the Immigrant Rights Commission at a properly noticed  
Commission meeting on March 12, 2012.

A handwritten signature in cursive script that reads "Adrienne Pon".

Adrienne Pon  
Executive Director  
Office of Civic Engagement & Immigrant Affairs