

FILE NO. 130817

Petitions and Communications received from July 22, 2013, through August 26, 2013, for reference by the President to Committee considering related matters, or to be ordered filed by the Clerk on September 3, 2013.

Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information will not be redacted.

From Clerk of the Board, reporting the following individuals have submitted Form 700 Statements: (1)

- Jessica Canonoy - Legislative Aide - Leaving
- Megan Hamilton - Legislative Aide - Leaving
- Matthew McOmber - LAFCo - Leaving
- Maila Labadie - LAFCo - Assuming
- Clarissa Lee - Legislative Aide - Assuming - Leaving
- Catherine Johnson - Legislative Aide - Assuming - Leaving

From Clerk of the Board, regarding the following appointment by the Mayor: (2)
David B. Singer - Health Commission

From Clerk of the Board, regarding the following appointment by the Mayor: (3)
Eric McDonnell - Recreation and Park Commission

From Clerk of the Board, regarding the following appointments by the Mayor: (4)
Mary Jung - Commission on the Status of Women
Allan Low - Recreation and Park Commission
Douglas S. Chan - Civil Service Commission
Amy S. Ackerman - Commission on the Status of Women

From Clerk of the Board, regarding the following appointments by the Mayor: (5)
Gina Roccanova - Civil Service Commission
Denise Bradley Tyson - Film Commission
Mark Fishkin - Film Commission

From Clerk of the Board, regarding the following appointments by the Mayor: (6)
Rita Semel - Human Services Commission
Sarah Ching-Ting Wan - Commission on the Environment

*From City Departments, submitting notification that the adopted Budget for FYs 2013-2014 and 2014-2015 is adequate for the Department to meet service levels as proposed by the Board: (7)
Adult Probation Department
Board of Appeals

Board of Supervisors
City Administrator
Department of Building Inspection
Department of Child Support Services
Department of Emergency Management
Department of Public Health
District Attorney
Employees' Retirement System
Ethics Commission
Health Service System
Public Defender
Rec and Park
Residential Rent Stabilization and Arbitration Board

From City departments, regarding 2012-2013 Civil Grand Jury report, "Optimizing the Use of Publicly Owned Real Estate". File 130604. (8)

Mayor
Department of Technology
Planning
Real Estate
Capital Planning
City Administrator
Unified School District

From City departments, regarding 2012-2013 Civil Grand Jury report, "Are the Wheels Moving Forward...?" File No. 130602. (9)

Mayor
Municipal Transportation Agency
Police

From Mayor, regarding 2012-2013 Civil Grand Jury Report, "Golden Gate Park's Homeless Population." File 130605. (10)

From Mayor, declaring a state of local emergency as of August 22, 2013, due to the Rim Fire in Tuolumne County. Copy: Each Supervisor. (11)

From Mayor, designating Scott Wiener as Acting-Mayor from July 28, 2013, until July 29, 2013. Copy: Each Supervisor. (12)

From Mayor, designating Mark Farrell as Acting-Mayor from August 21, 2013, until August 27, 2013. Copy: Each Supervisor. (13)

From Department of Public Works, submitting Chapter 14B Micro Local Business Enterprise Set-Aside Program Annual report. Copy: Each Supervisor. (14)

From Department of Public Works, regarding Local Hire and Local Business Enterprise participation for the Moscone renovation. File No. 130616. Copy: Each Supervisor. (15)

From Public Defender, regarding the Immigration Detainer Ordinance. File No. 130764. Copy: Each Supervisor. (16)

From Planning, submitting draft Formula Retail Study Scope report, and extending public comment until August 8, 2013. 2 letters. Copy: Each Supervisor. (17)

From Planning, regarding formula retail controls. File Nos. 130788, 120193, 120796, 120814, 130372, 130486, 130677, 130712, 130735. Copy: Each Supervisor. (18)

From Chamber of Commerce, regarding Formula Retail legislation. File Nos. 130372, 130486, 130735, 130788. Copy: Each Supervisor. (19)

From Planning, submitting Downtown Plan Annual Monitoring Report 2012. Copy: Each Supervisor. (20)

From Hydra Mendoza, regarding City College. Copy: Each Supervisor. (21)

From Controller, submitting Recreation and Park Department's Payroll Operations Are Generally Adequate but Should Be Improved report. Copy: Each Supervisor. (22)

From Controller, regarding Adopted Budget and Appropriation Ordinance and Salary Ordinance for FYs 2013-2014 and 2014-2015. Copy: Each Supervisor. (23)

From Controller, submitting Department of Public Works Generally Complied With Close-out Procedures for the Laguna Honda Hospital Replacement Program Contract but Must Better Document Its Compliance report. Copy: Each Supervisor. (24)

*From Controller, submitting San Francisco County Jail Needs Assessment report. Copy: Each Supervisor. (25)

From Controller, submitting Government Barometer - Q4, FY2013. Copy: Each Supervisor. (26)

From Controller, submitting Recreation and Park Department's Payroll Operations Are Generally Adequate but Should Be Improved memorandum. Copy: Each Supervisor. (27)

From Building Inspection, regarding payment of San Francisco Unified School District Developer Impact Fees. Copy: Each Supervisor. (28)

From Human Services Agency, submitting Mayor's Fund for the Homeless FY2012-2013 report. Copy: Each Supervisor. (29)

From Recreation and Park, submitting FY 2012-2013 Implementation Plan and Q4 Status report. Copy: Each Supervisor. (30)

From Recreation and Park, submitting annual gift report for FY2012-2013. Copy: Each Supervisor. (31)

From Department of Technology, submitting report on AT&T master agreement. File No. 100251. Copy: Each Supervisor. (32)

From Citizens' General Obligation Bond Oversight Committee, reporting on Clean and Safe Parks Bond programs. Copy: Each Supervisor. (33)

From State Fish and Game Commission, providing notice of hearings on August 7, 2013. Copy: Each Supervisor. (34)

From State Fish and Game Commission, submitting notice of proposed regulatory action relating to white sturgeon report card and tagging requirements. Copy: Each Supervisor. (35)

From Supervisor Scott Wiener, requesting Land Use and Economic Development Committee Report. File No. 130756. (36)

From Human Services Agency, submitting Human Services Care Fund FY2012-2013 Q4 Update. Copy: Each Supervisor. (37)

From Entertainment Commission, reporting 2013 Q1 and Q2 One-Time Events Permits. Copy: Each Supervisor. (38)

From UCSF Medical Center, providing notification of relocation of Department of Gastroenterology to 1701 Divisadero, as of August 26, 2013. Copy: Each Supervisor. (39)

From Lombard Business Merchant Association, regarding Pet Food Express. Copy: Each Supervisor. (40)

From Elizabeth Stampe, regarding Department of Public Health leadership and programs. Copy: Each Supervisor. (41)

*From concerned citizens, regarding conditional use and environmental review for 4216 California Street. File Nos. 130721 and 130725. 5 letters. Copy: Each Supervisor. (42)

*From Bay Area Air Quality Management District, submitting 2012 Annual Report. Copy: Each Supervisor. (43)

From Clark Du, regarding Alstom Transportation, Inc. contract for Vendor Inventory Services. File No. 130743. Copy: Each Supervisor. (44)

From Robert Fries, regarding aerial signs and advertising. File Nos. 130661, 130744. Copy: Each Supervisor. (45)

From Aircraft Owners and Pilots Association, regarding aerial signs and advertising. File Nos. 130661, 130744. Copy: Each Supervisor. (46)

From concerned citizens, regarding the Top of Broadway Community Benefit District. File 130636. 4 letters. Copy: Each Supervisor. (47)

From concerned citizens, regarding the taxi industry. 5 letters. Copy: Each Supervisor. (48)

*From John Hartnett, regarding Muni fare enforcement. Copy: Each Supervisor. (49)

From concerned citizen, regarding parking striping. (50)

From concerned citizens, regarding the Central Subway. 3 letters. Copy: Each Supervisor. (51)

From Allen Jones, regarding renaming City College. 2 letters. Copy: Each Supervisor. (52)

From Karen Babbitt, regarding California Environmental Quality Act trailing legislation. File No. 130464. Copy: Each Supervisor. (53)

From concerned citizens, regarding Marcus Books. File No. 130804. 2 letters. Copy: Each Supervisor. (54)

From concerned citizens, regarding Masonic Avenue cycle track project. File No. 120974. 11 letters. Copy: Each Supervisor. (55)

From Janette Barroca, regarding vehicle break-ins near the Palace of Fine Arts. Copy: Each Supervisor. (56)

From concerned citizens, regarding Ringling Brothers Circus. 6 letters. Copy: Each Supervisor. (57)

*From Lippe Gaffney Wagner, LLP, regarding California Environmental Quality Act action on 706 Mission Street project. Copy: Each Supervisor. (58)

*From concerned citizens, submitting Petition for Writ of Mandate and Complaint regarding the Beach Chalet Athletic Fields Renovation Project. Copy: Each Supervisor. (59)

From concerned citizens, regarding fiber broadband. 9 letters. Copy: Each Supervisor. (60)

From concerned citizens, regarding Sharp Park Wetlands. 14 letters. Copy: Each Supervisor. (61)

From concerned citizens, regarding Woodhouse on Marina Green. File No. 120987. Copy: Each Supervisor. (62)

From concerned citizens, regarding Supervisor Scott Wiener. 4 letters. Copy: Each Supervisor. (63)

From Mayor of Osaka, responding to a Board Resolution of Condemnation. File 130632. Copy: Each Supervisor. (64)

From concerned citizens, regarding City College. 3 letters. Copy: Each Supervisor. (65)

From Aaron Goodman, regarding Van Ness Avenue bus rapid transit project. Copy: Each Supervisor. (66)

From Diane Carpio, regarding the Street Artist Program. Copy: Each Supervisor. (67)

From T-Mobile West, LLC, submitting notification letter for T-Mobile site at 425 Divisadero. Copy: Each Supervisor. (68)

From Mercy Housing, regarding financing for affordable housing development at 200 6th Street. Copy: Each Supervisor. (69)

From concerned citizens, regarding socio-economic equity and demographics. Copy: Each Supervisor. (70)

From concerned citizens, regarding Shell Oil. 2 letters. Copy: Each Supervisor. (71)

From Pacific Gas and Electric Company, regarding application to return revenues from sale of greenhouse gas allowances. Copy: Each Supervisor. (72)

From Ivan Edgar Pratt, expressing various concerns. Copy: Each Supervisor. (73)

From concerned citizens, regarding Sergeant Richard Ernst and Amelie Le Moullac. 2 letters. Copy: Each Supervisor. (74)

From Kathie Cheatham, regarding the Japantown Cultural Heritage and Economic Sustainability Strategy. Copy: Each Supervisor. (75)

*(An asterisked item represents the cover sheet to a document that exceeds 25 pages.
The complete document is available at the Clerk's Office, Room 244, City Hall.)

BOARD of SUPERVISORS



City Hall
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco 94102-4689
Tel. No. 554-5184
Fax No. 554-5163
TDD/TTY No. 544-5227

Date: August 26, 2013
To: Honorable Members, Board of Supervisors
From: Angela Calvillo, Clerk of the Board
Subject: Form 700

This is to inform you that the following individuals have submitted a Form 700 Statement:

Jessica Canonoy – Legislative Aide – Leaving
Megan Hamilton – Legislative Aide – Leaving
Matthew McOmber – LAFCo – Leaving
Maila Labadie – LAFCo – Assuming
Clarissa Lee – Legislative Aide – Assuming – Leaving
Catherine Johnson – Legislative Aide – Assuming – Leaving

BOARD of SUPERVISORS



City Hall
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco 94102-4689
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TDD/TTY No. 554-5227

MEMORANDUM

Date: July 24, 2013
To: Honorable Members, Board of Supervisors
From: *ACC* Angela Calvillo, Clerk of the Board
Subject: APPOINTMENT BY THE MAYOR

The Mayor has submitted an appointment to the following body:

- David B. Singer, Health Commission, term ending January 15, 2017

Under the Board's Rules of Order Section 2.18.3, a Supervisor may request a hearing on an appointment by notifying the Clerk in writing.

Upon receipt of such notice, the Clerk shall refer the appointment to the Rules Committee so that the Board may consider the appointment and act within 30 days of the appointment as provided in Charter Section 3.100(18).

Please be advised that the Board must convene a special meeting before August 18, 2013, to consider the appointment as a committee of the whole if a hearing is requested. If you wish to hold a special meeting prior to the legislative recess, please notify me immediately.

Please notify me in writing by **12:00 p.m., Wednesday, July 31, 2013**, if you would like to request a hearing on the above appointment.

Attachments

OFFICE OF THE MAYOR
SAN FRANCISCO



Orig. Rules
C. COB, Leg Dep,
Dep City EDWIN M. LEE
Attorney MAYOR
Ac file cpage

Notice of Appointment

July 18, 2013

San Francisco Board of Supervisors
City Hall, Room 244
1 Carlton B. Goodlett Place
San Francisco, California 94102

Honorable Board of Supervisors:

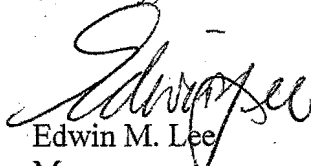
Pursuant to Section 3.100(18) of the Charter of the City and County of San Francisco, I hereby make the following appointment:

David B. Singer to the Health Commission, assuming the seat formerly held by Margine Sako, for a term ending January 15, 2015.

I am confident that Mr. Singer, an elector of the City and County, will serve our community well. Attached herein for your reference are his qualifications to serve.

Should you have any questions related to this appointment, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,


Edwin M. Lee
Mayor

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2013 JUL 19 PM 1:58

OFFICE OF THE MAYOR
SAN FRANCISCO



EDWIN M. LEE
MAYOR

July 18, 2013

Angela Calvillo
Clerk of the Board, Board of Supervisors
San Francisco City Hall
1 Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Ms. Calvillo,

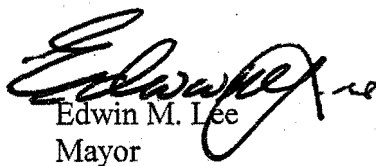
Pursuant to Section 3.100(18) of the Charter of the City and County of San Francisco, I hereby make the following appointment:

David B. Singer to the Health Commission, assuming the seat formerly held by Margine Sako, for a term ending January 15, 2015.

I am confident that Mr. Singer, an elector of the City and County, will serve our community well. Attached herein for your reference are his qualifications to serve.

Should you have any questions related to this appointment, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,


Edwin M. Lee
Mayor

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2013 JUL 19 PM 1:58

David B. Singer

1 Letterman Dr, San Francisco, CA 94129

David is a partner at Maverick Capital, where he is responsible for Maverick's Private Investments globally. Prior to joining Maverick, David was a leading entrepreneur who specialized in health care start-ups throughout his career. He is founder and former CEO of three biotech companies in fields ranging from tools for DNA analysis to novel therapeutics (Affymetrix, GeneSoft and Corecept.) At Maverick, he concentrates on private companies involved in deep technology research, including next-generation DNA sequencing tools, medical devices, and cloud computing for new media applications. He currently sits on the board of one public and several private companies. He is also on The RAND Corporation's Health Advisory Board and the Board Member for College Track. He received his MBA from Stanford and is a Sterling Fellow of Yale University. He is a 1997 Henry Crown Fellow of The Aspen Institute and a member of the Aspen Global Leadership Network.

BOARD of SUPERVISORS



City Hall
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco 94102-4689
Tel. No. 554-5184
Fax No. 554-5163
TDD/TTY No. 554-5227

MEMORANDUM

Date: July 26, 2013
To: Honorable Members, Board of Supervisors
From: Angela Calvillo, Clerk of the Board *ac*
Subject: APPOINTMENT BY THE MAYOR

The Mayor has submitted an appointment to the following body:

- Eric McDonnell, Recreation and Park Commission, term ending June 27, 2017

Under the Board's Rules of Order Section 2.18.3, a Supervisor may request a hearing on an appointment by notifying the Clerk in writing.

Upon receipt of such notice, the Clerk shall refer the appointment to the Rules Committee so that the Board may consider the appointment and act within 30 days of the appointment as provided in Charter Section 3.100(18).

Please be advised that the Board must convene a special meeting before August 25, 2013, to consider the appointment as a committee of the whole if a hearing is requested.

Please notify me in writing immediately if you would like to request a hearing on the above referenced appointment.

Attachments

OFFICE OF THE MAYOR
SAN FRANCISCO



Orig: Kulis Clerk
c: COB, Leg EDWIN M. LEE
Dep MAYOR
Dep City Attorney
Apple page

Notice of Appointment

July 25, 2013

San Francisco Board of Supervisors
City Hall, Room 244
1 Carlton B. Goodlett Place
San Francisco, California 94102

Honorable Board of Supervisors:

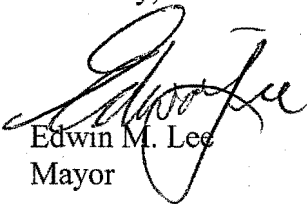
Pursuant to Section 3.100(18) of the Charter of the City and County of San Francisco, I hereby make the following appointment:

Eric McDonnell to the Recreation and Park Commission, assuming the seat formerly held by Lawrence Martin, for a term ending June 27, 2017.

I am confident that Eric, an elector of the City and County, will serve our community well. Attached herein for your reference are his qualifications to serve.

Should you have any questions related to this appointment, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,


Edwin M. Lee
Mayor

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2013 JUL 26 PM 12:35
le

OFFICE OF THE MAYOR
SAN FRANCISCO



EDWIN M. LEE
MAYOR

July 25, 2013

Angela Calvillo
Clerk of the Board, Board of Supervisors
San Francisco City Hall
1 Carlton B. Goodlett Place
San Francisco, CA 94102

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2013 JUL 26 PM 12:35

Dear Ms. Calvillo,

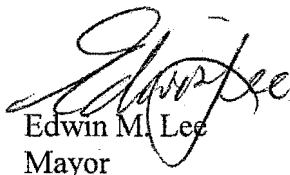
Pursuant to Section 3.100(18) of the Charter of the City and County of San Francisco, I hereby make the following appointment:

Eric McDonnell to the Recreation and Park Commission, assuming the seat formerly held by Lawrence Martin, for a term ending June 27, 2017.

I am confident that Eric, an elector of the City and County, will serve our community well. Attached herein for your reference are his qualifications to serve.

Should you have any questions related to this appointment, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,


Edwin M. Lee
Mayor

Eric McDonnell

1773 Quesada Avenue (San Francisco, CA 94124 (415/822-1195

Skills

- Highly effective communicator both in written and oral forms
 - Passionate advocate for children and families;
 - Accomplished grantwriter, fundraiser, and fiscal administrator
 - Highly visible community leader with strong networking abilities
 - Exceptional strategic planning, facilitation and management skills
 - Skilled facilitator and trainer
 - Non-Profit Board Training and Development
-

Experience

United Way of the Bay Area

Chief Operating Officer 2007 - Present

Executive Vice President, 2003 - 2007

Regional Vice President, 1997 - 2003

Responsible to provide strategic, transformational leadership to support the execution of all UWBA operations necessary to achieve the organization's goal to cut poverty in half in the Bay Area by 2020. The core of the COO's work is to lead in the alignment of strategic planning, goal setting, internal operations against UWBA mission and values, and UWA Standards of Excellence. Responsible for directing a \$35million regional community impact strategy program, this program includes directing the community investment and community building work to achieve community results and collect data to ensure funds are being distributed and used effectively, training programs or volunteers and staff and the development of the Bay Area Roadmap Steering Committee. Leader of Executive Management Team responsible for strategic management and planning for the organization.

Audrey L. Smith Developmental Center

Fiscal Administrator, 1985 - 1989

Site Director, 1989 - 1992

Assistant Executive Director, 1992 - 1994

Executive Director, 1994 - 1997

Responsible for overall operations for three child care sites and two social services programs serving over 250 families; hiring and evaluation of management staff; development and implementation of program and personnel policies and procedures, achieved a 70% increase in funding through grantwriting and fundraising; community relations and consensus building; fiscal administration of a \$1.9 million budget; contract monitoring and negotiation of local, state and federal funds; Board and staff development; program planning, execution and expansion.

Education

University of San Francisco

Bachelor of Arts, Public Administration, 1994

Civic Engagement & Affiliations

- Board President, San Francisco School Alliance, 2008 – Present
- Member, CompassPoint Nonprofit Services Board of Directors, February 2011 to Present
- Member, Museum of the African Diaspora Board of Directors
- Member, San Francisco Chamber's Leadership San Francisco Board of Directors
- Chair, San Francisco Redistricting Task Force, July 2011 to April 2012

BOARD of SUPERVISORS



City Hall
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco 94102-4689
Tel. No. 554-5184
Fax No. 554-5163
TDD/TTY No. 554-5227

MEMORANDUM

Date: July 25, 2013
To: Honorable Members, Board of Supervisors
From: *ACE* Angela Calvillo, Clerk of the Board
Subject: APPOINTMENTS BY THE MAYOR

The Mayor has submitted appointments to the following bodies:

- Mary Jung, Commission on the Status of Women, term ending January 1, 2015
- Allan Low, Recreation and Park Commission, term ending June 27, 2017
- Douglas S. Chan, Civil Service Commission, term ending June 30, 2017
- Amy S. Ackerman, Commission on the Status of Women, term ending November 18, 2014

Under the Board's Rules of Order Section 2.18.3, a Supervisor may request a hearing on an appointment by notifying the Clerk in writing.

Upon receipt of such notice, the Clerk shall refer the appointment to the Rules Committee so that the Board may consider the appointment and act within 30 days of the appointment as provided in Charter Section 3.100(18).

Please be advised that the Board must convene a special meeting before August 24, 2013, to consider the appointment(s) as a committee of the whole if a hearing is requested.

Please notify me in writing immediately if you would like to request a hearing on any of the above referenced appointments.

Attachments

OFFICE OF THE MAYOR
SAN FRANCISCO



Orig: Rules Clerk
C: COB, Leg Dep
Dep City Attny EDWIN M. LEE
A full page MAYOR

Notice of Appointment

July 24, 2013

San Francisco Board of Supervisors
City Hall, Room 244
1 Carlton B. Goodlett Place
San Francisco, California 94102

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2013 JUL 25 AM 10:59
AK

Honorable Board of Supervisors:

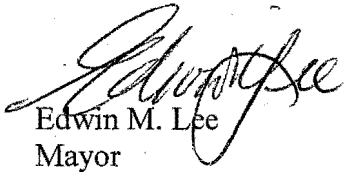
Pursuant to Section 3.100(18) of the Charter of the City and County of San Francisco, I hereby make the following appointment:

Mary Jung to the Commission on the Status of Women, assuming the seat formerly held by Stephanie Simmons, for a term ending January 1, 2015.

I am confident that Mary, an elector of the City and County, will serve our community well. Attached herein for your reference are her qualifications to serve.

Should you have any questions related to this appointment, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,


Edwin M. Lee
Mayor

OFFICE OF THE MAYOR
SAN FRANCISCO



EDWIN M. LEE
MAYOR

July 24, 2013

Angela Calvillo
Clerk of the Board, Board of Supervisors
San Francisco City Hall
1 Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Ms. Calvillo,

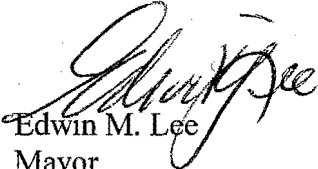
Pursuant to Section 3.100(18) of the Charter of the City and County of San Francisco, I hereby make the following appointment:

Mary Jung to the Commission on the Status of Women, assuming the seat formerly held by Stephanie Simmons, for a term ending January 1, 2015.

I am confident that Mary, an elector of the City and County, will serve our community well. Attached herein for your reference are her qualifications to serve.

Should you have any questions related to this appointment, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,


Edwin M. Lee
Mayor

Mary Y. Jung

Mary Jung currently works as the Director of Government and Community Relations for the San Francisco Association of Realtors. She formerly worked with Pacific Gas and Electric Company (PG&E) where she was the Principal in PG&E's Customer Energy Efficiency Department. Her job focused on the development of government strategies and partnerships to help slow climate change. She was successful in creating partnerships with government, industry and retailers to pursue the goals of meeting customer energy needs while reducing California's greenhouse gas emissions. She was involved in strategic planning to educate and help customers make important energy-efficient changes at home and at work that can add up to significant reductions in carbon.

Prior to her work with PG&E, Mary served as the Commission Secretary for the San Francisco Public Utilities Commission for over five years. As a member of the PUC executive staff; she acted as the liaison for the Commission and PUC Divisions, other city, regional and state agencies, and elected officials. Her office also maintained the official records of meetings and official actions of the Commission and certified all official documents and Commission resolutions.

Mary also served under Mayor Willie L. Brown, Jr. in the Mayor's Office of Community Development and the Mayor's Office of Housing for four years as Office and Personnel Manager, where she managed the department's operations and human resources functions.

Mary served since 2008 as a member of the Civil Service Commission.

Mary has been an elected member of the San Francisco Democratic County Central Committee (DCCC) representing the 12th Assembly District since 2000, and was unanimously elected to the Chair of the DCCC in 2012. She is on the Executive Board of the California Democratic Party and also serves on the newly formed Affirmative Action Committee. She is active in county and Democratic voter registration, fundraising, candidate development and support, and advocacy projects. She is devoted to increasing the visibility and participation of people of color and the disenfranchised in all aspects of society, especially in the political arena.

Since 1992, Mary has served as a Board Member of the Pacific Asian American Women Bay Area Coalition (PAAWBAC). PAAWBAC represents the interests of Pacific and Asian American women, supports programs of relevance to Pacific Asian women in areas such as career advancement, relationships, educational equity, health care, business/economic development, and political empowerment. She is a strong believer in forming networks with concerned individuals, members of other community organizations and leaders in the community to address issues affecting Asian and Pacific women and their communities.

Mary is a recognized and respected community leader, active in numerous non-profit activities. She is a mentor and role model through her dedicated efforts of promoting the personal, professional and political development of the young emerging leaders in the community.

OFFICE OF THE MAYOR
SAN FRANCISCO



EDWIN M. LEE
MAYOR

July 22, 2013

Angela Calvillo
Clerk of the Board, Board of Supervisors
San Francisco City Hall
1 Carlton B. Goodlett Place
San Francisco, CA 94102

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2013 JUL 24 AM 9:51
EML

Dear Ms. Calvillo,

Pursuant to Section 3.100(18) of the Charter of the City and County of San Francisco, I hereby make the following appointments:

Allan Low to the Recreation and Park Commission, for a term ending June 27, 2017


Douglas S. Chan to the Civil Service Commission, assuming the seat formerly held by Lisa Seitz Gruwell, for a term ending June 30, 2017

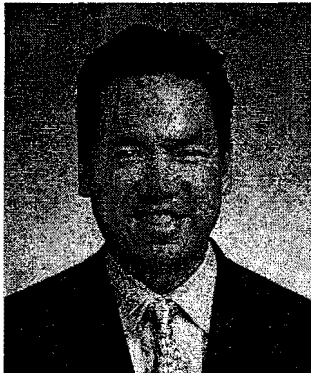
Amy S. Ackerman to the Commission on the Status of Women, assuming the seat formerly held by Rebecca Prowda, for a term ending November 18, 2014

I am confident that Mr. Low, Mr. Chan, and Ms. Ackerman, electors of the City and County, will serve our community well. Attached herein for your reference are their qualifications to serve.

Should you have any questions related to these appointments, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,


Edwin M. Lee
Mayor



Allan E. Low | Partner

Allan Low is a partner with the firm's Real Estate & Land Use practice. His broad range of experience includes real estate transactions, real estate finance and development projects. Allan represents financial institutions and lenders in connection with loan originations, loan modifications, loan workouts, troubled debt restructuring, forbearance agreements, receiverships and deed in lieu transactions.

Allan also represents developers and property owners with the purchase and sale of single assets and portfolio transactions, leasing, lease amendments, lease restructuring, and enforcement of leases. He has significant experience advising property owners on subdivisions, easements and other land-sharing arrangements. He also advises on zoning amendments, special-use districts, variances, conditional use permits, and obtaining and defending issuance of permits and other land use entitlements.

Four Embarcadero Center, Suite
2400
San Francisco, CA 94111-4131
PHONE: 415.344.7000
FAX: 415.344.7050
ALow@perkinscoie.com

EDUCATION

- ▣ University of California,
Hastings College of the
Law, J.D.
- ▣ University of California,
Berkeley, B.S.

BAR ADMISSIONS

- ▣ California

PROFESSIONAL RECOGNITION

- ▣ Recognized as a "Super Lawyer" by *Northern California Super Lawyers* magazine,
2004 - present

PROFESSIONAL LEADERSHIP

- ▣ State Bar of California, Real Property Section; Ad Hoc Committee on Documentary
Transfer Tax; Northern California Real Estate Finance, Chairperson, 1999
- ▣ Bar Association of San Francisco, Fee Arbitrator, 1993 - present
- ▣ San Francisco Recreation & Park Commission, Vice President and Commissioner,
2012 - present
- ▣ Chinatown YMCA, Board Member, 1993 - 1996, Chairperson, 1996 - 2012
- ▣ Asian American Bar Association, Director, 1992 - 1996, 2011 - 2012
- ▣ The Hamlin School, Board of Trustees, 2004 - 2011
- ▣ St. Luke's Preschool, Board of Trustees, 1999 - 2005
- ▣ Chinatown Community Housing Corporation, Board of Directors, 1993 - 1996

Douglas S. Chan

Douglas S. Chan, is an attorney and a founding partner with the San Francisco law firm of CHAN & WELCH, LLP. His law practice is concentrated on transactions involving business formations, energy efficiency programs, joint ventures, technology licensing, product distribution and supply arrangements, and strategic counseling for domestic and international companies. As a professional, he has received the highest ("a-v") peer-review rating from the Martindale-Hubbell directory for more than a decade and named a Northern California "Super Lawyer" for business law. Chan has held a variety of positions in public service. He formerly served as the Vice-Chairman of the San Francisco Human Rights Commission, and he is also a former member of several other San Francisco commissions and boards. His previous experience includes service as a Police Commissioner from 2004 to 2006, a member of the San Francisco Board of Permit Appeals from 1993 to 1995, two terms as a member of the Assessment Appeals Board from 1987 to 1993, and as a commissioner on the San Francisco Rent Stabilization and Arbitration Board from 1983 to 1987. In 1992, Chan was also appointed to serve on the board of directors and chairman of the Mayor's Chinatown Economic Development Group, Inc., a quasi-governmental, nonprofit corporation charged with promoting the economic recovery and development of the Chinatown community. In 2001, Governor Gray Davis appointed Chan to serve on the California Small Business Board, where he served until 2006. Prior to his admission to the bar in 1981, Chan was a legislative aide to U.S. Senator Alan Cranston in Washington, D.C., advising on the Civil Service Reform Act of 1978, Postal Service reorganization, civil aviation deregulation, labor law reform legislation, federal procurement policies and practices, and product liability insurance reform. In 1984, he was the principal author of Asian Americans and the Presidency of the United States, the first nationally-circulated position paper on Asian American issues. Prior to his service with the U.S. Senate, he worked for the San Francisco Human Rights Commission where he evaluated the effectiveness of the police community relations unit of the San Francisco Police Department and reported on the state of multicultural educational programs in the San Francisco Unified School District. A native San Franciscan, Chan's civic participation in numerous business and community organizations spans three decades. Chan received his J.D. degree from the King Hall School of Law at the University of California, Davis, and he holds a bachelor's degree in political science from Stanford University.

Resume

of

AMY S. ACKERMAN

71 Hancock Street
San Francisco, CA 94114
(415) 621-4317
(415) 297-4317 (cell)
email: amy.s.ackerman@gmail.com

Experience

National Policy and Legal Analysis Network to Prevent Childhood Obesity
at Changelab Solutions (formerly Public Health Law and Policy), Oakland,
California. (February 2008 to present.)

Consulting Attorney

- Draft statutes, ordinances, contracts, memoranda, fact sheets, and articles for attorneys, government personnel and nonprofit advocates to improve public health by increasing access to healthier foods and physical activity.
- Develop and conduct trainings on law and policy for attorneys, government personnel and community advocates at national conferences and webinars.
- Direct development of and review work products of staff attorneys and law students in development of ordinances, resolutions, fact sheets and other policy tools.

San Francisco City Attorney's Office
San Francisco, California. (March 1990 to March 2006.)

Director of Training (June 2002 to March 2006)

- Developed and supervised delivery of the first comprehensive training program for all deputy city attorneys. Worked with senior management to conduct needs assessments and to develop and implement training plan. Developed curriculum, identified speakers, coordinated resources and scholarships for training opportunities outside of the office, and conducted evaluations of programs.
- Created and delivered training and produced reference materials addressing substantive areas of law, practice skills, and office culture. Training topics included: open government laws, including public records and public meeting laws; the process, drafting and negotiation of contracts; the legislative process and drafting laws; municipal finance; state preemption; and litigation skills. Training formats included guest speakers, in-house speakers, panels, PowerPoint presentations, role-plays and exercises, facilitated discussions, and

other mixed formats.

- Developed, supervised, and presented annual training on public meeting and records laws for all San Francisco officials and commissioners and government staff.

Deputy City Attorney on General Government Team
(October 1994 to March 2006)

- Drafted legislation in multiple subject areas for the San Francisco Board of Supervisors in numerous subject areas; legal advisor to the Board sitting in their capacity as the San Francisco County Transportation Authority. Other client departments included the Arts Commission, Child Care Planning and Advisory Council, Commission on the Status of Women, Convention on the Elimination of Discrimination Against Women Task Force, Department of Children, Youth and Their Families, the Film Commission, the First Five (Children and Families) Commission, Office of Citizen Complaints of the San Francisco Police Department, Office of Labor Standards Enforcement, San Francisco Rent Board, San Francisco Unified Family Court, San Francisco Unified School District, and Youth Commission.
- Attended board and commission meetings and hearings to provide advice on all areas of municipal law and board procedure.
- Researched and drafted legal memoranda and opinions on all areas of municipal law and juvenile law, including Charter duties and powers, open government, contracting, finance, budget, exercise of powers, first amendment, and the legislative process.
- Drafted and reviewed requests for proposals, contracts, and grant agreements.
- Worked with multiple constituent groups including San Francisco department heads, policy makers, and constituent groups to draft legislation, develop requests for proposals and contracts and grants, to create City policies, and to conduct hearings.

Highlights include:

- Prepared amicus brief on behalf of the California State Association of Counties in *Elisa B. v. Superior Court* (2005) 37 Cal.4th 108, holding that a lesbian partner of the biological parent of twins was a parent under the Uniform Parentage Act and required to pay child support after ending her relationship with the partner.
- Prepared amicus brief on behalf of fifty cities in *City of San Jose v. Superior Court* (1999) 74 Cal.App.4th 1008, holding that the City of San Jose could protect the identity of citizens making complaints regarding municipal airport noise.
- Successfully defended the City in *Gillespie v. San Francisco Public Library Commission* (1998) 67 Cal.App.4th 1165, holding that Library

could properly hold a closed session to nominate candidates for City Librarian.

- Successfully briefed and argued *David B. v. Superior Court* (1994) 21 Cal.App.4th 1010, holding that the juvenile court had no power to modify a final order terminating parental rights.
- Drafted San Francisco's Ordinance implementing the United Nations Convention to Eliminate All Forms of Discrimination Against Women (San Francisco Administrative Code chapter 12K), the first municipality worldwide to implement the Convention.
- Assisted the Mayor's Office of Criminal Justice in implementing San Francisco's Juvenile Justice Action Plan, including establishing the Community Assessment and Referral Center and the Life Learning Residential Treatment Center for Girls.

Deputy City Attorney on Children and Family Services Team
(March 1990 to October 1994)

- Represented the Department of Human Services in child abuse, neglect and abandonment matters from intake through appeal. Continued to represent Department in appellate matters through 2000. Trained attorneys, social workers and court-appointed special advocates in all aspects of dependency law.

Education

Legal: Stanford University School of Law, J.D.

College: Brown University, A.B.
Magna cum laude, Phi Beta Kappa
Major: American Civilization

Publications

Buy Healthy, Buy Local: An Analysis of Potential Legal Challenges to State and Local Government Local Purchase Preferences, The Urban Lawyer, The National Journal on State and Local Government Law. Fall 2011.

Seeding the City: Land Use Policies to Promote Urban Agriculture, Public Health Law and Policy, available at:
<http://www.phlpnet.org/childhood-obesity/products/urban-ag-toolkit>.

The Good Government Guide, An Overview of the Laws Governing Public Officials, Part One: Serving on a Board or Commission and Part Three: Overview of Public Records and Public Meetings Laws; an annual Citywide guide to sunshine laws for City officials, attorneys, and employees.

City Attorney Legislative Handbook: A Guide to the Legislative Process and Drafting Legislation in San Francisco.

City Attorney Contracts Handbook: A Guide to Grants and Non-Construction-Related Contracts.

Representative Speaking Engagements

"Urban Agriculture Q & A," Community Food Security Coalition National Conference, Oakland, CA. November 6, 2011.

"Healthy Vending and Procurement." New York Academy of Medicine, Saratoga Springs, N.Y. May 13, 2011.

"Farm City Q & A" American Planning Association Annual Conference. Boston MA. April 10, 2011.

"Healthy Vending and Procurement," Center for Disease Control Communities Putting Prevention to Work Action Institutes, San Diego, CA and Washington, D.C. June, 2010.

Facilitating Joint Use: Legal Liability for After Hours Use of School Facilities," California Obesity Conference. Los, Angeles CA. June 9, 2009.

"Drafting Land Use Regulations for Healthy Food Access," American Planning Association Annual Conference. Minneapolis, MN. April 28, 2009.

"Joint Use Agreements: Promoting Student Health While Protecting Your District from Liability," National School Boards Association Annual Conference. San Diego, CA. April 6, 2009.

Public Meeting Laws, Annual Citywide Sunshine Training for City Officials and Employees. San Francisco, CA.

Professional Associations and Activities

San Francisco Department on the Status of Women, Advisory Council for Gender Equality Principles Initiative, member.

Received California County Counsels' 2005 Litigation Award for preparing amicus brief on behalf of the California State Association of Counties in *Elisa B. v. Superior Court* (2005) 37 Cal.4th 108.

Bar of the United States Supreme Court, member.

State Bar of California, member public law section.

BOARD of SUPERVISORS



City Hall
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco 94102-4689
Tel. No. 554-5184
Fax No. 554-5163
TDD/TTY No. 554-5227

MEMORANDUM

Date: August 1, 2013
To: Honorable Members, Board of Supervisors
From: Angela Calvillo, Clerk of the Board *AC*
Subject: APPOINTMENTS BY THE MAYOR

The Mayor has submitted appointments to the following bodies:

- Gina Roccanova, Civil Service Commission, term ending June 30, 2019
- Denise Bradley Tyson, Film Commission, term ending March 19, 2017
- Mark Fishkin, Film Commission, term ending March 19, 2016

Under the Board's Rules of Order Section 2.18.3, a Supervisor may request a hearing on an appointment by notifying the Clerk in writing.

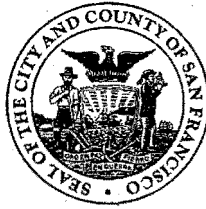
Upon receipt of such notice, the Clerk shall refer the appointment to the Rules Committee so that the Board may consider the appointment and act within 30 days of the appointment as provided in Charter Section 3.100(18).

Please be advised that the Board must convene a special meeting before August 30, 2013, to consider the appointment(s) as a committee of the whole if a hearing is requested.

Please notify me in writing immediately if you would like to request a hearing on any of the above referenced appointments.

Attachments

OFFICE OF THE MAYOR
SAN FRANCISCO



Orig: Rules Clerk
c: COB, Leg Dep,
Dep City Attorney
epage
Acfile

EDWIN M. LEE
MAYOR

Notice of Appointment

July 31, 2013

San Francisco Board of Supervisors
City Hall, Room 244
1 Carlton B. Goodlett Place
San Francisco, California 94102

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2013 JUL 31 PM 4:46
ke

Honorable Board of Supervisors:

Pursuant to Section 3.100(18) of the Charter of the City and County of San Francisco, I hereby make the following appointments:

Gina Roccanova to the Civil Service Commission, assuming the seat formerly held by Mary Jung, for a term ending June 30, 2019


Denise Bradley Tyson to the Film Commission for a term ending March 19, 2017

Mark Fishkin to the Film Commission, assuming the seat formerly held by Lorraine Rominger, for a term ending March 19, 2016

I am confident that Gina, Denise (electors of the City and County) and Mark will serve our community well. Attached herein for your reference are their qualifications to serve.

Should you have any questions related to these appointments, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,


Edwin M. Lee
Mayor

OFFICE OF THE MAYOR
SAN FRANCISCO



EDWIN M. LEE
MAYOR

July 31, 2013

Angela Calvillo
Clerk of the Board, Board of Supervisors
San Francisco City Hall
1 Carlton B. Goodlett Place
San Francisco, CA 94102

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2013 JUL 31 PM 4:46
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Dear Ms. Calvillo,

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I am confident that Gina, Denise (electors of the City and County) and Mark will serve our community well. Attached herein for your reference are their qualifications to serve.

Should you have any questions related to these appointments, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,

A handwritten signature in black ink, appearing to read "Edwin M. Lee".
Edwin M. Lee
Mayor

GINA M. ROCCANOVA

337 15th Avenue
San Francisco, California 94118

(415) 613-3374
groccanova@yahoo.com

Summary

Senior employment and labor attorney with extensive experience in negotiations, counseling, litigation, arbitration, and training. Ability to communicate and create atmosphere of trust in stressful, high-profile environment. Skilled at integrating legal advice into overall business plans and political realities.

Legal Experience

Coblentz Patch Duffy & Bass LLP
Of Counsel, Employment & Labor

2011-present

San Francisco City Attorney's Office
Deputy City Attorney, Labor Team

2001-2011

- Represented management in labor negotiations with numerous employee groups as both legal counsel and lead negotiator. In 2011, secured through interest arbitration major work rule concessions from SFMTA operators. In 2010, secured more than \$10 million in salary concessions through interest arbitration.
- Successfully defended City in unfair labor practice proceedings and supervised the work of other attorneys in this area.
- Developed and presented training to City managers, attorneys, and human resources professionals on leave management, harassment, discrimination, retaliation, disability law, workplace violence, effective investigations and discipline, and other legal topics.
- Provided employment and labor advice to SFMTA, Fire Department, Treasurer/Tax Collector's Office, Assessor/Recorder's Office, Department of Building Inspection, and other City departments. Assisted clients in avoiding litigation and grievances.
- Served as general counsel for the Health Service System and Health Service Board.
- Successfully defended the City in litigation, grievance and interest arbitration, mediation, and administrative proceedings.
- Participated in drafting legislation, including Paid Parental Leave Charter amendment and overhaul of the Employee Relations Ordinance.

- Drafted/revised City and departmental employee handbooks.
- Served as point person on leave of absence, FMLA, USERRA, CFRA and related issues.
- Advised on the administration of promotional examinations.
- Supervised disciplinary and public integrity investigations, resulting in quality improvements and fewer reversals through the grievance process.

Howard, Rice, Nemerovski, Canady, Falk & Rabkin, P.C.

Associate

1998-2001

- Specialized in employment counseling and litigation, including compensation, stock option agreements, ADA issues, discrimination complaints, employee manuals, wage and hour, and other aspects of employment law.
- Assisted firm with internal professional responsibility/risk management issues.
- Second-chaired a trial in which we successfully defended an SEC enforcement action.

Morgan, Lewis & Bockius, LLP

Associate

1997-1998

- Specialized in all aspects of employment litigation, traditional labor law, and employment counseling.

Hon. Sue L. Robinson, United States District Court

Law Clerk

1995-1997

- Assisted federal judge in researching and drafting opinions.

Education

Yale College

B.A. in American Studies

1989

- Graduated *cum laude* and with distinction in the major.

University of Michigan Law School

J.D.

1995

- Articles Editor, Michigan Journal of International Law.
- Instructor, Research and Writing Program.
- Research Assistant, Professor Alexander Aleinikoff.
- Senior Student Advisor, Program in Legal Assistance to Urban Communities.
- Treasurer, Phi Delta Phi Legal Fraternity.

Other Relevant Experience

Burning Man

Black Rock City Ranger, Operations Team Member,
Volunteer Coordinator, Law Enforcement Agency Liaison

2001-2007

- Volunteered as safety resource and conflict resolution mediator at annual 50,000 person arts festival. De-escalated volatile situations and provided aid to participants in need.
- Improved relations with law enforcement and other federal, state, and local agencies.
- Developed and presented training materials for new Rangers.
- Created systems for recruiting, tracking, and retaining volunteers, enabling the organization to identify areas for improvement.
- Participated year-round as member of Ranger Operations Team, including planning, logistics, and budget for a 200-member team.

San Francisco Educational Services

Board Member, Finance Committee Chair

1999-2001

- Supervised \$2 million budget for educational services agency in the Bayview-Hunter's Point neighborhood.
- Represented SFES in legal proceedings and negotiations.
- Oversaw two significant restructurings of agency.

U.S. Senator Bill Bradley

Assistant to Communications Director Anita Dunn

1991-1992

- Coordinated issue focus, scheduling, and press activities.
- Handled logistics and local contacts for Senator's annual Beach Walk.
- Tracked campaigns nationwide.
- Served as press assistant during 1992 and 2000 Democratic National Conventions.

United States Peace Corps

Volunteer

1990

- Provided mental health and social services to rural Honduran village and surrounding area.

2008 Presidential and Statewide Elections

- Organized and hosted phone banking events.
- Responded to Election Day inquiries from voters as a volunteer with Election Protection. Assisted voters in obtaining access to polling places.

Denise Bradley Tyson



A graduate of Harvard Business School and Stanford University, Denise Bradley comes to the San Francisco Film Commission with over 20 years of sales and marketing experience in the entertainment industry. She has worked in a variety of capacities for Warner Bros., Disney, Viacom and QVC. -- from brand licensing and development to film distribution and syndication. She most recently leveraged that experience to lead the launch and establishment of San Francisco's newest cultural institution, the Museum of the African Diaspora (MoAD), which under her leadership garnered recognition nationally and internationally, including being featured as the cover story in the New York Times Arts section. Prior to running MoAD, Ms. Bradley was based in London, where she oversaw the exhibition of "Africa Remix," the largest exhibition of contemporary African art ever presented in Europe, and served on a steering committee of Arts Council England under Prime Minister Tony Blair. Most recently, Ms. Bradley was presented a "Profile of Excellence" award by ABC-7, featured as a role model in Morrie Turner's syndicated cartoon, "Wee Pals," and named by the San Francisco Business Times as one of the Bay Area's Most Influential Women of 2007.



CALIFORNIA FILM INSTITUTE

MARK FISHKIN, FOUNDER AND EXECUTIVE DIRECTOR

Mark Fishkin is the founder and Executive Director of the California Film Institute, a not-for-profit institution that produces the Mill Valley Film Festival, the Christopher B. Smith Rafael Film Center and an Education Program for the cultural benefit of the Bay Area. He has been its Artistic/Executive Director for thirty-three of its thirty-six years. The 36TH Mill Valley Film Festival takes place in October of 2013.

Since founding the Mill Valley Film Festival in 1977, Mr. Fishkin has shepherded the once small, three-day showcase into an eleven-day, internationally acclaimed event featuring not only a wide variety of American and international independent films but a Children's Fest, seminars, and workshops. Under his direction, the Mill Valley Film Festival has garnered a reputation as a favorite among filmmakers and one of the most influential non-competitive festivals in North America.

The Christopher B. Smith Rafael Film Center, a three-screen cinematheque, opened in April, 1999, as a home for U.S. and international independent films, retrospectives, documentaries, film festivals, film-related educational programs and movies without traditional distribution. The California Film Institute was one of the first film festivals to have its own film center. CFI's Education program offers free screenings with visiting filmmakers and subject-matter experts to area school groups. CFI uses film as an Education tool to enhance existing curriculum and areas of relevance for students and teachers – the program serves 6,500 young adults each year. In 2008, the California Film Institute facilitated the purchase of the landmark Sequoia Theater in Mill Valley, where the Mill Valley Film Festival has its roots.

In 2010, Mark announced a new theatrical distribution program for independent films called CFI Releasing. Distribution has been a longtime goal for Mark in his quest to further CFI's mission of showcasing commendable independent films to the community. CFI's inaugural film was *Touching Home*, written and directed by Marin County twin brothers Noah and Logan Miller and starring Academy Award[®]-nominated actor Ed Harris.

He has been recognized by the Mill Valley Arts Commission with a "Milley" Award for his contribution to the creative life of the community. He has also received awards from the Marin Cultural Center and Museum for his distinguished cultural contribution to Marin County and from the Marin Arts Council for Outstanding Contribution to the Arts. In September 2003, he received an honorary Doctorate of Humanities from Dominican University of California.

In December of 2008 Mr. Fishkin received the Director's Award of Excellence/International Category at the International Film Festival Summit held in Las Vegas, NV. This was only the second time this award was given, the first being Piers Handling of the Toronto Film Festival. In December of 2009 Mark moderated a two-day master class at the CFFP (Certified Film Professional Program) which took place immediately before the International Film Festival Summit in Las Vegas, NV. In December of 2011 Mark was a featured speaker at the International Film Festival Summit in Austin, TX. The panel, titled "**The Festival Mission: Adapting to an Evolving Industry**", examined the emergence of innovative new strategies for marketing as well as digital distribution, and best practices for festivals to control what happens to the films they screen.

Mark has continued to participate on panels both here and abroad, in locales such as Cannes, France, Australia and Florida. He is highly sought after as a resource to lead panels and discussions on film distribution and independent film.

The Director's Guild of America recognized Mark in 2009 for his outstanding achievements and continued efforts in providing a welcoming place for filming. In March of 2010 Mark was invited to give a presentation titled "**Independent Storytelling in a Digital World**" at the DELF 2010 (Digital Entertainment Leadership Forum) in Hong Kong. During that same visit to the Pacific Rim, Mark met with media makers, entrepreneurs, filmmakers and community leaders at the dynamic KIC (Knowledge Innovation Community) in Shanghai. This city-core development aims to create an environment that fosters technological innovation and entrepreneurship similar to Silicon Valley, placing strong emphasis on education, technology, culture, research and business incubation.

In 2005, the Art House Project was created to celebrate the 25th Anniversary of Sundance Institute and pay tribute to art house theatres nationwide. The Rafael was one of twelve art house theatres from around the country that were designated and united as Sundance Institute Art House Project theatres. The Art House convergence, which takes place directly before Sundance each year, has grown by leaps and bounds since its initial formation. In January 2012, more than 300 art house representatives attended the convergence, most of which are not for profit organizations. Mark serves on the leadership committee of the Convergence, and the Convergence recently announced plans to make the AHC a membership based organization. In December 2012 Mark attended the IFFS in Austin and moderated a panel, "**The Digital Dilemma: Managing Submissions and the Future of Film Festivals in the Digital World.**" In January 2013 Mark attended the Art House Convergence in Midway, Utah – he was a key speaker on the panel "**The Way Forward: Discussing How to Grow the Art House Movement and Art House Convergence.**"

Mark continues to be sought after by film industry professionals for his wisdom and expertise and keeps constantly abreast with the changing technology that is at the forefront of the film industry.

BOARD of SUPERVISORS



City Hall
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco 94102-4689
Tel. No. 554-5184
Fax No. 554-5163
TDD/TTY No. 554-5227

MEMORANDUM

Date: August 6, 2013
To: Honorable Members, Board of Supervisors
From: *AC* Angela Calvillo, Clerk of the Board
Subject: APPOINTMENTS BY THE MAYOR

The Mayor has submitted appointments to the following bodies:

- Rita Semel, Human Services Commission, January 15, 2017
- Sarah Ching-Ting Wan, Commission on the Environment, May 11, 2017

Under the Board's Rules of Order Section 2.18.3, a Supervisor may request a hearing on an appointment by notifying the Clerk in writing.

Upon receipt of such notice, the Clerk shall refer the appointment to the Rules Committee so that the Board may consider the appointment and act within 30 days of the appointment as provided in Charter Section 3.100(18).

Please be advised that the Board must consider the appointment(s) as a committee of the whole at the September 3, 2013, Board meeting if a hearing is requested.

Please notify me in writing by **12:00 p.m., Tuesday, August 13, 2013**, if you would like to request a hearing on any of the above appointments.

Attachments

OFFICE OF THE MAYOR
SAN FRANCISCO



Orig: Rules Clerk
C: COB, Leg Dep, Dep City Atty
AC file
EDWIN M. LEE
MAYOR

August 5, 2013

Angela Calvillo
Clerk of the Board, Board of Supervisors
San Francisco City Hall
1 Carlton B. Goodlett Place
San Francisco, CA 94102

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2013 AUG -5 PM 4:55
k

Dear Ms. Calvillo,

Pursuant to Section 3.100(18) of the Charter of the City and County of San Francisco, I hereby make the following appointments:

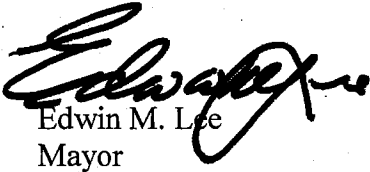
Rita Semel to the Human Services Commission, assuming the seat formerly held by Anita Friedman, for a term ending January 15, 2017

Sarah Ching-Ting Wan to the Commission on the Environment, assuming the seat formerly held by Alan Mok, for a term ending May 11, 2017

I am confident that Rita and Sarah, electors of the City and County, will serve our community well. Attached herein for your reference are their qualifications to serve.

Should you have any questions related to these appointments, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,


Edwin M. Lee
Mayor

OFFICE OF THE MAYOR
SAN FRANCISCO



EDWIN M. LEE
MAYOR

Notice of Appointment

August 5, 2013

San Francisco Board of Supervisors
City Hall, Room 244
1 Carlton B. Goodlett Place
San Francisco, California 94102

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2013 AUG -5 PM 4:55
h

Honorable Board of Supervisors:

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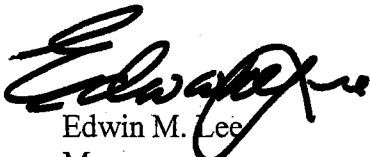
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Should you have any questions related to these appointments, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,


Edwin M. Lee
Mayor

RITA R. SEMEL

2190 WASHINGTON STREET #907 SAN FRANCISCO, CA 94109
415 673 2190 fax 415 673 7931 email rrsemel@gmail.com

BA: Barnard College

Married: Max Semel (dec.) Children: Elisabeth; Jane (dec.)

PRESENT POSITIONS:

Chair and founding member – San Francisco Interfaith Council
Vice-Chair, Board of Trustees, Graduate Theological Union
Immediate Past Chair, founding member, Global Council, United Religions Initiative
Executive Director Emeritus, Jewish Community Relations Council of San Francisco, Marin County, Sonoma and the Peninsula
Board member, Catholic CharitiesCYO, Archdiocese of San Francisco
Board and founding member, Interfaith Center at the Presidio
Board member, Regional Board of the New Israel Fund
Member, Leadership and Executive Committee, Faiths Program, San Francisco Foundation
Board member, Clinic By the Bay

Past Board member:

United Way of the Bay Area
San Francisco Family Service Agency
Jewish Family and Children's Service Agency

HONORS:

San Francisco Foundation Community Leadership Award 2012
Certificate of Special Congressional Recognition from Hon Nancy Pelosi, 2012
Honorary Doctorate, University of San Francisco 2007
Brennan Award, St. Vincent DePaul Society, 2001
Jewish Chapman Award, Jewish Community Federation, 2000
13th Assembly District Woman of the Year, 1999
Community Service Award, New Israel Fund, 1999
Hannah Solomon Award, National Council of Jewish Women, 1995
Mortimer Fleishhacker Volunteer Award, United Way, 1995
Community Service Award, Congregation Emanu-El 1995
Rosa Parks Award, Women in Community Service, 1990
Certificate of Merit, San Francisco Board of Supervisors, 1981, 1987, 1989,
Award of Merit, City and County of San Francisco, 1981, 1984, 1987, 1989
Citation, California State Assembly, 1984, 1989, 1993
Citation, California Senate, 1984, 1987, 1989, 1995
Certificate of Honor, ADL, 1988
Stephen S. Wise Award, American Jewish Congress, 1970
Listed in Who's Who in American Women

SELECTED PAST COMMUNITY ACTIVITIES; Past Chair, San Francisco Intergroup Clearinghouse; Past President, San Francisco Family Service Agency; Participant UN Decade for Women Conference, Nairobi, 1985, Beijing, 1995; Past Chair, Homeless Coordinating Board, City and County of San Francisco; Past Vice-President, Family Service Association of America.

Sarah Ching-Ting Wan

523 – 5th Avenue, Apt.#2, San Francisco, CA 94121
Phone: (415) 298-2118 Email:
sarah_ct_wan@yahoo.com

Education

San Francisco State University
San Francisco, Calif.
Master of Social Work, May 2002

University of California, Berkeley
Berkeley, Calif.
Bachelor of Arts, Psychology, May 1996

Kyushu University
Fukuoka, Japan
Japan in Today's World Program, 1995-1996
Monbusho Scholar (Japan Ministry of Education), Full Scholars

Experience

CYC (Community Youth Center)
San Francisco, Calif.

Executive Director

5/2003-Present

- Developing overall agency plans and objectives in collaboration with a staff of 20, and a 10-member Board of Directors
- Establishing appropriate organizational structure and policies to support program and agency staff
- Implementing and developing programs aligned with the agency's mission which fall under five components: youth leadership development, prevention, intervention, employment, and education
- Providing leadership and direction to and participate in fund development, public relations, and marketing activities
- Actively participating in various multi-agency collaboratives, such as the Mayor's Youth Employment and Education Program advisory board and the Asian Youth Advocacy Network

Director of Programs and Operations

7/99-4/2003

- Oversaw daily operation of agency services and coordination of agency service components
- Coordinated with service providers, funding sources, and the community
- Participated in planning and implementing agency-wide programs and special events
- Directed the recruitment, supervision and development of direct service staff
- Managed program budget and funding sources

Community

Juvenile Probation Department Commissioner, City & County of SF *4/2010-Present*

Certified First Aid/CPR Instructor, American Red Cross *5/2009-Present*

Co-Chair, Chinatown Families Economic Self-Sufficiency Coalition *7/2009-Present*

Advisory Board Chair, Mayor's Youth Employment & Education Program *7/2008-Present*

Youth Service Committee Member, American Red Cross, SF *1/1999-Present*

Dragon Foundation – U.S. Delegate to the Dragon Foundation in *Spring 2000*

Hong Kong and Beijing (Social & Cultural Development)

Award

"Everyday Hero Award" from Compass Point *2001*

Community Service Award from Blue Cross of California *2005*

API Heritage Month's Honoree from Office of District Attorney *2013*



*Protecting the Community, Serving Justice and
Changing Lives*

WENDY S. STILL

Chief Adult Probation Officer

August 22, 2013

Honorable Edwin Lee
Mayor, City and County of San Francisco
City Hall, Room 200

Angela Calvillo, Clerk of the Board
Board of Supervisors
City Hall, Room 244

Ben Rosenfield, Controller
City Hall, Room 316

RE: Adult Probation Department Adopted Budget for FY 2013-14 and FY 2014-15

Ladies and Gentlemen:

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the budget for FY 2013-14 and FY 2014-15 as adopted by the Board of Supervisors is adequate for my department to meet service levels as proposed to the Board.

The State continues discussions regarding AB109 State Realignment to Public Safety Counties which may increase caseloads effecting staffing level requirements and operating practices. In addition, there may be legislative mandates or local law requirements that will impact the operations of the Adult Probation Department. APD will continue to evaluate the impacts of State and local mandates throughout the fiscal year and may be addressing needs to comply with legislation.

Sincerely,

Wendy S. Still
Chief Adult Probation Officer

cc: Kate Howard, Mayor's Budget Director
Michelle Allersma, Controller's Budget and Analysis Director
Melissa Howard, Policy and Fiscal Analyst

From: Diane.Lim@sfgov.org
Sent: Thursday, August 22, 2013 3:03 PM
To: Sandler, Risa; Howard, Kate; Melissa Whitehouse; Allersma, Michelle; Calvillo, Angela; Trenchel, Chris
Subject: 2013-15 Budget Certification Letter - Adult Probation Department
Attachments: APD Budget Certification.pdf

Dear Controllers Office, Mayor's Budget Office and Clerk of the Board,

Enclosed please find the FY 2013-15 Budget Certification Letter from the Adult Probation Department pursuant to Charter Section 9.115 and Administrative Code 3.14. Paper copies have been sent to your office.

Should you have any questions please feel free to contact me.

Thank you

(See attached file: APD Budget Certification.pdf) _____
Diane Lim
Director of Finance and Administrative Services San Francisco Adult Probation Department
415-553-1058
415-575-8895 Fax

City and County of San Francisco

Board of Appeals



Edwin M. Lee
Mayor

Cynthia G. Goldstein
Executive Director

July 31, 2013

Honorable Edwin M. Lee
Mayor, City and County of San Francisco
City Hall, Room 200

✓ Angela Calvillo, Clerk of the Board
Board of Supervisors
City Hall, Room 244

Ben Rosenfield, Controller
City Hall, Room 316

RE: Adopted Budget for FY 2013-14 and FY 2014-15

Ladies and Gentlemen:

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the budget for Fiscal Year 2013-14 and Fiscal Year 2014-15 as adopted by the Board of Supervisors is adequate for my department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

Sincerely,

Cynthia G. Goldstein
Executive Director

cc: Kate Howard, Mayor's Budget Director
Michelle Allersma, Controller's Budget and Analysis Division Director

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2013 AUG -2 PM 3:43
AK

BOARD of SUPERVISORS



City Hall
Dr. Carlton B. Goodlett Place, Room 244
San Francisco 94102-4689
Tel. No. 554-5184
Fax No. 554-5163
TDD/TTY No. 544-5227

August 16, 2013

The Honorable Ed Lee
Mayor, City & County of San Francisco
City Hall, Room 200

The Honorable Board of Supervisors
City Hall, Room 244

Controller's Office
City Hall, Room 316

Subject: Adopted Budget for Fiscal Year 2013-2014 and 2014-2015

I hereby certify, in conformance with Charter Section 9.115 and Administrative Code Section 3.14, that the funding provided in the budget for Fiscal Year 2013-2014 and 2014-2015 as adopted by the Board of Supervisors is adequate for my department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

Very truly yours,

A handwritten signature in black ink, appearing to read "Angela Calvillo".

Angela Calvillo
Clerk of the Board

cc: Kate Howard, Mayor's Budget Director

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2013 AUG 20 PM 4:49
PN



OFFICE OF THE CITY ADMINISTRATOR



Edwin M. Lee, Mayor
Naomi M. Kelly, City Administrator

August 1, 2013

Honorable Edwin M. Lee
Mayor, City and County of San Francisco
City Hall, Room 200

Angela Calvillo, Clerk of the Board
Board of Supervisors
City Hall, Room 244

Ben Rosenfield, Controller
City Hall, Room 316

Subject: Adopted Budget for FY 2013-14 and FY 2014-15

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the budget for Fiscal Year 2013-14 and Fiscal Year 2014-15 as adopted by the Board of Supervisors is adequate for my department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

Sincerely,

Naomi M. Kelly
City Administrator

cc: Kate Howard, Mayor's Budget Director
Michelle Allersma, Controller's Budget and Analysis Division Director

RECEIVED
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SAN FRANCISCO
2013 AUG - 1 PM 3:36
AK

City and County of San Francisco
Department of Building Inspection



Edwin M. Lee, Mayor
Tom C. Hui, S.E., C.B.O., Acting Director

August 5, 2013

Honorable Edwin M. Lee
Mayor, City and County of San Francisco
City Hall, Room 200

Angela Calvillo, Clerk of the Board
Board of Supervisors
City Hall, Room 244

Ben Rosenfield, Controller
Controller's Office
City Hall, Room 316

RE: Adopted Budget for FY 2013-14 and FY 2014-15

Ladies and Gentlemen:

I hereby certify that, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, the funding provided in the budget for FY 2013-14 and FY 2014-15 as adopted by the Board of Supervisors is adequate for my department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances, unless additional funding is identified.

Sincerely,

A handwritten signature in cursive script that reads "Tom C. Hui".

Tom C. Hui, S.E., C.B.O.
Acting Director

cc: Kate Howard, Mayor's Budget Director
Michelle Allersma, Controller's Budget and Analysis Division Director

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BOARD OF SUPERVISORS
SAN FRANCISCO
2013 AUG -6 PM 3:33



CITY AND COUNTY OF SAN FRANCISCO
DEPARTMENT OF CHILD SUPPORT SERVICES

617 Mission Street, San Francisco, CA 94105-3503 Tel. (415) 356-2700
Child Support Automated Information System 1-866-901-3212



EDWIN M. LEE
MAYOR

KAREN M. ROYE
DIRECTOR

August 1, 2013

Honorable Edwin Lee
Mayor, City and County of San Francisco
City Hall, Room 200

Angela Calvillo, Clerk of the Board
Board of Supervisors
City Hall, Room 244

Ben Rosenfield, Controller
City Hall, Room 316
RE: Adopted Budget for FY 2013-14 and FY 2014-15

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the adopted budget for Fiscal Year 2013-14 and Fiscal Year 2014-15 as adopted by the Board of Supervisors is adequate for my department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

Karen M. Roye, Department Head

cc: Kate Howard, Mayor's Budget Director
Michelle Allersma, Controller's Budget and Analysis Division Director

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2013 AUG - 5 PM 3:03
AK



City and County of San Francisco

San Francisco Department of Public Health

Barbara A. Garcia, MPA
Director of Health

July 31, 2013

Honorable Edwin Lee
Mayor, City and County of San Francisco
City Hall, Room 200

Angela Calvillo, Clerk of the Board
Board of Supervisors
City Hall, Room 244

Ben Rosenfield, Controller
City Hall, Room 316

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SAN FRANCISCO
2013 AUG -5 PM 3:26

RE: Adopted Budget for FY 2013-14 and FY 2014-15

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the adopted budget for Fiscal Year 2013-14 and Fiscal Year 2014-15 as adopted by the Board of Supervisors is adequate for my department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

Sincerely,

Barbara Garcia
Director of Health

cc: Kate Howard, Mayor's Budget Director
Michelle Allersma, Controller's Budget and Analysis Division Director

The mission of the San Francisco Department of Public Health is to protect and promote the health of all San Franciscans.

We shall ~ Assess and research the health of the community ~ Develop and enforce health policy ~ Prevent disease and injury ~

~ Educate the public and train health care providers ~ Provide quality, comprehensive, culturally-proficient health services ~ Ensure equal access to all ~

barbara.garcia@sfdph.org – office 415-554-2526 fax 415 554-2710

101 Grove Street, Room 308, San Francisco, CA 94102



Edwin M. Lee
Mayor

Department of Emergency Management
1011 Turk Street, San Francisco, CA 94102

Division of Emergency Communications
Phone: (415) 558-3800 Fax: (415) 558-3843

Division of Emergency Services
Phone: (415) 558-2700 Fax: (415) 503-2098



Anne Kronenberg
Executive Director

August 20, 2013

Honorable Edwin Lee
Mayor, City and County of San Francisco
City Hall, Room 200

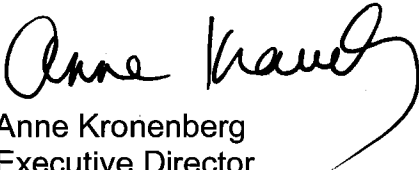
Angela Calvillo, Clerk of the Board
Board of Supervisors
City Hall, Room 244

Ben Rosenfield, Controller
City Hall, Room 316
RE: Adopted Budget for FY 2013-14 and FY 2014-15

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the adopted budget for Fiscal Year 2013-14 and Fiscal Year 2014-15 as adopted by the Board of Supervisors is adequate for my department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

Sincerely,


Anne Kronenberg
Executive Director

cc: Kate Howard, Mayor's Budget Director
Michelle Allersma, Controller's Budget and Analysis Division Director

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2013 AUG 22 PM 3:17

CITY AND COUNTY OF SAN FRANCISCO

OFFICE OF THE DISTRICT ATTORNEY



GEORGE GASCÓN
District Attorney

RECEIVED
BOARD OF SUPERVISORS
DIRECT DIAL: (415) 553-1741
SAN FRANCISCO

2013 JUL 31 AM 10:08

BY *[Signature]*

August 5, 2013

Honorable Edwin M. Lee
Mayor, City and County of San Francisco
City Hall, Room 200

Angela Calvillo, Clerk of the Board
Board of Supervisors
City Hall, Room 244

Ben Rosenfield, Controller
City Hall, Room 316

RE: Adopted Budget for FY 2013-14 & 2014-15

Ladies and Gentlemen:

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the budget for FY 2013-14 and 2014-15 as adopted by the Board of Supervisors is adequate for my department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

Sincerely,

[Signature]
George Gascon
District Attorney

cc: Kate Howard, Mayor's Budget Director
cc: Leo Levenson, Controller's Office Budget and Analysis Director



City and County of San Francisco
Employees' Retirement System
Office of the Executive Director

July 31, 2013

Honorable Edwin Lee
Mayor, City & County of San Francisco
City Hall, Room 200

Angela Calvillo, Clerk of the Board
Board of Supervisors
City Hall, Room 244

Ben Rosenfield, Controller
City Hall, Room 316

RE: Adopted Budget for FY 2013-14 and 2014-15

Mr. Mayor, Angela and Ben:

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the adopted budget for Fiscal Year 2013-14 and Fiscal Year 2014-15 as adopted by the Board of Supervisors is adequate for my department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

Very truly yours,

Jay Huish
Executive Director

cc: Kate Howard, Mayor's Budget Director
Michelle Allersma, Controller's Budget and Analysis Division Director

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2013 AUG - 2 PM 3:42
AK



ETHICS COMMISSION CITY AND COUNTY OF SAN FRANCISCO

July 31, 2013

BEVERLY HAYON
CHAIRPERSON

PAUL A. RENNE
VICE-CHAIRPERSON

BRETT ANDREWS
COMMISSIONER

BENEDICT Y. HUR
COMMISSIONER

JAMIENNE S. STUDLEY
COMMISSIONER

JOHN ST. CROIX
EXECUTIVE DIRECTOR

Honorable Edwin Lee
Mayor, City and County of San Francisco
City Hall, Room 200

Angela Calvillo, Clerk of the Board
Board of Supervisors
City Hall, Room 244

Ben Rosenfield, Controller
City Hall, Room 316

RE: Adopted Budget for FY 2013-14 and FY 2014-15

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the adopted budget for Fiscal Year 2013-14 and Fiscal Year 2014-15 as adopted by the Board of Supervisors is adequate for my department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

Sincerely,

John St. Croix
Executive Director

cc: Kate Howard, Mayor's Budget Director
Michelle Allersma, Controller's Budget and Analysis Division Director

S:\Budget\13-14 and 14-15 Budget\budget certification 7.31.2013.docx



Health Service System

CITY & COUNTY OF SAN FRANCISCO

August 14, 2013

Honorable Edwin Lee, Mayor
City and County of San Francisco
City Hall, Room 200

Angela Calvillo, Clerk of the Board
Board of Supervisors
City Hall, Room 244

Ben Rosenfield, Controller
City Hall, Room 316

Re: Adopted Budget for FY 2013-14 and FY 2014-15

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the adopted budget for Fiscal Year 2013-14 and Fiscal Year 2014-15 as adopted by the Board of Supervisors is adequate for the Health Service System to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

A handwritten signature in black ink, appearing to read "Lisa Ghotbi", written over a circular stamp or watermark.

Lisa Ghotbi
Acting Director
Health Service System

cc: Kate Howard, Mayor's Budget Director
Michelle Allersma, Controller's Budget and Analysis Division Director

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO

2013 AUG -5 PH 3:42

BY _____



SAN FRANCISCO PUBLIC DEFENDER

JEFF ADACHI – PUBLIC DEFENDER
MATT GONZALEZ – CHIEF ATTORNEY



August 1, 2013

Honorable Edwin Lee
Mayor, City and County of San Francisco
City Hall, Room 200

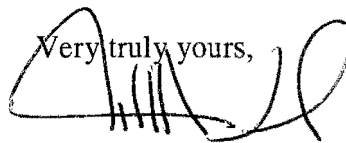
Angela Calvillo, Clerk of the Board
Board of Supervisors
City Hall, Room 244

Ben Rosenfield, Controller
City Hall, Room 316
RE: Adopted Budget for FY 2013-14 and FY 2014-15

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the adopted budget for Fiscal Year 2013-14 and Fiscal Year 2014-15 as adopted by the Board of Supervisors is adequate for my department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

Very truly yours,



Jeff Adachi
Public Defender

cc: Kate Howard, Mayor's Budget Director
Michelle Allersma, Controller's Budget and Analysis Division Director

Adult Division - HOJ
555 Seventh Street
San Francisco, CA 94103
P: 415.553.1671
F: 415.553.9810
www.sfpUBLICDEFENDER.ORG

Juvenile Division - YGC
375 Woodside Avenue, Rm. 118
San Francisco, CA 94127
P: 415.753.7601
F: 415.566.3030

Juvenile Division - JJC
258A Laguna Honda Blvd.
San Francisco, CA 94116
P: 415.753.8174
F: 415.753.8175

Clean Slate
P: 415.553.9337
www.sfpUBLICDEFENDER.ORG/services

Reentry Council
P: 415.553.1593
www.sfreentry.com

Bayview Magic
P: 415.558.2428
www.bayviewmagic.org

MoMagic
P: 415.563.5207
www.momagic.org



Edwin M. Lee, Mayor
Philip A. Ginsburg, General Manager

August 5, 2013

The Honorable Edwin Lee
Mayor, City & County of San Francisco
1 Dr. Carlton B. Goodlett Place, Room 200
San Francisco, CA 94102-4694

Angela Calvillo, Clerk of the Board
Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102-4694

Ben Rosenfield, Controller
1 Dr. Carlton B. Goodlett Place, Room 316
San Francisco, CA 94102-4694

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2013 AUG -5 PM 3:26
BY *la*

Subject: Adopted Budget for Fiscal Years 2013 – 2014 and 2014 – 2015

Ladies and Gentlemen:

I hereby certify, in conformance with Charter Section 9.115 and Administrative Code Section 3.14, that the funding provided in the budget for Fiscal Year 2013 – 2014 and Fiscal Year 2014 – 2015, as adopted by the Board of Supervisors, is adequate for the Recreation and Park Department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

Sincerely,

Philip A. Ginsburg
General Manager



August 9, 2013

Honorable Edwin Lee
Mayor, City and County of San Francisco
City Hall, Room 200

Angela Calvillo, Clerk of the Board
Board of Supervisors
City Hall, Room 244

Ben Rosenfield, Controller
City Hall, Room 316

RE: Adopted Budget for FY 2013-14 and FY 2014-15

I hereby certify, in conformance with San Francisco Charter Section 9.115 and San Francisco Administrative Code Section 3.14, that the funding provided in the adopted budget for Fiscal Year 2013-14 and Fiscal Year 2014-15 as adopted by the Board of Supervisors is adequate for my department to meet service levels as proposed to the Board.

I anticipate that I shall make no requests for supplemental appropriations barring unforeseen circumstances.

Sincerely,

A handwritten signature in black ink, appearing to read "Delene Wolf".

Delene Wolf
Executive Director

cc: Kate Howard, Mayor's Budget Director
Michelle Allersma, Controller's Budget and Analysis Division Director

From: Collins, Robert
Sent: Friday, August 09, 2013 4:05 PM
To: Lee, Mayor; Calvillo, Angela; Rosenfield, Ben
Cc: Howard, Kate; Allersma, Michelle; Sandler, Risa; Wolf, Delene
Subject: Rent Board: Budget Certification Letter for Fiscal Year 2013-14 and Fiscal Year 2014-15
Attachments: Rent Board - Budget Certification Letter for Fiscal Year 2013-14 and Fiscal Year 2014-15.PDF

Pursuant to Charter Section 9.115 and Administrative Code Section 3.14, please find attached the Rent Board's budget certification letter for Fiscal Year 2013-14 and Fiscal Year 2014-15.

--
robert collins / deputy director / san francisco rent board / 415.252.4628 / sfrb.org

OFFICE OF THE MAYOR
SAN FRANCISCO



EDWIN M. LEE
MAYOR

File 130604

orig email rec'd by Comm. Clerk

8/13/2013

C: COB, Leg Dep
cpage

1:47 PM

August 12, 2013

The Honorable Cynthia Ming-mei Lee
Presiding Judge
Superior Court of California, County of San Francisco
400 McAllister Street
San Francisco, CA 94102

Dear Judge Lee:

The following is in response to the 2012-2013 Civil Grand Jury report, "*Optimizing the Use of Publicly-Owned Real Estate: Achieving Transparency, Momentum and Accountability*".

San Francisco's scarce real estate is in high demand. The public has the right to know that all publicly owned real estate is optimally utilized. As mentioned elsewhere in this response, the City is making an effort to increase public transparency. With the integration of the City Property Information Map (PIM) database with the Real Estate Information System (REIS) database, interested citizens will be able to easily know the complete, up to date status of all publicly property.

When a department deems property surplus to its mission, the City should effectively find another use for the property as soon as reasonably possible. Staff continually discusses the best use of City assets on a regular basis and is always looking for development opportunities.

Currently, City code mandates that surplus and underutilized property be developed into affordable housing. If affordable housing cannot be developed on the site, the land should either be transferred to a Department or sold with the proceeds of the sale used to finance affordable housing in the City. While this ordinance was narrowly drawn on purpose, any attempt to broaden the incentives to dispose of property will need to be balanced with the need for affordable housing in San Francisco.

We appreciate the Civil Grand Jury's interest in this topic and thank you for the opportunity to respond.

✓ **The Mayor's Office, the Department of Technology, the Planning Department, the Real Estate Department, the Director of Capital Planning, and the City Administrator consolidated response to the Civil Grand Jury's findings is as follows:**

Finding 1. Inadequate readily-accessible public information on publicly-owned real estate is part of the reason some properties have been allowed to languish and deteriorate, at a loss to the City. A more rational approach to handling under-utilized or surplus property requires that a comprehensive, detailed list of public properties is available on an ongoing basis.

The Fleishhacker Pool House is a perfect example of a situation where being "out of sight, out of mind" allowed a property to become so neglected that it eventually was destroyed by fire, resulting in a real loss for the City. A more transparent property database will make such occurrences less likely in future.

1 DR. CARLTON B. GOODLETT PLACE, ROOM 200
SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE: (415) 554-6141

8

Response: *Disagree.* Disrepair of assets is more a function of the capital needs of the City far outstripping the City's fiscal capacity.

Finding 2. Lack of transparent public debate contributes to suboptimal use of City real estate assets.

The Kirkland Property is a perfect case in point. SFMTA may have a good case for retaining the property as a bus maintenance yard as recommended by its consultant. However, allowing SFMTA to abandon stated plans for converting the property to commercial and/or residential use without public debate prevents possibly better, more economically efficient alternatives from being considered.

Response: *Disagree.* Expert advice, peer review and multi-departmental discussions regarding best use of City assets is secured on a regular basis by departments, and often a topic of discussion by the Capital Planning Committee.

Finding 3. The purposes for which the Surplus Property Ordinance was adopted are too narrow to effectively motivate City departments to identify surplus and underutilized properties for other uses or disposition. Further, the ordinance does not provide a department with any incentive to dispose of surplus or underutilized property.

Response: *Agree.* However, it should be noted that the Surplus Property Ordinance is purposely narrow and focused solely on affordable housing development.

Finding 5. Passive management of publicly-owned real estate leads to valuable properties lying fallow for years. The City and SFUSD leadership must be charged and empowered to develop plans for utilization of surplus / under-utilized parcels, including public-private partnerships where feasible and desirable.

Very valuable properties owned by City departments and SFUSD have been underutilized for decades and present prime opportunities to be repurposed or sold to create value for the City and SFUSD. As noted in this report, the properties at 155/165 Grove Street, the Fire Chief's House at 870 Bush Street, the lot at 7th Avenue and Lawton Street, and 1950 Mission Street are a few examples of properties that have been passively managed.

Response: *Agree.*

The Mayor's Office, the Department of Technology, the Planning Department, the Real Estate Department, the Director of Capital Planning, and the City Administrator consolidated response to the Civil Grand Jury's recommendations is as follows:

Recommendation 1.1: The web-based San Francisco Property Information map currently used to display Planning and Building Inspection Department information should be integrated with and further developed by other departments to convey complete information about City properties.

Response: *Recommendation has been implemented.* The integration of the Property Information Map (PIM) database with the Real Estate Information System (REIS) database has already commenced as of

July, 2013. Beta testing is underway, and full integration of data, providing greater transparency to the public, will be complete by first quarter, calendar year 2014. Representatives of all City departments with real estate assets have access to the system and understand the protocols to initiate changes in status of those assets. The database is updated automatically as property status changes.

Recommendation 1.2: The online database of all properties owned by SFUSD and all City departments, including revenue-generating enterprise departments, needs to include information required by Chapter 23A of the Administrative Code.

Response: *Recommendation will be implemented in the future.* The City Administrator's Office, through the Director of Property, intends to present a legislative clean-up to Chapter 23A of the Administrative Code for Board and Mayor consideration by no later than first quarter, calendar year 2014.

Recommendation 1.3: City departments, commissions and agencies should be directed to maintain and update their departmental real estate database, which appears in the Real Estate Division Map of Real Property and Property Book.

Response: *Recommendation will be implemented in the future.* Pursuant to the requirements of Chapter 23A of the Administrative Code, as amended, this will be accomplished.

Recommendation 1.4: The Director of Real Estate should be required to review the list annually to confirm that all departments have made a complete report on their properties, including surplus and underutilized properties, in accordance with the requirements of Chapter 23A of the Administrative Code; and the City Administrator should be required to report annually to the Board of Supervisors regarding the City's real property assets.

Response: *Recommendation will be implemented in the future.* Pursuant to the requirements of Chapter 23A of the Administrative Code, as amended, this will be accomplished. However, the annual report to the Board of Supervisors relative to the City's real property assets will be contained within the overall Capital Plan documents provided to the Board annually, as recommended by the City's Capital Planning Committee.

Recommendation 2: The City and SFUSD should activate their respective Surplus Property Advisory Committee because the meetings of these committees provide a public forum in which to discuss best uses of publicly-owned real estate and each committee should be charged with monitoring uses of public property and making sure that there is ongoing accountability with respect to surplus and underutilized properties.

Response: *Recommendation will not be implemented.* On-going adjustments to the level of information provided in the City's property database, which is available to the public via the City's website, will provide sufficient transparency regarding the status of the City's publicly-owned real estate. This will be coupled with additional more in-depth discussions regarding property status with the Capital Planning Committee, whose meetings are open to the public. With these steps, we do not believe Advisory Committee activation is necessary at this time.

Recommendation 3: The Board of Supervisors should amend Chapter 23A of the Administrative Code to include an incentive for City Departments to identify and dispose of surplus and underutilized properties and to broaden the purposes for which surplus and underutilized properties may be used.

Response: *Recommendation will be implemented and requires further analysis.* The City Administrator's Office, through the Director of Property, intends to present a legislative clean-up to Chapter 23A of the Administrative Code for Board and Mayor consideration by no later than first quarter, calendar year 2014.

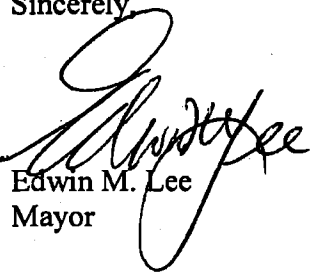
Current City policy directs surplus property to be developed as affordable housing, and a change would require further analysis. Any new policy which would broaden the uses of surplus and underutilized properties must be balanced with the need for affordable housing in San Francisco.

Recommendation 5.2: The Capital Planning Policy Committee of the San Francisco Capital Planning Program should be made responsible for overseeing the publicly-owned surplus and underutilized property list for the City and for assuring that clear plans for the disposition or repurposing of such properties are generated and incorporated into the 10 year rolling capital plan of the Capital Planning Program.

Response: *Recommendation will be partially implemented.* The City Administrator's Office, through the Director of Property, intends to present a legislative clean-up to Chapter 23A of the Administrative Code for Board and Mayor consideration by no later than first quarter, calendar year 2014. This package will include staff's recommendations to provide greater authority for the Director of Property to ensure conformance with the Code by Departments. The Director of Property will collaborate with the Capital Planning Committee, and the Capital Plan will contain a section in the future relative to status of surplus and underutilized City assets.

Thank you again for the opportunity to comment on this Civil Grand Jury report.

Sincerely,



Edwin M. Lee
Mayor



San Francisco Unified School District

OFFICE OF THE GENERAL COUNSEL

555 Franklin Street, 3rd Floor, San Francisco, CA 94102

TELEPHONE (415) 241-6054; FACSIMILE (415) 241-6371

File 130604

Richard Carranza
Superintendent of Schools

Donald L. Davis
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donalddavis@sfusd.edu

Angela Miller
Sr. Deputy General Counsel
miller1@sfusd.edu

*orig email rec'd by
Comm - clerk
C: COB, Leg Dep, epage*

August 13, 2013

San Francisco Board of Supervisors
c/o Clerk of the Board, Angela Calvillo
Attn. Government Audit and Oversight Clerk
1 Dr. Carlton B. Goodlet Place
Room 244
San Francisco, CA 94102-4689

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
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Dear Ms. Calvillo:

Attached please find an information copy of the San Francisco Unified School District's response to the 2012-2013 Civil Grand Jury Report entitled "*Optimizing the Use of Publicly-Owned Real Estate*" which was released on June 13, 2013. The attached document responds to the findings and recommendations in the civil grand jury-report as required by California Penal Code Sections 933 and 933.05.

Sincerely,

Angela Miller, Senior Deputy General Counsel

Encl.

**SAN FRANCISCO UNIFIED SCHOOL DISTRICT RESPONSE TO CIVIL GRAND
JURY REPORT "OPTIMIZING THE USE OF PUBLICLY-OWNED REAL ESTATE"
(Released on June 13, 2013)**

For each Finding of the Civil Grand Jury, the response must either: (1) agree with the finding, or (2) disagree with it, wholly or partially, and explain why. For each Recommendation made by the Civil Grand Jury, the responding party must provide one of the four responses:

Response One: the recommendation has been implemented, with a summary explanation of how it was implemented;

Response Two: the recommendation has not been implemented, but will be implemented in the future, with a time frame for the implementation;

Response Three: the recommendation requires further analysis, with an explanation of the scope of that analysis and a time frame for the officer or agency head to be prepared to discuss it (less than six months from the release of the report); or

Response Four: the recommendation will not be implemented because it is not warranted or reasonable, with an explanation of why that is.

FINDINGS

For each Finding of the Civil Grand Jury, the response must either: (1) agree with the finding, or (2) disagree with it, wholly or partially, and explain why.

- 1. Inadequate readily-accessible public information on publicly-owned real estate is part of the reason some properties have been allowed to languish and deteriorate, at a loss to the City. A more rational approach to handling under-utilized or surplus property requires that a comprehensive, detailed list of public properties is available on an ongoing basis. The Fleishacker Pool House is a perfect example of a situation where being "out of sight, out of mind" allowed a property to become so neglected that it was destroyed by fire, resulting in a real loss for the City. A more transparent property database will make such occurrences less likely in future.**

Response: Disagree.

The San Francisco Unified School District maintains a comprehensive list of all properties owned, leased or occupied by the District. This comprehensive list is organized by assessor's parcel number and includes information including but not limited to the property by address, name, use, lot area, building area, number of classrooms, programs and whether the property is leased to non-SFUSD users or tenants. In 2007, 2009 and 2010 this comprehensive property list, with yearly updates, was included as an integral part of the District's published and Board of Education approved "10 Year Capital Plan." This was a public document that was posted on the District website with access to all members of the public who are interested. The property inventory is updated regularly to reflect the current status and use of all SFUSD owned and leased properties and is jointly shared with the City. The District anticipates an update to the 10 Year Capital Plan within the next year.

- 2. Lack of transparent public debate contributes to suboptimal use of City real estate assets. The Kirkland property is a perfect case in point. SFMTA may have a good case for retaining the property as a bus maintenance yard as recommended by its consultant. However, allowing SFMTA to abandon stated plans for converting the property to commercial and/or residential use without public debate prevents possibly better, more economically efficient alternatives from being considered.**

Response: Finding not applicable to SFUSD.

- 3. Current practice allows City Departments and SFUSD to keep property on their surplus lists indefinitely without any consequence. The concern for a more rational approach to handling under-utilized or surplus property requires that a time limit be imposed on how long property may remain on these lists. If, after a pre-determined period, property which is identified as surplus or under-utilized has not been put into use or fully utilized or no plans have been adopted for its use or full utilization, there should be specified consequences for the failure to act.**

Response: Disagree.

The California Education Code specifies a precise and complex process for public school districts to declare properties surplus and eventually dispose of properties. In 2006 the Board of Education appointed a "Surplus Property 7-11 Committee (composed of more than seven but no more than eleven members) in order to determine whether there were properties within the district that were not "being used for educational purposes" that could be determined surplus. In May of 2007 the Committee presented the "Surplus Property Report" to the Board of Education and the Board declared 10 properties surplus, including up to 20% of the district space and real property that may be considered surplus due to declines in enrollment in the previous decade.

Since that action in 2007, significant changes have occurred within the District. The District's enrollment has seen slow but steady growth upward. A new student enrollment policy and transportation policy have changed the way families throughout the District select and enroll their children in public schools. The District has embarked on a number of significant academic initiatives, all with the purpose to close the decades old achievement gap between certain groups within the City. This has significantly changed the grade configurations of a number of District schools and seen several previously closed schools reopen with new programs and a new focus. In addition, the District has seen an increased number of public charter schools demanding facilities from the District under State Proposition 39.

As an example of rapid changes occurring within the District, the following has occurred since 2007 at 7 of the 10 sites that were originally named as surplus:

1. 20 Cook Street: Fully occupied administrative center for the District's rapidly expanding Early Learning/Child care programs. The Property is no longer considered surplus.

2. 1155 Page Street: Property Leased to a private PreK/child-care school on a 20 year ground lease. Property is no longer considered surplus.
3. 700 Font Blvd: Sold in 2011 to San Francisco State University for \$11.1 million.
4. 2340 Jackson school site: Building was fully renovated and reopened as the new District SF Montessori public school. Property is no longer surplus.
5. 1512 Golden Gate Avenue: Building was fully renovated and reopened as the Creative Arts and Gateway Middle school public charter schools. Property is no longer surplus.
6. Properties located at 1950 Mission, 1101 Connecticut Street will be part of a multi-parcel property exchange currently in progress and anticipated to occur within the next 6 months.

These 7 sites represent only a fraction of the dramatic site changes throughout the district caused by the fluid and changing conditions of public education in San Francisco. In addition to these developments, a new school was recently reopened at the previously leased site for the new District Chinese Immersion E.S.; a new middle school was constructed at Bessie Carmichael; and a new middle school for 650 students is being constructed to replace the former Willie Brown Academy School in the Bayview. Imposing arbitrary time limits or specified consequences on how long property may remain on a surplus property list would provide the District with little or no ability to respond to the fluid and changing conditions within the District for facility needs.

4. **Passive management of publicly-owned real estate leads to valuable properties lying fallow for years. The City and SFUSD leadership must be charged and empowered to develop plans for utilization of surplus/underutilized parcels, including public-private partnerships where feasible and desirable. Very valuable properties owned by City departments and SFUSD have been underutilized for decades and present prime opportunities to be repurposed or sold to create value for the City and SFUSD. As noted in this report, the properties at 155/165 Grove Street, the Fire Chief's House at 870 Bush Street, the lot at 7th Avenue and Lawton Street, and 1950 Mission Street are a few examples of properties that have been passively managed.**

Response: Disagree in part.

While the District agrees that historically the management of real estate assets could have been performed in a less passive manner, selling off valuable properties would not solve the severe financial problems faced by school districts throughout the state. However, SFUSD leadership recognizes the importance of maximizing and leveraging all district assets for revenues that can aid the general fund as a sound business practice and as a potential way to offset the often erratic ebb and flow of state funding for education.

Therefore, District leadership determined that a new approach and strategy was required to more aggressively manage SFUSD's real estate assets. A "Real Estate Working Group" was established to take overall leadership in the area, including the Deputy Superintendent of Policy and Operations, the Chief Facilities Officer, General Counsel, Chief Financial Officer, a consultant Real Estate/property lease and transaction specialist

and several others to optimize the use of surplus and under-utilized real estate through its development or disposition within the overall fluid education needs of the District. This group meets regularly and jointly commissions studies, evaluates property transaction or lease proposals, negotiates pending transactions and makes all recommendations to the Board of Education.

This group has seen great success since its establishment 2 years ago. They concluded a successful \$11.1 million dollar surplus property sale to San Francisco State University, are in the process of negotiating a long term lease for use of district property that will generate millions of dollars of additional revenue to the district general fund over the next 10-12 years and are concluding a multi-property sale and exchange with the Mayor's Office of Housing which will provide benefits to both the District and the City. The District believes that this more aggressive property and asset management and leadership strategy has been highly effective in producing positive results that are also sensitive to the overall District academic strategic plan and project growth expectations.

5. **Given the location of 135 Van Ness Avenue and 170 Fell Street in the heart of the City's cultural center, and the historic nature of the structures, their current status is far from the highest and best use of these unique properties. Plans by SFUSD to convert the properties into the School of the Arts have not moved forward because of, among other reasons, a lack of needed funding. Yet, at the time, and now, SFUSD owned and continues to own, sufficient surplus and underutilized property that if sold could fund the entire project. Other alternative and better uses of this complex may be possible.**

Response: Disagree.

The District remains fully committed to the long term strategy of relocating the Ruth Asawa School of the Arts to the historic 135 Van Ness block in the heart San Francisco's Civic Center. The Superintendent has included this strategy as an integral part of several major academic initiatives launched throughout the District that include the arts, science, technology, engineering and math. The challenges of bringing the relocation of SOTA to Civic Center are many and complex. Current FY2013 cost projections and analysis to renovate the 135 Van Ness block for the School of the Arts are \$235 million, not including the relocation of the current district administrative staff housed at the 135 Van Ness site. However, this cost remains similar to the cost of other public performing arts high schools across the nation and is less than the \$350 million for the new school of the arts in Los Angeles.

The civil grand jury report suggests that the District could fund the entire \$235 million project costs by selling surplus and underutilized properties. As an example it is suggested that selling the current Ruth Asawa School of the Arts at the McAteer Campus would be a significant start. The District's real estate consultant CBRE, Inc. has estimated that the value of the McAteer site with "highest and best use" development would be approximately \$25 million. The majority of the District's underutilized properties are not the properties of highest value. To even come close to the target cost

for the SOTA renovation the District would have to sell Mission High School, Balboa High School, Galileo High School, Burton High School, Lowell High School, Washington High School and three other of its largest and most valuable properties to raise the required funding. The District believes and remains committed to the strategy that a combination of State and local bond funding together with public and private partnerships and a significant and large private capital campaign from persons committed to the arts and arts education can still provide the funding for that exciting project.

RECOMMENDATIONS

For each Recommendation made by the Civil Grand Jury, the responding party must provide one of the four responses:

Response One: the recommendation has been implemented, with a summary explanation of how it was implemented;

Response Two: the recommendation has not been implemented, but will be implemented in the future, with a time frame for the implementation;

Response Three: the recommendation requires further analysis, with an explanation of the scope of that analysis and a time frame for the officer or agency head to be prepared to discuss it (less than six months from the release of the report); or

Response Four: the recommendation will not be implemented because it is not warranted or reasonable, with an explanation of why that is.

Recommendation 1.2: The online database of all properties owned by SFUSD and all City Departments, including revenue-generating enterprise departments, needs to include information required by Sec. 23A of the Administrative Code.

The recommendation will not be implemented because it is not warranted or reasonable. The “Surplus City Property Ordinance” does not apply to school district properties. The definitions in the ordinance state that the term “Property” shall mean any real property owned by the City and County of San Francisco, excluding land and buildings reserved for open space or parks purposes, or any land dedicated for public right-of-way purposes, or any land used or reserved for transit lines, or public utility rights-of-way, or any publicly dedicated streets or rights-of-way. ‘Property’ shall not include any real property owned by or on behalf of the San Francisco Unified School District.” (SF Admin. Code 23.A.4 (f) (Emphasis added)).

The San Francisco Unified School District maintains a comprehensive list of all properties owned, leased or occupied by the District. This comprehensive list is organized by assessor’s parcel number and includes property information, including but not limited to, the property by address, name, use, lot area, building area, number of classrooms, programs and whether the property is leased to non-SFUSD users or tenants. In 2007, 2009 and 2010 this comprehensive property list, with yearly updates, was included as an integral part of the District’s published and Board of Education approved “10 Year Capital Plan” This was a public document and was posted on the District Website accessible to all members of the public who are interested. The property inventory is updated regularly to reflect the current status and use of all District owned and leased properties and the District anticipates an update to the 10 Year Capital Plan within the next year.

Recommendation 2: The City and the SFUSD should activate their respective Surplus Property Advisory Committees because the meetings of these committees provide a public forum in which to discuss best uses of publicly-owned real estate and each committee should be charged with monitoring uses of public property and making sure that there is ongoing accountability with respect to surplus and underutilized properties.

Response: The recommendation will not be implemented because it is not warranted or reasonable at this time. There currently are no additional properties “not being used for educational purposes” within the District that should be reclassified or declared surplus under the conditions of the Education Code to be designated surplus and subject to possible sale. However, the District recognizes that should conditions change and the reactivation of this committee becomes necessary, the District will do so.

Recommendation 4: The Board of Supervisors and the SF Board of Education should each adopt rules which limit the length of time property may remain on their respective surplus list without action and which address consequences for such inaction.

Response: The recommendation will not be implemented because it is not warranted or reasonable. The District will comply with Education Code requirements for declaring properties as surplus and for disposing of surplus properties. The educational program and administrative facility requirements for the District are fluid and the District must remain flexible with regard to the disposition and use of school sites and properties in order to respond to these changing needs, as explained in response to Finding #3 above.

Recommendation 5.1: The SFUSD needs to designate someone, who is given appropriate authority, whose time and energy is devoted solely to optimizing use of surplus and underutilized real estate through its development or disposition. That person should work with the City’s Capital Planning Policy Committee and Surplus Property Advisory Committee to incorporate surplus and underutilized property into the SFUSD’s and City’s 10-year rolling Capital Plans.

Response: The recommendation will not be implemented because it is not warranted or reasonable. Previously, the District had a full time Director of Real Estate position. That position was eliminated two years ago due to District-wide budget reductions and as District leadership determined that a restructuring and more effective strategy was required in the District’s approach to their property assets and management of those assets.

Therefore, a “Real Estate Working Group” was established, including the Chief Facilities Officer, Deputy Superintendent of Policy and Operations, General Counsel, Chief Financial Officer, a consultant Real Estate/property lease and transaction specialist and several others to optimize the use of surplus and under-utilized real estate through its development or disposition within the overall fluid education needs of the District. This group meets regularly and jointly commissions studies, evaluates property transaction or lease proposals, negotiates pending transactions and makes all recommendations to the Board of Education. This group has had great success since its establishment 2 years ago. They concluded a successful \$11.1 million dollar surplus property sale to San Francisco State University, are in process of negotiating a

long term lease for use of district property that will generate millions of dollars of additional revenue to the district general fund over the next 10-12 years and are in process of concluding a multi-property sale and exchange with the Mayor's Office of Housing. The District believes that this leadership strategy has been highly effective in producing positive results that are also sensitive to the overall District academic strategic plan and project growth expectations.

Recommendation 6: The entire complex of historic buildings at 135 Van Ness / 170 Fell Street, including Nourse Auditorium, should be put to productive use by, for example, converting the complex into the School for the Arts.

Response: The recommendation has been implemented, but still requires significant further work and capital development. The Superintendent has rolled out a number of District strategic initiatives that are critical to closing the achievement gap and raising the education bar to the highest levels possible. Paramount in those initiatives are programs for STEM (Science, Technology, Engineering and Math) and the Arts, of which a key component is the relocation of the Ruth Asawa School of the Arts from the McAteer Campus to the 135 Van Ness block, located in the heart of the San Francisco arts civic center district. Currently, the District has retained a new architect to refresh the program and design for the school and that work is now in progress. The District recognizes that significant obstacles still remain to fund the now estimated \$235 million project design and construction costs, but with the improving economy and significant private sector benefactors for the arts, the District is now more optimistic that a significant private capital campaign, coupled with other funding sources can successfully be put together to bring this long anticipated project to reality.

OFFICE OF THE MAYOR
SAN FRANCISCO



EDWIN M. LEE
MAYOR

File 130603

Orig: GAO clerk
C: Gen. Dep
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August 9, 2013

The Honorable Cynthia Ming-mei Lee
Presiding Judge
Superior Court of California, County of San Francisco
400 McAllister Street
San Francisco, CA 94102

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PM

Dear Judge Lee:

I am pleased to present my response to the 2012-2013 Civil Grand Jury report, *Are the Wheels Moving Forward? A Follow-Up to the 2009-2010 Civil Grand Jury Report Sharing the Roadway: From Confrontation to Conversation.*

Every year, San Francisco has shown a commitment to enhancing the bicycle network. Recent examples include new physically separated bikeways on highly-traveled corridors, additional bike parking spaces, and the launch of a bike share system this month as part of the Bay Area's regional bike share pilot program. Additionally, funding the expansion of core bicycle infrastructure is a key strategy of my 2030 Transportation Task Force.

As investments in the bicycle infrastructure have increased, biking has grown in popularity. All modes of transportation in San Francisco – cars, buses, rail, walking, and biking – have to share the road and must respect each other's use of the roadway. To ensure that all citizens feel safe on City streets, we must continue to educate bicyclists and others about all traffic laws and provide proper enforcement when necessary.

In response, I have carefully considered the findings and recommendations of the Civil Grand Jury, as well as the response of the San Francisco Police Department (SFPD) and San Francisco Municipal Transportation Agency (SFMTA).

The Mayor's Office response to the Civil Grand Jury's findings is as follows:

Finding 4. SFPD needs the support of the City's leaders to enforce roadway laws effectively.

Response: *Agree.* I fully support all SFPD efforts to enforce roadway laws. As noted in the SFPD response, the Department is beginning to use mobile devices for traffic citations and collision reports, updating the outdated system of ticket books. The aggregated digitally collected citation data can be used to make enforcement decisions. With this new tool, the City will be able to improve enforcement of all roadway laws.

1 DR. CARLTON B. GOODLETT PLACE, ROOM 200
SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE: (415) 554-6141

The Mayor's Office response to the Civil Grand Jury's recommendations is as follows:

Recommendation 4.1: The Mayor and the Board of Supervisors should support SFPD efforts to successfully enforce roadway laws by adopting a San Francisco Bicycle Enforcement Safety Agreement that would pursue the goals of zero bicycle fatalities and a 50% annual reduction in bicycle collisions.

Response: *Requires further analysis.* Every fatality on city streets is a tragedy and the twin goals of zero bicycle fatalities and a 50% annual reduction in bicycle collisions are laudable. The recently completed Pedestrian Safety Task Force was convened in response to a similar directive to reduce pedestrian injuries and fatalities. In 2010, Mayor Newsom issued Executive Directive 10-03 calling on the City to reduce fatal and serious injuries to pedestrians by 25% by 2016 and 50% by 2021 (compared to a 2008 baseline).

Building on the expertise developed through this process and in order to strengthen bicyclist safety, the Pedestrian Safety Steering Committee, (led by SFMTA and DPH), should consider reconvening within six months. The committee should review bicycle safety measures with the aim of reducing bicycle fatalities and collisions in San Francisco.

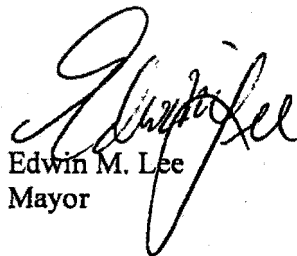
Recommendation 4.2: Through collaboration with SFPD, BAC, and SFMTA the City should build an Enforcement Safety Campaign around the goals in Recommendation 4.1 and alert the public to the SFPD enforcement plan that will follow.

Response: *Partially implemented and requires further analysis.* SFPD has already implemented numerous traffic enforcement safety campaigns. For example, two recent efforts were aimed at reducing distracted driving and DUI infractions. While both of these examples are focused on cars, SFPD plans on continuing targeted enforcement and education on all vehicular traffic, including bicycles.

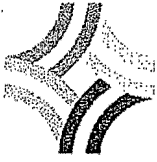
Additionally, public awareness and compliance can be sought outside of enforcement campaigns. For example, an advertising campaign instructing drivers and bicyclists on the correct entry into and exit out of bike lanes could be just as effective in improving bicycle safety on City streets. SFPD should work with the Pedestrian Safety Steering Committee to see if an additional enforcement safety campaign is necessary.

In conclusion, I offer my thanks to the 2012-2013 Civil Grand Jury for their service to the City and County of San Francisco, and commend their commitment to improving the effectiveness of City government.

Sincerely,



Edwin M. Lee
Mayor



File: 130607

SFMTA

Municipal Transportation Agency

orig email rec'd by Comm Clerk
C-LDB, Leg Dep. cpage

8/13/13

5:07 PM

August 9, 2013

The Honorable Cynthia Ming-mei Lee
Presiding Judge
Superior Court of California, County of San Francisco
400 McAllister Street
San Francisco, CA 94102

Subject: SFMTA response to Civil Grand Jury Report "Are the Wheels Moving Forward," dated June 10, 2013

Dear Judge Lee:

Please find enclosed for your review the San Francisco Municipal Transportation Agency's response to the above-named Civil Grand Jury Report. We very much appreciate the time and effort of the Civil Grand Jury in researching and issuing this report.

If you have any questions, please call me at 701.4720 or Kathleen Sakelaris at 701.4339.

Edwin M. Lee
Mayor

Tom Nolan
Chairman

Cheryl Brinkman
Vice-Chairman

Leona Bridges
Director

Malcolm Helnicke
Director

Jerry Lee
Director

Joél Ramos
Director

Cristina Rubke
Director

Edward D. Reiskin
Director of
Transportation

Very truly yours,

Edward D. Reiskin
Director of Transportation

Enclosure

One South Van Ness Ave.
Seventh Floor
San Francisco, CA 94103
Tele: 415.701.4500
www.sfmta.com



<p>Findings For each finding the response must: 1) agree with the finding, or 2) disagree with it, wholly or partially, and explain why.</p>	<p>Recommendations As to each recommendation the responding party must report that: 1) the recommendation has been implemented, with a summary explanation; or 2) the recommendation has not been implemented but will be within a set timeframe as provided; or 3) the recommendation requires further analysis. The officer or agency head must define what additional study is needed. The Grand Jury expects a progress report within six months; or 4) the recommendation will not be implemented because it is not warranted or reasonable, with an explanation.</p>	<p>Response</p>	<p>Comments (for internal discussion/review only)</p>
<p>Education: 1. As the biking movement grows and evolves, more education will be needed. With the goal of a 20 percent mode share, efforts must be substantially increased to educate both bicyclists and motorists. In order to accomplish the mode share goal, more will be needed.</p>	<p>1.1 Bicycle safety education should be continued, expanded and extended to non-cyclists and motorists.</p>	<p>1 - Recommendation Implemented. SFMTA agrees with the Finding.</p> <p>In addition to the numerous bicycle safety courses described in the Civil Grand Jury Report, the following initiatives are underway or will be implemented in 2013:</p> <ul style="list-style-type: none"> • Taxi Driver Training Programs: as part of new driver training and retraining for current drivers, a SFBC representative conducts a presentation on bicycle safety and education, which includes a handout of bike lane configurations and maneuvers; in addition, before the end of 2013, an on-line permit renewal requirement will be in place for all taxi drivers and will include a bicycle safety component among other topics • Transit Operator bicycle education initiatives include: bicycle safety awareness video is posted in Operator Divisions and plays an ongoing basis; the "Sharing the Road with Bicycles" video is 	

		<p>shown daily to senior operators in VTT class; a bicycle safety advocate conducts a one hour presentation to all new operator training classes; a "Sharing The Road with Bicycle Riders" safety pamphlet is distributed to all new operators.</p> <ul style="list-style-type: none"> • Bike to Work Day: The SFMTA has a contract with the SFBC to perform outreach events prior to Bike to Work Day and on the day of the event. Prior to the event, activities include education classes to reach non-cycling populations, bike buddy campaigns, bike repair stations and bike tours. On the day of the event, the SFBC gives away at least 6,000 Bike to Work Day bags that include promotional items at 25 "energizer" stations throughout San Francisco. • Bike Maps: In Spring 2013, SFMTA developed a new user-friendly bicycle map that folds to a pocket size and includes key safety and encouragement messages (http://www.sfmta.com/maps/san-francisco-bikeway-network-map). The SFMTA printed 8,500 copies for distribution in 2013 Bike to Work Day bags and at summer events. Most maps are already gone and the map will be re-printed. In 2013, the SFMTA will also be printing 500 copies of the pre-existing San Francisco Walking and Biking Guide and will make these maps available to requestors. • Bike Guide: In 2013, the SFMTA completely redesigned and reformatted the San Francisco Bicycle Guide into a pocket-sized booklet featuring "how-to" information for bicycling on San Francisco's standard bikeways as well as the innovative bicycle facilities including bike boxes, green bike lanes, and cycletracks. The SFMTA printed a total of 4,250 copies of the guide in English, Spanish, and Chinese for distribution at SFMTA outreach events and 2013 Bike to Work Day. The bike guide will be reprinted prior to 2014 Bike to Work Day. • Social Media: The SFMTA leverages its Facebook 	
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		<p>and Twitter social media properties on a weekly basis to encourage bicycling by highlighting new projects that enhance safety, convenience and comfort for bicyclists. The agency also promotes messages and stories that discuss the health benefits of bicycling as well as the importance of being a safe and responsible bicyclist.</p> <ul style="list-style-type: none"> • Website: The SFMTA's new website functions as a resource for San Franciscans to learn how the SFMTA's bike projects will positively impact their communities, from reducing congestion and pollution to increasing safety and comfort for those who bike and walk. • Bike Lights: As in years past, the SFMTA will purchase approximately 900 sets of front and rear bike lights in 2013 and 2014 to give away during the "Be Seen" campaign that will include events such as the November and December Light Up the Night. These are evening commute events where the SFMTA and SFBC collaborate on sharing information about safe nighttime riding and then install bicycle lights on bicycles without lights. These lights help cyclists be seen throughout the fall and winter during the return to standard time from daylight savings time. • Spoke cards: New this year, the SFMTA is designing and printing 5,000 retro-reflective spoke cards to giveaway during the "Be Seen" campaign that will include events such as the November and December Light Up the Night . The spoke cards will be printed with safety information for bicyclists and also be reflective so when placed in between spokes of a bicycle they serve as a side reflector. The SFMTA and SFBC collaborate during the evening giveaway commute events and share information about safe nighttime riding and will provide these spoke cards that will help cyclists be seen especially throughout the fall and winter during the return to standard time from daylight savings time. 	
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		<ul style="list-style-type: none"> • Bike Bells: The SFMTA is developing a bike bell campaign that will provide bells to bicyclists, helping them to avoid conflicts with pedestrians and other cyclists when passing or turning. This "Be Heard" campaign will include purchasing 600 bicycle bells, developing specific outreach materials and delivering them to passing bicyclists at commute events, Sunday Streets, and other SFMTA outreach events. 	
	1.2 SFMTA should collaborate with SFBC to include SFBC flyers that promote and provide bicycle education in SFMTA Renewal Residential Parking Permit packets.	4 - Recommendation will not be implemented as it would be administratively and financially burdensome. The residential permit parking permit mailings are sent using an automated process that is not conducive to including materials from an outside entity like the SFBC. The intent of the Recommendation is better accomplished through SFMTA programs encouraging bike riding, including those described above under 1.1. SFMTA is also engaged in a regional partnership to launch a public bicycle sharing program (Bay Area Bike Share) in San Francisco and in other cities along the Peninsula. Experience from other cities has shown that bicycle sharing is an extremely effective method of promoting cycling and that its introduction consistently has a positive effect on bicycle safety. In addition to the bikes, stations, and system users being omnipresent in the public realm, the program itself includes a major marketing campaign that will reach people who travel by all modes.	
	1.3 Provide incentives to participants who complete SFBC Urban Cycling Workshops in order to increase enrollment. Incentives could include SFMTA's City Pass, MUNI Passport or Clipper Card.	4 - Recommendation will not be implemented as classes are already oversubscribed and additional incentives for attendance are not needed. Rather, efforts should focus on identifying additional grant funds to expand the reach of classes.	
	1.4 Publicize classes and promote safe roadway behavior (share the road, obey traffic laws,	3 - Recommendation requires more analysis. The SFMTA is seeking funds for a widespread bike	

	etc.) on banners, billboards, and signs throughout the City, including MUNI bus stop shelters and the sides of MUNI vehicles.	encouragement campaign, which will include messages promoting safe roadway behavior for all roadway users. Assuming funds can be secured, campaign would launch 2014.	
	1.5 Offer bicycle-training courses to private San Francisco businesses.	1 - Recommendation has been implemented: The SFMTA is launching a new Commute by Bike pilot program this fall targeting employers and employees. The program is funded through a Transportation for Clean Air (TFCA) grant and will contract with the SFBC to provide bicycle training classes and technical assistance to employers. The program will start with 75 companies, totaling 7500 employees, in 4-5 neighborhoods throughout the city. The program will include bicycle safety classes, online contests to encourage bicycle use, and an evaluation to determine how best to design and expand similar programs in the future.	
Enforcement: 4. SFPD needs the support of the City's leaders to enforce roadway laws effectively.	4.2 Through collaboration with SFPD, BAC, and SFMTA the City should build an Enforcement Safety Campaign around the goals in Recommendation 4.1 and alert the public to the SFPD enforcement plan that will follow.	3 - Requires further analysis. An Enforcement Safety Campaign would not be implemented by the SFMTA, however, in an effort to strengthen bicyclist safety, the Pedestrian Safety Steering Committee led by SFMTA and DPH could consider reconvening within six months to discuss bicycle safety measures with the aim of reducing bicycle fatalities and collisions in San Francisco. The committee could review the most recent bicycle collision reports as well as the list of recommended locations for targeted enforcement and engineering countermeasures.	



EDWIN M. LEE
MAYOR

POLICE DEPARTMENT
CITY AND COUNTY OF SAN FRANCISCO
THOMAS J. CAHILL HALL OF JUSTICE
850 BRYANT STREET
SAN FRANCISCO, CALIFORNIA 94103-4603



GREGORY P. SUHR
CHIEF OF POLICE

*File Bob's
C: COB, Leg Dep, cpage*

August 7, 2013

*email
orig rec'd to Comm cluk
8/13/2013
J. Alvarez*

The Honorable Cynthia Ming-mei Lee
Presiding Judge
Superior Court of California
County of San Francisco
400 McAllister Street, Room 008
San Francisco, CA 94102-4512

Dear Judge Lee:

I am pleased to offer the San Francisco Police Department's (SFPD) response to the 2012 - 2013 Civil Grand Jury report entitled "Sharing the Roadway - from Confrontation to Conversation." The SFPD's response to the report's findings and recommendations are set forth in the accompanying attachment.

The SFPD appreciates the work done by the Civil Grand Jury as it relates to the safety of our city's public. Ensuring the safety of our community, including pedestrians and bicyclists who are an increasing part of our commuter traffic, is a major priority for the SFPD. We look forward to working in partnership with the various City agencies and community organizations to implement the recommendations put forth in this report.

I thank the 2012 - 2013 Civil Grand Jury for its efforts in improving San Francisco government, the public's safety, and the overall quality of life in our city. I am grateful for the opportunity for the SFPD to participate in this initiative.

Sincerely,


GREGORY P. SUHR
Chief of Police

/cf

Attachment

c: Martha M. Mangold, Foreperson, Civil Grand Jury
Government Audit Clerk, Office of the Clerk of the Board
Mayor's Office of Public Policy and Finance

ATTACHMENT

SAN FRANCISCO POLICE DEPARTMENT
RESPONSE TO THE CIVIL GRAND JURY REPORT

"Are the Wheels Moving Forward? A Follow-up to the 2009 – 2010 Civil Grand Jury
Report, Sharing the Roadway: From Confrontation to Conversation"

Recommendation 2.1

SFPD should expand training related to bicycle safety and enforcement and implement the following:

Recommendation 2.2

SFPD should establish a comprehensive bicycle safety training program for new recruit officers, as well as ongoing bicycle training in its continuing education program for police officers, e.g., a stand-alone class reviewing California Vehicle Code and Traffic Code provisions specific to bicycling

Response: Agree – Implemented

The Department currently has bicycle safety training, and has had such for many years, including recertification training for officers as outlined below:

- Recruit officers receive 16 hours of traffic enforcement training. As part of the 16 hours, there is one hour of training specific to bicycle enforcement.
- Recruit officers receive 40 hours of traffic collision investigation. Within that time, bicycle enforcement is discussed at specific points of the instruction.
- From 2001 to present, approximately 320 members have been certified in bicycle operations through a three day in-house education/training course. An additional 260 members have been recertified through a one day refresher course.

Recommendation 2.3

SFPD should create an updated bicycle safety video modeled on Chicago's "Traffic Enforcement for Bicycle Safety" that includes all California Vehicle Codes and Traffic Codes related to bicycles

Response – Agree

The Department has reviewed the bicycle safety video currently used by the City of Chicago. Academy staff will be asked to work on production of a similar video to include all applicable state laws. The video will be implemented into the existing officer training referred to in Recommendation 2.2, with a completion date of January 2014.

Recommendation 3.1:

SFPD should update the citation form to include a category for bicycle infractions

Response: Agree - Implemented

Completed for both electronically written and hand-written citations as of July 2013.

Recommendation 4.1:

The Mayor and the Board of Supervisors should support SFPD efforts to successfully enforce roadway laws by adopting a San Francisco Enforcement Safety Agreement that would pursue the goals of zero bicycle fatalities and a 50% annual reduction in bicycle collisions.

Response: No response as this recommendation belongs to Departments other than the SFPD

Recommendation 4.2:

Through collaboration with SFPD, BAC, and SFMTA the City should build an Enforcement Safety Campaign around the goals in Recommendation 4.1 and alert the public to the SFPD enforcement plan that will follow.

Response: Agree - Partially implemented and requires further analysis.

The SFPD has already implemented numerous traffic enforcement safety campaigns. For example, two recent efforts were aimed at reducing distracted driving and DUI infractions. While both of these examples are focused on cars, the SFPD plans on continuing targeted enforcement and education on all vehicular traffic, including bicycles.

Additionally, public awareness and compliance can be sought outside of enforcement campaigns. For example, an advertising campaign instructing drivers and bicyclists on the correct entry into and exit out of bike lanes could be just as effective in improving bicycle safety on City streets. Through discussions with the Pedestrian Safety Steering Committee, the SFPD will determine if an additional enforcement safety campaign is necessary.



August 19, 2013

Rec'd via Email → GAO clerk

The Honorable Cynthia Ming-mei Lee
Presiding Judge
Superior Court of California, County of San Francisco
400 McAllister Street
San Francisco, CA 94102

File 130605

Dear Judge Lee:

The following is in response to the 2012-2013 Civil Grand Jury report, "*Golden Gate Park's Homeless Population: Are San Francisco's Policies Serving Us Well?*"

Golden Gate Park is the crown jewel of the San Francisco's park system. An estimated 13 million people enjoy the fifth most visited urban park in the United States. In one day, a visitor could enjoy a museum, participate in a recreational activity, or simply meander through open space.

Sadly, homeless encampments continue to exist in the park. San Francisco has aggressively worked on this issue over the past decade. The City has made a concerted effort to assist those without a home, not just in the park but elsewhere, find permanent housing. In 2006, the estimated count of park dwellers was 200. Just five years later, the count had dropped to 50 dwellers with seasonal variations. Despite this recent successful trend, current estimates reveal that this population decline has plateaued.

In response, DPH's Engagement Specialist Team (EST), the outreach arm of the San Francisco Homeless Outreach Team (SFHOT), is dedicating at least one outreach worker to serve the Golden Gate Park population on an ongoing, as-needed, and until needed basis. To assist with this additional focus, City agencies will rely on the existing Coordinated Case Management Services System (CCMS), an electronic charting, reporting, and communication tool that routinely pulls client histories from twenty databases (e.g., citations, psychiatric emergency, shelter) from five City departments and integrates them into one electronic medical record to provide critical information to teams working with high-need clients.

Finally, proposed legislation is pending at the Board of Supervisors that would standardize park closure hours throughout the entire Recreation and Park Department (Rec Park) system. If adopted, a clear closing time would be established for Golden Gate Park.

In response, I have carefully considered the findings and recommendations of the Civil Grand Jury, as well as the response of DPH, SFPD, and Rec Park.

The Mayor's Office response to the Civil Grand Jury's findings is as follows:

Finding 1. City agencies lack specific data on the characteristics of GGP dwellers, which prevents accurate profiling of individual problems and needs.

Response: *Agree in part, disagree in part.* City agencies understand the general characteristics of park dwellers. On the whole, young, transient homeless are closer to the panhandle. Older, often military veteran, chronic homeless are on the west side of the park. In addition, through the CCMS system, cross-departmental encounter data is available on many high-risk homeless individuals, including park dwellers, though additional information would be useful in planning for outreach, programs, and services. To accurately profile the population, the San Francisco Police Department (SFPD) could provide SFHOT with additional, specific information on individuals encountered during outreach.

Finding 2. With better information about Golden Gate Park dwellers, their histories, and their needs, the City would be better able to move these individuals out of the Park, into a more stable situation.

Response: *Agree.* Additional information on park dwellers would be helpful. The dedicated EST worker will assist with this by performing the initial outreach, engagement and assessment of homeless individuals in Golden Gate Park. The information collected will be shared with the larger SFHOT so that the individual's record is updated in CCMS and a support services response, including a further evaluation of the need for case management, can then be tailored to individual park dwellers.

Finding 3. Because the City does not track individual park dwellers and their interactions with social services, it is difficult to determine the efficiency and success of outreach efforts in reducing the park population.

Response: *Agree in part, disagree in part.* While individual park dwellers are not specifically tracked, to the extent they are high-utilizers of multiple City services, information on their service utilization is documented in CCMS. The Golden Gate Park population has fallen over the last decade due to concerted outreach efforts. While there are still homeless encampments in Golden Gate Park, this overall trend should be considered a success.

Finding 7. Shopping carts facilitate moving personal items into the Park and setting up encampments.

Response: *Agree.* As stated in the Rec Park response, SFPD has a standing order regarding shopping carts which is enforced in all City parks. In addition, Park Patrol removes all abandoned property, including shopping carts, from park premises.

The Mayor's Office response to the Civil Grand Jury's recommendations is as follows:

Recommendation 1: The City should formalize a system to gather information on the characteristics of Golden Gate Park dwellers and why they live in the Park.

Response: *Recommendation already implemented.* CCMS is a web-based database designed to function as an electronic charting, reporting, and communication tool for City teams working with homeless clients served across multiple systems of care. CCMS currently has data imputed from DPH, Fire, Jail Health Services, Direct Access to Housing, and the Engagement Specialist Team. This system is used to gather information on the homeless population as a whole and can be used to enter specific information on individuals in Golden Gate Park. Aggregate information, such as profiles of the population, can be developed through CCMS.

Recommendation 2: Information about Golden Gate Park dwellers should be used to tailor support services to specific populations, whose age and circumstances affect their needs and acceptance of services.

Response: *Recommendation will be implemented in the future.* With the additional information gleaned from dedicated outreach, support services could then be tailored to individual dwellers in the park.

Recommendation 3: The City should establish a system to track its outreach efforts among park dwellers and use the information to evaluate effectiveness in reducing the number of park dwellers.

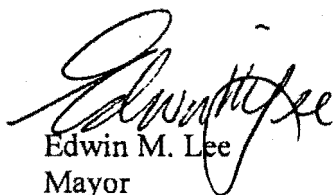
Response: *Recommendation will not be implemented.* Instead of establishing a new system to track outreach, CCMS will continue to be used to monitor service utilization by high-risk individuals accessing multiple City services. The information collected will be shared with the larger SFHOT so that the individual's record is updated in CCMS and a support services response, including a further evaluation of the need for case management, can then be tailored to individual park dwellers and tracked over time.

Recommendation 7: The San Francisco Park Code should ban shopping carts in Golden Gate Park in order to discourage living in the Park and to reduce litter.

Response: *Recommendation will not be implemented.* Current policy already does not allow shopping carts in the park. Amending the park code is unnecessary; SFPD has a standing order regarding shopping carts which is enforced in all City parks. In addition, Park Patrol removes all abandoned property, including shopping carts, from park premises.

Thank you for the opportunity to comment on this Civil Grand Jury report.

Sincerely,



Edwin M. Lee
Mayor



Orig: BOSTI, Aides, OPS, Dep
Electronically: J. Girner, B. Rosenfield
J.S. Kawa, H. Rose, P. Nevil
Edwin M. Lee
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BOARD OF SUPERVISORS
SAN FRANCISCO
page

2013 AUG 22 PM 2:01

Declaration of Local Emergency August 22, 2013

WHEREAS, California Government Code Sections 8550 *et seq.*, San Francisco Charter Section 3.100, and Chapter 7 of the San Francisco Administrative Code empower the Mayor to proclaim the existence of a local emergency (subject to ratification by the Board of Supervisors) when the City and County is affected or threatened by a natural disaster or other emergency posing conditions of extreme peril to life or property; and

WHEREAS, Conditions of extreme peril to the safety of persons and property have arisen due to a wild fire ("Rim Fire") that began on August 17th, 2013 in the Stanislaus National Forest area located in Tuolumne County, 3 miles northeast of Groveland and as of August 22, 2013 at 0800 hours, has grown to over 53,000 acres. This fire has already impacted City assets, and has potential to cause additional damage to property and equipment of San Francisco Public Utilities Commission and Recreation and Park Department resources.

WHEREAS, these conditions have arisen at a time when the Board of Supervisors is not in session; and

WHEREAS, The Mayor does hereby find that the aforesaid conditions of extreme peril justify and require a proclamation of the existence of a local emergency;

NOW, THEREFORE,

I, Mark E. Farrell Acting Mayor of the City and County of San Francisco, do hereby proclaim the existence of a local emergency within the City and County to be effective on August 22, 2013.

It is further proclaimed and ordered that:

Under the terms of this emergency the government of the City and County of San Francisco is organized under the provisions of the Incident Command System (ICS), which system forms an essential part of the City's Emergency Operations Plan. The head of each City department and agency will observe his or her proper relationship in the command structure outlined by the system, and will be responsive to the orders and requests of the Lead Department designated to exercise supervision over his or her department during the course of this emergency.

The Governor of the State of California is hereby requested to include the area of the City and County of San Francisco in any emergency declaration by the State, and is further requested to ensure that the City and County is included in any emergency declaration that may be issued by the President of the United States.

It is further proclaimed and ordered that:

This declaration of a local emergency shall be deemed to continue to exist until it is terminated by the Mayor or the Board of Supervisors. All departments of the City and County of San Francisco are strictly enjoined to cooperate with the requests for material and personnel resources by the Incident Command Staff of said City and County which is located in the Emergency Operations Center of the City and County of San Francisco.

Mark E. Farrell, Acting Mayor of San Francisco

8/22/2013

Dated

11

OFFICE OF THE MAYOR
SAN FRANCISCO



RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO

EDWIN M. LEE
MAYOR

2013 JUL 26 AM 9:52

BY: *ELB*

*Orig: Cpage
BOS-11, Aides
COB, Leg Dep
City Attorney
J Elliott, Afile*

July 26, 2013

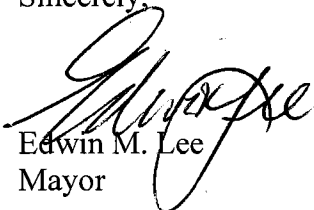
Ms. Angela Calvillo
San Francisco Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102

Dear Ms. Calvillo,

Pursuant to Charter Section 3.100, I hereby designate Supervisor Scott Wiener as Acting-Mayor from the time I leave the State of California on Sunday, July 28, 2013 at 2:40 p.m., until I return on Monday, July 29, 2013 at 9:15 p.m.

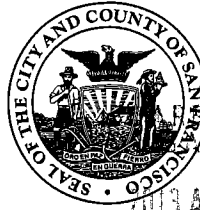
In the event I am delayed, I designate Supervisor Wiener to continue to be the Acting-Mayor until my return to California.

Sincerely,


Edwin M. Lee
Mayor

cc: Mr. Dennis Herrera, City Attorney
All Members, Board of Supervisors

OFFICE OF THE MAYOR
SAN FRANCISCO



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SAN FRANCISCO

2013 AUG 20 AM 9:49

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orig: BOS-11
BOS-Ad 05, COB, Dep.
EDWIN M. LEE *Dep*
MAYOR *City Atty*
J Elliott
Acfile

August 20, 2013

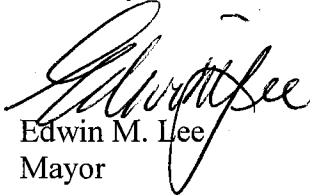
Ms. Angela Calvillo
San Francisco Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102

Dear Ms. Calvillo,

Pursuant to Charter Section 3.100, I hereby designate Supervisor Mark Farrell as Acting-Mayor from the time I leave the State of California on Wednesday, August 21, 2013 at 3:30 p.m., until I return on Tuesday, August 27, 2013 at 10:30 p.m.

In the event I am delayed, I designate Supervisor Farrell to continue to be the Acting-Mayor until my return to California.

Sincerely,


Edwin M. Lee
Mayor

cc: Mr. Dennis Herrera, City Attorney
All Members, Board of Supervisors

13



Edwin M. Lee, Mayor
 Mohammed Nuru, Director

BOS-11
 cpage



July 17, 2013

Ms. Angela Calvillo
 Clerk of the Board
 City and County of San Francisco
 City Hall, Room 244
 1 Dr. Carlton B. Goodlett Place
 San Francisco, CA 94102

RECEIVED
 BOARD OF SUPERVISORS
 SAN FRANCISCO
 2013 JUL 22 PM 12:40

Subject: Chapter 14B Micro-LBE Set-Aside Program Annual Report

Dear Ms. Calvillo:

Pursuant to Administrative Code SEC. 14B.7.(K)(3), I am writing to report on the Micro-LBE Set-Aside Program for contracts awarded by the Department of Public Works (DPW) during Fiscal Year 2011-12.

The Code requires disclosure of the following: (1) Each Eligible Public Works/Construction Contract and, each Eligible Services/Commodities Contract awarded under the Micro-LBE Set-Aside Program, and its dollar amount; and (2) Each Eligible Public Works/Construction Contract and Each Eligible Services/Commodities Contract not awarded under the Micro-LBE Set-Aside Program, accompanied by an explanation as to why each such Contract either was not set aside, or, if set aside, was not awarded under the Micro-LBE Set-Aside Program.

The table below provides details for Eligible Public Works/Construction Contracts and Eligible Services contracts awarded by DPW during the year. DPW advertised one services contract and two construction contracts, and all three were awarded under the Micro-LBE Set-Aside Program.

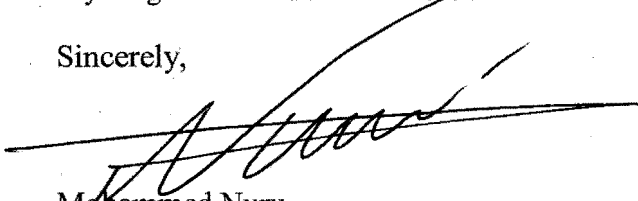
<u>Contract Title</u>	<u>Contract No.</u>	<u>Award Amount</u>	<u>Explanation of Award</u>
Eligible Services Contracts: n/a			
Eligible Construction Contracts:			
• Athens and Avalon Site Improvements	ICE12028	\$194,800	Awarded as Micro Set Aside
• Potrero Hill Community Garden Retaining Wall	ICP12100	\$59,690	Awarded as Micro Set Aside
• Hall of Justice HVAC Maintenance	ICB13038	\$32,520	Awarded as Micro Set Aside



• Vermont Street Gardens	ICE13030	\$177,200	Awarded as Micro Set Aside
• ESER 1 Fire Station No. 6 Emergency Generator Replacement	ICA13057	\$188,668.78	Awarded as Micro Set Aside

Please let me know if you would like any additional information with respect to these contracts or anything else related to DPW contract awards.

Sincerely,



Mohammed Nuru,
Director



San Francisco General Hospital Rebuild - \$690M construction (completion date April 2015)

LBE Goal 5%

Currently tracking at 9%

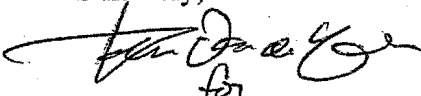
151 LBE subcontracts awarded to date for a value of \$62.8M

Local Hire currently tracking at 25.7%

126 CityBuild Academy graduates hired by contractors since October 2009

CMD will assign an overall goal for LBE participation prior to the anticipated start of construction in December 2014. The Moscone Expansion Project team will work diligently to meet or exceed these as well as all Local Hire goals for construction during the 42 month duration.

Sincerely,



for
Brook Mebrahtu,

Senior Project Manager

Department of Public Works

CC: Angela Calvillo, Clerk of the Board

President David Chiu

Supervisor London Breed

Supervisor David Campos

Supervisor Malia Cohen

Supervisor Mark Farrell

Supervisor Jane Kim

Supervisor Eric Mar

Supervisor Katy Tang

Supervisor Scott Weiner

Supervisor Norman Yee

Mohammed Nuru, DPW Director

Edgar Lopez, City Architect and DPW Deputy Director



From: Tamara.Aparton@sfgov.org
Sent: Monday, July 22, 2013 12:31 PM
To: Avalos, John
Cc: angelac@advancingjustice-alc.org; lpolstein@carecensf.org; Caldeira, Rick; Calvillo, Angela; Mar, Eric (DPH); Farrell, Mark; Chiu, David; Tang, Katy; Breed, London; Kim, Jane; Yee, Norman (BOS); Wiener, Scott; Campos, David; Cohen, Malia; Redondiez, Raquel; Pollock, Jeremy
Subject: Detainer Ordinance Letter from Public Defender Jeff Adachi
Attachments: detainerordinancesupportletter1.pdf

Dear Supervisor Avalos,
Please find a letter in support of Detainer Ordinance Chapter 12I, attached. Don't hesitate to contact me with any questions.

Best,

Tamara Barak Aparton
Communication and Policy Assistant
San Francisco Public Defender's Office
415-575-4390
tamara.aparton@sfgov.org

SAN FRANCISCO PUBLIC DEFENDER

JEFF ADACHI – PUBLIC DEFENDER
MATT GONZALEZ – CHIEF ATTORNEY



July 22, 2013

Supervisor John Avalos
City Hall
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, Ca 94102-4689

Re: Detainer Ordinance Chapter 12I – SUPPORT

Dear Supervisor Avalos:

As the Public Defender of the City and County of San Francisco, I write in strong support of the Detainer Ordinance (amending Chapter 12I of the San Francisco Administrative Code) which will address the detrimental effects of San Francisco's participation in the deeply problematic Secure Communities (S-Comm) deportation program. This reform will enhance public safety and protect the civil liberties of thousands of San Franciscans who happen to be immigrants.

Under S-Comm, a person's fingerprints are electronically run through Immigration and Custom Enforcement's (ICE's) immigration database at the time of booking in the county jail. This allows ICE to identify noncitizens, including legal immigrants and permanent residents, and potentially subject them to deportation proceedings. Because it targets people at the time of arrest, Secure Communities ensnares those who will never be charged with a crime. Particularly vulnerable under this policy are people who have been subject to unconstitutional or erroneous arrests. My concerns echo those of officials across the country who have warned that S-Comm invites racial profiling by law enforcement.

The Detainer Ordinance will send a clear message to our diverse immigrant communities that in San Francisco, anyone may access the justice system and receive equal protection under the law, as guaranteed by the Fourteenth Amendment. The knowledge that we oppose any use of local law enforcement resources to enforce the broken federal immigration system will be an important step to mend trust and increase cooperation between immigrants and police. It will lead to more immigrants reporting crimes, seeking protection from domestic violence and serving as witnesses.

The Detainer Ordinance will also ease the unfair burden by which the program has saddled our local government by ending our city's participation in the constitutionally questionable practice of holding people for extra time for ICE. Due process is undermined when people are held in jail for extra time, simply because of an ICE hold request.

Adult Division - HOJ
555 Seventh Street
San Francisco, CA 94103
P: 415.553.1671
F: 415.553.9810
www.sfpUBLICDEFENDER.org

Juvenile Division - YGC
375 Woodside Avenue, Rm. 118
San Francisco, CA 94127
P: 415.753.7601
F: 415.566.3030

Juvenile Division - JJC
256A Laguna Honda Blvd.
San Francisco, CA 94116
P: 415.753.8174
F: 415.753.8175

Clean Slate
P: 415.553.9337
www.sfpUBLICDEFENDER.org/services

Reentry Council
P: 415.553.1593
www.sfreentry.com

Bayview Magic
P: 415.568.2428
www.bayviewmagic.org

MoMagic
P: 415.563.5207
www.momagic.org

SAN FRANCISCO PUBLIC DEFENDER

JEFF ADACHI – PUBLIC DEFENDER
MATT GONZALEZ – CHIEF ATTORNEY



S-Comm has led to the deportation of almost 100,000 Californians as of May 2013, which is more than any other state.¹ In addition, more than 780 San Franciscans have been torn from their families through this program. Many are among the 25,000 people my office serves annually.

The Detainer Ordinance will not lead to violent criminals being turned loose onto our streets. Those who are convicted of serious crimes, with very few exceptions, remain in custody despite the ICE hold being removed due to high bails and many are sentenced to state prison. Complying with Secure Communities on a local level imperils only those arrested for minor offenses, many of whom will never be convicted of a crime. They are separated from families when transferred to immigration detention centers, often across the country, and then permanently torn apart through deportation.

As public defenders, my colleagues and I regularly come into contact with people who are wrongly arrested or detained with little evidence. Thus, we strongly support passage of local ICE hold reform.

Sincerely,

A handwritten signature in black ink, appearing to read "Jeff Adachi".

Jeff Adachi
San Francisco Public Defender

CC: Via Email: Board of Supervisors, Board Clerk, Angela Chan—Asian Americans Advocating Justice.

¹ See U.S. Immigration and Customs Enforcement, Secure Communities IDENT/IAFIS Interoperability Monthly Statistics October 27, 2008 through May 31, 2013. http://www.ice.gov/doclib/foia/sc-stats/nationwide_interop_stats-fy2013-to-date.pdf.

To: BOS-Supervisors; BOS-Legislative Aides
Cc: Caldeira, Rick; Dayrit, Erica
Subject: Extended Comment until 8/12: Formula Retail Study
Attachments: Formula Retail Study Scope of Work.pdf

From: Rodgers, AnMarie [mailto:anmarie.rodgers@sfgov.org]
Sent: Tuesday, July 30, 2013 10:31 AM
To: Rodgers, AnMarie
Subject: Extended Comment until 8/12: Formula Retail Study

Dear Interested Party,

Last week the San Francisco Planning Commission held a hearing on formula retail. You can review the materials that were before the commission here: <http://commissions.sfplanning.org/cpcpackets/2013.0936U.pdf> In response, the Commission passed a resolution authorizing a study of the issue and seeking public comment on the scope of that study. Attached is the draft scope. To provide comment on the scope of work for this study, please reply to AnMarie.Rodgers@sfgov.org.

We encourage comment on this scope by August 5, 2013 → Comment period now extended to August 12, 2013.

Due to the multiple proposals pending to amend the City's formula retail controls, the City seeks to secure a consultant and complete the study by this fall so that the pending proposals to change formula retail can be informed by data and public comment. The Department will schedule a hearing on the draft study prior to completion of the study. After completion of the study, the Department will use the study to make policy recommendations to the Planning Commission. Ultimately and with benefit of public comment, the Commission will make policy recommendations to the Board of Supervisors.

This effort will be strengthened with your involvement. If you are receiving this email, you are already on our contact list. Others may subscribe to the list titled "legislative updates" by enrolling here: <http://signup.sfplanning.org/>

**AnMarie Rodgers, Manager
Legislative Affairs**

Planning Department | City and County of San Francisco
1650 Mission Street, Suite 400, San Francisco, CA 94103
Direct: 415.558.6395 | Fax: 415.558.6409
Email: anmarie@sfgov.org
Web: <http://www.sf-planning.org/Legislative.Affairs>
Property Info Map: <http://propertymap.sfplanning.org/>





SAN FRANCISCO PLANNING DEPARTMENT

Economic Analysis of Formula Retail

The Planning Department is seeking proposals for an analysis of Formula Retail land use controls, including using sales tax and business data to evaluate how historic data and future projections could inform the process. The focus of the study will be the economic implications of formula retail uses for non-formula retail uses in San Francisco neighborhoods and the effects of formula retail uses on community vitality and character.

BACKGROUND

In 2004, the Board of Supervisors adopted San Francisco's first Formula Retail Use controls; this initial effort formed the basis for most of the City's current controls. This Ordinance established a definition of formula retail; prohibited Formula Retail in one district; required Conditional Use authorization in another; and established notification requirements in all neighborhood commercial (NC) districts. Since 2004, the Planning Code has been amended to expand Formula Retail Use controls. Notably the voters approved a ballot initiative in 2007 that established the existing requirement for Conditional Use authorization in all Neighborhood Commercial Districts. To date, there have been no less than 16 incremental changes to the City's controls of Formula Retail. Currently there are eight pending proposals which would further expand the geography of the controls, amend the definition of formula retail, or alter the criteria under which applications should be reviewed.

While there is clearly a great deal of interest in the topic, there is still much to learn about the effects of formula retail and its regulation.

REQUESTED SCOPE OF WORK

The Planning Department seeks a consultant to conduct an analysis of formula retail uses in San Francisco. The anticipated scope for the Formula Retail Study includes the following task categories and tasks:

Overall Assessments:

1. Identify, analyze and prepare case studies on San Francisco neighborhoods with existing formula retail controls vs. neighborhoods where formula retail is not regulated—both quantitative and qualitative measures of economic indicators and neighborhood character should be explored. The City recommends studying a neighborhood without Formula Retail controls such as Mid-Market; a neighborhood with a long-standing requirement for Conditional Use Authorization, for Formula Retail such as Divisadero, Lower 24th Street Mission, or Ocean Avenue; and a neighborhood with a long-standing prohibition on Formula Retail, such as Hayes Valley or North Beach. Note: The selection of neighborhoods should be done collaboratively with the City to get a contrast between neighborhoods with higher storefront vacancy rates and lower storefront vacancy rates (and/or with more or less development) and/or to compare neighborhoods with similar socioeconomic composition and scale with different controls for formula retail.

Economic Assessments:

1. Analyze the effect of a Conditional Use authorization on specific formula retail business types to determine which types of businesses may be deterred or inhibited from pursuing entitlements

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- where a conditional use authorization is required. Discuss differences in decision-making processes for business types such as restaurants vs. standard retailers.
2. Conduct stakeholder interviews with or subcontract with retail brokers who may be able to provide data on rental rates since 2004 for both formula retail and non-formula retail uses.
 3. Evaluate market activity in specific districts for correlations between business types on turn-over rates and length of vacancies and other statistics as budget allows such as unmet demand for goods/services in formula retail v. nonformula retail businesses of the same type; cost of goods/services in formula retail v. nonformula retail businesses of the same type; infrastructure investment completed by formula vs. nonformula retail; total employment and wage differentials paid in formula vs. nonformula retail; including employment data by income or race; impact on public revenues, i.e. sales tax, property tax, payroll tax; spillover consumer spending in neighboring business near formula vs. nonformula retail; and spillover effects on residential rates in no control, CUA, and outright ban neighborhoods.
 4. Examine impact that new formula retail businesses may have on existing non-formula retail businesses; for example but without limitation, procure and examine information about existing non-formula retail businesses that may have closed or experienced reduced income in the immediate vicinity following the opening of formula retail businesses.
 5. Examine how the replacement of one formula retail business for another and how a change of ownership of formula retail businesses may affect differently the on-going economic performance of non-formula retail.
 6. Study potential differences between businesses currently defined as formula retail; e.g., is there a difference between a business with 12 outlets vs. one with 300 outlets, number of international outlets vs. number of national outlets, restaurants vs. retail, and/or are some neighborhood services, such as groceries and pharmacies, which may be provided only by formula retail businesses.
 7. Evaluate the economic performance of non-formula retail businesses that sell products and/or merchandise distributed by formula retail businesses. Compare with and assess the potential impact on non-formula retail businesses that sell similar, but not formula retail, products and/or merchandise.

Neighborhood Character Assessments:

1. Compare and contrast economic indicators (such as relevant fit of retail for the community, visitor spending, analysis of business mix) with neighborhood character features (such as qualitative experience, signage differences, building reuse or new construction, design compatibility and aesthetic character) in districts with formula retail controls to those without and/or districts with a high concentration of formula retail to those with a lower concentration of formula retail.
2. Forecast the qualitative impact of proposed San Francisco zoning amendments on neighborhoods subject to the existing controls as well as on neighborhoods where the controls may be extended.

Larger Economic Assessments (may include, but not be limited to, any of the following):

1. Provide a comparative analysis on different types of formula retail controls in comparable cities evaluating how these different controls affected the neighborhood cultural and aesthetic character and economic landscape. By way of example but without limitation, a comparative analysis would analyze formula retail controls for smaller size formula retail uses within existing neighborhoods; an economic analysis of "big box" retail uses outside of downtown areas in other cities would not necessarily be helpful for purposes of analysis within San Francisco

**SOLICITATION FROM AS-NEEDED ECONOMIC POOL
Formula Retail Study**

neighborhood commercial zoning districts. Note: If budget does not allow cover all of the potential scope requests, this item may be substituted with a literature search or deleted completely.

2. Research potential for multiplier effects in local economy, due to formula retail, as compared to non-formula retail.
3. Assess impact on local markets, evaluate formula retail effects such as increased selection, lower price, anchor tenant impacts, predatory pricing, and manipulation of suppliers.
4. Examine potential public revenues and costs of public services and facilities resulting from the construction and operation of formula retail.

PROPOSAL SUBMISSION

BUDGET

Firms should submit a proposed budget not to exceed \$40,000 relative to the scope proposed above.

DEPARTMENT RESOURCES

The Planning Department can make the Dunn & Bradstreet Business database available from 2004 to current times. The Office of Workforce and Economic Development can provide a list of local retailers and CUA petitioners who 1) do not qualify as formula retail, 2) qualify as formula retail with few outlets (<20) and 3) large retailers (>20outlets). Further recent work and business inventories by both Departments can be made available from the recent Invest In Neighborhoods effort.

CONTRACT REQUIREMENTS

The Planning Department will be using the City Controller's Office pre-approved economic consultant pool for this contract¹. The Contracting pool has assigned to it a 5% Local Business Enterprise (LBE) subcontracting requirement. Responses to this bid will need to specify a proposal for complying with the LBE requirement.

MINIMUM QUALIFICATIONS

Firms must be pre-qualified under San Francisco Controller's Office Pre-Qualified pool with at least two-year experience in land use economics/real estate market analysis.

¹ <http://famis.sfgov.org/economic2012/>

To: BOS-Supervisors
Subject: Legislative Update: Formula Retail Study
Attachments: Formula Retail Study Scope of Work.pdf

From: Rodgers, AnMarie [mailto:anmarie.rodgers@sfgov.org]
Sent: Friday, July 26, 2013 1:32 PM
Subject: Legislative Update: Formula Retail Study

Dear Interested Party,

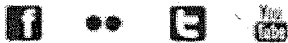
Yesterday the San Francisco Planning Commission held a hearing on formula retail. You can review the materials that were before the commission here: <http://commissions.sfplanning.org/cpcpackets/2013.0936U.pdf> In response, the Commission passed a resolution authorizing a study of the issue and seeking public comment on the scope of that study. Attached is the draft scope. We encourage comment on this scope by August 5, 2013. To provide comment on the scope of work for this study, please reply to AnMarie.Rodgers@sfgov.org.

Due to the multiple proposals pending to amend the City's formula retail controls, the City seeks to secure a consultant and complete the study by this fall so that the pending proposals to change formula retail can be informed by data and public comment. The Department will schedule a hearing on the draft study prior to completion of the study. After completion of the study, the Department will use the study to make policy recommendations to the Planning Commission. Ultimately and with benefit of public comment, the Commission will make policy recommendations to the Board of Supervisors.

This effort will be strengthened with your involvement. If you are receiving this email, you are already on our contact list. Others may subscribe to the list titled "legislative updates" by enrolling here: <http://signup.sfplanning.org/>

**AnMarie Rodgers, Manager
Legislative Affairs**

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Direct: 415.558.6395 | Fax: 415.558.6409
Email: anmarie@sfgov.org
Web: <http://www.sf-planning.org/Legislative.Affairs>
Property Info Map: <http://propertymap.sfplanning.org/>





SAN FRANCISCO PLANNING DEPARTMENT

Economic Analysis of Formula Retail

The Planning Department is seeking proposals for an analysis of Formula Retail land use controls, including using sales tax and business data to evaluate how historic data and future projections could inform the process. The focus of the study will be the economic implications of formula retail uses for non-formula retail uses in San Francisco neighborhoods and the effects of formula retail uses on community vitality and character.

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SOLICITATION FROM AS-NEEDED ECONOMIC POOL
Formula Retail Study

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**SOLICITATION FROM AS-NEEDED ECONOMIC POOL
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SAN FRANCISCO PLANNING DEPARTMENT

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July 26, 2013

Ms. Angela Calvillo, Clerk of the Board of Supervisors
City and County of San Francisco
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

**Re: Transmittal of Planning Department Case Number 2013.0936U:
Formula Retail Controls: Today and Tomorrow
Planning Commission Resolution: Recommending to the Board of Supervisors
that the issue of formula retail controls be further studied**

Dear Ms. Calvillo:

On July 25, 2013, the San Francisco Planning Commission conducted a duly noticed public hearing at the regularly scheduled meeting to consider the issue of formula retail, including a presentation about the history of the controls, recent and pending changes to the controls, and topics to study in order to inform future policy. At the hearing, the Planning Commission passed a resolution recommending to the Board of Supervisors that the issue be studied further and that if proposals do move forward in the short term, that the Board resist patchwork changes to the structural components of the formula retail controls. Specifically, Planning Commission Resolution No. 18931 states:

Recommending to the Board of supervisors that the issue of formula retail be studied further to increase understanding of the issue overall and to examine potential economic and visual impacts of the proposed controls versus the absence of new controls. If proposals are to move forward before further study can be done, the commission recommends resisting patchwork changes to structural components of the controls such as the definition of formula retail, for these types of structural changes are best applied citywide.

Please include this transmittal, including Resolution No. 18931 and the Executive Summary (both attached) in the files for recent and pending formula retail proposals, including: BF 120814, introduced by Supervisor Breed; BF 130468, also sponsored by Supervisor Breed; BF 130712 sponsored by Supervisor Kim; BF 120193, sponsored by Supervisor Wiener; and BF 130677, also sponsored by Supervisor Wiener.

Please find attached documents relating to the action of the Planning Commission. If you have any questions or require further information please do not hesitate to contact me.

Sincerely,

Handwritten signature of AnMarie Rodgers in black ink, consisting of the initials 'AM' followed by a stylized 'R' and 'G' with a horizontal line extending to the right.

AnMarie Rodgers
Manager of Legislative Affairs

cc:

Supervisor Chiu, District 3, President of the Board of Supervisors, and Member, Land Use Committee

Supervisor Breed, District 5

Supervisor Kim, District 6, and Member, Land Use Committee

Supervisor Wiener, District 8 and Chair, Land Use Committee

Jason Elliot, Mayor's Director of Legislative & Government Affairs

Amy Cohen, Mayor's Office of Economic and Workforce Development

Attachments (two hard copies of the following):

Planning Commission Resolution 18931

Planning Department Executive Summary



SAN FRANCISCO PLANNING DEPARTMENT

Memorandum to the Planning Commission

HEARING DATE: JULY 25, 2013

Project Name: **Formula Retail Controls Today and Tomorrow**
Case No.: 2013.0936U
Initiated by: Planning Commission
Staff Contact: Sophie Hayward, Legislative Planner
(415) 558-6372 sophie.hayward@sfgov.org
Jenny Wun, Legislative Intern
Reviewed by: AnMarie Rodgers, Manager, Legislative Affairs
AnMarie.Rodgers@sfgov.org

Recommendation: **Recommend Further Study**

STATEMENT OF PURPOSE

On June 13, 2013, Planning Commission President Rodney Fong directed staff to review and analyze planning controls for formula retail uses in San Francisco due to the numerous pending proposals to change these controls. While the Department has requested additional time to develop a thorough proposal, the Commission will consider a pending proposed Ordinance introduced by Supervisor Cohen to establish the Third Street Formula Retail Restricted Use District during the July 25, 2013 hearing.

This report will provide a history of formula retail controls in San Francisco, and will summarize existing controls across zoning districts, highlighting similarities and differences. In addition, this report will outline recent legislative proposals to amend the formula retail controls in individual neighborhoods. It is the Department's goal to develop a series of controls that are clear, concise, and easy to implement that will protect neighborhood character and provide necessary goods and services. Finally, this report will identify topics for additional study and will outline ideas for future amendments to the formula retail controls to better maintain both a diverse array of available goods and services and the unique character of San Francisco's neighborhoods, including Neighborhood Commercial Districts, downtown districts, and industrial areas.

BACKGROUND

History of San Francisco's Formula Retail Controls. In 2004, the Board of Supervisors adopted San Francisco's first formula retail use controls, which added Section 703.3 ("Formula Retail Uses") to the Planning Code to provide both a definition of formula retail and a regulatory framework that intended, based on the findings outlined in the Ordinance, to protect "a diverse

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retail base with distinct neighborhood retailing personalities comprised of a mix of businesses.”¹ The Ordinance established the existing definition for formula retail as “a type of retail sales activity or retail sales establishment which, along with eleven or more other retail sales establishments, maintains two or more of the following features: a standardized array of merchandise, a standardized façade, a standardized décor and color scheme, a uniform apparel, standardized signage, a trademark or a servicemark.”² This first identification of formula retail in the Planning Code provided the following controls:

- Neighborhood Notification pursuant to Planning Code Section 312 for most permitted uses in Neighborhood Commercial Districts (NCDs);
- Conditional Use (CU) authorization for specific blocks and lots in the area of Cole and Carl Streets and Parnassus and Stanyan Streets; and,
- A prohibition on all formula retail uses within the Hayes-Gough Neighborhood Commercial District.

The 2004 Ordinance established a precedent for formula retail controls; a number of amendments in quick succession added districts in which formula retail uses require CU authorization, including: 2005 amendments that added the Haight Street NCD and the small-scale NCD along Divisadero Street between Haight and Turk Streets, and a 2006 amendment that added the Japantown Special Use District (SUD).³ In addition, a 2005 amendment added a prohibition on formula retail uses in the North Beach NCD.⁴ In 2006, Section 803.6 was added to the Planning Code, requiring CU authorization for formula retail uses in the Western SoMa Planning Area SUD.⁵

In 2007, formula retail controls were further expanded when San Francisco voters approved Proposition G, the so-called “Small Business Protection Act,” which amended the Planning Code by adding Section 703.4, requiring CU authorization for formula retail uses (as defined in the Code) proposed for any NCD.⁶

¹ Ordinance Number 62-04, Board File 031501, available online at: <http://sfgov.legistar.com/LegislationDetail.aspx?ID=473759&GUID=A83D3A84-B457-4B93-BCF5-11058DDA5598&Options=ID|Text|&Search=62-04> (July 16, 2013). It is interesting to note that when this Ordinance was originally proposed, the definition of “formula retail” referred to a retail establishment with four or more outlets, rather than eleven or more other establishments (as indicated in “Version 1” of the legislation). In addition, during the legislative review process, the Planning Department was not supportive of the controls, and cited difficulties in implementation and the additional staff required in order to implement the additional review procedures.

² Planning Code Section 703.3(b).

³ Ordinances Nos. 8-05 (Haight Street), 173-05 (Divisadero Street), and 180-06 (Japantown). Available online at: <http://sfgov.legistar.com/Legislation.aspx>.

⁴ Ordinance No. 65-05, available online at: <http://sfgov.legistar.com/Legislation.aspx>.

⁵ Ordinance No. 204-06. This Section has since been further amended to allow formula retail uses with Conditional Use authorization in the MUG, UMU, Western SoMa SUD, the Chinatown Business District and the Chinatown Residential Neighborhood Commercial District, and to prohibit formula retail uses in the Chinatown Visitor Retail District, and to prohibit formula retail Restaurants in any Chinatown Mixed Use District. The Ordinances are available online at: <http://sfgov.legistar.com/Legislation.aspx>.

⁶ The text of the Proposition, as well as arguments for (drafted by then-Supervisors Peskin, Sandoval, Ammiano, Daly, Mirkarimi, Gonzalez, and the nonprofit San Francisco Tomorrow) and against (drafted by then-Supervisors Elsbernd and Alioto-Pier) are available online here: <http://smartvoter.org/2006/11/07/ca/sf/meas/G/> (July 16, 2013).

The passage of Proposition G set the stage for a series of further amendments to the Planning Code that have further limited formula retail uses in a range of zoning districts, through CU authorization requirements and prohibitions, as summarized in Table 1, below.

Voter-Established Controls vs. Typical Planning Code Amendments. Proposition G, a voter-approved ballot proposition, established Planning Code Section 703.4; therefore, the contents of this section can only be changed through a similar ballot process, and may not be amended by the typical legislative process.

The specific provision that may not be altered without a ballot initiative requires that formula retail uses proposed for an NCD requires Conditional Use authorization by the Planning Commission. Conversely, the definition of "formula retail," the use types included in the definition, and the criteria for consideration may be altered through a standard Planning Code Amendment initiated by the mayor, the Board of Supervisors, or the Planning Commission. Furthermore, Section 703.4 specifically notes that the Board of Supervisors may adopt more restrictive provisions to regulate formula retail in any NCD.

The Way It Is Now:

Definition. The Planning Code includes an identical definition of "Formula Retail" in three locations: Section 303(i)(1), 703.3, and 803.6(c). "Formula Retail" is defined as: "a type of retail sales activity or retail sales establishment which, along with eleven or more other retail sales establishments located in the United States, maintains two or more of the following features: a standardized array of merchandise, a standardized façade, a standardized décor and color scheme, a uniform apparel, standardized signage, a trademark or a servicemark." As noted above, this definition was first established in Section 703.3.

Use Types Subject to the Definition of Formula Retail. Section 303(i)(2) refines the definition of formula retail to include the following specific retail uses:

- Bars (defined in Section 790.22);
- Drive-Up Facilities (defined in Section 790.30);
- Eating and Drinking Use, Take Out Food, Limited Restaurant, and Restaurants (defined in Sections 790.34, 790.122, 790.90, and 790.91);
- Liquor Store (defined in Section 790.55);
- Sales and Service, Retail (defined in Section 790.104);
- Financial Service (defined in Section 790.110); and,
- Movie Theatre, Amusement and Game Arcade (defined in Sections 790.64 and 790.4).

The formula retail controls described in Articles 7 and 8 refer Section 303(i)(2) for the above listed uses. The exception to this list is "Trade Shop," a use defined in Section 790.124, which is only subject to the formula retail controls when proposed in the Taraval Street NCD, Noriega Street NCD and the Irving Street NCD.⁷

⁷ Sections 739.1 and 740.1. Section 790.124 defines Trade Shop as: "A retail use which provides custom crafted goods and/or services for sale directly to the consumer, reserving some storefront space for display and retail service for the goods being produced on site ..." includes: repair of personal apparel, accessories, household goods, appliances, furniture and similar items, but excluding repair of motor vehicles and structures; upholstery services; carpentry; building,

Zoning Districts that Control Formula Retail. Retail uses that fall into the category of formula retail, as described above, may be permitted, prohibited, or may require CU authorization, depending on the zoning district in which the use is proposed. In addition, there are specific controls or combinations of controls that apply only in certain zoning districts. Controls for formula retail uses are summarized in Tables 1 and 2 below.

Table 1: Summary of Basic Controls for Formula Retail Uses

Formula Retail Not Permitted	Formula Retail Requires a CU	Formula Retail Permitted
Hayes-Gough NCT	All Neighborhood Commercial Districts listed in Article 7	C-2, C-3 (all), C-M, M-1, M-2, PDR-1-G, PDR-1-D, PDR-1-B, PDR-2 (Section 218)
North Beach NCD	RC-3 and RC-4 (Section 209.8(d))	Potrero Center Mixed Use SUD (Section 249.40)
RH-1(D)-3, RM-1-4, RTO, RTO-M (Section 209.8)	Japantown SUD (249.31)	South Park District (Section 814)
Chinatown Visitor Retail District (Section 811)	Bayshore Boulevard Home Improvement SUD (249.65, when 10,000 square feet or larger.)	RSD (Section 815)
Residential Enclave District (Section 813)	Chinatown Community Business District (Section 810)	SLR (Section 816)
RED-MX (Section 847)	Chinatown Residential NCD (Section 812.1)	SLI (Section 817)
	Western SoMa SUD (Section 823, including specific review criteria)	SSO (Section 818)
	MUG District (Section 840)	Rincon Hill Downtown Residential District (Section 827)
	UMU (Section 843)	Transbay Downtown Residential District (Section 828)
	WMUG (Section 844)	Southbeach Downtown Residential District (Section 829)
	SALI (Section 846), with size limits	MUR (Section 841)
	WMUO (Section 845), with size limits	MUO (Section 842)

Table 1 summarizes the basic controls for Formula Retail by zoning district.

As illustrated above, formula retail uses typically require CU authorization in NC districts, are not permitted in residential districts, and are permitted in downtown and South of Market industrial districts.

Within a number of zoning districts, however, formula retail controls are further refined and differ from the basic uses and controls that apply to formula retail, as summarized below in Table 2. These controls have typically been added in response to concern regarding over-concentration of certain uses, perceived threats to independent businesses, or the impacts to neighborhood character caused by large use sizes within a geographic area. Examples of these specific controls

plumbing, electrical, painting, roofing, furnace or pest control contractors; printing of a minor processing nature; tailoring; and other artisan craft uses, including fine arts uses.

include the stipulation that Trade Shops (defined in Section 790.124) are subject to formula retail controls in certain NC districts in the Sunset, and that Pet Supply stores are subject to the controls on Geary Boulevard – a district that does not restrict many other uses categorized as formula retail.

Table 2: Summary of Formula Retail Controls Applicable to Individual Zoning Districts

Zoning Districts with Specific FR Controls	Summary of Control or Controls	Underlying FR Control
Upper Fillmore NCD (Section 718)	FR Restaurants/Limited Restaurants NP	FR Requires CU
Broadway NCD (Section 714)	FR Restaurants/Limited Restaurants NP	FR Requires CU
Mission Street FR Restaurant SUD (Section 781.5)	FR Restaurants/Limited Restaurants NP	FR Requires CU
Taraval Street Restaurant SUD	FR Restaurants/Limited Restaurants NP	FR Requires CU
Geary Boulevard FR Retail Pet Store and Restaurant SUD (Section 781.4)	FR Pet Supply Store NP and FR Restaurants/Limited Restaurants NP	FR Requires CU
Taraval Street NCD (Section 741)	Trade Shops are subject to FR Controls	FR Requires CU
Noriega Street NCD (Section 739)	Trade Shops are subject to FR Controls	FR Requires CU
Irving Street NCD (Section 740)	Trade Shops are subject to FR Controls	FR Requires CU
WMUO (Section 845)	FR NP if use is over 25,000 square feet	FR Requires CU
SALI (Section 846)	FR NP if use is over 25,000 square feet	FR Requires CU

Table 2 summarizes the more specific controls that apply in certain zoning districts.

As Table 2 indicates, a number of NCDs and SUDs have adopted controls specifically geared toward controlling formula retail restaurants, as well as more limited concern regarding formula retail pet supply stores and trade shops. Use size in association with formula retail has been identified as an issue to closely manage in the south of market districts.

Conditional Use Criteria. When hearing a request for CU authorization for a formula retail use, Section 303(i)(3) outlines the following five criteria the Commission is required to consider in addition to the standard Conditional Use criteria set for in Section 303(c)::

1. The existing concentrations of formula retail uses within the district.
2. The availability of other similar retail uses within the district.
3. The compatibility of the proposed formula retail use with the existing architectural and aesthetic character of the district.
4. The existing retail vacancy rates within the district.
5. The existing mix of Citywide-serving retail uses and neighborhood-serving retail uses within the district.

Changes of Use. Planning Code Section 303(i)(7) requires that a change of use from one formula retail Use to another formula retail use requires a new Conditional Use authorization. In addition, a new Conditional Use authorization is required when the use remains the same, but the operator changes, with two exceptions::

1. Where the formula use establishment remains the same size, function and with the same merchandise, and

2. Where the change in the formula retail operator is the result of the "business being purchased by another formula retail operator who will retain all components of the existing retailer and make minor alterations to the establishment(s) such as signage and branding."

When the exceptions apply and no new Conditional Use authorization is required, all conditions of approval that were imposed with the first authorization remain associated with the entitlement.

The Way It Would Be:

Active or Pending Legislation, Policies, or Decisions Related to Formula Retail. The Commission is expected to consider the contents of this report on July 25, 2013. During this same hearing, the Commission also is expected to consider a draft Ordinance from Supervisor Cohen that would enact two changes regarding formula retail [Board File 130372]. This amendment would first create the Third Street Formula Retail Restricted Use District (RUD) along Third Street from Williams Avenue to Egbert Avenue. Second, the proposed RUD would require that any new formula retail use on Third Street between Williams Avenue and Egbert Avenue seek CU authorization to operate. If any existing formula retail use has not already procured a CU permit to operate as a formula retail use, any alteration permits for a new formula retail use would require CU authorization. Any expansion or intensification of an existing Formula Retail use would also require CU authorization.

In addition to Supervisor Cohen's pending ordinance described above, there are seven other proposals or pending modifications formula retail controls in the City. The following is a summary of active formula retail control proposals:

1. **Commission Policy for Upper Market.** This policy (established by Commission Resolution Number 18843 on April 11, 2013) provides the first quantitative measure for concentration. Under the law, concentration is to be considered but without guidance, concentration levels have been interpreted differently. Under this enacted policy, the Department recommends disapproval if certain concentrations are reached.
2. **Supervisor Breed** would create the Fillmore [BF 120814] and Divisadero [BF 120796] NCDs which, among other controls, originally sought to prohibit new formula retail uses. Her new proposal would seek to weigh the community voice over other considerations (including staff recommendation); generally weigh the hearing towards disapproval; legislate a requirement for pre-application meeting; and codify our current formula retail policy for Fillmore and Divisadero. While the commission recommended against codifying the formula retail policy and against deferring the commission recommendation to community groups, the Supervisor is still considering how to best amend this proposal.
3. **Supervisor Breed** would also amend the definition of formula retail but only in the Hayes-Gough NCT [BF 130468]. The legislation proposes to modify the definition of formula retail to include formula retail that is a type of retail sales activity or retail sales establishment and has eleven or more other retail sales establishments located *anywhere in the world* (emphasis added). The definition of formula retail would also include a type of retail sales activity or retail sales establishment where fifty percent (50%) or more of the stock, shares, or any

similar ownership interest of such establishment is owned by a formula retail use, or a subsidiary, affiliate, or parent of a formula retail use, even if the establishment itself may have fewer than eleven retail sales establishments located anywhere in the world.

4. **Supervisor Kim** introduced interim controls [BF 130712] at the July 9th, 2013 Board of Supervisors' hearing that would impose interim zoning controls requiring conditional use authorization for certain formula retail uses, as defined, on Market Street, from 6th Street to Van Ness Avenue, subject to specified exceptions for grocery stores, for 18 months.
5. **Implications from recent Board of Appeals hearing.** The Board of Appeals recently ruled (Appeal No. 13-030) that if a company has signed a lease for a location (even if the location is not yet occupied) those leases count that toward the 11 establishments needed to be considered formula retail. The Board discussed, but did not act on web-based establishments.
6. **Mobile Food Facilities.** Supervisor Wiener's recently approved ordinance amended the Department of Public Work's code [BF 120193] to restrict food trucks that are *associated* with formula retail establishments in the public right of way. The change of note is that for this restriction, the formula retail definition includes "affiliates" of formula retail restaurants, which includes an entity that is owned by or has a financial or contractual agreement with a formula retail use.
7. **Interim Controls in Upper Market.** On June 25, 2013, Supervisor Wiener introduced interim controls for Upper Market [BF 130677]. Although not specifically related to formula retail this resolution seeks to require CU for uses that are not currently regulated by formula retail controls but that have been suggested for inclusion in formula retail definition in the same way that financial services were recently added to the definition. Centers around 16th and Market would require a CU for limited financial and business services for 18 months.

REQUIRED COMMISSION ACTIONS

No action is required. The proposed resolution is before the Commission so that it may recommend further study of the issue.

ISSUES AND CONSIDERATIONS

As has been noted in recent case reports by the Department that address specific proposals and projects that include a formula retail component, San Francisco has struggled with the how best to define, manage, and evaluate chain establishments since the 1980s, when the NCDs were added to the Planning Code. The NCDs districts were specifically created to protect and maintain the unique character of these districts. That said, there are districts and neighborhoods that want to encourage access to the goods and services provided by certain forms of formula retail, or by specific companies that are considered formula retail; there are also neighborhoods that have banned formula retail of all kinds in order to protect the character derived from independent businesses.

In this section, we consider the definition of formula retail, statistics related to CU authorization applications since the implementation of the first formula retail controls, a review of the economic impacts of formula retail, and the approach to formula retail controls taken in other jurisdictions.

Formula Retail Defined: Chain Stores, National Brands, and Local Favorites

Existing formula retail controls apply to businesses that one would expect to consider “chain stores,” such as so-called big box retailers, as well as to businesses that may be surprising, such as smaller-scale businesses with local ownership, but with eleven or more brick and mortar establishments. The broadest definition of “Formula Retail” included in the Planning Code is:

[A use] hereby defined as a type of retail sales activity or retail sales establishment which, along with eleven or more other retail sales establishments located in the United States, maintains two or more of the following features: a standardized array of merchandise, a standardized façade, a standardized décor and color scheme, a uniform apparel, standardized signage, a trademark or a servicemark.⁸

The definition currently appears in three places in the Planning Code: Sections 303(i), 703.3(c), and 803.6, and captures many of the types and sizes of businesses generally associated with the term “chain store”:

- “Big box” retailers such as Walmart, HomeDepot, and CVS;
- Fast food restaurants such as Subway, McDonalds, and casual dining establishments such as TGI Fridays and Chipotle;
- Nationally recognized brands such as the Gap, Footlocker, and AMC Movie Theaters.

As noted in the Finding 9 of Section 703.3(1), which outlines the general controls applicable within the City’s NCDs, formula retail establishments may ... “unduly limit or eliminate business establishment opportunities for smaller or medium-sized businesses, many of which tend to be non-traditional or unique, and unduly skew the mix of businesses towards national retailers in lieu of local or regional retailers[...].” The controls are explicit in their intent to provide additional oversight to national brands that may fit general use size limitations, but may also pose a threat to the unique visual character of San Francisco’s neighborhood commercial districts.

However, the definition also captures a number of local brands and smaller retailers that may not typically be associated with the term chain store, such as:

- La Boulange Bakery, which has 20 locations, all in the Bay Area;
- Pet Food Express, which has 47 stores, all in the Bay Area;
- Blue Bottle Coffee, which has 11 locations: six in the Bay Area, and five in New York City;
- Benefit Cosmetics, which has six Bay Area locations, as well as five in the Chicago area, and seven in the northeast including New York, Massachusetts, and Connecticut.

⁸ Planning Code Sections 703.3 and 803.6

Conversely, the definition does not apply to a number of establishments that are nationally known brands with standardized signage, a standardized décor, and a trademark, such as:

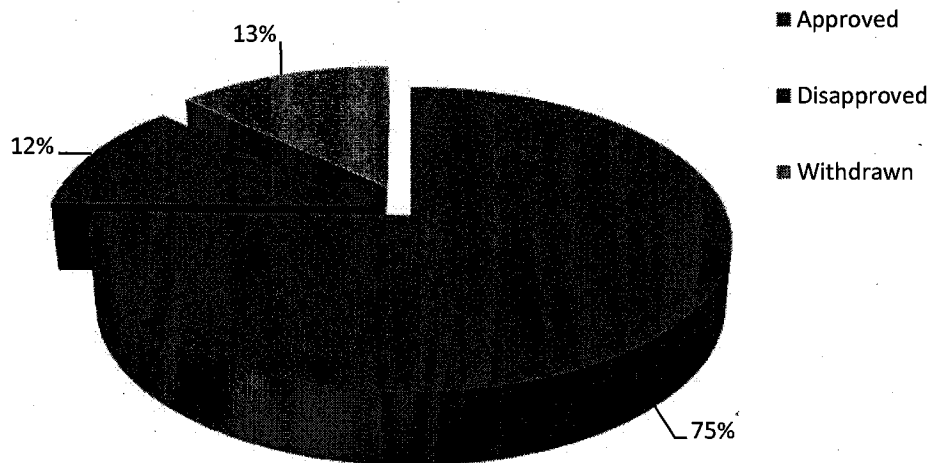
- Uniqlo, Boots Pharmacy, and David's Teas: three internationally known stores and brands with fewer than 11 stores or retail outlets in the United States;
- High end clothiers that are found in many department stores, with few brick and mortar stores, such as Gant, Jack Spade, and Joie;
- Chevron Gas Station and Equinox Gym meet threshold criteria for the number of locations as well as standardized branding, but do not fall into the types of "retail" to which the controls apply.

Data Related to Applications for CU Authorization for Formula Retail in San Francisco

Of the cases that have been filed with the Department and resolved since the enactment of San Francisco's formula retail controls in 2004, there have been approximately 93 formula retail Conditional Use cases. Of those 12 have been withdrawn, 11 have been disapproved, 70 have been approved. Not including currently active cases,

- 25% of all Formula Retail Conditional Use applications have been either withdrawn by the applicant or disapproved by the Commission and
- 75% of all Conditional Use applications have been approved by the Planning Commission.

Actions on Conditional Use Applications for Formula Retail



This pie-chart shows the results of the 93 CU applications for formula retail that have been resolved. In addition to the closed cases shown above, there are currently 12 applications which are pending a hearing before the Planning Commission.

Survey of Economic Impacts of Formula Retail Uses and Non-Formula Retail Uses

During a staff review of existing research and study of formula retail, the Department found that most of the studies done to date focused on big box retail. The Institute for Local Self-Reliance maintains a collection of research, some of which was relevant information for San Francisco. Attachment C contains a survey of material, some published in journals such as the Cambridge Journal of Regions and Economy and Society, Economic Development Quarterly, some not. The majority of the relevant research has been completed by Civic Economics and The Institute for Local Self-Reliance, as commissioned work. A review of existing findings of this work showed several case studies that compare economic impacts from formula retail uses and non-formula retail uses, including one study conducted in San Francisco⁹. Although most studies investigate economic impacts in smaller cities with less density and intense uses than San Francisco, the studies conclude that non-formula retail uses generate greater economic impacts for the local economy.

Below, the department reviews two recent studies examining formula retail and non-chain stores: an overview of other studies by Ridley & Associates in 2008 and the Civic Economics that was specific to San Francisco in 2007.¹⁰ Both of these studies found that both formats have economic advantages. The Ridley & Associates study compared the economic impacts of "local stores" vs. "chain stores" and established three major findings:

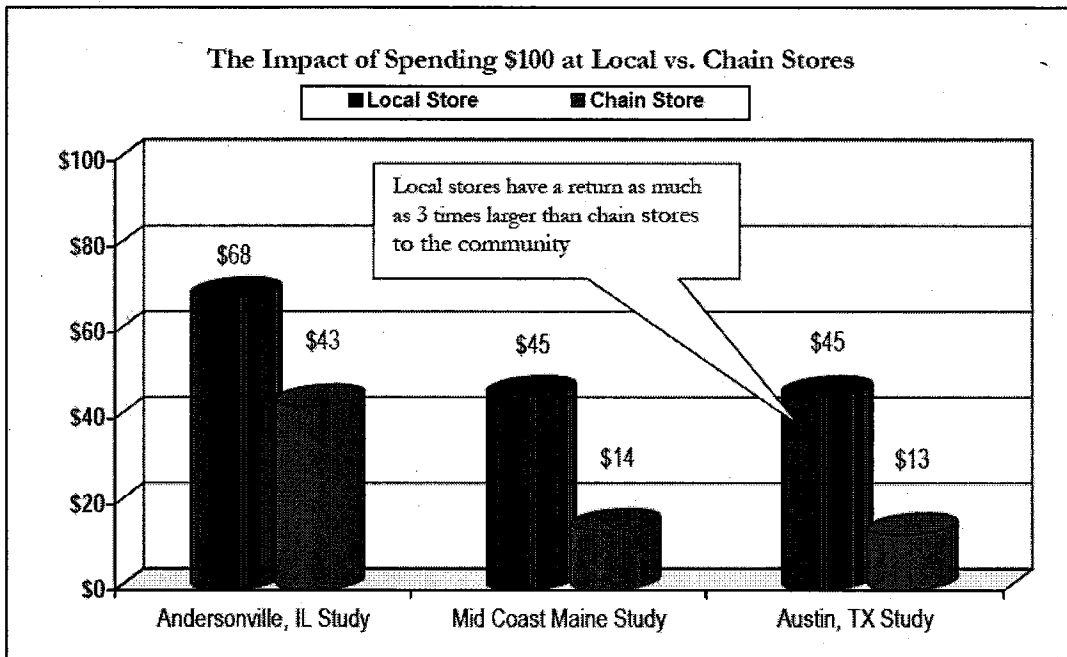
- First, formula retailers provide goods and services at a more affordable cost and can serve as retail anchors for developing neighborhoods.
- Second, these formula retailers can also attract new customers, and offer a greater selection of goods and services.
- Third, conversely, independent businesses generate a higher investment return, and overall economic growth, for the local economy in comparison to formula retailers. According to the report, local stores generate more economic growth because they tend to pay higher wages; purchase goods and services from local businesses at twice the rate as chain stores; and employees and owners tend to live in the local area, therefore returning their earnings back to the local community.

Looking specifically at San Francisco, the Civic Economics study stated that the increased retail sales generated by independent merchants generate additional taxable income for public services. The study highlights that independent restaurants tend to generate the most economic growth for the local economy due to the fact they function like small manufacturing establishments and pay higher wages. Other independent merchants that generate less pronounced economic growth include book stores, toy stores and sporting goods stores. Figure 1 illustrates the difference in economic growth generation between chain and independent retailers in three communities:

⁹ Institute for Local Self-Reliance. "Key Studies on Big Box Retail and Independent Business". <http://www.ilsr.org/key-studies-walmart-and-bigbox-retail/> (June 28, 2013).

¹⁰ Ridley & Associates, Inc. "Are Chain Stores Bad?" 2008. http://www.capecodcommission.org/resources/economicdevelopment/Are_Chain_Stores_Bad.pdf and Civic Economics. "The San Francisco Retail Diversity Study." May 2007. <http://civiceconomics.com/app/download/5841704804/SFRDS+May07.pdf>

Anderson, Illinois, Maine, and in Austin, Texas. The Department believes that further research is needed in this area.



This graphic prepared by Ridley and Associates illustrates the higher investment return to the community by local stores.

Formula Retail Controls Across the Nation

The proliferation of formula retail is occurring throughout the nation. Several cities are in the process of or have recently adopted formula retail regulations. (See Attachment B for a table of cities with such controls compiled by the Institute for Local Self-Reliance.) Staff review of these controls reveal that concerns about formula retail include: 1) preservation of the neighborhood character; 2) maintenance of diverse store fronts, goods and services. 3) activation of streetscapes and 4) support for potential economic advantages of independent businesses. Many of the ordinances do not seek to prohibit every formula establishment, but instead seek to prevent a proliferation of formula retail may disrupt the culture of a neighborhood and/or discourage diverse retail and services.

Formula retail controls have been enacted in states including Texas, Florida, Idaho and Massachusetts. Cities that have adopted formula retail laws tend to be smaller than San Francisco and are often located in California. Other than San Francisco, the largest city that has an enacted law is Fairfield Connecticut which has a population of 57,000. In addition to whole cities, a portion of New York City, the Upper West Side neighborhood, has enacted controls that while not formula retail controls per se, do seek to limit the size of establishments and impose

aesthetic regulation of transparency, largely as a response to a perceived over-proliferation of banks¹¹.

Generally, other jurisdictions define formula retail in a manner similar to San Francisco. Typical definitions include retail establishments that are required to operate using standardized merchandise, trademarks, logos, uniform apparel, and other standardized features. To date, zoning tools have largely required special permits (similar to San Francisco's CU authorization), instilled a ban, or have limited the number of establishments or the size of the establishments permitted. As described above, San Francisco defines formula retail as eleven or more national establishments, whereas Malibu's definition captures retail establishments with six or more other locations in Southern California.¹² On the other end of the spectrum, Chesapeake City's threshold for formula retail is 50 or more establishments, regardless of location in the United States.

This report explores controls from two cities. One set of controls enacted in New York City represents an attempt to encourage "active and varied" retail in a large dense, urban area similar to San Francisco. The other set of controls passed in the small town of Coronado California, is important in that it withstood a court challenge.

1. Upper West Side, New York City.

San Francisco is often compared to New York City (NYC) in regards to the intensity of land uses, density and urbanity. While not regulating formula retail per se, in 2012 NYC City Council passed a zoning text and map amendment to promote an "active and varied" retail environment in the Upper West Side (UWS) of Manhattan. The UWS is typified by high residential density and limited commercial space. After the community board and elected officials approached New York City Department of City Planning (NYCDP) with concerns that the current retail landscape and the overall aesthetic of the neighborhood were threatened, the New York Department of City Planning conducted a block-by-block survey of the area, which illustrated that banks disproportionately occupied the existing retail frontages of the limited commercial space.¹³ At that time, 69 banks had in retail frontage in the UWS. The banks uses often consolidated between 60-94' of street frontage, while the smaller, neighborhood-serving uses featured storefronts that were 10-17'¹⁴.

The adopted Special Enhanced Commercial Districts in the UWS provide stricter controls for the two neighborhood-serving commercial corridors, and less restrictive controls for the regional-commercial hub. The controls restrict the size of street frontages for banks as well as residential lobbies and non-retail uses. Highlights of the adopted controls include:

- a. For every 50' of street frontage, there must be at least two store fronts;
- b. No single store may include more than 40' of street frontage. (Grocery stores, houses of worship and schools are exempt from restrictions.)

¹¹ New York City Department of City Planning. "Special Enhanced Commercial District Upper West Side Neighborhood Retail Street." Accessed July 15, 2013. <http://www.nyc.gov/html/dcp/html/uws/index.shtml>

¹² Malibu's ordinance defines "Southern California" as the counties of San Luis Obispo, Kern, San Bernardino, Santa Barbara, Ventura, Los Angeles, Orange, Riverside, San Diego, and Imperial.

¹³ New York City Department of City Planning. "Special Enhanced Commercial District Upper West Side Neighborhood Retail Street." Accessed July 15, 2013. <http://www.nyc.gov/html/dcp/html/uws/index.shtml>

¹⁴Upper West Side Neighborhood Retail Streets - Approved! Presentation - updated on June 28, 2012, reflecting City Council adoption of proposal" Accessed July 16, 2013. <http://www.nyc.gov/html/dcp/html/uws/presentation.shtml>

- c. Banks and residential lobbies are limited to 25' of ground floor frontage.
- d. A 50% transparency requirement is established.¹⁵

The intent of this district is to maintain and encourage a pedestrian friendly neighborhood and the retail diversity of the district, while protecting the neighborhood-serving retailers.

2. Coronado, California

Coronado is an affluent resort city of 24,000 people located in San Diego County. It is described to have a village atmosphere, "in which its housing, shops, work places, schools, parks and civic facilities co-exist in relative harmony—its streets invite walking and bicycling and its eclectic architecture styles create a sense of timelessness that have contributed to a strong Sense of community."¹⁶ Coronado has two zoning ordinances that regulate formula retail establishments: one establishes limits on formula retail restaurants; the other requires conditional use authorization for formula retail stores. The Formula Restaurant Ordinance allows no more than ten formula restaurants to be approved in the city. New formula retail restaurants must obtain a special use permit, may not locate on a corner, and must meet adopted design standards.

In December 2000, Coronado adopted a formula retail ordinance related to commercial stores. The ordinance requires that formula retail businesses obtain a special use permit from the city. Approval hinges on demonstrating that the store will contribute to an appropriate balance of local, regional, or national-based businesses and an appropriate balance of small, medium, and large-sized businesses. Formula retail businesses must be compatible with surrounding uses and occupy no more than 50 linear feet of street frontage.

Coronado's formula retail ordinance was challenged in court shortly after it was enacted, but a California Appeals Court upheld the law in June 2003. In its decision, the court stated that the ordinance does not violate the US Constitution's commerce and equal protection clauses, and is a valid use of municipal authority under California state law.¹⁷ Specifically, the court stated,

"[The] primary purpose was to provide for an economically viable and diverse commercial area that is consistent with the ambiance of the city, and that it believed the best way to achieve these goals was to subject to greater scrutiny those retail stores that are contractually bound to use certain standard processes in displaying and/or marketing their goods or services, and to limit

¹⁵ NYC Zoning Resolution 132-20 "Special Use Regulations" – Special Enhanced Commercial Districts: EC 2 (Columbus and Amsterdam Avenues) and EC 3 (Broadway). Available online at: <http://www.nyc.gov/html/dcp/pdf/zone/art13c02.pdf> (July 17, 2013).

¹⁶ Coronado's Formula Retail Ordinance. "<http://www.ilsr.org/rule/formula-business-restrictions/2312-2/>"

¹⁷ Ibid.

the frontage area of these businesses to conform with existing businesses.”¹⁸

By upholding Coronado’s right to enact controls that provided strict oversight over formula retail establishments, the Court sent a signal to other jurisdictions considering local controls.

RECOMMENDATION

The Department recommends that the Commission recommend that the issue of formula retail be studied further to increase understanding of the issue as a whole, and to examine potential economic and visual impacts of the proposed controls compared to the absence of new controls. If pending proposals move forward before the Department completes further study, the Department recommends that the Commission recommend resisting patchwork changes to structural components of the controls (such as modifying the definition of formula retail); these types of structural changes are best applied citywide.

BASIS FOR RECOMMENDATION

The goal of this report is to lay the groundwork for a set of controls that appropriately and accurately evaluates the merits of formula retail and manages its impacts – positive and negative. The Department seeks a solution that will consolidate controls in a manner that is clear to the public, and consistently implemented by staff. Further, the Department seeks to develop criteria based on sound economic data and land use policy in order to protect the diversity of goods and services available to residents and visitors as well as the economic vitality of commercial districts large and small.

Formula retail controls in San Francisco have evolved over the last nine years, and as indicated by the diversity of pending legislative proposals, many elected officials believe the controls need updating. As the issues and implications are numerous, the department recommends that changes be made based upon data and sound research. To assist with this effort, the Director has asked staff to seek consultant assistance on a study of the issues early this fall.

There are at least six discreet topics that staff grapples with and that the Department seeks to understand better, including: 1) the structure of the controls including the definition of use types, size, and number of establishments, 2) the criteria for evaluation, 3) visual impacts, 4) economic impacts, and 5) geographic boundaries of the controls.

1. Structural Controls: Definition, Use Types, and Size

All formula retail use types are currently considered in the same manner, and the criteria for evaluation are universally applied: a clothing store is evaluated using the same criteria as are used to consider a proposed new grocery store or a fast food restaurant. This begs the question: should the formula retail controls treat all use types equally? Are there formula

¹⁸ The Malibu Times, “Public Forum: Chain Stores, formula retail ordinances and the future of Malibu”. Posted on March 27, 2013. Retrieved from: http://www.malibutimes.com/opinion/article_145150ca-9718-11e2-892c-001a4bcf887a.html on July 16, 2013.

retail use types that should be encouraged, and others that should be discouraged? Do all formula retail uses have the same impacts in every location?

The Department would like to explore whether uses such as grocery stores and pharmacies provide needed neighborhood-serving goods and services to underserved areas, and whether there exist a sufficient number of independent retailers to provide such goods and services. Proposed amendments to the formula retail controls may target specific uses, such as grocery stores, for specific underserved areas and provide a set of criteria and/or incentives to encourage use types that provide essential goods or services in appropriate locations. Based upon the current controls, on the other hand, it appears that formula retail restaurants are less beneficial, perhaps having a greater impact on neighborhood character than other use types.

Conversely, the range of use types and sizes captured by the existing definition of formula retail may decrease the availability of neighborhood-serving goods and services, and lead to gentrification. Can the presence of upscale formula retail lead to gentrification? A 2002 report from the Institute for Local Self Reliance (ILSR) addresses the role of formula retail in gentrification, and specifically addresses the role of protecting neighborhood-serving retailers.¹⁹ Stacy Mitchell of ILSR notes, "[...]And of course there are plenty of formula businesses that are very expensive, such as Whole Foods, Restoration Hardware, and many clothing chains. (Indeed, these are probably the kinds of formula businesses that would locate in Hayes Valley if given the chance.)"²⁰

Further, many proposals seek to expand the definition of formula retail. Perhaps the trigger of eleven national establishments could be revised, or perhaps the definition should also consider the prevalence of an establishment within San Francisco. It seems increases in the square footage, street frontage or number of formula retail establishments within San Francisco may dilute the City's unique character.

2. Criteria for Evaluation

As noted throughout this report, the same five criteria are used to evaluate all forms of formula retail proposed in districts that require CU authorization. The Department proposes to consider gradations of criteria that address concentration on one hand, and use types on the other.

Should local retailers with eleven establishments be subject to the same criteria as Walmart? Or, does it make more sense to establish a simpler set of criteria for smaller outlets that are not part of large retailers that perhaps already have a significant presence in the city, and to impose a more rigorous set of criteria on larger stores? Is "eleven" the appropriate number to define a business as a formula retail establishment?

A recently adopted Commission policy considers the existing concentration of formula retail uses within the Upper Market NCT when evaluating new formula retail proposals in the district. This approach will be reviewed as the Department's proposal is developed.

¹⁹"Tackling the Problem of Commercial Gentrification," November 1, 2002, available online at: <http://www.ilsr.org/retail/news/tackling-problem-commercial-gentrification/> (July 17, 2013).

²⁰ Stacy Mitchell. Institute for Local Self Reliance. E-mail communication. July 17, 2013.

3. Visual Impacts

The unique character of San Francisco neighborhoods is derived not only from the diversity of goods and services offered, but also from the appearance of the streetscape. While the term "formula retail" may conjure images of large big box chain stores, formula retail establishments may also be small, upscale boutiques. The common thread is that formula retail businesses all have a standardized brand used across a minimum of eleven locations. Does this level of standardization allow for a sense of place that can respond to the unique neighborhood character of a particular location?

4. Economic Impacts

While one study of potential economic impacts of formula retail has been completed in San Francisco (the previously cited Civic Economics Report), the Department would like to examine the issue more specifically with neighborhood case studies comparing neighborhoods with and without controls to assess vacancy rates, commercial rents, turnover rates, and the availability of services and goods appropriate to the neighborhood.

The Department intends to explore ways to incorporate use size limits, street frontage maximums, transparency thresholds, and signage considerations into our formula retail controls as ways to further protect and enhance the visual character of neighborhoods. Until this study can be completed, the Department is wary of enacting a patchwork of different formula retail controls throughout the city without specific evidence to warrant such changes. For this reason, the Department recommends minimal changes until a study can be completed to clarify impacts of formula retail controls to neighborhood vitality and character.

5. Geographic Boundaries of Controls

Two pending proposals would extend formula retail controls beyond the traditional neighborhood commercial districts and mixed use districts and into more the industrial production, distribution, and repair districts [Supervisor Cohen, BF 130372] and the city's downtown C-3 district [Supervisor Kim, BF130712]. The department seeks to inform potential geographic expansion with new information gleaned from exploration of the issues above.

If the Commission agrees, the Department proposes to develop a more robust set of amendments to bring forward to the Commission for consideration in the fall of 2013 to ensure that neighborhood-serving retailers thrive, the visual character of individual neighborhood commercial districts is maintained, and essential goods and services are available to residents and visitors alike.

ENVIRONMENTAL REVIEW

The proposal to conduct a study prior to further changes to existing controls would result in no physical impact on the environment. This proposal is exempt from environmental review under Section 15060(c)(2) of the CEQA Guidelines.

PUBLIC COMMENT

As of the date of this report, the Planning Department has received an email from Paul Wermer summarizing his understanding of existing community sentiment as well as his own proposal for the regulation of formula retail. The letter is attached.

RECOMMENDATION: Recommendation of Further Study



SAN FRANCISCO PLANNING DEPARTMENT

Planning Commission Resolution No. 18931

HEARING DATE: JULY 25, 2013

Date: July 25, 2013
Case No.: 2013.0936U
Initiated by: Planning Commission
Staff Contact: Sophie Hayward, Legislative Planner
(415) 558-6372 sophie.hayward@sfgov.org
Jenny Wun, Legislative Intern
Reviewed by: AnMarie Rodgers, Manager, Legislative Affairs
AnMarie.Rodgers@sfgov.org

Recommendation: **Recommend Further Study**

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RECOMMENDING TO THE BOARD OF SUPERVISORS THAT THE ISSUE OF FORMULA RETAIL BE STUDIED FURTHER TO INCREASE UNDERSTANDING OF THE ISSUE OVERALL AND TO EXAMINE POTENTIAL ECONOMIC AND VISUAL IMPACTS OF THE PROPOSED CONTROLS VERSUS THE ABSENCE OF NEW CONTROLS. IF PROPOSALS ARE TO MOVE FORWARD BEFORE FURTHER STUDY CAN BE DONE, THE COMMISSION RECOMMENDS RESISTING PATCHWORK CHANGES TO STRUCTURAL COMPONENTS OF THE CONTROLS SUCH AS THE DEFINITION OF FORMULA RETAIL, FOR THESE TYPES OF STRUCTURAL CHANGES ARE BEST APPLIED CITYWIDE.

PREAMBLE

Whereas, in 2004, the Board of Supervisors adopted San Francisco's first Formula Retail Use controls, which added Section 703.3 ("Formula Retail Uses") to the Planning Code to provide both a definition of formula retail and a regulatory framework that intended, based on the findings outlined in the Ordinance, to protect "a diverse retail base with distinct neighborhood retailing personalities comprised of a mix of businesses."; and

Whereas, in 2007, formula retail controls were further expanded when San Francisco voters approved Proposition G, the so-called "Small Business Protection Act," which amended the Planning Code by adding Section 703.4, requiring Conditional Use authorization for formula retail uses (as defined in the Code) proposed for any Neighborhood Commercial District.; and

Whereas, since the passage of Proposition G, controls for formula retail have been amendment multiple times; and

Whereas, currently there are no less than eight proposals to further amend formula retail controls that are under consideration; and

Whereas, the San Francisco Planning Commission (hereinafter "Commission") wants to ensure that changes to formula retail are fully vetted and researched; and

Whereas, the proposed policy is not an action subject to CEQA; and

Whereas, on July 25, 2013 the Commission conducted a duly noticed public hearing at a regularly scheduled meeting to consider the proposed Policy and adopted the proposed policy; and

Whereas, the Commission has heard and considered the testimony presented to it at the public hearing and has further considered written materials and oral testimony presented on behalf of the public, Department staff, and other interested parties; and

Whereas, the all pertinent documents may be found in the files of the Department, as the custodian of records, at 1650 Mission Street, Suite 400, San Francisco; and

MOVED, that the Commission recommends that the issue of formula retail be studied further to increase understanding of the issue overall and to examine potential economic and visual impacts of the proposed controls verses the absence of new controls. If proposals are to move forward before further study can be done, the Department recommends that the Commission recommend resisting patchwork changes to structural components of the controls such as the definition of formula retail, for these types of structural changes are best applied citywide.

FINDINGS

Having reviewed the materials identified in the preamble above, and having heard all testimony and arguments, this Commission finds, concludes, and determines as follows:

- The Commission seeks a solution that will consolidate controls in a manner that is clear to the public, and consistently implemented by staff.
- The Commission seeks to develop criteria based on sound economic data and land use policy in order to protect the diversity of goods and services available to residents and visitors as well as the economic vitality of commercial districts large and small.
- Formula retail controls in San Francisco have evolved over the last nine years, and as indicated by the diversity of pending legislative proposals, many elected officials believe the controls need updating.
- As the issues and implications are numerous, the Commission recommends that changes be made based upon data and sound research. To assist with this effort, the Director has asked staff to seek consultant assistance on a study of the issues early this fall.
- The topics that staff are grappling with and that the Commission would seek to understand better at least six topics including: 1) the very structural of the controls such as definition use

types and size, 2) the criteria for evaluation, 3) visual impacts, 4) economic impacts, and 5) geographic boundaries of the controls.

- The Commission has directed Planning Department staff to include public involvement in the process of developing future policy recommendations.

I hereby certify that the Planning Commission ADOPTED the foregoing Resolution on July 25, 2013.

Jonas P Ionin
Acting Commission Secretary

AYES: Commissioners Borden, Moore, Sugaya, and Wu

NAYS: None

ABSENT: Commissioners Antonini, Fong, and Hillis

ADOPTED: July 25, 2013

FILE NO.

RESOLUTION NO.

1 [Supporting the Historic Marcus Books-Jimbo's Bop Building]

2 **Resolution supporting the preservation of the historic Marcus Books-Jimbo's Bop**
3 **building on Fillmore Street and urging its current owners to sell it to an owner who will**
4 **uphold the building's community serving purposes.**
5

6 WHEREAS, Marcus Books and the Marcus Books-Jimbo's Bop City building (Building)
7 built in 1893 and now located at 1712-16 Fillmore Street in San Francisco are important
8 cultural and historical resources; and
9

10 WHEREAS, Marcus Books, founded by Drs. Julian and Raye Richardson in 1960, is
11 the oldest Black-owned and Black-themed bookstore in the nation; and

12 WHEREAS, Marcus Books has been and continues to be a center for Black
13 intellectualism, empowerment and activism, and a meeting place for community activists and
14 organizations including: Westside Community Services, the Fillmore Community Development
15 Association, the Black Panthers, and the 1968 African-American strikers at San Francisco
16 State College (now University); and

17 WHEREAS, Over the years Marcus Books has hosted thousands of notable writers
18 and other personalities, including Rosa Parks, James Baldwin, Eldridge Cleaver, Maya
19 Angelou, Malcolm X, and Oprah Winfrey, and has been a resource for community members,
20 scholars, and political activists; and

21 WHEREAS, from 1950-1965, the Building, then located at 1690 Post Street, was the
22 home of Jimbo's Bop City, a world-renowned jazz club whose after-hours jam sessions
23 attracted stellar musicians such as Duke Ellington, Louis Armstrong, Ella Fitzgerald, John
24 Coltrane, Billie Holiday, Charlie Parker and Miles Davis, and welcomed women and people of
25 all races under its roof and on its stage; and

1 WHEREAS, Jimbo's Bop City was integral to establishing the reputation and identity of
2 the Fillmore as the "Harlem of the West" and promoting both traditional performers and those
3 pioneering the emerging "bop" sound; and

4 WHEREAS, the Marcus Books-Jimbo's Bop City building is one of the few Victorian
5 buildings to survive the devastation wrought by the San Francisco Redevelopment Agency
6 upon the Fillmore and Japantown communities, and was saved from destruction through the
7 efforts of many San Franciscans, including members of the African American and Japanese
8 American communities and the pioneers of the City's historic preservation movement, by
9 being lifted from its foundation, placed on a truck and physically moved from Post Street in the
10 heart of Japantown to its present site on Fillmore Street; and

11 WHEREAS, in light of its past and present history and use, the Marcus Books-Jimbo's
12 Bop City building is an important historical and cultural resource for Japantown and the
13 Western Addition and to all residents and visitors of San Francisco; and

14 WHEREAS, the Marcus Books-Jimbo's Bop City building is a symbol of and witness to
15 the struggles of the communities of the Western Addition and holds special significance for
16 the African American and Japanese American communities because of the notable
17 businesses, persons, and events associated with the Building, and its continued survival as
18 living part of these communities; and

19 WHEREAS, the Marcus Books-Jimbo's Bop City building is located within a significant
20 commercial neighborhood under the jurisdiction of the pending Fillmore Neighborhood
21 Commercial District and the existing Japantown Special Use District; and

22 WHEREAS, Nishan and Suhaila Sweis, real estate investors, have demanded \$3.2
23 million for the Building which they purchased for \$1.59 million at a foreclosure sale in April
24 2013; and

25

1 WHEREAS, Westside Community Services, a non-profit organization that uses the
2 Marcus Books-Jimbo's Bop City building to serve its clients, is sincerely attempting to
3 purchase the property to assure that it is preserved and continues to be accessible to the
4 communities it has historically served; now, therefore, be it

5 RESOLVED, that in light of the historical, cultural and social importance of the Marcus
6 Books-Jimbo's Bop City building, the Board of Supervisors directs all City agencies dealing
7 with issues related to the Building give substantial weight to community concerns, issues and
8 needs; and apply careful scrutiny and deliberation on any matter, especially with regard to use
9 or alterations, affecting the Building; and, be it

10 FURTHER RESOLVED, that the Board of Supervisors strongly urges the Sweis family
11 to enter into meaningful negotiations with representatives of the Mayor's office or other body
12 dedicated to assuring the Building's community serving purposes, in order to sell the Marcus
13 Books-Jimbo's Bop City building to an owner who will assure that it will be preserved and
14 perpetuated for the benefit of all San Franciscans and all those whose lives have been
15 touched by the cultural, historical, and social legacy of the Marcus Books-Jimbos' Bop City
16 building.



SAN FRANCISCO
CHAMBER OF COMMERCE

File Nos.
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130735
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h

July 29, 2013

The Honorable David Chiu, President
San Francisco Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Suite #244
San Francisco, CA 94102-4689

RE: Holding Formula Retail Legislation Until City's Economic Analysis is Completed

Dear President Chiu;

Yesterday, during the public hearing on formula retail, the San Francisco Planning Commission approved its staff recommendation that policies dictating permitting decisions for formula retail use be evaluated through a comprehensive economic study. The study, which will analyze formula and non-formula use in individual neighborhoods and citywide, will be conducted by an independent consultant and results and recommendations are expected this fall.

The San Francisco Chamber of Commerce, representing over 1500 businesses, including formula and non-formula retailers as well as many small local businesses, agrees that a study of San Francisco's formula retail use is critical to understanding the value, benefits and impacts of both formula and non-formula retail in our commercial areas and on the city's economic vitality as a whole. We also agree with staff's request at the hearing that legislation proposed by several members of the Board of Supervisors to alter the definition of formula retail and/or related controls in their districts be held until the study has been completed, recommendations made and publicly vetted, and new citywide policies approved.

There are currently eight individual ordinances in San Francisco's legislative pipeline (with introduction of the 9th anticipated next week from Supervisor Mar) related to formula retail. This patchwork of new policies, should they all be approved, will create confusion and a lack of uniformity of formula retail controls district by district. The better approach is to wait until the economic study produces facts and data upon which policy decisions related to all retail use can be made.

The San Francisco Chamber of Commerce requests that all formula retail-related legislation, resolutions and other policy actions be held until the economic study is complete and new policies are adopted citywide.

Sincerely,

19

Jim Lazarus
Senior Vice President for Public Policy

cc: BOS Clerk (distribute to all supervisors); Rodney Fong, SF Planning Commission President; John Rahaim, SF Planning Director; AnMarie Rogers, SF Planning Manager Legislative Affairs; Mayor Ed Lee



**SAN FRANCISCO
PLANNING DEPARTMENT**

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MEMO

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PC

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Suite 400
San Francisco,
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415.558.6409

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Information:
415.558.6377

Transmittal

HARD COPY
Planning Department Publication
Downtown Plan Annual Monitoring Report 2012
(published July 2013)

DATE: July 31, 2013
TO: Angela Calvillo, Clerk of the Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, Ca. 94102-4689
FROM: John Rahaim, Director – Planning Department (415) 558-6411
Scott Edmondson, Project Manager, Planning Department (415) 575-6818
RE: Publication, *Downtown Plan Annual Monitoring Report 2012*
HEARING DATE: None. Informational Item

In compliance with San Francisco’s Administrative Code Section 8.12.5 “Electronic Distribution of Multi-Page Documents”, the Planning Department has enclosed your hard copy, as Clerk of the Board of Supervisors, of the *Downtown Plan Annual Monitoring Report 2012*.

Additional hard copies may be printed from the electronic copy or requested by contacting Scott Edmondson of the Planning Department at 415-575-6818 or scott.edmondson@sfgov.org.

Digital copies of the Report are also available on the Planning Department’s web site from this link: http://www.sf-planning.org/ftp/files/Citywide/Downtown_Annual_Report_2012.pdf.



SAN FRANCISCO PLANNING DEPARTMENT

July 31, 2013

Dear Supervisors:

The Planning Department is pleased to send you a copy of the recently published *Downtown Plan Annual Monitoring Report 2012*. This report summarizes business and development trends affecting downtown San Francisco as required by SF Administrative Code, Chapter 10E.

This report covers the 2012 calendar year or fiscal year 2011-12 (or 2012-2013) depending on available data. It notes changes in the amount of commercial space, employment, housing production, parking supply, collection and use of fees and other revenues that occurred in 2012 relative to the objectives of the Downtown Plan and mandated monitoring requirements.

Downtown San Francisco continued to be a resilient district for San Francisco and the region in 2012, largely because of Downtown Plan polices. Adopted in 1985, these policies strengthened Downtown San Francisco's physical qualities as a vibrant place and enhanced its functioning as a regional center. The annual changes in Downtown land use are summarized in the first four pages of the attached report in the section entitled, "2012 Summary & InfoGraphic."

The report indicates that the economy is recovering downtown and citywide as evidenced by rebounding development, declining vacancy rates, increasing rents, stabilizing employment, growing tax revenue and use fees, high transit use, and stable mode share. The addition of long term parking spaces, POPOS, and public art, however, has temporarily slowed or stopped as a result of the lingering effects of the last economic downturn.

A PDF copy of the report can be accessed on line: [http://www.sf-planning.org/ftp/files/Citywide/Downtown Annual Report 2012.pdf](http://www.sf-planning.org/ftp/files/Citywide/Downtown%20Annual%20Report%202012.pdf). Questions, comments, or suggestions regarding the Downtown Plan Annual Monitoring Report can be directed to Scott Edmondson, Project Manager, at (415) 558-6818 or email: scott.edmondson@sfgov.org.

Sincerely yours,

A handwritten signature in black ink, appearing to read "John Rahaim".

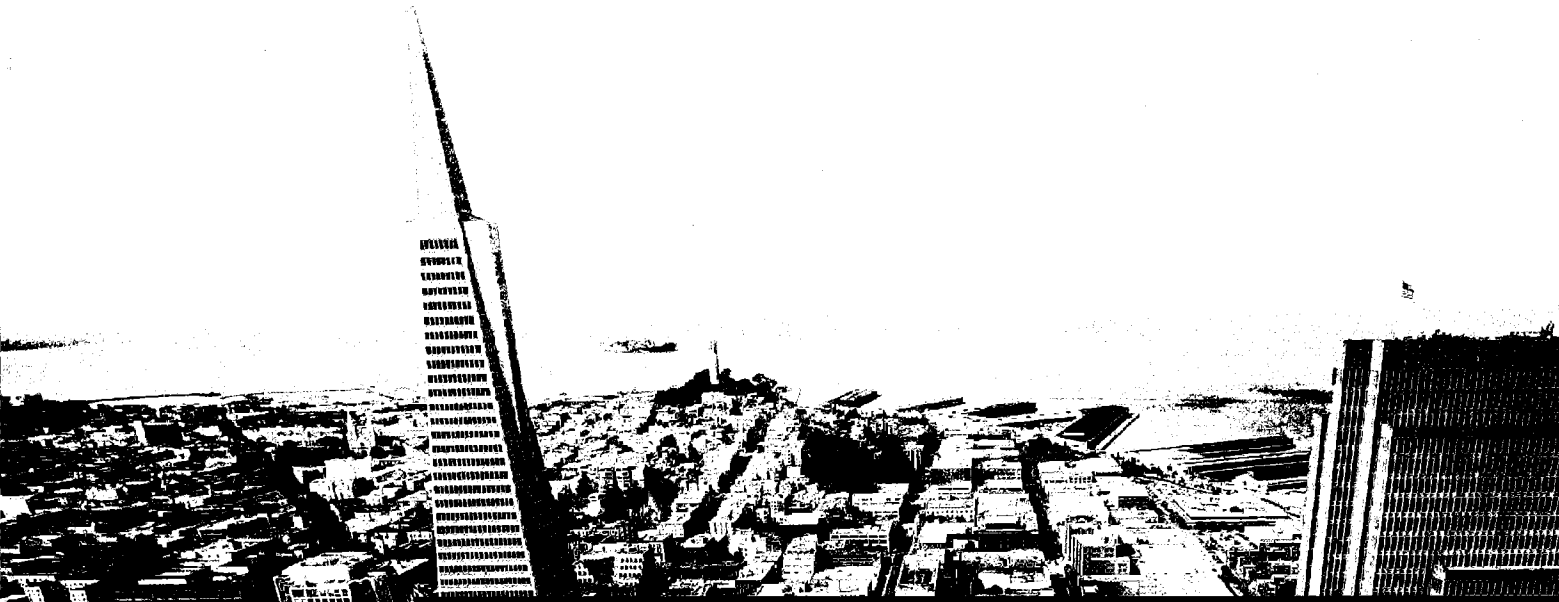
John Rahaim
Director of Planning

1650 Mission St.
Suite 400
San Francisco,
CA 94103-2479

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415.558.6378

Fax:
415.558.6409

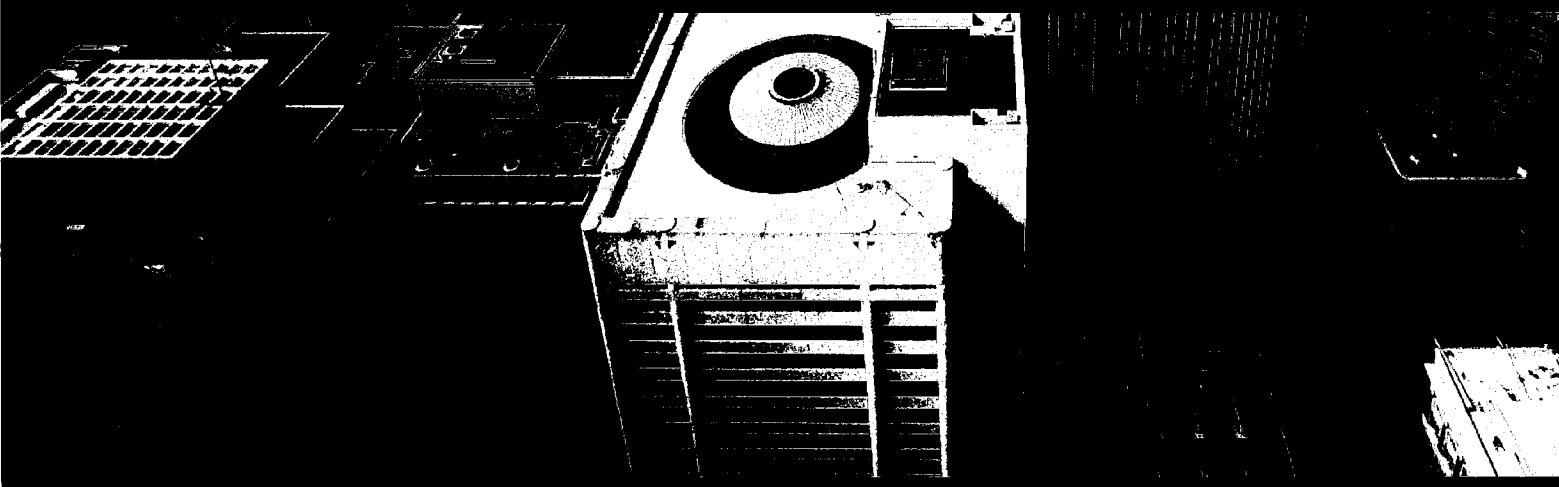
Planning
Information:
415.558.6377



DOWNTOWN PLAN

ANNUAL MONITORING REPORT

2012





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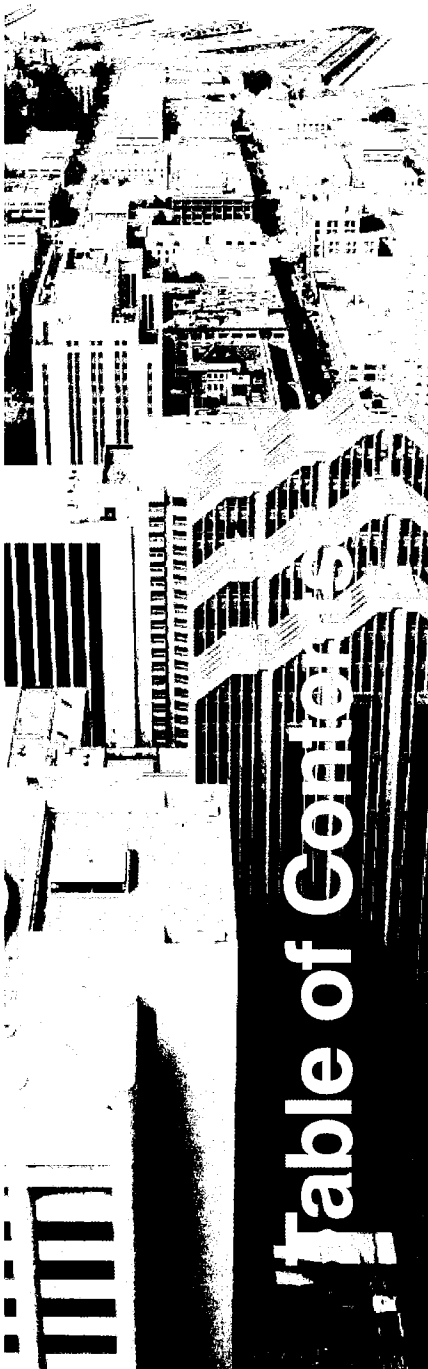
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2012 Summary & Infographic

Downtown San Francisco continued to be a resilient district for San Francisco and the region in 2012, largely because of Downtown Plan policies. Adopted in 1985, these policies strengthened Downtown San Francisco's physical qualities as a vibrant place and enhanced its functioning as a regional center.

The annual changes in Downtown land use are summarized below (downtown's share of citywide total is listed in parentheses when applicable). The economy is recovering as evidenced by rebounding development, declining vacancy rates, increasing rents, stabilizing employment, and growing tax revenue and use fees. Transit use is high and mode share is stable. The addition of long term parking spaces, POPOS, and public art, however, has temporarily slowed or stopped as the lingering effects of the last economic downturn.

LAND USE CHARACTERISTICS *(share of citywide total when applicable)*

Existing Development

Office: 72.2 million square feet (msf; 64%).

Retail: 8.7 msf (16%).

Hotel: 20,000 rooms (60%).

Vacancy Rates declined

Office: 8.7% Downtown.
8.9% Citywide.

Retail: 6.0% Downtown.
4.3% Citywide.

Office Rents* increased

23% to \$52.21/sf **Downtown.**

22% to \$50.32/sf **Citywide.**

*All building classes, gross rental rate, full service.

Hotel Rates increased (avg).

Occupancy to 80%.

Room charge to \$175/night.

Commercial "Pipeline"

Total: 1.4 msf (10%).

Office: 725,000 sf (7%).

Retail: 507,000 sf (16%).

Hotel 7.6%.

Residential rebounded

Downtown: 200 net new units.

Citywide: 1,290 units.

Residential "Pipeline"

to add 3,900 units or 9%.

Employment

Downtown: stabilized at 225,000 jobs.

Citywide: increased 4% to 572,200 jobs.

Tax Revenue increased

Business 19%.

Sales 15%.

Hotel 7.6%.

Property 10%.

Jobs-Housing Linkage Fee

Increased 300% to \$7.8M.

Transit Ridership

680,000 boardings citywide (weekday average).

42% during PM peak period (4-6PM).

34% with Downtown as origin or destination.

Mode Share *(Superdistrict 1)*

Little change from 2000 Census:

33% transit

31% walk

24% car

2% bike

8% work at home

2% other.*

* US Census, ACS 2007-2011 average. Employed Residents.

Vehicle Occupancy declined

1.18 in 2000

1.15 in 2011

(in-commuters to all SF jobs).

Long-Term Parking Spaces

No new net spaces approved.

TIDF Revenue

Increased 350% to \$7.8M.

POPOS (existing total)

81 (none added since 2008).

Public Art (existing total)

31 (none added since 2008).

EXISTING COMMERCIAL SPACE

Downtown share of Citywide

Office *Square feet*



SEE TABLE 2

Retail *Square feet*



Hotel *Rooms*



215 hotels Citywide



COMMERCIAL PROJECT PIPELINE

Downtown share of Citywide

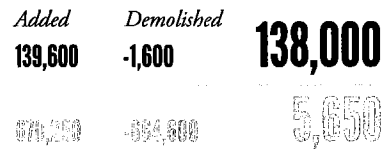
Office *Net Square feet*



Retail *Net Square feet*



Hotel *Net Square feet*



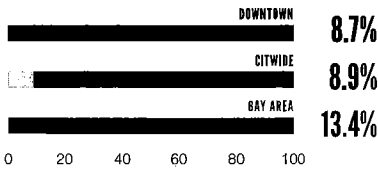
TOTAL *Net Square feet*



■ Downtown □ Citywide

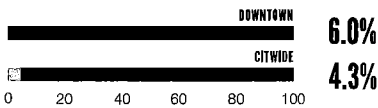
VACANCY

Office Vacancy ↓



SEE TABLE 3

Retail Vacancy ↓



SEE TABLE 4

Office Rent



Hotel



SEE TABLE 5

EMPLOYMENT (JOBS)

Downtown share of Citywide

Office Jobs



SEE TABLES 6 & 7

Retail Jobs



Hotel Jobs



TOTAL JOBS



REVENUE

Business Taxes

\$488,100,000 ↑ 19%

SEE TABLE 8

Property Taxes

\$1,340,000,000 ↑ 9.6%

SEE TABLE 9

Sales & Use Taxes

\$121,900,000 ↑ 15%

SEE TABLE 10

Hotel Room Tax

\$190,900,000 ↑ 7.6%

SEE TABLE 11

■ Downtown ■ Citywide ■ Bay Area

RESIDENTIAL UNITS

Net units

200 **↑ 735%**
 1,290 **↑ 378%**

SEE TABLE 12 & 13

TRANSIT RIDERSHIP

Total Transit Boardings

680,000
 WEEKDAY BOARDINGS CITYWIDE

SEE TABLE 17

RESIDENTIAL PIPELINE PROJECTS

Downtown % of Citywide

Units



3,885
 43,600

SEE TABLE 14

282,000 42%
 DURING PEAK PERIOD (4:00-6:00PM)

96,435 34%
 PEAK-PERIOD BOARDINGS HAD DOWNTOWN AS THEIR ORIGIN/DESTINATION
highest of all neighborhoods

DOWNTOWN PARKING SPACES

Net New Spaces



0

SEE TABLE 16

Downtown Citywide

MODE SPLIT (SUPERDISTRICT 1) EMPLOYED RESIDENTS

2000	Mode	2011
32%	TRANSIT	33%
28%	CAR	24%
2%	BIKE	2%
31%	WALK	31%
5%	WORK AT HOME	8%
3%	OTHER	2%



AVERAGE VEHICLE OCCUPANCY (WORKERS)

SEE TABLE 8

2000		2011
1.21	SUPERDISTRICT 1	na
1.18	CITYWIDE	1.15

PRIVATELY-OWNED PUBLIC OPEN SPACE (POPOS) & ART

SEE TABLE 20

POPOS		Public Art
81	DOWNTOWN	31
85	CITYWIDE	na

TRANSIT IMPACT DEVELOPMENT FEE

SEE TABLE 19

\$7,800,000

↑ 350%

Introduction

The Downtown Plan

The Downtown Plan's central premise is that a compact, walkable, and transit oriented downtown will create a notable, lively, and attractive center for the City and the region. The Plan also capitalizes on the City's core assets, including its transit infrastructure, visitor economy, and vibrant diversity.

The Plan's vision is to create a vibrant district known the world over as a center of ideas, services, and trade, and as a place rich in human experience--characteristics that are true of all great cities. The essential components of such places are a compact mix of activities, historical values, distinctive architecture, and urban form that engenders the special excitement of a world city. To achieve this vision, the Plan's objectives and policies guide land use decisions to create the physical form and pattern of a vibrant, compact, pedestrian-oriented, livable, and vital downtown.

The *Downtown Plan* emerged from growing public awareness during the 1970s that development threatened the essential character of downtown San Francisco. The issue often appears as a conflict between civic objectives to foster a vital economy on the one hand and those aimed at forming the urban patterns, structures, and unique physical identity of a vibrant downtown on the other hand. This physical identity in turn reinforces economic vitality and informs cultural identity. The Downtown Plan supports decisions that create the conditions for a great place and a vital economy.

The *Downtown Plan* is one Area Plan of the General Plan. The Downtown area is defined as the C-3-zoned district (see Map 1). Some of the *Plan's* policies refer to a less precisely defined area germane to housing and transportation policies that have wider effects geographically. This wider area is labelled the Greater Downtown area in Map 1, and is mostly in the South of Market area (SoMa) and the northeast quadrant of

the City. Some policies, such as those involving net new housing units, are citywide goals.

The *Downtown Plan* guides development decisions and public policy actions; it creates programs designed to improve services and infrastructure. When the Board of Supervisors approved the *Downtown Plan* in 1985, the Board also required that the Planning Department prepare monitoring reports periodically to track performance and make adjustments if required. This document is one such report as described below.

Report Structure

This *Downtown Plan Annual Monitoring Report 2012* summarizes business and development trends affecting downtown San Francisco as required by SF Administrative Code, Chapter 10E. The report covers the 2012 calendar year or fiscal years 2011-12 or 2012-13 depending on data available. This annual report notes changes in the amount of commercial space, employment, housing production, parking supply, collection and use of fees and other revenues that occurred over the year related to the objectives of the *Downtown Plan* and statutory monitoring requirements.

Part 1 of this report, "Commercial Space, Employment and Revenue Trends," highlights the growth that the *Downtown Plan* enabled, and discusses the production of new commercial space, employment activity, and recent sales tax revenues on both a citywide and Downtown basis. Part 2, "Downtown Support Infrastructure," reviews housing, transportation, POPOS and Public Art – key elements supporting the functioning of the Downtown core.

The 25-year report, *25 Years: Downtown Plan Monitoring Report 1985-2009*, contains more detailed information and assessment. Previous annual and five-year reports are available on the Department's web site.¹

¹ See the Planning Department's Home Page, Resource Center main menu tab, and Downtown Monitoring Reports at http://www.sf-planning.org/index.aspx?page=1663#downtown_report



Map 1. Downtown C-3 Zone

Data Sources

This annual report includes information from the Department’s Housing Inventory, Commerce and Industry Inventory, and Pipeline quarterly report. It also includes information from many other sources, including the state Employment and Development Department (EDD), the SF Municipal Transportation Agency (SFMTA), Dun and Bradstreet business data, Cassidy Turley Research Services, Cushman & Wakefield Research Services, and information gathered from the SF Department of Building Inspection, and the SF Office of the Controller.

PART 1: Commercial Space, Employment, & Revenue Trends

Originally, the *Downtown Plan* guided commercial development and most new office growth in San Francisco to the Downtown C-3 District straddling Market Street (see Map 1). The *Plan* also expanded new commercial development to the South of Market (SoMa). The *Plan's* annual limit on new office space, institutionalized by a voter initiative passed in 1986, helped to manage the pace of new office development and reduce speculation and boom-bust land use development issues.

Recent planning south of Market Street encourages office, residential density, and new mixed-use neighborhoods to the south of the Downtown C-3 District. The Transit Center District Plan, which overlaps the C-3 District, also includes some office and residential development guidelines. Mission Bay and Candlestick Point are two areas where more recent planning has directed substantial office development. The Rincon Hill Plan directs housing even further south of the C-3 district. The Eastern Neighborhoods Area Plans (ENAPs) include rezoning in the southeast quadrant of the City to accommodate the majority of non-downtown/non-high-rise office growth. In addition, the ENAPs will establish new mixed-use residential neighborhoods encompassing light industrial and

production-distribution-repair, retail, smaller offices, and institutional uses. They will not be locations for dense, downtown high-rise office developments. As a result, future high-rise office development will remain concentrated in and around the Downtown Plan Area.

Commercial Space

Pipeline Development Projects

As of the fourth quarter of 2012, there were over 708 projects in the citywide development project "pipeline."¹ Two-thirds of the projects (75%) were exclusively residential; one-fifth (14%) were mixed-use with both residential and commercial components. The remaining nine percent (11%) of the projects were exclusively commercial (office, retail/entertainment, hotel, or PDR).

If all the commercial projects were completed, they would add 14.7 million square feet (msf) of commercial space (Table 1). This would include 9.9 msf of office space and 3.1 msf of retail space added to San Francisco's existing 112 msf of office space and 56 msf of retail space.²

¹ Planning Department, *Pipeline Report*, Quarter 4, 2012.

² CoStar Group, *Office Report and Retail Report*, Quarter 1, 2011. No new projects have been completed (as of June 2012).

**Table 1.
Commercial
Project
Pipeline**

Area	Total	%	Office	%	Retail	%
Candlestick	4,110,000	28%	2,756,250	28%	750,000	24%
Transbay	3,022,111	21%	2,981,433	30%	50,908	2%
Mission Bay	2,274,942	15%	2,195,427	22%	73,515	2%
Downtown C-3 Area	1,409,073	10%	724,759	7%	506,562	16%
Wider Downtown**	2,099,453	14%	775,154	8%	918,896	30%
Rest of City	1,801,362	12%	484,767	5%	798,876	26%
TOTAL	14,716,941	100%	9,917,790	100%	3,098,757	100%

* As defined in the Pipeline Report at <http://www.sfplanning.org>.

** Broadly composed of West and East SoMa, South of Market, Rincon Hill, Showplace/Potrero Hill, and Market Octavia on either side of Market Street.

Source: Planning Department, *Pipeline Reports*, Quarter 4, 2012.

The Downtown C-3 area (Table 1) accounts for about 1.4 msf, or 10% of proposed commercial space in the pipeline. The Downtown C-3 and Transbay pipeline projects together would add 4.4 msf of commercial space, or 31% of the pipeline to the downtown area.³ The wider Downtown area is composed of districts adjacent to the C-3 Area along Market Street. It would add almost 2.1 msf or 14% of the pipeline commercial space. Together, the Downtown C-3 Area, Transbay, and the wider Downtown area along Market Street account for nearly half of projected pipeline commercial development (45%). Candlestick Point and Mission Bay would add about 4.1 msf (28%) and 2.2 msf (15%), respectively. The Rest of the City would receive about 1.8 msf of commercial development, or 12% of the pipeline project total. The non-residential commercial projects include office, retail, visitor (hotel and entertainment), production-distribution-repair (PDR), and cultural-institutional-educational (CIE) land uses.

Of the total 14.7 msf of commercial space in the pipeline, 67% are office land uses and 21% are retail. Only about 4% or 585,000 nsf of pipeline development is under construction. Another 6% of the pipeline projects have received building permit approval or have been issued a permit (844,100 nsf), and should begin construction soon. The majority of the pipeline projects (90%) are still in the early stages of approval, with Planning applications filed (33%) or approved (40%), and building permits filed but not yet approved with the Department of Building Inspection (17%).

Projects under construction are typically ready for occupancy within two years. Projects not yet under construction but approved by the Planning Department are usually available for occupancy within two to four years. Projects filed for planning approval take two to four or more years to complete, depending on complexity.

Office Space

Close to two-thirds of the City's office space is located in the Downtown C-3 District (Table 2). At 343 acres (or slightly more than half a square mile), it represents one of the densest concentrations of office space in the country.

**Table 2.
Existing
Office Space**

Area	Square Feet
San Francisco	112,300,000
C-3 District	72,200,000
% office in C-3 District	64%

Source: Costar Group.

San Francisco's office vacancy rate declined to 8.9% at year end 2012 after peaking at over 20% in 2002 (Table 3). At 8.7%, the Downtown Financial District continued decline below the citywide vacancy rate.

Much of this activity is due to continued technology sector growth, but also to that in the banking and professional services sectors.⁴ Salesforce dominated leasing activity in 2012, committing to three 4th-quarter leases totalling 780,000 sf. The mobile credit card firm, Square, signed for 246,000 sf at 1455 Market Street. Activity in other sectors included Macy's.com, AirBnB, Riverbed Technologies, BofA/ML, and the City and County of San Francisco.

A total of 8.5 msf was leased in 2012, surpassing rates set during the first tech boom of the late 1990s. Market absorption of existing space in new leases amounted to 700,000 sf. Industry forecasts indicate continuation of a strong market in 2013.

There is approximately 725,000 nsf of office space in the project pipeline for the Downtown C-3 District (Table 1). In addition, there is about 3.7 million net sf (mnsf) of office development between the Downtown C-3 Area and the TransBay District. In the Wider Downtown Area⁵ there is approximately 775,000 nsf of office development in the pipeline, along with another 485,000 nsf feet in the Rest of the City and another 2.76 mnsf in the Candlestick Point development proposal.

By year end 2012, citywide office rents increased to an average of \$50.32 per square foot, or 22% (on an annual full service basis) and up from \$41.32 per square foot in 2011.⁶ The Financial District experienced a similar increase to \$52.21 per square foot, up 23% from \$42.50 per square foot in 2010. A strong rental market is expected to continue in 2013.

³ The Downtown C-3 district includes a part of the Transbay Project.

⁴ Cushman & Wakefield, MarketBeat, Office Snapshot, San Francisco, Q4 2012.

⁵ Downtown C-3, Transbay, Mission Bay, East SoMa, Rincon Hill, Showplace/Potrero areas.

⁶ Cushman & Wakefield, MarketBeat, Office Snapshot, San Francisco, Q4 2011 and 2012. Rates are for all building classes, gross rental rate, full service.

**Table 3.
Office Vacancy**

Area	2010	2011	2012	% Change 2011-12
San Francisco	14.5%	11.0%	8.9%	-2.1 pts
Downtown Financial District	13.9%	10.7%	8.7%	-2.0 pts
Other Downtown*	15.5%	11.4%	6.6%	-4.8 pts
Bay Area	16.6%	13.8%	13.4%	-2.8 pts

* Includes Jackson Square, South Beach, Union Square, and Yerba Buena.
 Source: Cassidy Turly, Office Market Snapshot, San Francisco, First Quarter, 2013. For CBD, used Cushman & Wakefield, MarketBeat, Office Snapshot, San Francisco, Q4 2012.

**Table 4.
Retail Vacancy**

Area	2010	2011	2012	% Change 2011-12
San Francisco	6.6%	5.1%	4.3%	-0.8 pts
Downtown*	10.6%	6.7%	6.0%	-0.7 pts

* Labeled as "City Center." Includes the Union Square area, the retail core of the C-3 zone.
 Source: Terranomics, San Francisco County, Shopping Centers Report, Q1 2013.

**Table 5.
Hotel Occupancy and Rate**

	2010	2011	2012
Average Occupancy	76.0%	79.0%	80.5%
Average Daily Room Rate	\$137.00	\$155.00	\$175.00

Source: Cushman & Wakefield, MarketBeat Retail Snapshot, San Francisco, Q4 2012. Hotel Market Trends Table; also, SF Travel Association, Smith Travel Research.

Retail Space

The Downtown C-3 Area contains about 8.7 msf for retail space or 16% of San Francisco's 56 msf of retail space, with about 1.4 msf are in the Downtown Core.⁷ San Francisco's downtown is the Bay Area's preeminent retail hub, and it serves local, regional, and visitor shopping needs. However, the majority of retail space in San Francisco is outside the downtown area, mostly along the City's many neighborhood commercial streets and shopping areas.

As shown in Table 4 above, the retail vacancy rate for the Downtown C-3 Area at the end of 2012 was 6.0%, higher than the Citywide average of 4.3%. Compared to 2011, vacancy rates declined for the Downtown C-3 area and citywide from 6.7% and 5.1%, respectively.

Approximately 507,000 net sf (nsf) of retail space is in the development pipeline for the Downtown C-3 area,⁸ with another 992,000 nsf anticipated for the wider Downtown area⁹ and 3.1 mnsf citywide. However, the majority of these pipeline projects are in the early

stages of permitting. Only about 5,000 square feet are under construction in the Downtown C-3 area, approximately 14,500 nsf in the wider Downtown area, and about 32,700 nsf citywide.

Hotel Space

San Francisco has over 215 hotels with a total of 33,640 hotel rooms.¹⁰ Just over 20,000 or 60% of these rooms are located in the Downtown C-3 District and within walking distance of the Moscone Convention Center. About 1,200 hotel rooms were added between 2005 and 2008.¹¹ An additional 1,700 rooms are in the pipeline, of which 200 have a 2012 opening target.

Both hotel occupancy and average daily rates increased in 2012 (Table 5). Average hotel occupancy increased to about 81%, up from 76% two years ago. Average daily room rates increased to \$175 per room compared to \$137 in 2010.

7 Co-Star, Retail Report, San Francisco Retail Market, 1st Quarter 2011. The Downtown Core is composed of the traditional Financial District north and south of Market Street, while the larger C-3 area adds Union Square, Yerba Buena, and the Civic Center areas.

8 Planning Department, Pipeline Report, Quarter 4, 2012.

9 The wider Downtown consists of the C-3, Transbay, Mission Bay, East SoMa, Rincon Hill, Showplace/Potrero areas.

10 San Francisco Travel Association (www.sanfrancisco.travel/research/), June 20, 2013. Room figures from September 2012 survey.

11 PDK Consulting. See San Francisco Travel Association (www.sanfrancisco.travel/research/) and <http://media.sanfrancisco.travel/documents/Occupancy+and+ADR+December+2011.pdf>.

Employment

San Francisco employment grew 4 % in 2012, or by approximately 22,890 jobs. As of the first quarter of 2012, San Francisco had approximately 572,234 jobs (Table 6). Within this overall gain, employment in hotel and private households declined by 4% and 1%, respectively. Office, retail, PDR, and CIE, grew by 6%, 5%, 3%, and 3%, respectively.

As of the first quarter of 2012, approximately 39% of all San Francisco employment was located in the Downtown C-3 zone. Downtown employment did not change noticeably from 2011 levels. The majority of office jobs (58%) and hotel jobs (71%) continue to be located Downtown.

Office Employment

The downtown Financial District remains the center of office employment in San Francisco. As of the first quarter of 2012, there were about 228,000 office jobs in San Francisco (Table 6). Of these jobs, about 137,875 were located in the Downtown C-3 District (Table 7), or 58% of total office employment citywide.

Downtown office employment declined 1% from 2012, or by about 1,287 jobs. Downtown San Francisco maintains the greatest concentration of office jobs in the region including financial, legal, and other specialized business services. Many of these jobs continue to be in the financial, insurance, and real estate sectors.

Table 6. Employment - Citywide

Land Use	2010	2011	2012	% Change 2011 - 2012
Office	211,050	214,476	228,057	6%
Retail	98,139	97,373	101,845	5%
Production, Distribution, Repair (PDR)	72,967	71,077	73,453	3%
Hotel (& Entertainment)	17,568	17,313	16,683	-4%
Cultural, Institutional, Educational (CIE)	126,208	128,248	131,482	3%
Private Households	19,819	20,857	20,714	-1%
TOTAL	545,751	549,344	572,234	4%

Note: variations from other published employment numbers are due to rounding and EDD confidentiality requirements).

Source: State of California Employment Development Department (EDD), 2010 is 2nd Quarter, 2011 and 2012 are 1st Quarter.

Table 7. Employment - Downtown C-3 Zone

Land Use	2010*	2011**	2012	% Change 2011 - 2012	C-3 Share of SF Employment 2012
Office	124,810	139,162	137,875	-1%	60%
Retail	25,720	27,484	28,019	2%	28%
Production, Distribution, Repair (PDR)	17,320	18,505	20,054	8%	27%
Hotel	11,620	12,077	11,339	-6%	68%
Cultural, Institutional, Educational (CIE)	23,410	25,571	25,384	-1%	19%
Private Households	1,840	2,676	1,935	-28%	9%
TOTAL	204,720	225,475	224,606	0%	39%

Note: variations from other published employment numbers are due to rounding and EDD confidentiality requirements).

Source: State of California Employment Development Department (EDD), 2010 is 2nd Quarter, 2011 and 2012 are 1st Quarter.

Retail Employment

San Francisco's high concentration of regional-serving retail establishments continue to be a primary destination offering not only goods and services, but a unique urban experience. Visitor traffic in particular represents a large share of downtown San Francisco's sales receipts.

As of the first quarter of 2012, there were 101,845 retail jobs in San Francisco (Table 6). About 28,019 of these jobs could be found in the C-3 District (Table 7), or about 28% of total retail jobs citywide.¹² This is roughly the same share of retail jobs reported in the 2011.

Hotel Employment

The majority of hotel jobs are located downtown. As of the first quarter of 2012, there were over 16,683 hotel jobs in the City. Approximately 11,339 of these jobs were in the C-3 District or about 68% of all hotel jobs citywide. Hotel jobs decreased 4% Citywide and 6% Downtown compared to 2011.

Revenue

This section reports tax revenues from business taxes (including registration and payroll), property taxes (including transfer tax and annual tax), sales and use taxes, and the hotel tax for the 2012-2013 fiscal year (FY).¹³ The revenue information reported reflects deposits to the City's general fund, rather than the total amount of all revenues the City received, and is reported in nominal dollars.¹⁴ In general, the FY 2012-13 budget assumed continued moderate recovery in tax revenues throughout the fiscal year. Tax revenues projected to recover beyond budgeted levels include property, payroll, and property transfer taxes. These gains are partially offset by shortfalls in federal subventions, access line tax, and charges for services.¹⁵

Business Taxes

Business tax revenue (Table 8) in FY 2012-13 is estimated at \$488.1 million, up 19% from \$409.8 million in FY 2012-13. Total business tax revenue is comprised of business payroll tax and registration tax.

Business payroll taxes assess the payroll expense of persons and associations engaging in business in San Francisco and represent the vast majority of business taxes collected. This tax imposes a fee on all businesses that employ or contract with one or more employees to perform work or render services within the city. In FY 2012-13, the Controller's Office estimated that it will collect \$478.8 million in payroll taxes, up 19% from \$401.4 million in FY 2011-12.

Business registration tax is an annual fee assessed for general revenue purposes on all business in the City. The Controller's Office estimates that approximately \$9.3 million in business registration fees will be collected in FY 2012-13, up 11% from \$8.4 million in FY 2011-12.

Property Taxes

Real property taxes (Table 9) are the largest single source of tax revenue for the City. The Controller's office expects them to remain stable this fiscal year 2013 and that property transfer taxes will increase.¹⁶ Together, an estimated \$1.34 billion in property related taxes will be collected in FY 2012-13, up 10% from 1.22 billion last year.

Real property taxes allocated to the general fund in FY 2012-13 are estimated at \$1.09 billion dollars, up 3% from \$1.06 billion in FY 2011-12 (Table 9).

Property transfer taxes are estimated to increase during the reporting period. Projected collections for FY 2012-13 are estimated to be about \$245.9 million, up 51% from \$162.5 million in FY 2011-12. (Table 9). Unlike real property taxes, which are collected annually and based on property valuation assessments, property transfer tax is highly volatile because it is collected only at the time of sale and it is based on sales price.

Sales Tax

Sales tax revenues (Table 10) fluctuate with economic conditions and reflect consumer confidence and spending. Of the 8.75% sales tax rate, San Francisco receives 1% with the rest going to the State and other districts. A portion of this revenue is deposited in the

12 For more information on regional trends, business formation and relocation see the *Commerce and Industry Inventory* at <http://www.sfplanning.org>.

13 Fiscal Year 2013 begins on July 1, 2012 and ends on June 30, 2013.

14 All revenues would include money allocated by law to specific uses and not available for general city services and expenses.

15 City and County of San Francisco, Controller's Office, FY 2012-13 Nine-Month Budget Status Report, May 9, 2013, p 7.

16 Ibid.

City's general fund with the balance allocated by law for specific programs and services.

As shown in Table 10, FY 2012-13 sales tax collections are expected to increase 15% to \$121.9 million from \$106 million in FY 2011-12. An estimated 20% of sales tax revenues are collected in the Downtown C-3 zoned area, which continues to account for roughly one-quarter of general retail store sales tax and business to business sales tax.

Hotel Tax

The hotel tax (Table 11) remained at 14% for the 2012-13 fiscal year reporting period. A substantial portion of this revenue is dedicated to the Moscone Convention Center, grants for the arts, museums, and other visitor amenities with the balance deposited into the City's general fund.

As shown in Table 11, \$190.9 million in hotel taxes are expected to be collected and deposited into the general fund in fiscal year 2012-13. This represents a 7.6% increase from FY 2011-12, when \$177.4 million was collected.

Table 8. Business Taxes

Revenue Source (\$ Millions)	FY 2010-11	FY 2011-12	FY 2012-13*	% Change 2012-13
Payroll	\$383	\$401.4	\$478.8	19.3%
Registration	\$8.1	\$8.4	\$9.3	10.7%
TOTAL	\$391.1	\$409.8	\$488.1	19.1%

* Estimates from Office of the Controller, FY 2012-13 Nine-Month Budget Status Report, May 9, 2013.

Table 9. Property Taxes

Revenue Source (\$ Millions)	FY 2010-11	FY 2011-12	FY 2012-13*	% Change 2012-13
Property Tax	\$1,061.9	\$1,060.0	\$1,094.0	3.2%
Property Transfer Tax	\$135.2	\$162.5	\$245.9	51.3%
TOTAL	\$1,197.1	\$1,222.5	\$1,339.9	9.6%

* Estimates from Office of the Controller, FY 2012-13 Nine-Month Budget Status Report, May 9, 2013.

Table 10. Sales and Use Taxes

Revenue Source (\$ Millions)	FY 2010-11	FY 2011-12	FY 2012-13*	% Change 2012-13
Sales and Use Tax	\$106.3	\$106.0	\$121.9	15.0%

* Estimates from Office of the Controller, FY 2012-13 Nine-Month Budget Status Report, May 9, 2013.

Table 11. Hotel Room Tax

Revenue Source (\$ Millions)	FY 2010-11	FY 2011-12	FY 2012-13*	% Change 2012-13
Hotel Room Tax	\$158.9	\$177.4	\$190.9	7.6%

* Estimates from Office of the Controller, FY 2012-13 Nine-Month Budget Status Report, May 9, 2013.

PART 2: Downtown Support Infrastructure

This section discusses the *Downtown Plan's* housing and transportation targets. The *Downtown Plan* was developed with the assumption that significant employment growth and office development would occur and that this growth must be managed to enhance—not detract—from the Downtown. In the absence of new policies and programs, automobile traffic would continue to grow and important historic buildings located north of Market Street could be lost.

The Plan established a special use district around the Transbay Terminal to shift office construction to that area as a means of reducing further disruption of the financial center north of Market. As an incentive to save historic buildings and to shift office development to the planned area south of Market Street, the Plan enabled owners of buildings designated for preservation to sell development rights to developers in the special use district. New commercial development would provide revenue to partially cover the costs of urban service improvements. Specific programs were created to address needs for additional housing, transit, child care and open space, as were specific targets for new housing production and transportation management.

In December 2010, the Transfer of Development Rights ordinance was amended by the Board of Supervisors to allow eligible owners of historic buildings to sell development rights to any C-3 zoned lot.

Housing

Residential Units Completed

Citywide 2012 housing production of about 1,290 net new units is a substantial increase over last year's production of 269 units (Table 12), and is one indicator of the economic recovery. The net change in units accounts for alterations, conversions and demolitions.

In the Downtown C-3 District, a total of 197 (rounded to 200) new units were constructed, while 690 new units were constructed in SoMa and another 400 units were produced in the rest of the City (Table 13).

Housing production in 2012 met the *Downtown Plan's* annual goal of 1,000 to 1,500 net new housing units citywide.

Table 12.
Net Housing Change:
Citywide

Change	2010	2011	2012	% Change 2011-12
New construction	1,082	348	764	120%
+ alterations, conversions	318	5	650	na
- less demolitions	-170	-84	-127	na
Total net change	1,230	269	1,287	378%
% in C3	23%	-12%	15%	na

* Net change accounts for units gained or lost due to alterations, conversions and demolitions.
Source: SF Planning Department, *Housing Inventory*.

Table 13.
Net Housing Change:
Downtown

Area	2010	2011	2012	% Change 2011-12
Downtown C-3 Zone	281	-31	197	735%
SoMa*	150	21	690	3,186%
Rest of City	799	279	400	43%
TOTAL	1,230	269	1,287	378%

* Housing Inventory SoMa planning district, excluding C-3.
Source: SF Planning *Housing Inventory*.

Residential Pipeline Projects

As of the fourth quarter 2012, the citywide pipeline of residential development projects under construction or seeking planning approval and building permits contained a total of about 43,600 residential units, up 3% from 42,400 units in 2011. The top five areas with the most proposed units are Candlestick, Treasure Island, Park Merced, Downtown, and Market Octavia (see Table 14).

The permit status of the proposed units is as follows: 9% are under construction (3,931 units); 6% hold a building permit that has been approved, reinstated, or issued, 7% filed for a building permit, 64% have planning approval and need to seek a building permit, and 14% filed for planning approval.

Table 14. Residential Project Pipeline (net units)

Rank	Area	Units	% Share
1	Candlestick	10,237	25%
2	Treasure Island	7,800	18%
3	Park Merced	5,677	14%
4	Downtown	3,885	9%
5	Showplace Square	2,660	5%
	Rest of city	13,322	29%
	TOTAL	43,581	100%

Source: Planning Department, Pipeline Report, Quarter 4, 2012, unpublished. For published reports, see <http://www.sf-planning.org/index.aspx?page=1691> (scroll down for earlier reports).

It should be noted that approximately 24,000 units (more than 50%) are associated with the three large, project-plans that will be built out over a longer period (Candlestick, Treasure Island, Park Merced). These units have all received planning approval.

The remaining approximately 19,600 units of smaller projects would be expected to be built out under the more typical time frames: two years from beginning construction and two to four years from planning approval. Should they be completed within four years (by 2017), that would be close to 5,000 units per year on average, which is almost two times the maximum annual rate in any of the past 20 years. If production were to follow the City's historical average production rate of 1,530 units per year, the 19,900 units associated with smaller projects would be expected to be built out over 13 years by 2026.

In Table 14, the Downtown District ranks fourth in number of proposed units (but first of all areas with typical project proposals and not that of large project-plans), with 3,885 units or 9% of the total. Of those units, 45% are under construction, 2% have an approved or issued building permit, 8% filed for a building permit, 15% have planning approval (567), 29% (1,123 units) filed for planning approval.

Jobs Housing Linkage Program (JHLP)

Prompted by the *Downtown Plan*, the City determined that employment growth associated with large office development projects would attract new residents and therefore increase demand for housing. In response, the Office Affordable Housing Production Program (OAHPP) was established in 1985 to require large office developments to contribute to a fund to increase the amount of affordable housing. In 2001, the OAHPP was re-named the Jobs-Housing Linkage Program (JHLP) and revised to require all commercial projects with a net addition of 25,000 gross square feet or more to contribute to the fund.

Due to the reduction in commercial development as a result of the 2008-2009 economic recession, the program collected no revenue from fiscal year 2008 through 2011. This fiscal year (2012-13), \$7.8 million was collected (Table 15). Since the program was established in 1985 however, a total of \$82 million has been collected to partially subsidize the construction of over 1,000 units of affordable housing.

Table 15. Jobs-Housing Linkage Fees Collected

Fiscal Year	Revenue
2010-11	\$0
2011-12*	\$1,950,905
2012-13*	\$7,814,015
TOTAL	\$9,764,920

Source: Department of Building Inspection as of May 2013

Transportation

This section reports on *Downtown Plan* transportation targets including an inventory of parking spaces, vehicle occupancy rates, peak period transit ridership, commute mode split, and fees collected by the Transit Impact Development Fee (TIDF) as required by the Downtown Plan monitoring ordinance.

Parking Inventory

Downtown Plan policies discourage new long-term commuter parking facilities (surface lots and garages) in and around the periphery of downtown. While no new long-term parking facilities have been built Downtown since Plan adoption, some long-term commuter parking facilities have been added at the periphery, primarily in the areas beneath the Interstate 80 approaches to the Bay Bridge.¹

Although the supply of off-street parking in new buildings (see Table 16) continues to grow with new development, as allowed under the Planning Code, the Downtown Plan policies slowed the overall growth in long-term commuter parking facilities (surface or garage) in and at the periphery of Downtown. Thus, the *Downtown Plan's* goal to limit the number of long-term commuter parking facilities to the capacity that existed at Plan adoption has generally been achieved.

Table 16.
**Net Parking Change -
Downtown C-3 Zone***

Year	Net Parking
2010	305
2011	282
2012	0
TOTAL	587

* Approved projects only

In terms of recent changes to the supply of parking, available information only includes projects approved by the Planning Commission, which likely underestimates the number of spaces added. For example, projects permitted by right under the Planning Code, including those in past redevelopment areas, typically do not require Planning Department approval and are not counted as a result.

There are over 33,430 off-street parking spaces in the Downtown C-3 district, about 20% of the 166,520 off-street parking spaces citywide.² The net addition

of approved parking spaces in the C-3 district in 2010 and 2011 reflected the slow recovery. In the absence of new downtown office development project approvals in 2012, there were no net new parking space approvals in the Downtown C-3 Area (see Table 16).

Peak Period MUNI Transit Ridership

According to available Automatic Passenger Count (APC) data collected by the San Francisco Municipal Transportation Agency (SFMTA) in Fiscal Year 2012 (FY 2011-12), the downtown area continues to maintain the highest number of peak period transit trips in the city with more than one-third having downtown as their origin or destination. Of the approximately 680,000 total weekday boardings in FY2012, about 282,400 (42%) occurred during the peak period (4:00-6:00 pm; Table 17). Of these peak period trips, approximately 96,435 had downtown as their origin or destination (or 34% of total weekday boardings)

Table 17.
**PM Peak Period MUNI Transit Ridership
to and from Downtown**

Area	Ridership	% of Total Trips
San Francisco	282,400	100%
Downtown	96,435	34%

Source: Municipal Transportation Agency (MTA), FY2012.

Downtown Commute Mode Split

Another goal of the *Downtown Plan* is that transit share would increase from 64% when the Plan was adopted in 1984 to 70% by 2000 for all peak period commute trips to and from the Downtown C-3 District. It is not clear whether this goal has been met, although available information suggests that transit share has increased.

Commute mode information for workers with jobs located in the Downtown C-3 District was not available as of the writing of this report, although it will be available this fall. Data from the most recent Transportation Management Association's Commuter Behavior Survey (2009) estimated transit ridership at 72% for the approximately 48,400 employees in the 52 buildings that must comply with the City's transporta-

1 25 Years Downtown Plan Monitoring Report 1985-2009, pp. 26, 85, 86.

2 SFMTA, Parking Census 2011. This count excludes long-term commuter parking located outside the C-3 District, at the periphery of Downtown, primarily in the areas beneath the Interstate 80 approaches to the Bay Bridge.

tion demand management program for buildings in the Downtown Financial District core, where transit share is highest. However, this result represents only about 25% of the workers in the C-3 District.

Mode share data is available for a subset of all commute trips to SF jobs/ That subset is the within-city MUNI trips for residents only (not workers). It captures more resident behavior than commuter behavior. This subset of data is available for Superdistrict 1, the much larger area surrounding the Downtown C-3 Zone covering the northeastern portion of San Francisco (see Map 2). This report uses this available data to approximate transit and mode share behavior. According to the 2007-2011 American Community Survey (ACS), most Superdistrict 1 employed residents used transit to get to work (33%), although almost an equal share walked (31%), which is a remarkably high share. One in four used a car (24%), 2% used a bicycle, 2% used other modes, and 8% worked at home without generating any commute trips.

Although transit share in the other three superdistricts is about the same (33%, 35%, and 27% for Superdistricts 2, 3, and 4, respectively), the walk share is substantially lower (8%, 5%, and 4%, respectively) and the car share is substantially higher (43%, 50%, and 60%, respectively) in those other districts. This data illustrates the expected connection between the proximity of residence and work location and mode choice.

In comparison to the 2000 Census data, transit and walk shares for employed residents of Superdistrict 1 remained stable at the same 33% and 31%, shares, respectively, in 2011.³ The share of car use declined from 28% to 24%. Bike share was unchanged at 2%, although hidden in this share is a large increase in riders (60% or 600 in 2011).⁴ The share of persons working at home is small, but up from 5% to 8%.

Vehicle Occupancy Rate

The *Downtown Plan* sought to increase ridesharing into downtown from 1.48 persons per vehicle in 1985 when the Plan was adopted, to 1.66 persons per vehicle by the year 2000. Although ridesharing data for the Downtown C-3 is not available, indicative information is available for the surrounding Superdistrict 1 (see Map 2).

3 US Census, American Community Survey 2007-2011.

4 Bicycle commuting is increasing citywide as discussed in the SFMTA reports: State of Cycling 2012 and the 2011 City Bicycle Count Report.

In Superdistrict 1, the average vehicle occupancy for workers has been declining instead of increasing. In 1980, five years before the *Downtown Plan's* adoption, vehicle occupancy was 1.28 passengers per car. In 1990 it dropped to 1.22. By the 2000 Census, vehicle occupancy had dropped to 1.21 for workers and 1.13 for residents (Table 18).⁵ These figures compare with year 2000 vehicle occupancy rates of 1.18 for all individuals working in San Francisco, 1.13 for all San Francisco residents (and 1.10 regionally).⁶

Vehicle occupancy rates are now available from the 2011 (2007-2011) American Community Survey (ACS) for the City of San Francisco and the Bay Area. For smaller areas, such as Superdistrict 1 and the Downtown C-3, information is only available for residents. These estimates however, continue to show a drop in average vehicle occupancy from 1.13 in 2000 to 1.09 in 2011 for Superdistrict 1 employed residents. For census tracts covering the Downtown/Civic Center neighborhood, the rate was 1.08 occupants per vehicle for employed resident commute trips to work.

Transit Impact Development Fee (TIDF)

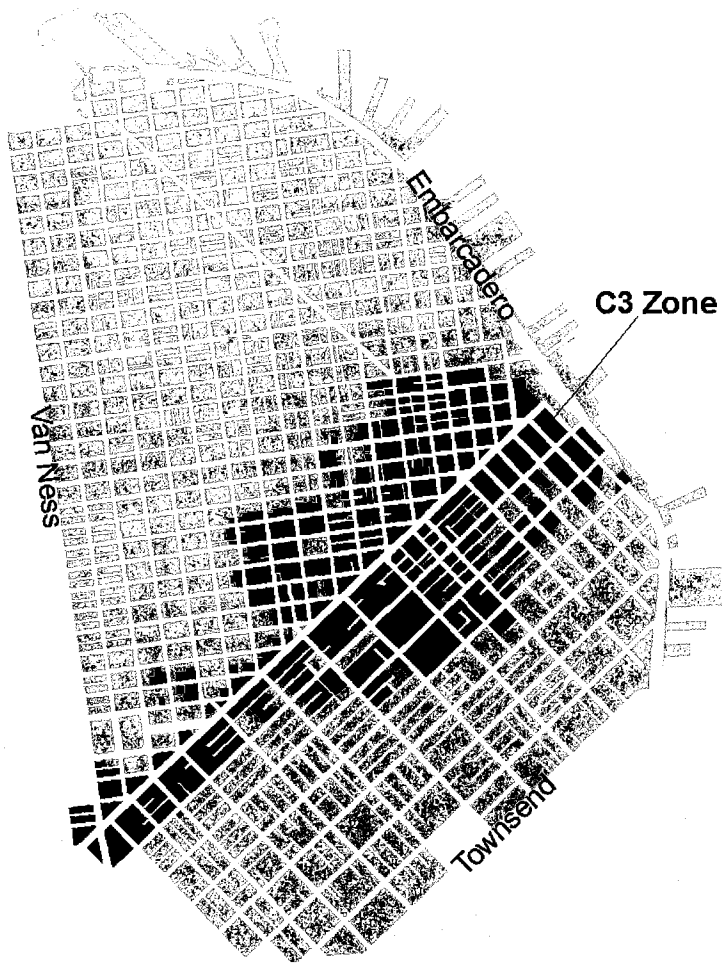
In 1981, as a precursor to the *Downtown Plan* and responding to a substantial increase in downtown office development, San Francisco enacted a fee to recover a portion of additional transit operating and capital costs incurred by this growth. Initially, all new office developments were required to pay \$5 per square foot of office space to cover the added transit service to downtown office buildings. In 2004, the Municipal Transportation Agency (MTA) modified this fee to include all proposed non-residential developments in San Francisco.

San Francisco has collected about \$7.8 million in TIDF revenues to date for fiscal year 2012-13 (Table 19). This represents about 5% of the total \$152.5 million in TIDF revenues the fee has generated since its inception in 1981 through the FY 2012-13 estimate in Table 19.⁷

5 The vehicle occupancy rate is the average number of individuals riding in a vehicle. The lowest possible rate is 1, where all vehicles are single occupant.

6 Occupancy rates for Superdistrict 1 are from Tables 17, 18 and 19 of the 2000 Census Data Summary #5 (Journey-to-Work in the San Francisco Bay Area), released in June 2005. These rates are for commute trips to work and do not necessarily reflect peak period patterns.

7 This total also includes \$5.5 million in interest charges on TIDF fees paid by installments between 1983 and 2001. See "25 Years--Downtown Monitoring Report," Table 16. The Ordinance was enacted in 1981. Collections from 1983 through FY 2008-09 totaled \$137,436,791. The additional \$5,257,081 collected in FY 2009-10 through 2011-12 (estimate) in Table 19, above, brings the total collected from inception through the FY 2011-12 estimate to \$142,693,872.



Map 2. Superdistrict 1

Table 18. Average Vehicle Occupancy

Area	Census 2000		ACS 2011***	
	Workers	Residents	Workers	Residents
San Francisco	1.18	1.13	1.15	1.11
Superdistrict 1*	1.21	1.13	NA	1.09
Downtown C-3 zoned census tracts**	NA	NA	NA	1.08
Bay Area	1.10	1.10	1.08	1.08

* Superdistrict 1 covers northeast San Francisco and is the smallest area information available from Census 2000
 ** Includes Downtown C-3 zoned census tracts; this information is not available from Census 2000
 *** ACS 2007-2011 estimates are subject to margins of error of around 0.02, therefore the difference since the 2000 Census may not be statistically significant.

Source: US Census, Decennial Census 2000 and American Community Survey 2007-2011.

Table 19. Transit Impact Development Fee (TIDF) Collections

Fiscal Year	Revenue
2010-11	\$1,048,050
2010-12	\$1,691,300
2012-13*	\$7,814,000
TOTAL	\$10,553,350

Source: Department of Building Inspection, May 2013.

Privately-Owned Public Open Space (POPOS) and Public Art

Presuming that significant employment and office development growth would occur, the Downtown Plan requires new commercial development to support associated urban service improvements, including specific programs for open space and art.

POPOS

Privately-owned public open spaces (POPOS) are publicly accessible spaces in forms of plazas, terraces, atriiums, small parks, and even snippets that are provided and maintained by private developers. In San Francisco, POPOS are mostly in the Downtown office district. Prior to 1985, developers provided POPOS under three general circumstances: voluntarily, in exchange for a density bonus, or as a condition of approval. The Downtown Plan created the first requirements for developers to provide publicly accessible open space as a part of projects in C-3 Districts. The goal was to provide quality open space in sufficient quantity and variety to meet the needs of downtown workers, residents and visitors. Since then, project sponsors may provide POPOS instead of their required open spaces , and locate them in other districts such as Eastern Neighborhoods (Section 135 of the Planning Code).

Public Art

The public art requirement created by the Downtown Plan is commonly known as the “1% for Art” program. Its purpose is to ensure that the public has access to a variety of high-quality art. This requirement, governed by Section 429 of the Planning Code, provides that construction of a new building or addition of 25,000 square feet or more within the downtown C-3 district triggers a requirement to provide public art that equals at least 1% of the total construction cost. After more than 25 years since the adoption of the Downtown Plan, development has created an extensive outdoor gallery that enriches the Downtown environment for workers and tourists alike.

Development

With the slowdown in Downtown office development applications following the economic downturn, no new POPOS have been added to the existing 81 POPOS in the Downtown C-3 District since 2008 (Table 20). Four POPOS are located outside Downtown, bringing the existing total citywide to 85 POPOS. Downtown development has added 31 POPOS since 1985 and approximately 60% of the POPOS include public art. The public art requirement has produced 39 pieces of art related to 31 development projects. With the economic recovery gathering strength, more POPOS and public art will be added in the future.

Table 20.
Number of Privately-Owned Public Open Space (POPOS)

POPOS	< 1985	1985-2012	Total
In C-3 District	50	31	81
with Art	2	21	23
Outside C-3 District	2	2	4
with Art	1	1	2
TOTAL	52	33	85

Source: SF Planning Department.

Conclusion

The *Downtown Plan* directed that dense employment growth be concentrated in the C-3 district, generally along both sides of Market Street from the Embarcadero to Van Ness Avenue. In order to accommodate this growth, the Plan contains a series of goals, policies and targets designed to ensure that new development would pay its way and generate a net benefit for the City.

By most measures, the San Francisco *Downtown Plan* has been a success. It guided the creation of one of the most successful core areas of any American city. The vitality, job and housing density, retail activity and overall character of the downtown have improved dramatically. The Planning Department will continue to monitor these trends so that land use policy adjustments can be made as required to maintain and enhance a successful Downtown and Plan and avoid unintended consequences.

The housing and transportation goals are among the most important in the *Downtown Plan*. The Plan states that without sufficient and appropriate housing to serve new commercial development, local housing costs would increase, thereby compromising the vitality of downtown. The Plan also states that if employment growth increases the number of cars downtown, thereby significantly increasing traffic, the area's attractiveness and livability could be affected adversely. As a result, the Plan contains various targets relating to these policy issues.

Although private developers and the City have produced more housing than the Plan target, the cost of housing has increased substantially since the adoption of the Plan. This is partly the result of regional economic forces and job growth that have increased the attractiveness of San Francisco and the Bay Area. Some of this new housing has taken the form of downtown office conversions. This trend, along with the potential addition of thousands of new units of pipeline housing Downtown, will continue to increase the Downtown residential population and vitality of the district.

Since the Plan was adopted, growth in downtown office space has served to enhance the vitality of the area. But further analysis of transportation trends is needed. Available data suggests that transit use is high and stable or increasing for downtown workers and residents, that downtown residents may own cars but drive to work less and walk to work in large numbers, and that bike commuting is small now, but is increasing. The data also indicates that ridesharing has declined, but this could be due to an increase in the use of other forms of transportation, including an increase in the number of individuals working from home. These trends will be analyzed in the future when additional transportation information for San Francisco becomes available from the American Community Survey.

Acknowledgments

Mayor

Edwin M. Lee

Board of Supervisors

David Chiu, President
John Avalos
London Breed
David Campos
Malia Cohen
Mark Farrell
Jane Kim
Eric Mar
Scott Wiener
Norman Yee

Planning Commission

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Jose Campos, *Director of Citywide Planning*
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Scott T. Edmondson, AICP, *Project Manager*
Gary Chen, *Graphic Designer*
Aksel Olsen, *Planner*
Maria Oropeza-Mander, *Administrative Assistant*

Data Sources:

Association of Bay Area Governments (ABAG)
California Department of Finance
California Employment Development Department
Cassidy Turly
Costar Group
Cushman & Wakefield
Dun & Bradstreet
San Francisco Controller's Office
San Francisco Department of Building Inspection
San Francisco Planning Department
San Francisco Metropolitan Transportation Agency
Terranomics
U.S. Bureau of Labor Statistics
U.S. Census Bureau



**SAN FRANCISCO
PLANNING
DEPARTMENT**

FOR MORE INFORMATION ABOUT THIS REPORT, CONTACT:

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NOTE: For additional information that is available on the Planning Department web site under the heading "Data and Analysis Reports," please see previous reports (annual, five-year, and 25-year) at: <http://www.sf-planning.org/index.aspx?page=1663>

From: Mendoza, Hydra [hydra.mendoza@sfgov.org]
Sent: Tuesday, July 23, 2013 11:24 AM
To: BOS-Supervisors; phil.ting@asm.ca.gov
Cc: BOS-Legislative Aides; Elliott, Jason; rob.chua@asm.ca.gov;
sean_elsbernd@feinstein.senate.gov; Pretzer, Kelly
Subject: City College update
Importance: High

Dear Assemblymember Ting and Supervisors:

I know you are all very concerned about City College and the status of their plan going forward. Special Trustee, Dr. Robert Agrella, has hit the ground running and is deeply entrenched in putting together an aggressive action plan that will guide the college over the next several months.

Dr. Agrella has very clearly indicated that one of his top three priorities will be to focus on the finances of the college and to shore up internal operations. As you may know, "the Commission action to terminate accreditation is not yet final." City College will exercise their right to request a review of the Commission's adverse action and will go through the appeal process. It will be vitally important to meet the standards necessary for accreditation and Dr. Agrella will focus much of his energy on the development and implementation of an aggressive action plan. It will be critical to show "significant" improvement over the next several months in order for the college to save their accreditation. There will be several critical dates to meet so there is no time to spare.

Dr. Agrella will also need to address getting everyone on board and showing a unified base of support for City College during this time. One of their goals will be to ensure that students get good, clear messages about the status of the college, particularly as it relates to their enrollment and credits. It would be extremely helpful for you to share a consistent message with your stakeholders regarding City College. Obviously a loss in enrollment will have even greater impact on the College, so encouraging students to enroll and stay at City College is vitally important. Here are a few talking points that you can incorporate in your customized message. Also, we have included two links. 1. Public service announcement that is a general message to encourage people to enroll in City College. 2. Question & Comment page currently on the CCSF website. All questions are being answered, so you can use this link for your stakeholders to direct more specific questions to or share ideas with CCSF.

Key Points:

- City College is open, accredited and enrolling students for the fall semester, which begins August 14th.
- The hard work that our city residents put into their education at City College of San Francisco will pay off with a brighter future.
- Credits are guaranteed to count toward a degree or certificate. All transferable credits will transfer to most four-year colleges and universities. All degrees and certificates will be recognized as awarded from an accredited institution. Eligible students are still able to receive financial aid.
- As the college pursues review and appeal processes, the faculty, staff, and students must work together to meet the eligibility requirements and standards of accreditation.
- A CCSF team is currently creating a clear, concise roadmap to completion of the tremendous amount of work that must be done in a short period of time.

- It is important that we find ways to support the college while allowing them the time needed to finish the work and retain accreditation for City College.

Links:

[I Can Afford College.com / City College of San Francisco Radio spot](http://www.icanaffordcollege.com/)

:15 spot -- [www.icanaffordcollege.com/documents/15 Second City College of San Francisco.mp3](http://www.icanaffordcollege.com/documents/15%20Second%20City%20College%20of%20San%20Francisco.mp3)

:30 spot -- [www.icanaffordcollege.com/documents/30 Second City College of San Francisco.mp3](http://www.icanaffordcollege.com/documents/30%20Second%20City%20College%20of%20San%20Francisco.mp3)

CCSF Accreditation Questions and Comments

http://www.ccsf.edu/NEW/en/about-city-college/Accreditation_2012/accreditation_questioncomments.html

I know many of you would like one on one time with Dr. Agrella. It will take him several weeks to lay out his plan, put his staff in place to carry out the work, and open school on time so needless to say, his time will be very limited, particularly considering the very short time frame he has to show significant improvement. We hope you will take his great challenges into consideration and will respect and honor the time he would like to spend focusing on his plan and the critical work ahead.

Again, thank you for all your help and support. Please don't hesitate to contact me directly should you have any questions.

Best,

Hydra

Hydra Mendoza
Mayor's Education and Family Services Advisor
1 Dr. Carlton B. Goodlett Place
City Hall, Room 291-C
San Francisco, CA 94102-4641
Hydra.mendoza@sfgov.org
Office: (415) 554-6298

From: Chapin-Rienzo, Shanda on behalf of Reports, Controller
Sent: Monday, July 29, 2013 2:02 PM
To: Ginsburg, Phil; Dearman, Mike; Petrucione, Katharine; Gee, Kin; Kensinger, Joleen; Wood, Jack; Calvillo, Angela; Nevin, Peggy; BOS-Legislative Aides; BOS-Supervisors; Kawa, Steve; Howard, Kate; Falvey, Christine; Elliott, Jason; Campbell, Severin; Newman, Debra; Rose, Harvey; sfdocs@sfpl.info; gmetcalf@spur.org; CON-Media Contact; CON-EVERYONE; CON-CCSF Dept Heads; CON-Finance Officers
Subject: Memorandum Issued: The Recreation and Park Department's Payroll Operations Are Generally Adequate but Should Be Improved

The Office of the Controller's City Services Auditor Division (CSA) today issued a memorandum on its audit of the Recreation and Park Department's (Rec and Park) payroll operations. The audit found that Rec and Park accurately calculated overtime and longevity pay and paid overtime only to eligible employees. However, Rec and Park:

- Paid longevity pay to four ineligible employees, which resulted in an overpayment of approximately \$4,200.
- Must improve payroll policies and procedures including reporting and approving payroll and defining the level of reviews required during payroll processing.
- Did not always properly approve timesheets and overtime requests.
- Did not enforce its sign-in policy, which also requires on-site supervision, resulting in a potential underpayment to an employee of \$207 per pay period for night duty (shift) hours worked but not paid.

Also, the City's payroll system did not correctly pay an employee shift pay, which is the responsibility of the Office of the Controller's eMerge Division.

To view the full memorandum, please visit our website at:
<http://openbook.sfgov.org/webreports/details3.aspx?id=1605>

This is a send-only e-mail address.

For questions about the memorandum, please contact Director of City Audits Tonia Lediju at Tonia.Lediju@sfgov.org or 415-554-5393 or the CSA Audits Unit at 415-554-7469.

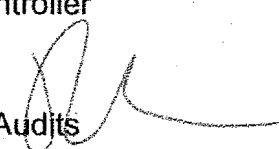
Follow us on Twitter [@sfcontroller](https://twitter.com/sfcontroller)



MEMORANDUM

TO: Phil Ginsburg
General Manager
Recreation and Park Department

Mike Dearman
eMerge Director
eMerge Division
Office of the Controller

FROM: Tonia Lediju 
Director of City Audits
City Services Auditor Division

DATE: July 29, 2013

SUBJECT: The Recreation and Park Department's Payroll Operations Are Generally Adequate but Should Be Improved

EXECUTIVE SUMMARY

The payroll operations and the payment of shift pay, longevity pay, and overtime compensation at the Recreation and Park Department (Rec and Park) are generally adequate, but need improvement to reduce the risks related to the payroll process, such as oversight or input errors that result in incorrect payments to employees. The audit found that Rec and Park accurately calculated overtime and longevity pay and paid overtime only to eligible employees. However, Rec and Park:

- Paid longevity pay to four ineligible employees, which resulted in an overpayment of approximately \$4,200.
- Must improve payroll policies and procedures including reporting and approving payroll and defining the level of reviews required during payroll processing.
- Did not always properly approve timesheets and overtime requests.
- Did not enforce its sign-in policy, which also requires on-site supervision, resulting in a potential underpayment to the employee of \$207 per pay period for night duty (shift) hours worked but not paid.

Also, the City's payroll system did not correctly pay an employee shift pay, which is the responsibility of the Office of the Controller's eMerge Division (eMerge Division). Rec and Park concurs with the six findings and 12 recommendations addressed to it. The eMerge Division concurs with the one finding and one recommendation addressed to it. The responses of Rec and Park and the eMerge Division are attached.

BACKGROUND, OBJECTIVES & METHODOLOGY

Background

In accordance with the Office of the Controller's City Services Auditor Division (CSA) fiscal year 2012-13 work plan, CSA audited Rec and Park's payroll processes as part of the ongoing program of auditing the payroll operations of departments across the City and County of San Francisco (City).

The Department

Rec and Park was established in 1950 from the Recreation Commission and the Park Commission to provide opportunities for San Francisco residents and visitors to gather, play, learn, relax, and enjoy nature throughout the city. Today the department, overseen by the Recreation and Park Commission, manages more than 220 parks, playgrounds, and open spaces, including two outside the city. According to the department, Rec and Park has approximately 1,600 employees, including gardeners, foresters, recreation leaders, park patrol officers, custodians, electricians, and painters, and a combination of permanent and temporary employees.

Payroll Processes

Rec and Park's payroll staff administers the department's payroll. Rec and Park uses the citywide payroll system, the Time Entry and Scheduling System (TESS), to submit its employees' time information to the Office of the Controller's Payroll and Personnel Services Division (PPSD). TESS, maintained by PPSD, contains the configurations and formulas to calculate pay according to the employee pay rules in the City's labor agreements, also called memorandums of understanding (MOUs), with employee organizations. TESS applies these rules to the employees' hours entered by payroll staff. Until its replacement in August 2012, Geac,¹ another PPSD system, used data from TESS and calculated the final pay based on the hours worked and applicable tax and payroll deductions.

On August 27, 2012, the eMerge Division implemented Oracle's PeopleSoft Human Capital Management 9.0 System (PeopleSoft), an online and integrated system, which provides improved human resources, benefits administration, and payroll services to the City's active and retired workforce. As a result, data from TESS now directly interfaces with PeopleSoft instead of Geac.

¹ The former name of a vendor, Geac Computer Corporation.

July 29, 2013

Three Rec and Park payroll and personnel clerks (payroll clerks) enter time in TESS based on timesheets submitted by division supervisors or review entries in TESS submitted by division supervisors. For all Rec and Park employees, payroll clerks rely on manually completed overtime paper forms that have been approved by the employees' supervisors. Rec and Park's payroll supervisor reviews entries before time entry data is submitted to PPSD.

Each payroll clerk is responsible for a set of employee rosters, which groups employees by division. The key payroll processes are shown in Exhibit 1.

EXHIBIT 1 Recreation and Park Department's Payroll Processes	
Process	Frequency
Submit manual timesheets to supervisors or payroll staff	Weekly
Data entry of manual timesheets*	Weekly
Data entry of time electronically*	Biweekly
Distribute checks	Biweekly

* Note: During the audit period, time had to be entered into TESS by the Wednesday after the pay period end.

Source: Interviews with Rec and Park staff.

Payroll Expenditures

Rec and Park's fiscal year 2012-13 budget contains \$55 million in salaries and wages, including various premium pays. Exhibit 2 lists the department's payroll expenditures for the second quarter of fiscal year 2012-13 by pay type.

EXHIBIT 2 Recreation and Park Department's Payroll Expenditure Overview October 1 Through December 31, 2012	
Pay Type	Amount Expended
Regular pay	\$10,252,640
Overtime pay	386,019
Other pay (including premium pays)	2,901,132
Total	\$13,539,791

Source: TESS data for October 1 through December 31, 2012.

Employees may receive premium pay for specific and in-demand skills that have been approved in labor negotiations and documented. Examples of premium pay for which Rec and Park employees are eligible include:

- Longevity pay: ten or more years in a job classification.
- Shift pay: hours worked during specific, generally late-night, shifts.

July 29, 2013

In the second quarter of fiscal year 2012-13, Rec and Park's longevity pay and shift pay totaled \$10,190 and \$89,821, respectively.

Rec and Park employees are represented primarily by ten employee organizations, as shown in Exhibit 4. Employees not represented by an employee organization listed below were covered during fiscal year 2012-13 by San Francisco ordinance number 141-12, approved June 29, 2012.

EXHIBIT 4 Recreation and Park Department's Memorandums of Understanding Effective During Fiscal Year 2012-13

Name of Labor Organization

Operating Engineers, Local 3

International Brotherhood of Electrical Workers, Local 6

International Federation of Professional and Technical Engineers, Local 21

United Association of Plumbers and Pipefitters, Local 38

Stationary Engineers, Local 39

Laborers International Union, Local 261

Teamsters, Local 856, Multi-Unit

Service Employees International Union, Local 1021

Consolidated Crafts*

San Francisco Municipal Executives' Association

* Includes: Teamsters, Local 853; Auto, Marine and Specialty Painters, Local 1176; International Association of Bridge, Structural, Ornamental, and Reinforcing Iron Workers, Riggers, and Machinery Movers, Local 377; and locals of 12 other unions.

Source: Recreation and Park Department.

Of Rec and Park's ten primary employee organizations, CSA audited the pay of employees in the following six locals: 39, 261, 377, 853, 1021, and 1176.

Objectives

The primary objectives of this audit were to:

- Verify the accuracy of amounts Rec and Park paid in longevity pay and shift pay during the second quarter of fiscal year 2012-13.
- Assess whether the department complied with applicable MOUs in determining eligibility of employees for longevity pay and shift pay.
- Verify the accuracy and the proper approval of overtime pays.

- Determine if the department adequately and effectively controls the payroll process.

The audit period was October 1 through December 31, 2012.

Methodology

CSA gathered information on payroll processes and premium pays and conducted fieldwork to accomplish the audit objectives. Specifically, CSA:

- Interviewed key Rec and Park personnel about payroll procedures and internal controls.
- Used audit analytic software to analyze 120,924 pay records from Geac.²
- Evaluated and verified approval controls for a sample of 48 timesheets.
- Tested whether occurrences of shift, overtime, and longevity pay were paid accurately and only to eligible employees.
- Observed payroll clerks during the time entry and check distribution processes.

CSA then documented the results of the fieldwork.

This performance audit was conducted in accordance with generally accepted government auditing standards. These standards require planning and performing the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for the findings and conclusions based on the audit objectives. CSA believes that the evidence obtained provides a reasonable basis for the findings and conclusions based on the audit objectives.

RESULTS

Finding 1 – Four ineligible employees received approximately \$4,200 of longevity pay.

Of the 79 employees who received longevity pay in the second quarter of fiscal year 2012-13, four (5 percent) were ineligible to receive the pay, resulting in a total overpayment to the employees of approximately \$4,200 from when the employees became ineligible for the longevity pay through December 31, 2012. The overpayment in the second quarter was \$337, which represents 3.3 percent of the \$10,190 of longevity pay paid by the department in the quarter.

These employees are represented by Local 1021, whose MOU with the City states that employees are eligible for 30 cents per hour of longevity pay after ten years of service in one job classification. Employees are no longer eligible for this pay if they leave a classification voluntarily. According to Rec and Park, the four employees previously received longevity pay in their past positions but when they voluntarily transferred to a new classification, the longevity pay was not disabled in TESS so they continued to receive the pay. However, because they

² A pay record is one instance of a pay type earned on one date by one employee.

changed classifications voluntarily, the employees should have ceased receiving the longevity pay.

Recommendations

The Recreation and Park Department should:

1. Cease paying longevity pay to the ineligible employee and recover the longevity pay overpayments made to the employees since the employees' voluntary classification transfers.
2. Implement a procedure for payroll clerks to perform an additional review to ensure that longevity pay is deactivated when employees represented by Service Employees International Union, Local 1021, voluntarily change classifications.

Finding 2 – Rec and Park's payroll policies and procedures need improvement.

Rec and Park has payroll policies and procedures that cite requirements applicable to various types of premium pays and leaves and define the time-reporting process. However, these policies do not address some important controls needed to ensure that payroll is administered appropriately. Specifically, the department lacks written guidance on key aspects of payroll, including:

- Approval of Leave and Overtime: The department requires that employees submit to supervisors requests for leave and/or overtime, but these requirements are not documented in the payroll policies and procedures. The overtime request form and the leave request form state the procedures the employees must follow. However, these requirements should be centralized in the payroll policies and procedures to ensure that procedures required to take leave or earn overtime are consistent departmentwide.
- Review of pay: The department has not documented its procedures for reviewing payroll records and reports. According to the department:
 - Unit supervisors review time submitted by employees.
 - Payroll clerks again review the time submitted and compare the hours booked to source documents.
 - Payroll supervisor reviews the entries in TESS.

While the process appears reasonable, the procedures are not documented by the department. Also, the department does not review vacation accrual balances. It may be beneficial for supervisors to compare vacation requests to remaining vacation accruals to ensure that employees do not request and use more vacation time than they have accrued. Without documented procedures, reviews may not be performed, resulting in potential undetected errors that could result in over- or underpayments.

- Hours to be reported on timesheets: The department lacks written guidance on the types of time (such as overtime, leave hours, and regular hours) employees are to enter when completing timesheets. As a result, employees reported time inconsistently on timesheets. The inconsistent reporting was evident during the audit's review of a sample of 24 timesheets for 24 employees who received overtime pay or compensatory time off. Of the 24 employees, 19 reported their regular and overtime hours worked on their timesheets, but 5 (21 percent) reported only their regular hours worked although they also worked overtime hours. The 5 employees who did not report their overtime hours on timesheets did, however, complete an overtime request form as required by Recreation and Park's overtime request policy. If employees inconsistently fill out timesheets, the payroll clerks may be unable to reconcile request forms to timesheets. Inconsistency in time reporting may also increase the likelihood of input errors.
- Retroactive pay code changes: The department lacks criteria and documentation for when it is acceptable to change pay codes after a timesheet has been approved and processed. For example, when there is a change from vacation used to sick leave used, the department requires supervisors to submit supplemental timesheets for employees who request a change in a pay code after a timesheet has been approved and processed. However, no written guidance for the approval process or the allowable pay code changes exists. Without guidance, supervisors could approve pay code changes inconsistently, approving a pay code change to one employee but denying the same change to another.

The United States Government Accountability Office states that an organization's internal controls and transactions must be clearly documented, and the documentation should appear in management directives, administrative policies, or operating manuals. Written policies and procedures, especially in the form of a manual, can easily be used by staff, which can enhance both accountability and consistency.

Recommendations

The Recreation and Park Department should:

3. Document and implement formal policies and procedures for approving and reviewing payroll data. At a minimum, the policy should state the requirements for the following:
 - a. Approvals for employees to take leave or earn overtime.
 - b. Reviews of timesheets and entries made in the Time Entry and Scheduling System.
4. Implement a policy for supervisors to review employees' vacation accrual balance when an employee requests time off to ensure vacation hours requested do not exceed those accrued.
5. Develop a uniform process for reporting on timesheets the various components of employees' paid hours, including overtime.

6. Implement a policy for supervisors and payroll staff to follow when approving and processing symbol changes. The policy should describe the approval process and define the allowable pay code changes.

Finding 3 – Timesheets and overtime requests are not properly approved.

Of a sample of 48 timesheets and 24 overtime request forms from the second quarter of fiscal year 2012-13, Rec and Park supervisors did not properly approve 20 timesheets (42 percent) and 14 overtime request forms (58 percent). Specifically:

- 19 timesheets were undated, of which two were not signed by a supervisor.
- One timesheet was approved seven days before the pay period end, resulting in \$1,871 of unapproved pay because the employee worked 40 hours after the early timesheet approval.
- 13 overtime requests were dated after the overtime or compensatory time had been worked and did not explain why the overtime was not pre-approved.
- One overtime request did not have the pre-approval signature dated.

If timesheets and overtime requests are not properly approved, payroll staff cannot be sure that hours submitted are accurate and appropriate, which could lead to inaccurate payments to employees. PPSD states that all time should be approved by departmental operations staff before the departmental payroll staff receives timesheets.

The timesheets may not have been dated because manual timesheets do not contain a designated approval date field. Further, according to Rec and Park, the two timesheets were not explicitly approved because the supervisors e-mailed the timesheets to a payroll clerk without an electronic note certifying that the hours were approved. Also, one timesheet was approved in advance because the supervisor went on leave before the end of the pay period and did not have a designee who could instead approve the timesheet.

According to the department's overtime request form, any overtime worked must be authorized by a supervisor in advance. However, the form goes on to state that, in an emergency or business-critical situation, a request may be created after the fact but should include:

- An explanation as to why the form was not submitted before the hours were worked.
- The nature of the emergency or business-critical situation.
- How, specifically, the public, health of staff, or safety of staff was at risk.

Improperly approved overtime requests were approved an average of 15 days late, with one request not approved until 38 days after the overtime was worked. Also, the requests did not

contain an explanation as to why the overtime or compensatory time was not pre-approved, as required by the document.

According to Rec and Park staff, the overtime requests were not approved before the hours were worked because of various unexpected emergency situations. A payroll employee also noted that, although the requests were not properly pre-approved, overtime is not paid until the payroll group receives approved overtime request forms. The audit verified that all 23 dated overtime request forms were approved before the overtime was put into TESS.

Recommendations

The Recreation and Park Department should:

7. Require supervisors to properly sign and date all timesheets, overtime, and compensatory time requests.
8. Establish a designee for each supervisor who can approve timesheets and overtime requests when that supervisor is on leave.
9. Enforce the policy requiring that overtime be approved before it is worked or that its emergency nature be clearly documented if it is approved after it is worked.

Finding 4 – Rec and Park did not enforce its sign-in policy, which also requires on-site supervision.

One employee did not sign in or out upon arrival to and from work and also worked the night shift alone without any supervision. Without a sign-in sheet, the department could not appropriately determine the number of hours of shift pay to which the employee was entitled. According to the employee's supervisor, the employee was working an 80-hour shift schedule per pay period. Yet, the employee was only paid for 24 hours of shift pay per pay period, resulting in an underpayment to the employee of \$207 per pay period. However, without a sign-in sheet or supervision, the department could not certify that the employee worked the hours scheduled, and the audit was unable to determine the total underpayment to the employee. Rec and Park's sign-in policy states that all employees are required to sign in and out each work shift. Also, supervisors are required to visit employees daily to review sign-in sheets. According to Rec and Park, the supervisor did not require the employee to sign in and out and did not visit the employee because the supervisor and employee communicated daily about the tasks the employee completed.

Recommendations

The Recreation and Park Department should:

10. Comply with its policy requiring employees to sign in and out upon arrival to and departure from work.

11. Comply with its policy requiring supervisors to visit employees daily to review sign-in sheets.

Finding 5 – The PeopleSoft system is not configured to correctly pay shift pay to one employee.

The PeopleSoft system is not configured to pay shift pay to employees whose salary and benefits are paid from split funding — that is, two or more funding sources. In this circumstance, the PeopleSoft system does not recognize that the employee is eligible to receive shift pay. The audit found that the pay of one Rec and Park employee is affected by this system flaw, which started when the PeopleSoft system went into effect in August 2012. Although the department submitted a request to fix the issue to the eMerge division, the problem has not yet been resolved. As an interim solution, the department submits manual Problem Description Forms to PPSD and uses alternate methods to correct the employee's missing pay. However, this practice is inefficient, causing Rec and Park staff to spend more time than should be necessary.

Recommendation

12. The Recreation and Park Department and the Office of the Controller's eMerge Division should expedite a solution in Oracle's PeopleSoft Human Capital Management 9.0 System to ensure that all eligible employees, including those whose salary and benefits come from more than one funding source, receive shift pay.

Finding 6 – Overtime and longevity pay were calculated correctly, and only eligible employees received overtime pay.

The department accurately calculated overtime and longevity pay for the second quarter of fiscal year 2012-13. Also, overtime was only paid to eligible employees.

According to the MOUs for locals 261, 377, 853, 1021, and 1176, overtime pay shall be calculated at one-and-one half times the employee's regular hourly rate. All 13 pay records tested for overtime pay included pay rates that complied with the MOUs. Also, all of the 20 employees tested from locals 261 and 1021 who received overtime pay or accrued compensatory time,³ were eligible to receive the pay.

According to the Local 1021 MOU, employees eligible for longevity pay shall be granted an additional 30 cents per hour worked. CSA tested 100 percent of the 7,829 longevity pay records and found that the pay rate complied with the MOU in every instance.

³ Compensatory time at a rate of time-and-a-half is granted to employees designated by the City's Annual Salary Ordinance as ineligible to receive overtime pay. Instead of receiving overtime pay for the extra hours worked, these employees accrue compensatory time and can later use it as paid time off.

July 29, 2013

The responses of Rec and Park and the eMerge Division are attached. CSA will work with the departments to follow up on the status of the recommendations in this memorandum. CSA extends its appreciation to you and your staff who assisted with this audit. If you have any questions or concerns, please contact me at (415) 554-5393 or Tonia.Lediju@sfgov.org.

cc: Rec and Park
Katharine Petrucione
Kin Gee
Mary King-Gorwky
Joleen Kensinger
eMerge
Jack Wood
Controller
Ben Rosenfield
Irella Blackwood
Elisa Sullivan
Kate Kaczmarek
Jonathan Collum

July 29, 2013

ATTACHMENT: DEPARTMENT RESPONSE



Edwin M. Lee, Mayor
Philip A. Ginsburg, General Manager

July 12, 2013

Ms. Tonia Lediju
Director of Audits
Office of the Controller
City Services Auditor Division
City Hall
1 Carlton B. Goodlett Place, Room 316
San Francisco, CA 94102

Re: Recreation and Park Department's Response to the CSA Payroll Audit Report

Dear Ms. Lediju:

The Recreation and Park Department (RPD) has received the City Services Auditor's draft report regarding RPD's payroll operations. We appreciate your staff's time and effort on the audit and on this report.

Attached please find RPD's response to the audit recommendations. If you have any questions regarding the department's response, please feel free to contact Katie Petrucione, the department's Director of Administration and Finance at 415.831.2703.

Sincerely,

A handwritten signature in black ink, appearing to read "Philip Ginsburg".

Philip Ginsburg
General Manager

Attachment

cc: Katie Petrucione
Kin Gee
Joleen Kensinger

July 29, 2013



CITY AND COUNTY OF SAN FRANCISCO
OFFICE OF THE CONTROLLER

Ben Rosenfield
Controller

Monique Zmuda
Deputy Controller

MEMORANDUM

TO: Tonia Lediju
Director of City Audits
City Services Auditor Division

FROM: Mike Dearman
eMerge Director
eMerge Division
Office of the Controller

DATE: July 12, 2013

SUBJECT: The Recreation and Park Department's Payroll Operations Are Generally Adequate but Should Be Improved

The eMerge Division concurs with Finding 5 and Recommendation 12 of the subject audit findings report.

The PeopleSoft system is not configured to pay shift pay to employees whose salary and benefits are paid from split funding — that is, two or more funding sources.

The eMerge Division will reprogram the TESS interface program to PeopleSoft to correctly associate employee earnings charged to shift pay from multiple sources. This programming is estimated to be completed and implemented in TESS on or before October 31, 2013.

Please let me know if you have any further questions.

Cc: Jack Wood

For each recommendation, the responsible agency should indicate whether it concurs, does not concur, or partially concurs. If it concurs with the recommendation, it should indicate the expected implementation date and implementation plan. If the responsible agency does not concur or partially concurs, it should provide an explanation and an alternate plan of action to address the identified issue.

RECOMMENDATIONS AND RESPONSES

Recommendation	Responsible Agency	Response
The Recreation and Park Department should:		
1. Cease paying longevity pay to the ineligible employee and recover the longevity pay overpayments made to the employees since the employees' voluntary classification transfers.	Recreation and Park	Concur. The Recreation and Park Department (RPD) has requested the eMerge team to implement a longevity pay warning report to help the department to monitor longevity pay more efficiently. The department has begun to recover the overpayment from the affected staff.
2. Implement a procedure for payroll clerks to perform an additional review to ensure that longevity pay is deactivated when employees represented by Service Employees International Union, Local 1021, voluntarily change classifications.	Recreation and Park	Concur. RPD has added a procedure to review longevity pay changes to its Payroll Clerk Processing Check List.

Recommendation	Responsible Agency	Response
<p>3. Document and implement formal policies and procedures for reporting, reviewing, approving, and entering payroll data. At a minimum, the policy should include:</p> <ul style="list-style-type: none"> a. Approvals for employees to take leave or earn overtime. b. Reviews of timesheets and entries made in the Time Entry and Scheduling System. 	Recreation and Park	<p>Concur.</p> <p>The department has implemented both recommendations "a" and "b" and included these items in the Recreation and Park Payroll Processing Reference Guide.</p>
<p>4. Implement a policy for supervisors to review employees' vacation accrual balance when an employee requests time off to ensure vacation hours requested do not exceed those accrued.</p>	Recreation and Park	<p>Concur.</p> <p>The Payroll Unit will work with the department's Information System Group to implement an electronic tool for supervisors to review their employees' accrual bank on the Department's intranet website. RPD expects to implement this tool by January 1, 2014.</p>
<p>5. Develop a uniform process for reporting on timesheets the various components of employees' paid hours, including overtime.</p>	Recreation and Park	<p>Concur.</p> <p>RPD will issue a memo by October 1, 2013 to all managers/supervisors with guidelines on how weekly timesheets should be recorded to ensure that information will be uniformly recorded on weekly timesheets.</p>

Recommendation	Responsible Agency	Response
6. Implement a policy for supervisors and payroll staff to follow when approving and processing symbol changes. The policy should describe the approval process and define the allowable pay code changes.	Recreation and Park	Concur. The department has implemented a Symbol Change Policy and updated the Recreation and Park Payroll Processing Reference Guide accordingly.
7. Require supervisors to properly sign and date all timesheets, overtime, and compensatory time requests.	Recreation and Park	Concur. The department has revised the weekly timesheet to add a "Date" field next to the supervisor signature field. By October 1, 2013 RPD will issue a memo to remind all managers/supervisors to record the date when they sign the overtime, and compensatory time request forms.
8. Establish a designee for each supervisor who can approve timesheets and overtime requests when that supervisor is on leave.	Recreation and Park	Concur. The Payroll Division will direct managers/supervisors to assign designees.
9. Enforce the policy requiring that overtime be approved before it is worked or that its emergency nature be clearly documented if it is approved after it is worked.	Recreation and Park	Concur. By October 1, 2013 RPD will send a memo to remind all managers/supervisors that they must follow the department's overtime policies, and that overtime will need to be pre-approved if it is foreseeable. If it is an emergency or business critical, the supervisor needs to detail the circumstances as to why overtime was needed.

Recommendation	Responsible Agency	Response
10. Comply with its policy requiring employees to sign in and out upon arrival to and departure from work.	Recreation and Park	Concur. By October 1, 2013 RPD will issue a memo to remind all managers/supervisors that they and their staff must follow the department's sign in and out policy - to sign in and out upon arrival to and departure from work.
11. Comply with its policy requiring supervisors to visit employees daily to review sign-in sheets.	Recreation and Park	Concur. By October 1, 2013 RPD will issue a memo to remind all managers/supervisors that they must follow the department's sign in and out policy - to sign in and out upon arrival to and departure from work.

Recommendation	Responsible Agency	Response
<p>12. The Recreation and Park Department and the Office of the Controller's eMerge Division should expedite a solution in Oracle's PeopleSoft Human Capital Management 9.0 System to ensure that all eligible employees, including those whose salary and benefits come from more than one funding source, receive shift pay</p>	<p>Recreation and Park and the Office of the Controller's eMerge Division</p>	<p><u>Recreation and Park Department Response:</u> Concur. The Recreation and Park Department has alerted the eMerge Support Team about the night shift premium issue as it relates to split funding. To date the department has not received a solution, but will continue to follow up with the eMerge Support Team regarding this issue.</p> <p><u>eMerge Division Response:</u> Concur. Currently, the Recreation and Park Department enters time in the TESS system which calculates earnings based on rules configured in the TESS system. Once per pay period, an interface file is extracted from TESS and loaded into Oracle PeopleSoft HCM. PeopleSoft accepts the time and earnings calculated in TESS by using the amounts calculated for special premiums. All earnings reported in TESS are loaded into PeopleSoft and recalculated in PeopleSoft using the number of hours multiplied by the appropriate hourly rate used in TESS. This is done to insure that the earnings calculated in TESS match what is calculated in PeopleSoft.</p> <p>Currently, the TESS system generates the shift pay for employees that have multiple funding sources. The hours worked and paid are allocated according to the funding allocation (split) configured in TESS, but the TESS system does not associate the split hours with shift pay. Therefore, the interface file that is extracted from TESS, and used to recalculate shift pay earnings in PeopleSoft, does not include split hours with shift pay resulting in shift pay from multiple funding sources not being calculated in PeopleSoft.</p> <p>The eMerge Division will reprogram the TESS inbound interface program to PeopleSoft to associate split funding hours worked to shift pay. Once implemented, the shift pay coming from TESS into PeopleSoft will be allocated with funding source and will be calculated correctly in PeopleSoft. This programming change is estimated to be completed by October 31, 2013.</p>

From: Toy, Debbie
Sent: Thursday, August 01, 2013 09:55 AM
To: Calvillo, Angela; BOS-Supervisors; BOS-Legislative Aides; Kawa, Steve; Leung, Sally; Howard, Kate; Volberding, Emily; Falvey, Christine; Elliott, Jason; Rose, Harvey; Campbell, Severin; Newman, Debra; sfdocs@sfpl.info; CON-EVERYONE; CON-CCSF Dept Heads; CON-Finance Officers
Subject: Controller's Office: Adopted Budget and Appropriation Ordinance and Salary Ordinance for Fiscal Years 2013-2014 and 2014-2015

The Adopted Budget and Appropriation Ordinance for Fiscal Years 2013-2014 and 2014-2015 was passed by the Board of Supervisors and approved by Mayor Edwin M. Lee on July 24th, 2013.

Additionally, the Salary Ordinance for Fiscal Years 2013-2014 and 2014-2015 was passed by the Board of Supervisors and approved by Mayor Edwin M. Lee on July 24th, 2013.

To view the proposed budgets and ordinances, please visit our website at:

Appropriation Ordinance: <http://sfcontroller.org/modules/showdocument.aspx?documentid=4497>

Salary Ordinance: <http://www.sfcontroller.org/modules/showdocument.aspx?documentid=4499>

For questions regarding the above, please contact Risa Sandler at risa.sandler@sfgov.org or 415-554-6626, or the Controller's Office, Budget and Analysis Division, at 415-554-7455.

CCSF Controller's Office
1 Dr. Carlton B. Goodlett Place
City Hall, Room 316
San Francisco, CA 94102
Tel: 415-554-7500
Fax: 415-554-7466
Email: controller@sfgov.org

From: Chapin-Rienzo, Shanda on behalf of Reports, Controller
Sent: Tuesday, July 30, 2013 1:26 PM
To: Nuru, Mohammed; Lopez, Edgar; Quintos, Jocelyn; Nicomedes, Lourdes; John.thomas@sfdpw.org; Nelson.ng@sfdpw.org; Calvillo, Angela; Nevin, Peggy; BOS-Supervisors; BOS-Legislative Aides; Kawa, Steve; Howard, Kate; Falvey, Christine; Elliott, Jason; Campbell, Severin; Newman, Debra; Rose, Harvey; sfdocs@sfpl.info; gmetcalf@spur.org; CON-EVERYONE; CON-CCSF Dept Heads; CON-Finance Officers
Subject: Memorandum Issued: The Department of Public Works Generally Complied With Close-out Procedures for the Laguna Honda Hospital Replacement Program Contract but Must Better Document Its Compliance

The Office of the Controller's City Services Auditor Division (CSA) today issued a memorandum, *The Department of Public Works Generally Complied With Close-out Procedures for the Laguna Honda Hospital Replacement Program Contract but Must Better Document Its Compliance*. The assessment found that although Public Works generally complied with most contract close-out provisions, it did not maintain a complete record of documentation needed to verify its compliance.

To view the full memorandum, please visit our website at:
<http://openbook.sfgov.org/webreports/details3.aspx?id=1606>

This is a send-only e-mail address.

For questions about the memorandum, please contact Director of City Audits Tonia Lediju at Tonia.Lediju@sfgov.org or 415-554-5393 or the CSA Audits Unit at 415-554-7469.

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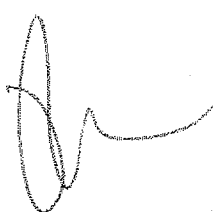
MEMORANDUM

TO: Mohammed Nuru, Director
Department of Public Works

FROM: Tonia Lediju, Director of City Audits
City Services Auditor Division

DATE: July 30, 2013

SUBJECT: The Department of Public Works Generally Complied With Close-out
Procedures for the Laguna Honda Hospital Replacement Program
Contract but Must Better Document Its Compliance



EXECUTIVE SUMMARY

The Department of Public Works (Public Works) generally complied with most of the close-out procedures for its construction contract with Turner Construction Company, the contractor for the Laguna Honda Hospital Replacement Program (LHH replacement program). However, Public Works was unable to provide the assessment team with documentation to verify its compliance with eight of 34 applicable close-out procedures. Public Works concurs with this finding, and agrees to implement the related recommendations.

BACKGROUND, OBJECTIVES & METHODOLOGY

Background

Basis for Assessment. In accordance with the Office of the Controller's City Services Auditor Division (CSA) work plan for fiscal year 2012-13, CSA assessed Public Works' compliance with close-out procedures for portions of the LHH replacement program construction contract as part of CSA's ongoing program of assessing compliance with contract close-out procedures in various departments of the City and County of San Francisco (City) each quarter.

Laguna Honda. Laguna Honda Hospital and Rehabilitation Center (Laguna Honda) is a skilled nursing and rehabilitation center owned and operated by the City's Department of Public Health (Public Health). Located on a 62-acre campus, Laguna Honda is one of the largest skilled nursing facilities in the United States. Laguna Honda's mission is to provide high-quality,

culturally competent, long-term care and rehabilitation services to the diverse communities of San Francisco.

Public Works. Public Works designs, builds, operates, maintains, cleans, greens, and improves city infrastructure, public rights-of-way, and facilities. Public Works is organized into several bureaus and divisions. The Building Design and Construction Division, the subject of this assessment, is a project management, architecture, and engineering organization, which delivers major capital building projects to city departments. Although Laguna Honda is owned and operated by Public Health, Public Works staff managed the LHH replacement program and all construction contract close-out activities.

Laguna Honda Hospital Replacement Program. The LHH replacement program comprises demolition, construction, and renovation of Laguna Honda, including renovations to existing facilities and the construction of three new buildings (South, Link, and East). The general contractor for the project (under contract number 8550A) is Turner Construction Company. The project began on November 18, 2002, and construction of the Link, South, and East buildings was completed in December 2010. The contract was closed out and final payment was made on December 24, 2012. The renovations to existing facilities, expected to be completed by Fall 2013, are now being performed under a separate contract. Upon completion, the program will result in 765 skilled nursing facility beds and 15 acute care beds, for a total of 780 beds.

On November 2, 1999, San Francisco voters approved Proposition A, a ballot measure authorizing the City to issue up to \$299,000,000 in general obligation bonds to finance the LHH replacement program. The program also received funding from other sources. The final program cost was \$582,672,054. The following exhibit lists the sources of funds used for the LHH replacement program.

EXHIBIT Sources of Funding for the Laguna Honda Hospital Replacement Program	
Source	Amount
General Obligation Bonds	\$296,083,671
Interest Earned from General Obligation Bonds	26,771,514
Tobacco Settlement Revenues	133,554,943
Interest Earned from Tobacco Settlement Revenues	7,437,788
Certificates of Participation	120,000,000
Various Grants	1,098,686
Total	\$584,946,602

Note: The project budget was subsequently reduced by \$2,274,548, for a final cost of \$582,672,054.

Source: Laguna Honda Hospital Replacement Program Quarterly Status Report (December 2012) presented to the City's Citizens' General Obligation Bond Oversight Committee.

Close-out Defined. Contract close-out formally ends the construction phase of a capital project and ensures that all contractual and legal obligations have been fulfilled before final payment is released to the contractor. Ensuring compliance with all close-out procedures assures the City that the contractor used city resources appropriately and completed the work in accordance with contract terms.

Objectives and Methodology

The objectives of the assessment were to determine whether:

- Public Works adequately oversaw compliance with all the close-out procedures in the contract for the new South, Link, and East buildings, which were completed in December 2010.
- The contractor complied with the contract's close-out procedures.

To achieve the objectives, CSA:

- Reviewed close-out procedures for the LHH replacement program contract.
- Developed a checklist of requirements for all phases of close-out based on Public Works' required procedures for substantial completion¹ and final completion² of the project.
- Reviewed close-out documentation provided by Public Works.
- Determined whether each requirement was met or did not apply to the project based on documentation provided by Public Works.
- Reviewed a relevant best practices document.

CSA judgmentally selected the LHH replacement program for assessment as part of a more comprehensive review of close-out procedures on city general obligation bond-funded projects.

RESULTS

Public Works could not provide adequate documentation to verify that it had properly completed eight of 34 applicable close-out procedures.

The assessment found that Public Works complied with most close-out procedures for the LHH replacement program. However, the Public Works project team was unable to provide the

¹ Substantial completion is the stage at which the progress of work is deemed to be sufficiently complete, in compliance with the contract, to allow for the issuance of a temporary certificate of occupancy, so that the facility being built may be used for its intended purpose.

² Final completion is the date of written acceptance of the work by the City when the contract has been fully performed, including all punch list items, and when all contractual and administrative items have been fulfilled.

assessment team with documentation verifying that it ensured compliance with the following eight items required for project close-out. Specifically, Public Works has no documentation that the:

- a) Construction manager submitted three copies of the punch list (a list of tasks to be completed before the contract can be closed-out), including the value of the items on the list and the reason the work was not complete.
- b) City representative and construction manager conducted an inspection within two working days from receipt of written request, or that the City representative notified the construction manager of unfulfilled requirements.
- c) Contractor requested re-inspection when it completed work identified as still incomplete in previous inspections.
- d) Contractor delivered City-owned tools, spare parts, extra materials, and similar items to a location designated by the City.
- e) Contractor submitted a certified, endorsed copy of the punch list indicating that each item had been completed or otherwise resolved to the city representative for acceptance.
- f) Contractor complied with final cleaning requirements, including touch-up painting.
- g) Contractor removed temporary facilities, services, materials, and rubbish.
- h) Contractor touched up and otherwise repaired and restored marred exposed finishes to eliminate visual defects.

Public Works does not use a close-out checklist to ensure that all procedures have been completed. Procedural steps are a tool to assist Public Works staff in ensuring that the department and contractor meet contract requirements and ensure successful completion of the project. Failure to follow all required steps could cause an important requirement to be overlooked. Creating a checklist of required procedures and documentation is a best practice for contract close-out and would assist Public Works staff in ensuring that all applicable close-out procedures in the contract are completed and documented. Also, Public Works staff noted that some of the contract's close-out procedures are outdated and need to be revised to reflect current practices.

Recommendations

The Department of Public Works should:

1. Establish a close-out checklist for all current and future construction projects and ensure that it has ready access to the documentation needed to verify that the close-out requirements have been met.
2. Keep a complete record of all aspects of its construction close-out procedures.

3. Review contract requirements pertaining to close-out procedures and revise outdated procedures to reflect current practices.

Public Works' response is attached. CSA will work with the department to follow up on the status of the recommendations made in this memorandum. CSA extends its appreciation to you and your staff who assisted with this project. If you have any questions or concerns, please contact me at (415) 554-5393 or tonia.lediju@sfgov.org.

cc: Public Works

Edgar Lopez

John Thomas

Nelson Ng

Jocelyn Quintos

Lourdes Nicomedes

Controller

Ben Rosenfield

Monique Zmuda

Mark de la Rosa

Deric Licko

Edvida Moore

ATTACHMENT: DEPARTMENT RESPONSE

City and County of San Francisco



Edwin M. Lee, Mayor
Mohammed Nuru, Director

San Francisco Department of Public Works

1 Dr. Carlton B. Goodlett Place, City Hall, Room 348

San Francisco, CA 94102

(415) 554-6900 ■ www.sfdpw.org



MEMORANDUM

Date: July 22, 2013
To: Tonia Lediju, Director of City Audits
From: Mohammed Nuru, Director, Department of Public Works
Subject: Laguna Honda Close Out Assessment

Thank you for your memo of June 13, 2013 regarding the results of your audit of the close-out procedures for the Laguna Honda Hospital Replacement Program. We appreciate your team's insights into our construction contract closeout procedures. As discussed with your staff, we will update our checklist and procedures where practicable and as the current state of the law allows.

We will customize our closeout policies and procedures to the specific nature and scope of the project requiring the project manager/project architect/project engineer to work closely with contract preparation group to develop a contract appropriate to the project. Specifically, we will develop and implement a closeout checklist of required procedures and documentation that is suitable and practical to the specific project.

DPW strives for continuous improvement of our business practices. Please see the attached document for our detailed response to the recommendations contained in the draft audit report. Should you have any other questions, please contact Jocelyn Quintos at (415) 554-6935.

Cc: Public Works
Edgar Lopez, Deputy Dir. for Buildings & City Architect, Department of Public Works
John Thomas, Project Manager, Department of Public Works
Jocelyn Quintos, Business Services Division Manager, Department of Public Works
Lourdes Nicomedes, Accounting Manager, Department of Public Works

Controller's Office

Ben Rosenfield, Controller, City and County of San Francisco
Monique Zmuda, Deputy Controller, City and County of San Francisco
Mark de la Rosa, City Services Auditor
Deric Licko, City Services Auditor
Edvida Moore, City Services Auditor



San Francisco Department of Public Works
Making San Francisco a beautiful, livable, vibrant, and sustainable city.

For each recommendation, the responsible agency should indicate whether it concurs, does not concur, or partially concurs. If it concurs with the recommendation, it should indicate the expected implementation date and implementation plan. If the responsible agency does not concur or partially concurs, it should provide an explanation and an alternate plan of action to address the identified issue.

RECOMMENDATIONS AND RESPONSES

Recommendation	Response
The Department of Public Works should:	
1. Establish a close-out checklist for all current and future construction projects and ensure that it has ready access to the documentation needed to verify that the close-out requirements have been met.	The Department concurs. We will develop a close-out checklist that accounts for the specific nature and timeline of projects. We will update our close-out policies and procedures by the end of July and implement fiscal year 2013-2014.
2. Keep a completed record of all aspects of its construction close-out procedures.	The Department concurs. The Department maintains procedures, including Project Closeout. These are available at the department's intranet site.
3. Review contract requirements pertaining to close-out procedures and revise outdated procedures to reflect current practices.	The Department concurs. As noted in our response to Recommendation #1, we will review and update our close-out procedures as appropriate. This includes taking into consideration the continuous nature of the punch list process and the specific nature of the projects.

From: Chapin-Rienzo, Shanda on behalf of Reports, Controller
Sent: Friday, August 16, 2013 11:14 AM
To: Stevenson, Peg; Timmerman, Wylie; Jennifer Tsuda; Strong, Brian; Higuera, Charles; Buker, Jim; Melissa Whitehouse; Pretzer, Kelly; David Takashima; Updike, John; Mirkarimi, Ross; Mawhorter, Bree; Brin, Ellen; Miyamoto, Paul; Lyons, Kevin; Gorwood, Kathy; Freeman, Matthew; Kenneth Ferrigno; Ferrigno,; Sesay, Nadia; Jessica Flintoff; Sara Felicia Moore-Jordan; Martin, John (SFO); Kelly, Naomi; Nuru, Mohammed; Ed Reiskin; Rahaim, John; Moyer, Monique; Ginsburg, Phil; Kelly, Jr, Harlan; BOS-Supervisors; BOS-Legislative Aides; Calvillo, Angela; Nevin, Peggy; Kawa, Steve; Howard, Kate; Falvey, Christine; Elliott, Jason; Campbell, Severin; Newman, Debra; Rose, Harvey; gmetcalf@spur.org; Rosenfield, Ben; Zmuda, Monique; Lane, Maura; CON-EVERYONE
Subject: Report Issued: San Francisco County Jail Needs Assessment

The Controller's Office today issued the San Francisco County Jail Needs Assessment.

The San Francisco Sheriff's Department manages six jails in San Francisco and San Mateo County. Two of the jails, County Jail #3 and County Jail #4, are located in the Hall of Justice, a building that is susceptible to severe structural damage in the event of an earthquake. As a result, the City plans to replace County Jails #3 and #4 with a new facility.

To inform planning for construction of a replacement jail, this report forecasts future jail bed needs, discusses salient jail design features, and documents elements of the jail system such as current facilities, program offerings, and characteristics of the inmate population.

To view the full report, please visit our website at: <http://openbook.sfgov.org/webreports/details3.aspx?id=1612>

For more information please contact:

Office of the Controller
City Services Auditor Division
Kyle Patterson, Project Manager
Phone: 415-554-5258
Email: kyle.patterson@sfgov.org

Follow us on Twitter [@sfcontroller](https://twitter.com/sfcontroller)

**Document is available
at the Clerk's Office
Room 244, City Hall**

From: Chapin-Rienzo, Shanda on behalf of Reports, Controller
Sent: Monday, August 05, 2013 1:48 PM
To: Calvillo, Angela; Nevin, Peggy; BOS-Legislative Aides; BOS-Supervisors; Kawa, Steve; Falvey, Christine; Elliott, Jason; Campbell, Severin; Newman, Debra; sfdocs@sfpl.info; gmetcalf@spur.org; CON-Media Contact; Con, Performance; CON-PERF DEPT CONTACTS; Robertson, Bruce; millsapsmel@yahoo.com; Rosenfield, Ben; Zmuda, Monique; Lane, Maura; CON-EVERYONE; CON-CCSF Dept Heads; CON-Finance Officers
Subject: Report Issued: Controller's Office Government Barometer – Quarter 4, Fiscal Year 2013

The Office of the Controller has issued the Government Barometer: Quarter 4, Fiscal Year 2013. The Government Barometer is published as an interactive website at sfgovbar.weebly.com. Users can view trends, adjust timelines, and build their own charts using any of the Government and Economic Barometer measures.

The purpose of the Barometer is to share key performance and activity information with the public in order to increase transparency, create dialog, and build the public's confidence regarding the City's management of public business. The report lists measures in major service areas, such as public safety, health and human services, streets and public works, public transit, recreation, environment, and customer service. Recent data and trend information are included. This is a recurring report - the Quarter 1, Fiscal Year 2013 report is scheduled to be issued in late October 2013

To view the full report, please visit the Government Barometer online tool at: sfgovbar.weebly.com. The PDF version of the report can be accessed at <http://openbook.sfgov.org/webreports/details3.aspx?id=1607>, or on the Controller's website (<http://www.sfcontroller.org/>) under the News & Events section and on the Citywide Performance Measurement Program website (www.sfgov.org/controller/performance) under the Performance Reports section.

For more information please contact:

Office of the Controller
City Services Auditor Division
Phone: 415-554-7463
Email: Performance.con@sfgov.org

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GOVERNMENT BAROMETER: Quarter 4, Fiscal Year 2013 CITY AND COUNTY OF SAN FRANCISCO

OFFICE OF THE CONTROLLER

August 1, 2013

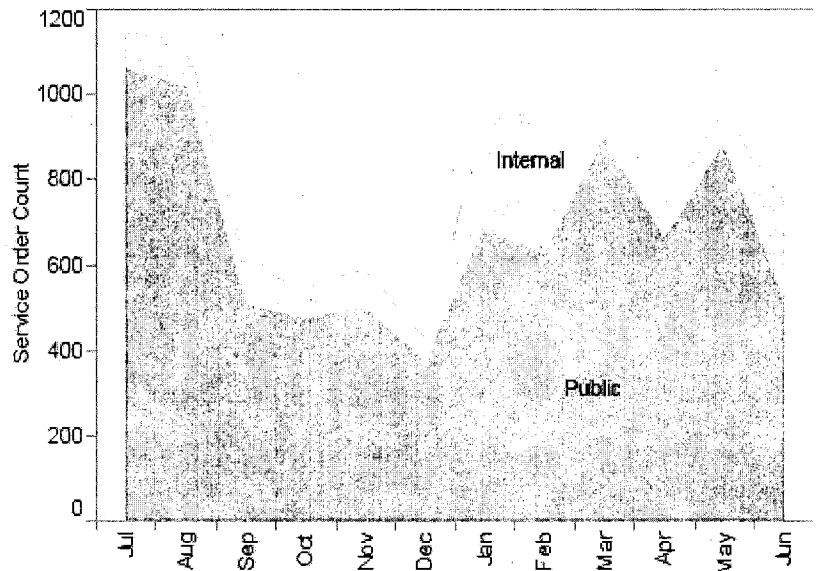
Summary

The Office of the Controller's Citywide Performance Measurement Team collects performance data from City departments on a quarterly basis in order to increase transparency, create dialogue, and build the public's confidence regarding the City's management of public business. Measures are listed according to major service areas, such as public safety, health and human services, streets and public works, public transit, recreation, environment, and customer service. Select measures of interest are highlighted below.

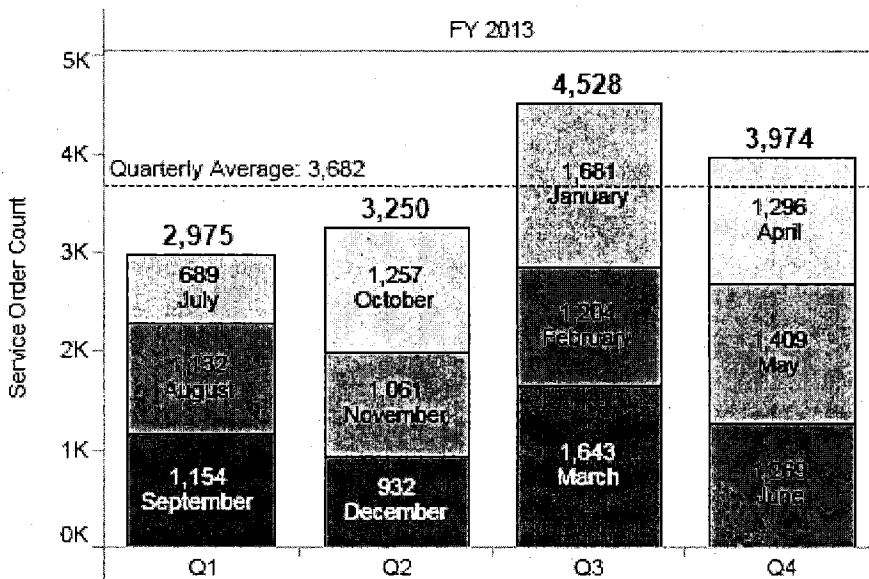
Measure Highlights: Department of Public Works

The Department of Public Works (DPW) has made great improvements in graffiti deterrence through the dedication of additional resources and a reorganization of its Graffiti Abatement Unit. In March 2013, Staff began using tablet-based mobile technology, which greatly improved efficiency and allowed staff to remain in the field more hours each day. The increase of internally reported graffiti can be seen in the graph to the right. The peak in internal reporting of graffiti in Quarter 3 is largely a result of the International Graffiti Conference held in San Francisco in January coupled with the introduction of tablet technology in March; significantly increasing the volume of graffiti tags reported and processed by the Graffiti Unit.

FY13 Public Graffiti Volume by Month and Source*



FY13 Private Graffiti Volume Entered by Month*



The volume of graffiti reported in Fiscal Year 2013 varies greatly by month. Fluctuations are often due to seasonal factors; cold and wet weather in Quarter 2 discourages taggers while an improvement in weather in Quarter 3 allows for more time spent outdoors. The decrease in private graffiti volume from Quarter 3 to Quarter 4 represents a return to more historically typical levels of graffiti activity. The high level of private graffiti in Quarter 3 can be correlated with the aforementioned factors in addition to the occurrence of large events such as New Year's Eve and the Lunar New Year. Private graffiti volume has also been internally generated during the Spruce Up to Sun Up early morning walks along major commercial corridors, which also serve as outreach and education opportunities for local merchants and the public.

If you see graffiti, report it to DPW by calling 311 or visiting the 311 and DPW websites.

*Public graffiti refers to graffiti found on public property such as sidewalks or DPW signage; Private graffiti is graffiti found on private property such as storefronts.

City and County of San Francisco
 Controller's Office
 Government Barometer
 Quarter 4



Activity or Performance Measure	Rolling Yearly Average	Prior Period Average	Current Period Average	Period-to-Period % Change	Trend	Year-to-Year % Change	Trend
Public Safety							
Total number of serious violent crimes reported (homicide, forcible rape, robbery, and aggravated assault, per 100,000 population)	73.1	70.2	79.8	13.7%		20.8%	
→ The total number of serious violent crimes reported has increased by 13.7% since the previous quarter and 20.8% since the same quarter of the previous year.							
Total number of serious property crimes reported (burglary, larceny-theft, motor vehicle theft, and arson, per 100,000 population)	416.4	399.3	410.1	2.7%		12.2%	
Average daily county jail population	1,522	1,523	1,525	0.2%		-2.0%	
Total active probationers	5,686	5,584	5,476	-1.9%		-9.4%	
→ The most significant factor contributing to the decrease in active probationers, 1.9% since the previous quarter and 9.4% since the same quarter of the previous year, is the Adult Probation Department's shift to a model of research-based probation supervision - which includes risk and need assessments, individual treatment and rehabilitation plans, service referrals, and motivational interviewing.							
Percentage of 9-1-1 calls answered within 10 seconds	86%	87%	84%	-3.1%		-3.1%	
Average 9-1-1 daily call volume	1,523	1,454	1,555	7.0%		3.2%	
→ The average 9-1-1 daily call volume has increased by 7% since the previous quarter and by 3.2% since the same quarter during the previous year.							
Percentage of fire/medical emergency calls responded to within 5 minutes	90.0%	91.0%	87.6%	-3.7%		-2.2%	
Health and Human Services							
Average daily population of San Francisco General Hospital	362	365	348	-4.7%		-12.5%	
Average daily population of Laguna Honda Hospital	757	757	757	0.0%		0.2%	
Total number of Healthy San Francisco participants	48,412	49,805	50,937	2.3%		9.0%	
New patient wait time in days for an appointment at a DPH primary care clinic	26	20	N/A	N/A		N/A	
→ The Department of Public Health is unable to report on this measure at this point in time. The department is looking into other potential measures may better reflect service offered to new patients at DPH primary care clinics.							
Current active CalWORKs caseload	4,468	4,435	4,408	-0.6%		-3.6%	

City and County of San Francisco
 Controller's Office
 Government Barometer
 Quarter 4



Activity or Performance Measure	Rolling	Prior	Current	Period-to-Period		Year-to-Year	
	Yearly	Period	Period	% Change	Trend	% Change	Trend
	Average	Average	Average				
Current active County Adult Assistance Program (CAAP) caseload	6,673	6,581	6,556	-0.4%		-7.6%	
Current active Non-Assistance Food Stamps (NAFS) caseload	27,435	27,185	27,215	0.1%		-2.5%	
Percentage of all available homeless shelter beds used	96%	95%	95%	0.0%		-1.7%	
Average nightly homeless shelter bed use	1,089	1,087	1,086	-0.1%		-1.2%	
Total number of children in foster care	1,088	1,093	1,067	-2.3%		-1.7%	
Streets and Public Works							
Volume of graffiti (public)	811	963	813	-15.5%		-7.8%	
→ DPW internal calls for graffiti abatement were inflated in Q3 due to large events such as New Year's Eve and the Lunar New Year.							
Volume of graffiti (private)	1,228	1,511	1,325	-12.3%		36.3%	
→ The 12.3% decrease in private graffiti volume since the previous quarter represents a return to a more typical level of graffiti activity. The number of calls received in Quarter 3 was particularly high, inflating the decrease in call volume in Quarter 4.							
Volume of street cleaning requests	5,829	5,946	5,950	0.1%		20.6%	
Percentage of street cleaning requests responded to within 48 hours	88.6%	93.3%	87.9%	-5.8%		-1.3%	
Percentage of graffiti requests on public property responded to within 48 hours	96.3%	96.6%	99.4%	3.0%		4.3%	
→ The percentage of graffiti requests on public property responded to within 48 hours has increased by 3% since the previous quarter. This increase is most likely due to the decrease in the volume of public graffiti since Q3.							

City and County of San Francisco
 Controller's Office
 Government Barometer
 Quarter 4



Activity or Performance Measure	Rolling Yearly Average	Prior Period Average	Current Period Average	Period-to-Period		Year-to-Year	
				% Change	Trend	% Change	Trend
Public Transit							
Percentage of Muni buses and trains that adhere to posted schedules	59.0%	60.3%	60.4%	0.2%		1.3%	
Average daily number of Muni customer complaints regarding safety, negligence, discourtesy, and service delivery	40.5	39.2	35.2	-10.3%		-17.4%	
<p>→ The average daily number of Muni customer complaints has decreased by 10.3% since the previous quarter and by 17.4% since the same quarter of the previous year.</p>							
Recreation, Arts, and Culture							
Average score of parks inspected using park maintenance standards	91.6%	92.3%	91.5%	-0.9%		2.6%	
Total number of individuals currently registered in recreation courses	10,751	11,664	10,868	-6.8%		-4.2%	
Total number of park facility (picnic tables, sites, recreation facilities, fields, etc.) bookings	6,260	5,460	7,772	42.4%		5.9%	
<p>→ The total number of park facility bookings has increased by 42.4% since the previous quarter. This trend is consistent with the seasonal pattern of facility bookings which are affected by the weather and school calendar. Bookings are up by 5.9% since the same quarter during the previous year, indicating that this quarter has had a particularly high number of facility reservations.</p>							
Total number of visitors at public fine art museums (Asian Art Museum, Legion of Honor, and de Young)	157,536	183,394	189,784	3.5%		26.0%	
Total circulation of materials at main and branch libraries	932,439	921,700	946,439	2.7%		-0.1%	
Environment, Energy, and Utilities							
Average monthly energy usage per SFPUC street light (kilowatt hours)	58.3	62.2	63.1	1.5%		28.0%	
Per capita water sold to San Francisco residential customers (gallons per capita per day)	49.6	49.0	48.9	-0.2%		-3.1%	
Average monthly water use by City departments (in millions of gallons)	133.7	136.0	138.1	1.6%		12.9%	
Average monthly energy usage by City departments (in million kilowatt hours)	72.0	71.8	72.4	0.7%		-0.3%	
Average workday tons of trash going to primary landfill	1393.3	1405.8	1378.7	-1.9%		-3.7%	
Percentage of curbside refuse diverted from landfill	59.2%	58.5%	59.1%	1.1%		-1.8%	

City and County of San Francisco
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 Quarter 4



Activity or Performance Measure	Rolling Yearly Average	Prior Period Average	Current Period Average	Period-to-Period % Change	Trend	Year-to-Year % Change	Trend
Permitting and Inspection							
Value (estimated cost, in millions) of construction projects for which new building permits were issued	\$147.6	\$54.8	\$264.7	382.8%		92.2%	
→ The estimated volume of construction projects for which new building permits were issued has increased by 382.8% since the previous quarter and by 92.2% since the same quarter during the previous year. These large changes are due to the volatile nature and size of construction projects.							
Percentage of all building permits involving new construction and major alterations review that are approved or disapproved within 90 days	60%	61%	57%	-7.1%		-17.0%	
→ The percentage of all building permits involving new construction and major alterations review that are reviewed within 90 days has decreased by 7.1% since the previous quarter and by 17% since the same quarter of the previous year.							
Percentage of categorical exemptions (California Environmental Quality Act) reviewed within 45 days	83%	N/A	84%	5.5%		N/A	
Percentage of life hazard or lack of heat complaints responded to within one business day	93%	92%	83%	-9.8%		-12.0%	
→ The percentage of life hazard or lack of heat complaints responded to within one business day has decreased by 9.8% since the previous quarter and by 12% since the same quarter of the previous year.							
Percentage of customer-requested construction permit inspections completed within two business days of requested date	97%	98%	97%	-0.3%		-0.9%	
Customer Service							
Average daily number of 311 contacts, across all contact channels	5,516	5,547	5,452	-1.7%		-13.0%	
Percentage of 311 calls answered by call takers within 60 seconds	72%	80%	66%	-17.8%		-12.1%	
→ The percentage of 311 calls answered within 60 seconds has decreased by 17.8% since the previous quarter and by 12.1% since the same quarter of the previous year. This decrease in service level was impacted by an increase in call handling time due to a high volume of Treasurer and Tax Collector related calls.							

Notes:

Beginning in July 2012, the Government Barometer will be issued four times a year. Each report will include new data from the prior three months. The Rolling Yearly Average is the average of monthly values for the most recent month and 11 months prior (e.g., the average of July 2012 to June 2013). The Prior Period Average value reflects the average of the three months prior to the Current Period (e.g. for the June 2013 report: January, February, March 2013). The year-to-year change reflects the change since the same period last year (e.g., April-June 2013 compared to April-June 2012). Trend lines are made up of monthly data provided by departments. The scale of the trend lines can give the appearance of major changes to small fluctuations.

For additional detail on measure definitions and department information, please review the Government Barometer Measure Details at <http://sfgovbar.weebly.com/>. Values for prior periods (e.g. January-March 2013) may be revised in this report relative to their original publication.

To prepare this report, the Citywide Performance Measurement Program has used performance data supplied by City Departments. The Departments are responsible for ensuring that such performance data is accurate and complete. Although the Citywide Performance Measurement Program has reviewed the data for overall reasonableness and consistency, the Program has not audited the data provided by the Departments.

**CONTROLLER'S OFFICE
CITY SERVICES AUDITOR**

The City Services Auditor was created within the Controller's Office through an amendment to the City Charter that was approved by voters in November 2003. Under Appendix F to the City Charter, the City Services Auditor has broad authority for:

- Reporting on the level and effectiveness of San Francisco's public services and benchmarking the city to other public agencies and jurisdictions.
- Conducting financial and performance audits of city departments, contractors, and functions to assess efficiency and effectiveness of processes and services.
- Operating a whistleblower hotline and website and investigating reports of waste, fraud, and abuse of city resources.
- Ensuring the financial integrity and improving the overall performance and efficiency of city government.

About the Government Barometer:

The purpose of the Government Barometer is to share key performance and activity information with the public in order to increase transparency, create dialog, and build the public's confidence regarding the City's management of public business. The report lists measures in major service areas, such as public safety, health and human services, streets and public works, public transit, recreation, environment, and customer service. This is a recurring report. The Quarter 1, FY2014 report is scheduled to be issued in late November 2013.

For more information, please contact the Office of the Controller, City Services Auditor Division.

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From: Chapin-Rienzo, Shanda on behalf of Reports, Controller
Sent: Monday, July 29, 2013 2:02 PM
To: Ginsburg, Phil; Dearman, Mike; Petrucione, Katharine; Gee, Kin; Kensinger, Joleen; Wood, Jack; Calvillo, Angela; Nevin, Peggy; BOS-Legislative Aides; BOS-Supervisors; Kawa, Steve; Howard, Kate; Falvey, Christine; Elliott, Jason; Campbell, Severin; Newman, Debra; Rose, Harvey; sfdocs@sfpl.info; gmetcalf@spur.org; CON-Media Contact; CON-EVERYONE; CON-CCSF Dept Heads; CON-Finance Officers
Subject: Memorandum Issued: The Recreation and Park Department's Payroll Operations Are Generally Adequate but Should Be Improved

The Office of the Controller's City Services Auditor Division (CSA) today issued a memorandum on its audit of the Recreation and Park Department's (Rec and Park) payroll operations. The audit found that Rec and Park accurately calculated overtime and longevity pay and paid overtime only to eligible employees. However, Rec and Park:

- Paid longevity pay to four ineligible employees, which resulted in an overpayment of approximately \$4,200.
- Must improve payroll policies and procedures including reporting and approving payroll and defining the level of reviews required during payroll processing.
- Did not always properly approve timesheets and overtime requests.
- Did not enforce its sign-in policy, which also requires on-site supervision, resulting in a potential underpayment to an employee of \$207 per pay period for night duty (shift) hours worked but not paid.

Also, the City's payroll system did not correctly pay an employee shift pay, which is the responsibility of the Office of the Controller's eMerge Division.

To view the full memorandum, please visit our website at:
<http://openbook.sfgov.org/webreports/details3.aspx?id=1605>

This is a send-only e-mail address.

For questions about the memorandum, please contact Director of City Audits Tonia Lediju at Tonia.Lediju@sfgov.org or 415-554-5393 or the CSA Audits Unit at 415-554-7469.

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CITY AND COUNTY OF SAN FRANCISCO
OFFICE OF THE CONTROLLER

Ben Rosenfield
Controller

Monique Zmuda
Deputy Controller

MEMORANDUM

TO: Phil Ginsburg
General Manager
Recreation and Park Department

Mike Dearman
eMerge Director
eMerge Division
Office of the Controller

FROM: Tonia Lediju
Director of City Audits
City Services Auditor Division

DATE: July 29, 2013

SUBJECT: The Recreation and Park Department's Payroll Operations Are Generally Adequate but Should Be Improved

EXECUTIVE SUMMARY

The payroll operations and the payment of shift pay, longevity pay, and overtime compensation at the Recreation and Park Department (Rec and Park) are generally adequate, but need improvement to reduce the risks related to the payroll process, such as oversight or input errors that result in incorrect payments to employees. The audit found that Rec and Park accurately calculated overtime and longevity pay and paid overtime only to eligible employees. However, Rec and Park:

- Paid longevity pay to four ineligible employees, which resulted in an overpayment of approximately \$4,200.
- Must improve payroll policies and procedures including reporting and approving payroll and defining the level of reviews required during payroll processing.
- Did not always properly approve timesheets and overtime requests.
- Did not enforce its sign-in policy, which also requires on-site supervision, resulting in a potential underpayment to the employee of \$207 per pay period for night duty (shift) hours worked but not paid.

Also, the City's payroll system did not correctly pay an employee shift pay, which is the responsibility of the Office of the Controller's eMerge Division (eMerge Division). Rec and Park concurs with the six findings and 12 recommendations addressed to it. The eMerge Division concurs with the one finding and one recommendation addressed to it. The responses of Rec and Park and the eMerge Division are attached.

BACKGROUND, OBJECTIVES & METHODOLOGY

Background

In accordance with the Office of the Controller's City Services Auditor Division (CSA) fiscal year 2012-13 work plan, CSA audited Rec and Park's payroll processes as part of the ongoing program of auditing the payroll operations of departments across the City and County of San Francisco (City).

The Department

Rec and Park was established in 1950 from the Recreation Commission and the Park Commission to provide opportunities for San Francisco residents and visitors to gather, play, learn, relax, and enjoy nature throughout the city. Today the department, overseen by the Recreation and Park Commission, manages more than 220 parks, playgrounds, and open spaces, including two outside the city. According to the department, Rec and Park has approximately 1,600 employees, including gardeners, foresters, recreation leaders, park patrol officers, custodians, electricians, and painters, and a combination of permanent and temporary employees.

Payroll Processes

Rec and Park's payroll staff administers the department's payroll. Rec and Park uses the citywide payroll system, the Time Entry and Scheduling System (TESS), to submit its employees' time information to the Office of the Controller's Payroll and Personnel Services Division (PPSD). TESS, maintained by PPSD, contains the configurations and formulas to calculate pay according to the employee pay rules in the City's labor agreements, also called memorandums of understanding (MOUs), with employee organizations. TESS applies these rules to the employees' hours entered by payroll staff. Until its replacement in August 2012, Geac,¹ another PPSD system, used data from TESS and calculated the final pay based on the hours worked and applicable tax and payroll deductions.

On August 27, 2012, the eMerge Division implemented Oracle's PeopleSoft Human Capital Management 9.0 System (PeopleSoft), an online and integrated system, which provides improved human resources, benefits administration, and payroll services to the City's active and retired workforce. As a result, data from TESS now directly interfaces with PeopleSoft instead of Geac.

¹ The former name of a vendor, Geac Computer Corporation.

Three Rec and Park payroll and personnel clerks (payroll clerks) enter time in TESS based on timesheets submitted by division supervisors or review entries in TESS submitted by division supervisors. For all Rec and Park employees, payroll clerks rely on manually completed overtime paper forms that have been approved by the employees' supervisors. Rec and Park's payroll supervisor reviews entries before time entry data is submitted to PPSD.

Each payroll clerk is responsible for a set of employee rosters, which groups employees by division. The key payroll processes are shown in Exhibit 1.

EXHIBIT 1 Recreation and Park Department's Payroll Processes

Process	Frequency
Submit manual timesheets to supervisors or payroll staff	Weekly
Data entry of manual timesheets*	Weekly
Data entry of time electronically*	Biweekly
Distribute checks	Biweekly

* Note: During the audit period, time had to be entered into TESS by the Wednesday after the pay period end.

Source: Interviews with Rec and Park staff.

Payroll Expenditures

Rec and Park's fiscal year 2012-13 budget contains \$55 million in salaries and wages, including various premium pays. Exhibit 2 lists the department's payroll expenditures for the second quarter of fiscal year 2012-13 by pay type.

EXHIBIT 2 Recreation and Park Department's Payroll Expenditure Overview October 1 Through December 31, 2012

Pay Type	Amount Expended
Regular pay	\$10,252,640
Overtime pay	386,019
Other pay (including premium pays)	2,901,132
Total	\$13,539,791

Source: TESS data for October 1 through December 31, 2012.

Employees may receive premium pay for specific and in-demand skills that have been approved in labor negotiations and documented. Examples of premium pay for which Rec and Park employees are eligible include:

- Longevity pay: ten or more years in a job classification.
- Shift pay: hours worked during specific, generally late-night, shifts.

In the second quarter of fiscal year 2012-13, Rec and Park's longevity pay and shift pay totaled \$10,190 and \$89,821, respectively.

Rec and Park employees are represented primarily by ten employee organizations, as shown in Exhibit 4. Employees not represented by an employee organization listed below were covered during fiscal year 2012-13 by San Francisco ordinance number 141-12, approved June 29, 2012.

EXHIBIT 4 Recreation and Park Department's Memorandums of Understanding Effective During Fiscal Year 2012-13

Name of Labor Organization

Operating Engineers, Local 3

International Brotherhood of Electrical Workers, Local 6

International Federation of Professional and Technical Engineers, Local 21

United Association of Plumbers and Pipefitters, Local 38

Stationary Engineers, Local 39

Laborers International Union, Local 261

Teamsters, Local 856, Multi-Unit

Service Employees International Union, Local 1021

Consolidated Crafts*

San Francisco Municipal Executives' Association

* Includes: Teamsters, Local 853; Auto, Marine and Specialty Painters, Local 1176; International Association of Bridge, Structural, Ornamental, and Reinforcing Iron Workers, Riggers, and Machinery Movers, Local 377; and locals of 12 other unions.

Source: Recreation and Park Department.

Of Rec and Park's ten primary employee organizations, CSA audited the pay of employees in the following six locals: 39, 261, 377, 853, 1021, and 1176.

Objectives

The primary objectives of this audit were to:

- Verify the accuracy of amounts Rec and Park paid in longevity pay and shift pay during the second quarter of fiscal year 2012-13.
- Assess whether the department complied with applicable MOUs in determining eligibility of employees for longevity pay and shift pay.
- Verify the accuracy and the proper approval of overtime pays.

- Determine if the department adequately and effectively controls the payroll process.

The audit period was October 1 through December 31, 2012.

Methodology

CSA gathered information on payroll processes and premium pays and conducted fieldwork to accomplish the audit objectives. Specifically, CSA:

- Interviewed key Rec and Park personnel about payroll procedures and internal controls.
- Used audit analytic software to analyze 120,924 pay records from Geac.²
- Evaluated and verified approval controls for a sample of 48 timesheets.
- Tested whether occurrences of shift, overtime, and longevity pay were paid accurately and only to eligible employees.
- Observed payroll clerks during the time entry and check distribution processes.

CSA then documented the results of the fieldwork.

This performance audit was conducted in accordance with generally accepted government auditing standards. These standards require planning and performing the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for the findings and conclusions based on the audit objectives. CSA believes that the evidence obtained provides a reasonable basis for the findings and conclusions based on the audit objectives.

RESULTS

Finding 1 – Four ineligible employees received approximately \$4,200 of longevity pay.

Of the 79 employees who received longevity pay in the second quarter of fiscal year 2012-13, four (5 percent) were ineligible to receive the pay, resulting in a total overpayment to the employees of approximately \$4,200 from when the employees became ineligible for the longevity pay through December 31, 2012. The overpayment in the second quarter was \$337, which represents 3.3 percent of the \$10,190 of longevity pay paid by the department in the quarter.

These employees are represented by Local 1021, whose MOU with the City states that employees are eligible for 30 cents per hour of longevity pay after ten years of service in one job classification. Employees are no longer eligible for this pay if they leave a classification voluntarily. According to Rec and Park, the four employees previously received longevity pay in their past positions but when they voluntarily transferred to a new classification, the longevity pay was not disabled in TESS so they continued to receive the pay. However, because they

² A pay record is one instance of a pay type earned on one date by one employee.

changed classifications voluntarily, the employees should have ceased receiving the longevity pay.

Recommendations

The Recreation and Park Department should:

1. Cease paying longevity pay to the ineligible employee and recover the longevity pay overpayments made to the employees since the employees' voluntary classification transfers.
2. Implement a procedure for payroll clerks to perform an additional review to ensure that longevity pay is deactivated when employees represented by Service Employees International Union, Local 1021, voluntarily change classifications.

Finding 2 – Rec and Park's payroll policies and procedures need improvement.

Rec and Park has payroll policies and procedures that cite requirements applicable to various types of premium pays and leaves and define the time-reporting process. However, these policies do not address some important controls needed to ensure that payroll is administered appropriately. Specifically, the department lacks written guidance on key aspects of payroll, including:

- Approval of Leave and Overtime: The department requires that employees submit to supervisors requests for leave and/or overtime, but these requirements are not documented in the payroll policies and procedures. The overtime request form and the leave request form state the procedures the employees must follow. However, these requirements should be centralized in the payroll policies and procedures to ensure that procedures required to take leave or earn overtime are consistent departmentwide.
- Review of pay: The department has not documented its procedures for reviewing payroll records and reports. According to the department:
 - Unit supervisors review time submitted by employees.
 - Payroll clerks again review the time submitted and compare the hours booked to source documents.
 - Payroll supervisor reviews the entries in TESS.

While the process appears reasonable, the procedures are not documented by the department. Also, the department does not review vacation accrual balances. It may be beneficial for supervisors to compare vacation requests to remaining vacation accruals to ensure that employees do not request and use more vacation time than they have accrued. Without documented procedures, reviews may not be performed, resulting in potential undetected errors that could result in over- or underpayments.

- Hours to be reported on timesheets: The department lacks written guidance on the types of time (such as overtime, leave hours, and regular hours) employees are to enter when completing timesheets. As a result, employees reported time inconsistently on timesheets. The inconsistent reporting was evident during the audit's review of a sample of 24 timesheets for 24 employees who received overtime pay or compensatory time off. Of the 24 employees, 19 reported their regular and overtime hours worked on their timesheets, but 5 (21 percent) reported only their regular hours worked although they also worked overtime hours. The 5 employees who did not report their overtime hours on timesheets did, however, complete an overtime request form as required by Recreation and Park's overtime request policy. If employees inconsistently fill out timesheets, the payroll clerks may be unable to reconcile request forms to timesheets. Inconsistency in time reporting may also increase the likelihood of input errors.
- Retroactive pay code changes: The department lacks criteria and documentation for when it is acceptable to change pay codes after a timesheet has been approved and processed. For example, when there is a change from vacation used to sick leave used, the department requires supervisors to submit supplemental timesheets for employees who request a change in a pay code after a timesheet has been approved and processed. However, no written guidance for the approval process or the allowable pay code changes exists. Without guidance, supervisors could approve pay code changes inconsistently, approving a pay code change to one employee but denying the same change to another.

The United States Government Accountability Office states that an organization's internal controls and transactions must be clearly documented, and the documentation should appear in management directives, administrative policies, or operating manuals. Written policies and procedures, especially in the form of a manual, can easily be used by staff, which can enhance both accountability and consistency.

Recommendations

The Recreation and Park Department should:

3. Document and implement formal policies and procedures for approving and reviewing payroll data. At a minimum, the policy should state the requirements for the following:
 - a. Approvals for employees to take leave or earn overtime.
 - b. Reviews of timesheets and entries made in the Time Entry and Scheduling System.
4. Implement a policy for supervisors to review employees' vacation accrual balance when an employee requests time off to ensure vacation hours requested do not exceed those accrued.
5. Develop a uniform process for reporting on timesheets the various components of employees' paid hours, including overtime.

6. Implement a policy for supervisors and payroll staff to follow when approving and processing symbol changes. The policy should describe the approval process and define the allowable pay code changes.

Finding 3 – Timesheets and overtime requests are not properly approved.

Of a sample of 48 timesheets and 24 overtime request forms from the second quarter of fiscal year 2012-13, Rec and Park supervisors did not properly approve 20 timesheets (42 percent) and 14 overtime request forms (58 percent). Specifically:

- 19 timesheets were undated, of which two were not signed by a supervisor.
- One timesheet was approved seven days before the pay period end, resulting in \$1,871 of unapproved pay because the employee worked 40 hours after the early timesheet approval.
- 13 overtime requests were dated after the overtime or compensatory time had been worked and did not explain why the overtime was not pre-approved.
- One overtime request did not have the pre-approval signature dated.

If timesheets and overtime requests are not properly approved, payroll staff cannot be sure that hours submitted are accurate and appropriate, which could lead to inaccurate payments to employees. PPSD states that all time should be approved by departmental operations staff before the departmental payroll staff receives timesheets.

The timesheets may not have been dated because manual timesheets do not contain a designated approval date field. Further, according to Rec and Park, the two timesheets were not explicitly approved because the supervisors e-mailed the timesheets to a payroll clerk without an electronic note certifying that the hours were approved. Also, one timesheet was approved in advance because the supervisor went on leave before the end of the pay period and did not have a designee who could instead approve the timesheet.

According to the department's overtime request form, any overtime worked must be authorized by a supervisor in advance. However, the form goes on to state that, in an emergency or business-critical situation, a request may be created after the fact but should include:

- An explanation as to why the form was not submitted before the hours were worked.
- The nature of the emergency or business-critical situation.
- How, specifically, the public, health of staff, or safety of staff was at risk.

Improperly approved overtime requests were approved an average of 15 days late, with one request not approved until 38 days after the overtime was worked. Also, the requests did not

contain an explanation as to why the overtime or compensatory time was not pre-approved, as required by the document.

According to Rec and Park staff, the overtime requests were not approved before the hours were worked because of various unexpected emergency situations. A payroll employee also noted that, although the requests were not properly pre-approved, overtime is not paid until the payroll group receives approved overtime request forms. The audit verified that all 23 dated overtime request forms were approved before the overtime was put into TESS.

Recommendations

The Recreation and Park Department should:

7. Require supervisors to properly sign and date all timesheets, overtime, and compensatory time requests.
8. Establish a designee for each supervisor who can approve timesheets and overtime requests when that supervisor is on leave.
9. Enforce the policy requiring that overtime be approved before it is worked or that its emergency nature be clearly documented if it is approved after it is worked.

Finding 4 – Rec and Park did not enforce its sign-in policy, which also requires on-site supervision.

One employee did not sign in or out upon arrival to and from work and also worked the night shift alone without any supervision. Without a sign-in sheet, the department could not appropriately determine the number of hours of shift pay to which the employee was entitled. According to the employee's supervisor, the employee was working an 80-hour shift schedule per pay period. Yet, the employee was only paid for 24 hours of shift pay per pay period, resulting in an underpayment to the employee of \$207 per pay period. However, without a sign-in sheet or supervision, the department could not certify that the employee worked the hours scheduled, and the audit was unable to determine the total underpayment to the employee. Rec and Park's sign-in policy states that all employees are required to sign in and out each work shift. Also, supervisors are required to visit employees daily to review sign-in sheets. According to Rec and Park, the supervisor did not require the employee to sign in and out and did not visit the employee because the supervisor and employee communicated daily about the tasks the employee completed.

Recommendations

The Recreation and Park Department should:

10. Comply with its policy requiring employees to sign in and out upon arrival to and departure from work.

11. Comply with its policy requiring supervisors to visit employees daily to review sign-in sheets.

Finding 5 – The PeopleSoft system is not configured to correctly pay shift pay to one employee.

The PeopleSoft system is not configured to pay shift pay to employees whose salary and benefits are paid from split funding — that is, two or more funding sources. In this circumstance, the PeopleSoft system does not recognize that the employee is eligible to receive shift pay. The audit found that the pay of one Rec and Park employee is affected by this system flaw, which started when the PeopleSoft system went into effect in August 2012. Although the department submitted a request to fix the issue to the eMerge division, the problem has not yet been resolved. As an interim solution, the department submits manual Problem Description Forms to PPSD and uses alternate methods to correct the employee's missing pay. However, this practice is inefficient, causing Rec and Park staff to spend more time than should be necessary.

Recommendation

12. The Recreation and Park Department and the Office of the Controller's eMerge Division should expedite a solution in Oracle's PeopleSoft Human Capital Management 9.0 System to ensure that all eligible employees, including those whose salary and benefits come from more than one funding source, receive shift pay.

Finding 6 – Overtime and longevity pay were calculated correctly, and only eligible employees received overtime pay.

The department accurately calculated overtime and longevity pay for the second quarter of fiscal year 2012-13. Also, overtime was only paid to eligible employees.

According to the MOUs for locals 261, 377, 853, 1021, and 1176, overtime pay shall be calculated at one-and-one half times the employee's regular hourly rate. All 13 pay records tested for overtime pay included pay rates that complied with the MOUs. Also, all of the 20 employees tested from locals 261 and 1021 who received overtime pay or accrued compensatory time,³ were eligible to receive the pay.

According to the Local 1021 MOU, employees eligible for longevity pay shall be granted an additional 30 cents per hour worked. CSA tested 100 percent of the 7,829 longevity pay records and found that the pay rate complied with the MOU in every instance.

³ Compensatory time at a rate of time-and-a-half is granted to employees designated by the City's Annual Salary Ordinance as ineligible to receive overtime pay. Instead of receiving overtime pay for the extra hours worked, these employees accrue compensatory time and can later use it as paid time off.

July 29, 2013

The responses of Rec and Park and the eMerge Division are attached. CSA will work with the departments to follow up on the status of the recommendations in this memorandum. CSA extends its appreciation to you and your staff who assisted with this audit. If you have any questions or concerns, please contact me at (415) 554-5393 or Tonia.Lediju@sfgov.org.

cc: Rec and Park
Katharine Petrucione
Kin Gee
Mary King-Gorwky
Joleen Kensinger
eMerge
Jack Wood
Controller
Ben Rosenfield
Irella Blackwood
Elisa Sullivan
Kate Kaczmarek
Jonathan Collum

July 29, 2013

ATTACHMENT: DEPARTMENT RESPONSE



Edwin M. Lee, Mayor
Philip A. Ginsburg, General Manager

July 12, 2013

Ms. Tonia Lediju
Director of Audits
Office of the Controller
City Services Auditor Division
City Hall
1 Carlton B. Goodlett Place, Room 316
San Francisco, CA 94102

Re: Recreation and Park Department's Response to the CSA Payroll Audit Report

Dear Ms. Lediju:

The Recreation and Park Department (RPD) has received the City Services Auditor's draft report regarding RPD's payroll operations. We appreciate your staff's time and effort on the audit and on this report.

Attached please find RPD's response to the audit recommendations. If you have any questions regarding the department's response, please feel free to contact Katie Petrucione, the department's Director of Administration and Finance at 415.831.2703.

Sincerely,

A handwritten signature in black ink, appearing to read "Philip Ginsburg".

Philip Ginsburg
General Manager

Attachment

cc: Katie Petrucione
Kin Gee
Joleen Kensinger



CITY AND COUNTY OF SAN FRANCISCO
OFFICE OF THE CONTROLLER

Ben Rosenfield
Controller

Monique Zmuda
Deputy Controller

MEMORANDUM

TO: Tonia Lediju
Director of City Audits
City Services Auditor Division

FROM: Mike Dearman
eMerge Director
eMerge Division
Office of the Controller

DATE: July 12, 2013

SUBJECT: The Recreation and Park Department's Payroll Operations Are Generally Adequate but Should Be Improved

The eMerge Division concurs with Finding 5 and Recommendation 12 of the subject audit findings report.

The PeopleSoft system is not configured to pay shift pay to employees whose salary and benefits are paid from split funding — that is, two or more funding sources.

The eMerge Division will reprogram the TESS interface program to PeopleSoft to correctly associate employee earnings charged to shift pay from multiple sources. This programming is estimated to be completed and implemented in TESS on or before October 31, 2013.

Please let me know if you have any further questions.

Cc: Jack Wood

For each recommendation, the responsible agency should indicate whether it concurs, does not concur, or partially concurs. If it concurs with the recommendation, it should indicate the expected implementation date and implementation plan. If the responsible agency does not concur or partially concurs, it should provide an explanation and an alternate plan of action to address the identified issue.

RECOMMENDATIONS AND RESPONSES

Recommendation	Responsible Agency	Response
The Recreation and Park Department should:		
1. Cease paying longevity pay to the ineligible employee and recover the longevity pay overpayments made to the employees since the employees' voluntary classification transfers.	Recreation and Park	<p>Concur.</p> <p>The Recreation and Park Department (RPD) has requested the eMerge team to implement a longevity pay warning report to help the department to monitor longevity pay more efficiently.</p> <p>The department has begun to recover the overpayment from the affected staff.</p>
2. Implement a procedure for payroll clerks to perform an additional review to ensure that longevity pay is deactivated when employees represented by Service Employees International Union, Local 1021, voluntarily change classifications.	Recreation and Park	<p>Concur.</p> <p>RPD has added a procedure to review longevity pay changes to its Payroll Clerk Processing Check List.</p>

Recommendation	Responsible Agency	Response
<p>3. Document and implement formal policies and procedures for reporting, reviewing, approving, and entering payroll data. At a minimum, the policy should include:</p> <ul style="list-style-type: none"> a. Approvals for employees to take leave or earn overtime. b. Reviews of timesheets and entries made in the Time Entry and Scheduling System. 	Recreation and Park	<p>Concur.</p> <p>The department has implemented both recommendations "a" and "b" and included these items in the Recreation and Park Payroll Processing Reference Guide.</p>
<p>4. Implement a policy for supervisors to review employees' vacation accrual balance when an employee requests time off to ensure vacation hours requested do not exceed those accrued.</p>	Recreation and Park	<p>Concur.</p> <p>The Payroll Unit will work with the department's Information System Group to implement an electronic tool for supervisors to review their employees' accrual bank on the Department's intranet website. RPD expects to implement this tool by January 1, 2014.</p>
<p>5. Develop a uniform process for reporting on timesheets the various components of employees' paid hours, including overtime.</p>	Recreation and Park	<p>Concur.</p> <p>RPD will issue a memo by October 1, 2013 to all managers/supervisors with guidelines on how weekly timesheets should be recorded to ensure that information will be uniformly recorded on weekly timesheets.</p>

Recommendation	Responsible Agency	Response
6. Implement a policy for supervisors and payroll staff to follow when approving and processing symbol changes. The policy should describe the approval process and define the allowable pay code changes.	Recreation and Park	Concur. The department has implemented a Symbol Change Policy and updated the Recreation and Park Payroll Processing Reference Guide accordingly.
7. Require supervisors to properly sign and date all timesheets, overtime, and compensatory time requests.	Recreation and Park	Concur. The department has revised the weekly timesheet to add a "Date" field next to the supervisor signature field. By October 1, 2013 RPD will issue a memo to remind all managers/supervisors to record the date when they sign the overtime, and compensatory time request forms.
8. Establish a designee for each supervisor who can approve timesheets and overtime requests when that supervisor is on leave.	Recreation and Park	Concur. The Payroll Division will direct managers/supervisors to assign designees.
9. Enforce the policy requiring that overtime be approved before it is worked or that its emergency nature be clearly documented if it is approved after it is worked.	Recreation and Park	Concur. By October 1, 2013 RPD will send a memo to remind all managers/supervisors that they must follow the department's overtime policies, and that overtime will need to be pre-approved if it is foreseeable. If it is an emergency or business critical, the supervisor needs to detail the circumstances as to why overtime was needed.

July 29, 2013

Recommendation	Responsible Agency	Response
10. Comply with its policy requiring employees to sign in and out upon arrival to and departure from work.	Recreation and Park	Concur. By October 1, 2013 RPD will issue a memo to remind all managers/supervisors that they and their staff must follow the department's sign in and out policy - to sign in and out upon arrival to and departure from work.
11. Comply with its policy requiring supervisors to visit employees daily to review sign-in sheets.	Recreation and Park	Concur. By October 1, 2013 RPD will issue a memo to remind all managers/supervisors that they must follow the department's sign in and out policy - to sign in and out upon arrival to and departure from work.

Recommendation	Responsible Agency	Response
<p>12. The Recreation and Park Department and the Office of the Controller's eMerge Division should expedite a solution in Oracle's PeopleSoft Human Capital Management 9.0 System to ensure that all eligible employees, including those whose salary and benefits come from more than one funding source, receive shift pay</p>	<p>Recreation and Park and the Office of the Controller's eMerge Division</p>	<p><u>Recreation and Park Department Response:</u> Concur. The Recreation and Park Department has alerted the eMerge Support Team about the night shift premium issue as it relates to split funding. To date the department has not received a solution, but will continue to follow up with the eMerge Support Team regarding this issue.</p> <p><u>eMerge Division Response:</u> Concur. Currently, the Recreation and Park Department enters time in the TESS system which calculates earnings based on rules configured in the TESS system. Once per pay period, an interface file is extracted from TESS and loaded into Oracle PeopleSoft HCM. PeopleSoft accepts the time and earnings calculated in TESS by using the amounts calculated for special premiums. All earnings reported in TESS are loaded into PeopleSoft and recalculated in PeopleSoft using the number of hours multiplied by the appropriate hourly rate used in TESS. This is done to insure that the earnings calculated in TESS match what is calculated in PeopleSoft.</p> <p>Currently, the TESS system generates the shift pay for employees that have multiple funding sources. The hours worked and paid are allocated according to the funding allocation (split) configured in TESS, but the TESS system does not associate the split hours with shift pay. Therefore, the interface file that is extracted from TESS, and used to recalculate shift pay earnings in PeopleSoft, does not include split hours with shift pay resulting in shift pay from multiple funding sources not being calculated in PeopleSoft.</p> <p>The eMerge Division will reprogram the TESS inbound interface program to PeopleSoft to associate split funding hours worked to shift pay. Once implemented, the shift pay coming from TESS into PeopleSoft will be allocated with funding source and will be calculated correctly in PeopleSoft. This programming change is estimated to be completed by October 31, 2013.</p>

From: Hui, Tom [tom.hui@sfgov.org]
Sent: Monday, August 05, 2013 3:49 PM
To: Lee, Edwin (Mayor); BOS-Supervisors; Angus McCarthy; Debra Walker; Dr James McCray; Frank Lee; Kevin Clinch; Myrna Melgar; Warren Mar
Cc: Kawa, Steve; Hallisey, Jeremy; goldind@sfusd.edu; leeE5@sfusd.edu
Subject: DBI to Begin Collecting SFUSD Developer Impact Fees at 1660M - effective 9/3/13
Attachments: Memo to City Officials re School Fees at DBI - 080513.pdf

All:

Please see attached announcement regarding the payment of SFUSD Developer Impact Fees at DBI beginning September 3rd.

Tom C. Hui, S.E., C.B.O.
Acting Director
City & County of San Francisco
Department of Building Inspection
1660 Mission Street
San Francisco CA 94103
415-558-6131 Phone | 415-558-6225 Fax
Tom.Hui@sfgov.org



MEMORANDUM

DATE: August 5, 2013

TO: Honorable Mayor Edwin M. Lee
Honorable Members of the Board of Supervisors
Honorable Members of the Building Inspection Commission

FROM: *Tom C. Hui* Tom Hui, S.E., C.B.O.
Acting Director

SUBJECT: **DBI to Begin Collecting SFUSD Developer Impact Fees at
1660 Mission Street effective September 3rd**

Please note that DBI and the Unified School District (SFUSD) have agreed to provide improved customer services by having DBI collect SFUSD Developer Impact Fees at its 1660 Mission Street Permit Center. SFUSD wants Mayor Lee, members of the Board of Supervisors, and members of the Building Inspection Commission to know how pleased the District is to cooperate pro-actively with DBI, and thereby to provide greater efficiencies in processing building and planning permits, and fees, in a single location at the Building Department.

Elizabeth Lee in the District's permit office will work out the final details with DBI staff to set up the transfer of collected school impact fee funds to a district account, as well as to generate the detailed reporting required by SFUSD auditors for the impact fees collected.

Both DBI and the School District look forward to launching this new "One-Stop" service at DBI effective September 3rd. Please help us to expand public awareness about this new service by informing and alerting your respective constituents and community outreach organizations.

Thank you.

cc: Steve Kawa, Mayor's Office
Jeremy Hallisey, MOEWD
David Goldin, SFUSD
Elizabeth Lee, SFUSD
DBI Public Advisory Committee

OFFICE OF THE DIRECTOR
1660 Mission Street – San Francisco CA 94103
Office (415) 558-6131 – FAX (415) 558-6225
Email: Tom.Hui@sfgov.org

To: BOS-Supervisors
Subject: UPDATE: Jul 2012-Jun 2013 Donations - Mayor's Fund for the Homeless

From: Ed DeMasi [mailto:ed.demasi@sfgov.org]
Sent: Tuesday, August 06, 2013 03:19
To: Calvillo, Angela
Cc: Crum, Joyce; Tebo, Pamela
Subject: UPDATE: Jul 2012-Jun 2013 Donations - Mayor's Fund for the Homeless

Dear Ms. Calvillo;

Attached is an updated report of donations made to the Mayor's Fund for the Homeless for the fiscal year July 2012-June 2013. HSA Fiscal Accounting just provided information regarding a donation received in June 2013 and it is now reflected on the report. Please let me know of any questions.

Thank you.

Ed DeMasi

Ed DeMasi | Management Assistant - Housing & Homeless Division | San Francisco Human Services Agency | P.O. Box 7988, San Francisco, CA 94120
ed.demasi@sfgov.org | Phone: 415-557-6449 | Fax: 415-557-6033

City and County of San Francisco



Edwin M. Lee, Mayor

Human Services Agency

Department of Human Services
Department of Aging and Adult Services

Trent Rhorer, Executive Director

Mayor's Fund for the Homeless Donations for July 1, 2012 – June 30, 2013

Date Donated	Date Received by HSA	Donor's Name	Donation Amount	Comments
7/4/12	2/12/13	Monica Diaz	\$25.00	
8/28/12	9/5/12	Geoffrey Hall	\$50.45	
10/18/12	2/12/13	Brian J. Frabbiele	\$100.00	
10/29/12	2/12/13	Randy Helvey	\$40.00	
11/14/12	11/14/12	Geoffrey Hall	\$15.96	
12/1/12	2/12/13	Tjoman Buditaslim	\$25.00	
12/3/12	2/12/13	Susannah Owen	5.00	
12/4/13	2/12/13	Tjoman Buditaslim	\$20.00	
12/5/12	2/12/13	Susan Esher	\$25.00	
12/5/12	2/12/13	Tjoman Buditaslim	\$28.00	
12/30/12	2/12/13	Kathy Myers	\$100.00	
12/31/12	2/12/13	Eric Broadhurst	\$100.00	
12/31/12	2/12/13	Sergio Catanzariti	\$100.00	
2/27/13	3/20/13	Geoffrey Hall	\$15.74	
2/21/13	7/10/13	Tjoman Buditaslim	\$10.00	
3/4/13	7/10/13	David Salem	\$20.00	
5/29/13	6/11/13	Geoffrey Hall	\$34.87	
			<u>\$715.02</u>	

City and County of San Francisco



Edwin M. Lee, Mayor

Human Services Agency

Department of Human Services
Department of Aging and Adult Services

Trent Rhorer, Executive Director

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Edwin M. Lee, Mayor
Philip A. Ginsburg, General Manager

July 31, 2013

Ms. Angela Calvillo
Clerk of the Board
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, California 94102-4689

Dear Ms. Calvillo:

Please find attached the Recreation and Park Department's report for the 4th quarter of FY12-13 in response to the requirements of Resolution 157-99 Lead Poisoning Prevention. To date, the Department has completed assessment and clean-up at 178 sites since program inception in 1999.

Current activity includes revising our project management procedures to improve staff participation. We also began our periodic technical review to keep the program and procedures current and relevant. Additionally, cleanup activities at the Palace of Fine Arts/former Exploratorium site were completed.

I hope that you and interested members of the public find that the Department's performance demonstrates our commitment to the health and well being of the children we serve.

Thank you for your support of this important program. Please do not hesitate to contact me with any questions, comments or suggestions you have.

Sincerely,

Philip A. Ginsburg
General Manager

Attachments: 1. FY12-13 Implementation Plan, 4th Quarter Status Report
2. Status Report for All Sites

Copy: J. Walseth, DPH, Children's Environmental Health Promotion

30

Attachment 1: Implementation Plan Status Report

4th Quarter Status Report

Plan Item	Status
I. Hazard Identification and Control	
a) Program Revision	A revision of the project management procedures is underway. The purpose of this revision, which is part of our periodic check, is to ensure that the program is in line with current regulations, and to offer stakeholders greater opportunity for involvement.
b) Site Prioritization	Prioritization is based on verified hazard reports (e.g. periodic inspections), documented program use (departmental and day care), estimated participant age, and presence of playgrounds or schoolyards. Prioritization lists by fiscal year are no longer generated. Sites are selected on a rolling basis; as one site is completed, the next site on the list becomes active.
c) Survey	No surveys are currently active or scheduled while we complete cleanup projects.
d) Clean-up	Cleanup at the former Exploratorium (and Theater) is was completed on 7/16/13.
e) Site Posting and Notification	Each site has been or will be posted advance of any clean-up work so that staff and the public may be notified of the work to be performed.
f) Next site	Priority 147, Kezar Pavilion.
II. Facilities Operations and Maintenance	
a) Periodic Inspection	Annual periodic facility inspections are completed by staff. For FY12-13, the completion rate was 37%. Classes on how to complete these inspections continue to be offered throughout the year.
b) Housekeeping	Staff are reminded of this hazard and the steps to control it through our Safety Awareness Meeting.

c) Staff Training

Under the Department's Injury and Illness Prevention Program, basic lead awareness training is required every two years for all staff.

Attachment 2. Status Report for RPD Sites

Status Report for RPD Sites

Sites are listed in order in which they were prioritized for survey. Prioritization is done using an algorithm which takes into account attributes of a site that would likely mean the presence of children from 0-12 years old (e.g. programming serving children, or the presence of a playground).

Sites are surveyed on a rolling basis. "Rolling" means that when one site finishes, the next site on the list will begin. Current sites are listed at the top. Sites not be completed in exact order of priority due to re-tests and other extenuating circumstances.

Re-tests of previous sites are completed every 10 surveys to ensure that past work has sustained an acceptable level of protection.

ALL SITES

Priority	Facility Name	Location	Completed	Notes	Retest	Entered in FLOW Program
170	Exploratorium (and Theater)	3602 Lyon Street		Eight metal doors with loose and peeling paint were cleaned up; one water source still needs to be replaced.		
147	Kezar Pavilion	Golden Gate Park	08-09			
171	Candlestick Park	Jamestown Avenue	10-11			
138	Pine Lake Park	Crestlake/Vale/Wawona	07-08	Programmed retest; survey to be completed.	X	
172	Broadway Tunnel West-Mini Park	Leavenworth/Broadway				
173	Broadway Tunnel East-Mini Park	Broadway/Himmelman				
174	Lake Merced Park	Skyline/Lake Merced		Includes Harding Park, Flemming Golf, Boat House and other sites. Note that the Sandy Tatum clubhouse and maintenance facilities were built in 2004 and should be excluded from the survey.		
175	Ina Coolbrith Mini Park	Vallejo/Taylor				
176	Justin Herman/Embarcadero Plaza	Clay/Embarcadero				
177	Billy Goat Hill	Laidley/30th				
178	Coso/Precita-Mini Park	Coso/Precita				
179	Dorothy Erskine Park	Martha/Baden				
180	Duncan Castro Open Space	Diamond Heights				
181	Edgehill Mountain	Edgehill/Kensington Way				
182	Everson/Digby Lots	61 Everson				
183	Fairmount Plaza	Fairmont/Miguel				
184	15th Avenue Steps	Kirkham/15th Avenue				
185	Geneva Avenue Strip	Geneva/Delano				
186	Grand View Park	Moraga/14th Avenue				
187	Hawk Hill	14th Avenue/Rivera				
188	Interior Green Belt	Sutro Forest				
189	Japantown Peace Plaza	Post/Buchanan/Geary				
190	Jefferson Square	Eddy/Gough				
191	Joseph Conrad Mini Park	Columbus/Beach				
192	Kite Hill	Yukon/19th				
193	Lakeview/Ashton Mini Park	Lakeview/Ashton				
194	Maritime Plaza	Battery/Clay				
195	McLaren Park-Golf Course	2100 Sunnydale Avenue				
196	Mt. Davidson Park	Myra Way				
197	Mt. Olympus	Upper Terrace				
198	Mullen/Peralta-Mini Park	Mullen/Peralta Mini Park				
199	O'Shaughnessey Hollow	O'Shaughnessey Blvd.				

Status Report for RPD Sites

Priority	Facility Name	Location	Completed	Notes	Retest	Entered in FLOW Program
200	Park Presidio Blvd.	Park Presidio Blvd.				
201	Rock Outcropping	Ortega/14th Avenue		Lots 11, 12, 21, 22, 6		
202	South End Rowing/Dolphin Club	Aquatic Park		Land is leased		
203	Russian Hill Open Space	Hyde/Larkin/Chestnut		Hyde Street Reservoir		
204	Saturn Street Steps	Saturn/Ord				
205	Seward Mini Park	Seward/Acme Alley				
206	Twin Peaks	Twin Peaks Blvd.				
207	Fillmore/Turk Mini Park	Fillmore/Turk				
208	Esprit Park	Minnesota Street				
209	Brotherhood/Chester Mini Park	Chester St. near Brotherhood Way				
210	Sue Bierman Park	Market/Steuart				
211	29th/Diamond Open Space	1701 Diamond/29th		Is not on current list of RPD sites (6/2/10).		
212	Berkeley Way Open Space	200 Berkeley Way		Is not on current list of RPD sites (6/2/10).		
213	Diamond/Farnum Open Space	Diamond/Farnum		Is not on current list of RPD sites (6/2/10).		
214	Joost/Baden Mini Park	Joost/N of Baden				
215	Grand View Open Space	Moraga/15th Avenue		Included in Grand View Park		
216	Balboa Natural Area	Great Highway/Balboa		Is not on current list of RPD sites (6/2/10).		
217	Fay Park	Chestnut and Leavenworth				
218	Guy Place Mini Park	Guy Place				
219	Portola Open Space					
220	Roosevelt/Henry Steps					
221	Sunnyside Conservatory	Monterey & Baden				
222	Topaz Open Space	Monterey & Baden				
1	Upper Noe Recreation Center	Day/Sanchez	99-00			
2	Jackson Playground	17th/Carolina	99-00	Abatement completed in FY05-06.	04-05	
3	Mission Rec Center	745 Treat Street	99-00, 02-03	Includes both the Harrison and Treat St. sides.	06-07	X
4	Palega Recreation Center	Felton/Holyoke	99-00			X
5	Eureka Valley Rec Center	Collingwood/18th	99-00			
6	Glen Park	Chenery/Elk	99-00, 00-01	Includes Silver Tree Day Camp		
7	Joe DiMaggio Playground	Lombard/Mason	99-00			
8	Crocker Amazon Playground	Geneva/Moscow	99-00			
9	George Christopher Playground	Diamond Hts/Duncan	99-00			
10	Alice Chalmers Playground	Brunswick/Whittier	99-00			
11	Cayuga Playground	Cayuga/Naglee	99-00			
12	Cabrillo Playground	38th/Cabrillo	99-00			
13	Herz Playground (and Pool)		99-00, 00-01	Includes Coffmann Pool		X
14	Mission Playground	19th & Linda	99-00			
15	Minnie & Lovie Ward Rec Center	Capital Avenue/Montana	99-00			
16	Sunset Playground	28th Avenue/Lawton	99-00			X
17	West Sunset Playground	39th Avenue/Ortega	99-00			
18	Excelsior Playground	Russia/Madrid	99-00			
19	Helen Wills Playground	Broadway/Larkin	99-00			
20	J. P. Murphy Playground	1960 9th Avenue	99-00			X
21	Argonne Playground	18th/Geary	99-00			
22	Duboce Park	Duboce/Scott	99-00, 01-02	Includes Harvey Milk Center		

Status Report for RPD Sites

Priority	Facility Name	Location	Completed	Notes	Retest	Entered in FLOW Program
23	Golden Gate Park	Panhandle	99-00			
24	Junipero Serra Playground	300 Stonecrest Drive	99-00			
25	Merced Heights Playground	Byxbee/Shields	99-00			
26	Miraloma Playground	Omar/Sequoia Ways	99-00			
27	Silver Terrace Playground	Silver Avenue/Bayshore	99-00			
28	Gene Friend Rec. Center	Folsom/Harriet/6th	99-00			
29	South Sunset Playground	40th Avenue/Vicente	99-00			
30	Potrero Hill Recreation Center	22nd/Arkansas	99-00			
31	Rochambeau Playground	24th Avenue/Lake Street	00-01, 09-10	No abatement needed.		
33	Cow Hollow Playground	Baker/Greenwich	00-01; 09-10			
34	West Portal Playground	Ulloa/Lenox Way	00-01	No abatement needed		
35	Moscone Recreation Center	Chestnut/Buchanan	00-01			
36	Midtown Terrace Playground	Clarendon/Olympia	00-01	No abatement needed		
37	Presidio Heights Playground	Clay/Laurel	00-01			
38	Tenderloin Children's Rec. Ctr.	560/570 Ellis Street	00-01			
39	Hamilton Rec Center	Geary/Steiner	00-01	Note that the Rec. Center part of the facility is new (2010)		
41	Margaret S. Hayward Playground	Laguna, Turk	00-01			
43	Saint Mary's Recreation Center	Murray St./JustinDr.	00-01			
44	Fulton Playground	27th Avenue/Fulton	00-01			
45	Bernal Heights Recreation Center	Moultrie/Jarboe	00-01	No abatement needed		
46	Douglass Playground	Upper/26th Douglass	00-01			
47	Garfield Square	25th/Harrison	00-01			
48	Woh Hei Yuen	1213 Powell	00-01			
49	Father Alfred E. Boeddeker Park	Ellis/Taylor/Eddy/Jones	00-01			
50	Gilman Playground	Gilman/Griffiths	00-01			X
51	Grattan Playground	Stanyan/Alma	00-01	No abatement needed		
52	Hayes Valley Playground	Hayes/Buchanan	00-01			
53	Youngblood Coleman Playground	Galvez/Mendell	00-01			X
55	Angelo J. Rossi Playground (and Pool)	Arguello Blvd./Anza	00-01			
56	Carl Larsen Park (and Pool)	19th/Wawona	00-01			
57	Sunnyside Playground	Melrose/Edna	00-01	No abatement needed		
58	Balboa Park (and Pool)	Ocean/San Jose	00-01	Includes Matthew Boxer stadium		X
59	James Rolph Jr. Playground	Potrero Ave./Army Street	00-01, 02-03	This was originally supposed to be Rolph-Nicol (Eucalyptus) Park in 02-03, but the consultant surveyed the wrong site.		X
60	Louis Sutter Playground	University/Wayland	00-01			
61	Richmond Playground	18th Avenue/Lake Street	00-01			
62	Joseph Lee Recreation Center	Oakdale/Mendell	00-01			
63	Chinese Recreation Center	Washington/Mason	00-01			
64	McLaren Park	Visitacion Valley	06-07		05-06	
65	Mission Dolores Park	18th/Dolores	06-07	No abatement needed	05-06	
66	Bernal Heights Park	Bernal Heights Blvd.	01-02	No abatement needed		
67	Cayuga/Lamartine-Mini Park	Cayuga/Lamartine	01-02, 09-10	No abatement needed		
68	Willie Woo Woo Wong PG	Sacramento/Waverly	01-02, 09-10	No abatement needed.		
70	Jospeh L. Alioto Performing Arts Piazza	Grove/Larkin	01-02	No abatement needed		

Status Report for RPD Sites

Priority	Facility Name	Location	Completed	Notes	Retest	Entered in FLOW Program
71	Collis P. Huntington Park	California/Taylor	01-02			
72	South Park	64 South Park Avenue	01-02			
73	Alta Plaza Park	Jackson/Steiner	01-02			
74	Bay View Playground (and Pool)	3rd/Armstrong	01-02	No abatement needed		
75	Chestnut/Kearny Open Space	NW Chestnut/Kearny	01-02	No survey done; structures no longer exist.		
76	Raymond Kimbell Playground	Pierce/Ellis	01-02			
77	Michelangelo Playground	Greenwich/Jones	01-02			
78	Peixotto Playground	Beaver/15th Street	01-02	No abatement needed		
80	States St. Playground	States St./Museum Way	01-02			
81	Adam Rogers Park	Jennings/Oakdale	01-02	No abatement needed		
82	Alamo Square	Hayes/Steiner	01-02			
83	Alioto Mini Park	20th/Capp	01-02	No abatement needed		
84	Beideman/O'Farrell Mini Park	O'Farrell/Beideman	01-02	No abatement needed		
85	Brooks Park	373 Ramsell	01-02	No abatement needed		
86	Buchanan St. Mall	Buchanan betw. Grove & Turk	01-02	No abatement needed		
87	Buena Vista Park	Buena Vista/Haight	01-02			
88	Bush/Broderick Mini Park	Bush/Broderick	01-02			
89	Cottage Row Mini Park	Sutter/E. Fillmore	01-02			
90	Franklin Square	16th/Bryant	01-02			
91	Golden Gate Heights Park	12th Ave./Rockridge Dr.	01-02			
92	Hilltop Park	La Salle/Whitney Yg. Circle	01-02	No abatement needed		
93	Lafayette Park	Washington/Laguna	01-02			
94	Julius Kahn Playground	Jackson/Spruce	01-02			
95	Jose Coronado Playground	21st/Folsom	02-03	As of 10/10/02 as per Capital Program Director, G. Hoy, there are no current plans for renovation		
96	Golden Gate Park (playgrounds)	Fell/Stanyan	05-06			
97	Washington Square	Filbert/Stockton	02-03	No abatement needed. Children's play area and bathrooms to be renovated in 3/04.		
98	McCoppin Square	24th Avenue/Taraval	02-03	As of 10/10/02 as per Gary Hoy, no current plans for renovation		
99	Mountain Lake Park	12th Avenue/Lake Sreet	02-03	As of 10/10/02 as per Gary Hoy, no current plans for renovation		
100	Randolph/Bright Mini Park	Randolph/Bright	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
101	Visitacion Valley Greenway	Campbell Ave./E. Rutland	02-03	No abatement needed. Renovation scheduled 3/04.		
102	Utah/18th Mini Park	Utah/18th Street	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
103	Palou/Phelps Park	Palou at Phelps	02-03	No abatement needed. Renovation occurred Summer 2003. Marvin Yee was project mgr. No lead survey/abatement rpt in RPD files.		

Status Report for RPD Sites

Priority	Facility Name	Location	Completed	Notes	Retest	Entered in FLOW Program
104	Coleridge Mini Park	Coleridge/Esmeralda	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
105	Lincoln Park (includes Golf Course)	34th Avenue/Clement	02-03	Renovation scheduled 9/04		
106	Little Hollywood Park	Lathrop-Tocoloma	02-03	No abatement needed. Renovation scheduled 9/04		
107	McKinley Square	20th/Vermont	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
109	Noe Valley Courts	24th/Douglass	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
110	Parkside Square	26th Avenue/Vicente	02-03	Children's play area and bathrooms to be renovated in 9/03.		
111	Portsmouth Square	Kearny/Washington	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
112	Potrero del Sol	Potrero/Army	02-03	No abatement needed, renovation scheduled 9/04		
113	Potrero Hill Mini Park	Connecticut/22nd Street	02-03	Renovation scheduled 9/04		
114	Precita Park	Precita/Folsom	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
115	Sgt. John Macaulay Park	Larkin/O'Farrell	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
116	Sigmund Stern Recreation Grove	19th Avenue/Sloat Blvd.	04-05	As of 10/10/02 Capital Program Director indicates no current plans for renovation. Funding expired; will complete in FY04-05		
117	24th/York Mini Park	24th/York/Bryant	02-03	Completed as part of current renovation in December 2002, Renovation scheduled 3/04.		
118	Camp Mather	Mather, Tuolumne County	04-05			X
119	Hyde/Vallejo Mini Park	Hyde/Vallejo	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
120	Juri Commons	San Jose/Guerrero/25th	05-06			
121	Kelloch Velasco Mini Park	Kelloch/Velasco	02-03	No abatement needed. Children's play area scheduled for renovation on 9/04		
122	Koshland Park	Page/Buchanan	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		

Status Report for RPD Sites

Priority	Facility Name	Location	Completed	Notes	Retest	Entered in FLOW Program
123	Head/Brotherhood Mini Park	Head/Brotherwood Way	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
124	Walter Haas Playground	Addison/Farnum/Beacon	02-03	Capital Projects to renovate in Spring 2003. Mauer is PM		
125	Holly Park	Holly Circle	02-03	Renovation planned to begin 4/03; Judi Mosqueda from DPW is PM		
126	Page-Laguna-Mini Park	Page/Laguna	04-05	No abatement needed		
127	Golden Gate/Steiner Mini Park	Golden Gate/Steiner		No Facility, benches only		
128	Tank Hill	Clarendon/Twin Peaks	04-05	No abatement needed		
129	Rolph Nicol Playground	Eucalyptus Dr./25th Avenue	04-05	No abatement needed		
130	Golden Gate Park	Carrousel	05-06			
131	Golden Gate Park	Tennis Court	05-06			
132	Washington/Hyde Mini Park	Washington/Hyde	04-05	No abatement needed		
133	Ridgetop Plaza	Whitney Young Circle	05-06	No abatement needed		
134	Golden Gate Park	Beach Chalet	06-07	No abatement needed		
135	Golden Gate Park	Polo Field	06-07			
136	Sharp Park (includes Golf Course)	Pacifica, San Mateo Co.	06-07			
137	Golden Gate Park	Senior Center	06-07			X
139	Stow Lake Boathouse	Golden Gate Park	06-07, 11-12	CLPP survey and clean-up completed in FY06-07. Site revisited in FY11-12 in conjunction with site maintenance work. Clearance for occupancy received and working closing out project financials with DPW.		
140	Golden Gate Park	County Fair Building	06-07	No abatement needed		
141	Golden Gate Park	Sharon Bldg.	07-08			
143	Allyne Park	Gough/Green	06-07	No abatement needed		
144	DuPont Courts	30th Ave./Clement	07-08			
145	Golden Gate Park	Big Rec	07-08			
146	Lower Great Highway	Sloat to Pt. Lobos	07-08			
148	Yacht Harbor and Marina Green	Marina	06-07, 07-08	Includes Yacht Harbor, Gas House Cover, 2 Yacht Clubs and Marina Green		
149	Palace of Fine Arts	3601 Lyon Street	09-10	No abatement needed.		
150	Telegraph Hill/Pioneer Park	Telegraph Hill	09-10	Clean-up responsibility transferred to Capital and Planning for incorporation into larger project at site.		
151	Saint Mary's Square	California Street/Grant	09-10	No abatement needed.		

Status Report for RPD Sites

Priority	Facility Name	Location	Completed	Notes	Retest	Entered in FLOW Program
152	Union Square	Post/Stockton	09-10	No abatement needed.		
153	Golden Gate Park	Angler's Lodge	07-08			
154	Golden Gate Park	Bandstand	07-08	No abatement needed		
155	Golden Gate Park	Bowling Green	07-08	Retested 4/09; 16 ppb first draw, still in program		X
156	Golden Gate Park	Conservatory	08-09	No abatement needed.		
157	Golden Gate Park	Golf Course	09-10			
158	Golden Gate Park	Kezar Stadium	07-08			X
159	Golden Gate Park	Nursery	09-10	No abatement needed		X
160	Golden Gate Park	Stables	na	Being demolished. Hazard assessment already completed by Capital.		
161	Golden Gate Park	McLaren Lodge	01-02, 02-03	Done out of order. Was in response to release/spill. See File 565.		
162	Corona Heights (and Randall Museum)	16th/Roosevelt	00-01	Randall Museum used to be separate, but in TMA, Randall is part of Corona Heights, so the two were combined 6/10.		
163	Laurel Hill Playground	Euclid & Collins	10-11			
164	Selby/Palou Mini Park	Selby & Palou	10-11	No abatement needed		
165	Prentiss Mini Park	Prentiss/Eugenia	10-11	No abatement needed		
166	Lessing/Sears Mini Park	Lessing/Sears	10-11	No abatement needed		
167	Muriel Leff Mini Park	7th Avenue/Anza	10-11	No abatement needed		
168	10th Avenue/Clement Mini Park	Richmond Library	10-11	No abatement needed		
169	Turk/Hyde Mini Park	Turk & Hyde	10-11	No abatement needed		
New Facilities: These facilities not to be included in CLPP survey as they were built after 1978.						
	Alice Marble Tennis Courts	Greenwich/Hyde		Not owned by RPD. PUC demolished in 2003 and all will be rebuilt.		
	Richmond Rec Center	18th Ave./Lake St./Calif.		New facility		
	Visitacion Valley Playground	Cora/Leland/Raymond		Original building clubhouse and PG demolished in 2001. Facility is new.		
	King Pool	3rd/Armstrong		New facility		
	Patricia's Green in Hayes Valley	Hayes & Octavia		Built in 2005		
	India Basin Shoreline Park	E. Hunters Pt. Blvd.		Built in 2003		
	Parque Ninos Unidos	23rd and Folsom		Built in 2004		
	Victoria Manolo Draves Park	Folsom & Sherman		Built in 2006		
	Aptos Playground	Aptos/Ocean Avenue		Site demolished and rebuilt in 2006		

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BOS-11
Opay

Edwin M. Lee, Mayor
Philip A. Ginsburg, General Manager

August 9, 2013

Ms. Angela Calvillo
Clerk of the Board of Supervisors
City Hall
1 Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102

Dear Ms. Calvillo:

In accordance with Section 10.100-305 of the San Francisco Administrative Code, please find attached a report of gifts up to \$10,000 accepted by the Recreation and Park Department in fiscal year 2012 -2013.

Please let me know if you have any questions about this information.

Sincerely,

Katharine E. Petrucione
Director of Administration and Finance

cc: Philip A. Ginsburg, General Manager

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Recreation and Park Department FY '12-'13 Gifts Below \$10,000

Donor Name	Purpose of Gift	Amount	Date	Type
AcroSports	To support general operations.	\$1,000.00	11/9/2012	Cash
Alex Tirion	To support general operations.	\$100.00	10/19/2012	Cash
Anh Luong	To support general operations.	\$20.00	3/2/2013	Cash
Arlin Kazez	To support general operations.	\$50.00	12/5/2012	Cash
Betty Dvorson	An in kind gift of a commemorative plaque at Boxer Stadium	\$800.00	11/26/2012	In-kind
Bi-Rite Market	To support general operations. Donated 3 cookie platters for the Mission Playground re-opening celebration event.	\$105.00	11/20/2012	In-kind
Boston Properties	To support general operations.	\$7,500.00	11/29/2012	Cash
California Academy of Sciences	To provide fencing between the Shakespeare Garden and the California Academy of Sciences.	\$8,126.00	6/28/2013	Cash
California Outdoor Rollersports Association	To support resurfacing 6th Street skate area in Golden Gate Park.	\$2,000.00	6/13/2013	Cash
Carl Christensen	In Kind Gift of Cameras	\$1.00	7/21/2012	In-kind
Christopher Weldon	To support general operations.	\$100.00	12/31/2012	Cash
Davenport Institute	To support RPD's Community Recreation Councils initiative.	\$8,500.00	10/17/2012	In-kind
David Andrighetto	To support the cost of new signs in the Marina Green.	\$6,000.00	1/2/2013	In-kind
Elizabeth Murphy	To support Rec Park Scholarships	\$50.00	7/18/2012	Cash
Ellen Harrison	To support RPD's Scholarships program.	\$1,000.00	3/18/2013	Cash
Eric Kress	To support the cost of hedge trimming	\$1,940.00	10/18/2012	In-kind
Florian Kossin	To support general operations.	\$25.00	9/7/2012	Cash
FOOT!	To support general operations.	\$13.93	11/9/2012	Cash
Google Inc.	To support general operations.	\$1,000.00	11/30/2012	Cash
HandsOn Bay Area	To support general operations.	\$2,000.00	3/26/2013	Cash
Jean Conner	To support Natural Areas Program in Glen Canyon	\$5,000.00	12/14/2012	Cash
Jennifer Jackson	In kind donation of a camera and a lens.	\$375.00	11/27/2012	In-kind
Joyce Stephens	To support RPD's Scholarships program. This donation was made possibly by a generous contribution from the estate of Harriet E. Lang.	\$3,000.00	12/12/2012	Cash
Kavita Sharma	To donate to scholarships.	\$5.00	1/30/2013	Cash
Laurence Peiper	To support general operations.	\$100.00	12/7/2012	Cash
Lisbet & Stuart Sunshine	To support Camp Mather operations	\$200.00	2/11/2013	Cash
Margaret Lucaccini	In kind contribution of camera equipment and supplies	\$261.00	9/7/2012	In-kind
Matthew J. Pretzer	To provide field and equipment maintenance. This donation was made possible by Matthew and a group of regular Sunday soccer players.	\$1,500.00	10/17/2012	Cash
Nob Hill Association	To support irrigation work in Huntington Park.	\$2,500.00	7/28/2012	In-kind
Nob Hill Association	In kind gift of small LED lights	\$100.00	1/7/2013	In-kind

Recreation and Park Department FY '12-'13 Gifts Below \$10,000

Donor Name	Purpose of Gift	Amount	Date	Type
Nob Hill Association	To support tree work in Huntington Park.	\$5,665.00	4/26/2013	In-kind
Olene Tilton	In kind donation for camera equipment and supplies	\$600.00	1/3/2013	In-kind
Paula and Frank Schultz	To support general operations	\$100.00	12/18/2012	Cash
Phil and Emily Ginsburg	To support Camp Mather	\$500.00	9/27/2012	Cash
Phil and Emily Ginsburg	To support RPD's Scholarships program.	\$500.00	1/30/2013	Cash
PricewaterhouseCoopers LLP	To support Coastal Cleanup Event.	\$2,000.00	11/9/2012	Cash
Sacred Heart Cathedral Preparatory	To support a half-time gardener at Crocker Amazon Field.	\$3,323.67	7/5/2012	Cash
Sacred Heart Cathedral Preparatory	To support a half-time gardener at Crocker Amazon Field.	\$3,323.67	8/23/2012	Cash
Sacred Heart Cathedral Preparatory	To support a half-time gardener at Crocker Amazon Field.	\$3,323.67	8/23/2012	Cash
Sacred Heart Cathedral Preparatory	To support improvements to Lang Diamond #1.	\$5,961.00	8/23/2012	Cash
Sacred Heart Cathedral Preparatory	To support a half-time gardener at Crocker Amazon Field.	\$3,323.67	9/26/2012	Cash
Sacred Heart Cathedral Preparatory	To support a half-time gardener at Crocker Amazon Field.	\$3,323.63	10/30/2012	Cash
San Francisco Parks Alliance (SFPA)	To support tools and small equipment for Rec Park Gardening and Custodial Staff in Golden Gate Park.	\$6,555.38	10/1/2012	Cash
San Francisco Parks Alliance (SFPA)	Donation to support M&S for Volunteer Division	\$3,000.00	12/3/2012	Cash
San Francisco Parks Alliance (SFPA)	To support RPD's Scholarships program.	\$800.00	1/30/2013	Cash
San Francisco Parks Alliance (SFPA)	To support a Community Opportunity Fund capital improvement project to renovate Peru Playground in McLaren Park. Chuck and Trilce Farrugia and the entire Help McLaren Park group generously supported this fundraising effort.	\$6,500.00	4/15/2013	Cash
San Francisco Parks Alliance (SFPA)	To support the RPD's Urban Trails Corp. This gift is made possible by a generous grant from the REI Foundation.	\$5,000.00	5/2/2013	Cash
Stuart Berman	To support general operations.	\$50.00	12/31/2012	Cash
Tanya Peterson	To support RPD's Scholarships program.	\$250.00	7/19/2012	Cash
The Gelfand Family Foundation, Inc.	To support RPD's Scholarships program.	\$1,000.00	11/26/2012	Cash
Walter Christensen	To support programming at Harvey Milk Art Center.	\$450.00	6/25/2013	In-kind
Whole Foods Market	To support Scaregrove carnival	\$1,000.00	12/5/2012	Cash
Whole Foods Market	Sponsorship of 83rd Annual Tree Lighting event.	\$2,500.00	1/28/2013	Cash
Whole Foods Market	To support Spring Eggstravaganza 2013	\$2,500.00	4/12/2013	Cash
Zynga	To support volunteer services.	\$2,500.00	5/29/2013	Cash



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One South Van Ness Avenue, 2nd Floor
 San Francisco, CA 94103-0948
 Office: 415-581-4001 • Fax: 415-581-4002

Date: August 1, 2013
To: Angela Calvillo, Clerk of the Board
 Board of Supervisors
From: Marc Touitou
 Chief Information Officer *[Signature]*
Subject: Report on AT&T Master Agreement per Ordinance 98-10 (File No. 100521)

MEMORANDUM

On May 4, 2010, the Board approved an agreement between the City and AT&T for telecommunication products and services for a maximum amount of seventy-five million dollars for a period of four and a half years [File No. 100521; Ordinance 98-10]. In approving the Ordinance, the Board requested that the Department provide a report to the Board one year prior to the end of the contract, or approximately September 1, 2013, on the following two subjects: (1) LBE retention and the amount awarded to each LBE and (2) the expenditures by each City department each year under the 2010 Contract and the City as a whole. In accordance with this request, we are providing the Board with this report.

1) In the City's Master Agreement – Section 32, the City and AT&T agreed that certain products and services purchased under the agreement would not be subject to LBE participation, and this change in the City's standard contract language was approved by the Director of the Human Rights Commission and the Board. All of the products and services purchased under this agreement have been limited to those for which there is no LBE participation requirement. As of the date of this report, there has been no LBE participation as a part of the AT&T Master Agreement.

2) As of June 30, 2013, the City has issued purchase orders under the Master Agreement in the total amount of \$34,375,705.22. Please see the below table for the breakdown by department and fiscal year.

PO Releases Against the Master Agreement Blanket by Department by Year

	2009-2010	2010-2011	2011-2012	2012-2013	Total
Airport	-	1,035,650.84	643,000.00	2,100,585.70	3,779,236.54
DCYF	-	27,822.85	10,742.50	-	38,565.35
DPH	-	945,875.66	-	520,000.00	1,465,875.66
Library	-	46,000.00	187,764.40	-	233,764.40
DT	4,702,000.00	7,457,576.06	8,224,353.91	8,460,671.30	28,844,601.27
PUC	-	-	-	13,662.00	13,662.00
TOTAL	\$ 4,702,000.00	\$ 9,512,925.41	\$ 9,065,860.81	\$ 11,094,919.00	\$ 34,375,705.22

NOTE: Additional department expenditures for the listed departments, as well as all other City departments, are also captured through DT POs.

Please do not hesitate to contact my Procurement Director Kendall Gary directly at (415)581-4066 or by email to Kendall.Gary@sfgov.org with any further questions regarding this matter.



City and County of San Francisco
 Citizens' General Obligation Bond Oversight Committee
 Rebecca Rhine, Chair
 Jonathan Alloy, Vice Chair

COB ✓
 BOS 11
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San Francisco Recreation and Park Commission
 501 Stanyan Street
 San Francisco, CA 94117

August 9th, 2013

Dear President Buell and Commissioners:

I'm writing to you on behalf of the Citizens' General Obligation Bond Oversight Committee (CGOBOC).

Per Section 5.31 of Proposition F, of the San Francisco Administrative Code, "the purpose of the Committee shall be to inform the public concerning the expenditure of general obligation bond proceeds".

CGOBOC has received quarterly reports from the 2000 Clean and Safe Park Bond Program as well as two presentations annually since the Committee's inception. The presentations have included information about challenges and issues that impacted the project's schedule and cost as well as lessons learned that are being applied to the 2008 bond, and presumably will be also applied to the 2012 bond. It is worth noting in regards to the 2000 bond that many of the challenges occurred because the bond itself was broadly worded and there wasn't a clearly established roadmap to follow.

The project team for the 2008 Clean and Safe Parks Bond Program has acknowledged the many lessons learned from the 2000 bond and has incorporated this knowledge into their current work. As a result, the 2008 Bond is in very good shape. In addition, because the allocation of funds under the 2008 bond was clearly spelled out by the voters, the project has been easier to keep on scope, budget and time. We expect that the same will be true for the 2012 bond as well.

We now understand that approximately \$5 million from the 2000 Bond will be reapportioned. Because the 2000 Bond was fairly open ended – except for the exclusion of GGP - the Committee would like to recommend that the 2008 guidelines be used in determining recommendations to the Board of Supervisors for reallocation of those funds.

Please feel free to contact me if there are questions or concerns.

With warm regards,

Rebecca Rhine
 Chair – Citizens' General Obligation Bond Oversight Committee

✓ cc: Board of Supervisors

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Monterey
Richard Rogers, Vice President
Santa Barbara
Jim Kellogg, Member
Discovery Bay
Jack Baylis, Member
Los Angeles
Jacque Hostler-Carmesin, Member
McKinleyville

STATE OF CALIFORNIA
Edmund G. Brown Jr., Governor

Sonke Mastrup, Executive Director
1416 Ninth Street, Room 1320
Sacramento, CA 95814
(916) 653-4899
(916) 653-5040 Fax
www.fgc.ca.gov

Fish and Game Commission



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To: ALL INTERESTED AND AFFECTED PARTIES

Notice of Location of Discussion/Adoption Hearing for

Section 300, Title 14, Re: Resident & Migratory Upland Game Hunting
Discussion and Possible Adoption of Proposed Changes
(OAL Notice Number Z-2013-0611-09)

Section 313, Title 14, Re: Upland Game Bird Stamp
Discussion and Possible Adoption of Proposed Changes
(OAL Notice Number Z-2013-0611-10)

Section 502, Title 14, Re: Migratory Game Bird (Waterfowl) Regulations
Discussion and Possible Adoption of Proposed Changes
(OAL Notice Number Z-2013-0611-11)

Section 510, Title 14, Re: State Duck Stamp Regulations
Discussion and Possible Adoption of Proposed Changes
(OAL Notice Number Z-2013-0611-12)

Sections 163 and 164, Title 14, Re: Harvest of Herring and Herring Eggs
Discussion and Possible Adoption of Proposed Changes
(OAL Notice Number Z-2013-0611-08)

At the time the notices were published in the June 21, 2013 edition of the California Regulatory Notice Register (Register 2013, No. 25-Z), the location for the adoption hearing was not yet determined. The Commission will consider the proposed regulations at a public hearing at the **Embassy Suites, 333 Madonna Road, San Luis Obispo, CA 93405**, on August 7, 2013, at 8:30 a.m., or as soon thereafter as the matter may be heard.

FISH AND GAME COMMISSION

Dated: July 16, 2013

Sonke Mastrup
Executive Director

34

Commissioners
Michael Sutton, President
Monterey
Richard Rogers, Vice President
Santa Barbara
Jim Kellogg, Member
Discovery Bay
Jack Baylis, Member
Los Angeles
Jacque Hostler-Carmesin, Member
McKinleyville

STATE OF CALIFORNIA
Edmund G. Brown Jr., Governor

Fish and Game Commission



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copy
Sonke Mastrup, Executive Director
1416 Ninth Street, Room 1320
Sacramento, CA 95814
(916) 653-4899
(916) 653-5040 Fax
www.fgc.ca.gov

July 24, 2013

To all Interested and Affected Parties

This is to provide you with a copy of the notice of proposed regulatory action relative to Amending Sections 5.79 and 27.92, Title 14, California Code of Regulations, relating to White Sturgeon Report Card and Tagging Requirements, which are published in the California Regulatory Notice Register on August 26, 2013.

Please note the dates of the public hearings related to this matter and associated deadlines for receipt of written comments.

Additional information and all associated documents may be found on the Fish and Game Commission website at www.fgc.ca.gov.

Captain David Bess, Enforcement Branch, Department of Fish and Wildlife, phone (916) 651-9982, has been designated to respond to questions on the substance of the proposed regulations.

Sincerely,


Jon D. Snellstrom
Associate Governmental Program Analyst

Attachment

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**TITLE 14. Fish and Game Commission
Notice of Proposed Changes in Regulations**

NOTICE IS HEREBY GIVEN that the Fish and Game Commission (Commission), pursuant to the authority vested by sections 200, 202, and 205, Fish and Game Code and to implement, interpret or make specific sections 200, 202, and 205 of said Code, proposes to amend sections 5.79 and 27.92, Title 14, California Code of Regulations, White Sturgeon Report Card and Tagging Requirements.

Informative Digest/Policy Statement Overview

Current regulations require that a Sturgeon Report Card be purchased prior to fishing for white sturgeon in both inland and ocean waters. Attached to the report card are three white sturgeon tags. After a white sturgeon is caught and retained, the tag must be detached from the card and information such as date, size of fish and location caught must be written on the tag. The tag must then be attached to the fish. The daily bag limit for white sturgeon is one and the annual bag limit is three. Only one card may be issued to an angler per year.

Wildlife Officers in the field are finding many white sturgeon cards and tags that appear to be used more than once. The ink on the card and tags appear to be erased and written over with a new date and other info reinserted on the card and tag. Wildlife Officers have also witnessed this activity taking place during surveillances of white sturgeon anglers.

Currently, if a person fills out their white sturgeon card and tag and then makes it home without being checked by a Wildlife Officer, they can erase the information written on the tag and card and reuse the same line on the white sturgeon card and reuse the same tag. This activity is illegal. When this takes place undetected, the angler can catch and tag more than the annual limit of three white sturgeon.

Anglers are required to return Sturgeon Report Cards to the Department at the end of the year. Information from the report cards is used to assist in the management of the fishery.

Benefits of the Regulations.

This proposal changes the design and marking requirements to prevent some anglers from 'reusing' the tags by creating a permanent marking method.

The new tag would be changed to become similar to existing punch style tags for other species. The new tag will have months and days listed with a small bubble or circle shape next to each month and date and an area on the tag to document the time of catch. The angler must punch out the month and date and document the time of the catch. When the angler fills out the tag and punches out the date of catch, the tag cannot be reused. The angler will be in violation if the date of the catch is not punched out when a white sturgeon is kept and may be cited if caught by a wildlife officer.

This change will facilitate enforcement of daily and annual bag limits and fisheries management.

This proposed regulation change must become effective January 1, 2014. This will ensure only one type of Sturgeon Report Card will be available and valid at the beginning of the 2014 calendar year. This will coincide with the availability of 2014 fishing licenses.

Non-monetary benefits to the public.

The Commission anticipates that the proposed amendments to the regulations will provide non-monetary benefits to the public by improving enforcement of daily and annual bag limits, as well as preventing the illegal harvest of white sturgeon by anglers re-using tags.

The Commission anticipates non-monetary benefits to the health and welfare of California residents. Maintaining sustainable populations of white sturgeon in California will benefit the residents of the state by providing continued recreational angling opportunities.

The commission does not anticipate significant non-monetary benefits to the protection of public health, worker safety, the prevention of discrimination, the promotion of fairness and social equity, or to the increase in openness and transparency in business and government.

Evaluation of incompatibility with existing regulations

The proposed regulations in this rulemaking action are neither inconsistent nor incompatible with existing state or federal regulations. Key word search in California Code of Regulations resulted in no other agency having authority for Sturgeon Regulations.

NOTICE IS GIVEN that any person interested may present statements, orally or in writing, relevant to this action at a hearing to be held at the Embassy Suites, 333 Madonna Road, San Luis Obispo, California, on Wednesday, August 7, 2013, at 8:30 a.m., or as soon thereafter as the matter may be heard.

NOTICE IS ALSO GIVEN that any person interested may present statements, orally or in writing, relevant to this action at a hearing to be held at the Crowne Plaza Ventura Beach Hotel, 450 East Harbor Blvd., Ventura, California on Wednesday, October 2, 2013, at 8:30 a.m., or as soon thereafter as the matter may be heard. Written comments must be submitted by noon, September 20, 2013 to be included in Commission briefing binders at the address given below, or by fax at (916) 653-5040, or by e-mail to FGC@fgc.ca.gov. All comments (oral or written) must be received no later than October 2, 2013, at the hearing in Ventura. If you would like copies of any modifications to this proposal, please include your name and mailing address.

The regulations as proposed in strikeout-underline format, as well as an initial statement of reasons, including environmental considerations and all information upon which the proposal is based (rulemaking file), are on file and available for public review from the agency representative, Sonke Mastrup, Executive Director, Fish and Game Commission, 1416 Ninth Street, Box 944209, Sacramento, California 94244-2090, phone (916) 653-4899. Please direct requests for the above mentioned documents and inquiries concerning the regulatory process to Sonke Mastrup or Jon Snellstrom at the preceding address or phone number.

Captain David Bess, Enforcement Branch, Department of Fish and Wildlife, phone (916) 651-9982, has been designated to respond to questions on the substance of the proposed regulations. Copies of the Initial Statement of Reasons, including the regulatory language, may be obtained from the address above. Notice of the proposed action shall be posted on the Fish and Game Commission website at <http://www.fgc.ca.gov>.

Availability of Modified Text

If the regulations adopted by the Commission differ from but are sufficiently related to the action proposed, they will be available to the public for at least 15 days prior to the date of adoption. Circumstances beyond the control of the Commission (e.g., timing of Federal regulation adoption, timing of resource data collection, timelines do not allow, etc.) or changes made to be responsive to public recommendation and comments during the regulatory process may preclude full compliance with the 15-day comment period, and the Commission will exercise its powers under Section 202 of the Fish and Game Code. Regulations adopted pursuant to this section are not subject to the time periods for adoption, amendment or repeal of regulations prescribed in Sections 11343.4, 11346.4 and 11346.8 of the Government Code. Any person

interested may obtain a copy of said regulations prior to the date of adoption by contacting the agency representative named herein.

If the regulatory proposal is adopted, the final statement of reasons may be obtained from the address above when it has been received from the agency program staff.

Impact of Regulatory Action/Results of the Economic Impact Analysis

The potential for significant statewide adverse economic impacts that might result from the proposed regulatory action has been assessed, and the following initial determinations relative to the required statutory categories have been made:

The potential for significant statewide adverse economic impacts that might result from the proposed regulatory action has been assessed, and the following initial determinations relative to the required statutory categories have been made:

- (a) **Significant Statewide Adverse Economic Impact Directly Affecting Businesses, Including the Ability of California Businesses to Compete with Businesses in Other States:**

The proposed action will not have a significant statewide adverse economic impact directly affecting business, including the ability of California businesses to compete with businesses in other states. Proposed changes in the design of the White Sturgeon Report Card will not limit or expand the ability of people to fish for white sturgeon in inland and ocean waters.

- (b) **Impact on the Creation or Elimination of Jobs Within the State, the Creation of New Businesses or the Elimination of Existing Businesses, or the Expansion of Businesses in California; Benefits of the Regulation to the Health and Welfare of California Residents, Worker Safety, and the State's Environment:**

The proposed regulation will have no impact on the creation or elimination of jobs or the creation/elimination/expansion of businesses in California because the amended provisions do not limit the ability of people to fish for white sturgeon in inland and ocean waters.

The Commission anticipates benefits to the environment in the form of improved enforcement of daily and annual bag limits, as well as preventing the illegal harvest of white sturgeon by anglers re-using tags.

The Commission anticipates benefits to the health and welfare of California residents. Maintaining sustainable populations of white sturgeon in California will benefit the residents of the state by providing continued recreational angling opportunities.

The Commission does not anticipate any benefits to worker safety.

- (c) **Cost Impacts on a Representative Private Person or Business:**

The commission is not aware of any cost impacts that a representative private person or business would necessarily incur in reasonable compliance with the proposed action.

- (d) **Costs or Savings to State Agencies or Costs/Savings in Federal Funding to the State:**

None

- (e) Nondiscretionary Costs/Savings to Local Agencies:

None

- (f) Programs Mandated on Local Agencies or School Districts:

None

- (g) Costs Imposed on Any Local Agency or School District that is Required to be Reimbursed Under Part 7 (commencing with Section 17500) of Division 4:

None

- (h) Effect on Housing Costs:

None

Effect on Small Business

It has been determined that the adoption of these regulations may affect small business. The Commission has drafted the regulations in Plain English pursuant to Government Code sections 11342.580 and 11346.2(a)(1).

Consideration of Alternatives

The Commission must determine that no reasonable alternative considered by the Commission, or that has otherwise been identified and brought to the attention of the Commission, would be more effective in carrying out the purpose for which the action is proposed, would be as effective and less burdensome to affected private persons than the proposed action, or would be more cost-effective to affected private persons and equally effective in implementing the statutory policy or other provision of law.

FISH AND GAME COMMISSION

Sonke Mastrup
Executive Director

Dated: July 9, 2013

Member, Board of Supervisors
District 8



City and County of San Francisco

L-PAHE
W clerk
COB

SCOTT WIENER

威善高

DATE: July 24, 2013
TO: Angela Calvillo
Clerk of the Board of Supervisors
FROM: Supervisor Scott Wiener *SW*
Chairperson
RE: Land Use and Economic Development Committee
COMMITTEE REPORT

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2013 JUL 24 PM 2:02

Pursuant to Board Rule 4.20, as Chair of the Land Use and Economic Development Committee, I have deemed the following matter is of an urgent nature and request it be considered by the full Board on July 30, 2013, as a Committee Report:

130464 Major Street Encroachment - Chief Operating Officer for the Chinese Hospital - 835 Jackson Street

Resolution granting revocable permission to the Chief Operating Officer for the Chinese Hospital to occupy a portion of the public right-of-way to construct, install, and maintain the following infrastructure improvements: one 5,000 gallon fuel oil storage tank and four PG&E transformer vaults at the Jackson Street frontage, a new 10" sewer line, under the sidewalk and parallel to the property line, two 6,000 gallon sewer holding tanks, one new rain water storage tank, with its location to be determined by Public Utilities Commission, and two pump station vaults at the James Place frontage, for hospital operations at 835 Jackson Street (Assessor's Block No. 0192, Lot No. 041), conditioned upon the payment of an annual assessment fee of \$1,913.00; and making environmental findings, findings of consistency with the General Plan and the priority policies of Planning Code, Section 101.1.

This matter will be heard in the Land Use and Economic Development Committee on July 29, 2013, at 1:30 p.m.

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City and County of San Francisco



Edwin M. Lee, Mayor

BOS-11, cpage
Human Services Agency

Department of Human Services
Department of Aging and Adult Services

Trent Rhorer, Executive Director

MEMORANDUM

July 26, 2013

TO: Angela Calvillo, Clerk of the San Francisco Board of Supervisors
Ben Rosenfield, Controller of the City and County of San Francisco

THROUGH: Human Services Commission

FROM: Trent Rhorer, Executive Director
Emily Gerth, Senior Budget Analyst

SUBJECT: **Human Services Care Fund: FY12-13 4th Quarter Update**

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2013 JUL 25 PM 3:50
AK

This memo is intended to notify the Board of Supervisors and the Office of the Controller that pursuant to Administrative Code Sections 10.100-77(e), the Human Services Commission has approved the Human Services Agency's final FY12-13 savings for the Human Services Care Fund.

The FY12-13 savings in homeless CAAP aid payments resulting from the implementation of *Care Not Cash* is \$13,717,373, which is approximately ten thousand less than previously estimated. The savings are roughly nineteen thousand dollars more than the budgeted amount for FY12-13.

(memo continued on next page)

The table below shows the detailed monthly projections made last quarter and compares them to the actual figures for FY12-13

Month	Previous Quarterly Update (Q3 FY12-13)	Current Quarterly Update (Q4 FY12-13)	Difference
Jul-12	\$1,142,037	\$1,142,037	\$0
Aug-12	\$1,143,564	\$1,143,564	\$0
Sep-12	\$1,142,917	\$1,142,917	\$0
Oct-12	\$1,143,297	\$1,143,297	\$0
Nov-12	\$1,144,472	\$1,144,472	\$0
Dec-12	\$1,145,145	\$1,145,145	\$0
Jan-13	\$1,141,800	\$1,141,800	\$0
Feb-13	\$1,144,015	\$1,144,015	\$0
Mar-13	\$1,145,500	\$1,145,500	\$0
Apr-13	\$1,144,779	\$1,140,312	(\$4,468)
May-13	\$1,144,890	\$1,142,980	(\$1,910)
Jun-13	\$1,144,890	\$1,141,333	(\$3,557)
Total FY12-13	\$13,727,307	\$13,717,373	(\$9,934)

NOTE: Shaded figures are *actuals* (versus *projections*).

The FY12-13 budgeted amount for the Human Services Care Fund is \$13,698,867. As shown below, the actual savings for FY12-13 equaled \$18,506 more than this budgeted amount.

**FY12-13 Human Services Care Fund
Budget Comparison**

Budget	\$13,698,867
Actual	\$13,717,373
Amount Under-Funded	\$18,506

From: Blackstone, Cammy [cammy.blackstone@sfgov.org]
Sent: Tuesday, July 23, 2013 5:03 PM
To: Calvillo, Angela
Cc: BOS-Supervisors
Subject: Entertainment Commission Quarterly Report - One Time Events
Attachments: One time events Q1 & Q2 2013.pdf

Hello Angela,

This is the quarterly report for One Time Event permits that is to be submitted to you by 7/20. Feel free to call me if you have any questions or feedback.

Thanks,

Cammy Blackstone
Deputy Director
San Francisco Entertainment Commission
415-554-7793 www.sfgov.org/entertainment



Entertainment Commission



Clerk of the Board
San Francisco Board of Supervisors

July 19, 2013

As mandated in section 1070.35 of the Police Code, please find the One Time Event Permits report from January 1 to June 30, 2013.

One Time Event Permits Quarterly Report

2013 (Q1 & Q2)

During the first two quarters of 2013, the Entertainment Commission received 32 applications for One Time Event permits. Of those applications, 28 permits were granted. One application was denied due to sound issues and three were canceled by the applicant.

2013 One Time Event permit applicants

Applicant	Event Address	Date	>2am
Cheng, James, Paina Lounge	1865 Post Street	1/12/2013	
Peterson, Erik, House of Pong	145 Jefferson	1/18/2013	
McCain, William Rev, St Finn Barr Church	415 Edna Street	1/19/2013	
Chow, Kenneth, Lava Restaurant	527 Bryant	2/1/2013	
McCain, William Rev, St Finn Barr Church	415 Edna Street	2/16/2013	
Gamino, Roberta, John O'Connell HS	2355 Folsom	2/23/2013	
Valdez, Francesca, FAME	435 Broadway	3/1/2013	
Joseph, Audrey, Site and Sound/Niteys	429 Castro	3/4/2013	
Paull, Rory, Live at the Rrazz. Lupone	1000 Van Ness	3/19/2013	
Conde, Mary, BG Civic Game Developers	99 Grove Street	3/28/2013	2:30am
Chow, Kenneth, Lava Restaurant	527 Bryant	3/29/2013	

Gris, Syd, Opulent Temple@ Bently Reserve	301 Battery	4/12/2013	3:00am	
Fernandez, Frank, Imperial Council	400 Castro	4/13/2013		canceled
Kivian, John, Adidas Store/Match Action	865 Market	4/16/2013		
Cook, Jenna, Giants Enterprises/Pier 48	Pier 48	5/2/2013		
Brookbank, Phoebe, The Oxbow School	16th Street	5/3/2013		canceled
Miles, John, Sunset SF	1 Ave of the Palms, Treasure Island	5/11/2013		canceled
Howard, Heidi, Birst	153 Kearny	5/14/2013		
Conde, Mary, BG Civic Pixar Movie premier	99 Grove Street	5/18/2013	3:00am	
Ferroni, Gabriel, Bus Stop party	1901 Union St.	5/18/2013		
Conde, Mary, Another Planet Entertainment	99 Grove Street	5/18/2013		
Lucas, Damlen, Little Giant Lighting Co.	3050 23rd St.	6/7/2013		
McCain, William Rev, St Finn Barr Church	415 Edna Street	6/29/2013		
Herrmann, William, Holy Cow	1535 Folsom	6/30/2013	4:00am	
Paull, Rorly, Live at the Rrazz	1000 Van Ness	1/17-26/2013		Denied
Harvill, Donald A, The Armory Comm Ctr	333 14th Street	3/16,17/2013		
Muela, Matilde, SOMA Streetfood Park	428 11th Street	3/16,17/2013		
Paull, Rory, Live at the Rrazz. Lupone	1000 Van Ness	3/20-24/2013		
Rachal, Jaques, Hotel Nikko	222 Mason	4/25-27/2013		
Rachal, Jaques, Hotel Nikko	222 Mason	4/29-30/2013		
Giusti, Gio, Rosa Mexicano	30 Mission	5/3-5-5		
Modi, Rakesh, Club OMG	43 6th Street	6/28 - 6/30	4:00am	

Applicants: 32

Permits issued: 28

Permits denied: 1

Permits for events past 2:00am:

Applications withdrawn by applicant: 3

Complaints: 0

I hope this information is helpful. Please let me know if you would like any additional information.

Regards,



Cammy Blackstone, Deputy Director
San Francisco Entertainment Commission

BOS-11

RECEIVED *cpay*
BOARD OF SUPERVISORS
SAN FRANCISCO

2013 JUL 30 PM 2:44

BY *[Signature]*

**Department of Regulatory
Affairs**

Mailing Address:
505 Parnassus Avenue, Box 0208
San Francisco, CA 94143-0208

Physical Address:
3330 Geary Boulevard, Suite 100
San Francisco, CA 94143-1818

Tel: 415.353.8497
Fax: 415.353.8645

University of California
San Francisco

July 29, 2013

Angela Calvillo
Clerk of the SF Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, Ca. 94102-4689

RE: Relocation of a UCSF Medical Center Clinic

Dear Ms. Calvillo,

UCSF Medical Center is providing notification to the San Francisco Board of Supervisors of a UCSF clinic change.

Gastroenterology (GI) Faculty Practice
2330 Post Street, Suite 610
San Francisco, CA

Is relocating to a new address on August 26, 2013, the change is noted below.

Gastroenterology (GI) Faculty Practice
1701 Divisadero Street, Suite 120
San Francisco, CA 94115

At your convenience, we would like to request that this notification be distributed to each of the Board of Supervisors.

If you have any questions or need further information, please contact me at (415) 353-8628.

Sincerely,

Kathy Radics

Kathy Radics, RN, MPA
Manager, Accreditation and Licensing
Regulatory Affairs
UCSF Medical Center

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cc: Diana Marana, Manager, SF CDPH District Office

From: Board of Supervisors
To: BOS-Supervisors
Subject: Support Letter to PFE from SF Chamber
Attachments: Pet Food Express - Support - 7_29_13.pdf

From: Lombard Business [mailto:lbmassociation@yahoo.com]
Sent: Wednesday, July 31, 2013 6:12 AM
To: awadalla@sbcglobal.net
Subject: Support Letter to PFE from SF Chamber

Deer Supervisor,

please see attached support letter from SF Chamber, thanks

Awadalla
President Lombard Business Merchant Association (LBMA)
cell: 415-720-5680
Fax: 415-276-9887

40



SAN FRANCISCO
CHAMBER OF COMMERCE

July 29, 2013

Planning Director John Rahaim
Rodney Fong, Planning Commission President and
Planning Commissioners

RE: Pet Food Express and Pets Unlimited's conditional use permit application for 2460 Lombard Street

Dear Director Rahaim and Planning Commissioners,

On behalf of the San Francisco Chamber of Commerce, representing over 1,500 local businesses, I am writing to support Pet Food Express and Pet Unlimited's application to open a retail store and cat adoption center at 2460 Lombard Street. We support this application for the following reasons:

First, the proposed use will help revitalize Lombard Street, a long neglected part of a U.S. Highway with minimal foot traffic. Indeed, Lombard has been included as one of the 25 areas in the Mayor's Invest in Neighborhood Program because there is a need to improve this commercial corridor's economic vitality. The proposed use is a step in the right direction to diversify the Lombard's retail mix which has been predominantly regional serving. The project will offer fifteen new jobs, promote synergy among merchants and bring foot traffic to the area.

Second, Pet Food Express is not a national chain or a big box; it is a privately held California company. Pet Food Express is a success story of a San Francisco small business that opened its first store in West Portal and now has forty seven stores all in Northern California. With its three stores in the city, Pet Food Express contributes to the local economy by providing local jobs and tax revenues as well as generously supporting all the pet rescue and adoption programs.

Third, the co-location of the cat adoption center serves to meet the need of the Marina neighborhood where there is no rescue or adoption programs offered by any existing stores. Pet Food Express is not a discount retailer and it is offering services and programs that are not currently available, such as the affordable self-service dog wash. We believe the store and cat adoption center will attract different customers compared to the existing boutique stores in the area.

Thus on balance, this is a beneficial project and the Chamber urges you to support it.

Sincerely,

A handwritten signature in black ink, appearing to read "Jim Lazarus".

Jim Lazarus
Senior Vice President, Public Policy

From: Board of Supervisors
Subject: Letter of Support for Dr. Rajiv Bhatia from San Francisco Constituents
Attachments: SFLetterofSupportforRB.pdf

From: Elizabeth Stampe [mailto:elizabeth@walksf.org]

Sent: Tuesday, July 30, 2013 4:57 PM

To: Lee, Mayor; Kawa, Steve

Cc: Garcia, Barbara; Board of Supervisors; Avalos, John; Breed, London; Campos, David; Chiu, David; Cohen, Malia; Farrell, Mark; Kim, Jane; Mar, Eric (BOS); Tang, Katy; Wiener, Scott; Yee, Norman (BOS); Redondiez, Raquel; Brown, Vallie; Ronen, Hillary; True, Judson; Bruss, Andrea; Kelly, Margaux; Angulo, Sunny; Pagoulatos, Nickolas; Lim, Victor; Summers, Ashley; Taylor, Adam; Scanlon, Olivia; health.commission.dph@sfdph.org; Aragon, Tomas; adiaz@podersf.org; josue.ywu@gmail.com; jreppler1@gmail.com; tonykelly@astound.net; myrna_e_melgar@yahoo.com; Bob.prentice@comcast.net; ptleee14@gmail.com; alex@cpasf.org; le@cpasf.org; Jim Meko; Tom Radulovich; kirstines@aol.com; terry@filipinocc.org; Jamie Whitaker; Elizabeth Stampe; Fernando Marti; el_compay_nando@yahoo.com; rmarcantonio@publicadvocates.org; tkini@publicadvocates.org; Angelica Cabande; lgranados@medasf.org; Oscar Grande

Subject: Letter of Support for Dr. Rajiv Bhatia from San Francisco Constituents

(Letter also attached as a PDF)

July 30, 2013

Honorable Mayor Edwin M. Lee
Office of the Mayor
City Hall, Room 200, 1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Honorable Mayor Lee,

As advocates, professionals, and residents of San Francisco, we are writing to you for two reasons:

- To express our concerns about the investigation into Dr. Rajiv Bhatia, his involuntary leave, and his recent reassignment away from his historic leadership role as the director of SFDPH's Environmental Health Section.
- To ensure the future success of the SFDPH Program on Health, Equity and Sustainability (PHES).

Since its inception, SFDPH's Program on Health, Equity and Sustainability (PHES) sought to help communities combat systemic environmental and social inequalities that contribute to poor health. Under Dr. Bhatia's leadership and guidance, PHES staff have worked on a wide range of issues affecting the City's most vulnerable populations including displacement and gentrification, housing affordability and quality, food security, pedestrian safety, worker safety, and wage theft.

As a result of his fifteen years of service, Dr. Bhatia and his staff at PHES have fundamentally changed what is expected from a health department from other agencies and from community organizations working on "non-health" issues. Today, the inclusion of health considerations in matters like land use and social policy is a day-to-day reality and not an afterthought. Collectively, these programs and activities reflect some of the most novel approaches to tackling poor health and health

inequities, and much of his groundbreaking work has gone on to become mainstream within the field of public health.

For example, PHES has made the following major contributions to protect and promote San Francisco's health and well-being:

- Coordinating the Eastern Neighborhoods Community Health Impact Assessment (ENCHIA), which helped facilitate community engagement of previously excluded communities in the planning and rezoning of the Eastern Neighborhoods;
- Developing the Sustainable Communities Index (formerly the Healthy Development Measurement Tool) which ensured that the ENCHIA vision and goals for a healthy city would be institutionalized and operationalized into city planning processes;
- Using health evidence to support policy campaigns for San Francisco's groundbreaking living wage and paid sick days laws;
- Developing the only regulations in the nation to protect indoor air quality from pollution hotspots;
- Ending economically segregated lunch lines in San Francisco middle and high schools;
- Catalyzing and chairing your Executive Directive on Healthy and Sustainable Food Systems, your Executive Directive on Pedestrian Safety, Pedestrian Safety Task Force, and Asthma Task Force;
- Using the Department's permitting authority to recover tens of thousands of dollars in wages being withheld from SF restaurant workers; and
- Making data on restaurant and housing inspections available to the public via social media site such as Yelp.

As former Director of Public Health Dr. Mitch Katz and many others have recognized, re-imagining the scope of a traditional public health function such as environmental health does not occur without significant resistance from those inside and outside the Department. For example, in implementing ENCHIA and the Healthy Development Measurement Tool, Dr. Bhatia stood up for public health interests in the face of opposition from powerful interests in the development community, ultimately negotiating solutions that balanced the needs of all interests.

Dr. Bhatia has found ways to support underserved communities in addressing health needs and inequities by providing public health science and data on key policy issues. He brought the power, legitimacy and resources of a local health department into decisions that had historically ignored health. Notably, he was able to accomplish all of this without additional department funding.

We were both surprised and concerned to learn about the circumstances surrounding Dr. Bhatia's leave. The investigation has been going on for six weeks, there are still no specific allegations or charges, and the timeline and scope of the City's investigation appears open ended. While we understand that the City has a serious responsibility to evaluate conflict of interest allegations, we are concerned that the Department's actions signal a lack of support for his team's innovative approach to public health.

While we understand that he will be returned to work, we are perplexed about his recent reassignment into the STD office, and we are deeply concerned about his prohibition from continuing prior work on Environmental Health initiatives. We believe that this work – particularly the current work related to pedestrian safety, food security, open government data, health and sustainability performance indicators, and the prevention of wage theft – should be positioned under supportive leadership and strongly promoted by the City.

Several of us will reach out to meet with your staff to share how we feel this work has benefited our communities, and to discuss how the City can best support these initiatives moving forward. We will follow up in the coming weeks to schedule a meeting.

Sincerely,

Josué Argüelles
San Francisco resident & Organizer, Young Workers United

Angelica Cabande
Organizational Director, South of Market Community Action Network

Antonio Diaz
Organizational Director, PODER

J.R. Eppler
President, Potrero Boosters Neighborhood Association

Luis Granados
Executive Director, Mission Economic Development Agency

Oscar Grande
Community Organizer, PODER

Tony Kelly
Potrero Hill resident & Past President, Potrero Boosters Neighborhood Association

Tara Kini
Senior Staff Attorney, Public Advocates

Richard A. Marcantonio
Managing Attorney, Public Advocates

Fernando Martí
Co-Director, Council of Community Housing Organizations

Myrna Melgar
Deputy Director, Mission Economic Development Agency
Commissioner for the Department of Building Inspection

Charlotte Noss
Co-Chair, SF Wage Theft Task Force

Bob Prentice, PhD
Former Deputy Director, San Francisco Department of Public Health & Former Director (retired), Bay Area Regional Health Inequities Initiative

Elizabeth Stampe
Executive Director, Walk San Francisco

Pamela Tau Lee, Retired
UC Berkeley Labor Occupational Health Program Staff & City College of San Francisco Instructor,
Labor and Community Studies Department

Alex Tom
Executive Director, Chinese Progressive Association

Le Tim Ly
Program Director, Chinese Progressive Association

Jim Meko
Chair, SoMa Leadership Council

Tom Radulovich
Executive Director, Livable City

Kris Schaeffer
Kris Schaeffer & Associates

Terrence Valen
Organizational Director, Filipino Community Center

Jamie Whitaker
Rincon Hill resident & Producer of South of Market Journal

CC: Honorable Members of the Board of Supervisors
Members of the San Francisco Health Commission
SFDPH Director Barbara Garcia

July 24, 2013

Board of Supervisors
c/o Angela Calvillo
Clerk of the Board
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

**Document is available
at the Clerk's Office
Room 244, City Hall**

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2013 JUL 26 PM 3:26

BOS-11
cpage

File 130721
File 130725

Re: Opposition to Re: File 130721 and File 130725 - Planning Commission's determination dated June 6, 2013 regarding the Conditional Use Authorization and application for exemption from environmental review of Planning Case No. 2010.1034C by its Motion No. 18898 removal of existing micro-site and installation of up to nine panel antennas at 4216 California Street.

To the Board of Supervisors:

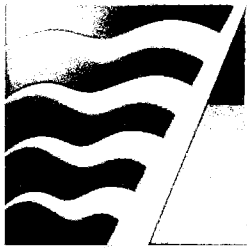
As registered voters in District 2 and joint property owners and residents at 4112 California Street, we strongly oppose AT&T's plans to install 9 antennas along with lead-acid backup batteries at 4216 California Street. We urge you to support our neighborhood's appeal and to vote against AT&T's wireless project at 4216 California Street.

Our neighborhood is committed to stopping this industrial/commercial facility that is not compatible with the predominantly residential character of the neighborhood. Furthermore, we have a hard time believing that given 4216 California Street's Preference 6 "Limited Preference Site" classification (just one category above Preference 7 "Disfavored Sites") that AT&T has not sufficiently explored alternative locations for its wireless facility that are less intrusive.

As neighbors and property owners we are also very concerned with AT&T's questionable business practices at this location. As you may be aware, AT&T illegally installed equipment on the roof of 4216 California Street in March of 2011 without requiring the necessary permits. We were never notified of this nefarious activity. The San Francisco Department of Building Inspection issued a Notice of Violation in June of 2011 that has not been resolved.

There is also a letter-report that was issued in March 2013 by licensed Architect and Geotechnical Engineer Lawrence B. Karp, who was retained by the neighbors, stating that the roof of 4216 California Street is a soft-story building that requires a complete seismic upgrade before any AT&T equipment may be permitted on the roof.

Further, former U.S. Environmental Protection Agency (EPA) Geologist, Hydrogeologist and Stormwater practitioner Matt Hagemann was retained by the neighbors and issued a report in April 2013 stating that AT&T's project must first undergo review under the California Environmental Quality Act (CEQA) because AT&T's plans to install lead-acid batteries on the



**BAY AREA
AIR QUALITY
MANAGEMENT
DISTRICT**

ALAMEDA COUNTY

Tom Bates
Scott Haggerty
Nate Miley
(Vice-Chair)
Tim Sbrantfi

CONTRA COSTA COUNTY

John Gioia
David Hudson
Mary Piepho
Mark Ross

MARIN COUNTY

Susan Adams

NAPA COUNTY

Brad Wagenknecht

SAN FRANCISCO COUNTY

John Avalos
Edwin M. Lee
Eric Mar

SAN MATEO COUNTY

Carole Groom
(Secretary)
Carol Klatt

SANTA CLARA COUNTY

Ash Kalra
(Chair)
Liz Kniss
Jan Pepper
Ken Yeager

SOLANO COUNTY

James Spering

SONOMA COUNTY

Teresa Barrett
Shirlee Zane

Jack P. Broadbent
EXECUTIVE OFFICER/APCO

The Annual Report is available for review in the Clerks office and will be included on the Communications page of the BOS Sept. 3 Mtg Agenda

BOS-11
cpage

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2013 JUL 22 PM 3:29

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June 28, 2013

To: Our Clean Air Partners

On behalf of the Bay Area Air Quality Management District's Board of Directors and dedicated employees, I am pleased to provide you with our *2012 Annual Report*.

The *2012 Annual Report* explains how our programs and activities reduce air pollution in the Bay Area and protect public health. It also highlights last year's accomplishments and includes data and graphics that summarize our program activities.

This year, for the first time, we would also like to direct readers to an online version of the report, which is available as a dedicated website at this address: annualreport.baaqmd.gov. This online version contains all of the material available in the print edition, as well as additional information about our community outreach, Spare the Air, and grant programs.

To request additional copies of this publication, please call the Air District's Communications and Outreach Division at 415-749-4900.

Sincerely,

Jack P. Broadbent
Executive Officer / Air Pollution Control Officer

Document is available
at the Clerk's Office
Room 244, City Hall

* (43)

From: Board of Supervisors
To: BOS-Supervisors; Young, Victor
Subject: 7/30/13 Meeting- Issue #130743: [Agreement- Alstom Transportation, Inc. - Vendor Inventory Services - Not to Exceed \$39,158,000] (page 16, #45 of Agenda)
Attachments: 7-16-13 Item 14 Alstom VMI agreement.pdf

File 130743

From: H3 Supply [mailto:h3supply@gmail.com]
Sent: Sunday, July 28, 2013 9:46 PM
To: Board of Supervisors
Cc: sfomail@sba.gov
Subject: 7/30/13 Meeting- Issue #130743: [Agreement- Alstom Transportation, Inc. - Vendor Inventory Services - Not to Exceed \$39,158,000] (page 16, #45 of Agenda)

RE: Opposition of Contract for Vendor Inventory Services (V.M.I.)

Dear SF Board of Supervisors,

Firstly, I would like to apologize for not being able to voice my opinions, and the opinions of many others who stand behind me on this issue, at the committee meeting(s). With our busy lives and the priorities behind our daily business operations, added with the many important issues that the City face, we were not aware of previous committee meetings regarding this issue. It is Friday 7/26/13, and I was just alerted to this important issue at the next Board meeting (7/30/13: pp.16, #45-
<http://www.sfbos.org/ftp/uploadedfiles/bdsupvrs/bosagendas/agendas/2013/bag073013.pdf>) that will potentially affect many of S.F.'s Local Small Businesses/Vendors for the City of SF.

My name is Clark Du and I am a Small Business Owner for the City and County of S.F. As a vendor for the City and County of S.F., we have satisfied all the requirements through the Human Resource Center's Local Business Enterprise and have enjoyed the guidelines set forth by the City regarding business procedures (i.e. 12(b) Compliant issues, Fair Bidding process, Accounting procedures, etc). Our business survives on the one leg that the City of SF strives to honor its Local Small Businesses, and that is to have the opportunity to operate our business in a fair environment with regards to bigger companies and multi-million dollar corporations.

Many other vendors and myself have personally made door-to-door sales with each store room (mainly the Green Store Room on Geneva/San Jose Ave., which is the one that's involved in the contract). We have made deep relationships with SF Muni staffs and have assisted them in ways that larger companies/corporations would not be able to do (due to location, lack of sending representatives to SF, etc.). We have supplied the store room with customized and fabricated parts that we've spend weeks, if not months, to produce to satisfy our customers. This aspect of our job is self-rewarding and important for the Small Local Businesses to survive in the community.

We have been supplying parts to the S.F. Transportation Railway (i.e. SF Muni) since 2009. It is 95% of what we do. There are many other long-time vendors that supply parts to SF, whereas Muni Railway is a large percentage of their list of customers. Our Local Small Business (and many other vendors who are not aware of this Issue/Contract) cannot survive the possible monopoly by Alstom if this contract is passed. **According to the contract (attached), if passed, Alstom (large million dollar company) would be the sole supplier for parts to SF Muni Railway. This would create an unfair advantage for the bigger company (Alstom), and leave the Small Local Business to lose their customer in the SF Muni Railway. In addition, this contract**

may also affect the City workers, directly or indirectly. There is a possibility for small vendors to supply to Alstom, but the possibility of a large multi-million dollar company working with a very small local business is very unlikely.

Please represent the Local Small Businesses, the common door-to-door salesperson of SF, and the integrity of fair business practices in the community, and oppose the passing of this contract. The City and County of SF should be a place for the common and qualified small businesses to have the opportunity to operate their business without Large Business monopolies. If that is not possible, please at least postpone the decision to pass this contract so other vendors that will be affected, can voice their opinions, questions, and concerns.

Thank you very much.

Clark Du

-
** H3 Supplies **
498 Cunningham Way
San Bruno, CA 94066
T: (650) 490-4952
F: (650) 227-2316

cc: Small Business Administration, SF District Office

From: Robert Fries [rfries@carterfries.com]
Sent: Wednesday, July 24, 2013 7:15 AM
To: Avalos, John; Chiu, David; Campos, David; Mar, Eric (BOS); Board of Supervisors; Farrell, Mark; Kim, Jane; Cohen, Malia; Wiener, Scott; Yee, Norman (BOS); London.Breed@sfgov.o
Subject: Item 7. Please support legislation to eliminate small planes with advertising flying over SF
Importance: High

Dear Supervisors,

My wife and I live on 48th Avenue across from Sutro Park. Our neighborhood is very quiet; we hear the ocean and the wind, with little traffic. Small planes are a huge nuisance and intrusion nearly every weekend and even during the week. We fully support the proposed legislation to stop this increasingly loud problem.

Thank you. Robert Fries
Board Member, Planning Assn for the Richmond

Robert.T. Fries | Carter Carter Fries & Grunschlag | 44 Montgomery #2405, SF, CA 94104 | Direct (415) 989-7690 | Main (415) 989-4800 | Fax (415) 989-4864 | rfries@carterfries.com

If you received this confidential, legally protected email in error, please delete it and advise the sender.

File #s 130661
130744

From: Board of Supervisors
To: BOS-Supervisors
Subject: Ordinance Amending Police Code to Prohibit Aerial Advertising over the 34th America's Cup
Attachments: San Fransisco Board of Supervisors Americas Cup Races Aerial Advertising.pdf

From: McCaffrey, Melissa [mailto:Melissa.McCaffrey@aopa.org]
Sent: Wednesday, July 31, 2013 1:08 PM
To: Chiu, David
Cc: Board of Supervisors
Subject: Ordinance Amending Police Code to Prohibit Aerial Advertising over the 34th America's Cup

Supervisor Chiu,

My name is Melissa McCaffrey, I work in the Air Traffic Services department of the Aircraft Owners and Pilots Association. Attached is a copy of a letter that was sent to you regarding an ordinance amending the Police Code to prohibit aerial advertising over the 34th America's Cup races. If you have any questions feel free to contact me directly.



Melissa McCaffrey

Senior Government Analyst, Air Traffic Services

421 Aviation Way (301) 695-2228
Frederick, MD 21701 melissa.mccaffrey@aopa.org



421 Aviation Way
Frederick, Maryland 21701

T. 301-695-2000
F. 301-695-2375

www.aopa.org

July 31, 2013

Supervisor David Chiu
President, San Francisco Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Re: Ordinance Amending Police Code to Prohibit Aerial Advertising over the 34th America's Cup

Dear Supervisor Chiu,

The Aircraft Owners and Pilots Association (AOPA) represents nearly 400,000 pilots and aircraft owners nationwide, 42,008 of whom live in the State of California. AOPA recently learned that the San Francisco Board of Supervisors passed an ordinance, which amends the Police Code to prohibit the use of aircraft, self-propelled, or buoyant objects to display any sign or advertising device in the airspace over the 34th America's Cup course. AOPA opposes the implementation of such a ban and strongly urges the city to take immediate action and rescind this ordinance, ensuring the Federal Aviation Administration (FAA) retains sole authority over regulating airspace.

Regulation of the National Airspace System is the sole responsibility of the FAA, which is defined by United States Code 49 § 40103 - Sovereignty and use of airspace. As such, the FAA holds the regulatory authority to control the use of navigable airspace and regulate all operations in that airspace in the interest of the safety and efficiency of the public. Allowing the FAA to uphold this mandate is crucial to the effective and free use of airspace across the country and should not be preempted by state or local legislation.

AOPA implores the Board to take immediate action and recognize the FAA's authority and obligation to regulate navigable airspace as Congress intended and move to rescind any ordinance that would restrict aerial advertising during the 34th America's Cup or any other event. We would encourage the Board to look to the FAA as the primary resource in all airspace management and authority.

Sincerely,

Melissa McCaffrey
Senior Government Analyst
Air Traffic Services

AIRCRAFT OWNERS AND PILOTS ASSOCIATION

From: Board of Supervisors
To: BOS-Supervisors
Subject: File 130636: Top of Broadway CBD

-----Original Message-----

From: CARMEN CROTTI [mailto:carmencrotti@me.com]
Sent: Monday, July 22, 2013 2:30 PM
To: Board of Supervisors
Subject: Top of Broadway CBD

Dear Board,

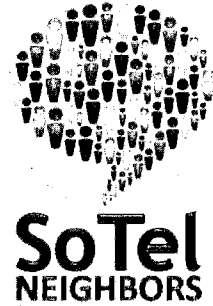
As a property and business owner on Kearny Street just off Broadway I truly believe that passing the CBD will greatly improve our neighborhood. I think this is a huge step forward and the beginning of great things to come. We all appreciate your consideration.

Yours truly,

Carmen Crotti
Tommaso Restaurant

Sent from my iPad

47



July 22, 2013

Board of Supervisors
City Hall, 1 Dr Carlton B Goodlett Place, Room 244
San Francisco, CA 94102

Dear Members of the San Francisco Board of Supervisors,

I am writing on behalf of SoTel Neighbors to request your support for the proposed Top of Broadway Community Benefit District.

The proposed Top of Broadway CBD will have a very real and positive impact on the overall quality of life of the local residential community. The CBD will benefit the greater community in a number of ways including, but not limited to, promoting local business and tourism, building stronger community ties, and reducing area vacancies and crime. The proposed CBD is truly a collaborative effort that unifies business and property owners, as well as local residents, toward a common goal of transforming and revitalizing the historic Broadway Corridor.

Just this February, Mayor Lee celebrated the positive impact of existing San Francisco CBDs on their respective communities. We hope you will agree that should Top of Broadway join the other thirteen CBDs and BIDs throughout the City, it will be yet another example of the proven success of such partnerships in driving meaningful community improvements.

Thank you very much for your consideration.

Sincerely,

A handwritten signature in black ink, appearing to be "Stephanie Greenburg", written over a faint, larger version of the same signature.

Stephanie Greenburg
President, SoTel Neighbors

CC: Angela Calvillo, Clerk of the Board

From: Board of Supervisors
To: BOS-Supervisors
Subject: File 130636: Top of Broadway CBD Support Letter
Attachments: CBD23july13BOS.pdf

File 130636

From: Steph Greenburg [mailto:stephgreenburg@sotelneighbors.org]
Sent: Monday, July 22, 2013 4:48 PM
To: Board of Supervisors
Cc: Calvillo, Angela
Subject: Top of Broadway CBD Support Letter

Dear Members of the Board of Supervisors,

Attached, please find a letter of support for the proposed Top of Broadway CBD, on behalf of local neighborhood association SoTel Neighbors.

Best regards,

--
Stephanie Greenburg
President, SoTel Neighbors
415-794-7596

From: Santino DeRose [sd@deroseappelbaum.com]
Sent: Tuesday, July 23, 2013 2:31 PM
To: Board of Supervisors
Subject: Top of Broadway Community Benefit District

Dear Clerk:

I represent Clementina Antonini, owner of the property at 1411-1433 Stockton Street, San Francisco, CA (APN# 0130 - 009).

At 3pm today, a hearing will take place to consider the establishment of a property-based assessment district to be known as the Top of Broadway Community Benefit District. Mrs. Antonini is elderly and is unable to attend the hearing. However, **Mrs. Antonini opposes this BID and hereby votes against it.**

Should you have any further questions or concerns, or should you need an actual paper ballot cast, please feel free to contact me by email or at the numbers below.

Santino DeRose
Office 415.781.7700 | Cell 415.336.0151

Santino DeRose | Attorney | 466 Green Street Suite #203 | San Francisco, California 94133
Office 415.781.7700 | Cell 415.336.0151 | Facsimile 415.781.7701 | sd@deroseappelbaum.com

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BOS-11
C-PAGES

January 22, 2013/ February 10, 2013/March 20, July 30, 2013

Dennis Herrera
Office of the City Attorney
One Carl Goodlett Plaza
San Francisco City Hall, CA 94102

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2013 JUL 30 PM 2:05
R

SUBJECT: Taxi Driver Security Deposits at National /Veterans Cab Company

City Attorney Herrera:

Over the past ten years, while Mr. Dan Hinds has been General Manager at National/Veterans Cab Company (NVCC) in San Francisco; he has failed to return the security deposits of \$500 or more to at least 1000 taxi drivers, as they left NVCC. Mr. Hinds has comingled and kept these funds; today this sum may be over one million dollars. The City has never done much about this taxi firm scam because Hinds has this working relationship with members of the MTA/Taxi agency. There are no signed contracts for these funds with the taxi drivers and all taxi drivers that have driven a taxi at NVCC, have paid these deposits not really knowing what they were for, but knowing they could not get them back once they left the firm. I, Steve Debevic and Khaled Hamuii left NVCC and did not get our funds. Mr. Hinds does not think his long term scam is illegal. This scam is better than Monster Drinks investigation.

Over the last decade, while Dan Hinds has been in charge of NVCC most ex-drivers have never gotten a security deposit refund. Most of the taxi drivers accept this corruption because, today, most are new Americans from all parts of the world and think the same corruption at home is here. And, it is...

I, as a taxi driver left NVCC four years ago and Hinds has yet to pay me. I took Hinds to Small Claims Court, with judge, **Donald S. Mitchell**. But, Mitchell and Hinds were "Butt Buddies" at the Stud Club, years back. With no evidence of payment, **judge Donald S. Mitchell** voted for Hinds, based on his word, while he "rolled" eyes, when he said, "I paid him." Herrera, we need an investigation here. Up to one thousand taxi drivers need redemption. They need you to look into this scam, now...

I will wait for your reply.

Sincerely,
Emil Lawrence

Emil Lawrence MBA
77 Van Ness Avenue
Floor 101, Unit 1304
San Francisco, CA 94102

CC: Mayor's Office, Board of Supervisors, MTA, Taxi Services, DA, Taxi Driver Bulletin Boards

48

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO

BOS-11 (Sep)
Hand delivered
Lawrence 1 page

August 6, 2013

2013 AUG -6 PM 1:58

Mayor Edwin Lee
City Hall-Mayor's Office
One Carlton Goodlett Place
San Francisco, CA 94102

Subject: How San Francisco Taxi Drivers are "Ripped Off" by the SFMTA

Mayor Lee:

This is letter II (2) two in a continuing series of open letters directed to you, the Board of Supervisors and the media over the inadequacies/fines and mismanagement by the SFMTA in respect to San Francisco's taxi business. This letter is going to the media, also, because it is my hope that some Investigative Journalist (IJ) will find that this San Francisco taxi story also relates to the taxi business throughout the Peninsula and the East Bay, too. These municipalities watch what happens in San Francisco. This IJ should do a major story.

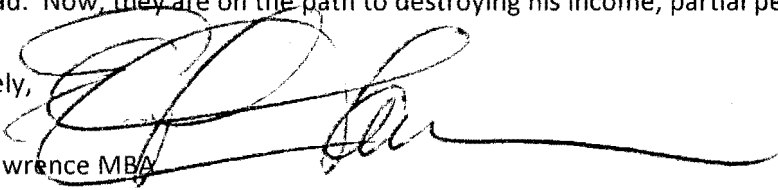
My letters will be produced over the next 26 weeks, so that you/we will get a complete understanding of the taxi business in San Francisco, and how it affects driver's income and lives, something the SFMTA, two previous MAYORS and the MEDIA have completely ignored. We have taxi drivers in San Francisco that live in their cars, vans and flop-houses, like the poor in India. This is so, because, under two EX-MAYORS and the SFMTA, they do not make enough money to pay rent or a mortgage, anywhere in the bay area. And, if they are paying rent, they have no other discretionary income UNLESS THEY HAVE SECTION 8 HOUSING. Governor-Lite-the gigolo-ex-mayor that failed this city and state, used the San Francisco Taxi Commission as a job bank for his ex-inner office friends and or paramours, and by doing so, shredded the San Francisco Civil Service System. I know, GL the clown bumped me three times from the Taxi Director's Post, to place an attorney in the there when no attorney was requested. They all left his inner office payroll. And, each time, these female attorneys rewrote the Motor Vehicle for Hire Regulations, where the drivers are 99% men.

I (Emil Lawrence) as the only taxi driver in San Francisco, with an MA in finance, that is on the Civil Service Registry (CSR) and Exam that received the CSR maximum 1000-1060 points. And, each time that the gigolo GL bumped me, the post requested an administrative analyst instead of an attorney, one that knew accounting and had an extensive taxi driver background. And, due to GL's non-stop abuse and overt illegality in this regard, there has never been a San Francisco Taxi Driver on the SFMTA Board, when one is badly needed. The San Francisco Taxi Director's post, when vacant, has called for a Financial Administrative Analyst from the Civil Service Registry (CSR). And, since 2005, each time a GL inner office appointee showed up for the post. This is why the SFMTA is in the taxi mess they are sinking in. On what was produced by just the last three San Francisco Taxi Director attorneys, San Francisco Taxi drivers became an over-regulated, squeezed, ripped off and beaten up group. Due to the lack of one taxi representative on the MTA Board and Commission, the taxi business in San Francisco became a "free for all" for any automobile that wanted to be a taxi, without any rules or regulations whatsoever.

And, this is exactly what these produced documents will be about. San Francisco has approximately 27,000 employees, with grievance procedures, unemployment, dental and medical plans, pensions, and more, and San Francisco taxi drivers have nothing at all. The SFMTA produces waves of regulations, rules in a new and heavier yellow booklet, but still considers the five thousand or so San Francisco Taxi Drivers independent contractors without even the minimum wage. In San Francisco, the SFPD, SFFD, DPW, DPT, Muni, Park Service, Park Police and other city vehicles do not get parking citations, but all city taxi drivers do. San Francisco taxi drivers get more parking citations than the other entire city employees combined, because 1600 cabs float around here 24 hours/365 days a year without any places to park, and leave their cab for a few minutes. Taxi drivers are at war with the DPT, another division of the SFMTA, because as a group they are singled out for citations. As a group, San Francisco taxi drivers pay for city employee benefits, when they have no benefits of their own. San Francisco taxi drivers haul tourists, diners and others to their destinations, under the fist of the SFMTA, but compete with limousines, out of town taxis, shuttle buses, private cars, vehicles the SFMTA cannot or will not control, to make a living. And, then there is the wheel chair ramp taxi program, which is a mess. And, this complete story of fraud, kickbacks and more will be start in my next letter.

In included for this letter, is the yellow SFMTA TAXI SERVICES book. You should read it. You can use it as a reference over the next six months. The next letter will start with the discussion of the yellow SFMTA booklet. Recipients that do not have the booklet will get copies of the pages addressed with each issue. The ramp taxi pages will start with page 40, Section 1110, and will deal with how this ("Gangster Squad," starring Mickey Cohen as the SFMTA Director), pushes the SFMTA to sell taxi medallions to drivers, which forces taxi drivers to buy their own retirement program(the taxi medallion), then extracts fees going and coming from this retirement taxi medallion program-which pays their own pensions and salary jumps-while making up fines to push the ramp taxis so that no one rejects their proposals for fees with their selling of taxi medallions. And, also, which will be included, how non-profits connected with the City, feed on for ramp taxi wheel chair pickups while SF ramp taxis pay fines up to \$4500 or more for not finding their left-over wheel chair pick-ups. The next letter will show you how MV Mobile and the SF Paratransit group receives millions of dollars for doing what ramp van taxis do for chump change and pay the fines that help pay for their non-profit operations. In the next report/document you will learn more about the SFMTA Director, Jarvis Murray, Christine Hiyashi and Debra Johnson. These pillars at the SFMTA have destroyed whatever moral the San Francisco Taxi driver ever had. Now, they are on the path to destroying his income, partial pension and livelihood.

Sincerely,



Emil Lawrence MBA
77 Van Ness Avenue
Floor One, Unit 1304
SF CA 94102

415-513-7705 PCS Mobile
emilelawrence@yahoo.com

cc: MTA, DA, CA, Board, Media, Cab Firms

March 20, 2013

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCOBOS-11 (sep.)
Hand delivered
page

March 20, 2013/August 6, 22013 Copy

2013 AUG -6 PM 1:58

Administrative Office of the Courts
455 Golden Gate Ave.
San Francisco, CA 94102

Subject: Judge Donald Mitchell of Small Claims Court: Lawrence v National Cab Co.

Judicial Council Members:

I am sending this letter because it seems that our courts have members of society that do not have a clue as to what they are doing as judges. One such person is Judge Donald Mitchell. It is not clear that he has any legal knowledge. In multiple cases which go back several years, Mitchell has ruled in many instants, against the taxi drivers who worked for the Dan Hind's taxi firm. Mitchell ruled in Hind's favor, when there was absolutely no evidence to support Hind' statements. Dan Hinds is a part owner and General Manager of National Cab and the Veteran's Cab Company, which receives taxi medallions from the MTA. He is a friend and associate of MTA officials.

About two years ago, I stood before Mitchell on two occasions, and he ruled in Hind's favor, when Hinds had no evidence to support his claim that he repaid my security deposit. Hinds simply said, "I paid him," through the voice of his taxi driver attorney. Attorneys are not allowed in Small Claims. In my claim, Hinds had no check or receipt to prove that he paid me. In a second trial, Hinds tried to deny service and Mitchell approved it, until the Bailiff told him USPS mailing receipts are used for service. Mitchell did not seem to know that USPS was service. In that case Mitchell ruled against a Steve DeBevic and Khaled Hamuii the same way: Their request for hinds to return security deposits of \$500.00 each, were denied. Judge Donald Mitchell seems to be oblivious to the laws of the state. At one time he was Dan Hind's butt buddy. For the third time this information has been sent to City Hall. And not one elected official has investigated this one "Butt Buddy" and "Hole in the Wall" patron.

Please, let me know what your office intends to do about Donald Mitchell as a judge?

Sincerely,

Emil Lawrence MBA
77 Van Ness Avenue
Floor One, Unit 1304
San Francisco, CA 94102
415-513-7705 Mobile PCS

cc: SF Mayor's Office, SF Supervisors, SFMTA, SF DA, SF CA, Governor/California

From: AT&T Online Services [sidxd6@sbcglobal.net]
Sent: Friday, August 02, 2013 2:42 PM
To: Sa Ary (Yellow Cab 9037); Lonnie Pasquini #1300; Royal Taxi; mailto:Edwin Santiago; Lee, Mayor; Sf Taxi Cab Talk; Inna Novik; Bill Funcannon; Shawn Nguyen - De 1407; C W. Nevius; Marcelo Fonseca #1389; Board of Supervisors; MTA; Tom Scog; Cheryl F. Boyd; Nolan Apostle; Iosif Basis; TOM Pitts-CW Dispatcher; Michael- Inna's Worker; Jamshid E. Khajvandi; Keith R. Raskin
Subject: Fw: Thanks to all.
Attachments: CPUC proposed decision 7-30-13.pdf

Sent from Yahoo! Mail on Android

From: Mark Gruberg <mark1106@att.net>;
To: <Undisclosed-Recipient@yahoo.com>;
Subject: Thanks to all
Sent: Thu, Aug 1, 2013 5:27:26 AM

Hi all:

Thanks to all of you who made yesterday's protest at City Hall and the CPUC the biggest and best organized taxi rally I've seen in the many years I've driven a cab. We got plenty of attention, particularly on radio and TV and in the SF Examiner. (The Chronicle, however, took a walk, devoting just one sentence to us in its wildly inaccurate, one-sided front-page article about the CPUC ride service decision -- see below.)

Special thanks go to SFCDA board members Barry Korengold, Jeffrey Rosen and Trevor Johnson; Dan McGuffin (who provided the sound equipment), Martin Kazinski (who made the Mayor Lee signs), Ricardo Costenaro, Charles Schoellenbach, Corey Lamb, Marlon Niau (the "Pink Fraud" taxi), Tara Housman and the industry speakers, including Ruach Graffis, Ed Healy and Hansu Kim, and to everyone who came to the planning meetings and helped get the word out.

As you may know, coincidentally or not, the CPUC came down with its proposed decision on the ride services late yesterday afternoon. We still need time to digest it, but it does open a pathway for permanent licensing of these companies. They would fall into a new regulatory category, a Transportation Network Company, or TNC. This would be similar to the Charter Party Carriers, which include limousines and town cars, but with some differences. Judging from the reaction of the companies in question as quoted in the media, they got pretty much what they wanted, and are quite pleased.

I'm attaching the decision. It's about 60 pages long, but there is a summary on pp. 2-3 and the new proposed rules can be found on pp. 22-27.

The rules will not go into effect unless and until they are approved by the Commission, which could happen Sept. 5. Parties to the proceeding, including UTW, the SFCDA and others, will have another opportunity to weigh in on this, and you can be sure we will. But it looks very much like the rules will be approved, maybe with some modifications, maybe not. If they are, these companies and their drivers will have achieved the legal status they now lack.

So the fight goes on. We will hold a meeting next week to discuss our next steps. I'll let you know when that will be.

Thanks again to all,

Mark Gruberg
United Taxicab Workers

From: Board of Supervisors
To: BOS-Supervisors
Subject: What Pink Mustache's remind me of

From: AT&T Online Services [mailto:sidxd6@sbcglobal.net]

Sent: Monday, August 05, 2013 12:13 PM

To: Royal Taxi; Lee, Mayor; Sa Ary (Yellow Cab 9037); Lonnie Pasquini #1300; Shawn Nguyen - De 1407; Board of Supervisors; mailto:Edwin Santiago; Sf Taxi Cab Talk; Inna Novik; C W. Nevius; Tom Scog; Michael- Inna's Worker; Nolan Apostle; TOM Pitts-CW Dispatcher; MTA; Mark Gruberg; Jamshid E. Khajvandi; Keith R. Raskin

Subject: What Pink Mustache's remind me of

Doesn't the Pink Mustache on the Lyft Cars remind you of a giant toilet seat cover?

Sent from Yahoo! Mail on Android

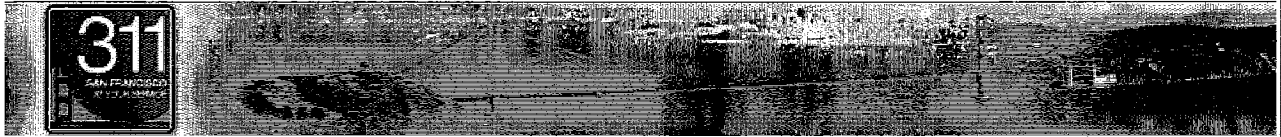
From: Board of Supervisors
To: BOS-Supervisors
Subject: SF MUNI
Attachments: Ed Reiskin, Transportation.doc; Violations of Muni Drivers.doc

2 attachments

From: john hartnett [mailto:juanpelon63@yahoo.com]
Sent: Tuesday, July 30, 2013 11:26 AM
To: Board of Supervisors
Subject: SF MUNI

Document is available
at the Clerk's Office
Room 244, City Hall

* (49)



Request for City Services - Clerk of the Board

Enter Personal Details > Enter Service Request Details > Review & Submit > Attach Photo(s) / File(s) > **Print & Track**

Successfully Submitted

Thank you for your submission. You will receive an email confirmation with a link to follow the progress of your submission.

If you have any additional requests or questions, you can call us 7 days a week, 24 hours a day at 311 (for calls outside of San Francisco please dial 415-701-2311).

Your Tracking Number is: 2655574

Jul 29 2013 8:25PM.

Please print a copy for your records. You may close your browser when done.

Location Information:

Location Description:

Request Details:

Category: Request for Service
Department: Board of Supervisors (BOS)
Sub-Division: Clerk of the Board

Additional Information:

Additional Request Details: Request to mark available street parking space into three equally sized lots, located on Judah St. between 22nd and 23rd ave-closer to 22nd ave in front of 1701 Judah St, because that kind of visual guidance would help motorists more easily to park their vehicles, this street parking space can accommodate 3 cars, but sometimes some motorists just leave their car in the middle of this space so that only two cars can park there instead of three. If this space were marked clearly that would result in more efficient use of parking space and would benefit this neighborhood.

Customer Contact Information:

First Name:
Last Name:
Primary Phone:
Alternate Phone:
Address Number:
Street Name:
City, State:
ZIP Code:
Email: anonymous@sfgov311.org

Customer requested to be contacted by the department servicing their request:

BACK OFFICE USE ONLY *****

Source Agency Request Number: [Redacted]

Responsible Agency Request Number: [Redacted]

Service Request Work Status: [Redacted]

Work Status Updated: [Redacted]



From: Board of Supervisors
To: BOS-Supervisors
Subject: Pagoda "DIG"

From: Michael Barrett [mailto:mpb123@sbcglobal.net]
Sent: Wednesday, July 31, 2013 8:04 PM
To: Board of Supervisors
Subject: Pagoda "DIG"

Dear Board of Supervisors,
Today I stopped by this sight to check-on correct permits for the beginning of the 'DIG'!
I even asked the representative of this project, at this sight at 1731 Powell Street, for
aforementioned PERMITS....he, (supposed name 'ARNEY), went behind the temporary 'walls'-of
plywood, then said that NO- ONE could find the paperwork!
This project should be STOPPED immediately!
Respectfully,
Michael P. Barrett
A VERY CONCERNED CITIZEN of SAN FRANCISCO

From: Board of Supervisors
To: BOS-Supervisors
Subject: Pagoda Palace

From: Dominic Angerame [mailto:dominic@cinemod.net]
Sent: Thursday, August 01, 2013 1:26 PM
To: Board of Supervisors
Subject: Pagoda Palace

To the Board:

I have noticed that a once great landmark for North Beach, THE BOGOTA PALACE is in the process of being demolished. There had been to my knowledge no appeal of this action to the residents of North Beach. Not only that there seems to be no permit signs on the site. There is no demolition permit, no plans for the disposal of hazardous waster, and no permit for heavy equipment and trucks to be in that area.

I have lived in North Beach for more than 30 years and the Pagota Palace was quite alive with films playing and Chinese Opera shows. As a citizen of SF and North Beach I strongly object to the demolition of this building in order to place either a MUNI STATION or TRANSIT point in this valuable real estate. Most of North Beach residents currently live without many community services which most of the other neighbors enjoy. There is no centralized Super Market, nor a decent health food store to buy food other than the Safeway and Trader Joes which are more than 1/2 mile from where I live near Columbus and Broadway. North Beach also needs a good hardware store, and many other such necessities for uban living. The Pagoda Palace would have made a great shopping mall for such stores if offered incentives. The Fillmore section; Polk Street sections: the Mission; the Castro; Bernal Heights; Russian Hill; Glen Park etc. enjoy many of urban places which are not available in North Beach.

It seems that North Beach and the Civic Center are the two prominent places for homeless and open drunkenness with people hanging out in alleys drinking or hassling others. Again I do not see this activity in most areas of SF (except parts of the Mission and the Civic Center)

The last thing North Beach needs is a MUNI terminal/train storage place. This should certainly not be a priority of those that govern the city of San Francisco or MUNI.

Again, I am opposed to the demolition of this SF Landmark The Pagoda Palace.

Sincerely,

Dominic Angerame
20 Romolo
SF, CA 94133 To t

From: Lee Goodin [lgoodin1@mindspring.com] *Land Use Clerk*
Sent: Saturday, August 03, 2013 8:51 PM
To: Lee, Mayor; Board of Supervisors; Chiu, David; MTABoard; ed.reiskin@sfmta.com; Farrell, Mark; Campos, David; Cohen, Malia; Kim, Jane; Mar, Eric (BOS); Avalos, John; Tang, Katy; Wiener, Scott; Yee, Norman (BOS); Breed, London
Cc: Lance Carnes; Cautn1@aol.com; Paul Page; WongAIA; CW Nevius; marc bruno; matierandross; cityinsider; chronicle sfchron; letters
Subject: Central Subway aka Billion Dollar Political Boondoggle

Dear Ostrich Family,

It has become exceedingly obvious that the Mayor and Board of Supervisors are sucking hind teat behind the SFMTA/Muni. This omnipotent agency runs amok without the slightest oversight from those elected officials who should be monitoring this runaway train. Need more money to waste? Raise parking fees and fines. Can't maintain existing rolling stock? Borrow O&M funds to pay for the two-car underground light rail that will serve no purpose and be an additional drain on the broke and broken Muni.

Muni apparently has the power to do whatever they want – especially in North Beach. The Pagoda demolition and other Muni construction does not have to follow the Department of Building Inspection (DBI) processes: no right to appeal, no noticing requirements, no review of hazardous material disposal plans, no binding public input whatever. This was related by Cynthia Goldstein, the head of The Board of Appeals. It seems that Section VIII A of the City Charter can be interpreted to give SFMTA/Muni self-granting of construction permits, and to operate outside the usual DBI rules. Ed Reiskin, John Fungi, and the rest of the SFMTA/Muni hooligans were NOT elected – yet they have carte blanche to do whatever the hell will satisfy other unelected power players – Willie Brown and Rose Pack for example.

This usurpation of power from duly elected officials is unacceptable. It smells of corruption and borders on the criminal. It must be stopped. When the Central Subway bombs – as it surely will – and costs the city diminished service and tax dollars for cost overruns – do-nothing city officials must be held accountable for their negligence.

You have been informed,
Constant Cranky Curmudgeon

aka Lee Goodin
600 Chestnut Street #408
SF CA 94133
415 346-4335

From: Board of Supervisors
To: BOS-Supervisors
Subject: Suggested smyabolic resolution

From: Allen Jones [mailto:jones-allen@att.net]
Sent: Wednesday, July 31, 2013 7:07 PM
To: Board of Supervisors
Subject: Suggested smyabolic resolution

Attention: All members of the San Francisco Board of Supervisors,

I just learned through a published report, SF supervisors have absolutely no power concerning City College of San Francisco. I share the reluctance by some members of the SF Board of Supervisors to introduce symbolic resolutions.

Nevertheless, I am suggesting the symbolic resolution of renaming CCSF, "Trayvon Martin College San Francisco" by the San Francisco Board of Supervisors.

200 gathered on the steps of SF City Hall, after, the not guilty verdict of George Zimmerman, charged with killing 17-year-old Trayvon. They were lead by some members of this Board as well as outraged community leaders and members of the clergy.

It is one thing to look like a leader on the steps of City Hall but it is another thing to actually take a stand and lead.

The gesture of even symbolically renaming CCSF will help Trayvon's parents and do a whole lot more to inspire more young future leaders to take a stand against injustice through education.

Those who are threatening to take away the accreditation of CCSF will be forced to look afresh at their reasoning for closing this fine college that currently serves more than "86 thousand" students. In addition, this huge statement against injustice from SF City Hall will not allow America to revert to apathy so quickly.

Many former students and even current staff will not be as enthusiastic about this idea as current and future students aware, of the tragedy that took the life of a seventeen-year-old. That being said, I suggest that members of this Board consider the future student's desires over that of past students or current staff as it gives serious consideration to what could lead to a historic statement if acted upon by those who have the power to change the name of City College of San Francisco.

Slain civil rights leader, Medgar Evers, who was denied entry into law school simply because he was Black before he was killed in June of 1963 was honored by a city he was not from. In 1970 Medgar Evers College New York opened in honor of a victim of injustice.

I am aware of the efforts by Supervisor Eric Mar to look into the plight of CCSF further, as it impacts so many who are employed at CCSF. However, I have worked with enough young people to know that they are looking for a sign that suggests they are being thought of by decision makers, in a way that they can feel in their heart.

I am also confident that enrollment in CCSF, which is also an issue here, will greatly benefit by this simple gesture. Enrollment has already suffered with the news that CCSF will lose its accreditation in 2014. And all the

money currently being thrown at advertising by CCSF is a good indication that they are not spending wisely as charged.

The main charge against CCSF is that it is mismanaging its finances. As much as I hate to admit it, I see the current advertising campaign "City College is open and accredited" as evidence of mismanagement. However, those who threatening to take away CCSF accreditation have forced this desperate move to keep enrollment numbers up.

All that is needed here is the leadership that would take a bold step forward in the name of Trayvon Martin.

Allen Jones

(415) 756-7733

jones-allen@att.net

<http://casegame.squarespace.com>

From: Board of Supervisors
To: BOS-Supervisors
Subject: Trayvon Martin College San Francisco

From: Allen Jones [mailto:jones-allen@att.net]
Sent: Sunday, July 28, 2013 10:56 AM
To: Board of Supervisors
Subject: Trayvon Martin College San Francisco

Attention: All Members of the San Francisco Board of Supervisors,

Yes! I am trying to use the name of Trayvon Martin to shine the light on the City College of San Francisco issue without a microbe of shame. I also strongly believe, if done the way I envision, Trayvon's parents will not only applaud the proposed idea but come out here to stand side-by-side with those who know City College is a fine school.

I know absolutely nothing about SF City College other than published reports. I have never attended any college. However, from day one of the stories I read about SF City College being threatened with the loss of its accreditation, I suspected something was wrong. As I drive by the main campus, I can't help but to think there was a coup d'etat of this school.

And I believe if those who believe as I do, would rise up with the idea to rename City College after Trayvon Martin, we will not only shine a light on the process that continues to threaten it, but also make a bold and everlasting statement against injustice.

I got the idea from Medgar Evers College in New York. He was a civil rights champion who was denied entry to law school before he was killed on June 12, 1963.

I have been trying to rename large structures after victims of injustice for a few years with little or no success. And I will never stop.

<http://voices.yahoo.com/black-leaders-having-conniption-over-zimmerman-verdict-12241792.html>

Allen Jones
(415) 756-7733
jones-allen@att.net
<http://casegame.squarespace.com>

P.S. I am aware of the fact that this will cost \$.

From: Board of Supervisors
To: BOS-Supervisors; Miller, Alisa
Subject: File 130464: CEQA trailing legislation (#130464) - Support

From: Karen Babbitt [mailto:karenbabbitt@yahoo.com]
Sent: Tuesday, July 23, 2013 12:43 PM
To: Breed, London; Cohen, Malia
Cc: Board of Supervisors; Johnston, Conor
Subject: CEQA trailing legislation (#130464) - Support

Dear Supervisors Breed and Cohen,

I'm writing today to urge you to support a piece of trailing legislation to the CEQA procedures that was passed on first reading last week. It is agenda item 65, #130464.

Because the main legislation now requires that CEQA appeals be filed after the first approval of a project, the public will lose the ability it now has to appeal projects that substantially change after their first approval (when the Environmental Review Officer [ERO] determines that the project change does not require a new environmental review).

The Community CEQA Improvement Team considers it absolutely essential that the public have the right to seek a public hearing with the ERO in cases in which we feel that the ERO has erred in deciding that a substantial change does not warrant a new environmental review. Such a right is the backstop that the public needs to prevent projects from becoming harmful to the environment and San Francisco neighborhoods due to error, neglect, or bad action.

It is important to note that because this new appeal procedure is merely administrative, and not an appeal under CEQA law itself, such appeals of project modifications will not in any way delay projects moving forward during the appeal period.

We strongly urge you to vote 'Yes', and show your support for this crucial trailing legislation, so that all parties to these CEQA procedures negotiations can finally reach a fair and productive compromise.

Thanks,

Karen Babbitt

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From: Board of Supervisors
To: BOS-Supervisors
Subject: Save Marcus Books

From: Ann Garrison [mailto:anniegarrison@gmail.com]
Sent: Monday, July 22, 2013 6:02 PM
To: Board of Supervisors
Subject: Save Marcus Books

Dr. Ahimsa Porter Sumchai asked me to write and ask you to pass a resolution about this. I'm doing it.

--
Sincerely,
Ann Garrison
Independent Journalist,
SKYPE: Ann Garrison, Oakland
415-503-7487

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From: Patrick Monk.RN. [patnlisa@sbcglobal.net]
Sent: Monday, July 22, 2013 5:28 PM
To: Taylor, Adam; Campos, David; Chiu, David; Gillett, Gillian; Hsieh, Frances; True, Judson; Lim, Victor; Wiener, Scott; Bruss, Andrea; Veneracion, April; Avalos, John; Blackstone, Cammy; Stefani, Catherine; Board of Supervisors; Cohen, Malia; ERIC MAR 1; Farrell, Mark; Ronen, Hillary; John Avalos; Tang, Katy; Kim, Jane; Breed, London; Cohen, Malia; Mar, Eric (BOS); Kelly, Margaux; Mormino, Matthias; Hamilton, Megan; Pagoulatos, Nickolas; Yee, Norman (BOS); Redondiez, Raquel; Scanlon, Olivia; Sheila Chung Hagen 9; Angulo, Sunny
Subject: PLEASE - PLEASE - PRETTY PLEASE.

SAVE MARCUS BOOKS.

From: Board of Supervisors
To: BOS-Supervisors; Miller, Alisa
Subject: File 120974: Masonic Ave Project

From: Karen Watt [mailto:klwustl@gmail.com]
Sent: Tuesday, July 30, 2013 4:09 PM
To: Board of Supervisors
Subject: Masonic Ave Project

Dear Board of Supervisors:

As a homeowner and landlord on Golden Gate Ave in the NOPA area for more than 18 years, I am grossly opposed to the SFMTA Board's decision to eliminate even a single parking space along Masonic Ave, let alone 230 spaces (a number that mysteriously climbed from 167 just weeks ago). I live near the SFDS where many of the meetings for this project were supposedly held and not once did I receive notice that such a meeting was taking place. My voice was never heard. Had I had the opportunity to speak my mind regarding this project, I would have brought up all of the reasons listed below on why such a preposterous plan is sure to have a significant negative impact on the safety and growth of this neighborhood. Enough parking has been eliminated from this area and nothing has been done to accommodate the following:

- The ever-expanding white zone in front of the San Francisco Day School
- Structural expansion of the Day School and USF
- Increased enrollment at both the Day School and the University
- An increase in the number of teachers and volunteers being issued parking permits
- An increase in afterschool programs at the Day School
- The Day School renting their facility out to other schools for programs on evenings and weekends
- Parents picking up and dropping off their children: blocking driveways, taking up one parking space meant for two cars, and double-parking
- An increase of church activities in the neighborhood (more double parking)
- More activities being scheduled in Golden Gate Park and the elimination of parking spaces there, which drives attendees into this neighborhood for parking
- Single family dwellings becoming multi-unit buildings
- An increase of curb cuts
- With the turnaround of the housing market, more and more people are doing construction on their homes, requiring permits for construction vehicles that last for days (and sometimes weeks or months)

I have personally witnessed several accidents on the corner of Masonic and Golden Gate because speed limits are unenforced and because of legal and/or illegal left turns. Do you really want to make the area even more dangerous, when so much of it is filled with school children?

I understand that the main reason for the elimination of parking is to accommodate for cyclists. Yet the one thing I seldom see on Masonic are cyclists. Please note that if a cyclist wants to use Masonic as a passageway, there is ample room on the sidewalk on the east side of Masonic for both pedestrians and the cyclist to share. I have seen the sidewalk being shared many times, all without incident.

The elimination of parking on Masonic will only make the already-chaotic parking situation worse. You are asking for more illegal double-parking, more blocking of driveways, and more hazardous conditions, which will lead to more demand of MTA employees that the city cannot afford in its current financial state. Additionally, the Target store at Masonic and Geary will bring more traffic to the area via Masonic, further increasing the danger of the already-busy street. A new brew house at Fulton will also create a need for parking, and it surely won't be the last new business to open in NOPA that requires parking spots.

The parking situation in NOPA is already a nightmare. Parking on the McAllister block between Central and Masonic is virtually nonexistent because the Lucky delivery trucks double-park for hours on end, blocking cars in (or out). There is a waiting list to get into the parking garage underneath Lucky, due to the over-enrollment at the University and the desperate need for parking in the neighborhood.

San Francisco is a city for tourists. It's bad enough that our parking meters have reached exponential fares, but if you eliminate 260 parking spaces in the NOPA area, guests will stop coming into the city because they will be too afraid to deal with the lack of parking. This will remove even more money from the city's coffers.

I have been employed out of my home for the past 5 years. I frequently have clients coming directly to my home office. I already have to prepare them for the parking nightmare that is NOPA, but if you move forward with this plan, you could virtually run me out of business.

As a resident without a garage, I have suffered through the years from all of the activities and growth that have taken place in NOPA. I already have to schedule my time and appointments around activities taking place at the Day School, the University and the Park. I pay close to \$100 a year for a permit to park on the street, and if you eliminate these parking spots, my permit will become virtually useless—and I will still be without a parking spot. It is unfair to make the life for a proud taxpayer even more difficult in order to accommodate cyclists riding through the neighborhood when there are clearly other, safer route options.

Please do not make this mistake. It will not help the neighborhood, the growth of the neighborhood, or the city. How you think, with the amount of traffic that currently runs on Masonic, that by making the lanes narrower and adding cyclist lanes will make it safer, is beyond me. Why don't we start with enforcing the speed limits, or even developing better traffic laws for cyclists so they can better cohabitate with the city's current systems of transportation?

I understand that the safety of all residents is important, but by jamming traffic up on Masonic and encouraging cyclists onto such a busy road (with poor visibility), it sounds like you are asking for more hazardous conditions.

I am writing to you as a very concerned homeowner who wants this project stopped. I was under the impression that the Supervisors of the city represent all residents of the city, not just a small percentage of cyclists. People

who are riding through this part of town should not have the right to so grossly inconvenience the people who live in this part of town.

Concerned Citizen

Golden Gate & Masonic

From: Howard Chabner [hlchabner@jps.net]
Sent: Wednesday, July 24, 2013 1:29 PM
To: Farrell, Mark; Breed, London; Mar, Eric (BOS); maria.lombardo@sfcta.org; tilly.chang@sfcta.org; Board of Supervisors; Avalos, John; Cohen, Malia; Chiu, David; Tang, Katy; Kim, Jane; Yee, Norman (BOS); Campos, David; scott.weiner@sfgov.org
Cc: Lee, Mayor; Reiskin, Ed; MTABoard@sfmta.com
Subject: Masonic Project - Request for Reconsideration
Attachments: Masonic-Richmond BC Canada No 3 Road Bicycle CycletrackMODEL.pdf

Dear SFCTA Board Chair, Members and Executives:

For all of the reasons in my e-mail of June 21, 2013, below, and for all of the reasons given in writing and at public comment by other people in opposition to funding for the Masonic project, I request that you reconsider your approval of funding for the Masonic project. Thank you for considering this e-mail.

Sincerely

Howard Chabner

From: Howard Chabner [mailto:hlchabner@jps.net]
Sent: Friday, June 21, 2013 3:44 PM
To: 'mark.farrell@sfgov.org' (mark.farrell@sfgov.org); london.breed@sfgov.org; 'eric.l.mar@sfgov.org' (eric.l.mar@sfgov.org); maria.lombardo@sfcta.org; 'tilly.chang@sfcta.org'; board.of.supervisors@sfgov.org; 'john.avalos@sfgov.org' (john.avalos@sfgov.org); 'malia.cohen@sfgov.org' (malia.cohen@sfgov.org); 'david.chiu@sfgov.org' (david.chiu@sfgov.org); 'katy.tang@sfgov.org'; 'jane.kim@sfgov.org' (jane.kim@sfgov.org); norman.yee@sfgov.org; 'david.campos@sfgov.org' (david.campos@sfgov.org); 'scott.weiner@sfgov.org' (scott.weiner@sfgov.org)
Cc: 'hlchabner@jps.net'
Subject: June 25, 2013 meeting - Masonic project - Please Disapprove Funding

Dear SFCTA Board Chair, Members and Executives:

I've lived on Fell near Clayton since 1988. I cross Masonic as a pedestrian in my electric wheelchair at least twice weekly, and frequently roll along Masonic between Fell and Geary. Personally, I don't feel unsafe. I also ride along and across Masonic several times a week as a passenger in my minivan, and did so as a driver when I used to drive. In the 25 years I've lived in the neighborhood, I've probably been across and along Masonic as a pedestrian, passenger and driver at least 5,000 times.

Please disapprove funding for the Masonic bicycle track project (the "Project"). As currently envisioned and as approved by the MTA Board, the Project would be dangerous to drivers and cyclists, increase congestion and pollution, create a hardship for residents, visitors, businesses and employees, jeopardize public safety by slowing emergency response time, and be a poor use of \$21 million of taxpayer money. The parking loss would especially harm disabled people and seniors. Adequate studies have not been done about many aspects of the Project. The Project is unlikely to solve the safety concerns cited as justification for it. Masonic can be improved with more limited, targeted measures. A better bike route can be created using Baker. Finally, neighborhood residents were not given fair, detailed advance notice about the Project and a meaningful opportunity to express their opinions, and the Project doesn't have "overwhelming community support."

Collision Danger. There are dozens of driveways along Masonic. The Project would increase potential conflict between cyclists and drivers pulling out of driveways. Drivers' ability to see cyclists will be limited. Also, cars pulling out of driveways on a busy street such as Masonic can only do so when motor vehicle traffic is stopped by a red light. Some cyclists don't obey traffic signals, and vehicles could be pulling out of driveways when they don't expect any traffic, only to hit an unexpected cyclist. Because many cyclists don't use lights, this will be even more dangerous at night.

Instead of encouraging more cyclists to use Masonic, one of the busiest North-South streets in San Francisco, a safer alternative would be to create a bike route that includes the existing bike paths on Baker, which has much less volume, slower moving traffic and no buses. Many cyclists already use Baker.

Congestion. Motor vehicle traffic on Masonic was over 32,000 vehicles daily in 2010, per MTA. Yet the Project would eliminate the extra travel lanes at rush hour, reducing the number of travel lanes to two in each direction at all times. There is already gridlock at rush hour (for example, there is major Southbound backup on Masonic around Grove, Hayes and Fell during evening rush hour); the Project would make this even worse. And because of the bus boarding platforms, only one travel lane will be moving when buses stop to load/unload passengers. Consider how this will impact traffic when several passengers are getting on and off - vehicles will pile up behind the bus, and some will hastily and dangerously try to go around it. Conflicts among vehicles, buses and cyclists will increase. The delay and congestion will be even greater when the lift is deployed for disabled passengers, which can sometimes take several minutes.

Not only will Masonic become more congested, so will the side streets and cross streets, both because of the reduced traffic capacity of Masonic itself and because drivers will have to circle further and longer to find parking. I frequent the cafés on Hayes/Ashbury and Hayes/Central. Over many years I've spent a lot of time on Hayes, Ashbury, Clayton and Central; they are pleasant, safe and uncongested but are unlikely to remain that way if the Project is implemented.

Importantly, MTA did no analysis of the cumulative impact of the Project combined with the loss of parking on nearby Fell and Oak streets, and the reduction in travel lanes on Oak during morning rush hour, that are part of the Fell/Oak bike lane project. These cumulative impacts will further increase congestion.

With the new Target store at Masonic and Geary, traffic volume will increase significantly. But MTA admitted, in response to a Sunshine request, that it didn't do any studies on the impact of the Target store on the Project. (Not only was there no study about Target's impact on the Project, there was no study about the traffic impact of Target at all. Per an e-mail dated August 31, 2011 from Jerry Robbins of MTA to other MTA staff, received in response to a Sunshine request, "There was no transportation impact study on [sic - Chabner note - "on" probably should be "or"] environmental review for Target as it was not a change of use (former retail use to new retail use).")

Besides the overall increased traffic volume Target will generate on Masonic, one of the potential specific traffic impacts of Target is that, because the store has several separate, disconnected parking lots, getting from one to another requires exiting the lot and driving on the street. According to an MTA staff e-mail received in response to a Sunshine request, "We really won't know how the public will choose to park each of the lots and what issues this may raise on city streets until Target opens. ... We will have to do post opening observations and analysis." (E-mail dated August 31, 2011 from Ricardo Olea of MTA to other MTA staff.)

With increased congestion will come increased pollution.

As the agency charged with managing congestion, SFCTA has a duty not to approve this project, because it would increase congestion.

Parking Loss. The loss of all street parking on Masonic from Fell to Geary - at least 167 spaces - would be a major blow to the neighborhoods. Large numbers of residents, visitors, employees, businesses, students and service providers rely on street parking. The hardship would be at its worst at night, when parking is scarcest. My wife and I don't have a garage, so we know from personal experience how difficult it is to find parking in our neighborhood at night, especially on weekends. We know firsthand that all of the street parking on Masonic from Fulton to Fell is usually occupied at night.

The actual number of parking spaces lost may be more than 167 because MTA counts 20 linear feet as a parking space, but some of the parking spaces along Masonic between driveways are less than 20 feet and may not be included in the count. Also, residents of Masonic will no longer be able to park across their driveways; this loss should also be acknowledged.

According to MTA documents received in response to a Sunshine request, MTA didn't study overnight or weekend parking. (Also, it appears from the documents that most of the parking study was conducted on one day.) Moreover, the on-street parking analysis in the Masonic Avenue Street Redesign Study Final Report dated January 2011 (the report on which the MTA Board based its approval of the Project) is seriously flawed in what it does cover. It aggregates data for the entire length of Masonic from Geary all the way to Fell, disaggregating only the East and West sides. But the Project area includes more than one neighborhood, each of which has separate conditions. The area from McAllister to Fell is more purely residential and denser than the area North of Turk, which includes single-family homes with garages on Ewing Terrace, and institutions that are closed at night, including schools and a blood bank. This presentation vastly understates the parking shortage from McAllister to Fell. **It's also important to recognize that removing all street parking will have a major impact even in an area that may have less than 100% utilization, because all capacity will have been removed, not merely "excess" capacity.**

Regarding parking near the Target, staff e-mails provided by MTA include statements such as "The **assumption** is that Masonic will not be significantly impacted." [by the Target]. (Emphasis added; e-mail dated September 1, 2011 from Ricardo Olea to other MTA staff.) Also, "We really won't know how the public will choose to park each of the lots [at Target] and what issues this may raise on city streets until Target opens." (E-mail dated August 31, 2011 from Ricardo Olea to other MTA staff.)

People with mobility disabilities and seniors rely heavily on automobiles, so we would be even more impacted by the parking loss than the general public. Many people with mobility disabilities and seniors are limited in how far they can walk or roll, so the parking loss caused by the Project not only will make it harder for us to find parking, but will require us to expend more energy getting from a parking space to our home, workplace and business, and to the stores and restaurants we patronize. It's also relevant that San Francisco has fewer blue zones than legally required, and there are very few blue zones in the Project area. The parking loss will also make it more difficult for us to have home visits from therapists, caregivers, wheelchair repair companies and service providers.

Contrary to MTA's position about Masonic and other projects involving the loss of large amounts of on-street parking, parking loss can and often does have a direct environmental impact that must be analyzed and considered. This was recognized most recently by the California Court of Appeals in *Taxpayers for Accountable School Bond Spending v. San Diego Unified School District*, 215 Cal. App. 4th 1013 (2013). The court held: "Therefore, as a general rule, we believe CEQA considers a project's impact on parking of vehicles to be a physical impact that could constitute a significant effect on the environment."

Removing parking spaces and making existing parking deficits worse are significant impacts that must be analyzed and mitigated under CEQA; *Land Value 77 v. Board of Trustees of the California State University* (2011) 193 Cal. App. 4th 675, 679-680. Traffic analysis that failed to analyze impacts caused by eliminating parking was held inadequate; *Sacramento Old City Assn. v. City Council of Sacramento* (1991) 229 Cal. App.

3d 1011, 1028. Also, "Traffic and parking have the potential...of causing serious environmental problems;" *Sacramento Old City*. Loss of street parking "indicated that a finding of significant environmental effect was mandatory" *Friends of "B" Street v. City of Hayward* (1980) 106 Cal. App. 3rd 988, 1003.

The Project relies heavily on MTA's unsubstantiated assertion that the loss of at least 167 street parking spaces will have no environmental impact. No factual basis is stated for this conclusory assertion - just the "experience of San Francisco transportation planners..."

MTA claims that removing parking has no impact because, in response to fewer spaces, fewer people drive. But this claim is belied by MTA's actions throughout San Francisco in adding parking meters, expanding payment hours, imposing payment on Sundays, and increasing prices and fines, all in the name of demand management because they say demand is too great and there is a shortage of parking.

Removing such a large number of parking spaces will create a personal hardship for many people, will increase congestion, and will have an adverse environmental impact.

Emergency Response. In an emergency, one minute of additional response time can literally be the difference between life and death. The congestion described above will slow down emergency vehicles, especially when buses are present. The bus boarding platforms will present obstacles. The five-foot wide median strip will make it impossible for emergency vehicles to drive on the opposite side of the street, as they sometimes do now for brief but critical moments, and harder to execute fast left turns.

I requested from the San Francisco Fire Department all documents reflecting analyses, investigations, reports, etc. of the impact of the Masonic project on firefighting and other emergency response. **The response I received indicates that the Fire Department didn't do any analysis of the impact of the Project on firefighting and other emergency response, at least none that was memorialized in writing.** It is quite likely that the Fire Department was under intense political pressure not to analyze the Project and not to raise any objections. Many firefighters stationed in the area were not even aware of the Project until they were notified by residents opposed to it.

Lack of Fair Notice and Outreach. I never received notice from MTA (nor from the Planning Department or any other City department or agency) about the Project - no notice of community workshops or any MTA Board meetings or hearings, or of any other meetings. I learned of the MTA Board's approval from SF Gate, after it happened. I've spoken with dozens of people in my neighborhood, and almost none of them (and, on my block, literally nobody with whom I've spoken) received notice. Yet MTA claims the Project has "overwhelming community support." At a meeting at City Hall on March 13, 2013 with Ahmad El-Najjar (Supervisor Breed's Legislative Aide), James Shahamiri (an MTA engineer working on the Project) and a group of neighborhood residents opposed to the project, Mr. Shahamiri went so far as to claim that notice and outreach to the neighborhood not only were extensive and fair, but were the "gold standard" for MTA projects. His statement shocked those of us present, most or all of whom received no notice.

In fact, however, MTA outreach and notice were deficient, and skewed heavily toward supporters and likely supporters. Documents received in response to a Sunshine request confirm that MTA coordinated with the SF Bicycle Coalition, Fix Masonic and other supporters in conducting outreach. One of the only people I know in my neighborhood who received notice is a member of the SF Bicycle Coalition and a strong supporter of the Project.

If it truly believes the Project has "overwhelming community support," MTA should agree to a nonbinding, advisory vote (with one person-one vote, and voting to be conducted by an independent third-party)

by notifying all residents, in writing, within a specified area of Masonic about the Project and giving them an opportunity to vote on it. (There is precedent for such a vote - in 2004, the Department of Parking and Traffic (MTA's predecessor) held a vote about the Page Street traffic circles. Residents opposed that project 77% to 23%.) Yet MTA has refused to allow even a nonbinding, advisory vote.

It is wrong and undemocratic for a major project that will affect the daily lives of thousands of people for decades to come to be imposed without fair notice to those people and without providing them a meaningful opportunity to be heard before decisions are made. MTA's actions foster cynicism, distrust and alienation from government. By disapproving funding for a project developed and promoted in such an undemocratic way, you would be sending an important message about open government. The converse is also true.

A Poorly Conceived Experiment. The Project would involve a raised, sloped concrete cycle track, above street level and below sidewalk level, a type of design never before used in San Francisco or any comparable American city. In response to inquiries about use of this design in other cities, MTA staff provided a photo of a raised cycle track in Richmond, British Columbia, Canada. This photo is attached to this e-mail. As you can see, the photo is of a suburban style area with shopping malls, few driveways, a sidewalk devoid of pedestrians, and a raised concrete structure high above the sidewalk - nothing at all like Masonic. The fact that this is the closest example MTA could find indicates just how experimental and inappropriate a raised cycle track design would be for Masonic.

Alternatives. \$21 million is a huge amount of taxpayer money to spend on a project that has not been adequately analyzed and will have so many harmful consequences. Many of the collisions on Masonic occurred at night; lighting along Masonic should be improved. Some cars ran into fixed objects; this can be mitigated by redesigning and/or moving street furniture and signal poles. MTA should analyze whether left turns off of Masonic should be further restricted, especially at Turk, and should consider how to improve traffic signal timing and configuration.

One of the two fatalities frequently cited in support of redesigning Masonic was caused by a drunk driver; the Project will not prevent deaths and injuries caused by drunk driving. (Supervisor Mar and some other proponents of the Project claim there have been seven deaths, but some of the other five were not on Masonic and the others were on Masonic North of the Project area; these fatalities would not have been prevented by the Project. Promoting such an inflated figure is disingenuous fear mongering, especially when done repeatedly.) It also must be recognized that many of the collisions were the fault of the pedestrian or cyclist, and that collisions will occur when people act carelessly, especially on a major thoroughfare. For example, the Project would not have prevented the tragic death of the pedestrian who jaywalked across from the Trader Joe's, well North of the Project area. This is not to argue that Masonic can't and shouldn't be improved, but to recognize that there is a limit to what can be accomplished by street and traffic design.

Many of the bus stops on Masonic need new shelters. The street surface is in terrible shape and desperately needs fixing. Many of the corners in the Project area have steep, dangerous curb ramps that are in poor condition, lack textured domed warning surfaces, and are only on one side of a corner, forcing disabled pedestrians into the street. I, and perhaps others, requested new, legally required curb ramps at these intersections years ago. All of these improvements should be made ASAP, and they can all be done without implementing the Project and without spending anywhere near \$21 million.

Please don't experiment with our neighborhood and our daily lives. In 2003/2004, MTA's predecessor DPT installed traffic circles along Page Street without thoroughly analyzing the particular conditions and without fair notice to the people affected. DPT engineers insisted, and insisted again and again, that these

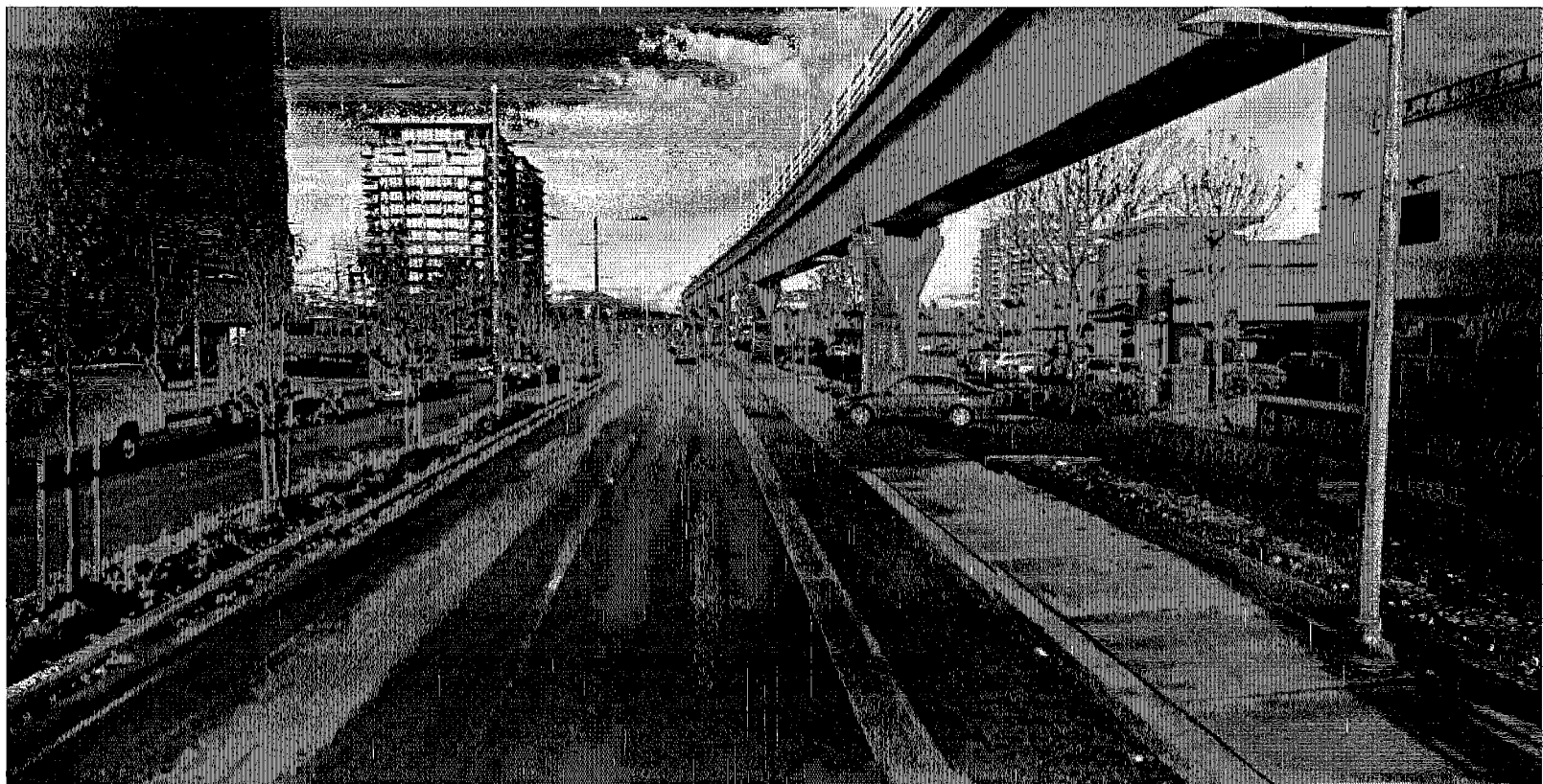
would calm traffic, but the opposite happened. Fortunately, the traffic circles were temporary, inexpensive and easy to remove. But with the Masonic Project, the collateral damage from the trial and error method won't be so easy to reverse.

Thank you for considering this e-mail.

Sincerely

Howard Chabner

No. 3 Road between Westminster Hwy. and Ackroyd Road
Richmond, B.C., Canada



From: Board of Supervisors
To: BOS-Supervisors; Miller, Alisa
Subject: File 120974: Save Masonic!

From: Ali Nicolette [mailto:anicolet@live.com]
Sent: Monday, August 19, 2013 7:37 PM
To: Board of Supervisors; Breed, London; Farrell, Mark; Mar, Eric (BOS); ed.reiskin@sfmta.com; mtaboard@sfmta.com; maria.lombardo@sfcta.org; tilly.chang@sfcta.org; info@mtc.ca.gov
Cc: info@savemasonic.com
Subject: Save Masonic!

Dear Mayor Lee, Supervisors, MTA Board members, Mr. Reiskin, MTC, :

I am writing to express my strong opposition to the Masonic Avenue cycle track project. This project will increase congestion on Masonic, especially during rush hour and especially with the increased traffic that will be generated by the new Target store, result in the loss of parking spaces for nearly 3/4 of a mile, increase pollution in the area, jeopardize public safety, and create a great hardship for neighborhood residents, especially those who live on or near Masonic. Also, San Francisco cannot afford to spend \$18 million on this project.

32,000 automobiles use Masonic daily, but only a small amount of cyclists. Rather than encourage cyclists to use one of the busiest north-south thoroughfares in San Francisco, they should be encouraged to use the route along nearby Baker Street, a safer route with far fewer motor vehicles.

Masonic can be improved by planting new trees, improving lighting and adding bus shelters, with much less hardship to the neighborhood and cost than the cycle track project.

I am also concerned about the way the cycle track project was developed and approved. I live in the area but did not receive notice that this project was being considered, nor have I received notice of any meetings about it, including the MTA Board meeting at which it was approved.

While I understand the city's need to keep the burgeoning bike population safe with necessary measures, it is imperative that we keep these lanes open for parking. With USF in the area, and hundreds of residents in multi-unit buildings, parking is a necessity for this neighborhood. Without parking spaces in well-lit, high traffic areas (such as Masonic), residents like myself will be forced to park along the panhandle and walk through the park late at night after our long working day. This is neither safe nor justifiable. I am a proud and active member of San Francisco, and I would hate to be forced out of this city by militant bikers who demand yet more street space. Please consider our voices!

Please stop this project ASAP, go back to the drawing board and consider a much smaller project to improve Masonic that does not involve the loss of parking spaces, the reduction of travel lanes and the outlay of \$18 million.

Thank you for considering this e-mail.

Sincerely,

Ali Nicolette

From: Ellyn Shea [ellyn.shea@sbcglobal.net]
Sent: Tuesday, August 13, 2013 4:25 PM
To: Lee, Mayor; Board of Supervisors; Breed, London; Farrell, Mark; Mar, Eric (BOS); ed.reiskin@sfmta.com; mtaboard@sfmta.com; maria.lombardo@sfcta.org; tilly.chang@sfcta.org; info@mtc.ca.gov
Cc: info@savemasonic.org
Subject: Masonic Avenue Community Feedback

Dear Mayor Lee, Supervisors, MTA Board members, Mr. Reiskin, MTC, :

I live in the Panhandle neighborhood and am writing to express my strong opposition to the Masonic Avenue redesign. As both a cyclist and a car owner, I use both forms of transportation as necessary. When I bike, I avoid Masonic and choose other routes, but I depend on Masonic for car travel.

I park on the street and I am very concerned about the impact on parking in my neighborhood. Like many of my neighbors, the nature of my work requires that I own a car rather than rely exclusively on car-shares, and I cannot afford a private garage. My neighbors and I also walk, bike, use public transit, but we need to drive sometimes. Putting a bike lane on Masonic and removing our parking won't empower us to give up our cars. It will just make our lives here that much harder.

The Masonic redesign creates unnecessary tension between drivers and cyclists. Many of us do both! If this project is shoved down our throats, I fear that it will increase hostility towards cycling and future cycling-related improvements in the city. Valencia Street has both street parking and bike lanes, and it works. Let's make a plan for Masonic that is good for everyone, now and in the future!

I have doubts that a bike lane on Masonic is necessary for cyclists, since there are alternate routes that are quieter and safer, with not much more incline. However, the impact on the neighborhood for street parking will be dire.

Masonic can be improved by planting new trees, improving lighting and adding bus shelters, with much less hardship to the neighborhood and cost than the cycle track project. Bike lanes can be striped on other streets as noted on this map:

http://savemasonic.com/images/Masonic_Alt_2_W.jpg

I am also concerned about the way the cycle track project was developed and approved. MTA did not do enough research on the impacts of the construction, loss of parking, increased traffic, etc.

Please stop this project ASAP, go back to the drawing board and consider a much

smaller project to improve Masonic that does not involve the loss of parking spaces, the reduction of travel lanes and the outlay of \$18 million.

Thank you for considering this e-mail.

Sincerely

--

Ellyn Shea
2085 Hayes Street, #10
San Francisco, CA 94117

From: Board of Supervisors
To: Miller, Alisa
Subject: File 120974: Masonic Ave project

From: Stephanie Belfiore [mailto:stephanie_belfiore@yahoo.com]
Sent: Monday, August 19, 2013 12:33 PM
To: Lee, Mayor; Breed, London; Board of Supervisors; Farrell, Mark; Mar, Eric (BOS); ed.reiskin@sfmta.com; mtaboard@sfmta.com; maria.lombardo@sfcta.org; tilly.chang@sfcta.org; info@mtc.ca.gov
Cc: info@savemasonic.com
Subject: Masonic Ave project

Dear Mayor Lee, Supervisors, MTA Board members, Mr. Reiskin, MTC, :

I am writing to express my strong opposition to the Masonic Avenue cycle track project. This project will increase congestion on Masonic, especially during rush hour and especially with the increased traffic that will be generated by the new Target store, result in the loss of parking spaces for nearly 3/4 of a mile, increase pollution in the area, jeopardize public safety, and create a great hardship for neighborhood residents, especially those who live on or near Masonic. Also, San Francisco cannot afford to spend \$18 million on this project.

32,000 automobiles use Masonic daily, but only a small amount of cyclists. Rather than encourage cyclists to use one of the busiest north-south thoroughfares in San Francisco, they should be encouraged to use the route along nearby Baker Street, a safer route with far fewer motor vehicles.

Masonic can be improved by planting new trees, improving lighting and adding bus shelters, with much less hardship to the neighborhood and cost than the cycle track project.

I am also concerned about the way the cycle track project was developed and approved. I live in the area but did not receive notice that this project was being considered, nor have I received notice of any meetings about it, including the MTA Board meeting at which it was approved.

Please stop this project ASAP, go back to the drawing board and consider a much smaller project to improve Masonic that does not involve the loss of parking spaces, the reduction of travel lanes and the outlay of \$18 million.

Thank you for considering this e-mail.

Sincerely,

Stephanie Belfiore

From: Eric Strouse [ericstrouse@gmail.com]
Sent: Tuesday, August 13, 2013 3:29 PM
To: Lee, Mayor; Board of Supervisors; Breed, London; Farrell, Mark; Mar, Eric (BOS);
mtaboard@sfmta.com; maria.lombardo@sfcta.org; tilly.chang@sfcta.org; info@mtc.ca.gov;
info@savemasonic.com
Subject: Opposition to Proposed Bike Route on Masonic Ave

Dear Mayor Lee, Supervisors, MTA Board members, Mr. Reiskin, MTC, :

I just moved back to San Francisco in March. I live on Masonic and Grove, in the heart this proposed plan. My major concern is that the traffic is already congested, so I just can't see how reducing traffic lanes, especially during peak hours, and then adding bicyclists AND a new Target store is going to make Masonic any safer. Not to mention that there will not be any available parking for people returning home from work and who also cannot use public transportation for whatever reason, i.e. I'm a contractor and need my truck for my livelihood.

Thank you for your consideration.

Sincerely

Eric Strouse

700 Masonic Ave.

From: Board of Supervisors
To: BOS-Supervisors
Subject: File 120974: Please Don't spend \$18 million to Mess Up Masonic

From: Jackie Wright [mailto:wrightnow.biz@gmail.com]
Sent: Monday, August 12, 2013 2:03 PM
To: Lee, Mayor; Board of Supervisors; Breed, London; Farrell, Mark; Mar, Eric (BOS); ed.reiskin@sfmta.com; mtaboard@sfmta.com; maria.lombardo@sfcta.org; tilly.chang@sfcta.org; info@mtc.ca.gov
Cc: info@savemasonic.com
Subject: Please Don't spend \$18 million to Mess Up Masonic

Dear Mayor Lee, Supervisors, MTA Board members, Mr. Reiskin, MTC, :

I am writing to express my strong opposition to the Masonic Avenue cycle track project. This project will increase congestion on Masonic, especially during rush hour and especially with the increased traffic that will be generated by the new Target store, result in the loss of parking spaces for nearly 3/4 of a mile, increase pollution in the area, jeopardize public safety, and create a great hardship for neighborhood residents, especially those who live on or near Masonic. Also, San Francisco cannot afford to spend \$18 million on this project.

32,000 automobiles use Masonic daily, but only a small amount of cyclists. Rather than encourage cyclists to use one of the busiest north-south thoroughfares in San Francisco, they should be encouraged to use the route along nearby Baker Street, a safer route with far fewer motor vehicles.

Masonic can be improved by planting new trees, improving lighting and adding bus shelters, with much less hardship to the neighborhood and cost than the cycle track project.

I am also concerned about the way the cycle track project was developed and approved. I live in the area but did not receive notice that this project was being considered, nor have I received notice of any meetings about it, including the MTA Board meeting at which it was approved.

Please stop this project ASAP, go back to the drawing board and consider a much smaller project to improve Masonic that does not involve the loss of parking spaces, the reduction of travel lanes and the outlay of \$18 million.

The amount of drivers and their passengers, the commerce that is being delivered etc. outweighs the needs of bikers. With all due respect, their needs can be met without costing time and money for everyone else. \$18 million can be spent more effectively to meet the needs of San Franciscans.

Sincerely

Jackie Wright

From: Board of Supervisors
To: BOS-Supervisors
Subject: File 120974: SAVE MASONIC

From: Abby Smith Rumsey [mailto:abby@asrumsey.com]
Sent: Thursday, August 08, 2013 6:07 AM
To: Board of Supervisors; Lee, Mayor; Breed, London; ed.reiskin@sfmta.com; mtaboard@sfmta.com
Cc: abby@asrumsey.com
Subject: SAVE MASONIC

Dear Mayor Lee, Supervisors, MTA Board members, Mr. Reiskin, MTC, :

I am writing to express my strong opposition to the Masonic Avenue cycle track project. This project will increase congestion on Masonic, especially during rush hour and especially with the increased traffic that will be generated by the new Target store, result in the loss of parking spaces for nearly 3/4 of a mile, increase pollution in the area, jeopardize public safety, and create a great hardship for neighborhood residents, especially those who live on or near Masonic. Also, San Francisco cannot afford to spend \$18 million on this project.

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Please stop this project ASAP, go back to the drawing board and consider a much smaller project to improve Masonic that does not involve the loss of parking spaces, the reduction of travel lanes and the outlay of \$18 million.

Thank you for considering this e-mail.

Sincerely

Abby Smith Rumsey
24 Beulah Street
94117

<http://www.rumseywrites.com/>

From: Board of Supervisors
To: BOS-Supervisors; Miller, Alisa
Subject: File 120974 Masonic Ave Cycle Track Project

From: cindynak@comcast.net [mailto:cindynak@comcast.net]
Sent: Monday, August 05, 2013 7:16 PM
To: Lee, Mayor; Board of Supervisors; Breed, London; Farrell, Mark; Mar, Eric (BOS); ed reiskin; mtaboard@sfmta.com; maria lombardo; tilly chang; info@mtc.ca.gov
Subject: Masonic Ave Cycle Track Project

Dear Mayor Lee, Supervisors, MTA Board members, Mr. Reiskin, MTC, :

I am writing to express my strong opposition to the Masonic Avenue cycle track project. This project will increase congestion on Masonic, especially during rush hour and especially with the increased traffic that will be generated by the new Target store, result in the loss of parking spaces for nearly 3/4 of a mile, increase pollution in the area, jeopardize public safety, and create a great hardship for neighborhood residents, especially those who live on or near Masonic. Also, San Francisco cannot afford to spend \$18 million on this project.

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Please stop this project, go back to the drawing board and consider a much smaller project to improve Masonic that does not involve the loss of parking spaces, the reduction of travel lanes and the outlay of \$18 million.

Thank you for considering this e-mail.

Sincerely,

Cindy Nakamoto, AnzaVista Homeowner

file 120974

From: cindynak@comcast.net
Sent: Monday, August 05, 2013 7:16 PM
To: Lee, Mayor; Board of Supervisors; Breed, London; Farrell, Mark; Mar, Eric (BOS); ed reiskin; mtaboard@sfmta.com; maria lombardo; tilly chang; info@mtc.ca.gov
Subject: Masonic Ave Cycle Track Project

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Please stop this project, go back to the drawing board and consider a much smaller project to improve Masonic that does not involve the loss of parking spaces, the reduction of travel lanes and the outlay of \$18 million.

Thank you for considering this e-mail.

Sincerely,

Cindy Nakamoto, AnzaVista Homeowner

From: Board of Supervisors
To: BOS-Supervisors
Subject: TOURISTS ROBBED IN BROAD DAYLIGHT nr PFA !!

From: Janette Barroca [mailto:jbb3252@yahoo.com]
Sent: Wednesday, July 31, 2013 2:38 AM
To: SF Mayor; Lee, Edwin (Mayor)
Cc: Board of Supervisors; Chiu, David; Farrell, Mark; Nancy Pelosi
Subject: TOURISTS ROBBED IN BROAD DAYLIGHT nr PFA !!

With yet another tourist vehicle break in here on Lyon Street leading to the Palace of Fine Arts
we think the city should **set up a surveillance camera** at the junction of

Richardson Ave looking down Lyon St toward the PFA

to help the SFPD get the culprits who are brazenly breaking car windows in broad daylight
and

taking the belongings of innocent tourists! Check police reports. This block is used by many
visitors to our city and these happenings are certainly going to affect **our tourist
industry.**

***PLEASE ~ MAYOR LEE & SUPERVISORS INSTALL A SURVEILLANCE
CAMERA ASAP . . .***

***HOPEFULLY BEFORE ANOTHER DAYLIGHT BREAK IN
ON THE 3200 BLOCK OF LYON STREET!***

~~~~~  
~~~~~

From: Board of Supervisors
Subject: FW: ringling brothers circus

From: karen lyons kalmenson [mailto:fayely10@aol.com]

Sent: Monday, August 19, 2013 9:29 AM

To: Clerk, County; City ID, SF; 30thstseniorservices@onlok.org; info@7tepees.org; admin@ahomewithin.org; info@amendingangel.org; donate@amendingangel.org; info@aminermiracle.org; info@accesswhj.org; Pointer Adult Probation-WebContact; accsf@sbcglobal.net; lori.thoemmes@ucsf.edu; aa@aasf.org; access@aasf.org; organizing@aclunc.org; arcbaiffo@usa.redcross.org; Loney, Justin; info@apafss.org; info@arabculturalcenter.org; info@thearcsf.org; info@arribajuntos.org; asobrepena@arribajuntos.org; angelac@asianlawcaucus.org; info@andnet.org; dliou@apilegaloutreach.org; info@apilegaloutreach.org; info@sfaaws.org; hedianasf@sfaaws.org; info@asianinc.org; info@aspiranet.org; familyrecruiter@aspiranet.org; riseup@backontracksf.org; michael_baxter@sfdph.org; info@bavc.org; bawar@bawar.org; info@bawar.org; bernadette@bayanihancc.org; info@bayswan.org; penet@bayswan.org; admin.admin@bayviewci.org; lillian.shine@bayviewci.org; mental.health@bayviewci.org; substance.abuse@bayviewci.org; bhpmss1@aol.com; community@bayviewmagic.org; info@becausejusticematters.org; info@bhnc.org; info@bbbsba.org; bcoa@bcoa.org; Board of Supervisors; cperkins@kidsclub.org; info@bcaction.org; anthea.charles@marriott.com; piar@dss.ca.gov; info@rrnetwork.org; info@womenprisoners.org; info@calyouthconn.org; info@calyouth.org; heather@calyouth.org; moreinfo@cccyo.org; cgrrs@uchastings.edu; frydmanl@uchastings.edu; cregs@sfsu.edu; marlene@cywd.org; kimo@cjcj.org; info@carecensf.org; info@hospitalityhouse.org; bgclsf@hotmail.com; info@childcarelaw.org; rr@childrenscouncil.org; info@chinatowncdc.org; info@caasf.org; cnsc@chinesenewcomers.org; register@ccsf.edu; sanfrancisco@cityteam.org; info@clinicbythebay.org; info@colemanadvocates.org; kramirez@colemanadvocates.org; admin@catsinc.org; david.fariello@ucsf.edu; info@cuav.org; ljones@cve.org; cyc@cyssf.org; ekisch@compass-sf.org; admin@conard.org; emberly@roclinic.org; info@crossculturalsf.org; rhodessa@culturalodyssey.org; info@curryseniorcenter.org; abushnell@curryseniorcenter.org; deafhope@deaf-hope.org; hotline@deaf-hope.org; DAAS; info@dcyf.org; fnp@pafmap.com; cameronhouse@cameronhouse.org; yulanda@cameronhouse.org; info@momagic.org; info@ehss.org; info@equalrights.org; admin@evictiondefense.org; hhammer@fcm.ucsf.edu; tfaulkne@ccsf.edu; info@fsasf.org; info@filipinocc.org; Services, Business; jgrant@scs-sf.org; info@freedom-house.us.com; info@futureswithoutviolence.org; info@girlventures.org; brandi@hunterspointfamily.org; info@gotr bayarea.org; info@glide.org; goodsam@goodsamfrc.org; info@sfgoodwill.org; gummoon@gummoon.org; gummoon@yahoo.com; info@hify.org; samayoa@hify.org; info@ohlhoff.org; kdanielson@sfbay.org; info@hcnkids.org; info@homelessprenatal.org; info@horizons-sf.org; hyp@huckleberryyouth.org; hamptondistrict@yahoo.com; info@ilrcsf.org; info@ioaging.org; estela.garcia@ifrsf.org; admin@iibayarea.org; ampierini@italiancs.com; jmcucce@janetpomeroy.org; info@jycyc.org; admin@jelaniinc.org; admin@jfcfs.org; hire@jvs.org; kimochikai@kimochi-inc.org; cj@iic.edu; info@lacasa.org; info@lacocinasf.org; info@lrcl.org; info@larazacrc.org; mail@larkinstreetyouth.org; lyricinfo@lyric.org; info@lccr.com; egarcia@lulac.org; info@las-elc.org; info@laesf.org

Subject: ringling brothers circus

Circus berserkus

**the circus is in town, what do you see?
as i look out at you, and you look in at me
do you see me as a large, roaring captive toy,
or do you look into my eyes, just know pain, no joy.
do you giggle and point as you mill around my cage,
in my terror annoint as i seethe in rage.
do you not understand that my roar is a shout:
open up the cage door and let me out**

karen lyons kalmenson
fayely10@aol.com

From: crueljustice [crueljustice@gmail.com]
Sent: Monday, August 19, 2013 9:31 AM
Subject: UNACCEPTABLE

THIS IS WHAT THE CIRCUS DOES.



From: Andrea Sreiber [suomigirl666@hotmail.com]
Sent: Monday, August 19, 2013 9:49 AM
To: Clerk, County; City ID, SF; 30thstseniorservices@onlok.org; info@7tepees.org; admin@ahomewithin.org; info@amendingangel.org; donate@amendingangel.org; info@aminermiracle.org; info@accesswhj.org; Pointer Adult Probation-WebContact; accsf@sbcglobal.net; lori.thoemmes@ucsf.edu; aa@aasf.org; access@aasf.org; organizing@aclunc.org; arcbainfo@usa.redcross.org; Loney, Justin; info@apafss.org; info@arabculturalcenter.org; info@thearcsf.org; info@arribajuntos.org; asobrepena@arribajuntos.org; angelac@asianlawcaucus.org; info@andnet.org; dliou@apilegaloutreach.org; info@apilegaloutreach.org; info@sfaws.org; hediana@sfaws.org; info@asianinc.org; info@aspiranet.org; familyrecruiter@aspiranet.org; riseup@backontracksf.org; michael_baxter@sfdph.org; info@bavc.org; bawar@bawar.org; info@bawar.org; bernadette@bayanihancc.org; info@bayswan.org; penet@bayswan.org; admin.admin@bayviewci.org; lillian.shine@bayviewci.org; mental.health@bayviewci.org; substance.abuse@bayviewci.org; bhpmss1@aol.com; community@bayviewmagic.org; info@becausejusticematters.org; info@bhnc.org; info@bbbsba.org; bcoa@bcoa.org; Board of Supervisors; cperkins@kidsclub.org; info@bcaction.org; anthea.charles@marriott.com; piar@dss.ca.gov; info@rrnetwork.org; info@womenprisoners.org; info@callyouthconn.org; info@callyouth.org; heather@callyouth.org; moreinfo@cccyo.org; cgrs@uchastings.edu; frydmanl@uchastings.edu; cregs@sfsu.edu; marlene@cywd.org; kimo@cjcj.org; info@carecensf.org; info@hospitalityhouse.org; bgclsf@hotmail.com; info@childcarelaw.org; rr@childrenscouncil.org; info@chinatowncdc.org; info@caasf.org; cnsc@chinesenewcomers.org; register@ccsf.edu; sanfrancisco@cityteam.org; info@clinicbythebay.org; info@colemanadvocates.org; kramirez@colemanadvocates.org; admin@catsinc.org; david.fariello@ucsf.edu; info@cuav.org; ljones@cve.org; cyc@cyssf.org; ekisch@compass-sf.org; admin@conard.org; emberly@roclinic.org; info@crossculturalsf.org; rhodessa@culturalodyssey.org; info@curryseniorcenter.org; abushnell@curryseniorcenter.org; deafhope@deaf-hope.org; hotline@deaf-hope.org; DAAS; info@dcyf.org; fnp@pafmap.com; cameronhouse@cameronhouse.org; yulanda@cameronhouse.org; info@momagic.org; info@ehss.org; info@equalrights.org; admin@evictiondefense.org; hhammer@fcm.ucsf.edu; tfaulkne@ccsf.edu; info@fsasf.org; info@filipinocc.org; Services, Business; jgrant@scs-sf.org; info@freedom-house.us.com; info@futureswithoutviolence.org; info@girlventures.org; brandi@hunterspointfamily.org; info@gotrbayarea.org; info@glide.org; goodsam@goodsamfrc.org; info@sfgoodwill.org; gummoon@gummoon.org; gummoon@yahoo.com; info@hify.org; samayoa@hify.org; info@ohlhoff.org; kdanielson@sfbay.org; info@hcnkids.org; info@homelessprenatal.org; info@horizons-sf.org; hyp@huckleberryyouth.org; hamptondistrict@yahoo.com; info@ilrcsf.org; info@ioaging.org; estela.garcia@ifrsf.org; admin@iibayarea.org; ampierini@italiancs.com; jmccue@janetpomeroy.org; info@jycyc.org; admin@jelaniinc.org; admin@jfccs.org; hire@jvs.org; kimochikai@kimochi-inc.org; cj@iic.edu; info@lacasa.org; info@lacocinasf.org; info@lrcl.org; info@larazacrc.org; mail@larkinstreetyouth.org; lyricinfo@lyric.org; info@lccr.com; egarcia@lulac.org; info@las-elc.org; info@laesf.org

Dear Friends,

As you may know, The Ringling Bros Circus will be in your area next week and you will likely see locals protesting there. I'm writing to ask you to consider boycotting anything to do with Ringling Bros Circus because they treat their animal with documented horrific cruelty. Most of these animals are in constant agony. Ringling subjects all their animals to brutal "training," including their baby elephants. Bears, elephants, tigers, lions and other animals do not voluntarily ride bicycles, stand on their heads, balance on balls, or jump through rings of fire. They don't perform these and other difficult tricks because they want to; they perform them because they're afraid of what will happen if they don't. For animals in Ringling's circus, there is no such thing as "positive reinforcement"—only varying degrees of punishment and deprivation.

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Failure to provide adequate veterinary care to animals, including an elephant with a large swelling on her leg, a camel with bloody wounds, and a camel injured on train tracks.

Endangering tigers who were nearly baked alive in a boxcar because of poor maintenance of their enclosures.

Failure to test elephants for tuberculosis.

--At least 29 elephants, including four babies, have died since 1992, including an 8-month-old baby elephant named Riccardo who was destroyed after he fractured his hind legs when he fell from a circus pedestal. In 2004, a 2-year-old lion died of apparent heatstroke while the circus train crossed the Mojave Desert.

PLEASE PLEASE boycott Ringling Bros. and those businesses supporting them- no matter where they are or what they are doing in your town. It's a simple and moral way to stand up for what's good and right. The circus is slavery. The animals could go free if nobody came to see them.

<http://emptyallcages.com/2013/01/14/circus-animal-cruelty-make-the-connection/>

In hopes you'll refuse to fund animal abuse by sharing with others, and boycotting the circus,

Andrea Sreiber

From: ilse ruysers [ilseruysers@live.com]
Sent: Monday, August 19, 2013 10:03 AM
Subject: welfare

Dear Friends,

As you may know, The Ringling Bros Circus will be in your area next week and you will likely see locals protesting there. I'm writing to ask you to consider boycotting anything to do with Ringling Bros Circus because they treat their animal with documented horrific cruelty. Most of these animals are in constant agony. Ringling subjects all their animals to brutal "training," including their baby elephants. Bears, elephants, tigers, lions and other animals do not voluntarily ride bicycles, stand on their heads, balance on balls, or jump through rings of fire. They don't perform these and other difficult tricks because they want to; they perform them because they're afraid of what will happen if they don't. For animals in Ringling's circus, there is no such thing as "positive reinforcement"—only varying degrees of punishment and deprivation.

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In hopes you'll refuse to fund animal abuse by sharing with others, and boycotting the circus,

Ilse

PEACEFUL PROTESTS TO ATTEND

- Austin TX August 21 <https://www.facebook.com/events/671988239481674/>
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- Salt Lake City UT Sept 26 <https://www.facebook.com/events/380009972111555/>
- San Diego CA August 8-11 <https://www.facebook.com/events/125166214340730/?ref=3>
- San Francisco/ Daly August 29 <https://www.facebook.com/events/560056144033129/>
- San Jose CA August 21 <https://www.facebook.com/events/169022883276234/>

- Stockton CA Sept 21 <https://www.facebook.com/events/1392941700918054>

From: mouse haywood [kittyandmoose@yahoo.co.uk]
Sent: Monday, August 19, 2013 10:20 AM
To: Clerk, County; City ID, SF; 30thstseniorservices@onlok.org; info@7tepees.org; admin@ahomewithin.org; info@amendingangel.org; donate@amendingangel.org; info@aminermiracle.org; info@accesswhj.org; Pointer Adult Probation-WebContact; accsf@sbcglobal.net; lori.thoemmes@ucsf.edu; aa@aasf.org; access@aasf.org; organizing@aclunc.org; arcbainfo@usa.redcross.org; Loney, Justin; info@apafss.org; info@arabculturalcenter.org; info@thearcsf.org; info@arribajuntos.org; asobrepena@arribajuntos.org; angelac@asianlawcaucus.org; info@andnet.org; dliou@apilegaloutreach.org; info@apilegaloutreach.org; info@sfaws.org; hediana@sfaws.org; info@asianinc.org; info@aspiranet.org; familyrecruiter@aspiranet.org; riseup@backontracksf.org; michael_baxter@sfdph.org; info@bavc.org; bawar@bawar.org; info@bawar.org; bernadette@bayanihancc.org; info@bayswan.org; penet@bayswan.org; admin.admin@bayviewci.org; lillian.shine@bayviewci.org; mental.health@bayviewci.org; substance.abuse@bayviewci.org; bhpmss1@aol.com; community@bayviewmagic.org; info@becausejusticematters.org; info@bhnc.org; info@bbbsba.org; bcoa@bcoa.org; Board of Supervisors; cperkins@kidsclub.org; info@bcaction.org; anthea.charles@marriott.com; piar@dss.ca.gov; info@rrnetwork.org; info@womenprisoners.org; info@calyouthconn.org; info@calyouth.org; heather@calyouth.org; moreinfo@cccyo.org; cgrs@uchastings.edu; frydmanl@uchastings.edu; cregs@sfsu.edu; marlene@cywd.org; kimo@cjcj.org; info@carecensf.org
Subject: Please Boycott Ringling Bros Circus & attend a protest if you can

Dear Friends,

As you may know, The Ringling Bros Circus will be in your area next week and you will likely see locals protesting there. I'm writing to ask you to consider boycotting anything to do with Ringling Bros Circus because they treat their animal with documented horrific cruelty. Most of these animals are in constant agony. Ringling subjects all their animals to brutal "training," including their baby elephants. Bears, elephants, tigers, lions and other animals do not voluntarily ride bicycles, stand on their heads, balance on balls, or jump through rings of fire. They don't perform these and other difficult tricks because they want to; they perform them because they're afraid of what will happen if they don't. For animals in Ringling's circus, there is no such thing as "positive reinforcement"—only varying degrees of punishment and deprivation.

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elephant named Riccardo who was destroyed after he fractured his hind legs when he fell from a circus pedestal. In 2004, a 2-year-old lion died of apparent heatstroke while the circus train crossed the Mojave Desert.

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In hopes you'll refuse to fund animal abuse by sharing with others, and boycotting the circus,
Lisa

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- San Jose CA August 21 <https://www.facebook.com/events/169022883276234/>
- Stockton CA Sept 21 <https://www.facebook.com/events/1392941700918054>

From: Barbara [Barbara.Buchholz@wanadoo.fr]
Sent: Monday, August 19, 2013 11:52 AM
To: Clerk, County; City ID, SF; 30thstseniorservices@onlok.org; info@7tepees.org; admin@ahomewithin.org; info@amendingangel.org; donate@amendingangel.org; info@aminermiracle.org; info@accesswhj.org; Pointer Adult Probation-WebContact; accsf@sbcglobal.net; lori.thoemmes@ucsf.edu; aa@aasf.org; access@aasf.org; organizing@aclunc.org; arcbainfo@usa.redcross.org; Loney, Justin; info@apafss.org; info@arabculturalcenter.org; info@thearcsf.org; info@arribajuntos.org; asobrepena@arribajuntos.org; angelac@asianlawcaucus.org; info@andnet.org; dliou@apilegaloutreach.org; info@apilegaloutreach.org; info@sfaws.org; hediana@sfaws.org; info@asianinc.org; info@aspiranet.org; familyrecruiter@aspiranet.org; riseup@backontracksf.org; michael_baxter@sfdph.org; info@bavc.org; bawar@bawar.org; info@bawar.org; bernadette@bayanihancc.org; info@bayswan.org; penet@bayswan.org; admin.admin@bayviewci.org; lillian.shine@bayviewci.org; mental.health@bayviewci.org; substance.abuse@bayviewci.org; bhpmss1@aol.com; community@bayviewmagic.org; info@becausejusticematters.org; info@bhnc.org; info@bbbsba.org; bcoa@bcoa.org; Board of Supervisors; cperkins@kidsclub.org; info@bcaction.org; anthea.charles@marriott.com; info@rrnetwork.org; info@womenprisoners.org; info@callyouthconn.org; info@callyouth.org; heather@callyouth.org; moreinfo@cccyo.org; cgrs@uchastings.edu; frydmanl@uchastings.edu; cregs@sfsu.edu; marlene@cywd.org; kimo@cjcj.org; info@carecensf.org; info@hospitalityhouse.org; bgcisl@hotmail.com; info@childcarelaw.org; rr@childrenscouncil.org; info@chinatowncdc.org; info@caasf.org; cnsc@chinesenewcomers.org; register@ccsf.edu; sanfrancisco@cityteam.org; info@clinicbythebay.org

Subject: a simple way

Dear Friends,

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In hopes you'll refuse to fund animal abuse by sharing with others, and boycotting the circus,

Barbara Buchholz

From: Board of Supervisors
To: BOS-Supervisors
Subject: Ringling Bros Circus and Animal Cruelty and Animal Welfare Violations

From: Constance Franklin [mailto:cfjanuary@att.net]

Sent: Tuesday, August 20, 2013 8:59 AM

To: Clerk, County; City ID, SF; 30thstseniorservices@onlok.org; info@7tepees.org; admin@ahomewithin.org; info@amendingangel.org; donate@amendingangel.org; info@aminermiracle.org; info@accesswhj.org; Pointer Adult Probation-WebContact; accsf@sbcglobal.net; lori.thoemmes@ucsf.edu; aa@aasf.org; access@aasf.org; organizing@aclunc.org; arcbainfo@usa.redcross.org; Loney, Justin; info@apafss.org; info@arabculturalcenter.org; info@thearcsf.org; info@arribajuntos.org; asobrepena@arribajuntos.org; angelac@asianlawcaucus.org; info@andnet.org; dliou@apilegaloutreach.org; info@apilegaloutreach.org; info@sfaws.org; hedian@sfaws.org; info@asianinc.org; info@aspiranet.org; familyrecuiter@aspiranet.org; riseup@backontracksf.org; michael_baxter@sfdph.org; info@bavc.org; bawar@bawar.org; info@bawar.org; bernadette@bayanihancc.org; info@bayswan.org; penet@bayswan.org; admin.admin@bayviewci.org; lillian.shine@bayviewci.org; mental.health@bayviewci.org; substance.abuse@bayviewci.org; bhpmss1@aol.com; community@bayviewmagic.org; info@becausejusticematters.org; info@bhnc.org; info@bbbsba.org; bcoa@bcoa.org; Board of Supervisors; cperkins@kidsclub.org; info@bcaction.org; anthea.charles@marriott.com; piar@dss.ca.gov; info@rrnetwork.org; info@womenprisoners.org; info@calyouthconn.org; info@calyouth.org; heather@calyouth.org; moreinfo@cccyo.org; cgrs@uchastings.edu; frydmanl@uchastings.edu; cregs@sfsu.edu; marlene@cywd.org; kimo@cjcj.org; info@carecensf.org; info@hospitalityhouse.org; bgclsf@hotmail.com; info@childcarelaw.org; rr@childrenscouncil.org; info@chinatowncdc.org; info@caasf.org; cnsf@chinesenewcomers.org; register@ccsf.edu; sanfrancisco@cityteam.org; info@clinicbythebay.org; info@colemanadvocates.org

Subject: Ringling Bros Circus and Animal Cruelty and Animal Welfare Violations

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- San Francisco/ Daly August 29 <https://www.facebook.com/events/560056144033129/>
- San Jose CA August 21 <https://www.facebook.com/events/169022883276234/>
- Stockton CA Sept 21 <https://www.facebook.com/events/1392941700918054>

From: Board of Supervisors
To: BOS-Supervisors
Subject: PLEASE DO NOT PARTICIPATE PLEASE HAVE A CONSCIENCE-MAKE THE COMPASSIONATE CHOICE- BE THE CHANGE-ACKNOWLEDGE, ACT,SPEAK OUT, FORWARD, SHARE. PEACE!"

From: Golden Era [mailto:goldenera@live.it]
Sent: Tuesday, August 20, 2013 10:10 AM
Subject: PLEASE DO NOT PARTICIPATE PLEASE HAVE A CONSCIENCE-MAKE THE COMPASSIONATE CHOICE- BE THE CHANGE-ACKNOWLEDGE, ACT,SPEAK OUT, FORWARD, SHARE. PEACE!"

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I for one will not write to you again. But before you dismiss anything..at least acknowledge their suffering, investigate. Spare a moment..To read a newspaper instead would mean to spend more and gain less, I can assure you.

Want to see why we care and why you were "disturbed" or inconvenienced, why it's necessary to stop looking the other way and to take back control of our world and design it as it should be, as we know it should be..beyond all the conditioning of our so called "society" beyond all veils may they be iron or red velvet ones..we know how things SHOULD be, and how they aren't, and we do not take it anymore. Our children deserve better than what we had..and than what we still do because of people that do harm..and those like you..that watch/learn/know and .. DO NOTHING..not even

acknowledge it for what it really IS, but instead choose to look the other way ?!! There's only one "beast" on this planet..and we all know who that truly is.

http://www.youtube.com/watch?feature=player_embedded&v=BBv0_omCWeU

<http://www.youtube.com/watch?v=U2KEjdcceng>

<http://youtu.be/mRZt6SdNs7g>

<http://www.ringlingbeatsanimals.com/>

<http://www.peta.org/issues/animals-in-entertainment/circuses.aspx>

Would you want your children to witness this?! would you want them to live in a world where her/his / mommy or daddy even as much as conceives it, much less allows this to happen?!!!!

What would you tell your child, or any child for that matter if one day they'll ask you if you knew ..and what did you think and do about this atrocity? What if soon they'll include dogs..your's for example.. they eat them in many parts of the world, find that to be acceptable?!? Injustice to the innocents is acceptable to you?!!

If so..then I can only feel sorry for you.

Hopefully you'll be more than what you are today, you could choose to..but the question is...would you at least try to be the best that you could be?! Learn and practice Empathy. Suffering is suffering an offence to LIFE. You can't say you didn't know..

Thank you for Your time, I truly hope you've managed to spare a few minutes for anything other than ..well..nothingness.

My best and most sincere wishes to you and your beloved ones.

LEARN MORE ABOUT RINGLING BROS. CIRCUS CRUELTY:

--For dozens of cruelty violations between 2007 and 2011, Ringling paid the USDA \$270,000 for failure to comply with humane treatment laws. This is the largest penalty ever assessed against an exhibitor for animal cruelty. Violations include:

*Failure to provide adequate veterinary care to animals, including an elephant with a large swelling on her leg, a camel with bloody wounds, and a camel injured on train tracks.

*Endangering tigers who were nearly baked alive in a boxcar because of poor maintenance of their enclosures.

**Failure to test elephants for tuberculosis.

***At least 29 elephants, including four babies, have died since 1992, including an 8-month-old baby elephant named Riccardo who was destroyed after he fractured his hind legs when he fell from a circus pedestal. In 2004, a 2-year-old lion died of apparent heatstroke while the circus train crossed the Mojave Desert.

PLEASE PLEASE BOYCOTT Ringling Bros. and those businesses supporting them- no matter where they are or what they are doing in your town. It's a simple and moral way to stand up for what's good and right. The circus is slavery. The animals could go free if nobody came to see them.

Empty all cages: <http://emptyallcages.com/2013/01/14/circus-animal-cruelty-make-the-connection/>

In hopes you'll refuse to fund animal abuse by sharing with others, making this boycott a project and calling local businesses.

SEE RINGLING SCHEDULE:

<http://www.ringling.com/TourSchedule.aspx?action=findshow&zip=showall>

PEACEFUL PROTESTS TO ATTEND (Must you CHOOSE to do so):

- Austin TX August 21 <https://www.facebook.com/events/671988239481674/>

- Portland OR Sept 13 <https://www.facebook.com/events/500107230064028>

- Salt Lake City UT Sept 26 <https://www.facebook.com/events/380009972111555/>

- San Diego CA August 8-11 <https://www.facebook.com/events/125166214340730/?ref=3>

- San Francisco/ Daly August 29 <https://www.facebook.com/events/560056144033129/>

- San Jose CA August 21 <https://www.facebook.com/events/169022883276234/>

- Stockton CA Sept 21 <https://www.facebook.com/events/1392941700918054>

Other Circuses under Investigation: <http://www.schwabenparkrecherche.com/en/videos/>

***REDLIST* - EXTINCT AND ENDAGERED SPECIES:** <http://www.iucnredlist.org/search>

Note: REFINE YOUR SEARCH BY TAXONOMY & THREAT.

***THE KILL COUNTER*:** <http://www.adaptt.org/killcounter.html>

Crucial Documentaries Presentations & Media to view and/or share.

***Glass Walls (Paul McCartney) - <http://www.youtube.com/watch?v=hXQhLaES7YI>**

**** <http://www.youtube.com/watch?v=es6U00LMmC4>**

***** <http://www.youtube.com/watch?v=ce4DJh-L7Ys>**

****** <http://youtu.be/WibmcsEGLKo>**

Another World IS Possible! - <http://vimeo.com/17022736>

***WORLD RANKINGS: <http://www.worldlifeexpectancy.com/world-rankings-total-deaths>**

***ALERT MAP - <http://hisz.rsoe.hu/alertmap/index2.php>**

***WORLDVIEW -CURRENT SITUATION - OCCUPY LIVE
STREAMS: <http://occupystreams.org/>**

WE CAN MAKE OUR OWN CONCLUSIONS AS TO THE WORLD WE WANT TO LEAVE TO OUR
CHILDREN. BUT WILL THIS BE THE BEST? IT IS YOUR CHOICE. WHAT DO YOU
WANT? WITH ALL THIS INFORMATION,
PLEASE DECIDE CAREFULLY BECAUSE YOU CAN NO LONGER HONESTLY SAY "I DON'T
KNOW!"

Note: This e-mail has been forwarded randomly to other people living in your* city/town with a publicly listed e-mail address.

Disclaimer: Strictly for Educational Purposes. NO laws have been broken NOR rights violated.

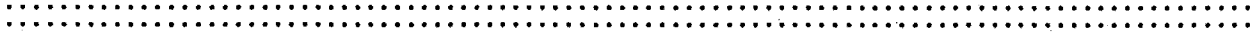


WE ARE PEACEMAKERS, PROTESTERS, ANTI-SEMITES, VIOLENCE
CROSSPOSTERS, VILLAGERS, WRITERS, ARTISTS,
PEOPLE, RIGHTS/ENVIRONMENTAL/SOCIAL JUSTICE (SOME OF US ARE)

WE ARE SURVIVORS!

WE SPEAK FOR THE MURDERERS & THE INNOCENT,
WE SPEAK FOR BROTHERS, SISTERS & ALL ITS CHILDREN, FOR THE FUTURE
OF HUMANITY & ALL LIFE.

May we all live to see it, Always..



From: Joseph Barnett [mntyjoseph@gmail.com]
Sent: Tuesday, August 20, 2013 11:37 AM
To: Clerk, County; City ID, SF; 30thstseniorservices@onlok.org; info@7tepees.org; admin@ahomewithin.org; info@amendingangel.org; donate@amendingangel.org; info@aminermiracle.org; info@accesswhj.org; Pointer Adult Probation-WebContact; accsf@sbcglobal.net; lori.thoemmes@ucsf.edu; aa@aasf.org; access@aasf.org; organizing@aclunc.org; arcbaio@usa.redcross.org; Loney, Justin; info@apafss.org; info@arabculturalcenter.org; info@thearcsf.org; info@arribajuntos.org; asobrepena@arribajuntos.org; angelac@asianlawcaucus.org; info@andnet.org; dliou@apilegaloutreach.org; info@apilegaloutreach.org; info@sfaws.org; hedianasfaws.org; info@asianinc.org; info@aspiranet.org; familyrecruiter@aspiranet.org; riseup@backontracksf.org; michael_baxter@sfdph.org; info@bavc.org; bawar@bawar.org; info@bawar.org; bernadette@bayanihanc.org; info@bayswan.org; penet@bayswan.org; admin.admin@bayviewci.org; lillian.shine@bayviewci.org; mental.health@bayviewci.org; substance.abuse@bayviewci.org; bhpmss1@aol.com; community@bayviewmagic.org; info@becausejusticematters.org; info@bhnc.org; info@bbbsba.org; bcoa@bcoa.org; Board of Supervisors; cperkins@kidsclub.org; info@bcaction.org; anthea.charles@marriott.com; piar@dss.ca.gov; info@rrnetwork.org; info@womenprisoners.org; info@callyouthconn.org; info@callyouth.org; heather@callyouth.org; moreinfo@cccyo.org; cgrs@uchastings.edu; frydmanl@uchastings.edu; cregs@sfsu.edu; marlene@cywd.com; kimo@cjcj.org; info@carecensf.org; info@hospitalityhouse.org; bgclsf@hotmail.com; info@childcarelaw.org; rr@childrenscouncil.org; info@chinatowncdc.org; info@caasf.org; cnsc@chinesenewcomers.org; register@ccsf.edu; sanfrancisco@cityteam.org; info@clinicbythebay.org; info@colemanadvocates.org; kramirez@colemanadvocates.org; admin@catsinc.org; david.fariello@ucsf.edu; info@cuav.org; ljones@cve.org; cyc@cyssf.org; ekisch@compass-sf.org; admin@conard.org; emberly@roclinic.org; info@crossculturalsf.org; rhodessa@culturalodyssey.org; info@curryseniorcenter.org; abushnell@curryseniorcenter.org; deafhope@deaf-hope.org; hotline@deaf-hope.org; DAAS; info@dcyf.org; fnp@pafmap.com; cameronhouse@cameronhouse.org; yulanda@cameronhouse.org; info@momagic.org; info@ehss.org; info@equalrights.org; admin@evictiondefense.org; hhammer@fcm.ucsf.edu; tfaulkne@ccsf.edu; info@filipinocc.org; Services, Business; jgrant@scs-sf.org; info@freedom-house.us.com; info@futureswithoutviolence.org; info@girlventures.org; brandi@hunterspointfamily.org; info@gotrbayarea.org; info@glide.org; goodsam@goodsamfrc.org; info@sfgoodwill.org; gummoon@gummoon.org; gummoon@yahoo.com; info@hify.org; samayoa@hify.org; info@ohlhoff.org; kdanielson@sfbar.org; info@hcnkids.org; info@homelessprenatal.org; info@horizons-sf.org; hyp@huckleberryyouth.org; hamptondistrict@yahoo.com; info@ilrcsf.org; info@ioaging.org; estela.garcia@ifrsf.org; admin@iibayarea.org; ampierini@italians.com; jmccue@janetpomeroy.org; info@jycyc.org; admin@jelaniinc.org; admin@jfc.org; hire@jvs.org; kimochikai@kimochi-inc.org; cj@iic.edu; info@lacasa.org; info@lacocinasf.org; info@lrcl.org; info@larazacrc.org; mail@larkinstreetyouth.org; lyricinfo@lyric.org; info@lccr.com; egarcia@lulac.org; info@las-elc.org; info@laesf.org

Subject: Circus

Dear Friends,

As you may know, The Ringling Bros Circus will be in your area next week and you will likely see locals protesting there. I'm writing to ask you to consider boycotting anything to do with Ringling Bros Circus because they treat their animal with documented horrific cruelty. Most of these animals are in constant agony. Ringling subjects all their animals to brutal "training," including their baby elephants. Bears, elephants, tigers, lions and other animals do not voluntarily ride bicycles, stand on their heads, balance on balls, or jump through rings of fire. They don't perform these and other difficult tricks because they want to; they perform them because they're afraid of what will happen if they don't. For animals in Ringling's circus, there is no such thing as "positive reinforcement"—only varying degrees of punishment and deprivation.

Neither child nor adult should be giving a single dollar to Ringling Bros. because they will use it to buy stun guns, whips, electrical prods and

bullhooks to torture their animals with until they comply. For your entertainment. This is nothing less than slavery. I know you wouldn't want to be part of such horrific treatment of innocent and magnificent animals, nor would you help fund their suffering if you knew that's what you were money was used for.

LEARN MORE ABOUT RINGLING BROS. CIRCUS CRUELTY:

--For dozens of cruelty violations between 2007 and 2011, Ringling paid the USDA \$270,000 for failure to comply with humane treatment laws. This is the largest penalty ever assessed against an exhibitor for animal cruelty. Violations include:

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Failure to test elephants for tuberculosis.

--At least 29 elephants, including four babies, have died since 1992, including an 8-month-old baby elephant named Riccardo who was destroyed after he fractured his hind legs when he fell from a circus pedestal. In 2004, a 2-year-old lion died of apparent heatstroke while the circus train crossed the Mojave Desert.

PLEASE PLEASE boycott Ringling Bros. and those businesses supporting them- no matter where they are or what they are doing in your town. It's a simple and moral way to stand up for what's good and right. The circus is slavery. The animals could go free if nobody came to see them. <http://emptyallcages.com/2013/01/14/circus-animal-cruelty-make-the-connection/>

In hopes you'll refuse to fund animal abuse by sharing with others, and boycotting the circus,

Joseph

PEACEFUL PROTESTS TO ATTEND

- Austin TX August 21 <https://www.facebook.com/events/671988239481674/>
- Portland OR Sept 13 <https://www.facebook.com/events/500107230064028>
- Salt Lake City UT Sept 26 <https://www.facebook.com/events/380009972111555/>
- San Diego CA August 8-11 <https://www.facebook.com/events/125166214340730/?ref=3>
- San Francisco/ Daly August 29 <https://www.facebook.com/events/560056144033129/>
- San Jose CA August 21 <https://www.facebook.com/events/169022883276234/>
- Stockton CA Sept 21 <https://www.facebook.com/events/1392941700918054>

From: Board of Supervisors
To: BOS-Supervisors
Subject: Please Boycott Ringling Bros Circus & attend a protest if you can

From: mouse haywood [mailto:kittyandmoose@yahoo.co.uk]

Sent: Wednesday, August 21, 2013 5:32 AM

To: Clerk, County; City ID, SF; 30thstseniorservices@onlok.org; info@7tepees.org; admin@ahomewithin.org; info@amendingangel.org; donate@amendingangel.org; info@aminermiracle.org; info@accesswhj.org; Pointer Adult Probation-WebContact; accsf@sbcglobal.net; lori.thoemmes@ucsf.edu; aa@aasf.org; access@aasf.org; organizing@aclunc.org; arcbaiffo@usa.redcross.org; Loney, Justin; info@apafss.org; info@arabculturalcenter.org; info@thearcsf.org; info@arribajuntos.org; asobrepena@arribajuntos.org; angelac@asianlawcaucus.org; info@andnet.org; dliou@apilegaloutreach.org; info@apilegaloutreach.org; info@sfaws.org; hediana@sfaws.org; info@asianinc.org; info@aspiranet.org; familyrecruiter@aspiranet.org; riseup@backontracksf.org; michael_baxter@sfdph.org; info@bavc.org; bawar@bawar.org; info@bawar.org; bernadette@bayanihanc.org; info@bayswan.org; penet@bayswan.org; admin.admin@bayviewci.org; lillian.shine@bayviewci.org; mental.health@bayviewci.org; substance.abuse@bayviewci.org; bhpmss1@aol.com; community@bayviewmagic.org; info@becausejusticematters.org; info@bhnc.org; info@bbbsba.org; bcoa@bcoa.org; Board of Supervisors; cperkins@kidsclub.org; info@bcaction.org; anthea.charles@marriott.com; piar@dss.ca.gov; info@rrnetwork.org; info@womenprisoners.org; info@calyouthconn.org; info@calyouth.org; heather@calyouth.org; moreinfo@cccyo.org; cgcs@uchastings.edu; frydmanl@uchastings.edu; cregs@sfsu.edu; marlene@cywd.org; kimo@cjcj.org; info@carecensf.org; info@hospitalityhouse.org; bgclsf@hotmail.com; info@childcarelaw.org; rr@childrenscouncil.org; info@chinatowncdc.org; info@caasf.org; cnsc@chinesenewcomers.org; register@ccsf.edu; sanfrancisco@cityteam.org; info@clinicbythebay.org; info@colemanadvocates.org; kramirez@colemanadvocates.org; admin@catsinc.org; david.fariello@ucsf.edu; info@cuav.org; ljones@cve.org; cyc@cyssf.org; ekisch@compass-sf.org; admin@conard.org; emberly@roclinic.org; info@crossculturalsf.org; rhodessa@culturalodyssey.org; info@curryseniorcenter.org; abushnell@curryseniorcenter.org; deafhope@deaf-hope.org
Subject: Please Boycott Ringling Bros Circus & attend a protest if you can

Dear Friends,

As you may know, The Ringling Bros Circus will be in your area next week and you will likely see locals protesting there. I'm writing to ask you to consider boycotting anything to do with Ringling Bros Circus because they treat their animal with documented horrific cruelty. Most of these animals are in constant agony. Ringling subjects all their animals to brutal training, including their baby elephants. Bears, elephants, tigers, lions and other animals do not voluntarily ride bicycles, stand on their heads, balance on balls, or jump through rings of fire. They don't perform these and other difficult tricks because they want to; they perform them because they're afraid of what will happen if they don't. For animals in Ringling's circus, there is no such thing as "positive reinforcement"—only varying degrees of punishment and deprivation.

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<http://emptyallcages.com/2013/01/14/circus-animal-cruelty-make-the-connection/>

In hopes you'll refuse to fund animal abuse by sharing with others, and boycotting the circus,
Lisa

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- Salt Lake City UT Sept 26 <https://www.facebook.com/events/380009972111555/>
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- San Jose CA August 21 <https://www.facebook.com/events/169022883276234/>
- Stockton CA Sept 21 <https://www.facebook.com/events/1392941700918054>

Orig: Leg. Clerk
C: BOS-11, COB, Leg Dep

Lippe Gaffney Wagner LLP www.lgwlawyers.com

Thomas N. Lippe
Brian Gaffney
Keith G. Wagner
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Dep. City
Attorney
Cpage

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SACRAMENTO • 9333 Sparks Way, Sacramento, CA 95827 • T 916.361.3887 • F 916.361.3897

August 16, 2013

City and County of San Francisco
c/o Ms. Angela Calvillo
Clerk of the Board of Supervisors
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4689

Successor Agency to the Redevelopment
Agency of the City and County of San
Francisco

- Office of Community Investment and Infrastructure
- Commission on Community Investment and Infrastructure of the Successor Agency to the Redevelopment Agency of the City and County of San Francisco
- Oversight Board of the Successor Agency to the Redevelopment Agency of the City and County of San Francisco

1 South Van Ness Avenue, 5th Floor
San Francisco, CA 94103

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
AUG 19 PM 2:13
pc

Re: Notice of Commencement of CEQA Action Regarding 706 Mission Street - The Mexican Museum and Residential Tower Project; State Clearinghouse Number 2011042035 (Pub. Resources Code § 21167.5)

Dear Ms. Cavillo and Above Referenced Agencies:

This letter provides written notice pursuant to Public Resources Code section 21167.5 that our clients, 765 Market Street Residential Owners Association, Friends of Yerba Buena, Paul Sedway, Ron Wornick, Matthew Schoenberg, Joe Fang, and Margaret Collins, intend to file a lawsuit challenging approval of the 706 Mission Street-Mexican Museum and Residential Tower Project. The Project and its approvals are described in Notices of Determination filed with the San Francisco County Clerk by the Successor Agency to the Redevelopment Agency of the City and County of San Francisco on July 19, 2013; by the Oversight Board of the Successor Agency to the Redevelopment Agency of the City and County of San Francisco on July 24, 2013; and by the San Francisco Planning Department on August 02, 2013 and August 13, 2013. The grounds for this lawsuit include grounds that these approvals do not comply with the requirements of the California Environmental Quality Act.

**Document is available
at the Clerk's Office
Room 244, City Hall**

From: dave stanton [mailto:changemail.org]
Sent: Friday, July 26, 2013 8:58 PM
To: Board of Supervisors
Subject: I just signed "Make fiber broadband a priority for San Francisco"

Dear San Francisco Board of Supervisors,

I just signed Dana S's petition "[Make fiber broadband a priority for San Francisco](#)" on Change.org.

As other cities embrace high-speed fiber broadband, San Francisco is getting left behind. Our city has underutilized public fiber and several local Internet Service Providers eager to deploy gigabit speed broadband to businesses and households, yet this is stymied by rules and regulations that have not kept pace with technology. Deployment of fiber and ultra-high speed broadband provides a unique opportunity to create innovation and new jobs, extend public access and develop valuable infrastructure that would serve our city for decades to come. I encourage you to develop policy to encourage fiber deployment and make ultra fast broadband a priority for San Francisco.

Sincerely,
dave stanton San Francisco, California

There are now 27 signatures on this petition. Read reasons why people are signing, and respond to Dana S by clicking here:

<http://www.change.org/petitions/make-fiber-broadband-a-priority-for-san-francisco?response=9272c59f571d>



60

From: T G [mailto:changemail.org]
Sent: Thursday, July 25, 2013 7:13 PM
To: Board of Supervisors
Subject: I just signed "Make fiber broadband a priority for San Francisco"

Dear San Francisco Board of Supervisors,

I just signed Dana S's petition "[Make fiber broadband a priority for San Francisco](#)" on Change.org.

As other cities embrace high-speed fiber broadband, San Francisco is getting left behind. Our city has underutilized public fiber and several local Internet Service Providers eager to deploy gigabit speed broadband to businesses and households, yet this is stymied by rules and regulations that have not kept pace with technology. Deployment of fiber and ultra-high speed broadband provides a unique opportunity to create innovation and new jobs, extend public access and develop valuable infrastructure that would serve our city for decades to come. I encourage you to develop policy to encourage fiber deployment and make ultra fast broadband a priority for San Francisco.

Sincerely,
T G San Francisco, California

There are now 26 signatures on this petition. Read reasons why people are signing, and respond to Dana S by clicking here:

<http://www.change.org/petitions/make-fiber-broadband-a-priority-for-san-francisco?response=9272c59f571d>



From: Daniel Stadulis [mailto:changemail.org]
Sent: Thursday, July 25, 2013 4:51 PM
To: Board of Supervisors
Subject: I just signed "Make fiber broadband a priority for San Francisco"

Dear San Francisco Board of Supervisors,

I just signed Dana S's petition "[Make fiber broadband a priority for San Francisco](#)" on Change.org.

As other cities embrace high-speed fiber broadband, San Francisco is getting left behind. Our city has underutilized public fiber and several local Internet Service Providers eager to deploy gigabit speed broadband to businesses and households, yet this is stymied by rules and regulations that have not kept pace with technology. Deployment of fiber and ultra-high speed broadband provides a unique opportunity to create innovation and new jobs, extend public access and develop valuable infrastructure that would serve our city for decades to come. I encourage you to develop policy to encourage fiber deployment and make ultra fast broadband a priority for San Francisco.

Sincerely,
Daniel Stadulis San Francisco, California

There are now 25 signatures on this petition. Read reasons why people are signing, and respond to Dana S by clicking here:

<http://www.change.org/petitions/make-fiber-broadband-a-priority-for-san-francisco?response=9272c59f571d>



From: David Garcia [mailto:changemail.org]
Sent: Thursday, July 25, 2013 4:39 PM
To: Board of Supervisors
Subject: I just signed "Make fiber broadband a priority for San Francisco"

Dear San Francisco Board of Supervisors,

I just signed Dana S's petition "[Make fiber broadband a priority for San Francisco](#)" on Change.org.

As other cities embrace high-speed fiber broadband, San Francisco is getting left behind. Our city has underutilized public fiber and several local Internet Service Providers eager to deploy gigabit speed broadband to businesses and households, yet this is stymied by rules and regulations that have not kept pace with technology. Deployment of fiber and ultra-high speed broadband provides a unique opportunity to create innovation and new jobs, extend public access and develop valuable infrastructure that would serve our city for decades to come. I encourage you to develop policy to encourage fiber deployment and make ultra fast broadband a priority for San Francisco.

Sincerely,
David Garcia san francisco, California

There are now 24 signatures on this petition. Read reasons why people are signing, and respond to Dana S by clicking here:

<http://www.change.org/petitions/make-fiber-broadband-a-priority-for-san-francisco?response=9272c59f571d>



From: Anders Finn [mailto:mail@changemail.org]
Sent: Thursday, July 25, 2013 4:38 PM
To: Board of Supervisors
Subject: I just signed "Make fiber broadband a priority for San Francisco"

Dear San Francisco Board of Supervisors,

I just signed Dana S's petition "[Make fiber broadband a priority for San Francisco](#)" on Change.org.

As other cities embrace high-speed fiber broadband, San Francisco is getting left behind. Our city has underutilized public fiber and several local Internet Service Providers eager to deploy gigabit speed broadband to businesses and households, yet this is stymied by rules and regulations that have not kept pace with technology. Deployment of fiber and ultra-high speed broadband provides a unique opportunity to create innovation and new jobs, extend public access and develop valuable infrastructure that would serve our city for decades to come. I encourage you to develop policy to encourage fiber deployment and make ultra fast broadband a priority for San Francisco.

Sincerely,
Anders Finn San Francisco, California

There are now 23 signatures on this petition. Read reasons why people are signing, and respond to Dana S by clicking here:

<http://www.change.org/petitions/make-fiber-broadband-a-priority-for-san-francisco?response=9272c59f571d>



From: Alexander Chu [mailto:changemail.org]
Sent: Wednesday, July 24, 2013 2:37 PM
To: Board of Supervisors
Subject: I just signed "Make fiber broadband a priority for San Francisco"

Dear San Francisco Board of Supervisors,

I just signed Dana S's petition "Make fiber broadband a priority for San Francisco" on Change.org.

As other cities embrace high-speed fiber broadband, San Francisco is getting left behind. Our city has underutilized public fiber and several local Internet Service Providers eager to deploy gigabit speed broadband to businesses and households, yet this is stymied by rules and regulations that have not kept pace with technology. Deployment of fiber and ultra-high speed broadband provides a unique opportunity to create innovation and new jobs, extend public access and develop valuable infrastructure that would serve our city for decades to come. I encourage you to develop policy to encourage fiber deployment and make ultra fast broadband a priority for San Francisco.

Sincerely,
Alexander Chu San Francisco, California

There are now 22 signatures on this petition. Read reasons why people are signing, and respond to Dana S by clicking here:

<http://www.change.org/petitions/make-fiber-broadband-a-priority-for-san-francisco?response=9272c59f571d>



From: Loren Bland [mailto:changemail.org]
Sent: Tuesday, July 23, 2013 6:26 PM
To: Board of Supervisors
Subject: I just signed "Make fiber broadband a priority for San Francisco"

Dear San Francisco Board of Supervisors,

I just signed Dana S's petition "[Make fiber broadband a priority for San Francisco](#)" on Change.org.

As other cities embrace high-speed fiber broadband, San Francisco is getting left behind. Our city has underutilized public fiber and several local Internet Service Providers eager to deploy gigabit speed broadband to businesses and households, yet this is stymied by rules and regulations that have not kept pace with technology. Deployment of fiber and ultra-high speed broadband provides a unique opportunity to create innovation and new jobs, extend public access and develop valuable infrastructure that would serve our city for decades to come. I encourage you to develop policy to encourage fiber deployment and make ultra fast broadband a priority for San Francisco.

Sincerely,
Loren Bland San Francisco, California

There are now 21 signatures on this petition. Read reasons why people are signing, and respond to Dana S by clicking here:

<http://www.change.org/petitions/make-fiber-broadband-a-priority-for-san-francisco?response=9272c59f571d>



From: Michael La [mailto:changemail.org]
Sent: Friday, August 16, 2013 6:32 PM
To: Board of Supervisors
Subject: I just signed "Make fiber broadband a priority for San Francisco"

Dear San Francisco Board of Supervisors,

I just signed Dana S's petition "[Make fiber broadband a priority for San Francisco](#)" on Change.org.

As other cities embrace high-speed fiber broadband, San Francisco is getting left behind. Our city has underutilized public fiber and several local Internet Service Providers eager to deploy gigabit speed broadband to businesses and households, yet this is stymied by rules and regulations that have not kept pace with technology. Deployment of fiber and ultra-high speed broadband provides a unique opportunity to create innovation and new jobs, extend public access and develop valuable infrastructure that would serve our city for decades to come. I encourage you to develop policy to encourage fiber deployment and make ultra fast broadband a priority for San Francisco.

Sincerely,
Michael La San Francisco, California

There are now 29 signatures on this petition. Read reasons why people are signing, and respond to Dana S by clicking here:

<http://www.change.org/petitions/make-fiber-broadband-a-priority-for-san-francisco?response=9272c59f571d>



From: Don MacDonald [mailto:changemail.org]
Sent: Thursday, August 15, 2013 9:21 PM
To: Board of Supervisors
Subject: I just signed "Make fiber broadband a priority for San Francisco"

Dear San Francisco Board of Supervisors,

I just signed Dana S's petition "[Make fiber broadband a priority for San Francisco](#)" on Change.org.

As other cities embrace high-speed fiber broadband, San Francisco is getting left behind. Our city has underutilized public fiber and several local Internet Service Providers eager to deploy gigabit speed broadband to businesses and households, yet this is stymied by rules and regulations that have not kept pace with technology. Deployment of fiber and ultra-high speed broadband provides a unique opportunity to create innovation and new jobs, extend public access and develop valuable infrastructure that would serve our city for decades to come. I encourage you to develop policy to encourage fiber deployment and make ultra fast broadband a priority for San Francisco.

Sincerely,
Don MacDonald San Francisco, California

There are now 28 signatures on this petition. Read reasons why people are signing, and respond to Dana S by clicking here:

<http://www.change.org/petitions/make-fiber-broadband-a-priority-for-san-francisco?response=9272c59f571d>



From: Board of Supervisors
To: BOS-Supervisors
Subject: Please vote YES to Save The Sharp Park Wetlands

-----Original Message-----

From: Christine Cerqueda [mailto:catcalico@live.com]
Sent: Thursday, August 01, 2013 3:57 AM
To: Board of Supervisors
Subject: Please vote YES to Save The Sharp Park Wetlands

Dear Board of Supervisors

As a supporter of SAVE THE FROGS! (www.savethefrogs.com), I am writing to urge you to support Supervisor John Avalos' proposed legislation that would re-purpose the Sharp Park Golf Course to a new public park managed by the National Park Service that all can enjoy. The Sharp Park Wetlands provide critical habitat for the endangered California Red-Legged Frog and a variety of other wildlife. Both frogs and wetlands are rapidly disappearing in California and worldwide, so it is disconcerting that the City of San Francisco is currently using taxpayer dollars to pump the Sharp Park Wetlands dry, killing endangered frogs in the process, and violating state and federal laws.

The Sharp Park Golf Course has a long history of environmental and economic troubles, and the time has clearly come for the City of San Francisco to change course. By closing the golf course and handing the management of the land over to the National Park Service, the City of San Francisco would relieve itself of its current financial, legal and environmental burden, and it would also clearly mark itself as a world leader in environmental protection efforts.

The restored Sharp Park Wetlands would be a safe haven for threatened wildlife and would provide valuable recreational opportunities to San Francisco residents and tourists alike. This would not only improve the quality of life for San Francisco's residents, it would increase the long-term economic value of the property.

Frogs already face an array of threats from climate change to habitat destruction; pesticide use; over-collection for frog legs and dissections; invasive species; and infectious diseases spread by human activity. Frogs eat mosquitoes, provide us with medical advances, serve as food for birds and fish, and their tadpoles filter our drinking water. Plus kids love frogs, and it is our obligation to them to leave this planet in better shape than when we arrived here.

On behalf of all those who enjoy nature and wildlife, thanks for your consideration.

Christine Cerqueda

Paranaque, ot
PH

61

Y

From: Board of Supervisors
To: BOS-Supervisors
Subject: Please Save The Sharp Park Wetlands

From: Christine Cerqueda [mailto:catcalico@live.com]
Sent: Thursday, August 01, 2013 3:58 AM
To: Board of Supervisors
Subject: Please Save The Sharp Park Wetlands

Dear Board of Supervisors

I am writing to urge the City of San Francisco to turn the Sharp Park Golf Course over to its next door neighbor, the National Park Service. The Sharp Park Wetlands provide critical habitat for the endangered California Red-Legged Frog and a variety of other wildlife. Both frogs and wetlands are rapidly disappearing in California and worldwide, so it is disconcerting that the City of San Francisco is currently using taxpayer dollars to pump the Sharp Park Wetlands dry, killing endangered frogs in the process, and violating state and federal laws.

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On behalf of all those who enjoy nature and wildlife, thanks for your consideration.

Christine Cerqueda

Paranaque, ot 1703
PH

From: Lesley Dove [lesleyvegandove@gmail.com]
Sent: Thursday, August 01, 2013 4:26 AM
To: Board of Supervisors
Subject: Please vote YES to Save The Sharp Park Wetlands

Dear Board of Supervisors

As a supporter of SAVE THE FROGS! (www.savethefrogs.com), I am writing to urge you to support Supervisor John Avalos' proposed legislation that would re-purpose the Sharp Park Golf Course to a new public park managed by the National Park Service that all can enjoy. The Sharp Park Wetlands provide critical habitat for the endangered California Red-Legged Frog and a variety of other wildlife. Both frogs and wetlands are rapidly disappearing in California and worldwide, so it is disconcerting that the City of San Francisco is currently using taxpayer dollars to pump the Sharp Park Wetlands dry, killing endangered frogs in the process, and violating state and federal laws.

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On behalf of all those who enjoy nature and wildlife, thanks for your consideration.

Lesley Dove

London, ot
GB

From: Lesley Dove [lesleyvegandove@gmail.com]
Sent: Thursday, August 01, 2013 4:27 AM
To: Board of Supervisors
Subject: Please Save The Sharp Park Wetlands

Dear Board of Supervisors

I am writing to urge the City of San Francisco to turn the Sharp Park Golf Course over to its next door neighbor, the National Park Service. The Sharp Park Wetlands provide critical habitat for the endangered California Red-Legged Frog and a variety of other wildlife. Both frogs and wetlands are rapidly disappearing in California and worldwide, so it is disconcerting that the City of San Francisco is currently using taxpayer dollars to pump the Sharp Park Wetlands dry, killing endangered frogs in the process, and violating state and federal laws.

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On behalf of all those who enjoy nature and wildlife, thanks for your consideration.

Lesley Dove

London, ot TW12 1AH
GB

From: Board of Supervisors
To: BOS-Supervisors
Subject: 25 more people signed: Lisa Stafford, kate snider...

From: D'shaun Williams [mailto:mail@changemail.org]
Sent: Friday, July 26, 2013 4:11 PM
To: Board of Supervisors
Subject: 25 more people signed: Lisa Stafford, kate snider...

25 people recently add their names to Wild Equity Institute's petition "Restore Sharp Park". That means more than 500 people have signed on.

There are now 775 signatures on this petition. Read reasons why people are signing, and respond to Wild Equity Institute by clicking here:

<http://www.change.org/petitions/restore-sharp-park?response=9272c59f571d>

Dear San Francisco Board of Supervisors,

Sharp Park Golf Course is owned by San Francisco but located in Pacifica, California. With a glut of golf courses around the Bay Area, I would like to see you work to transform Sharp Park from a money-losing, endangered species-killing golf course into a new National Park that provides recreational amenities everyone can enjoy. By partnering with the National Park Service, San Francisco can redirect the money it saves back to neighborhood parks and community centers, and we all get a new National Park! Please support the restoration of Sharp Park so valuable species can thrive and all people can enjoy the beautiful gifts nature has to offer.

Sincerely,

751. Lisa Stafford Kennesaw, Georgia
752. kate snider tuscola, Texas
753. Diana Ruelas los Angeles, California
754. Kara Calton Columbia, Missouri
755. Charles Garrett Columbia, Missouri
756. Andre Gualberto Philadelphia, Pennsylvania
757. Gina Andrews Turnersville, New Jersey
758. Bryton Dimitrou Torrance, California
759. Louann Smith Plano, Texas
760. Wayne Coleman Bristol, Connecticut
761. brenda scott brunswick, Georgia
762. Seanna Riker Hamburg, New Jersey
763. Ann Cambrai Lake Ronk, New York
764. Tom Dauria Ridgewood, New Jersey
765. Robert L Turner III Rockwall, Texas
766. Dillon Lopatic Middletown, Pennsylvania
767. Iontra Blanc Concord, New Hampshire
768. Margaret Wilterdink Windham, Ohio
769. Joanna Stalker Margate, Florida
770. Tom Dauria East Dennis, Massachusetts

- 771. Renae Lindahl Eden Prairie, Minnesota
- 772. Reuel Sherwood Tamarac, Florida
- 773. Alexandria Gingras Las Vegas, Nevada
- 774. Peter Laferriere woodbury, Connecticut
- 775. D'shaun Williams Richmond, Virginia

From: Janice Cowett [jcowett@pioneercable.net]
Sent: Sunday, August 18, 2013 9:04 AM
To: Board of Supervisors
Subject: Please vote YES to Save The Sharp Park Wetlands

Dear Board of Supervisors

As a supporter of SAVE THE FROGS! (www.savethefrogs.com), I am writing to urge you to support Supervisor John Avalos' proposed legislation that would re-purpose the Sharp Park Golf Course to a new public park managed by the National Park Service that all can enjoy. The Sharp Park Wetlands provide critical habitat for the endangered California Red-Legged Frog and a variety of other wildlife. Both frogs and wetlands are rapidly disappearing in California and worldwide, so it is disconcerting that the City of San Francisco is currently using taxpayer dollars to pump the Sharp Park Wetlands dry, killing endangered frogs in the process, and violating state and federal laws.

The Sharp Park Golf Course has a long history of environmental and economic troubles, and the time has clearly come for the City of San Francisco to change course. By closing the golf course and handing the management of the land over to the National Park Service, the City of San Francisco would relieve itself of its current financial, legal and environmental burden, and it would also clearly mark itself as a world leader in environmental protection efforts.

The restored Sharp Park Wetlands would be a safe haven for threatened wildlife and would provide valuable recreational opportunities to San Francisco residents and tourists alike. This would not only improve the quality of life for San Francisco's residents, it would increase the long-term economic value of the property.

Frogs already face an array of threats from climate change to habitat destruction; pesticide use; over-collection for frog legs and dissections; invasive species; and infectious diseases spread by human activity. Frogs eat mosquitoes, provide us with medical advances, serve as food for birds and fish, and their tadpoles filter our drinking water. Plus kids love frogs, and it is our obligation to them to leave this planet in better shape than when we arrived here.

On behalf of all those who enjoy nature and wildlife, thanks for your consideration.

Janice Cowett

Houlton, ME
US

From: John Cassidy [mailto:changemail.org]
Sent: Sunday, August 18, 2013 4:37 AM
To: Board of Supervisors
Subject: 25 more people signed: Max Urso, Sarah Gawboy...

25 people recently add their names to Wild Equity Institute's petition "Restore Sharp Park". That means more than 500 people have signed on.

There are now 800 signatures on this petition. Read reasons why people are signing, and respond to Wild Equity Institute by clicking here:

<http://www.change.org/petitions/restore-sharp-park?response=9272c59f571d>

Dear San Francisco Board of Supervisors,

Sharp Park Golf Course is owned by San Francisco but located in Pacifica, California. With a glut of golf courses around the Bay Area, I would like to see you work to transform Sharp Park from a money-losing, endangered species-killing golf course into a new National Park that provides recreational amenities everyone can enjoy. By partnering with the National Park Service, San Francisco can redirect the money it saves back to neighborhood parks and community centers, and we all get a new National Park! Please support the restoration of Sharp Park so valuable species can thrive and all people can enjoy the beautiful gifts nature has to offer.

Sincerely,

- 776. Max Urso San Pedro Sula, Honduras
- 777. Sarah Gawboy Venice, California
- 778. Marcy Matasick Sandia Park, New Mexico
- 779. Susan Dillow Leisenring, Pennsylvania
- 780. Gary Boren San Francisco, California
- 781. John Doe Pittsburgh, Pennsylvania
- 782. Adilene Leonides Orlando, Florida
- 783. sandra church enterprise, Alabama
- 784. Ceci Benavides Pahoia, Hawaii
- 785. Julie Squire Raytown, Missouri
- 786. Alyssa DeLong El Mirage, Arizona
- 787. Raymond Arent Severna Park, Maryland
- 788. Danny Grogg Beaverton, Oregon
- 789. William Jones Del Valle, Texas
- 790. Heidi Young San Francisco, California
- 791. D CARTER HUNTINGTON BEACH, California
- 792. D. Singer Oakland, California
- 793. Desi Kranz Watertown, South Dakota
- 794. Kevin Stanuch Woodridge, Illinois
- 795. Kacie Ouimet Davis, Arizona
- 796. Sheila Ward San Juan, Puerto Rico
- 797. donna west southwick, Massachusetts
- 798. Joe Wenzel West Saint Paul, Minnesota

799. Kirsten Phillips Columbia, Missouri
800. John Cassidy Narragansett, Rhode Island



From: SONIA GATT [son_connect@hotmail.com]
Sent: Saturday, August 17, 2013 8:10 PM
To: Board of Supervisors
Subject: Please Save The Sharp Park Wetlands

Dear Board of Supervisors

I am writing to urge the City of San Francisco to turn the Sharp Park Golf Course over to its next door neighbor, the National Park Service. The Sharp Park Wetlands provide critical habitat for the endangered California Red-Legged Frog and a variety of other wildlife. Both frogs and wetlands are rapidly disappearing in California and worldwide, so it is disconcerting that the City of San Francisco is currently using taxpayer dollars to pump the Sharp Park Wetlands dry, killing endangered frogs in the process, and violating state and federal laws.

The Sharp Park Golf Course has a long history of environmental and economic troubles, and the time has clearly come for the City of San Francisco to change course. By closing the golf course and handing the land over to the National Park Service, the City of San Francisco would relieve itself of its current financial, legal and environmental burden, and it would also clearly mark itself as a world leader in environmental protection efforts.

The restored Sharp Park Wetlands would be a safe haven for threatened wildlife and would provide valuable recreational opportunities to San Francisco residents and tourists alike. This would not only improve the quality of life for San Francisco's residents, it would increase the long-term economic value of the property.

On behalf of all those who enjoy nature and wildlife, thanks for your consideration.

SONIA GATT

MALTA, ot MSD1350
MT

From: breanna sylvia [bbreanna220@yahoo.com]
Sent: Thursday, August 01, 2013 10:13 PM
To: Board of Supervisors
Subject: Please Save The Sharp Park Wetlands

Dear Board of Supervisors

I am writing to urge the City of San Francisco to turn the Sharp Park Golf Course over to its next door neighbor, the National Park Service. The Sharp Park Wetlands provide critical habitat for the endangered California Red-Legged Frog and a variety of other wildlife. Both frogs and wetlands are rapidly disappearing in California and worldwide, so it is disconcerting that the City of San Francisco is currently using taxpayer dollars to pump the Sharp Park Wetlands dry, killing endangered frogs in the process, and violating state and federal laws.

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On behalf of all those who enjoy nature and wildlife, thanks for your consideration.

breanna sylvia

port huron, MI 48060
US

From: breanna sylvia [bbreanna220@yahoo.com]
Sent: Thursday, August 01, 2013 10:12 PM
To: Board of Supervisors
Subject: Please vote YES to Save The Sharp Park Wetlands

Dear Board of Supervisors

As a supporter of SAVE THE FROGS! (www.savethefrogs.com), I am writing to urge you to support Supervisor John Avalos' proposed legislation that would re-purpose the Sharp Park Golf Course to a new public park managed by the National Park Service that all can enjoy. The Sharp Park Wetlands provide critical habitat for the endangered California Red-Legged Frog and a variety of other wildlife. Both frogs and wetlands are rapidly disappearing in California and worldwide, so it is disconcerting that the City of San Francisco is currently using taxpayer dollars to pump the Sharp Park Wetlands dry, killing endangered frogs in the process, and violating state and federal laws.

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Frogs already face an array of threats from climate change to habitat destruction; pesticide use; over-collection for frog legs and dissections; invasive species; and infectious diseases spread by human activity. Frogs eat mosquitoes, provide us with medical advances, serve as food for birds and fish, and their tadpoles filter our drinking water. Plus kids love frogs, and it is our obligation to them to leave this planet in better shape than when we arrived here.

On behalf of all those who enjoy nature and wildlife, thanks for your consideration.

breanna sylvia

port huron, MI
US

From: Suzan Toma [s.toma@home.nl]
Sent: Sunday, August 04, 2013 6:43 AM
To: Board of Supervisors
Subject: Please vote YES to Save The Sharp Park Wetlands

Dear Board of Supervisors

As a supporter of SAVE THE FROGS! (www.savethefrogs.com), I am writing to urge you to support Supervisor John Avalos' proposed legislation that would re-purpose the Sharp Park Golf Course to a new public park managed by the National Park Service that all can enjoy. The Sharp Park Wetlands provide critical habitat for the endangered California Red-Legged Frog and a variety of other wildlife. Both frogs and wetlands are rapidly disappearing in California and worldwide, so it is disconcerting that the City of San Francisco is currently using taxpayer dollars to pump the Sharp Park Wetlands dry, killing endangered frogs in the process, and violating state and federal laws.

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On behalf of all those who enjoy nature and wildlife, thanks for your consideration.

Suzan Toma

ot
NL

From: Lisa Franklin [frankli31@bigpond.com]
Sent: Sunday, August 04, 2013 6:58 AM
To: Board of Supervisors
Subject: Please vote YES to Save The Sharp Park Wetlands

Dear Board of Supervisors

As a supporter of SAVE THE FROGS! (www.savethefrogs.com), I am writing to urge you to support Supervisor John Avalos' proposed legislation that would re-purpose the Sharp Park Golf Course to a new public park managed by the National Park Service that all can enjoy. The Sharp Park Wetlands provide critical habitat for the endangered California Red-Legged Frog and a variety of other wildlife. Both frogs and wetlands are rapidly disappearing in California and worldwide, so it is disconcerting that the City of San Francisco is currently using taxpayer dollars to pump the Sharp Park Wetlands dry, killing endangered frogs in the process, and violating state and federal laws.

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On behalf of all those who enjoy nature and wildlife, thanks for your consideration.

Lisa Franklin

Little River, ot
AU

From: Lisa Franklin [frankli31@bigpond.com]
Sent: Sunday, August 04, 2013 6:59 AM
To: Board of Supervisors
Subject: Please Save The Sharp Park Wetlands

Dear Board of Supervisors

I am writing to urge the City of San Francisco to turn the Sharp Park Golf Course over to its next door neighbor, the National Park Service. The Sharp Park Wetlands provide critical habitat for the endangered California Red-Legged Frog and a variety of other wildlife. Both frogs and wetlands are rapidly disappearing in California and worldwide, so it is disconcerting that the City of San Francisco is currently using taxpayer dollars to pump the Sharp Park Wetlands dry, killing endangered frogs in the process, and violating state and federal laws.

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On behalf of all those who enjoy nature and wildlife, thanks for your consideration.

Lisa Franklin

Little River, ot 3211
AU

From: Daniela Holmes [danielaandreas@online.de]
Sent: Sunday, August 04, 2013 1:18 PM
To: Board of Supervisors
Subject: Please vote YES to Save The Sharp Park Wetlands

Dear Board of Supervisors

As a supporter of SAVE THE FROGS! (www.savethefrogs.com), I am writing to urge you to support Supervisor John Avalos' proposed legislation that would re-purpose the Sharp Park Golf Course to a new public park managed by the National Park Service that all can enjoy. The Sharp Park Wetlands provide critical habitat for the endangered California Red-Legged Frog and a variety of other wildlife. Both frogs and wetlands are rapidly disappearing in California and worldwide, so it is disconcerting that the City of San Francisco is currently using taxpayer dollars to pump the Sharp Park Wetlands dry, killing endangered frogs in the process, and violating state and federal laws.

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On behalf of all those who enjoy nature and wildlife, thanks for your consideration.

Daniela Holmes

Dinslaken, ot
DE

From: Board of Supervisors
To: BOS-Supervisors; Evans, Derek
Subject: File 120987: 25 more people signed: Cherie Kolin, Jonathan Perri...

From: Leslie KARDOS [mailto:mail@changemail.org]
Sent: Wednesday, July 31, 2013 8:16 PM
To: Board of Supervisors
Subject: 25 more people signed: Cherie Kolin, Jonathan Perri...

25 people recently add their names to Dylan MacNiven's petition "Yes to Woodhouse on Marina Green!". That means more than 500 people have signed on.

There are now 625 signatures on this petition. Read reasons why people are signing, and respond to Dylan MacNiven by clicking here:

<http://www.change.org/petitions/yes-to-woodhouse-on-marina-green?response=9272c59f571d>

Dear San Francisco Board of Supervisors,

Please support the Woodhouse Fish Company lease for the Degaussing Station on the Marina Green.

Sincerely,

601. Cherie Kolin San Francisco, California
602. Jonathan Perri San Francisco, California
603. melanie mchugh san francisco, California
604. Chelsea Santos San Carlos, California
605. Elizabeth Jackson Mill Valley, California
606. Jessi Lindgren San Francisco, California
607. Alexander Rosenthal Berkeley, California
608. anna lou san francisco, California
609. Laine Buckingham sausalito, California
610. Miles Garnier San Francisco, California
611. Bobby Joaquin Daly City, California
612. Daniel Boyd Burlingame, California
613. Danka Vukovic San Francisco, California
614. Cristina Morrison San Francisco, California
615. Ali Samsami San Francisco, California
616. Arthur Aquino Sacramento, California
617. Scott Meselson San Francisco, California
618. maria nasalga san pablo, California
619. Jessica Klimczak San Francisco, California
620. Katie Husband Fareham, District Of Columbia
621. Gregory Friel Daly City, California
622. Sarah Ovies San francisco, California
623. Heidi Wittenberg San Francisco, California
624. Fred Wittenberg Santa Rosa Francisco, California
625. Leslie KARDOS SF, California

62

From: Michael Stiefel [mailto:changemail.org]
Sent: Monday, July 29, 2013 6:53 PM
To: Board of Supervisors
Subject: 10 new signers: Shaun Osburn, Mark Angstman...

10 new people recently signed Vibrant Castro Neighborhood Alliance's petition "[San Francisco Board of Supervisors 2013: Oppose Supervisor Scott Wiener for 2013 Board President & Committee Chairs](#)" on Change.org.

There are now 483 signatures on this petition. Read reasons why people are signing, and respond to Vibrant Castro Neighborhood Alliance by clicking here:

<http://www.change.org/petitions/san-francisco-board-of-supervisors-2013-oppose-supervisor-scott-wiener-for-2013-board-president-committee-chairs?response=7a9f431ff527>

Dear San Francisco Board of Supervisors 2013,

Oppose Supervisor Scott Wiener for 2013 Board President & Committee Chairs

Sincerely,

- 471. Shaun Osburn San Francisco, California
- 472. Mark Angstman San Francisco, California
- 473. Rob Weber San Francisco, California
- 474. Richard Allard San Francisco, California
- 475. David Taylor San Francisco, California
- 476. James Ward San Francisco, California
- 477. Mark Peters San Francisco, California
- 478. Tom Whitler San Francisco, California
- 479. Zachary Davenport San Francisco, California
- 480. Michael Stiefel SF, California



63

From: David Taylor [mailto:changemail.org]
Sent: Monday, July 29, 2013 5:37 PM
To: Board of Supervisors
Subject: 25 more people signed: Garret Groenveld, Mark Cromwell...

25 people recently add their names to Vibrant Castro Neighborhood Alliance's petition "San Francisco Board of Supervisors 2013: Oppose Supervisor Scott Wiener for 2013 Board President & Committee Chairs". That means more than 500 people have signed on.

There are now 478 signatures on this petition. Read reasons why people are signing, and respond to Vibrant Castro Neighborhood Alliance by clicking here:

<http://www.change.org/petitions/san-francisco-board-of-supervisors-2013-oppose-supervisor-scott-wiener-for-2013-board-president-committee-chairs?response=7a9f431ff527>

Dear San Francisco Board of Supervisors 2013,

Oppose Supervisor Scott Wiener for 2013 Board President & Committee Chairs

Sincerely,

- 452. Garret Groenveld San Francisco, California
- 453. Mark Cromwell san francisco, California
- 454. Stacy Long San Francisco, California
- 455. Aaron Gould San Francisco, California
- 456. Kegan Marling San Francisco, California
- 457. Michael Shipley San Francisco, California
- 458. Lynae Zebest San Francisco, California
- 459. Daniel Long San Francisco, California
- 459. Matt Flynn San Francisco, California
- 460. Frank McGinness San Francisco, California
- 461. Dean Clark San Francisco, California
- 462. Claudia Center San Francisco, California
- 463. Julie Levak-Madding San Francisco, California
- 464. Sarah Mark San Francisco, California
- 465. Tom Westerberg San Francisco, California
- 466. JENNIFER MAHER SAN FRANCISCO, California
- 467. amanda nowinski san francisco, California
- 468. mark powers San Francisco, California
- 469. Jose Mineros San Francisco, California
- 470. Nic Kersten SF, California
- 471. Shaun Osburn San Francisco, California
- 472. Mark Angstman San Francisco, California
- 473. Rob Weber San Francisco, California
- 474. Richard Allard San Francisco, California
- 475. David Taylor San Francsico, California



From: Nic Kersten [mailto:nic@changemail.org]
Sent: Monday, July 29, 2013 5:02 PM
To: Board of Supervisors
Subject: 10 new signers: Dean Clark, Claudia Center...

10 new people recently signed Vibrant Castro Neighborhood Alliance's petition "San Francisco Board of Supervisors 2013: Oppose Supervisor Scott Wiener for 2013 Board President & Committee Chairs" on Change.org.

There are now 476 signatures on this petition. Read reasons why people are signing, and respond to Vibrant Castro Neighborhood Alliance by clicking here:

<http://www.change.org/petitions/san-francisco-board-of-supervisors-2013-oppose-supervisor-scott-wiener-for-2013-board-president-committee-chairs?response=7a9f431ff527>

Dear San Francisco Board of Supervisors 2013,

Oppose Supervisor Scott Wiener for 2013 Board President & Committee Chairs

Sincerely,

- 461. Dean Clark San Francisco, California
- 462. Claudia Center San Francisco, California
- 463. Julie Levak-Madding San Francisco, California
- 464. Sarah Mark San Francisco, California
- 465. Tom Westerberg San Francisco, California
- 466. JENNIFER MAHER SAN FRANCISCO, California
- 467. amanda nowinski san francisco, California
- 468. mark powers San Francisco, California
- 469. Jose Mineros San Francisco, California
- 470. Nic Kersten SF, California



From: Frank McGinness [mailto:changemail.org]
Sent: Thursday, July 25, 2013 4:57 AM
To: Board of Supervisors
Subject: 10 new signers: Garret Groenveld, Mark Cromwell...

10 new people recently signed Vibrant Castro Neighborhood Alliance's petition "San Francisco Board of Supervisors 2013: Oppose Supervisor Scott Wiener for 2013 Board President & Committee Chairs" on Change.org.

There are now 460 signatures on this petition. Read reasons why people are signing, and respond to Vibrant Castro Neighborhood Alliance by clicking here:
<http://www.change.org/petitions/san-francisco-board-of-supervisors-2013-oppose-supervisor-scott-wiener-for-2013-board-president-committee-chairs?response=7a9f431ff527>

Dear San Francisco Board of Supervisors 2013,

Oppose Supervisor Scott Wiener for 2013 Board President & Committee Chairs

Sincerely,

- 452. Garret Groenveld San Francisco, California
- 453. Mark Cromwell san francisco, California
- 454. Stacy Long San Francisco, California
- 455. Aaron Gould San Francisco, California
- 456. Kegan Marling San Francisco, California
- 457. Michael Shipley San Francisco, California
- 458. Lynae Zebest San Francisco, California
- 459. Daniel Long San Francisco, California
- 459. Matt Flynn San Francisco, California
- 460. Frank McGinness San Francisco, California



RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
大阪市長
Maire d'Osaka
Sindaco di Osaka
Alcalde de Osaka



MAYOR OF OSAKA
CITY HALL
OSAKA, JAPAN

Re: File 130632, orig. Sup Kim
BOS-11, COB. (page
오사카시장
Oberbürgermeister von Osaka
Mep Osaka
Prefeito de Osaka

AUG 19 PM 12:03

August 13, 2013

Dear Board of Supervisors of the City and County of San Francisco,

I hereby confirm that I have received, by mail dated July 2, 2013, a certified copy of the Board of Supervisors' resolution, which reached the City of Osaka on July 11th.

First and foremost, I would like to express my sincere appreciation to the Board of Supervisors, on behalf of the citizens of San Francisco, for pointing out the concerns widely held in various countries and regions about my recent political remarks. I would also like to take this opportunity to express my strong desire to build a better future by enhancing further cooperation with the City of San Francisco—our first ever sister city—with which the City of Osaka has enjoyed a long-standing friendly relationship.

The purpose of making this letter open to the public

In order to achieve this commitment, I believe it necessary to convey my thoughts accurately to the citizens and the Board of Supervisors of the City and County of San Francisco. Therefore, please allow me to respond to your resolution in detail in the form of an open letter, so that the citizens of San Francisco can directly read the letter and understand my views. It is to my greatest regret that your resolution of condemnation is based on two misunderstandings, and therefore in this letter I would like to clarify my true intent, and to request that you publicly rescind the misguided statements in your resolution.

First and foremost, I have never legitimized or defended the institution of "comfort women," and my statements on "comfort women" have always been consistent with my concern for the protection and enhancement of women's dignity and human rights. All the details of my statement regarding this issue are described in the enclosed "Statement by Toru Hashimoto, at The Foreign Correspondents' Club of Japan," issued on May 27, 2013. I would very much appreciate it if you would take a look at it once again in order to understand what I truly intended to say.

Counter to a misunderstanding in the San Francisco Resolution I: I have retracted my previous remarks with regard to the U.S. forces in Okinawa

Your resolution misunderstands my stance with regard to U.S. soldiers in Okinawa. Although the resolution states that I defended my previous remarks, at the press conference on May 27, 2013 for foreign journalists, that "U.S. soldiers in Okinawa should use the island's 'adult entertainment industry' in order to reduce incidences of sexual assault on local women," this is completely incorrect. I rescinded and apologized for that remark during the press conference, since I myself judged that the statement was inappropriate. What I meant in that remark was to urge the commanders of the U.S. military bases in Japan to tighten their official discipline among their soldiers. The remark came out of my strong sense of crisis concerning the safety and human rights of the women and children in Okinawa and out of a

strong desire that they must be protected from occasional sexual crimes committed by a small number of insensitive U.S. soldiers in Japan. Many people took my remark that U.S. soldiers should "make use of the legally accepted adult entertainment industry in Japan" as my encouragement of their use of prostitution, which is illegal in Japan, and as my disregard for the dignity of women in the even legal adult entertainment industry. I have painfully realized that my remark was highly inappropriate and would come across as an insult not only to U.S. soldiers but also to the American people.

Counter to a misunderstanding in the San Francisco Resolution II: I have consistently criticized the notion and the use of "comfort women" as intolerable

I cannot overemphasize that I have never condoned or justified, even in my statement of May 13, the use of "comfort women." It is my consistent belief that the use of "comfort women" by the former Japanese military before and during World War II was an inexcusable act that violated the dignity and human rights of women. I am aware that the great pain inflicted on those who were forced to work as "comfort women" against their will and the deep emotional scars they have borne afterwards are beyond description. This belief of mine is consistent with the interpretation of the Kono Statement of 1993, which expressed the Japanese government's sincere remorse and apologies to former "comfort women," and the work of the Asian Women's Fund, which has compensated for former "comfort women."

For further clarification about the above two points, please refer to my statement at the press conference, "Statement by Toru Hashimoto, at The Foreign Correspondents' Club of Japan," issued on May 27, 2013. I hope that my stance and my intentions are now clear to you.

Now please allow me to explain my concern about the recent tendency of exaggeration of the "comfort woman" issue. The following explanation, I believe, would help both of us understand better the background of such misunderstandings.

The need for more thorough investigation and more precision on the details of what occurred, to reject both justification and exaggeration in discussing the issue of "comfort women"

It is impossible to overemphasize the wrongfulness of the then Japanese military that was involved in the establishment and management of the comfort stations and the transfer of "comfort women." It is totally unacceptable that private recruiters recruited "comfort women" at the request of the military, that in many cases women were recruited against their own will through coaxing, etc., and that some "comfort women" lived in misery at comfort stations. I do not take sides with discussions to justify Japan's "comfort women" system in any sense.

On the other hand, the condemnation of Japan in this regard often contains

rootless and exaggerated claims. For example, it is frequently reported as if all or most "comfort women" were abducted systematically by the Japanese authorities. That is simply a baseless statement. The ongoing scholarly controversy about this point is whether or not the state authority of Japan was systematically involved in coercive recruitment of "comfort women." I have to emphasize that the debate still continues without reaching any conclusion though your resolution assumes that scholars have already concluded that the Japanese government systematically got involved in forcible recruitment. There has not been any scholarly confirmation that Japan, based on the will of the state authority, abducted and trafficked "comfort women." Although it is a kind of universality that many nations have been involved in wartime violations of the dignity of women by soldiers, which is a humanitarian problem, there has been a world-wide disseminated view that Japan's issue of "comfort women" is peculiar and even unique in the history of mankind. Such exaggerations would never resolve the problem of "comfort women," heal the hearts and minds of the victims, or facilitate reconciliation.

Therefore, beyond the issue of recruitment, I see the necessity of further historical investigation of the whole background and reality of the "comfort women" system, in particular the violent and very inhumane treatment of "comfort women" at some comfort stations. I mention this not to justify Japan but to seek a true understanding of the problem of "comfort women." Only further historical investigation can clarify Japan's past mistakes and the backgrounds against which they occurred, lead to sincere remorse, and bring about efforts not to repeat the same mistakes and tragedies in the future.

As ongoing research shows, diverse forms and backgrounds of recruitment of "comfort women" existed, and as some historians suggest, their circumstances at the stations widely varied among individuals, which situation requires further historical investigation. Collectively calling all those women "sex slaves," as stated in your resolution, may be an overgeneralization, in light of findings of widely diverse forms of recruitment and management. Like most Japanese, I recognize the indescribable pain inflicted on the "comfort women," and take a definite stance that we should offer them a sincere apology. Still, the knowledge I have gained so far tells me that the term "sex slave," especially with the assertion that 200,000 women and girls were abducted by Japan to become sex slaves, runs the risk of being somewhat imprecise, with the understanding that there is still much more investigation to be done to ferret out exactly how the institution was carried out and how it differed from one locality to another. It is regrettable that most media reports consistently use imprecise terminology and rely on the unconfirmed data of the number of victims, thus leading many people in the world to believe the incorrect information as historical facts.

The exploitation of the humanitarian issue of "comfort women" for the political cause of anti-Japan movement and the possibility of its negative impact on diplomatic relations

A distinctive movement of concern, if I may point out, is the increasing movement

to erect statues of "comfort women" in different parts of America. Recent news reported the installation of a statue of "comfort women" in Glendale, California, following a similar case in Bergen County in New Jersey. These actions went forward in spite of the protest that such movements unnecessarily targeted Japan. I cannot help but think that such movement in a city where it is difficult to find any relationship between its population and the "comfort women" issue will only degrade the honor of Japan and its people, and adversely affect the currently strong Japan-U.S. relations. Korean-Americans are reportedly taking the initiative in these movements, and these anti-Japan movements have the tendency to harm the relationship between Japan and Korea, important partners to each other. What the two countries need is calm, objective, and fair historical investigation. Cooperation toward such efforts will lead to a true, trustful relationship between the two nations in the future.

Overgeneralizations and exaggerated criticisms, when they occur, are blind to accurate recognition of facts and will prevent true solution and reconciliation of the problem. A special exhibition on "comfort women," planned to be held at the Holocaust Memorial Museum at Nassau County in New York, is a prime example of misguided exaggeration of the "comfort women" problem. I cannot help seeing an anti-Japan movement behind the planned exhibition in which the theme of "comfort women" is regarded as the same kind of problem as the Holocaust. The Holocaust was an unprecedented historical crime involving an attempt at extermination of an ethnic group. Although the "comfort women" system was an inexcusable act that violated the dignity and human rights of women, equating the issue of "comfort women," which is one of the universal phenomena as wartime violations of the dignity of women by soldiers, with the Holocaust, which is an incomparable act of genocide in the history of mankind, is far beyond my understanding.

The problem of sex on the battlefield as a human rights issue, the necessity of investigation of all nations rather than just Japan, and the proposal of a joint investigation

The point is often made that the true nature of the problem of "comfort women" lies in human rights and in the sexual exploitation of women. I agree completely. With that in mind, I would suggest that some of the excessive attention currently being given only to Japan's "comfort women" issue, which sometimes seems like a negative campaign against Japan, should be broadened to memorialize all the women who have been sexually assaulted and abused by soldiers of countries in the world, and should represent a pledge to the world that we will never allow the same offense and tragedy to happen again. Even if the military is not directly involved, those acts are unacceptable in terms of respecting the dignity and human rights of women. Needless to say, sexual assault cases against locals in occupied territories and combat zones by soldiers are unforgivable barbaric acts.

The violation of the dignity of women by soldiers during wartime is a common

problem in many parts of the world. Each nation in the world, including Japan, should address this unacceptable problem as a common issue for human beings. It is also an undeniable historical fact that troops around the world as well as Japan used women for sexual purposes on the battlefield. Professor Mary Louise Roberts's research has uncovered the brutal deeds conducted by American soldiers during the Normandy landings. In addition, scholarly research demonstrates that American soldiers used comfort stations during the Korean War and the Vietnam War. These pieces of research show that America is no exception. In addition, the official military history by the South Korean army shows that the South Korean army installed military-operated comfort stations for its own soldiers during the Korean War. Furthermore, sexual assaults by Korean military personnel during the Vietnam War resulted in many Vietnamese women giving birth to thousands of babies. Of course, no matter what authority the orders come from and no matter what nationalities partake, the deed of making women into sexual targets violates women's dignity.

I have no intention to trivialize the problem of "comfort women" by the former Imperial Japanese Army. Still, attempts to single out and to criticize only Japan will make us blind to other past atrocities and also to contemporary problems of the same kind. This issue should not be treated as an issue specific solely to the Japanese military. As long as widespread sexual problems on the battlefields continue to be trivialized, past offenses, which the whole world must face, will go uncorrected, and those violations that have not been eradicated even until today will not be resolved.

If we wish to avoid such mistakes entirely, we should cooperate in some research, possibly joint research, on the issue of sex on the battlefield. On the part of Japan, I welcome any movement to continue the historical investigation of "comfort women," which follows the Kono Statement's spirit that we sincerely face the historical truth as our lesson for a better future. I strongly believe that such research on "comfort women" will serve as the first step toward the resolution of the continuous contemporary problem of sexual exploitation and abuse of women in wartime.

Japan's post-war successful efforts toward maintaining peace and enhancing human rights

Postwar Japan, resolved to be a country of peace, has humbly faced the historical facts and accepted responsibility for its own wartime actions.

Japan and South Korea have legally resolved any wartime and colonial disputes between them, including the issue of "comfort women," through the mutually agreed-upon Treaty on Basic Relations between Japan and the Republic of Korea and the Agreement between Japan and the Republic of Korea concerning the Settlement of Problems in Regard to Property and Claims and Economic Cooperation. Beyond this, Japan has also made extra effort to demonstrate its

acceptance of moral responsibility with the establishment of the Asian Women's Fund, which provided individual compensation as well as the Japanese Prime Minister's letter of apologies and messages from Japanese citizens today. The Asian Women's Fund also took part in projects on contemporary issues, such as violence against women, in a manner reflective upon the harm done by Japan's past atrocities to women's dignity.

Furthermore, Japan's Self-Defense Forces, in their participation in United Nations peacekeeping operations in pursuit of international peace and security, have never killed a single person in the areas of their operations or committed sexual assault or abuse, which is not entirely true of UN Peacekeeping Operation Forces from other countries.

Unfortunately, the recent movement in the U.S. concerning the "comfort women" issue does not reflect Japan's postwar peacekeeping efforts and accomplishments, including those related to the "comfort women" issue, but rather is a negative campaign, far from fair evaluation, against Japan which has continued its efforts aspiring to maintain peace and to respect human rights.

Request for retraction of the misguided resolution based on wrong factual recognition, request for not conforming to the exploitation of the humanitarian issue of "comfort women" for the political purpose of negative campaigning against Japan, and call for mutual and constructive dialogue

Based on the considerations above, I would like to request that you retract the condemnation of me in the resolution by the Board of Supervisors of the City and County of San Francisco, based on the misunderstanding of facts. It is hoped that you refrain from conforming to any attempt to exploit the humanitarian issue of "comfort women" for the political cause of negative campaigning against Japan and that we start constructive dialogue not based on propaganda but upon accurate knowledge of history.

The City of Osaka's efforts to eliminate all forms of violence against women, and call for joint historical investigation

The Osaka City Government, based on the recognition that violence against women is a serious violation of human rights, is actively working toward eliminating all forms of violence against women, and focusing our efforts toward the prevention of violence against women, as well as formulating and promoting various measures to support victims of such violence. As the Mayor of Osaka, I am committed to further strengthening these efforts, and firmly believe that the City of Osaka and the City of San Francisco can work together to address this common challenge. We should take mutual and cooperative stands for human rights with the common understanding that none of us would ever condone or trivialize the sexual exploitation of women, in wartime or otherwise, and that all aspects of what has happened in the past, including the case of "comfort women," should be brought out to the light of day. Our joint efforts to eliminate all forms of violence

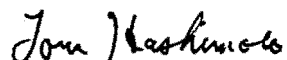
THE CITY OF OSAKA
CITY HALL, OSAKA, JAPAN

against women will lead to the improvement of women's human rights, and hence achieve peace in the world. I sincerely hope that this dialogue with the San Francisco City and County Board of Supervisors will be the first step toward resolving various issues.

Expanding our relationship with the City of San Francisco

The bonds between the people of Osaka and San Francisco as a result of grassroots exchanges, highlighted in particular by the activities undertaken by the Osaka-San Francisco Sister City Association, are a valuable asset to our city. I sincerely hope to continue and to expand such exchanges with San Francisco by building on the strong foundation of friendship that both cities have enjoyed over many years. I also look forward to openly sharing our thoughts with each other and expanding the wide-ranging exchange programs that will contribute to the development of both cities.

Sincerely,



Toru Hashimoto
Mayor
The City of Osaka

**Statement by Toru Hashimoto,
at The Foreign Correspondents' Club of Japan**

27 May 2013

Ideals and values on which I stand:

Today, I want to start by talking about my basic ideals as a politician and my values as a human being.

Nothing is more regrettable than a series of media reports on my remarks with regard to the issue of so-called "comfort women." These reports have created an image of me, both as a politician and as a human being, which is totally contrary to my real ideals and values. This has happened because only a portion of each of my remarks has been reported, cut off from the whole context.

I attach the utmost importance to the universal values of human rights, freedom, equality and democracy, whose universality human beings have come to accept in the twenty-first century. As a constitutionalist, I also believe that the essential purpose of a nation's constitution is to bind government powers with the rule of law and to secure freedom and rights of the people. Without such legal limitations imposed by the constitution, the government powers could become arbitrary and harmful to the people.

My administrative actions, first as Governor of Osaka Prefecture and then as Mayor of Osaka City, have been based on these ideals and values. The views on political issues that I have expressed in my career so far, including my view of the Japanese constitution, testify to my commitment to the ideals and values. I am determined to continue to embody these ideals and values in my political actions and statements.

As my ideals and values clearly include respect for the dignity of women as an essential element of human rights, I find it extremely deplorable that news reports have continued to assume the contrary interpretation of my remarks and to depict me as holding women in contempt. Without doubt, I am committed to the dignity of women.

What I really meant by my remarks on so-called "comfort women"

I am totally in agreement that the use of "comfort women" by Japanese soldiers before and during the World War II was an inexcusable act that violated the dignity and human rights of the women in which large numbers of Korean and Japanese were included. I am totally aware that their great pain and deep hurt were beyond description.

I also strongly believe that Japan must reflect upon its past offenses with humility and express a heartfelt apology and regret to those women who suffered from the wartime atrocities as comfort women. Our

nation must be determined to stop this kind of tragedy from occurring again.

I have never condoned the use of comfort women. I place the greatest importance on the dignity and human rights of women as an essential part of the universal values in today's world. It is extremely regrettable that only the cut-off parts of my remarks have been reported worldwide and that these reports have resulted in misunderstood meanings of the remarks, which are utterly contrary to what I actually intended.

We must express our deep remorse at the violation of the human rights of these women by the Japanese soldiers in the past, and make our apology to the women. What I intended to convey in my remarks was that a not-insignificant number of other nations should also sincerely face the fact that their soldiers violated the human rights of women. It is not a fair attitude to blame only Japan, as if the violation of human rights of women by soldiers were a problem unique to the Japanese soldiers. This kind of attitude shelves the past offenses that are the very things we must face worldwide if we are truly to aim for a better world where the human rights of women are fully respected. Sexual violation in wartime was not an issue unique to the former Japanese army. The issue existed in the armed forces of the U.S.A., the UK, France, Germany and the former Soviet Union among others during World War II. It also existed in the armed forces of the Republic of Korea during the Korean War and the Vietnam War.

Against this historical background, I stated that "the armed forces of nations in the world" seemed to have needed women "during the past wars". Then it was wrongly reported that *I myself* thought it as necessary for armed forces to use women and that "I" tolerated it.

It is a hard historical fact that soldiers of some nations of the world have used women for sexual purposes in wars. From the viewpoint of respecting the human rights of women, it does not make much difference whether the suffering women are licensed or unlicensed prostitutes and whether or not the armed forces are organizationally involved in the violation of the dignity of the women. The use of women for sexual purposes itself is a violation of their dignity. It also goes without saying that rape of local citizens by soldiers in occupied territories and hot spots of military conflict are intolerable atrocities.

Please do not misunderstand, and think that I intend to relativize or justify the issue of comfort women for former Japanese soldiers. Such justification has never been my intention. Whatever soldiers of other nations did will not affect the fact that the violation of the dignity of women by the former Japanese soldiers was intolerable.

What I really meant in my remarks was that it would be harmful, not only to Japan but also to the world, if Japan's violation of the dignity of women by soldiers were reported and analyzed as an isolated and unique case, and if such reports came to be treated as common knowledge throughout the world. It would suppress the truth that the violation of the dignity of women by soldiers not only existed in the past but also has yet to be eradicated in today's world. Based on the premise that Japan must remorsefully face its past offenses and must never justify the offenses, I intended to argue that other nations in the world must not attempt to conclude the matter by blaming only Japan and by associating Japan alone with the simple phrase of "sex slaves" or "sex slavery."

If only Japan is blamed, because of the widely held view that the state authority of Japan was intentionally involved in the abduction and trafficking of women, I will have to inform you that this view is incorrect.

While expecting sensible nations to voice the issue of the violation of the dignity of women by soldiers, I believe that there is no reason for inhibiting Japanese people from doing the same. Because the Japanese people are in a position to face the deplorable past of the use of comfort women by the former Japanese soldiers, to express deep remorse and to state their apology, they are obliged to combat the existing issue of the violation of the dignity of women by soldiers, and to do so in partnership with all the nations which also have their past and/or present offenses.

Today, in the twenty-first century, the dignity and human rights of women have been established as a sacred part of the universal values that nations in the world share. It is one of the greatest achievements of progress made by human beings. In the real world, however, the violation of the dignity of women by soldiers has yet to be eradicated. I hope to aim for a future world where the human rights of women will be more respected. Nevertheless, we must face the past and present in order to talk about the future. Japan and other nations in the world must face the violation of the human rights of women by their soldiers. All the nations and peoples in the world should cooperate with one another, be determined to prevent themselves from committing similar offenses again, and engage themselves in protecting the dignity of women at risk in the world's hot spots of military conflict and in building that future world where the human rights of women are respected.

Japan must face, and thoroughly reflect upon, its past offenses. Any justification of the offenses will not be tolerated. Based on this foundation, I expect other nations in the world to face the issue of the sexual violations in the past wars as their own issue. In April this year, the G8 Foreign Ministers in London agreed upon the "Declaration on Preventing Sexual Violence in Conflict." Based on this accomplishment, I expect that the G8 Summit to be held in this June in Lough Erne, Northern Ireland, the UK, will become an important occasion where the leaders of G8 will examine how soldiers from nations in the world, including the former Japanese soldiers, have used women for sexual purposes, face and reflect upon the past offenses with humility, solve today's problems in partnership with one another, and aim for the ideal future.

With regard to my remark in the discussion with the U.S. commander in Okinawa

There was a news report that, while visiting a U.S. military base in Okinawa, I recommended to the U.S. commander there that he make use of the adult entertainment industry to prevent U.S. soldiers from committing sexual crimes. That was not what I meant. My real intention was to prevent a mere handful of U.S. soldiers from committing crimes and strengthen the Japan-U.S. Alliance and the relations of trust between the two nations. In attempting to act on my strong commitment to solving the problem in Okinawa stemming from crimes committed by a minority of U.S. soldiers, I made an inappropriate remark. I will elaborate my real intention as follows.

For the national security of Japan, the Japan-U.S. Alliance is the most important asset, and I am truly grateful to contributions made by the United States Forces Japan.

However, in Okinawa, where many U.S. military bases are located, a small number of U.S. soldiers have repeatedly committed serious crimes, including sexual crimes, against Japanese women and children. Every time a crime has occurred, the U.S. Forces have advocated maintaining and tightening official discipline and have promised to the Japanese people that they would take measures to stop such crimes from occurring again. Nevertheless, these crimes have not stopped. The same pattern has been repeating itself.

I emphasize the importance of the Japan-U.S. Alliance and greatly appreciate the U.S. Forces' contribution to Japan. Nonetheless, the anger of the Okinawan people, whose human rights have continued to be violated, has reached its boiling point. I have a strong wish to request that the U.S.A. face the present situation of Okinawa's suffering from crimes committed by U.S. soldiers, and take necessary measures to alleviate the problem.

It is a big issue that incidents of sexual violence have frequently happened without effective control within the U.S. military forces worldwide. It has been reported that President Obama has shown a good deal of concern over the forces' frequent reports of military misconduct and has instructed the commanders to thoroughly tighten their official discipline, as measures taken so far have had no immediate effect.

With all the above-mentioned situations, I felt a strong sense of crisis and said to the U.S. commander that the use of "the legally accepted adult entertainment industry in Japan" should be considered as one of all the possible measures. Even if there is no measure with an immediate effect, the current state of Okinawa should not be neglected. From my strong sense of crisis, I strongly hope that the U.S. army will use all possible measures to bring a heartless minority of soldiers under control. When expressing this strong hope, I used the phrase "the legally accepted adult entertainment industry in Japan." When this phrase was translated into English, it led to the false report that I recommended prostitution—which is *illegal* under Japanese law. Furthermore, my remark was misunderstood to mean that something legally acceptable is also morally acceptable. Although the adult entertainment industry is legally accepted, it can insult the dignity of women. In that case, of course, some measures should be taken to prevent such insults.

However, I understand that my remark could be construed as an insult to the U.S. Forces and to the American people, and therefore was inappropriate. I retract this remark and express an apology. In conclusion, I retract my inappropriate remarks to the U.S. Army and the American people and sincerely apologize to them. I wish that my apologies to them will be accepted and that Japan and the United States of America continue to consolidate their relationship of alliance in full trust.

My real intention was to further enhance the security relationship between Japan and the United States, which most U.S. soldiers' sincere hard work has consolidated, and to humbly and respectfully ask the U.S. Forces to prevent crimes committed by a mere handful of U.S. soldiers. My strong sense of crisis led to the use of this inappropriate expression.

In the area of human rights, the U.S.A. is one of the most conscientious nations. Human rights are among those values accepted throughout the world as universal. In order for human rights of the Okinawan people to be respected in the same way as those of American people are respected, I sincerely hope that the U.S.

Statement by the Chief Cabinet Secretary Yohei Kono
on the result of the study on the issue of "comfort women"

August 4, 1993

The Government of Japan has been conducting a study on the issue of wartime "comfort women" since December 1991. I wish to announce the findings as a result of that study.

As a result of the study which indicates that comfort stations were operated in extensive areas for long periods, it is apparent that there existed a great number of comfort women. Comfort stations were operated in response to the request of the military authorities of the day. The then Japanese military was, directly or indirectly, involved in the establishment and management of the comfort stations and the transfer of comfort women. The recruitment of the comfort women was conducted mainly by private recruiters who acted in response to the request of the military. The Government study has revealed that in many cases they were recruited against their own will, through coaxing coercion, etc., and that, at times, administrative/military personnel directly took part in the recruitments. They lived in misery at comfort stations under a coercive atmosphere.

As to the origin of those comfort women who were transferred to the war areas, excluding those from Japan, those from the Korean Peninsula accounted for a large part. The Korean Peninsula was under Japanese rule in those days, and their recruitment, transfer, control, etc., were conducted generally against their will, through coaxing, coercion, etc.

Undeniably, this was an act, with the involvement of the military authorities of the day, that severely injured the honor and dignity of many women. The Government of Japan would like to take this opportunity once again to extend its sincere apologies and remorse to all those, irrespective of place of origin, who suffered immeasurable pain and incurable physical and psychological wounds as comfort women.

It is incumbent upon us, the Government of Japan, to continue to consider seriously, while listening to the views of learned circles, how best we can express this sentiment.

We shall face squarely the historical facts as described above instead of evading them, and take them to heart as lessons of history. We hereby reiterated our firm determination never to repeat the same mistake by forever engraving such issues in our memories through the study and teaching of history.

As actions have been brought to court in Japan and interests have been shown in this issue outside Japan, the Government of Japan shall continue to pay full attention to this matter, including private researched related thereto.

Forces will start taking effective measures in earnest to stop crimes in Okinawa from continuing.

About the Japan-Korea Relationship

The Japan-Korea relationship has recently gone through some difficult times. Underlying the difficulty are the issue of comfort women and the territorial dispute over the Takeshima Islands. Ideally, Japan and South Korea should be important partners in East Asia, as they share the same values of freedom, democracy, human rights, and the rule of law. I believe that a closer relationship based on greater trust between Japan and South Korea would contribute to the stability and prosperity of not only East Asia but also the world.

One of the points of tension is that concerning wartime comfort women. Some former comfort women in Korea are currently demanding state compensation from the Japanese government.

However, the Treaty on Basic Relations between Japan and the Republic of Korea and the Agreement on the Settlement of Problems Concerning Property and Claims and on Economic Co-operation between Japan and the Republic of Korea, both signed in 1965, have officially and decisively resolved any issues of claims arising from the war, including the right of individual persons to claim compensation. Japan has also performed its moral responsibility with the establishment of the Asian Women's Fund, and it paid atonement money to former comfort women even after the resolution of the legal contention with the treaties.

The international community has welcomed the Asian Women's Fund. A report to the Human Rights Committee of the United Nations welcomed Japan's moral responsibility project of the Asian Women's Fund. Mary Robinson, the second United Nations High Commissioner for Human Rights, gave the Fund a favorable evaluation. Unfortunately, however, some former comfort women have refused to accept the atonement money from the Asian Women's Fund.

Japan has given significant importance to the Treaty on Basic Relations and the Agreement on the Settlement, both of which made final resolution of any legal contention in 1965, and Japan also sincerely faces, reflects on, and apologizes for its own wartime wrongdoings with feelings of deep remorse.

The whole situation poses a rending dilemma for us: how to make such a compensation that former comfort women would accept as our sincere remorse and apology, while also maintaining the integrity of the legal bilateral agreements between Japan and Korea.

The Korean government has recently claimed that interpretive disputes over the individual right of compensation for former comfort women in the Agreement on the Settlement still remain. I hope that the Republic of Korea, as a state governed by the rule of law, recognizes the legal importance of the above-mentioned agreements. If the Republic of Korea still believes that there exist interpretive contentions in the agreements, I think that only the International Court of Justice can resolve them.

One can hope that the same legal/rule-of-law stance is also observed in the resolution of the territorial dispute over the Takeshima Islands.

I firmly believe that neither hatred nor anger can resolve the problems between Japan and Korea. I firmly believe in the importance of legal solution at the International Court of Justice, which arena would allow both sides to maintain rational and legal argument while both maintain both respect for each other and deep sympathy to former comfort women.

I wish to express sincerely my willingness to devote myself to the true improvement of the Japan-Korea relationship through the rule of law.

Letter from Prime Minister to the Former Comfort Women

The Year of 1996

Dear Madam,

On the occasion that the Asian Women's Fund, in cooperation with the Government and the people of Japan, offers atonement from the Japanese people to the former wartime comfort women, I wish to express my personal feelings as well.

The issue of comfort women, with an involvement of the Japanese military authorities at that time, was a grave affront to the honor and dignity of large numbers of women.

As Prime Minister of Japan, I thus extend anew my most sincere apologies and remorse to all the women who underwent immeasurable and painful experiences and suffered incurable physical and psychological wounds as comfort women.

We must not evade the weight of the past, nor should we evade our responsibilities for the future.

I believe that our country, painfully aware of its moral responsibilities, with feelings of apology and remorse, should face up squarely to its past history and accurately convey it to future generations.

Furthermore, Japan also should take an active part in dealing with violence and other forms of injustice to the honor and dignity of women.

Finally, I pray from the bottom of my heart that each of you will find peace for the rest of your lives.

Respectfully yours,

Ryutaro Hashimoto
Prime Minister of Japan

(Subsequent Prime Ministers who signed the letter are:
Keizo Obuchi, Yoshiro Mori and Junichiro Koizumi)

From: Steven Lee [bdlineman@gmail.com]
Sent: Thursday, August 15, 2013 3:19 PM
To: Board of Supervisors
Cc: Millie Philips; Lou Gold; Tsao Josephine; Brian Bowen
Subject: Accreditation Issues, 13.9% Enrollment Drop: City College Urging Students To Register For Fall Classes

My experience:

I support, on principle, the existence of CCSF and absolutely oppose the de-accreditation scam of the privatization neocons. Having said that, I have to also report that, in my experience, CCSF's admissions and registration department as a monumental joke. This is the second semester that I've tried to register online and their Web4, user-unfriendly as hell anyway, is incapable of completing the transaction. Last semester, It would not accept online payment after multiple attempts and I gave up. This semester it confirmed my re-application, then failed to send the follow- up registration appointment email. I called and got the runaround by a bunch of inept answerers. I left a message for the Dean of Admissions with a call-back number. No call-back. Then when I tried again to register online, I got a message that they had closed my Web4 access and that I have go out to the campus. I'd like to know how

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- Edit
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- Reply
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- Share ›
 - Twitter
 - Facebook
 - Link



landtorpedo landtorpedo
• 7 minutes ago



... CCSF can campaign for more enrollment and at the same time speed-bump themselves like that. The wolves are out to get CCSF and it seems that they're their own worst enemy.

<http://sfappeal.com/2013/07/accreditation-issues-13-9-enrollment-drop-city-college-urging-students-to-register-for-fall-classes/>

Sent from my iPad

65

From: Steven Lee [bdlineman@gmail.com]
Sent: Thursday, August 15, 2013 4:16 PM
To: Assemblyman Phil Ting
Cc: Board of Supervisors; John Rizzo; Chris Jackson; Rafael Mandelman; Steve Ngo; Shanell Williams; Marylou Leyba
Subject: Fwd: Accreditation Issues, 13.9% Enrollment Drop: City College Urging Students To Register For Fall Classes

Assemblyman Ting,

I enclose the following SF Appeal article and my personal, extremely frustrating experience with the CCSF's inept Admissions and Registration process to bring to your attention a scandalous and absurd situation. You should be aware that your call for increasing enrollment to CCSF is being undermined by a dysfunctional CCSF administration. Given the unrelenting attacks on the existence of CCSF, this is unforgivable. It is my hope that by bringing your attention to this state of affairs that your good offices can exert some influence to correct this situation. To allow this cross-purposed condition to perpetuate is not only irresponsible but self-defeating.

Please note the other frustrated comments in response to this article along with mine. Thank you for your attention.

Sincerely,
Steven Lee
637-10th Ave.
San Francisco, CA 94118
415.682.4946
bdlineman@gmail.com

Sent from my iPad

Begin forwarded message:

From: Steven Lee <bdlineman@gmail.com>
Date: August 15, 2013, 3:19:02 PM PDT
To: SF Supervisor Eric Mar <board.of.supervisors@sfgov.org>
Cc: Millie Phillips <milliephillips@comcast.net>, Lou Gold <lgold@copper.net>, Tsao Josephine <jtsao001@gmail.com>, Brian Bowen <brbowen3@gmail.com>
Subject: Accreditation Issues, 13.9% Enrollment Drop: City College Urging Students To Register For Fall Classes

My experience:

I support, on principle, the existence of CCSF and absolutely oppose the de-accreditation scam of the privatization neocons. Having said that, I have to also report that, in my experience, CCSF's admissions and registration department as a monumental joke. This is the second semester that I've tried to register online and their Web4, user-unfriendly as hell anyway, is incapable of completing the transaction. Last semester, It would not accept online payment after multiple attempts and I gave up. This semester it confirmed my re-application, then failed to send the follow-up registration appointment email. I called and got the runaround by a bunch of inept answerers. I left a message for the Dean of Admissions with a call-back number. No call-

back. Then when I tried again to register online, I got a message that they had closed my Web4 access and that I have go out to the campus. I'd like to know how

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- Share ›

- Twitter
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• 7 minutes ago



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<http://sfappeal.com/2013/07/accreditation-issues-13-9-enrollment-drop-city-college-urging-students-to-register-for-fall-classes/>

Sent from my iPad

From: Board of Supervisors
To: BOS-Supervisors
Subject: Comment Memo on the Van Ness BRT - EIR/EIS - A.Goodman
Attachments: BRTVanNess.pdf

From: Aaron Goodman [mailto:amgodman@yahoo.com]
Sent: Tuesday, August 06, 2013 11:03 PM
To: vannessbrt@sfcta.org
Cc: Board of Supervisors; ediasf-info@yahoo.com
Subject: Comment Memo on the Van Ness BRT - EIR/EIS - A.Goodman

Please find the attached memo regarding the BRT Van Ness EIR/EIS

There is a diagram attached in the prior comments section of the EIR that I submitted on Page 48-51 and should be reviewed in terms of future routing on BRT systems citywide, there is currently lacking information on the costs for the Central Subway and how that money could be served in terms of extension of BRT systems along major corridors such as the Mission and Excelsior routes.

Thank you for your consideration of these issues.

Aaron Goodman

Aaron Goodman
25 Lisbon St.
San Francisco, CA 94112
Email: amgodman@yahoo.com
Cell: 415.786.6929

Van Ness Avenue BRT EIS/EIR
Attn: Michael Schwartz
San Francisco County Transportation Authority
1455 Market Street, 22nd Floor
San Francisco, CA 94103
Email: vannessbrt@sfcta.org

August 7, 2013

Re: Van Ness Avenue Bus Rapid Transit BRT Project Final Environmental Impact Statement / (EIS/EIR)

The responses to the memo submitted by me prior, do not show or indicate a willingness by the planning department and SFCTA to acknowledge that the current lack of vision in the department and willingness to go beyond the "A-B-C" to the "A-through-Z" analysis of the alternatives and expenditures currently of some projects (North Beach, Pagoda and Central Subway financial mess) alongside more pressing concerns like the Mission, and extension of the proposed BRT towards the Excelsior and outer mission areas, is what is most concerning.

A majority of low-income families line up past the focus of your limited study, and the lack of proposal on costs, phasing for 2nd and 3rd segments out towards the Mission and Excelsior, shows a lacking concern for the people who most utilize those lines along Van Ness daily.

Many of the riders currently on the 49, 14 and 47 live and reside along the further extension that should be part of this initial study on costs, phasing and initial improvements.

My sketch provided in the initial memo, indicated clearly NORTH-SOUTH connectivity which is sadly lacking citywide.

It should not be rocket-science, to understand the simple diagram, and to utilize it to enhance the concept of BRT line routing proposed. If financially impossible, than perhaps the SFCTA and SFMTA needs to re-distribute their priorities citywide, to ensure the most access for riders, the biggest impact in terms of providing a far-reaching north to south transit improvement citywide, and a better outreach of ideas based on comments submitted by the public.

This same short-range planning was seen and highlighted by me on the 19th Ave Transit Study, SFSU-CSU Mstrplan and Parkmerced "vision" projects, which ignore the larger phase 2 segment termed "tier-5"

transit improvements on the west side of SF. With the BRT line proposal we have much the same primp-pomp display of a short-ranged solution due to cash-flow, without a serious acknowledgement of MUNI's current fiscal issues, in relation to the central subway, and where money may be better spent, providing for quickly implementable above grade transit strategies.

Please do look again at the CEQA issues in regards to alternatives, it is critical that the SFCTA and SFMTA provide and ascertain the best environmental and cost based solutions, with the biggest transit and rider impacts to be improved.

The number of people relying on the 49 and 14 and 47 lines including express lines, showcase that these riders deserve and need a better more reliable system, and that the central subway is not the priority.

Sincerely

Aaron Goodman

Cc: SF Board of Supervisors, Save Muni, Excelsior District Improvement Association

From: Board of Supervisors
To: BOS-Supervisors
Subject: FW: SF Street Artist Program Independent Analysis
Attachments: STREET_ARTIST_PROGRAM_CONCERNS_BY CARPIO.pdf

From: carpihole@aol.com [mailto:carpihole@aol.com]
Sent: Wednesday, August 07, 2013 6:08 AM
To: pdateh@aol.com; Page_Ritchie, Sharon; Krell, Rebekah; tom.decaigney@sfgov.org; Patterson, Kate; sfopengovernmentbs@abcglobal.net; allegrafortunati@yahoo.com; Board of Supervisors
Subject: SF Street Artist Program Independent Analysis

Hello Paula et al,

I have spent the last couple of weeks trying to make some sense of the Street Artist Program.

I met Paula while at City Hall trying to remedy a separate matter in a different room, but the meeting was cancelled. As I left the room, I met Ray Hartz in the hallway, who was on his way to the appeals board. I walked with him to thank him for all of his efforts with keeping the process on track. I don't think that people really take seriously or fully understand the ramifications that the seemingly little things have on an individual's life. Anyway, I met Paula in that meeting and wanted to support her instantly, in any way I was able to.

I am not rich, nor am I an attorney, nor can I give her the apology or justice for the hardship she endured with her dealings with this program for many, many years. This is not to say that she didn't contribute to issues getting to this point, however what has transpired really concerns me.

As such, hopefully I can give her some validation with this presentation on my independent findings after a relatively brief analysis and this might help to facilitate change in the Program.

There is an expectation from the public, that when a person is in a paid position to serve the public, it must be taken seriously. I fully understand that there was a long period of complacency - where taxpayers are angry, and justifiably so. I hope that no one takes offense to this. I understand current City departments are on overtime in efforts to remedy and cure many years of neglect and abuse. I do appreciate this group working hard to correct and move forward....another reason to help-

Please feel free to contact me should you have any questions.

Sincerely,
Diane Carpio



T-Mobile West LLC
1855 Gateway Boulevard, 9th Floor
Concord, CA 94520

BOS-11
cpage

July 22, 2013

Anna Hom
Consumer Protection and Safety Division
California Public Utilities Commission
505 Van Ness Avenue
San Francisco, CA 94102

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2013 AUG - 7 PM 2:38
AK

**RE: T-Mobile West LLC, formerly known as T-Mobile West Corporation (U-3056-C)
Notification Letter for T-Mobile Site No. SF03580A:**

This letter provides the Commission with notice pursuant to the provisions of General Order No. 159A of the Public Utilities Commission of the State of California (CPUC) that with regard to the project described in Attachment A:

- (a) T-Mobile has obtained all requisite land use approval for the project described in Attachment A.
- (b) No land use approval is required because

A copy of this notification letter is being sent to the local government agency identified below for its information. Should the Commission or the local government agency have any questions regarding this project, or if anyone disagrees with the information contained herein, please contact Kevin Flaherty, Senior Development Manager, Engineering for T-Mobile, at 415-359-5972, or contact Ms. Anna Hom of the CPUC Consumer Protection and Safety Division at 415-703-2699.

Sincerely,

Kevin Flaherty
Senior Development Manager, Engineering
T-MOBILE WEST LLC

Enclosed: Attachment A

CC:

City Manager, City of San Francisco, 1650 Mission Street, San Francisco, CA 94103
City Planning, City of San Francisco, 1650 Mission Street, San Francisco, CA 94103
County Clerk, City of San Francisco, 1650 Mission Street, San Francisco, CA 94103

ATTACHMENT A

1. Project Location

Site Identification Number: SF03580A
Site Name: Divisadero and Oak
Site Address: 425 divisadero
County: san francisco
Assessor's Parcel Number: 1215-016
Latitude: 37.462430
Longitude: 122.261594

2. Project Description

Number of Antennas to be installed: 6
Tower Design: Rooftop mount
Tower Appearance: behind screen wall
Tower Height: 58'9" top of antennas, 56'4" RAD center of antennas
Size of Building: No change to existing

3. Business Addresses of all Governmental Agencies

City Manager, City of San Francisco, 1650 Mission Street, San Francisco, CA 94103
City Planning, City of San Francisco, 1650 Mission Street, San Francisco, CA 94103
County Clerk, City of San Francisco, 1650 Mission Street, San Francisco, CA 94103

4. Land Use Approvals

Date Zoning Approval Issued: 6/13/13 with a 30 day appeal period.
Land Use Permit #: 2012-1070C
If Land use Approval was not required: N/A

BOS (electronically)

August 8, 2013

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2013 AUG -9 PM 4:28
PN

The Honorable John Avalos
San Francisco Board of Supervisors
San Francisco City Hall
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102-4689

Dear Supervisor Avalos,

We are writing to commend you for your efforts to increase socio-economic equity in the City and County of San Francisco as evidenced by the May 23, 2013 report you requested from the City's Budget Analyst on the subject.

This is very important work because San Francisco, like many other parts of the United States, is experiencing significant demographics shifts, which makes it an appropriate moment to re-address the issue of equity. We hope subsequent reports will continue to address and fine-tune this issue.

As members of the City's arts community, we are requesting that your report's next version include an analysis of disparities in the City's cultural funding. The arts were absent from the initial version of your report and recent data indicates that cultural equity issues are not being addressed by City Departments such as Grants for the Arts, the War Memorial Board and the Fine Arts Museums.

We hope future editions of your report will include these departments and agencies and we look forward to working with your office in any way that can move these issues forward.

Sincerely

Pamela Peniston
Vinay Patel
Pamela Wu Kochiyama
Matt McKinley
Maria X. Martinez
Jeff Jones
Lenore Chin
Roberto Hernandez

Roberto Gutierrez Varea
Nancy Charraga
Ashley Smiley
Jesse Bie
Tomasita Medál
Elizabeth Pickens
Genny Lim
Juliana Mojica

Lua Hadar
Elizabeth Gjeltén
Paula Tejada
Lluis Valls
Paul S. Flores
Luis Vasquez Gomez
Xochitl Cortez
Andrew Wood

C.c.
President David Chiu
Supervisor Eric Mar
Supervisor David Campos
Supervisor Jane Kim
Supervisor London Breed
Clerk of the Board

From: Board of Supervisors
To: BOS-Supervisors
Subject: S'hell no

From: First Last [mailto:cr111@outlook.com]
Sent: Monday, August 12, 2013 2:50 PM
To: Board of Supervisors
Subject: S'hell no

We don't want Shell's dirty oil.

Cheryl Richard
cr111@outlook.com

940 San Jose Ave. No. 4
SF, CA. 94110-5450
415 286 2778

From: Board of Supervisors
To: BOS-Supervisors
Subject: Shell NO

From: scott [mailto:quaker1@comcast.net]
Sent: Monday, August 12, 2013 3:04 PM
To: Chiu, David; Board of Supervisors
Subject: Shell NO

Dear Supervisor Chiu and all others to whom this comes;
As a long-time resident of this City (since 1969), and loving my home and life here, I have always tried to be a responsible steward of the gifts we enjoy so plentifully here.

Therefore, I feel bound to protest, in the strongest possible terms, against this madness of allowing Shell Oil, a grossly irresponsible and filthy, lying corporation, having ANYTHING to do with our power generation or distribution. They do not know the meaning of "Green" energy.

"Green" and Shell don't even work in the same sentence!

Be not deceived - WE certainly aren't.

I don't know who is getting the pay-offs, but this smacks so openly of corruption, IF it goes forward, don't be surprised at the loud public outcry, yea, rebellion, even, against so shameless and open an affront to the good residents of this City.

Shell...what a farce. And if my rates go up, as a disabled person, since I am on a very limited and fixed income, you will hear from me again...perhaps in person, this time.

Give Shell back their money and find another solution to the power concerns here in The City - or face the consequences.

Yours seriously,

(Rev.) Richard Scott Lyons
995 Pine St. #101
San Francisco, CA 94108
415-928-3952

Justice, and only justice, you shall pursue, so that you may live and occupy the land that the Lord your God is giving you.

- Deuteronomy 16:20

August 9, 2013

TO: STATE, CITY AND LOCAL OFFICIALS

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO

BOS-11
CPUC

NOTICE OF PACIFIC GAS AND ELECTRIC COMPANY APPLICATION TO RETURN REVENUES FROM THE SALE OF GREENHOUSE GAS ALLOWANCES AND TO RECOVER COSTS ASSOCIATED WITH THIS PROGRAM (A.13-08-003)

Summary

On August 1, 2013, Pacific Gas and Electric Company (PG&E) submitted an application to the California Public Utilities Commission (CPUC) to forecast revenues of \$529.9 million to be returned to customers from the sale of greenhouse gas (GHG) allowances under California's GHG emissions reduction program, and to recover \$4.3 million in administrative and outreach costs related to this program in 2014. If this application is approved, PG&E will return revenues from the program to customers via bill credits starting in January, 2014.

About the program to reduce GHG emissions

The California Air Resources Board (CARB) encourages the reduction of greenhouse gas (GHG) emissions by placing a cap on the amount of GHG emissions a facility can emit. This is regulated through the implementation of GHG allowances, or permits. Under California's GHG reduction program, starting in 2013, CARB allocated PG&E and other California utilities GHG emissions allowances are to be sold for the benefit of customers and to mitigate the cost impact of the program. PG&E is required to sell its allowances in an auction and pass the revenue from the sale to its customers, less some expenses for administration and outreach costs. PG&E does not profit from the sale of these GHG allowances.

How will PG&E's application affect me?

If the application is approved, revenues from the sale of GHG allowances will be returned to PG&E's residential and small business customers, and some industrial customers, as directed by state law. While the exact amounts of those revenues may change—they are subject to regulatory approval and market factors—the legislature and CPUC have determined the order and method by which they are returned to customers.¹ They are:

- First, to some Industrial customers annually, via a fixed-amount bill credit
- Then, to Small Business and Residential customers each month until 2020, via a bill credit based on usage
- Then, an additional credit for all Residential households semi-annually, via a fixed-amount bill credit, forecast to be approximately \$35.03. This amount will appear on customers' energy statement as a "Climate Dividend," and will be adjusted based on the actual revenue from the sale of GHG allowances.

How do I find out more about PG&E's application?

You can view PG&E's application and exhibits at pge.com/RegCases. Select "Greenhouse Gas OIR" from the Cases dropdown menu. If you have questions about PG&E's application, please contact PG&E at **1-800-743-5000**. For TDD/TTY (speech-hearing impaired), call **1-800-652-4712**.

If you would like a copy of PG&E's application and exhibits, please write to PG&E at the address below:

Pacific Gas and Electric Company
GHG OIR Application
P.O. Box 7442
San Francisco, CA 94120

A copy of PG&E's application and exhibits are also available for review at the CPUC, 505 Van Ness Avenue, San Francisco, CA 94102, Monday–Friday, 8 a.m.–noon. PG&E's application (without exhibits) is available on the CPUC's website at www.cpuc.ca.gov/puc.

How does the CPUC's decision making process work?

The application will be reviewed through the CPUC formal administrative law process. The application will be assigned to a CPUC Administrative Law Judge (ALJ). The ALJ presides over the proceeding, which develops a formal record that the ALJ relies upon in drafting a Decision to present to the five-member Commission. The CPUC's Division of Ratepayer Advocates (DRA) will review this application and participate in the proceeding. The DRA is an independent arm of the CPUC, which represents the interests of all utility customers. The DRA's views do not necessarily reflect those of the CPUC. Other parties of record may also participate.

Evidentiary hearings are often held in a proceeding to give parties of record an opportunity to present evidence or cross-examine witnesses. Members of the public may attend but not participate in these hearings. After considering all proposals and evidence presented, the ALJ will issue a draft decision based upon the established record. When the CPUC acts on this application, it may adopt all or part of PG&E's request, amend or modify it or deny the application.

If you would like to follow this proceeding or any other issue before the CPUC, you may utilize the CPUC's free and confidential subscription service. Sign up at: <http://subscribecpuc.cpuc.ca.gov>.

If you would like to learn how you can participate in this proceeding, or if you have comments or questions, you may access the CPUC's Public Advisor's website at www.cpuc.ca.gov/puc and click on "Public Advisor" from the CPUC Information menu. You can also:

E-mail: public.advisor@cpuc.ca.gov

Mail: Public Advisor's Office
505 Van Ness Avenue, Room 2103
San Francisco, CA 94102

Call: 1-415-703-2074 or 1-866-849-8390 (toll-free)
TTY 1-415-703-5282 or 1-866-836-7825 (toll-free)

Para más detalles llame al 1-800-660-6789 • 詳情請致電 1-800-893-9555

If you are writing or emailing the Public Advisor's Office, please include the application number (A.13-08-003). All comments will be circulated to the Commissioners, the assigned ALJ and the CPUC staff.

¹ Proposed classifications and payments are subject to CPUC approval

From: Board of Supervisors
To: BOS-Supervisors
Subject: Obama Care Medical Care What?

From: Ivan E Pratt [mailto:prattbuddhahood@gmail.com]

Sent: Wednesday, August 21, 2013 11:16 AM

To: NichirenDaishoninsBuddhism; Nick Caskey; ENN Daily Newsletter; Board of Supervisors; bcoa; chiman lee; Ellen Lent; SFUAA@yahoogroups.com; Edward Evans; ecomerritt; feedback@rttv.ru; fraas@rff.org; Centers for Disease Control and Prevention (CDC); Michael Hann; Michael Pacheco III; harrington@rff.org; Ivan E Pratt; Kim, Jane; lutter@rff.org; morgenst@rff.org; KPFA Worker; Ofa@hms.harvard.edu; Ofa_promotions@hms.harvard.edu; pchen@tndc.org; pelosi; Montantes, Richard; rfreeman; reiko; stevenandrew; sf_district6; tony; Singularity University; Walgreens; yourtakemytake@gmail.com

Subject: Obama Care Medical Care What?

OBAMA CARE KARMA August 21 2013

OBAMA CARE KARMA FOR THE FUTURE YOUTH OF AMERICA WHEN YOUTH REACHES SENIOR CITIZEN YEARS AND NEED MEDICAL CARE AND WELFARE SOCIAL PROGRAMS TO BE IN PLACE AS APPLICABLE REALITIES

I'm really not trying to sound like the prince of chaos and fear tactics in the social psychology of political agenda and international economics. I do like to attempt, in my objectivity, to make practical account comparison to existing economic perspectives and comparisons in relation to the potential in contrast to cosmopolitan societys consumption of natural commodities in creating an international banking monetary system.

I have to say, I've have been making my comparisons by way of Wall Street reports and the social psychology of existing cosmopolitan current events - in particular in relation to humankinds practice of war activities. This

remark made by 'Voice of Reason' in relation to the future aging youth in relation to the achieving medical support in their senior citizen time of life, would be very funny, if it were not so sad. And it seems that no one is making a comparison to the general consensus that most people in the United State of America seem to be withdrawing into a fantasy world when it comes to facing the realities of our existing economic status in cosmopolitan society in international economic comparisons. For example, if Greece economic status is negatively effected, the international economic system is so integrated, that Greece's economic status can effect a simple community like San Francisco's Tenderloin Community that is dependent on Federal Economic Supplements in Social Security Status Benefits and HUD Low Income Housing Benefits. The reports I am beginning to listen to in a very attentive manner is the next projected economic international banking bubble to burst is worth \$400-trillion dollars, which will finalise the collapse of international corporate banking, and figuratively speaking in metaphor everybody head is going to be placed in the guillotine in this metaphorical French Secondary Revolution economically speaking.

Hence my projection, and using the San Francisco Tenderloin Community again as a metaphorical example, is that permaculture become a serious practice in relation to future economic bubbles bursting - and if we have to live in tents in Golden Gate Park, then we should at least be prepared for the \$400-trillion-dollar bubble bursting, instead of waiting in the last minute when people are desperately attempting to correct the social psychological economic imbalance by way of negative anarchy. When you consider the negative anarchy presently existent in the Middle Eastern Islamic Wars, this type of anarchy is achieving nothing but death and destruction and extreme economic waste. Why delude and illude yourself that this next \$400-trillion-dollar bubble burst is not going to happen, and at least prepare your local community for truly austere living when the next economic bubble burst manifest and is inevitable.

Having said that, we can now talk about existing youth becoming senior citizens in relation to social medical health care - which when you consider that its really going to take a number of years for any economy on the planet Earth to recover from a \$400-Trillion-Dollar economic collapse, which means that the existing youths could eventually become great grand parents

themselves before society in general recovers in some new ideas based upon international economic ideologies that really can be applied to universal medicine for all people on all economic status levels in a Earth planetary government federation. And this is particular because present day people seem to be so determine to withdraw into this fantasy world of denial in 2013 international economic status that is bloated with counterfeit paper money - which reminds me of the big economic boom in the era of dot-com computers, when all of the dot-comer's went bust in their investment on paper in computer investments for future financial profits.

In the United States of America, San Francisco's Tenderloin Area and Detroit bankruptsy comparisons, are not the only communitys that will really suffer due to a \$400-trillion-dollar international corporate banking bust/fall. America's infrastrurture is already starting to crumple drastically, and maybe one does not want to face up to these realities, but you cannot pretend these economic realities away simply because you don't want to face up to these economic perspectives. Real economics is not a matter of Alice in Wonderland living with Charles Dickens or Star Wars Movie Series.

Economic Fantasy is one thing, creating future Universal Medicine based on Obama Care Policy is really another thing, when the countrys infrastructure could use a \$400-trillion-dollar investment plan to reconstruct the country itself - which oil fracking will not solve economically as an investment basis contributing to negative sustainable system environmental ecology destruction of the natural environment of the planet Earth. In truth, it's time for a new game in economic ideology that does not include oil as a economic commodity basis. This means, Obama Care as a Medical Reality for the future for youths of America is really questionable, and at best a real bonifide fantasy.

I think it's time for American's and cosmopolitan society to push the fantasys aside and start thinking about the real account comparisons in creating Medical Programs for anyone in any generation, whether in 2013 or fifty years from 2013. Don't wait for the \$400-trillion-dollar bubble to burst, get busy creating a way and means in your community to prepare for this inevitable economic fall. Never mind pretending to live in a reality that is in truth not practical or applicable to creating Medical perspective in economics that cannot in truth apply as a program. We The People of the Earth

are going to become a more communal society, like it or not, and for some people it's going to become a very difficult transition in social reciprocation practices - some people will not make this social transition successfully, especially existing senior citizens dependent on existing social welfare support programs in 2013.

THANKYOU,

IVAN EDGAR PRATT

Email: prattbuddhahood@gmail.com

August 21, 2013

NAM MYOHO RENGE KYO

<http://www.sgi-usa.org>

From: Sarah Harling [sharling@gmail.com]
Sent: Thursday, August 22, 2013 6:04 PM
To: Board of Supervisors; Lee, Mayor
Subject: Sgt. Richard Ernst and Amelie Le Moullac

Mayor Lee and San Francisco Supervisors:

My name is Sarah Harling. I am a San Franciscan and a cyclist. I am writing to you because I am deeply disturbed by Sgt. Richard Ernst's behavior at yesterday's Safe Streets gathering.

(See <http://sf.streetsblog.org/2013/08/21/at-safe-streets-rally-sfpd-blocks-bike-lane-to-make-point-of-victim-blaming/#disqus> thread
<http://www.sfbg.com/politics/2013/08/21/memorial-cyclist-marred-sfpd-harassment> http://sfist.com/2013/08/21/soma_cyclist_death_leads_to_safety.php)

As you are surely aware, blocking the bike lane is both hazardous and illegal. And Sgt. Ernst's insistence that Ms. Shahum acknowledge that all three of the cyclists killed this year were at fault is bizarre to me, given that the investigation into the circumstances of Ms. Le Moullac is not even complete.

There is a perception among some San Franciscans that some SFPD officers hold a bias against cyclists that makes fair and accurate investigations into crashes involving bikes impossible. This incident would seem to confirm those fears.

I find it shocking that Sgt. Ernst decided his time was best spent harassing a peaceful memorial gathering. And unfortunately, I believe that he made his choice to engage in this behavior under the assumption that there would be no significant implications. I hope that I am incorrect in this.

Finally, leaving aside the larger questions of traffic safety and legal culpability, it is tremendously distressing to me, as a cyclist, a San Franciscan, and a human to have seen Sgt. Ernst's reaction to this situation. A twenty four year old woman died. She woke up, beautiful and alive, left for work, as well all do each day, and shortly thereafter ceased forever to exist in a terrifying and excruciatingly painful way. The gathering was, in part, a response to this situation. And Sgt. Ernst saw it as an opportunity to prove a point about how she, and by extension, all cyclists are in the wrong.

I did not know Ms. Le Moullac, but people who did (including her parents and younger brother) have posted some tributes here: <http://vocecommunications.com/blog/2013/08/remembering-amelie>. I encourage you to read them, to remember that she was a real person with a family and colleagues who cared for her. The loss of a loved one is always painful. In this case, this pain is amplified tremendously by the horrific circumstances of Ms. Le Moullac's death. I cannot imagine how Sgt. Ernst's actions and statements felt to Ms. Le Moullac's family and friends, because I, a stranger, found them devastating.

Sgt. Ernst's actions are not acceptable behavior for an officer of the San Francisco Police Department. We, as a city, deserve better. I urge you to do everything in your power to ensure that Sgt. Ernst is held accountable for his actions, and that Ms. Le Moullac's death is investigated fully.

Respectfully,
Sarah Harling

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From: Board of Supervisors
To: BOS-Supervisors
Subject: Amelie Le Moullac

From: Jerel Bromley [mailto:jerel.bromley@gmail.com]
Sent: Friday, August 23, 2013 4:39 PM
To: Lee, Mayor
Cc: Board of Supervisors
Subject: Amelie Le Moullac

To Whom it May Concern ,

I am writing in regards to the recent encounter involving Sergeant Ernst at the memorial for Amelie Le Moullac on Wednesday, August 21st. As a citizen and bike commuter I find it very disheartening that an individual with the responsibility of ensuring public safety would go out of his way while in uniform to publicly disgrace a victim of an unsolved crime. He had no right to make an (invalid) point of the law at that juncture, and was extremely disrespectful to both the victim, the victims family, and the entire community. He also put several people in danger on their commute by forcing them to merge into traffic, while illegally parked, on camera for the whole world to see. Certainly this is not the example our city is trying to portray.

I am also appalled at the complete lack of response to the death of Amelie Le Moullac from both the SFPD and the City of San Francisco. The law regarding right hand turns involving a bike lane was not obeyed by the driver, and under the law he should be charged with a felony. Regardless of intention, his actions were negligent and resulted in the death of one of our bright young neighbors. The SFPD has not properly investigated this case, as we have now discovered, considering they did not even attempt to gather video which was clearly taped by nearby businesses. The evidence was not collected despite the SFPD lying to the community by stating that there was no footage. This leads everyone to believe that they have no intention of investigating, or charging, anyone who kills an innocent citizen (such as Amelie Le Moullac) with their vehicle. To ignore an investigation of an outstanding crime, while blaming the victim, is certainly not to be expected of our cities finest, is it?

I understand, in most cases, no one wishes to kill. Accidents happen. The roads are not always designed properly, and we don't always drive or ride carefully. Despite this, the city has done an excellent job of attempting to redesign the roads as necessary. I applaud these actions, and believe that we have one of the safest cities in the world to bike or drive in. However, if we do not charge people for their fatal and negligent actions, or even attempt to investigate the case, we will be left with a dangerous precedent of giving every road user a free pass to use their vehicle as a weapon.

I am extremely concerned about the reaction to this case from the City and the SFPD, and I am hoping that this case will be properly investigated. The driver should be charged for breaking the law regarding right hand turns and failing to yield, as well as recklessly ending the life of an innocent commuter. If someone accidentally killed with a gun, it would certainly still stand to trial, would it not? At the very least, some statement should be made regarding the distasteful actions of Sergeant Ernst, or I fear you will have lost the respect of so many in the community. So far, your inappropriate and misguided response has only deepened the mistrust that the community has in the SFPD and the City of San Francisco.

Sincerely,

Jerel Bromley

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Jerel Bromley

jerel.bromley@gmail.com

From: Board of Supervisors
To: BOS-Supervisors
Subject: JCHESS

From: KCheat4349@aol.com [mailto:KCheat4349@aol.com]
Sent: Friday, August 23, 2013 3:03 PM
To: Wertheim, Steve
Cc: bobh@japantowntaskforce.org; Board of Supervisors; Secretary, Commissions
Subject: JCHESS

To: Historic Preservation Commission
Planning Commission
Board of Supervisors

c/o Steve Wertheim, San Francisco Planning Department

I write as President of The Sequoias-San Francisco Resident Association whose membership includes the 290 individuals who reside at The Sequoias, 1400 Geary Blvd., San Francisco 94109. We are proud that our home is within the boundaries of Japantown. Many of us have family or business ties with the community and all of us are concerned with its future.

Because of this, we are delighted to endorse JCHESS which articulates a comprehensive vision of the steps vital to preserving the cultural heritage of the community. As residents, we are well aware of the careful study which has produced a plan as comprehensive and constructive as JCHESS. For that reason, we respectfully urge the San Francisco Historic Preservation Commission, the San Francisco Planning Commission, and the Board of Supervisors to take the necessary steps to approve and implement the recommendations so compellingly described in the JCHESS proposal.

Kathie Cheatham, President
The Sequoias-San Francisco Resident Association
KCheat4349@aol.com