

PUBLIC UTILITIES REVENUE BOND OVERSIGHT COMMITTEE CITY AND COUNTY OF SAN FRANCISCO MINUTES

Public Utilities Commission Building 525 Golden Gate Ave., 2nd Floor Yosemite Conference Room San Francisco, CA 94102

January 23, 2017 - 9:00 AM

Regular Meeting

Mission: The purpose of the Revenue Bond Oversight Committee (RBOC) is to monitor the expenditure of revenue bond proceeds related to the repair, replacement, upgrade and expansion of the SFPUC's water, power and sewer infrastructure. The RBOC's goal is to ensure that specific SFPUC revenue bond proceeds are spent appropriately and according to authorization and applicable laws. The RBOC provides oversight to ensure transparency and accountability in connection with expenditure of the proceeds. The public is welcome to attend RBOC meetings and provide input.

1. Call to Order and Roll Call

Seat 1 Holly Kaufman (Holdover status)

Seat 2 Kevin Cheng, Chair (Holdover status)

Seat 3 Robert Leshner

Seat 4 Tim Cronin

Seat 5 Travis George

Seat 6 Christina Tang, Vice Chair

Seat 7 Jadie Wasilco

Chair Cheng called the meeting to order at 9:20 a.m. On the call of the roll, Chair Cheng, Vice Chair Tang, Members Cronin, George, Kaufman, Leshner, and Wasilco were noted present. There was a quorum.

2. Agenda Changes

Item 8 was called and heard before Item 7.

3. **Public Comment:** Members of the public may address the Revenue Bond Oversight Committee (RBOC) on matters that are within the RBOC's jurisdiction but are not on today's agenda.

Public Comment. Speakers: There were none.

4. Strategic Planning Session – Introductions

Chair Cheng introduced strategic planning facilitator Carmen Clark, who briefly discussed her background and meeting purpose. Participants introduced themselves to the Committee and provided backgrounds: RBOC Committee Members Cheng, Cronin, George, Leshner, Kaufman, Tang, and Wasilco; SFPUC Staff Charles Perl, Dan Wade, Karen Kubick, Mike Brown, Frank McParland, and Sheena Johnson; Deputy City Attorney Mark Blake; Strategic Planning Facilitator Carmen Clark; and Assistant Clerk of the Board of Supervisors Derek Evans. Discussion then focused on the meeting purpose: reviewing the legislative history and mission of RBOC, discussing strategic issues/directions for the committee, and developing a preliminary work plan for 2017, in addition to hearing from PUC staff.

Public Comment. Speakers: None.

5. **Staff Presentation:** Brief overview and legislative history of the PUC and RBOC

Mark Blake (City Attorney's Office); presented a legislative history and provided the context for establishment of the Committee. Charles Perl, Deputy Chief Financial Officer, and Mike Brown (SFPUC); provided information and responded to questions raised throughout the discussion.

Public Comment. Speakers: None.

6. **San Francisco Public Utilities Commission (SFPUC) Staff Presentation:** Capital budget overview

Charles Perl, Deputy Chief Financial Officer, Frank McParland, and Mike Brown (SFPUC); responded to questions raised throughout the discussion and provided an overview of SFPUC Capital Planning Process, including the following: dynamics of capital planning process; capital planning development process; capital planning approval process, and capital financing.

Public Comment. Speakers: None.

7. **San Francisco Public Utilities Commission (SFPUC) Staff Report:** Sewer System Improvement Program (SSIP) Updates

Karen Kubick, SSIP Director, and Sheena Johnson (SFPUC); provided a high-level overview of the Sewer System Improvement Program, including the following: priority challenges, levels of service goals, baseline budget summary, phased implementation plan, phase 1 projects, major project schedule, organizational management, SSIP organizational structure, project delivery, as well as summary project descriptions and governance guide. Mike Brown (SFPUC); Mark Blake, Deputy City Attorney; provided information and responded to guestions and answers throughout the discussion.

Public Comment. Speakers: None.

8. **San Francisco Public Utilities Commission (SFPUC) Staff Report:** Water System Improvement Program (WSIP) Updates - High-level overview of WSIP initial budget and rebaselining, including overtime, contingencies that exceeded forecasts, risk register, and reporting requirements

Dan Wade, WSIP Director (SFPUC); provided a high-level overview of the Water System Improvement Program, including the following: initial budget and rebaselining, including overtime, contingencies that exceeded forecasts, risk register, and reporting requirements.

Public Comment. Speakers: None.

9. **Approval of Minutes:** 2016 RBOC Meeting Minutes

Public Comment. Speakers: None.

Member Kaufman, seconded by Member George, moved to AMEND the December 12, 2016, meeting minutes on page 2, by changing 'February 24, 2017' to 'February 28, 2017,' and that the 2016 RBOC Meeting Minutes be APPROVED. The motion passed by the following vote:

Ayes: 7 - Cheng, Cronin, George, Leshner, Kaufman, Tang, and Wasilco

10. **2016** Annual Report Finalization and Approval

Committee members made edits to the working draft, which will be included in the packet material for the February 13, 2017, RRBOC meeting agenda for final approval. The report will be presented to the SFPUC at the February 24, 2017, Commission meeting.

Public Comment. Speakers: None.

By unanimous consent, the Committee moved to CONTINUE this item to the February 13, 2017, RBOC meeting.

Items 11 through 14 were heard together.

11. Discussion of 2017 Strategic Issues

Carmen Clark facilitated the strategic planning session, presented and documented information concerning the matter, and responded to questions raised throughout the discussion.

Discussion focused on (1) succession planning, (2) verification of RBOC purpose relating to bond proceeds, (3) items that significantly change construction schedules, (4) delivery methods and design build, (5) green infrastructure projects, (6) depth and scope of RBOC oversight, (7) lessons learned review, (8) capital planning seminar, and (9) presentation on rate design.

Public Comment. Speakers: None.

An additional report of the results of this discussion is forthcoming.

12. Develop Preliminary 2017 Work Plan and Schedule

Carmen Clark facilitated the strategic planning session, presented and documented information concerning the matter, and responded to questions raised throughout the discussion.

Discussion focused on (1) succession planning, (2) verification of RBOC purpose relating to bond proceeds, (3) items that significantly change construction schedules, (4) delivery methods and design build, (5) green infrastructure projects, (6) depth and scope of RBOC oversight, (7) lessons learned review, (8) capital planning seminar, and (9) presentation on rate design.

Public Comment. Speakers: None.

An additional report of the results of this discussion is forthcoming.

13. Strategic Planning Summary and Next Steps

Carmen Clark facilitated the strategic planning session, presented and documented information concerning the matter, and responded to questions raised throughout the discussion.

Discussion focused on (1) succession planning, (2) verification of RBOC purpose relating to bond proceeds, (3) items that significantly change construction schedules, (4) delivery methods and design build, (5) green infrastructure projects, (6) depth and scope of RBOC oversight, (7) lessons learned review, (8) capital planning seminar, and (9) presentation on rate design.

Public Comment. Speakers: None.

An additional report of the results of this discussion is forthcoming.

14. Announcements, Comments, Questions, and Future Agenda Items

Carmen Clark facilitated the strategic planning session, presented and documented information concerning the matter, and responded to questions raised throughout the discussion.

Discussion focused on (1) succession planning, (2) verification of RBOC purpose relating to bond proceeds, (3) items that significantly change construction schedules, (4) delivery methods and design build, (5) green infrastructure projects, (6) depth and scope of RBOC oversight, (7) lessons learned review, (8) capital planning seminar, and (9) presentation on rate design.

Public Comment. Speakers: None.

An additional report of the results of this discussion is forthcoming.

15. Adjournment

There being no further business, the meeting adjourned at 3:20 p.m.

N.B. The Minutes of this meeting set forth all actions taken by the Revenue Bond Oversight Committee on the matters stated but not necessarily in the chronological sequence in which the matters were taken up.

Approved by the Revenue Bond Oversight Committee on February 13, 2017.

TO: Public Utilities Revenue Bond Oversight Committee

FROM: Mark D. Blake, Deputy City Attorney

DATE: January 23, 2017

RE: Overview of the Purpose of the Public Utilities Revenue Bond Oversight

Committee

This memorandum is a general overview of the purposes of the Public Utilities Revenue Bond Oversight Committee (RBOC).

Background

The RBOC was an initiative measure sponsored placed on the November 2002 ballot by then Supervisors Daly, Gonzalez, Hall, and Yee. [Footnote 1.] The measure provides additional oversight regarding the SFPUC's expenditure of revenue bond proceeds. The RBOC is a good government measure to ensure *accountability* and *efficiency* with respect to capital expenditures. Proposition P was approved by 56% of the voters in November 2002.

The RBOC, as an advisory committee, reports publicly to the Mayor, the Public Utilities Commission ("PUC") and the Board of Supervisors regarding the PUC's expenditure of revenue bond proceeds on the repair, replacement, upgrading and expansion of the City's water collection, power generation, water distribution and wastewater treatment facilities. Admin Code section 5A.34.

The RBOC is one of three oversight committees in the City, along with the Citizen's General Obligation Bond Committee and the San Francisco Transportation Agency's Bond Oversight Committee.

The Board has twice acted to extend the sunset date of the RBOC, and the RBOC is currently set to sunset January 1, 2019. See Ordinance 236-12 and 198-15.

Purpose:

The purpose of the Committee, among other things, is to provide oversight to ensure that:

- (1) The proceeds from revenue bonds authorized by the Board and/or the voters of the City are spent in accordance with the authorizing bond resolution and applicable law;
- (2) Bond proceeds are expended solely for uses, purposes and projects authorized in the bond resolution; and
- (3) Revenue bond funds are appropriately expended for authorized capital improvements so that an uninterrupted supply of water and power continues to flow to the City and to the PUC's customers.

Powers

The RBOC may comment to the Board of Supervisors on the development and drafting of proposed legislation regarding whether to submit a measure for voter approval or authorizing the issuance of revenue bonds, if no voter approval is not required. The Board of Supervisors Under the Charter Section 2.113, four or more supervisors can place declarations of policy, or and any matter upon which the Board is empowered to pass.

is not required to accept the RBOC's recommendations. In furtherance of its purpose, the RBOC may also engage in any of the following activities:

- (1) Inquiring into the disbursement and expenditure of the proceeds of PUC revenue bonds authorized and issued in accordance with the San Francisco Charter by receiving any and all reports, financial statements, correspondence or other documents and materials requested by the Committee related to the expenditure of revenue bond funds by the PUC;
- (2) Holding public hearings to review the disbursement and expenditure of the proceeds of such revenue bonds;
 - (3) Inspecting facilities financed with the proceeds of such revenue bonds;
- (4) Receiving and reviewing copies of any capital improvement project proposals or plans developed by the PUC related to the City's water, power or wastewater infrastructure and funded by bond proceeds;
- (5) Reviewing efforts by the City to maximize bond proceeds by implementing costsaving measures, including, but not limited to, all of the following: (i) mechanisms designed to reduce the costs of professional, consulting and similar fees and expenses related to site preparation and project design; (ii) recommendations regarding the cost-effective and efficient use of core facilities; (iii) developing and using alternate technologies; and, (iv) accessing other sources of infrastructure funding, excluding bond refunding; and
- (6) Commissioning independent review and evaluation of the disbursement and expenditure of the proceeds of such revenue bonds by accessing any funds set aside for this purpose under Subsection (d) of this Section to retain outside auditors, inspectors and necessary experts to conduct such independent review.

In addition the RBOC is permitted, by majority vote of all of its members after consultation with the City Attorney, to prohibit the further issuance or sale of authorized public utility revenue bonds which have yet to be issued or sold if the RBOC determines (i) that revenue bonds are being or have been expended (A) for purposes not authorized by the authorizing bond resolution, or (B) otherwise amount to (i) an illegal expenditure or (ii) illegal waste of such revenue bond proceeds within the meaning of applicable law. See 5A.34 of the Admin Code.

To date, the RBOC has not exercised this power.

The RBOC does not have the power to participate or interfere in the selection process of any vendor hired to execute bond-funded projects.

Legislative Notes

- 1. Proposition P is a measure designed to increase stakeholder confidence. The measure ensures public accountability regarding the expenditure of PUC revenue bond proceeds. The RBOC created to shadow the expected significant expenditure by the PUC on capital improvements for the water, wastewater and power enterprises.
- 2. The RBOC was created to provided 'persistent, vigorous and independent' review regarding the expenditure of PUC revenue bond proceeds. Independence of RBOC is a core organizing principle. Thus, except as provided by Proposition P, members of RBOC cannot be employees of City. In addition, no vendor, contractor or consultant of the City that performs work funded by bonds issued by the City may serve on the Committee. Finally, the RBOC's protects its Under the Charter Section 2.113, four or more supervisors can place declarations of policy, or and any matter upon which the Board is empowered to pass.

independence through its authority to hire independent auditors, inspect bond-financed facilities and review the PUC's capital improvement plans.

3. Audit review by RBOC has teeth. The RBOC can, by majority vote of all of its members after consultation with the City Attorney, vote to prohibit the further issuance or sale of authorized public utility revenue bonds which have yet to be issued or sold if the RBOC determines (i) that revenue bonds are being or have been expended (A) for purposes not authorized by the authorizing bond resolution, or (B) otherwise amount to (i) an illegal expenditure or (ii) illegal waste of such revenue bond proceeds within the meaning of applicable law. See 5A.34 of the Admin Code. Proposition P does not define terms 'illegal expenditure' or 'illegal waste.'

Under the Charter Section 2.113, four or more supervisors can place declarations of policy, or and any matter upon which the Board is empowered to pass.



Services of the San Francisco Public Utilities Commission



Overview of SFPUC Capital Planning Process

Revenue Bond Oversight Committee

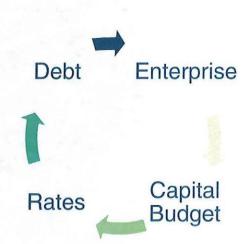
January 23, 2017



Capital Planning Process Overview

Services of the San Francisco Public Utilities Commission

- Dynamics of capital planning process
 - Asset Management and Condition Assessment
 - Asset criticality
 - Asset maintenance vs replacement
 - Capital project identified
 - Project costs
 - Project timelines
 - Capital funding alternatives
 - (debt vs pay-as-you-go)
 - Ratepayer impact / Affordability
- Capital planning is an interactive, dynamic process





Capital Planning Development Process

Services of the San Francisco Public Utilities Commission

- SFPUC staff and management General Manager / Commission develop priorities
- Budget instructions Developed and distributed to departments
- 2-Year Capital & Operating budgets / 10-year plans developed
 - Step 1 Asset management
 - Step 2 Condition assessment
 - Step 3 Capital project prioritization
 - Step 4 Projects recommended
 - Step 5 Funding source, revenue and/or debt 5
 - Step 6 Rate impacts and fiscal impacts

Steps 4,5 & 6 iterative



Capital Planning Approval Process

Services of the San Francisco Public Utilities Commission

- Oversight / Approval Bodies
 - Commission
 - Capital Planning Committee
 - Board of Supervisors
- Legislation developed and approved
 - 2-Year budgets & 10-Year capital/financial plans
 - Project appropriation
 - Bond authorization



Capital Financing

Services of the San Francisco Public Utilities Commission

- RBOC Present financing plan to oversight body
- Bond Authorization Discuss with bond counsel and City Attorney appropriate authorization
- Financing Debt instrument, method of sale and project funding timed to meet requirements, schedule and market conditions
- Commission and Board of Supervisors / Budget Analyst –
 Financing resolution prior to debt issuance
- Rating Agencies Credit review and ratings prior to debt issuance
- Bond Sale Disclosure (POS), investor outreach, set pricing terms
- Bond Closing Proceeds transferred to City Treasurer, Trustee



Services of the San Francisco Public Utilities Commission

Questions?

Wastewater Enterprise FY 2017 - 2026 Ten Year CIP

San Francisco Public Utilities Commission

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USES	Project	Balance as of	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26 1	FY 16-25	FY 17-26	Change
		12/31/15														
Sewer System Improvement Program													2			Note: are
Program Wide Efforts	CWWSIPPR/PL	32,418,994	24,000,000	6,000,000	6,000,000	16,500,000	16,500,000	16,500,000	16,500,000	12,500,000	11,500,000	11,500,000	11,500,000		125,000,000	(72,00
Land Reuse	CWWSIPPR/PL	69,552,948	29,253,000	28,108,000	0	0	0	0	0	0	0	0	0 4	02,,00,000	28,108,000	(54,64
Biofuel/Alternative Energy Studies Subto	CWWBAE	7,700,062	0	0	0	0	0	0	10.500.000	0	0	0	0 5		0	(400.04
_ / / / / /	aı	109,672,004	53,253,000	34,108,000	6,000,000	16,500,000	16,500,000	16,500,000	16,500,000	12,500,000	11,500,000	11,500,000	11,500,000 6	279,753,000	153,108,000	(126,64
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Biosolids/Digester Project	CWWSIPDP	158,156,052	122,600,000	89,976,000	257,552,000	345,606,000	232,176,000	39,119,000	22,060,000	16,312,000	12,300,000	49,337,000	0 9		1,064,438,000	(43,26
Southeast Plant - New 250 MGD Grit Improvements	CWWSIPSE02	15,508,747	13,950,000	34,198,000	76,427,000	97,951,000	48,902,000	31,110,000	17,872,000		100.054.000	0		_	306,460,000	138,65
Southeast Plant	CWWSIPSE	137,342,655	89,031,000	5,881,000	95,433,000	31,403,000	66,046,000	75,420,000	14,858,000	58,899,000	130,354,000	37,699,000			545,188,000	(95,97
North Point Facility	CWWSIPTPNP	4,573,047	29,750,000	0	57,287,000	7,416,000	8,786,000	7,466,000	12,147,000	14,284,000	32,045,000	38,898,000			230,955,000	(108,58
Treatment Plant Improvements	CWWSIPTP00	73,317,500	0	0	0	0	0	0	0	0	0	0	0 12		0	
Westside Pump Station and Force Main	CWWSIPTPOP	1,629,030	6,130,000	0	47,118,000	5,547,000	7,021,000	16,682,000	2,848,000	1,076,000	468,000	0	0 13		80,760,000	(20,92
Oceanside Plant	CWWSIPTPOP	2,772,443	9,400,000	0	39,191,000	18,918,000	15,046,000	22,955,000	57,667,000	19,718,000	26,438,000	11,071,000	18,840,000 14	101/010/000	229,844,000	97,90
Subto	al	393,299,474	270,861,000	130,055,000	573,008,000	506,841,000	377,977,000	192,752,000	127,452,000	110,289,000	201,605,000	137,005,000	100,661,000		2,457,645,000	(32,18
Sewer/Collection System													16	_		
Central Bayside System Improvements	CWWSIPCT	50,408,325	24,800,000	0	38,069,000	380,000,000	315,000,000	13,000,000	13,000,000	20,400,000	0	0	0 17		779,469,000	(427,66
Collection System - Interceptors/Tunnels/Odor Control	CWWSIPCSSR	88,106,373	31,800,000	0	4,407,000	32,901,000	21,948,000	9,181,000	26,455,000	13,307,000	17,485,000	16,275,000	18,755,000	A CHICAN DESTRUCT PROPERTY.	160,714,000	73,87
Transport/Storage & Combined Sewer Discharge Structures	CWWSIPCSCD	430,683	9,300,000	0	7,738,000	6,619,000	8,711,000	2,497,000	211,000	0	21,920,000	50,773,000	25,321,000		123,790,000	(6,99
Pump Stations / Force Main Improvements	CWWSIPCSPS	9,714,197	8,600,000	0	20,105,000	7,244,000	2,377,000	2,850,000	3,104,000	18,707,000	9,458,000	21,956,000	17,737,000 20	285,219,000	103,538,000	(181,68
Subto	al	148,659,578	74,500,000	0	70,319,000	426,764,000	348,036,000	27,528,000	42,770,000	52,414,000	48,863,000	89,004,000	61,813,000 21		1,167,511,000	(542,45
Stormwater Management/Flood Control				1774 L. 1794									22			
Drainage Basin / Early Implementation Projects	CWWSIPFCDB	68,816,469	15,400,000	0	0	1,049,000	736,000	130,000	0	0	0	0	0 23		1,915,000	(17,24
Flood Resilience	CWWSIPFR	0	0	6,230,000	14,400,000	36,039,000	2,294,000	195,681,000	5,360,000	11,273,000	7,367,000	1,465,000	0 24	1 0	280,109,000	280,10
Drainage Basin / Early Implementation Projects Flood Resilience Collection System - Hydraulic Improvements Low Impact Design Program Green Infrastructure Projects Advance Rainfall Predictions Decision System Watershed Assessment Subto	CWWSIP	0	0	4,208,000	4,376,000	4,551,000	4,733,000	4,923,000	0	0	0	0	0 25	0	22,791,000	22,79
Low Impact Design Program	CWWSIPFCDB	1,278,357	0	343,000	165,000	154,000	37,000	37,000	37,000	37,000	37,000	37,000	37,000 26	0	921,000	92
Green Infrastructure Projects	CWWSIPFCGI	0	0	977,000	993,000	4,476,000	5,459,000	4,337,000	14,863,000	27,761,000	27,650,000	27,761,000	35,699,000 27	120,400,000	149,976,000	29,57
Advance Rainfall Predictions Decision System	CWWSIPFCRP	704,818	8,270,000	0	1,299,000	12,455,000	1,061,000	228,000	0	0	0	0	0 28	9,690,000	15,043,000	5,35
Watershed Assessment	CWWSIPUW	3,441,455	0	0	0	0	0	0	0	0	0	0	0 29	0	0	
Subto		74,241,099	23,670,000	11,758,000	21,233,000	58,724,000	14,320,000	205,336,000	20,260,000	39,071,000	35,054,000	29,263,000	35,736,000 30	149,250,000	470,755,000	321,50
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SSIP TOTA	AL.	725,872,155	422,284,000	175,921,000	670,560,000	1,008,829,000	756,833,000	442,116,000	206,982,000	214,274,000	297,022,000	266,772,000	209,710,000 32	4,628,799,000	4,249,019,000	(379,78
SSIP TOTA		0	122,201,000	170,021,000	0.0,000,000	1,000,020,000	, ,	,		2,2,000			33		.,,,,	(3.3).5
Renewal and Replacement		•											34			
	CWWRNROI	3,950,337	3,725,000	3,781,000	3,327,000	3,443,000	0	0	0	0	0	0	0 35		10,551,000	(28
Collection System - Collution Assessment Collection System - Salt Water Intrusion	CWWRNR	0,950,557	3,725,000	1,100,000	1,139,000	1,179,000	1,219,000	1,262,000	1,306,000	1,351,000	1,400,000	1,449,000	1,499,000 36		12,904,000	12,90
Collection System - Sewer Improvements	CWWRNRCS	59,487,364	E4 222 200	57,598,000	59,902,000	62,299,000	64,790,000	67,382,000	70,077,000	73,582,000	77,260,000	81,124,000	85,179,000 37		699,193,000	77,26
Collection System - Sewer Improvements	VARIOUS	0 59,467	54,338,000 19.925.000	The second secon	21,965,000	22,844,000	23,757,000	24,708,000	14,280,000	14,994,000	15,744,000	16,530,000	17,358,000	A DECEMBER OF STREET OF STREET OF STREET	193.301.000	48,87
Collection System - Spot Sewer Subto				21,121,000									104,036,000 39			138,76
Collection System - Condition Assessment Collection System - Salt Water Intrusion Collection System - Sewer Improvements Collection System - Spot Sewer Subto	aı	63,437,701	77,988,000	83,600,000	86,333,000	89,765,000	89,766,000	93,352,000	85,663,000	89,927,000	94,404,000	99,103,000	104,036,000 35	(2) (3)	915,949,000	130,70
Treatment Plant Improvements	CWWRNRTF	13,791,204	40 000 000	10.745.000	14.402.000	15,121,000	15.878.000	16,673,000	17,506,000	18,381,000	19.301.000	20.266.000	21,279,000 41		172,522,000	8,21
Treatment Flant Improvements	CWWHINHIF	13,791,204	13,063,000	13,715,000	14,402,000	15,121,000	15,676,000	10,073,000	17,506,000	10,361,000	19,301,000	20,266,000	21,279,000 4		172,522,000	0,21
Denouvel and Denlessment To	-1	77,228,905	04 054 000	07.045.000	100,735,000	104,886,000	105.644.000	110,025,000	100 100 000	108.308.000	113,705,000	119,369,000	125,315,000 43		1,088,471,000	146,98
Renewal and Replacement To	aı	77,228,905	91,051,000	97,315,000	100,735,000	104,886,000	105,644,000	110,025,000	103,169,000	108,308,000	113,705,000	119,369,000	125,315,000 43		1,000,471,000	140,90
Treasure Island													45			
	OMBITO	0.044.000			20 100 000	00 040 000	01 000 000				0	0	0 46		00 700 000	(40.00
New Wastewater Treatment Facility	CWP110	3,211,039	0	0	20,463,000	22,240,000	21,090,000	0	0	0	0	0				(40,00
Subto	al	3,211,039	0	0	20,463,000	22,240,000	21,090,000	0	0	0	U	U	0 47		63,793,000	(40,00
Wastewater Facilities & Infrastructure	014/14/54 000	0.1 500 101							2				48			100.00
Collection System Division Consolidation	CWWFAC02	31,532,121	20,000,000	0	0	0	0	0	0	0	0	0	0 49		0	(20,00
Ocean Beach Protection	CWWFAC01	5,071,063	3,300,000	2,000,000	4,000,000	4,000,000	6,000,000	0	0	0	0	0	0 50			(3,30
Southeast Community Center Improvements	CWWFAC03	21,668,088	0	5,000,000	5,000,000	25,000,000	20,000,000	20,000,000	0	0	0	0	0 51		75,000,000	75,00
NEW - Islais Creek Outfall		0	0	5,000,000	10,000,000	0	0	0	0	0	0	0	0 52		15,000,000	15,00
Subto	al	58,271,272	23,300,000	12,000,000	19,000,000	29,000,000	26,000,000	20,000,000	0	0	0	0	0 53	The state of the s	106,000,000	66,70
													54			
Total USES		864,583,371	536,635,000	285,236,000	810,758,000	1,164,955,000	909,567,000	572,141,000	310,151,000	322,582,000	410,727,000	386,141,000	, ,		5,507,283,000	(206,097
													56	3		
SOURCES			EV 45 40	FV 46 47	EV 47 40	EV 10 10	EV 10.00	EV 00 01	EV 04 00	EV 00 00	EV 00 04	EV 04 OF	EV OF OC	EV 45 04	EV 47 00	Chan
Sounces			FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26 57	FY 15-24	FY 17-26	Chang
Revenue Funding													58	3		
_			41,000,000	43,000,000	45,000,000	48,000,000	74,000,000	102,000,000	100,669,000	55,808,000	111,205,000	116,869,000	122,815,000 59		819,366,000	303,30
Revenue			41,000,000	43,000,000	45,000,000	48,000,000	74,000,000	102,000,000	100,669,000	55,808,000	111,205,000	116,869,000	122,815,000 60			303,30
Revenue Source	25		41 000 000			40,000,000	14,000,000	102,000,000	100,000,000	33,000,000	111,200,000	110,000,000	61		010,000,000	000,00
Total Revenue Source	es		41,000,000	43,000,000											4 0 40 0 40 000	(379,78
Total Revenue Sourc Debt Funding	es					1 008 830 000	756 833 000	449 116 000	206 083 000	214 274 000	207 022 000	266 772 000	209 710 000 60	4 608 700 000		
Total Revenue Sourc Debt Funding Revenue Bonds - SSIP	es		422,284,000	175,921,000	670,560,000	1,008,829,000	756,833,000 76,234,000	442,116,000	206,982,000	214,274,000	297,022,000	266,772,000	209,710,000 62		4,249,019,000	/100 7/
Total Revenue Sourc Debt Funding Revenue Bonds - SSIP Revenue Bonds - Non SSIP			422,284,000 60,351,000	175,921,000 54,215,000	670,560,000 92,698,000	105,626,000	76,234,000	25,525,000	0	50,000,000	0	0	0 63	533,023,000	404,298,000	
Total Revenue Sourc Debt Funding Revenue Bonds - SSIP Revenue Bonds - Non SSIP Total Debt Sourc			422,284,000	175,921,000	670,560,000						297,022,000 0 297,022,000	266,772,000 0 266,772,000	0 63 209,710,000 64	533,023,000 5,161,822,000	The state of the s	
Total Revenue Sourc Debt Funding Revenue Bonds - SSIP Revenue Bonds - Non SSIP Total Debt Sourc Other Funding			422,284,000 60,351,000 482,635,000	175,921,000 54,215,000 230,136,000	670,560,000 92,698,000	105,626,000 1,114,455,000	76,234,000 833,067,000	25,525,000 467,641,000	206,982,000	50,000,000 264,274,000	0	0	0 63 209,710,000 64 65	533,023,000 5,161,822,000	404,298,000 4,653,317,000	(508,50
Total Revenue Sourc Debt Funding Revenue Bonds - SSIP Revenue Bonds - Non SSIP Total Debt Sourc Other Funding Capacity Fee - Fund Balance			422,284,000 60,351,000	175,921,000 54,215,000 230,136,000 12,100,000	670,560,000 92,698,000 763,258,000	105,626,000 1,114,455,000	76,234,000 833,067,000	25,525,000 467,641,000	0 206,982,000 0	50,000,000 264,274,000 0	0 297,022,000 0	0 266,772,000 0	0 63 209,710,000 64 65 0 66	5,161,822,000 5,161,820,000	404,298,000 4,653,317,000 12,100,000	(508,5
Total Revenue Source Debt Funding Revenue Bonds - SSIP Revenue Bonds - Non SSIP Total Debt Source Other Funding Capacity Fee - Fund Balance Capacity Fee - New Development	es		422,284,000 60,351,000 482,635,000 13,000,000 0	175,921,000 54,215,000 230,136,000 12,100,000 0	670,560,000 92,698,000 763,258,000 0 2,500,000	105,626,000 1,114,455,000 0 2,500,000	76,234,000 833,067,000 0 2,500,000	25,525,000 467,641,000 0 2,500,000	0 206,982,000 0 2,500,000	50,000,000 264,274,000 0 2,500,000	0 297,022,000 0 2,500,000	0 266,772,000 0 2,500,000	0 65 209,710,000 64 65 0 66 2,500,000 67	3 533,023,000 4 5,161,822,000 5 13,000,000 7 22,500,000	404,298,000 4,653,317,000 12,100,000 22,500,000	(508,5
Total Revenue Sourc Debt Funding Revenue Bonds - SSIP Revenue Bonds - Non SSIP Total Debt Sourc Other Funding Capacity Fee - Fund Balance	es		422,284,000 60,351,000 482,635,000	175,921,000 54,215,000 230,136,000 12,100,000	670,560,000 92,698,000 763,258,000	105,626,000 1,114,455,000	76,234,000 833,067,000	25,525,000 467,641,000	0 206,982,000 0	50,000,000 264,274,000 0	0 297,022,000 0	0 266,772,000 0	0 63 209,710,000 62 68 0 66 2,500,000 67 2,500,000 68	533,023,000 5,161,822,000 13,000,000 22,500,000 3 35,500,000	404,298,000 4,653,317,000 12,100,000	(508,5
Total Revenue Sourc Debt Funding Revenue Bonds - SSIP Revenue Bonds - Non SSIP Total Debt Sourc Other Funding Capacity Fee - Fund Balance Capacity Fee - New Development Total Other Sourc	es		422,284,000 60,351,000 482,635,000 13,000,000 0	175,921,000 54,215,000 230,136,000 12,100,000 0	670,560,000 92,698,000 763,258,000 0 2,500,000	105,626,000 1,114,455,000 0 2,500,000	76,234,000 833,067,000 0 2,500,000	25,525,000 467,641,000 0 2,500,000	0 206,982,000 0 2,500,000	50,000,000 264,274,000 0 2,500,000 2,500,000	0 297,022,000 0 2,500,000 2,500,000	0 266,772,000 0 2,500,000 2,500,000	0 63 209,710,000 64 65 2,500,000 67 2,500,000 68 65	533,023,000 5,161,822,000 13,000,000 22,500,000 3 35,500,000	404,298,000 4,653,317,000 12,100,000 22,500,000 34,600,000	(508,50 (90
Total Revenue Sourc Debt Funding Revenue Bonds - SSIP Revenue Bonds - Non SSIP Total Debt Sourc Other Funding Capacity Fee - Fund Balance Capacity Fee - New Development	es		422,284,000 60,351,000 482,635,000 13,000,000 0	175,921,000 54,215,000 230,136,000 12,100,000 0	670,560,000 92,698,000 763,258,000 0 2,500,000	105,626,000 1,114,455,000 0 2,500,000	76,234,000 833,067,000 0 2,500,000	25,525,000 467,641,000 0 2,500,000	0 206,982,000 0 2,500,000	50,000,000 264,274,000 0 2,500,000 2,500,000	0 297,022,000 0 2,500,000	0 266,772,000 0 2,500,000	0 63 209,710,000 62 68 0 66 2,500,000 67 2,500,000 68	533,023,000 5,161,822,000 13,000,000 22,500,000 3 35,500,000	404,298,000 4,653,317,000 12,100,000 22,500,000 34,600,000	(128,72 (508,50 (90 (90 (206,097
Debt Funding Revenue Bonds - SSIP Revenue Bonds - Non SSIP Total Debt Sourc Other Funding Capacity Fee - Fund Balance Capacity Fee - New Development Total Other Sourc	es		422,284,000 60,351,000 482,635,000 13,000,000 0	175,921,000 54,215,000 230,136,000 12,100,000 0 12,100,000	670,560,000 92,698,000 763,258,000 0 2,500,000 2,500,000	105,626,000 1,114,455,000 0 2,500,000 2,500,000	76,234,000 833,067,000 0 2,500,000 2,500,000	25,525,000 467,641,000 0 2,500,000 2,500,000	0 206,982,000 0 2,500,000 2,500,000	50,000,000 264,274,000 0 2,500,000 2,500,000	0 297,022,000 0 2,500,000 2,500,000	0 266,772,000 0 2,500,000 2,500,000	0 63 209,710,000 64 65 2,500,000 67 2,500,000 68 65	533,023,000 5,161,822,000 513,000,000 722,500,000 335,500,000 5,713,380,000	404,298,000 4,653,317,000 12,100,000 22,500,000 34,600,000	(508,5 (9
Debt Funding Revenue Bonds - SSIP Revenue Bonds - Non SSIP Total Debt Sourc Other Funding Capacity Fee - Fund Balance Capacity Fee - New Development Total Other Sourc	es		422,284,000 60,351,000 482,635,000 13,000,000 0	175,921,000 54,215,000 230,136,000 12,100,000 0 12,100,000 285,236,000	670,560,000 92,698,000 763,258,000 0 2,500,000 2,500,000	105,626,000 1,114,455,000 0 2,500,000 2,500,000 1,164,955,000	76,234,000 833,067,000 0 2,500,000 2,500,000 909,567,000	25,525,000 467,641,000 0 2,500,000 2,500,000 572,141,000	0 206,982,000 0 2,500,000 2,500,000	50,000,000 264,274,000 0 2,500,000 2,500,000 322,582,000	0 297,022,000 0 2,500,000 2,500,000 410,727,000	0 266,772,000 0 2,500,000 2,500,000	0 63 209,710,000 64 65 2,500,000 67 2,500,000 68 65 335,025,000 70	533,023,000 5,161,822,000 13,000,000 22,500,000 35,500,000 5,713,380,000	404,298,000 4,653,317,000 12,100,000 22,500,000 34,600,000 5,507,283,000	(508,5 (9 (9 (206,09

Water Enterprise FY 2017 - 2026 Ten Year CIP

San Francisco Public Utilities Commission

	Α	В	С	D	E	F	G	Н	I	J	K	L	M	N	0	Р	Q
			Available						The Later								
1 U	SES	Project	Balance as of	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26 1	FY 16-25	FY 17-26	Change
			12/31/15														
2 R	EGIONAL WATER													2			HELD SOMEWAY LAND LINE
3 W	ater Treatment Program													3			
4	Water Treatment Program	CUW27200	3,647,000	0	0	0	0	0	0	0	0	0	0	0 4	0	0	0
5	Tesla UV Facility	CUW27201	611,136	600,000	600,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000	305,000	305,000 5	3,472,000	3,170,000	(302,000)
6	SVWTP & East Bay Fields	CUW27202	2,776,324	700,000	2,970,000	902,000	498,000	400,000	400,000	400,000	400,000	413,000	430,000	430,000 6	6,913,000	7,243,000	330,000
7	HTWTP & West Bay Fields	CUW27203	2,109,567	2,347,000	2,552,000	2,709,000	2,214,000	1,221,000	1,228,000	1,234,000	1,234,000	1,248,000	1,275,000	1,317,000 7	14,262,000	16,232,000	1,970,000
8	Subtota	al	9,144,027	3,647,000	6,122,000	3,891,000	2,992,000	1,901,000	1,908,000	1,914,000	1,914,000	1,941,000	2,010,000	2,052,000 8	24,647,000	26,645,000	1,998,000
	ater Transmission Program						540							9			
10	Water Transmission Program	CUW27300	10,388,951	0	0	0	0	0	0	0	0	0	0	0 10	0	0	0
11	Corrosion Protection Capital Upgrades	CUW27301	1,983,504	1,850,000	1,850,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,945,000 11	18,900,000	18,995,000	95,000
12	Pipeline Inspection and Repair Project	CUW27302	1,319,186	1,010,000	1,010,000	1,080,000	1,080,000	1,080,000	1,080,000	1,080,000	1,080,000	1,080,000	1,080,000	1,135,000 12	10,660,000	10,785,000	125,000
13	Pump Station Upgrades	CUW27304	2,463,712	910,000	3,410,000	1,180,000	1,180,000	3,680,000	1,180,000	1,780,000	1,180,000	1,216,000	1,230,000	1,278,000 13	16,346,000	17,314,000	968,000
14	Pipeline Improvement Program	CUW27305	2,228,825	3,450,000	5,450,000	13,250,000	40,400,000	48,762,000	16,762,000	21,100,000	16,493,000	103,000	103,000	110,000 14	115,873,000	162,533,000	46,660,000
15	Valve Replacement	CUW27306	845,700	1,013,000	3,013,000	3,350,000	3,350,000	2,350,000	1,350,000	1,350,000	1,350,000	1,390,000	1,398,000	1,450,000 15	12,914,000	20,351,000	7,437,000
16	Vault Upgrades	CUW27307	0	338,000	338,000	675,000	675,000	675,000	675,000	675,000	675,000	694,000	707,000	740,000 16	6,128,000	6,529,000	401,000
17	Calaveras Micro Turbine	CUW27308	3,794,302	2,860,000	2,860,000	0	0	0	0	0	0	0	0	0 17	5,720,000	2,860,000	(2,860,000)
18	Metering Upgrades	CUW27309	162,188	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	206,000	206,000	220,000 18	2,012,000	2,032,000	20,000
19	Subtota	al	23,186,368	11,631,000	18,131,000	21,635,000	48,785,000	58,647,000	23,147,000	28,085,000	22,878,000	6,589,000	6,624,000	6,878,000 19	188,553,000	241,399,000	52,846,000
	ater Supply & Storage Program													20			
21	Water Supply & Storage Program	CUW27400	4,417,000	0	0	0	0	0	0	0	0	0	0	0 21	0	0	0
22	Dam Structural Upgrades (w/geotech)	CUW27401	1,501,806	994,000	1,589,000	1,817,000	2,567,000	16,479,000	880,000	380,000	380,000	381,000	381,000	383,000 22	25,798,000	25,237,000	(561,000)
23	Potable Reuse & Other Supplies		0	200,000	2,400,000	4,500,000	1,000,000	1,000,000	3,000,000	8,000,000	20,000,000	20,000,000	20,000,000	20,000,000 23	228,000,000	99,900,000	(128,100,000)
24	Merced Manor Reservoir Facilities Repairs		0	270,000	574,000	591,000	6,432,000	0	0	0	0	0	0	0 24	7,867,000	7,597,000	(270,000)
25	Daly City Recycled Water Expansion		0	0	3,000,000	0	29,750,000	35,000,000	20,250,000	0	0	0	0	0 25	0	88,000,000	88,000,000
26	Subtota	al	5,918,806	1,464,000	7,563,000	6,908,000	39,749,000	52,479,000	24,130,000	8,380,000	20,380,000	20,381,000	20,381,000	20,383,000 26	261,665,000	220,734,000	(40,931,000)
	atersheds & Land Management													27			
28	Long Term Monitoring & Permit Program (Capital)	CUW28600	0	0	12,002,500	0	0	0	0	0	0	0	0	0 28	0	12,002,500	12,002,500
30	Watersheds & Land Management	CUW27500	12,716,711	0	0	0	0	0	0	0	0	0	0	0 29	0	0	0
	Watershed Structures Upgrades	CUW27511	694,054	0	0	0	0	0	0	0	0	0	0	0 30	0	0	0
31	Watershed Roads and ROW Management	CUW27512	23,379	2,804,000	1,504,000	1,504,000	1,504,000	1,504,000	1,504,000	1,504,000	1,504,000	1,504,000	1,504,000	1,504,000 31	17,536,000	15,040,000	(2,496,000)
33	Watershed Cottage/Buildings Upgrades	CUW27513	21,706	0	486,000	486,000	486,000	486,000 0	486,000	486,000	486,000	503,000	503,000	503,000 32 0 33	0	4,911,000	4,911,000
34	EBRPD Water System Subtota	CUW27514	167,134 13,622,984	0.004.000		1,000,000								2,007,000 34	17 526 000	21 052 500	14,417,500
100000000000000000000000000000000000000	Subtota ommunication & Monitoring Program	ai	13,022,964	2,804,000	13,992,500	1,990,000	1,990,000	1,990,000	1,990,000	1,990,000	1,990,000	2,007,000	2,007,000	2,007,000 34	17,536,000	31,953,500	14,417,500
36	Communication & Monitoring Program	CUW27600	2,000,000	0	0	0	0	0	0	0	0	0	0	0 36	0	0	0
37	Microwave Backbone Upgrade	CUW27601	3,114,419	1,500,000	0	450,000	450,000	0	0	0	0	0	0	0 37	1,500,000	900,000	(600,000)
38	WSTD Security System	CUW27602	1.000.000	500.000	939.000	544.000	500.000	500.000	500.000	500.000	500.000	515.000	515.000	515.000 38	5.513.000	5.528.000	15,000
39	Subtota		6,114,419	2,000,000	939,000	994,000	950,000	500,000	500,000	500,000	500,000	515,000	515,000	515,000 39	7,013,000	6,428,000	(585,000)
	uildings and Grounds Programs		0,114,415	2,000,000	309,000	334,000	330,000	300,000	300,000	300,000	300,000	313,000	313,000	40	7,010,000	0,420,000	(505,000)
41	Buildings and Grounds Programs	CUW27700	36,310,943	n	0	0	0	0	0	0	n	0	0	0 41	n	0	0
42	Sunol Yard	CUW27701	531,782	25,875,000	6,032,000	3,703,000	286,000	295,000	304,000	313,000	322,000	333,000	335,000	0 42	35,163,000	11,923,000	(23,240,000)
43	Millbrae Yard Upgrade	CUW27703	3,429,275	1,490,000	2,490,000	2.518.000	1,500,000	5,500,000	500,000	500.000	515.000	530,000	530.000	0 43	8.073.000	14,583,000	6,510,000
44	Subtota		40,272,000	27,365,000	8,522,000	6,221,000	1,786,000	5,795,000	804,000	813,000	837,000	863,000	865,000	0 44	43,236,000	26,506,000	(16,730,000)
45	343.5		,, -, -	,,,	3,522,500	5,221,300	.,,300	2,. 22,300	22.,300	2.2,200	22.,200	222,300	222,300	45	.5,255,000	25,555,000	(10,100,000)
46	REGIONAL WATER TOTAL	L	98,258,604	48,911,000	55,269,500	41,639,000	96,252,000	121,312,000	52,479,000	41,682,000	48,499,000	32,296,000	32,402,000	31,835,000 46	542,650,000	553,665,500	11,015,500
47			,,,	, , ,			,,	,,	,	, ,	, , _ , , _ ,	,,	,,	47	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,	, , , , , , , , , , , , , , , , , , , ,
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Water Enterprise FY 2017 - 2026 Ten Year CIP

San Francisco Public Utilities Commission

	A	В	C	D	E	F	G	Н		J	K	L	M	N	0	Р	Q
			Available														
1 1	JSES	Project	Balance as of	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	1 FY 16-25	FY 17-26	Change
			12/31/15											46688.000			
10 1	OCAL WATER		1201110					N CHARLES PLEASE						Marie Control of the	18		
-		OLUMBOO.	0.000 570					•									
49	Automated Water Meter Program	CUW686	2,993,576	0	1,000,000	1,000,000	0	0	0	0	0	0	0	0 4		0 2,000,000	2,000,000
50	Local Water Conveyance /Distribution System	CUW280	70,756,688	53,700,000	54,500,000	56,100,000	56,100,000	56,100,000	56,100,000	56,100,000	56,100,000	56,100,000	56,100,000	56,100,000			35,400,000
51	Buildings & Grounds Improvements - Local	CUW688	5,072,509	1,525,000	750,000	1,000,000	10,525,000	5,000,000	1,000,000	500,000	500,000	500,000	500,000	500,000		0 20,775,000	4,500,000
52	Pacific Rod & Gun Club Remediation Project	CUW281	8,671,060	155,000	0	0	0	0	0	0	0	0	0	0 5	155,00	0	(155,000)
53	Systems Monitoring & Control	CUW282	7,095,334	5,900,000	100,000	500,000	2,000,000	2,000,000	500,000	500,000	500,000	500,000	500,000	500,000	11,700,00	7,600,000	(4,100,000)
54	Other Recycled Water Projects - Local	CUW278	6,295,336	3,925,000	0	0	0	0	0	0	0	0	0	0 5		0	(3,925,000)
55	Treasure Island Capital Upgrades	CUW270	9,819,866	0	0	0	0	0	0	0	0	0	0	0 5			(3,000,000)
55 56	Local Tanks/Reservoir Improvements	CUW283	3,231,054	2,820,000	3,000,000	500,000	3,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000			7,130,000
57	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	CUW284	358,000	358,000	2,500,000	1,500,000	11,000,000	1,500,000	500,000	500,000	500,000	500,000	500,000	500,000			20.18.00.00.00.00.00.00.00
50	Pump Station Improvements																4,712,000
58 59	LOCAL WATER TOT	AL	114,293,423	68,383,000	61,850,000	60,600,000	82,625,000	65,100,000	58,600,000	58,100,000	58,100,000	58,100,000	58,100,000	58,100,000		0 619,275,000	42,562,000
59															59		
60 A	Auxiliary Water Supply System														60		
61	ESER1 & ESER2	CUWAW2	49,778,145	0	0	0	0	0	0	0	0	0	0	0 6		0	0
62	Fire Response GO Bond Funded			0	0	0	0	0	0	48,000,000	62,000,000	0	0	0 6		0 110,000,000	0
63	AWSS - Subto	otal	49,778,145	0	0	0	0	0	0	48,000,000	62,000,000	0	0	0 (110,000,00	0 110,000,000	0
64															64		
	Base Funded by WSIP														35		
66	San Francisco Groundwater Supply - (Non - WSIP)	CUW30102	19,595,035	0	4,995,000	0	0	0	0	0	0	0	0	0		0 4,995,000	ا ۱
67	SF Westside Recycled Water Project - (Non - WSIP)	CUW30201	129,087,224	0	21,306,000	6,500,000	6,500,000	272,000	0	0	0	0	0	0 6	31,078,00		3,500,000
68	Calaveras Dam - WSIP			40,000,000	A CONTRACTOR OF THE CONTRACTOR		20,000,000	272,000	0	0	0	0	0	0 6	45,070,00		27 (2)
69		CUW374	66,491,131	40,000,000	15,000,000	20,000,000	20,000,000	0	0	0	0	0	0			The second secon	10,000,000
69	Alameda Creek Diversion Dam - WSIP	CUW374		0	10,000,000	7,000,000	0	Ü	0	0	0	0	0		69	0 17,000,000	17,000,000
70	New Irvington Tunnel - WSIP	CUW359	9,153,589	0	5,000,000	0	0	0	0	0	0	0	0	0		5,000,000	5,000,000
71	Seismic Upgrade of BDPL 3&4 - WSIP	CUW353	11,741,862	0	2,000,000	0	0	0	0	0	0	0	0	0	71	2,000,000	2,000,000
72	Bioregional Habitat Restoration Program - WSIP	CUW38802	15,191,032	0	6,000,000	0	0	0	0	0	0	0	0	0	72	6,000,000	6,000,000
73	Alameda Creek - WSIP	CUW352	16,756,438	0	5,000,000	0	0	0	0	0	0	0	0	0	5,000,00	5,000,000	0
74	Regional Groundwater Storage & Recovery - WSIP	CUW30103	29,380,865	1,074,000	1,748,000	0	0	0	0	0	0	0	0	0	8,228,00	0 1,748,000	(6,480,000)
75					0	0	0	0	0	0	0	0	0	0	72	0	0
76	WSIP Augmentation - Subto	tal	297,397,176	41,074,000	71,049,000	33,500,000	26,500,000	272,000	0	0	0	0	0	0	76 94,301,00	0 131,321,000	37,020,000
77					,,	,,									77	,,	,
78															78		
	Total USES		559,727,348	158,368,000	188,168,500	135,739,000	205,377,000	186,684,000	111,079,000	147,782,000	168,599,000	90,396,000	90,502,000		9 1,323,664,00	1,414,261,500	90,597,500
80	Total USES		333,727,340	130,300,000	100,100,300	133,739,000	203,377,000	100,004,000	111,079,000	147,702,000	100,599,000	90,390,000	90,302,000		30	1,414,201,300	90,397,300
80														1	30		
81 8	SOURCES			FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 16-25	FY 17-26	Change
0	AND ASSESSMENT OF THE PARTY OF								Tax North						1023		Onlange
82 R	Revenue Funding														32		
83	Regional Revenue			21,712,600	18,341,000	27,830,000	51,804,000	51,804,000	11,371,000	11,377,000	11,377,000	11,733,000	22,402,000	31,835,000	220,791,60	0 249,874,000	29,082,400
84	Local Revenue			15,771,400	0	0	0	0	27,600,000	37,100,000	42,100,000	47,100,000	52,100,000	57,100,000			21,475,100
85	Total Revenue Source	PAS .		37,484,000	18,341,000	27,830,000	51,804,000	51,804,000	38,971,000	48,477,000	53,477,000	58,833,000	74,502,000	88.935.000			50,557,500
86 5	Debt Funding			57,757,550	10,041,000	21,000,000	51,004,000	51,004,000	33,57 1,000	10,477,000	00,477,000	55,555,550	, ,,502,000	, , , , , , , , , , , , , , , , , , , ,	36	512,514,000	55,557,550
87				E6 211 000	81.676.500	40.809.000	64,448,000	69,508,000	41 100 000	30 305 000	27 122 000	20 562 000	10 000 000	0 8		0 395,539,500	11 000 500
	Regional Bonds			56,311,000	= 11=1=1===	191-191-191			41,108,000	30,305,000	37,122,000	20,563,000	10,000,000				11,208,500
88	Local Bonds			61,573,000	83,851,000	66,100,000	88,125,000	64,372,000	30,000,000	20,000,000	15,000,000	10,000,000	5,000,000	0 8			27,531,500
89	General Obligation Bonds - ESER 2020 & Beyond			0	0	0	0	0	0	48,000,000	62,000,000	0	0	0 8			0
90	Total Debt Source	ces		117,884,000	165,527,500	106,909,000	152,573,000	133,880,000	71,108,000	98,305,000	114,122,000	30,563,000	15,000,000	0 9		0 887,987,500	38,740,000
	Other Funding		v.												91		
92	Capacity Fee - Fund Balance			3,000,000	4,300,000	0	0	0	0	0	0	0	0	0		0 4,300,000	1,300,000
93 94	Capacity Fee - New Development			0	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	9,000,00	0 9,000,000	0
94	Total Other Source	ces		3,000,000	4,300,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	12,000,00	0 13,300,000	1,300,000
95				,,	,,,,,,,,,						,,	,	,,		95	,,300	,,
	Total SOURCES			158.368 000	188,168,500	135,739,000	205.377 000	186,684,000	111,079,000	147,782,000	168,599,000	90,396,000	90,502,000	89,935,000	10.10	1,414,261,500	90,597,500
97	10.0.10001000			.00,000,000	100,100,000	.00,700,000	_00,077,000	.00,004,000	,	. 11,102,000	.00,000,000	50,000,000	55,552,550		7	1,717,201,000	30,037,000
97	Cumpling / Obsertall												^			0 0	
98	Surplus / Shortfall			0	0	0	0	0	0	0	0	0	0	0 9		0 0	0
99							187							9	99		

March 2016 Revised WSIP - 2003 to 2016 Budget Changes

Project No.	Project Name	2003 Baseline Budget	2005 Baseline Budget	Variance (A-B)	2007 Revised WSIP Budget	Variance (B-C)	2009 Revised WSIP Budget	Variance (C-D)	2011 Revised WSIP Budget	Variance (D-E)	2011-2013 Revised Budget ⁽¹⁾ G	Variance (E-G)	2013 Revised WSIP Budget H	Variance (G-H)	2014 Revised WSIP Budget	Variance (H-I)	2016 Revised WSIP Budget	Variance (I-J)
OLUMPO 105	Pulgas Balancing - Modifications of the Existing Dechloramination					(60,000,000)	50.450.040	00 540 754	65 700 444	6000 400		(0055 000)		2004 540	05 000 004	670.504	65 000 004	60
CUW36105	Facility (Completed)	\$0	\$0	\$0	\$8,699,000	(\$8,699,000)	\$6,158,246	\$2,540,754	\$5,790,114	\$368,132	\$6,145,114	(\$355,000)	\$5,463,595	\$681,519	\$5,390,031	\$73,564	\$5,390,031	\$0
CUW36501	Cross Connection Controls (Completed)	\$3,895,491	\$6,111,779	(\$2,216,288)	\$6,244,597	(\$132,818)	\$3,802,674	\$2,441,923	\$3,965,943	(\$163,269)	\$3,965,944	(\$1)	\$3,948,944	\$17,000	\$3,948,944	\$0	\$3,948,944	\$0
CUW36601	HTWTP Short-Term Improvements (Demo Filters) (Completed) HTWTP Short-Term Improvements - Remaining Filters (Combined)	\$2,996,539	\$4,381,375	(\$1,384,836)	\$3,234,505	\$1,146,870	\$3,062,332	\$172,173	\$3,067,227	(\$4,895)	\$3,067,227	\$0	\$3,067,903	(\$676)	\$3,067,903	\$0	\$3,067,903	\$0
CUW36602	with CUW36603)	\$0	\$16,079,372	(\$16,079,372)	\$1,385,576	\$14,693,796	\$1,396,761	(\$11,185)	\$1,424,553	(\$27,792)	\$1,424,553	\$0	\$1,424,510	\$43	\$1,424,510	\$0	\$1,424,510	\$0
CUW36603	HTWTP Short-Term Improvements - Coagulation & Flocculation/ Remaining Filters (Completed)	\$0	\$9,741,617	(\$9,741,617)	\$24,833,123	(\$15,091,506)	\$19,579,133	\$5,253,990	\$18,604,528	\$974,605	\$18,604,527	\$1	\$18,605,702	(\$1,175)	\$18,605,702	\$0	\$18,604,938	\$764
CUW36701	HTWTP Long-Term Improvements	\$37,391,665	\$167,570,000	(\$130,178,335)	\$175,760,181	(\$8,190,181)	\$359,063,409	(\$183,303,228)	\$276,896,409	\$82,167,000	\$276,896,409	\$0	\$283,238,337	(\$6,341,928)	\$278,238,337	\$5,000,000	\$280,238,337	(\$2,000,000)
CUW36702	Peninsula Pipelines Seismic Upgrade	\$0	\$0	\$0	\$0	\$0	\$15,000,000	(\$15,000,000)	\$30,616,959	(\$15,616,959)	\$30,616,959	\$0	\$42,093,629	(\$11,476,670)	\$42,093,628	\$1	\$40,298,944	\$1,794,684
CUW36901	Capuchino Valve Lot Improvements (Completed)	\$1,663,210	\$3,573,782	(\$1,910,572)	\$3,494,350	\$79,432	\$2,818,378	\$675,972	\$2,803,153	\$15,225	\$2,803,153	\$0	\$2,803,153	\$0	\$2,803,153	\$0	\$2,803,153	\$0
CUW37101	Crystal Springs/San Andreas Transmission Upgrade	\$58,169,947	\$148,582,655	(\$90,412,708)	\$170,668,718	(\$22,086,063)	\$192,070,722	(\$21,402,004)	\$164,722,000	\$27,348,722	\$164,722,000	\$0	\$193,623,446	(\$28,901,446)	\$200,779,600	(\$7,156,154)	\$190,740,623	\$10,038,977
CUW37801	Crystal Springs Pipeline No. 2 Replacement	\$58,997,400	\$93,926,000	(\$34,928,600)	\$68,316,098	\$25,609,902	\$71,243,333	(\$2,927,235)	\$57,469,321	\$13,774,012	\$57,469,321	\$0	\$57,195,477	\$273,844	\$56,054,876	\$1,140,601	\$56,152,026	(\$97,150)
CUW37901	San Andreas Pipeline No. 3 Installation (Completed)	\$25,328,100	\$42,029,941	(\$16,701,841)	\$46,659,868	(\$4,629,927)	\$31,903,033	\$14,756,835	\$29,910,051	\$1,992,982	\$29,910,051	\$0	\$27,500,388	\$2,409,663	\$27,495,558	\$4,830	\$27,495,558	\$0
CUW39101	Baden and San Pedro Valve Lots Improvements (Completed)	\$0	\$47,319,999	(\$47,319,999)	\$35,403,293	\$11,916,706	\$27,089,503	\$8,313,790	\$27,110,368	(\$20,865)	\$27,110,368	. \$0	\$25,052,994	\$2,057,374	\$25,013,207	\$39,787	\$24,990,803	\$22,404
CUWPWI	WSIP Closeout - Peninsula (New)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,890,000	(\$4,890,000)
San Francisco	Regional Region	\$109,366,305	\$204,092,052	(\$94,725,747)	\$182,804,822	\$21,287,230	\$160,330,360	\$22,474,462	\$194,089,200	(\$33,758,840)	\$194,089,199	\$1	\$208,183,000	(\$14,093,801)	\$221,271,570	(\$13,088,570)	\$221,271,570	\$0
CUW30103	Regional Groundwater Storage and Recovery	\$0	\$39,233,443	(\$39,233,443)	\$44,579,270	(\$5,345,827)	\$49,848,731	(\$5,269,461)	\$85,291,731	(\$35,443,000)	\$85,291,730	\$1	\$100,491,430	(\$15,199,700)	\$113,580,000	(\$13,088,570)	\$113,580,000	\$0
CUW35801	Sunset Reservoir - North Basin (Completed)	\$44,853,501	\$61,975,999	(\$17,122,498)	\$65,922,929	(\$3,946,930)	\$64,334,929	\$1,588,000	\$64,374,385	(\$39,456)	\$64,374,385	\$0	\$64,271,570	\$102,815	\$64,271,570	\$0	\$64,271,570	\$0
CUW37201	University Mound Reservoir - North Basin (Completed)	\$64,512,804	\$102,882,610	(\$38,369,806)	\$72,302,623	\$30,579,987	\$46,146,700	\$26,155,923	\$44,423,084	\$1,723,616	\$44,423,084	\$0	\$43,420,000	\$1,003,084	\$43,420,000	\$0	\$43,420,000	\$0
Support Projec		\$0		(\$81,347,001)	\$186,892,911	(\$105,545,910)	\$189,757,910	(\$2,864,999)	\$253,945,595	(\$64,187,685)	\$258,033,901	(\$4,088,306)	\$255,178,920	\$2,854,981	\$256,669,351	(\$1,490,431)	\$262,203,244	(\$5,533,893)
CUW36302 (2)	System Security Upgrade	\$0		\$0	\$9,380,032	(\$9,380,032)	\$9,380,032	\$0	\$16,667,553	(\$7,287,521)	\$16,667,553	\$0	\$18,855,409	(\$2,187,856)	\$18,624,873	\$230,536	\$15,201,312	\$3,423,561
CUW38801	Programmatic EIR (Completed)	\$0	\$9,271,001	(\$9,271,001)	\$11,086,441	(\$1,815,440)	\$11,086,441	\$0	\$10,730,307	\$356,134	\$10,730,307	\$0	\$10,730,307	\$0	\$10,730,307	\$0	\$10,730,307	\$0
CUW38802	Bioregional Habitat Restoration	\$0	\$0	(00,271,001)	\$47,281,219	(\$47,281,219)	\$48,146,219	(\$865,000)	\$89,805,677	(\$41,659,458)	\$89,236,983	\$568,694	\$95,948,775	(\$6,711,792)	\$85,669,741	\$10,279,034	\$91,801,218	(\$6,131,477)
CUW38803	Vegetation Restoration of WSIP Construction Sites	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,200,000	(\$2,200,000)	\$2,200,000	\$0	\$2,200,000	\$0	\$2,200,000	\$0
		\$ 0	φ0	\$0	90	90	90	40	\$0	30	\$2,200,000	(\$2,200,000)	\$2,200,000	\$0	\$12,000,000	(\$12,000,000)	\$12,000,000	\$0
CUW38804	Long Term Mitigation Endowment		050 070 000	(250 270 200)	0400 505 054	(050 110 051)	6440 505 050	(04 000 000)	0440 740 050	/cc 040 000)	0440 400 050		0407.444.400					
CUW39201	Program Management Project	\$0	\$52,076,000	(\$52,076,000)	\$108,525,251	(\$56,449,251)	\$110,525,250	(\$1,999,999)	\$116,742,058	(\$6,216,808)	\$119,199,058	(\$2,457,000)	\$107,444,429	\$11,754,629	\$107,444,429	\$0	\$110,270,407	(\$2,825,978)
CUW39401	Watershed Environmental Improvement Program	\$0	\$20,000,000	(\$20,000,000)	\$20,000,000	\$0	\$20,000,000	\$0	\$20,000,000	\$0	\$20,000,000	\$0	\$20,000,000	\$0	\$20,000,000	\$0	\$20,000,000	\$0
	Illed Regional Projects	\$47,580,797	\$0	\$47,580,797	\$3,865,000	(\$3,865,000)	\$0	\$3,865,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Regional Progr	ram Sub-Total	\$1,656,896,726	\$3,407,351,000	(\$1,750,454,274)	\$3,546,503,829	(\$139,152,829)	\$3,514,026,150	\$32,477,679	\$3,310,494,499	\$203,531,651	\$3,471,923,344	(\$161,428,845)	\$3,548,251,038	(\$76,327,694)	\$3,674,597,919	(\$126,346,881)	\$3,761,065,661	(\$86,467,742)
San Francisco I	Local Program																	
Non-Water Su	ipply Projects	\$301,412,973	\$383,202,000	(\$81,789,027)	\$383,202,000	\$0	\$368,742,000	\$14,460,000	\$360,618,130	\$8,123,870	\$360,618,130	\$0	\$339,220,100	\$21,398,030	\$337,873,220	\$1,346,880	\$331,405,476	\$6,467,744
Water Supply	Projects	\$116,441,065	\$241,403,557	(\$124,962,492)	\$220,428,918	\$20,974,639	\$231,088,110	(\$10,659,192)	\$281,312,534	(\$50,224,424)	\$281,312,533	\$1	\$281,312,533	\$0	\$281,312,533	\$0	\$281,312,533	\$0
	Local Projects Sub-Total	\$417,854,038	\$383,202,000	\$34,652,038	\$383,202,000	\$0	\$599,830,110	(\$216,628,110)	\$641,930,664	(\$42,100,554)	\$641,930,663	\$1	\$620,532,633	\$21,398,030	\$619,185,753	\$1,346,880	\$612,718,010	\$6,467,743
	Regional + Local Program Sub-Total	\$2,074,750,764	\$3,790,553,000	(\$1,715,802,236)	\$3,929,705,829	(\$139,152,829)	\$4,113,856,260	(\$184,150,431)	\$3,952,425,163	\$161,431,097	\$4,113,854,007	(\$161,428,844)	\$4,168,783,672	(\$54,929,665)	\$4,293,783,672	(\$125,000,000)	\$4,373,783,671	(\$80,000,000)
	Financing Cost	\$662,988,000	\$552,419,000	\$110,569,000	\$462,419,000	\$90,000,000	\$471,700,000	(\$9,281,000)	\$471,700,000	\$0	\$471,700,000	\$0	\$471,700,000	\$0	\$471,700,000	\$0	\$471,700,000	\$0
Mark Mark	Program Escalation ⁽³⁾	\$481,044,000	\$0	\$481,044,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Program Management Reserve (4)	\$408,927,000	\$0	\$408,927,000	\$0	\$0	\$0	\$0	\$161,431,097	(\$161,431,097)	\$2,253	\$161,428,844	\$0	\$2,253	\$0	\$0	\$0	\$0
THE PARTY	Program Total	\$3,627,709,764	\$4,342,972,000	(\$715,262,236)	\$4,392,124,829	(\$49,152,829)	\$4,585,556,260	(\$193,431,431)	\$4,585,556,260	\$0	\$4,585,556,260	\$0	\$4,640,483,672	(\$54,927,412)	\$4,765,483,672	(\$125,000,000)	\$4,845,483,671	(\$80,000,000)
Notes:																		

⁽¹⁾ Revisions to project budget funded from Program Management Reserve and approved by Commission between adoption of 2011 Revised WSIP Budget and 2013 Revised WSIP Budget.

In the 2005 Revised WSIP, the System Upgrade project was budgeted neer in under Support Projects) managed under the Bay Division Region. In the 2017 Revised WSIP, the System Security Upgrade project was budgeted separately under the Bay Division Region (budgets reflected herein under Support Projects) managed under the Bay Division Region. In the 2011 Revised WSIP and subsequent program revisions, the System Security Upgrade Project was reported under the Support Projects.

⁽³⁾ Escalation for the 2003 WSIP Budget was estimated at the program level only. Escalation for the 2005, 2007 and 2009 Revised WSIP Budgets was estimated at the project-specific level.

⁽⁴⁾ A Program Management Reserve was included only in the 2003 WSIP Budget and the 2011 WSIP Revised Budget.

March 2016 Revised WSIP - 2003 to 2016 Budget Changes

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Project No.	Project Name	2003 Baseline Budget A	2005 Baseline Budget B	Variance (A-B)	2007 Revised WSIP Budget C	Variance (B-C)	2009 Revised WSIP Budget D	Variance (C-D)	2011 Revised WSIP Budget E	Variance (D-E)	2011-2013 Revised Budget ⁽¹⁾ G	Variance (E-G)	2013 Revised WSIP Budget H	Variance (G-H)	2014 Revised WSIP Budget	Variance (H-I)	2016 Revised WSIP Budget J	Variance (I-J)
San Joaquin Re	gion	\$454,340,058	\$559,341,529	(\$105,001,471)	\$486,201,180	\$73,140,349	\$430,052,456	\$56,148,724	\$342,820,653	\$87,231,803	\$351,886,307	(\$9,065,655)	\$348,691,060	\$3,195,247	\$346,911,672	\$1,779,388	\$345,185,162	\$1,726,510
CUW36401	Lawrence Livermore Water Quality Improvement (Completed)	\$1,800,828	\$4,235,258	(\$2,434,430)	\$4,355,200	(\$119,942)	\$3,900,231	\$454,969	\$4,205,166	(\$304,935)	\$4,205,167	(\$1)	\$4,205,166	\$1	\$4,198,480	\$6,686	\$4,198,480	\$0
CUW37301	San Joaquin Pipeline System	\$391,379,655	\$352,732,000	\$38,647,655	\$270,346,843	\$82,385,157	\$278,055,413	(\$7,708,570)	\$203,608,758	\$74,446,655	\$209,928,252	(\$6,319,494)	\$207,416,022	\$2,512,230	\$205,961,446	\$1,454,576	\$202,886,020	\$3,075,426
CUW37302	Rehabilitation of Existing San Joaquin Pipelines	\$0	\$80,000,000	(\$80,000,000)	\$89,999,545	(\$9,999,545)	\$31,852,309	\$58,147,236	\$22,242,218	\$9,610,091	\$22,276,151	(\$33,933)	\$21,318,258	\$957,893	\$21,284,284	\$33,974	\$21,153,438	\$130,846
CUW38401	Tesla Treatment Facility	\$50,645,454	\$101,643,001	(\$50,997,547)	\$119,404,314	(\$17,761,313)	\$114,162,348	\$5,241,966	\$110,683,233	\$3,479,115	\$113,395,460	(\$2,712,227)	\$113,670,336	(\$274,876)	\$113,386,184	\$284,152	\$113,225,946	\$160,238
CUW38701	Tesla Portal Disinfection Station (Combined with CUW38401)	\$10,514,121	\$20,731,270	(\$10,217,149)	\$2,095,278	\$18,635,992	\$2,082,155	\$13,123	\$2,081,278	\$877	\$2,081,278	\$0	\$2,081,278	\$0	\$2,081,278	\$0	\$2,081,278	\$0
cuwsji	WSIP Closeout - San Joaquin (New)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,640,000	(\$1,640,000)
Sunol Valley Re	gion	\$442,165,999	\$870,904,713	(\$428,738,714)	\$957,767,968	(\$86,863,255)	\$1,053,987,667	(\$96,219,699)	\$1,056,068,082	(\$2,080,415)	\$1,188,168,081	(\$132,099,999)	\$1,262,521,783	(\$74,353,702)	\$1,374,222,885	(\$111,701,102)	\$1,476,017,317	(\$101,794,432)
CUW35201	Upper Alameda Creek Filter Gallery	\$6,730,672	\$18,809,304	(\$12,078,632)	\$21,855,361	(\$3,046,057)	\$21,855,361	\$0	\$45,746,807	(\$23,891,446)	\$45,746,807	\$0	\$24,403,000	\$21,343,807	\$29,411,000	(\$5,008,000)	\$29,411,000	\$0
CUW35501	Standby Power Facilities - Various Locations (Completed)	\$5,498,790	\$9,949,735	(\$4,450,945)	\$13,110,232	(\$3,160,497)	\$13,110,232	\$0	\$12,947,780	\$162,452	\$12,947,780	\$0	\$12,947,780	\$0	\$12,947,780	\$0	\$12,950,566	(\$2,786)
CUW35901	New Irvington Tunnel	\$143,928,778	\$214,650,004	(\$70,721,226)	\$342,679,908	(\$128,029,904)	\$337,703,984	\$4,975,924	\$313,424,513	\$24,279,471	\$319,924,513	(\$6,500,000)	\$323,734,000	(\$3,809,487)	\$339,110,995	(\$15,376,995)	\$347,128,023	(\$8,017,028)
CUW35902	Alameda Siphon #4 (Completed)	\$0	\$78,577,000	(\$78,577,000)	\$61,859,768	\$16,717,232	\$60,881,458	\$978,310	\$61,645,964	(\$764,506)	\$66,045,964	(\$4,400,000)	\$65,082,000	\$963,964	\$65,093,582	(\$11,582)	\$65,093,582	\$0
CUW37001	Pipeline Repair & Readiness Improvements (Completed)	\$3,369,860	\$5,591,770	(\$2,221,910)	\$5,653,459	(\$61,689)	\$5,407,880	\$245,579	\$5,205,493	\$202,387	\$5,205,493	\$0	\$5,205,493	\$0	\$5,205,493	\$0	\$5,195,381	\$10,112
CUW37401	Calaveras Dam Replacement	\$150,000,000	\$256,511,407	(\$106,511,407)	\$307,756,121	(\$51,244,714)	\$409,444,761	(\$101,688,640)	\$415,637,844	(\$6,193,083)	\$532,637,844	(\$117,000,000)	\$620,813,000	(\$88,175,156)	\$718,311,764	(\$97,498,764)	\$810,024,424	(\$91,712,660)
CUW37402	Calaveras Reservoir Upgrades (Completed)	\$0	\$1,740,055	(\$1,740,055)	\$2,306,690	(\$566,635)	\$1,690,553	\$616,137	\$1,690,552	\$1	\$1,690,552	\$0	\$1,690,552	\$0	\$1,690,552	\$0	\$1,690,552	\$0
CUW37403	San Antonio Backup Pipeline	\$0	\$7,677,000	(\$7,677,000)	\$32,328,158	(\$24,651,158)	\$39,202,680	(\$6,874,522)	\$54,867,139	(\$15,664,459)	\$54,867,138	\$1	\$55,490,000	(\$622,862)	\$54,692,801	\$797,199	\$53,688,450	\$1,004,351
CUW38101	SVWTP Expansion & Treated Water Reservoir	\$81,974,044	\$133,108,002	(\$51,133,958)	\$149,143,167	(\$16,035,165)	\$144,872,375	\$4,270,792	\$126,384,532	\$18,487,843	\$130,584,532	(\$4,200,000)	\$135,170,000	(\$4,585,468)	\$129,763,671	\$5,406,329	\$129,593,674	\$169,997
CUW38102	SWTP Calaveras Road (Eliminated)	\$0	\$0	\$0	\$390,820	(\$390,820)	\$34,653	\$356,167	\$34,654	(\$1)	\$34,654	\$0	\$34,654	\$0	\$34,654	\$0	\$34,654	\$0
CUW38201	SVWTP Treated Water Reservoir (Combined with CUW38101)	\$46,978,215	\$102,436,436	(\$55,458,221)	\$5,082,923	\$97,353,513	\$5,070,808	\$12,115	\$5,057,035	\$13,773	\$5,057,035	\$0	\$5,056,596	\$439	\$5,056,596	\$0	\$5,056,596	\$0
CUW38601	San Antonio Pump Station Upgrade (Completed)	\$3,685,640	\$41,854,000	(\$38,168,360)	\$15,601,361	\$26,252,639	\$14,712,922	\$888,439	\$13,425,768	\$1,287,154	\$13,425,768	\$0	\$12,894,707	\$531,061	\$12,903,996	(\$9,289)	\$12,905,415	(\$1,419)
cuwsvi	WSIP Closeout - Sunol Valley (New)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,245,000	(\$3,245,000)
Bay Division Re	gion	\$330,657,813	\$749,730,402	(\$419,072,589)	\$796,170,605	(\$46,440,203)	\$785,113,675	\$11,056,930	\$691,915,562	\$93,198,113	\$705,833,449	(\$13,917,887)	\$665,079,503	\$40,753,946	\$666,014,510	(\$935,007)	\$651,848,538	\$14,165,972
CUW35301	BDPL Nos. 3 & 4 Crossover/Isolation Valves (Completed)	\$42,003,012	\$27,600,158	\$14,402,854	\$28,588,382	(\$988,224)	\$27,731,316	\$857,066	\$27,014,559	\$716,757	\$27,014,559	\$0	\$27,011,834	\$2,725	\$27,011,834	\$0	\$27,045,627	(\$33,793)
CUW35302	Seismic Upgrade of BDPL Nos. 3 & 4	\$0	\$66,792,849	(\$66,792,849)	\$66,786,229	\$6,620	\$85,193,182	(\$18,406,953)	\$92,199,810	(\$7,006,628)	\$91,567,810	\$632,000	\$78,211,285	\$13,356,525	\$75,129,259	\$3,082,026	\$76,980,435	(\$1,851,176)
CUW36301	SCADA System - Phase II (Completed)	\$28,713,137	\$36,098,999	(\$7,385,862)	\$21,288,390	\$14,810,609	\$18,232,832	\$3,055,558	\$10,420,832	\$7,812,000	\$10,420,832	\$0	\$9,498,352	\$922,480	\$9,480,089	\$18,263	\$9,470,922	\$9,167
CUW36801	BDPL Reliability Upgrade - Tunnel	\$248,969,805	\$572,022,634	(\$323,052,829)	\$352,320,841	\$219,701,793	\$346,660,244	\$5,660,597	\$307,081,069	\$39,579,175	\$307,081,069	\$0	\$286,372,630	\$20,708,439	\$287,599,138	(\$1,226,508)	\$275,931,544	\$11,667,594
CUW36802	BDPL Reliability Upgrade - Pipeline	\$0	\$0	\$0	\$260,114,266	(\$260,114,266)	\$250,629,058	\$9,485,208	\$207,372,702	\$43,256,356	\$221,922,589	(\$14,549,887)	\$217,884,968	\$4,037,621	\$220,884,968	(\$3,000,000)	\$217,262,675	\$3,622,293
CUW36803	BDPL Reliability Upgrade - Relocation of BDPL Nos. 1 & 2 (Completed)	\$0	\$0	\$0	\$4,109,984	(\$4,109,984)	\$2,885,190	\$1,224,794	\$3,046,681	(\$161,491)	\$3,046,681	\$0	\$3,046,981	(\$300)	\$3,046,981	\$0	\$3,046,981	\$0
CUW38001	BDPL Nos. 3 & 4 Crossovers	\$10,971,859	\$36,616,911	(\$25,645,052)	\$43,033,869	(\$6,416,958)	\$33,944,441	\$9,089,428	\$33,253,264	\$691,177	\$33,253,263	\$1	\$30,473,544	\$2,779,719	\$30,313,550	\$159,994	\$29,910,448	\$403,102
CUW38901	SFPUC/EBMUD Intertie (Completed)	\$0	\$8,598,851	(\$8,598,851)	\$8,429,072	\$169,779	\$8,429,072	\$0	\$9,559,755	(\$1,130,683)	\$9,559,755	\$0	\$10,613,018	(\$1,053,263)	\$1 <mark>0,581,79</mark> 9	\$31,219	\$9,167,306	\$1,414,493
CUW39301	BDPL No. 4 Condition Assessment PCCP Sections (Completed)	\$0	\$2,000,000	(\$2,000,000)	\$2,119,540	(\$119,540)	\$2,028,308	\$91,232	\$1,966,891	\$61,417	\$1,966,891	\$0	\$1,966,891	\$0	\$1,966,891	\$0	\$1,937,599	\$29,292
CUWBDP	WSIP Closeout - Bay Division (New)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,095,000	(\$1,095,000)
Peninsula Regio	n	\$272,785,754	\$700,531,784	(\$427,746,030)	\$712,372,425	(\$11,840,641)	\$894,784,082	(\$182,411,657)	\$771,655,408	\$123,128,674	\$773,912,408	(\$2,257,000)	\$808,596,773	(\$34,684,365)	\$809,507,930	(\$911,157)	\$804,539,830	\$4,968,100
CUW35401	Lower Crystal Springs Dam Improvements (Completed)	\$16,888,718	\$27,752,222	(\$10,863,504)	\$30,411,202	(\$2,658,980)	\$36,253,097	(\$5,841,895)	\$33,510,000	\$2,743,097	\$35,767,000	(\$2,257,000)	\$34,920,718	\$846,282	\$34,931,424	(\$10,706)	\$34,859,039	\$72,385
CUW35601	New Crystal Springs Bypass Tunnel (Completed)	\$49,483,542	\$83,222,790	(\$33,739,248)	\$100,622,777	(\$17,399,987)	\$94,608,996	\$6,013,781	\$86,444,995	\$8,164,001	\$86,089,995	\$355,000	\$81,462,828	\$4,627,167	\$81,460,035	\$2,793	\$81,435,610	\$24,425
CUW35701	Adit Leak Repair - Crystal Springs/Calaveras (Completed)	\$2,194,818	\$3,748,452	(\$1,553,634)	\$3,236,526	\$511,926	\$2,792,885	\$443,641	\$2,787,322	\$5,563	\$2,787,322	\$0	\$2,787,322	\$0	\$2,787,322	\$0	\$2,787,322	\$0
CUW36101	Pulgas Balancing - Inlet/Outlet Work (Completed)	\$15,776,324	\$1,667,532	\$14,108,792	\$1,766,937	(\$99,405)	\$1,765,940	\$997	\$1,765,938	\$2	\$1,765,938	\$0	\$1,765,938	\$0	\$1,765,938	\$0	\$1,765,938	\$0
CUW36102	Pulgas Balancing - Discharge Channel Modifications (Completed)	\$0	\$8,111,422	(\$8,111,422)	\$9,485,990	(\$1,374,568)	\$4,432,368	\$5,053,622	\$2,898,902	\$1,533,466	\$2,898,902	\$0	\$2,911,617	(\$12,715)	\$2,911,617	\$0	\$2,910,007	\$1,610
CUW36103	Pulgas Balancing - Structural Rehabilitation and Roof Replacement (Completed)	\$0	\$36,712,846	(\$36,712,846)	\$21,247,383	\$15,465,463	\$21,247,383	\$0	\$21,363,694	(\$116,311)	\$21,363,695	(\$1)	\$20,226,342	\$1,137,353	\$20,232,215	(\$5,873)	\$20,232,215	\$0
CUW36104	Pulgas Balancing - Laguna Creek Sedimentation (Eliminated)	\$0	\$0	\$0	\$902,301	(\$902,301)	\$495,889	\$406,412	\$503,928	(\$8,039)	\$503,928	\$0	\$503,928	\$0	\$503,928	\$0	\$503,928	\$0



Services of the San Francisco Public Utilities Commission

High-level Overview of Sewer System Improvement Program (SSIP): Schedule, Budget, and Projects

January 23, 2017 Karen Kubick, PE – SSIP, Program Director

Some of Our Priority Challenges





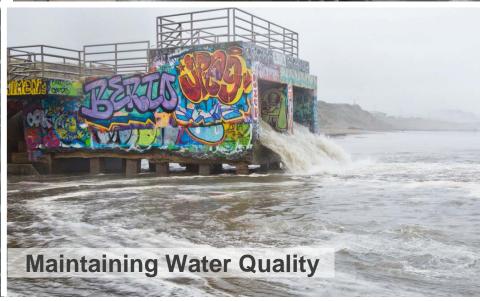


Some of Our Priority Challenges









SSIP's Levels of Service Goals



Provide a Compliant, Reliable, Resilient, & Flexible System that can Respond to Catastrophic Events



Integrate Green & Grey Infrastructure to Manage Stormwater and Minimize Flooding



Provide Benefits to Impacted Communities



Modify the System to Adapt to Climate Change



Achieve Economic & Environmental Sustainability

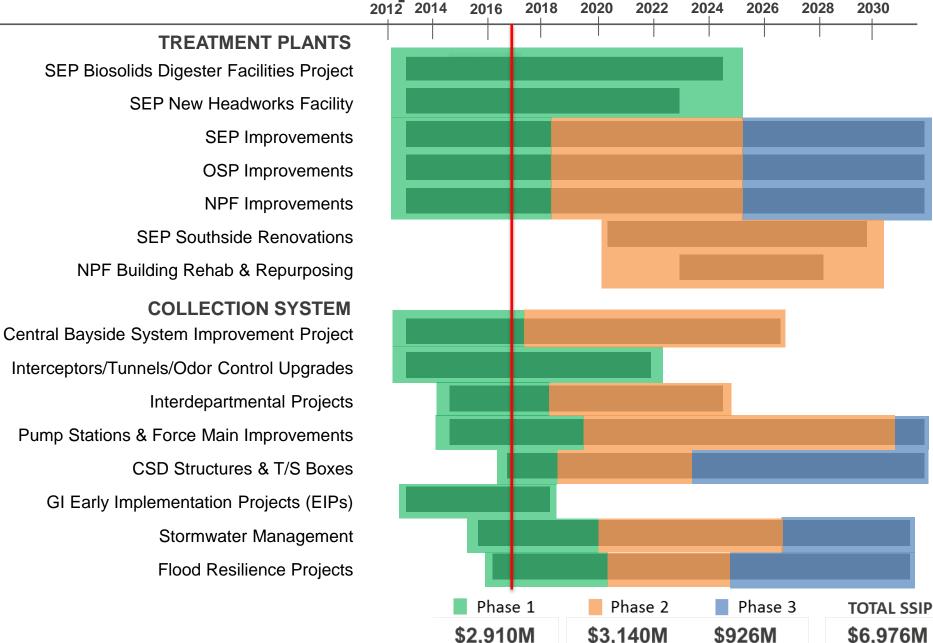


Maintain Ratepayer Affordability

SSIP Baseline Budget Summary

Subprograms	Phase 1 (\$M)	Phase 2 (\$M)	Phase 3 (\$M)	Total Cost (\$M)
Treatment Plants	2,182	1,299	407	3,888
Biosolids Digester Facilities Project	1,276	47	-	1,323
Southeast Treatment Plant New Headworks Facility	359	-	_	359
Southeast Treatment Plant (SEP) Improvements	327	711	103	1,141
Oceanside Treatment Plant (OSP) Improvements	133	214	104	451
North Point Wet Weather Facility (NPF) Improvements	87	327	200	614
Collection System	505	1,689	476	2,670
Central Bayside System Improvement Project	64	782	-	846
Interceptors/Tunnels/Odor Control Upgrades	58	131	-	189
Interdepartmental Projects	96	44	-	140
Pump Stations and Force Main Improvements	76	214	188	478
Combined Sewer Discharge & Transport/Storage Boxes	27	138	120	285
Stormwater Management Projects	96	180	168	444
Flood Resilience Projects	88	200	-	288
Land Reuse	98	-	-	98
Program Management	125	152	43	320
Total SSIP	2,910	3,140	926	6,976

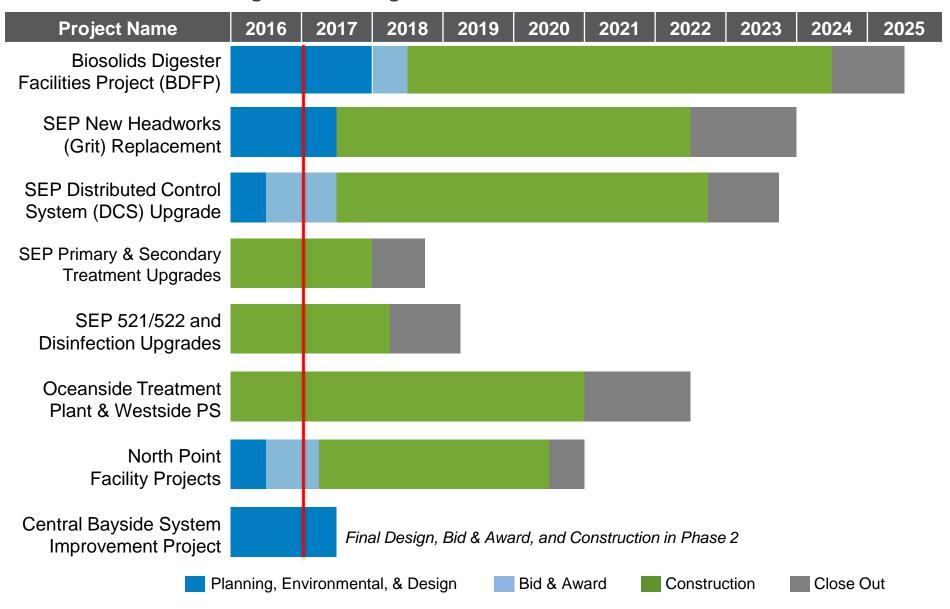
SSIP's Phased Implementation Plan



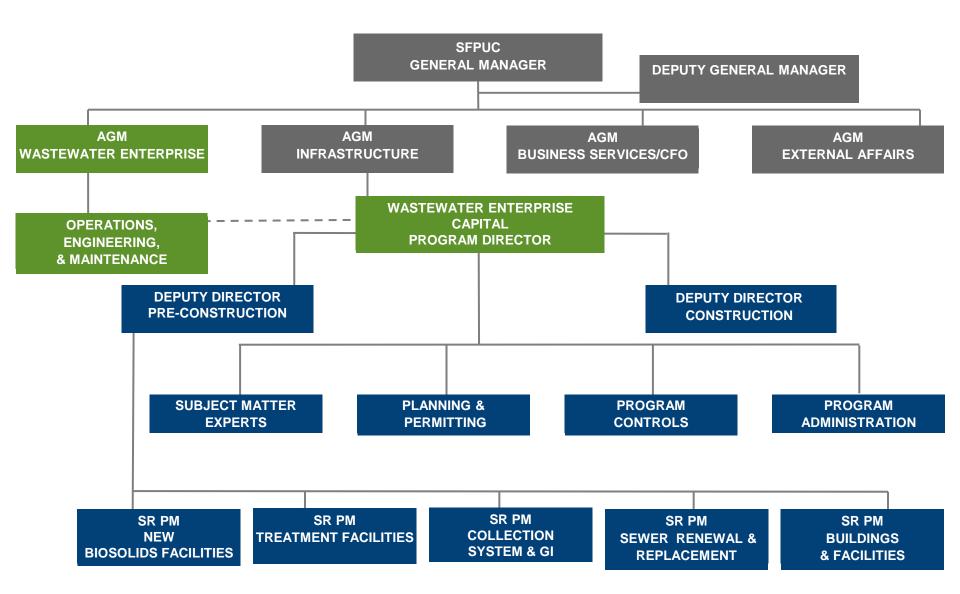
SSIP Phase 1 Projects | \$2.9 Billion



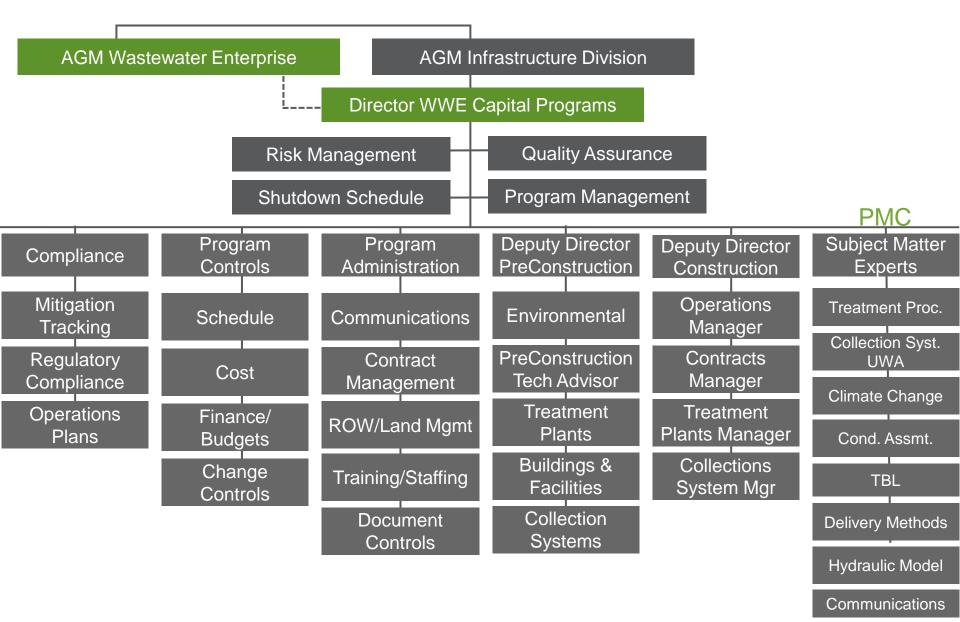
SSIP's Major Project Schedule



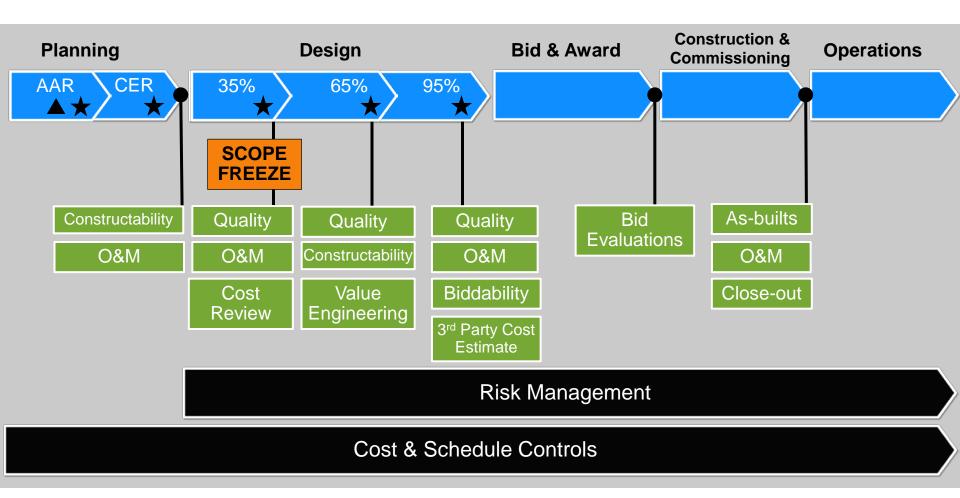
Organizational Management



SSIP Structure



Project Delivery



What's in Your Binder?

- 1. SSIP High Level Overview Presentation
- SSIP Goals, Levels of Service, and Phase 1 Strategies
- 3. SSIP Phase 1 Budget Summary
- 4. SSIP Phase 1 Budget and Schedule
- 5. SSIP Phase 1 Summary Project Descriptions
- 6. SSIP Governance Guide

2. SSIP Goals, Levels of Service, and Phase 1 Strategies

Sewer System Improvement Program (SSIP)
Goals, Levels of Service (LOS), Program and Phase 1 Strategies (Endorsed March 22, 2016)

<u> </u>		s, Levels of Service (LOS), Frogram and Fridge Totalegies (Lin	
Wastewater Enterprise Goals		Sewer System Improvement Program Strategies (\$6.9B)	Phase 1 Strategies (\$2.9B)
 Provide a Com 	npliant, Reliable, Resilient, and Flexible System that can Respond	to Catastrophic Events	
		 Reduce the annual long-term average of Combined Sewer Discharge (CSD) occurrences within the Central drainage basin (Channel and Islais Creek urban watersheds) by 2 (from 12 to 10), consistent with the NPDES permit. 	Complete Planning and Environmental Review of the Central Bayside System Improvement Project, for Channel Force Main redundancy, to achieve a maximum long-term average of 10 CSD occurrences, consistent with the NPDES permit.
	1.1. Full compliance with State and Federal regulatory requirements applicable to the treatment and disposal of sewage and stormwater.	b. Comply with Liquid and Biosolids wastewater treatment plant permit requirements.	Construct Liquid and Biosolids projects at SEP, OSP, and NPF for permit compilance (SEP: Headworks, Disinfection, Primary and Secondary Clarification, Oxygen Generation Plant, Biosolids, and Existing Digesters, OSP: Digester Cas Upgrades, Westside Pump Station, NPC: Outfall Rehabilitation, North Shore Pump Station). Rehabilitate, or replace, critical sewers based on condition assessment and prioritization within the budgeted amount.
		 Improve combined sewer discharge (CSD) structures to increase floatables control, consistent with the NPDES permit. 	Rehabilitate CSD structures (Beach St., Sansome St., Fifth St., Sixth StNorth, and Division St.) to increase floatables control, consistent with the NPDES permit.
		a. Construct redundancy of Channel, North Shore, and Westside Force Mains.	Complete Planning and Environmental Review of Central Bayside System Improvement Project, for Channel Force Main redundancy. Rehabilitate the remaining section of North Shore Force Main near The Embarcadero and Jackson Street.
	1.2. Critical functions are built with redundant infrastructure.	b. Ensure electrical redundancy to treatment facilities.	Provide redundant electrical feeds to SEP, OSP, and NPF.
		c. Rehabilitate and add redundant pumps, as necessary, at major pump stations.	Upgrade Westside, Bruce Flynn, and North Shore Pump Stations with the ability to pump peak flow with the largest pump out of service and rehabilitate other pump stations (Griffith, Mariposa, and Hudson), as identified by condition assessment.
	Dry weather primary treatment, with disinfection, must be on-line within 72 hours of a major earthquake.	 Design critical and new treatment facilities to withstand the following seismic events: Magnitude 7.8 earthquake on the San Andreas fault; and, 	Design new facilities at SEP (Headworks, Biosolids, Disinfection, Oxygen Generation Plant, Power Switchgear Building) to withstand 7.6 earthquake on the San Andreas fault and 7.1 earthquake on the Hayward fault.
		Magnitude 7.1 earthquake on the Hayward fault.	Provide seismic retrofits to SEP Building 042, to provide primary treatment of dry weather flows.
2. Integrate Gree	n and Grey Infrastructure to Manage Stormwater and Minimize Flo	oding	
		Maximize protection of the City during the Level of Service storm.	Assess flood risk citywide and prioritize infrastructure needs. Implement projects in neighborhoods including: Kansas Marin Streets, Cayuga Ave./Rousseau St., Wawona St./15th Ave., Victoria St./Urbano Dr., Joost Ave./Foerster St., and 17th St. /Folsom St. (Planning and Design only). Implement additional measures to reduce flood risk beyond the capacity of the collection system.
	2.1. Control and manage flows from a storm of a three hour duration that delivers 1.3 inches of rain (Level of Service storm).	b. Develop projects using an urban watershed approach which employs the Triple Bottom Line.	Complete the Urban Watershed Assessment plan. Apply Triple Bottom Line to applicable projects during the Alternatives Analysis phase.
		 Identify, evaluate, and develop projects to reduce combined sewer discharge (CSD) occurrences on public beaches. 	Complete Urban Watershed Assessment plan.
		 Develop Design Standards for Green Infrastructure that are informed by the performance of the Early Implementation Projects (EIPs). 	Construct EIPs and monitor performance.
Provide Benef	fits to Impacted Communities		
	3.1. Limit plant odors to within the treatment facility's fence lines.	a. Construct effective odor control systems at SEP, OSP, and NPF.	Design and construct the new Headworks and Biosolids facilities at SEP to meet 5 dilutions/threshold (D/T) odor criteria at the fence line.
		b. Use operational controls and infrastructure modifications to minimize odors from the Collection System (sewers).	Develop a Collection System Odor Model to identify potential areas of significant odor. Implement Cargo Way Flushing Line and repair of Westside Flushing Line to minimize odors.
		 Incorporate visual improvements into projects at the treatment plants and pump stations, where feasible and appropriate. Provide community benefits including job creation, workforce development, contracting opportunities, and 	Incorporate visual and architectural improvements in the design and construction of the new Headworks and Biosolids projects at SEP.
	3.2. All projects will adhere to the Environmental Justice and Community	greening.	Provide green infrastructure contractor training and coordinate all jobs through the Contractors Assistance Center.
	Benefits policies.	 Work with other City and County agencies on capital projects they have initiated to protect the value and function of wastewater facilities, maximize economic development, and minimize construction impacts and costs. 	Coordinate and implement interdepartmental sewer projects (Central Subway, Van Ness BRT, Better Market Street, Geary BRT Phase & 2, Masonic Ave, and Mission Bay Loop).
		 Engage residents in locating green infrastructure where multiple benefits can be optimized using the Triple Bottom Line. 	Utilize Triple Bottom Line and public process in development of EIPs.
 Modify the Sys 	stem to Adapt to Climate Change		T
	4.1. New infrastructure must accommodate expected sea level rise within the service life of the asset (i.e., 6 inches by 2030, 11 inches by 2056, 36 inches by 2100) and be consistent with the City's Guidance for Incorporating Sea Level Rise into Capital Planning.	Site new facilities to accommodate, or adapt to, expected sea level rise over the life of the asset.	Build new infrastructure at SEP (Headworks, Biosolids, Disinfection, Oxygen Generation Plant, Power Switchgear Building) and Manposa Pump Station to accommodate expected sea level rise in 2100.
	4.2. Existing infrastructure that is impacted by sea level rise, within the service life of the asset, will be modified based on sea level rise projections.	 b. Develop and implement an adaptation plan for existing infrastructure to address expected sea level rise within the service life of the asset. 	Modify existing Bayside CSD structures that experience seawater intrusion. The following CSD structures are considered: Jackson St., Pierce St., Mariposa St., Beach St., Fifth St., Skith StNorth., Division St., Howard St., Islais Creek-North, Marin St., Selby St., and Yosemite Ave.
Achieve Econo	omic and Environmental Sustainability		
	5.1. Beneficial use of 100% of Biosolids.	a. Upgrade biosolids to treatment Class "A".	Upgrade SEP biosolids to treatment Class "A" which, contain no detectible levels of pathogens, and can be applied without restriction of food crops. Size the new Biosolids Digester Facilities to meet solids loading projections for the year 2045.
	5.2. Beneficialuse of 100% of methane generated by treatment facilities, during normal operation.	b. Provide cogeneration, or other beneficial methane use options, at SEP and OSP.	Construct cogeneration facilities at SEP and OSP for a total output of 5MW.
	5.3. Use non-potable water sources to meet WWE facilities non-potable water demands.	 Incorporate conservation measures, recycled water, and other non-potable reuse facilities into projects, where feasible and appropriate. 	In order to maximize use of non-potable water, upgrade the treated effluent pump system at SEP and incorporate its use into designs, where applicable. Accommodate space for recycled water treatment facilities at SEP and OSP.
6. Maintain Rate	payer Affordability		
	6.1. Combined sewer and water bill will be less than 2.5% of average household income for a single family residence.	Plan and phase projects to ensure affordability and predictability for ratepayers.	Plan and phase projects to ensure affordability and predictability for ratepayers.
	•	Weather Facility; NPDES: National Pollutant Discharge Elimination System (US EPA)	Identify and apply for Federal and State loans and grants to reduce the financial burden on ratepayers.

3. SSIP Phase 1 Budget Summary

Subprograms	Phase 1 (\$M)	Phase 2 (\$M)	Phase 3 (\$M)	Total Cost (\$M)
Treatment Plants	2,182	1,299	407	3,888
Biosolids Digester Facilities Project	1,276	47	-	1,323
Southeast Treatment Plant New Headworks Facility	359	-	-	359
Southeast Treatment Plant (SEP) Improvements	327	711	103	1,141
Oceanside Treatment Plant (OSP) Improvements	133	214	104	451
North Point Wet Weather Facility (NPF)	: 1 Bao	aet appo	200	614
Collection System	505	1,689	476	2,670
Central Bayside Central Improvement Project	64	checryste	-	846
Interceptors/Tunnels/Odor Control Upgrades	58	131	-	189
Interdepartmental Projects	96	44	-	140
Pump Stations and Force Main Improvements	76	214	188	478
Combined Sewer Discharge & Transport/Storage Boxes	27	138	120	285
Stormwater Management Projects	96	180	168	444
Flood Resilience Projects	88	200	-	288
Land Reuse	98	-	-	98
Program Management	125	152	43	320
Total SSIP	2,910	3,140	926	6,976

4. SSIP Phase 1 Budget and Schedule

	2016 SSIP Phase	. гарра	oved o	chedule and	CUST		
		SCHE	UDLE		cc	ST	
PROJECT NO.	PROJECT NAME	START DATE	FINISH DATE	CONSTRUCTION COST	DELIVERY COST	OTHER COSTS	TOTAL COS
SIP Phase 1		07/01/11	10/30/26	\$1,846,631,708	\$911,137,590	\$152,584,342	\$2,910,353,
reatment Plants		07/01/11	05/01/25	\$1,576,494,492	\$541,744,401	\$64,033,518	\$2,182,272,
Biosolids Digester	Facilities Project	07/01/11	05/01/25	\$950,913,201	\$277,705,333	\$47,828,466	\$1,276,447,
CWWSIPDP01	SEP Biosolids Digester Facilities Project (BDFP)	07/01/11	05/01/25	\$950,913,201	\$277,705,333	\$47,828,466	\$1,276,447
SEP New Headwor	ks (Grit) Replacement	03/01/13	12/29/23	\$266,485,663	\$87,708,679	\$4,436,200	\$358,630,
CWWSIPSE02	SEP New Headworks (Grit) Replacement	03/01/13	12/29/23	\$266,485,663	\$87,708,679	\$4,436,200	\$358,630
Southeast Plant (S	EP) Improvements	07/01/11	08/31/23	\$221,924,208	\$98,848,698	\$6,337,821	\$327,110,
CWWSIPSE01	SEP Oxygen Generation Plant (Completed)	08/23/12	06/10/16	\$9,541,190	\$2,212,389	\$27,572	\$11,781
CWWSIPSE11	SEP Oxygen Generation Plant 01	04/01/16	12/31/18	\$6,381,375	\$2,648,731	\$0	\$9,030
CWWSIPSE03	SEP Existing Digester Roof Repairs (Completed)	04/01/13	07/29/16	\$13,395,259	\$3,230,038	\$0	\$16,625
CWWSIPSE04	SEP Primary and Secondary Clarifier Upgrades	07/01/13	08/31/18	\$26,088,341	\$9,581,315	\$346,624	\$36,016
CWWSIPSE05	SEP 521/522 and Disinfection Upgrades (Building	06/03/13	01/18/19	\$28,325,000	\$12,647,401	\$641,115	\$41,613
CWWSIPSE06	521 Replacement) SEP Primary Sludge Handling Improvements	06/03/13	02/10/16	\$430,000	\$1.635.000	\$0	\$2,065
	(Eliminated)			4.00,000	4.11.001.000	***	
CWWSIPSE07	SEP Facility-wide DCS Control Upgrades	02/13/14	08/31/23	\$37,161,710	\$25,826,062	\$0	\$62,987
CWWSIPSE08	SEP Seismic Reliability and Condition Assessment Improvements	06/03/13	12/31/19	\$38,919,299	\$12,890,307	\$1,342,591	\$53,152
CWWSIPSE09	SEP Existing Digester Gas Handling Improvements	06/16/14	03/05/19	\$13,288,647	\$6,658,187	\$2,196,483	\$22,143
CWWSIPSE10	SEP Power Feed and Primary Switchgear Upgrades	06/23/14	07/31/20	\$48,393,387	\$19,664,125	\$1,783,436	\$69,840
CWWBAE01	Biofuel Alternative Energy (Completed)	07/01/11	03/31/16	\$0	\$1,855,143	\$0	\$1,855
Oceanside Plant (C	OSP) Improvements	06/13/13	04/15/22	\$80,800,209	\$49,999,239	\$1,705,588	\$132,505
CWWSIPTPOP01	OSP Fine Screen and Grit Removal Enhancements	07/01/13	11/20/15	\$0	\$550,001	\$0	\$550
CWWSIPTPOP03	OSP Digester Gas Utilization Upgrade	10/01/13	06/15/20	\$26,765,280	\$11,993,650	\$929.039	\$39.687
CWWSIPTPOP05	OSP Condition Assessment Repairs	07/31/14	06/28/21	\$0	\$15,482,227	\$360,810	\$15,843
CWWSIPTPOP06	OSP Odor Control Optimization	07/31/14	04/15/22	\$2.835.377	\$2,193,202	\$100,450	\$5,125
CWWSIPTPOP02	Westside Pump Station Reliability Improvements	06/13/13	12/02/21	\$51,199,552	\$18,985,159	\$315,289	\$70,500
CWWSIPTPOP04	Westside Pump Station Redundant Force Main	01/02/14	01/29/16	\$0	\$795.000	\$0	\$795
	Improvements (Deferred)	05/22/13	12/31/20	\$56.371.211	\$27,482,452	\$3.725.443	\$87.579
CWWSIPTPNP01	NPF Outfall System Rehabilitation	05/22/13	08/27/18	\$10,104,767	\$6.666.181	\$1,004,673	\$17,775
	North Shore Wet Weather Pump Station						
CWWSIPTPNP02	Improvement & Disinfection	08/15/13	12/31/20	\$46,266,444	\$20,816,271	\$2,720,770	\$69,803
Collection System		07/01/11	10/30/26	\$229,912,138	\$228,501,099	\$46,423,982	\$504,837,
Central Bayside Sy	stem Improvement Project (CBSIP)	07/02/12	06/30/17	\$0	\$39,460,800	\$24,539,200	\$64,000
CWWSIPCT01	Central Bayside System Improvement Project (CBSIP)	07/02/12	06/30/17	\$0	\$39,460,800	\$24,539,200	\$64,000
Interceptors / Tunn	()	03/25/13	11/22/22	\$31,852,000	\$24,206,326	\$2,204,800	\$58,263,
CWWSIPCSSR01	Richmond Transport Modeling (Completed)	03/25/13	06/30/14	\$0	\$86,883	\$0	\$86
CWWSIPCSSR02	Collection System Condition Assessment	05/09/13	04/09/20	\$0	\$10,912,000	\$0	\$10,912
CWWSIPCSSR03	Kansas and Marin Streets Sewer Improvements	06/10/13	11/27/18	\$3,342,000	\$2,457,299	\$1,934,700	\$7,733
CWWSIPCSSR09	Drumm and Jackson Streets Sewer Sys	05/26/15	12/14/18	\$7,681,000	\$3.367.000	\$78.000	\$11,126
CWWSIPCSSR11	Improvements Cargo Way Sewer Box Odor Reduction	04/13/15	02/11/20	\$4,173,000	\$2,097,000	\$172,000	\$6.442
CWWSIPCSSR11	Rutland Sewer Improvements	11/01/16	04/26/18	\$1,260,000	\$2,097,000	\$172,000	\$1,500
CWWSIPCSSR N02	SSIP Sewer Improvements Projects	11/07/17	11/22/22	\$1,260,000	\$5,066,244	\$20,100	\$20,462
			11/2/2/22			\$0	\$20,462
Interdepartmental F		10/01/13	01/24/23	\$63,984,366	\$24,786,073	\$7,705,561	
Interdepartmental F	Van Ness BRT Sewer Improvements	10/01/13	06/04/20	\$63,984,366 \$8,069,000	\$24,786,073 \$4,033,000	\$2,855,000	\$14,957
Interdepartmental F CWWSIPCSSR04 CWWSIPCSSR05	Van Ness BRT Sewer Improvements Better Market Street Sewer Improvements	10/01/13 10/01/13 01/06/14	06/04/20 01/24/23	\$63,984,366 \$8,069,000 \$21,550,000	\$24,786,073 \$4,033,000 \$8,061,000	\$2,855,000 \$2,794,000	\$14,957 \$32,405
Interdepartmental F CWWSIPCSSR04 CWWSIPCSSR05 CWWSIPCSSR06	Van Ness BRT Sewer Improvements Better Market Street Sewer Improvements Geary BRT Sewer Improvements Phase 1	10/01/13 10/01/13 01/06/14 01/06/14	06/04/20 01/24/23 07/15/19	\$63,984,366 \$8,069,000 \$21,550,000 \$12,127,000	\$24,786,073 \$4,033,000 \$8,061,000 \$4,042,000	\$2,855,000 \$2,794,000 \$874,000	\$14,957 \$32,405 \$17,043
Interdepartmental F CWWSIPCSSR04 CWWSIPCSSR05 CWWSIPCSSR06 CWWSIPCSSR07	Van Ness BRT Sewer Improvements Better Market Street Sewer Improvements Geary BRT Sewer Improvements Phase 1 Central Subway Sewer Improvements	10/01/13 10/01/13 01/06/14 01/06/14 01/06/14	06/04/20 01/24/23 07/15/19 02/28/17	\$63,984,366 \$8,069,000 \$21,550,000 \$12,127,000 \$3,219,000	\$24,786,073 \$4,033,000 \$8,061,000 \$4,042,000 \$427,000	\$2,855,000 \$2,794,000 \$874,000 \$310,000	\$14,957 \$32,405 \$17,043 \$3,956
Interdepartmental F CWWSIPCSSR04 CWWSIPCSSR05 CWWSIPCSSR06 CWWSIPCSSR07 CWWSIPCSSR08	Van Ness BRT Sewer Improvements Better Market Street Sewer Improvements Geary BRT Sewer Improvements Phase 1 Central Subway Sewer Improvements Mission Bay Loop Sewer Improvements	10/01/13 10/01/13 01/06/14 01/06/14 01/06/14 05/02/14	06/04/20 01/24/23 07/15/19 02/28/17 11/01/17	\$63,984,366 \$8,069,000 \$21,550,000 \$12,127,000 \$3,219,000 \$945,000	\$24,786,073 \$4,033,000 \$8,061,000 \$4,042,000 \$427,000 \$317,000	\$2,855,000 \$2,794,000 \$874,000 \$310,000 \$532,000	\$14,957 \$32,405 \$17,043 \$3,956 \$1,794
Interdepartmental I CWWSIPCSSR04 CWWSIPCSSR05 CWWSIPCSSR06 CWWSIPCSSR07 CWWSIPCSSR08 CWWSIPCSSR10	Van Ness BRT Sewer Improvements Better Market Street Sewer Improvements Ceary BRT Sewer Improvements Phase 1 Central Subway Sewer Improvements Mission Bay Loop Sewer Improvements Masonic Avenue Sewer Improvements	10/01/13 10/01/13 01/06/14 01/06/14 01/06/14 05/02/14 10/27/14	06/04/20 01/24/23 07/15/19 02/28/17 11/01/17 05/07/18	\$63,984,366 \$8,069,000 \$21,550,000 \$12,127,000 \$3,219,000 \$945,000 \$2,707,366	\$24,786,073 \$4,033,000 \$8,061,000 \$4,042,000 \$427,000 \$317,000 \$912,073	\$2,855,000 \$2,794,000 \$874,000 \$310,000 \$532,000 \$301,561	\$14,957 \$32,405 \$17,043 \$3,956 \$1,794 \$3,921
Interdepartmental I CWWSIPCSSR04 CWWSIPCSSR05 CWWSIPCSSR06 CWWSIPCSSR07 CWWSIPCSSR08 CWWSIPCSSR10 CWWSIPCSSR_N03	Van Ness BRT Sewer Improvements Better Market Direct Sewer improvements Geary BRT Sewer Improvements Phase 1 Central Subway Sewer Improvements Mission Bay Loop Sewer Improvements Mission Bay Loop Sewer Improvements Geary BRT Sewer Improvements Geary BRT Sewer Improvements	10/01/13 10/01/13 01/06/14 01/06/14 01/06/14 05/02/14 10/27/14 07/01/16	06/04/20 01/24/23 07/15/19 02/28/17 11/01/17 05/07/18 01/08/18	\$63,984,366 \$8,069,000 \$21,550,000 \$12,127,000 \$3,219,000 \$945,000 \$2,707,366	\$24,796,073 \$4,033,000 \$8,061,000 \$4,042,000 \$427,000 \$317,000 \$912,073 \$2,000,000	\$2,855,000 \$2,794,000 \$874,000 \$310,000 \$532,000 \$301,561	\$14,957 \$32,405 \$17,043 \$3,956 \$1,794 \$3,921 \$2,000
Interdepartmental E CWWSIPCSSR04 CWWSIPCSSR05 CWWSIPCSSR06 CWWSIPCSSR07 CWWSIPCSSR08 CWWSIPCSSR10 CWWSIPCSSR_N03 CWWSIPCSSR_N03 CWWSIPCSSR13	Van Ness BRT Sewer Improvements Better Market Street Sewer improvements Coeray BRT Sewer improvements Phase 1 Cerrial Subway Sewer Improvements Mission Bay Loop Sewer Improvements Mission Bay Loop Sewer Improvements Masonic Avenue Sewer Improvements Coary BRT Sewer Improvements Tarrard Sewer Improvements	10/01/13 10/01/13 01/06/14 01/06/14 01/06/14 05/02/14 10/27/14 07/01/16	06/04/20 01/24/23 07/15/19 02/28/17 11/01/17 05/07/18 01/08/18 10/19/20	\$63,984,366 \$8,069,000 \$21,550,000 \$12,127,000 \$3,219,000 \$945,000 \$2,707,366 \$0 \$15,367,000	\$24,786,073 \$4,033,000 \$8,061,000 \$4,042,000 \$427,000 \$317,000 \$912,073 \$2,000,000 \$4,994,000	\$2,855,000 \$2,794,000 \$874,000 \$310,000 \$532,000 \$301,561 \$0 \$39,000	\$14,957 \$32,405 \$17,043 \$3,956 \$1,794 \$3,921 \$2,000 \$20,400
Interdepartmental If CWWSIPCSSR04 CWWSIPCSSR05 CWWSIPCSSR06 CWWSIPCSSR07 CWWSIPCSSR08 CWWSIPCSSR10 CWWSIPCSSR1 CWWSIPCSSR13 Pump Stations ar	Van Nees BRT Sewer Improvements Dether Market Street Sewer improvements Geary BRT Sewer Improvements Prase 1 Ceary BRT Sewer Improvements Mission Bay Loop Sewer Improvements Mission Bay Loop Sewer Improvements Mission Caverus Sewer Improvements Geary BRT Sewer Improvements Prase 2 Tarravis Sewer Improvements Prase 2 Tarravis Sewer Improvements In Force Main Improvements	10/01/13 10/01/13 01/06/14 01/06/14 01/06/14 05/02/14 10/27/14 07/01/16 03/14/16	06/04/20 01/24/23 07/15/19 02/28/17 11/01/17 05/07/18 01/08/18 10/19/20 01/21/21	\$63,994,366 \$8,069,000 \$21,550,000 \$12,127,000 \$3,219,000 \$945,000 \$2,707,366 \$0 \$15,367,000	\$24,796,073 \$4,033,000 \$8,061,000 \$4,042,000 \$427,000 \$317,000 \$912,073 \$2,000,000 \$4,994,000 \$19,880,674	\$2,855,000 \$2,794,000 \$874,000 \$310,000 \$532,000 \$301,561 \$0 \$39,000	\$96,476, \$14,957 \$32,405 \$17,043 \$3,956 \$1,794 \$3,921 \$2,000 \$20,400 \$75,600,
Interdepartmental If CWWSIPCSSR04 CWWSIPCSSR05 CWWSIPCSSR06 CWWSIPCSSR07 CWWSIPCSSR07 CWWSIPCSSR10 CWWSIPCSSR, N03 CWWSIPCSPS01	Van Ness BRT Sewer Improvements Deter Market Direct Sewer improvements Geary BRT Sewer Improvements Phase 1 Central Subway Sewer Improvements Mission Bay Loop Sewer Improvements Mission Bay Loop Sewer Improvements Cewy BRT Sewer Improvements Dewy BRT Sewer Improvements Tarrival Sewer Improvements Audion Avenue Sewer Improvements Pauls One Phase 2 Tarrival Sewer Improvements Pauls One Phase Sewer Improvements Pauls One Phase Sewer Improvements	10/01/13 10/01/13 01/06/14 01/06/14 01/06/14 05/02/14 10/27/14 07/01/16 03/14/16 05/29/12	06/04/20 01/24/23 07/15/19 02/28/17 11/01/17 05/07/18 01/08/18 10/19/20 01/21/21	\$63,994,366 \$8,069,000 \$21,550,000 \$12,127,000 \$3,219,000 \$3,219,000 \$3,27,07,366 \$0 \$15,367,000 \$54,670,417	\$24,786,073 \$4,033,000 \$8,061,000 \$4,042,000 \$427,000 \$317,000 \$912,073 \$2,000,000 \$4,994,000 \$19,880,674	\$2,855,000 \$2,794,000 \$874,000 \$310,000 \$532,000 \$301,561 \$0 \$39,000 \$1,048,909 \$108,000	\$14,957 \$32,405 \$17,043 \$3,956 \$1,794 \$3,921 \$2,000 \$20,400 \$75,600,
Interdepartmental E CWWSIPCSSR04 CWWSIPCSSR05 CWWSIPCSSR06 CWWSIPCSSR07 CWWSIPCSSR10 CWWSIPCSSR10 CWWSIPCSSR_N03 CWWSIPCSSR13	Van Ness BRT Sewer Improvements Deter Market Direct Sewer improvements Ceary BRT Sewer improvements Phase 1 Central Subway Sewer Improvements Mission Bay Loop Sewer Improvements Mission Bay Loop Sewer Improvements Masonic Avenue Sewer Improvements Masonic Parenue Sewer Improvements Today BRT Sewer Improvements Forew Main Improvements Tarvial Sewer Improvements Tarvial S	10/01/13 10/01/13 01/06/14 01/06/14 01/06/14 05/02/14 10/27/14 07/01/16 03/14/16	06/04/20 01/24/23 07/15/19 02/28/17 11/01/17 05/07/18 01/08/18 10/19/20 01/21/21	\$63,994,366 \$8,069,000 \$21,550,000 \$12,127,000 \$3,219,000 \$945,000 \$2,707,366 \$0 \$15,367,000	\$24,796,073 \$4,033,000 \$8,061,000 \$4,042,000 \$427,000 \$317,000 \$912,073 \$2,000,000 \$4,994,000 \$19,880,674	\$2,855,000 \$2,794,000 \$874,000 \$310,000 \$532,000 \$301,561 \$0 \$39,000	\$14,957 \$32,405 \$17,043 \$3,956 \$1,794 \$3,921 \$2,000 \$20,400 \$75,600,
Interdepartmental I CWWSIPCSSR04 CWWSIPCSSR05 CWWSIPCSSR06 CWWSIPCSSR07 CWWSIPCSSR01 CWWSIPCSSR10 CWWSIPCSSR_103 CWWSIPCSP_101	Van Nees BRT Sewer Improvements Deter Market Street Sewer improvements Geary BRT Sewer Improvements Prase 1 Geary BRT Sewer Improvements Prase 1 Gerral Subway Sewer Improvements Mission Bay Loop Sewer Improvements Mission Ray Loop Sewer Improvements Factor Man Rehat at Embarcasters and Judial Improvements Futures New Pump Station and Outfal Improvements Futures New Pump Station and Outfal Improvements	10/01/13 10/01/13 01/06/14 01/06/14 01/06/14 05/02/14 10/27/14 07/01/16 03/14/16 05/29/12	06/04/20 01/24/23 07/15/19 02/28/17 11/01/17 05/07/18 01/08/18 10/19/20 01/21/21	\$63,994,366 \$8,069,000 \$21,550,000 \$12,127,000 \$3,219,000 \$3,219,000 \$3,27,07,366 \$0 \$15,367,000 \$54,670,417	\$24,786,073 \$4,033,000 \$8,061,000 \$4,042,000 \$427,000 \$317,000 \$912,073 \$2,000,000 \$4,994,000 \$19,880,674	\$2,855,000 \$2,794,000 \$874,000 \$310,000 \$532,000 \$301,561 \$0 \$39,000 \$1,048,909 \$108,000	\$14,957 \$32,405 \$17,043 \$3,956 \$1,794 \$3,921 \$2,000 \$20,400

	2016 SSIP Phase				. 0031		
		SCHE	UDLE		co	ST	
PROJECT NO.	PROJECT NAME	START DATE	FINISH DATE	CONSTRUCTION COST	DELIVERY COST	OTHER COSTS	TOTAL COST
CWWSIPCSPS05	Marin Street Sewer Replacement	07/01/15	08/03/18	\$2,852,000	\$1,045,000	\$29,000	\$3,926,00
CWWSIPCSPS06	Griffith Pump Station Improvements	03/14/16	07/19/19	\$5,529,000	\$1,458,000	\$42,000	\$7,029,00
CWWSIPNC01	North Shore to Channel Force Main Drainage Improvements	05/29/12	06/06/17	\$22,864,417	\$6,901,674	\$33,909	\$29,800,00
Combined Sewer Dis	scharge (CSD) and Transport/Storage Structure	06/01/15	10/01/21	\$17,857,000	\$8,180,500	\$1,002,000	\$27,039,50
CWWSIPCSCD01	Richmond Transport /Storage Tunnel Rehabilitation	06/01/15	05/13/19	\$3,243,000	\$1,349,000	\$281,000	\$4,873,00
CWWSIPCSCD02	Baker/Laguna/CSD & Outfall (Deferred)	06/29/15	11/20/15	\$0	\$8,500	\$0	\$8,5
CWWSIPCSCD03	Beach and Sansome Street CSD Rehabilitation	03/14/16	12/20/19	\$1,598,000	\$788,000	\$137,000	\$2,523,0
CWWSIPCSCD_N02	CSD Backflow Prevention and Monitoring	04/01/16	10/01/21	\$10,174,000	\$4,559,000	\$267,000	\$15,000,0
CWWSIPCSCD05	5th, North 6th and Division Street CSD Rehabilitation	07/01/16	07/13/20	\$2,842,000	\$1,476,000	\$317,000	\$4,635,0
Stormwater Managen	nent	07/01/11	10/30/26	\$35,673,355	\$59,095,626	\$994,512	\$95,763,49
Early Implementati	on Projects	09/04/12	10/30/26	\$30,985,856	\$27,956,413	\$358,940	\$59,301,20
CWWLID01	Cesar Chavez Green Infrastructure (Completed)	04/01/13	06/28/13	\$0	\$1,374,143	\$0	\$1,374,1
CWWLID02/FCDB09	Islais Creek Green Infrastructure	09/04/12	10/30/26	\$2,775,150	\$2,154,758	\$0	\$4,929,9
CWWSIPFCDB01	Sunset Green Infrastructure	12/03/12	12/31/20	\$6,474,095	\$4,221,644	\$49,940	\$10,745,6
CWWSIPFCDB02	North Shore Green Infrastructure	12/03/12	03/31/20	\$414,813	\$2,075,459	\$3,000	\$2,493,2
CWWSIPFCDB03	Lake Merced Green Infrastructure	12/03/12	07/31/20	\$4,137,300	\$3,178,774	\$0	\$7,316,0
CWWSIPFCDB04	Sunnydale Green Infrastructure	12/03/12	11/30/20	\$2,021,000	\$2,929,001	\$0	\$4,950,0
CWWSIPFCDB05	Richmond Green Infrastructure	12/03/12	04/30/21	\$5,489,250	\$4,509,684	\$120,000	\$10,118,9
CWWSIPFCDB06	Yosemite Green Infrastructure	12/03/12	12/21/21	\$5,761,535	\$6,856,015	\$186,000	\$12,803,5
CWWSIPFCDB08	Channel Green Infrastructure	02/21/14	09/17/20	\$3,912,713	\$656,935	\$0	\$4,569,6
Watershed Stormw	ater Management	07/11/16	07/12/19	\$0	\$7,000,000	\$0	\$7,000,0
CWWSIPFCGI01	Watershed Stormwater Management (Planning Only)	07/11/16	07/12/19	\$0	\$7,000,000	\$0	\$7,000,0
Urban Watershed A	Assessment	07/01/11	04/04/17	\$0	\$17,409,225	\$0	\$17,409,2
CWWSIPUW00	Urban Watershed Assessment and Planning	07/01/11	06/28/13	so	\$3.102.671	so	\$3.102.6
CWWSIPUW01	Initiation (Completed) Urban Watershed Assessment and Planning	10/07/11	04/04/17	\$0	\$14.260.844	\$0	\$14.260.8
CWWSIPUW02	FULTON ST SEWER (Eliminated)	07/01/11	10/31/12	\$0	\$3,222	\$0	\$3,2
CWWSIPUW03	LAKE MERCED DRAINAGE (Eliminated)	07/01/11	10/31/12	\$0	\$21,376	so so	\$21,3
CWWSIPUW04	MAJOR TRUNK SEWERS (Eliminated)	07/01/11	10/31/12	so so	\$21,112	\$0	\$21,1
	and Operational Decision System	04/01/13	06/26/20	\$4,687,499	\$6,729,988	\$635,572	\$12,053,0
CWWSIPFCRP01	Advanced Rainfall Prediction - Part 1	04/01/13	06/29/18	\$4,007,433	\$2,618,428	\$635,572	\$3.254.0
CWWSIPFCRP02	Operational Decision System Phase 1	08/01/13	09/30/16	\$652,421	\$348,500	\$0	\$1,000,9
CWWSIPECRP03	Operational Decision System Phase 2	07/01/16	06/26/20	\$4,035,078	\$3,763,060	\$0	\$7,798.1
Flood Resilience Pro		04/01/13	04/07/20	\$25,875,000	\$52,891,100	\$8,929,000	\$87,695,10
CWWSIPECDB07	17th and Folsom Wet Weather Storage	04/01/13	03/31/16	\$0	\$1.012.352	\$0,525,666	\$1.012.3
CWWSIPFCDB10	Flood Resilience Analysis (Planning Phase Only)	06/30/15	05/31/17	\$0	\$2,505,999	\$0	\$2,505,9
CWWSIPECDB11	Flood Resilience - Early Projects (Planning Phase	10/26/15	12/30/16	\$0	\$5.708.749	\$0	\$5.708.7
011110111100011	Only) Wawona St and 15th Ave Stormwater Detention	10/20/10	120010	**			****
CWWSIPFCDB12	Project Project	07/01/16	04/07/20	\$13,236,000	\$5,770,000	\$3,704,000	\$22,710,0
CWWSIPFCDB13	Cayuga Ave Stormwater Detention Project	07/01/16	01/07/20	\$4,260,000	\$1,756,000	\$2,237,000	\$8,253,0
CWWSIPFCDB14	Folsom Area Stormwater Improvement Project	07/01/16	11/01/19	\$0	\$33,319,000	\$2,946,000	\$36,265,0
CWWSIPFCDB15	17th and Folsom Permanent Barriers	04/01/16	04/02/18	\$1,649,000	\$965,000	\$42,000	\$2,656,0
CWWSIPFCDB16	Hydraulic and Drainage Sewer Improvements	07/01/16	04/03/18	\$6,730,000	\$1,854,000	\$0	\$8,584,0
and Reuse		09/30/13	02/01/19	\$40,225,078	\$15,892,090	\$42,126,842	\$98,244,0
CWWSIPPRPL91	Land Reuse of 1800 Jerrold Avenue	09/30/13	02/01/19	\$36,155,078	\$12,050,000	\$41,794,922	\$90,000,0
CWWSIPPRPL92	Land Reuse of 1801 Jerrold Avenue	09/30/13	12/04/17	\$4,070,000	\$3,842,090	\$331,920	\$8,244,0
STANGE FILE FOR							
hase 1 Program Man		09/01/11	07/31/23	\$0	\$125,000,000	\$0	\$125,000,0

5. SSIP Phase 1 Summary Project Descriptions

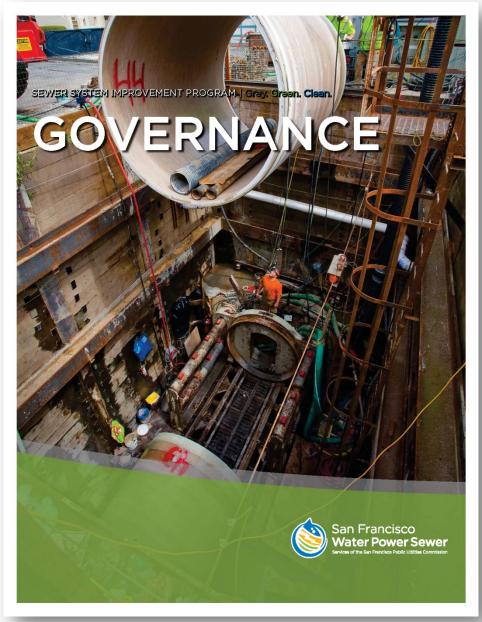
Sewer System Improvement Program



San Francisco Public Utilities Commission

March 2016

6. SSIP Governance Guide



WATER SYSTEM IMPROVEMENT PROGRAM

Revenue Bond Oversight Committee January 23, 2017

Daniel L. Wade, P.E., G.E. WSIP Director



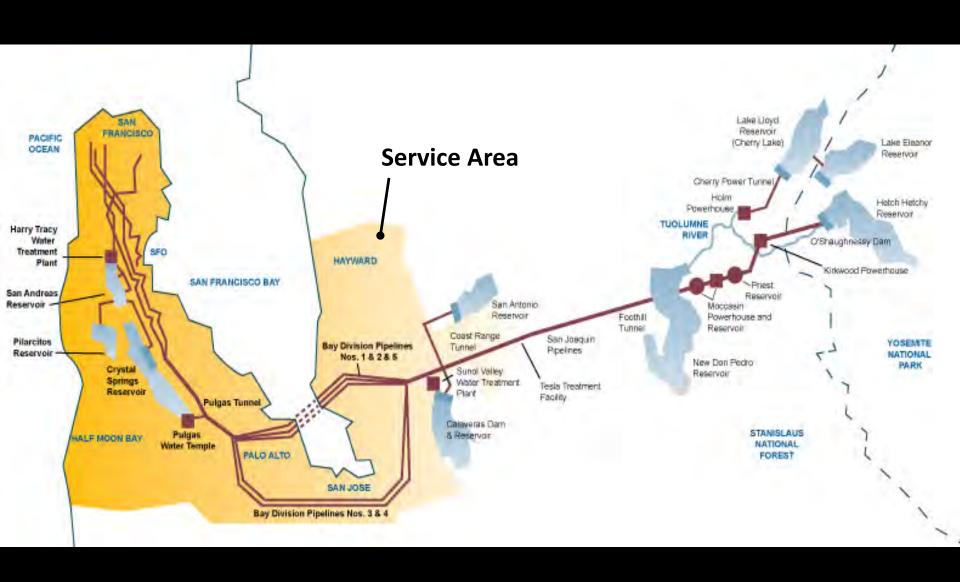


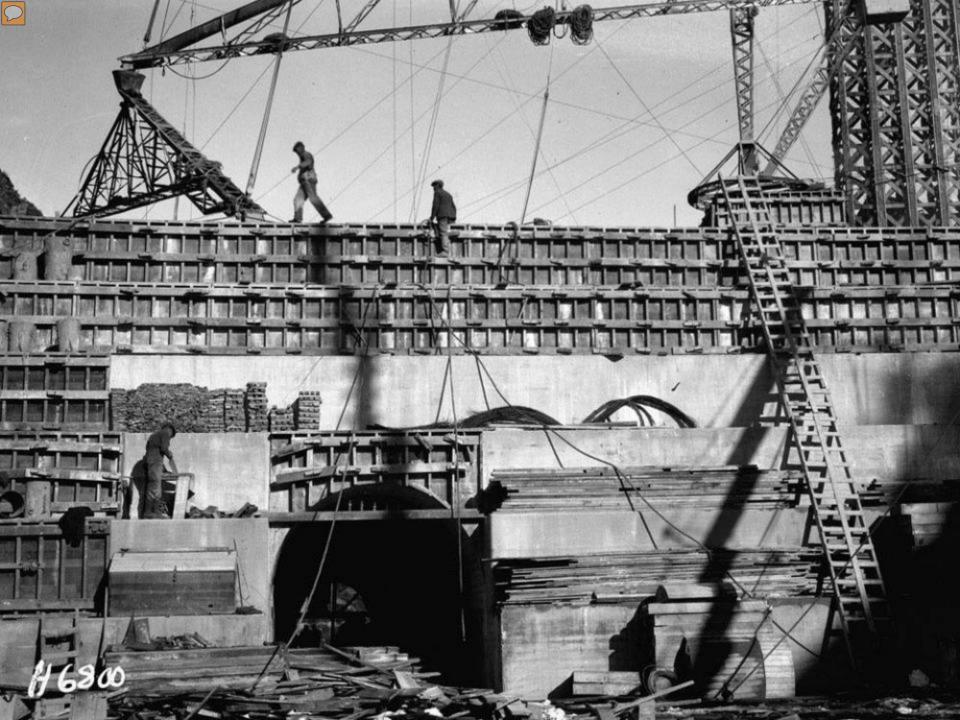
AGENDA

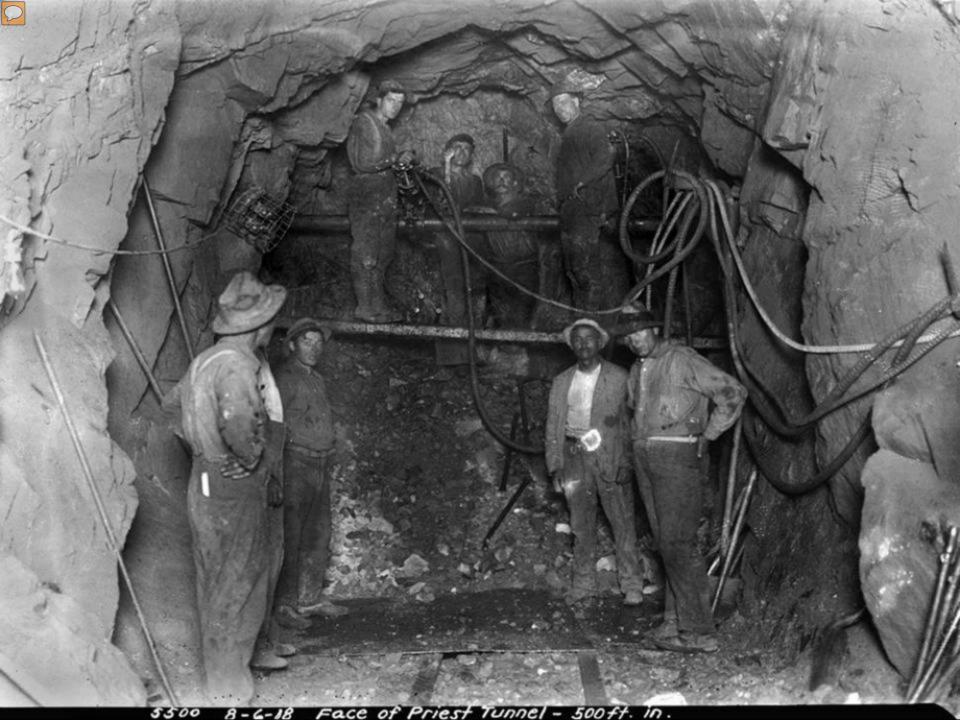
- Overview and History of the WSIP
- WSIP Initial Budget and Re-baselining
- Project and Program Controls
- Change Control
 - Risk Management
 - Issues, Trends and Potential Changes
- Construction Contingencies & Director's Reserve
- Reporting Requirements & Key Metrics
- Key WSIP Projects



HETCH HETCHY WATER SYSTEM







WHY FIX THE SYSTEM?



END OF USEFUL LIFE





3 Major Earthquake Faults



IT'S NOT "IF" BUT "WHEN"



WATER SYSTEM IMPROVEMENT PROGRAM

- 87 Projects
 - 2 dams
 - 3 tunnels
 - 3 treatment facilities
 - Pipelines, pump stations, reservoirs, tanks, etc.
- 7 Counties
- \$4.8 Billion
- 2019 Completion



How the Program Started

- Ongoing master planning efforts
- Tipping Point: Loma Prieta
- Wholesale Customers

 State Legislation
- 2002 ballot measures
- Refinement of project scopes schedules, and budgets
- Adoption of Level of Service Goals & Objectives





Seismic Reliability
Delivery Reliability
Water Quality
Water Supply





A (VERY) PUBLIC PROGRAM

Governmental/ Regulatory Agencies Special Interest Groups

Labor/Contractor

With Many Stakeholders

Elected Officials

Oversight Bodies

Impacted Communities

Wholesale/Retail Customers



Overall Management Approach

- City-led program through matrix organization
- 3-Tier organizational structure
- Integration of consultants
- Use of state-of-the-art technology
- Key implementation strategies
 - Environmental
 - Contracting
 - Transparency



PROGRAM TRANSPARENCY

Transparency + Accountability = Public Trust

- Reaching out to stakeholders
- Accountability to oversight bodies
- Reviews by independent panels
- Extensive reporting
- WSIP Website (sfwater.org/wsip)
- Use of social media

BASELINE

SCHEDULE & BUDGET

- Foundation for accountability
- 2005 Baseline: \$4.3B
- 2016 Baseline: \$4.8B
- 12% Increase to Overall WSIP Budget
- Individual Projects have Underruns and Overruns



KEY PROJECTS THAT EXCEEDED 2005 BUDGETS

VEV DROJECTS HADER 2005 BURGETS

	REY PROJECTS UNDER 2003 DUDGETS									
Projects Under Budget										
Revised WSIP - 2003 to 2016 Budget Changes										
	B C D E F G H I									
	2005 2007 2009 2011 2013 2014 2016 V									

Revised

WSIP

\$278,055,413

\$31,852,309

\$60.881.458

\$94,608,996

\$71,243,333

\$31,903,033

\$46,146,700

Revised

WSIP

\$22,242,218

\$61,645,964

\$86,444,995

\$57,469,321

\$29,910,051

\$44,423,084

Revised

WSIP

\$21,318,258

\$65,082,000

\$346,660,244 \$307,081,069 \$286,372,630 \$287,599,138 \$275,931,544

\$81,462,828

\$57,195,477

\$27,500,388

\$43,420,000

\$140,226,596 \$134,820,267

\$203,608,758 \$207,416,022

Revised

WSIP

\$205,961,446

\$21,284,284

\$65,093,582

\$81,460,035

\$56,054,876

\$27,495,558

\$43,420,000

Revised

WSIP

\$202,886,020

\$21,153,438

\$65,093,582

\$134,650,270

\$81,435,610

\$56,152,026

\$27,495,558

\$43,420,000

J=C-I **Variance**

\$149,845,980.00

\$58,846,562.00

\$13,483,418.00

\$100,894,168.00

\$296,091,090.00

\$1,787,180.00

\$37,773,974.00

\$14,534,383.00

\$59,462,610.00

		<u> </u>	
	Projects Under Budget		
March 2016 Revised WSIP - 2003 to 2016 Budget Changes			

Revised

WSIP

\$270,346,843

\$89,999,545

\$61,859,768

\$68,316,098

\$46,659,868

\$72,302,623

\$235,544,438 | \$154,226,090 | \$149,943,183 | \$131,441,567

Project No.

CUW37301

CUW37302

CUW35902

CUW38101

CUW36801

CUW35601

CUW37801

CUW37901

CUW37201

San Joaquin Region

Sunol Valley Region

Bay Division Region

Peninsula Region

Project Name

San Joaquin Pipeline System

Rehabilitation of Existing San

SVWTP Expansion & Treated

BDPL Reliability Upgrade -

New Crystal Springs Bypass

Crystal Springs Pipeline No. 2

San Andreas Pipeline No. 3

University Mound Reservoir -

Joaquin Pipelines

Alameda Siphon #4

Water Reservoir

Tunnel

Tunnel

Replacement

Installation San Francisco Regional Region

North Basin

Baseline

Budget

\$352,732,000

\$80,000,000

\$78,577,000

\$93,926,000

\$42,029,941

\$102,882,610

\$572,022,634 \$352,320,841

\$83,222,790 \$100,622,777

	INOJECIS	UNDER 2003	DODGLIS
		Projects Under Budget	

KEY PROJECTS THAT EXCEEDED 2005 BUDGETS

Projects Over Budget									
March 2016 Revised WSIP - 2003 to 2016 Budget Changes									
A	В	С	D	Е	F	G	Н	I	J=C-I
		2005	2007	2009	2011	2013	2014	2016	Variance
Project No.	Project Name	Baseline Budget	Revised WSIP	Revised WSIP	Revised WSIP	Revised WSIP	Revised WSIP	Revised WSIP	(I-J)
San Joaquin Region									
CUW38401	Tesla Treatment Facility	\$101,643,001	\$119,404,314	\$114,162,348	\$110,683,233	\$113,670,336	\$113,386,184	\$113,225,946	(\$11,582,945.00)
Sunol Valley Region									
CUW35901	New Irvington Tunnel	\$214,650,004	\$342,679,908	\$337,703,984	\$313,424,513	\$323,734,000	\$339,110,995	\$347,128,023	(\$132,478,019.00)
CUW37401	Calaveras Dam Replacement	\$256,511,407	\$307,756,121	\$409,444,761	\$415,637,844	\$620,813,000	\$718,311,764	\$810,024,424	(\$553,513,017.00)
Bay Division Region									
CUW35302	Seismic Upgrade of BDPL Nos. 3 & 4	\$66,792,849	\$66,786,229	\$85,193,182	\$92,199,810	\$78,211,285	\$75,129,259	\$76,980,435	(\$10,187,586.00)
Peninsula Region									
CUW36701	HTWTP Long-Term Improvements	\$167,570,000	\$175,760,181	\$359,063,409	\$276,896,409	\$283,238,337	\$278,238,337	\$280,238,337	(\$112,668,337.00)
CUW37101	Crystal Springs/San Andreas Transmission	\$148,582,655	\$170,668,718	\$192,070,722	\$164,722,000	\$193,623,446	\$200,779,600	\$190,740,623	(\$42,157,968.00)
San Francisco Regional Region									
CUW35801	Sunset Reservoir - North Basin	\$61,975,999	\$65,922,929	\$64,334,929	\$64,374,385	\$64,271,570	\$64,271,570	\$64,271,570	(\$2,295,571.00)

KEYS TO WSIP PROJECT / PROGRAM MANAGEMENT

- Program and Project Controls
 - Standardization and common understanding
- Quality Management
 - Must be a priority in all phases of implementation
- Risk Management
 - An integral part of day-to-day management
- Change Management
 - Controlling scope creep



PROGRAM MANAGEMENT FUNCTIONS

- Program Controls
- Quality Management
- Risk Management
- Change Management
- Construction Management
- Environmental Review and Mitigation
- Design and System Engineering

- System Operation
- Permitting
- Real Estate / ROW
- Contracts
- Legal
- Finance
- Labor Relations
- Outreach (Public / Contractor)



Cost of change



Planning

Early Design

AB 40044500 M

Late Design

Construction

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LOUISINGTON AND THE CONTROL AND THE CONTROL

Post Construction



STRONG CM LEADERSHIP & PROCEDURES

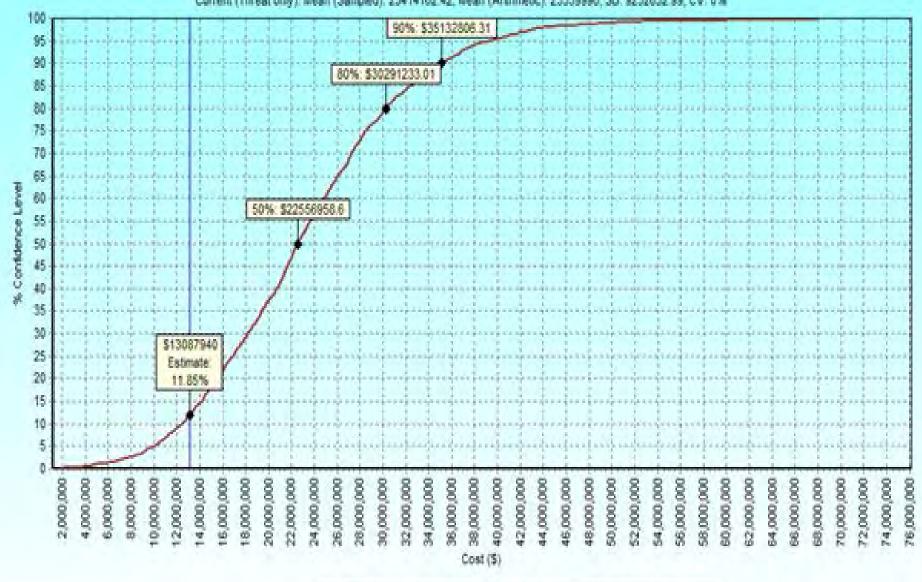


CHANGE CONTROL

- WSIP CM Procedures and Authority Matrix
- Risk Management Process
- Use of Construction Management Information System (CMIS)
- Issues, Trends and Change Logs in CMIS
- Reviews by Change Control Board for any Operationsrequested Change in Exceedance of \$50K
- Monthly & Quarterly Project Review Meetings
- Program CM Project Audits
- Lessons Learned Reports

Cumulative Results for Cost Impact of WSP on 17 Oct 2016 100 Sices, 2000 Berations, Fixed Seed (1475859053).

Current (Threat only); Mean (Sampled): 23414162.42, Mean (Anthmetic): 23359996, SD: 9252652.99, CV: 0%



Estimate Impact

- Estimate Confidence

- Current (Threat only)

Construction Contingencies and Director's Reserve

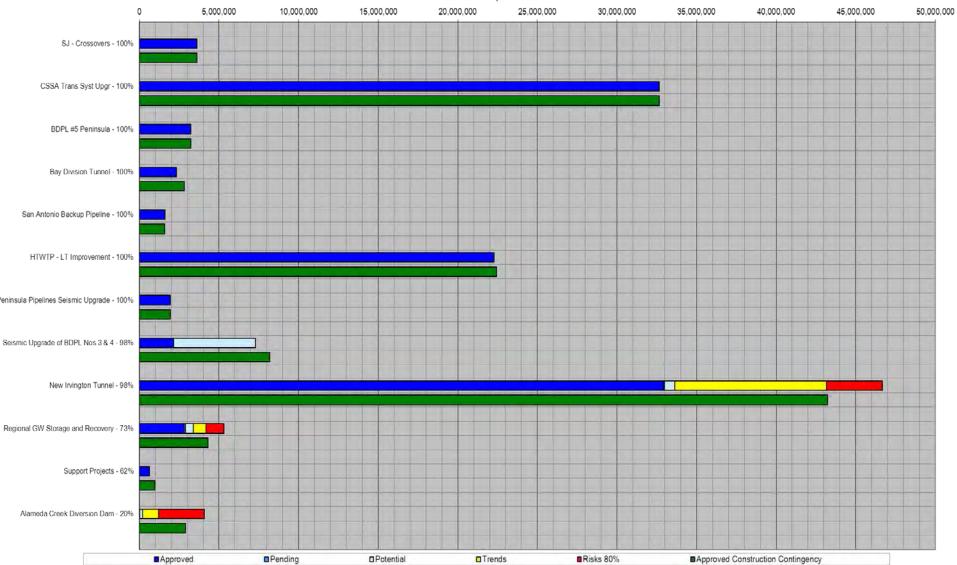
- Initial Construction Contingencies were Generally
 Set at 10 percent of base construction bid
- Re-baselining added contingency to key projects with higher risks
- Director's Reserve allows WSIP Director to add contingency to projects with higher risks if needed

Key Reporting Requirements

- Quarterly Reports
- Annual Reports
- 30-Day Notice of Public Hearing for Changes
- Notice of Changes Reports (Re-baselines)
- Quarterly Status Update Presentations to:
 - SFPUC Commission
 - RBOC
 - BAWSCA
 - Board of Supervisors



Approved, Pending, Potential COs, Trends, & Risks vs. Contingency Status as of September 2016 Note: Projects are ordered by Percent Complete

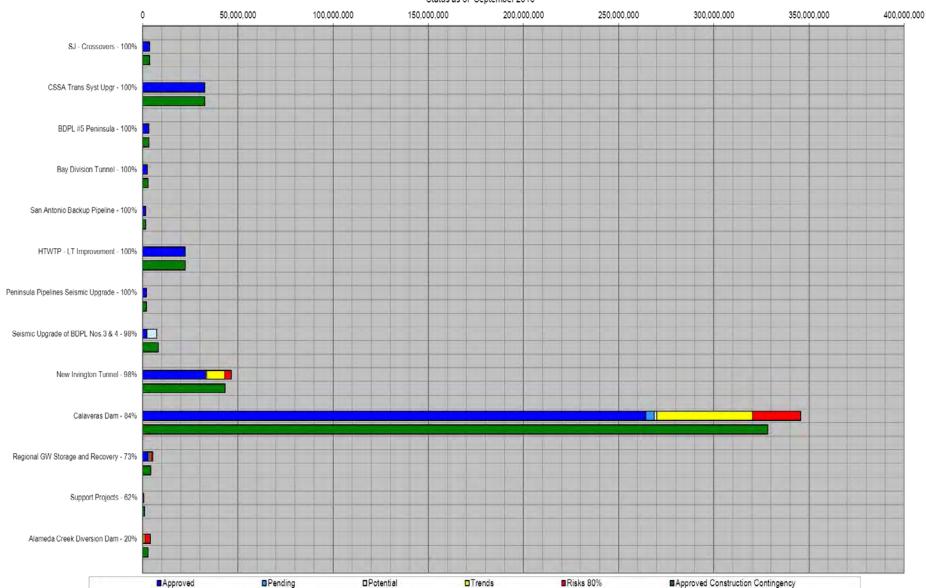


Note: CDRP data not shown

WSIP Active and Completed Construction Contracts Approved, Pending, Potential COs, Trends, & Risks vs. Contingency

Status as of September 2016

Note: Projects are ordered by Percent Complete

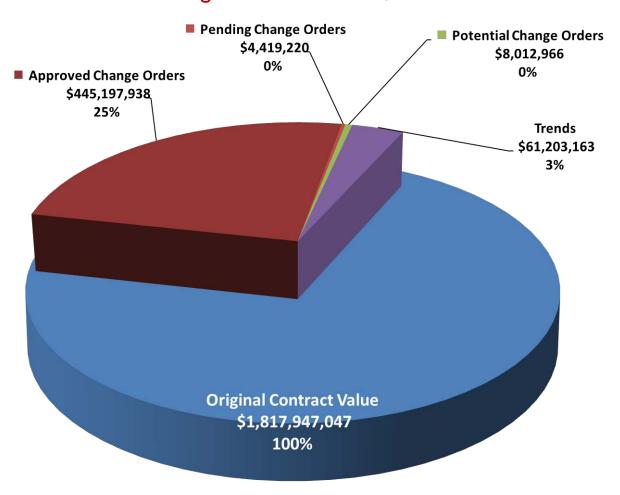


WSIP Active & Completed including BHR

Regional Construction Contracts

Percentage of Projected Changes vs. Awarded Amount September 2016

Forecasted Changes Amount = \$518.8M 29%



WSIP Active & Completed including BHR

Change Order Reason

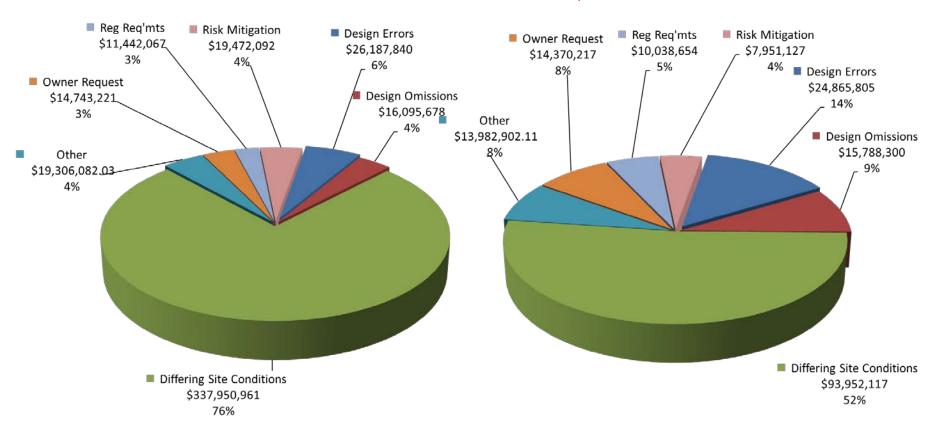
Approved Change Orders September 2016

Total Approved CO

\$445.2 M 24%

Total less CDRP

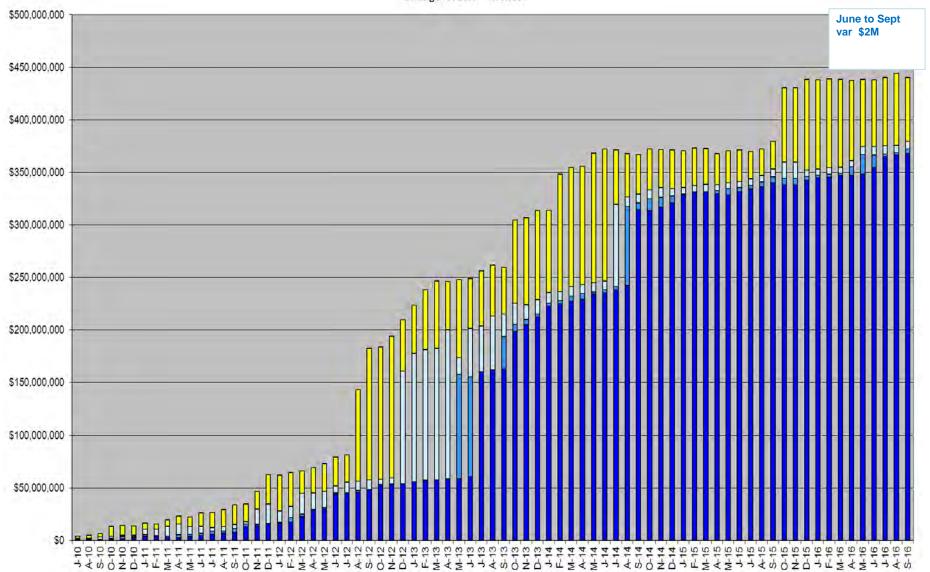
\$180.9 M 12%



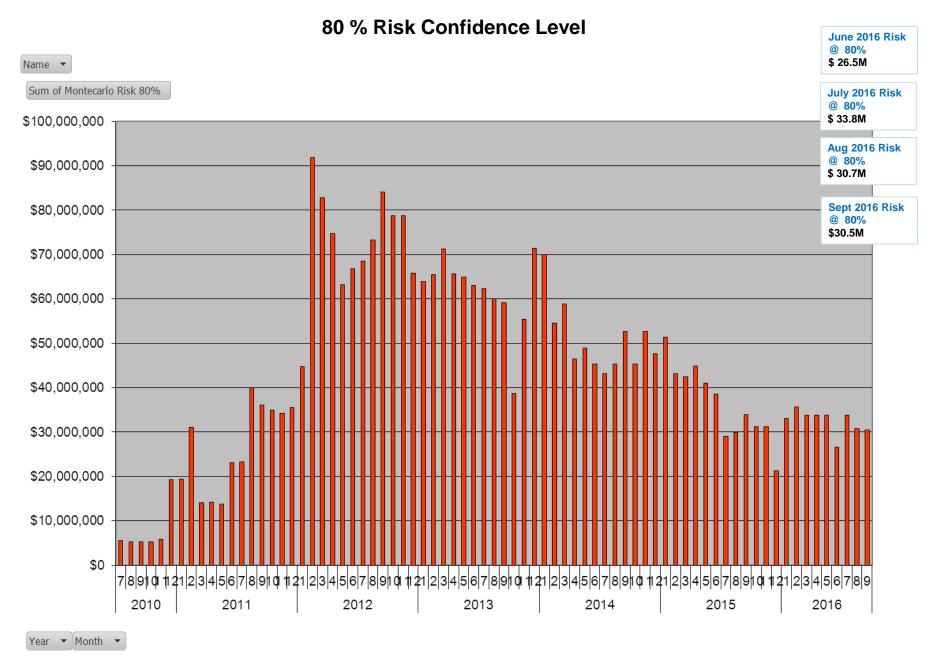
Change Order + Trends (September 2016)

August to Sept var -(\$3.7M)





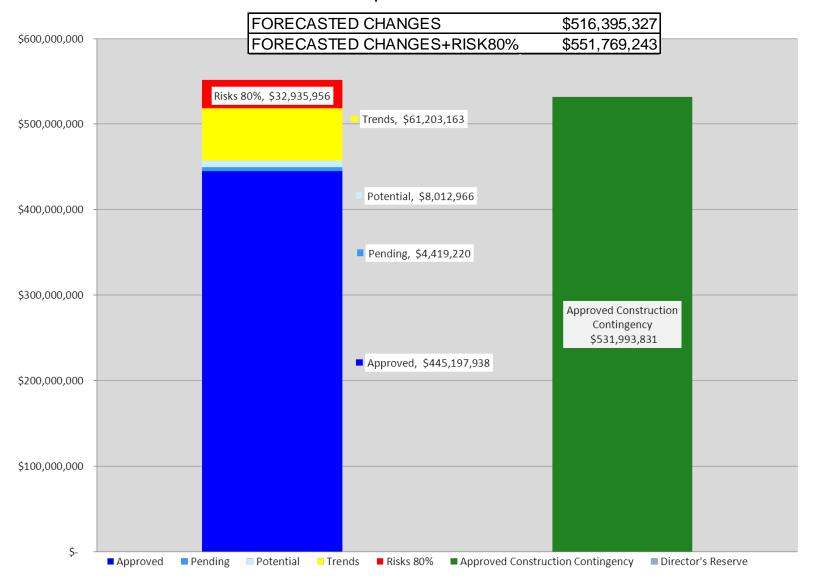
Note: Including BHR



Note:

WSIP Active & Completed including BHR

Forecasted Changes VS Contingency September 2016



















Public Utilities Commission Building 525 Golden Gate Ave., 2nd Floor Yosemite Conference Room San Francisco, CA 94102

December 12, 2016 - 9:00 AM

Regular Meeting

Mission: The purpose of the Revenue Bond Oversight Committee (RBOC) is to monitor the expenditure of revenue bond proceeds related to the repair, replacement, upgrade and expansion of the SFPUC's water, power and sewer infrastructure. The RBOC's goal is to ensure that specific SFPUC revenue bond proceeds are spent appropriately and according to authorization and applicable laws. The RBOC provides oversight to ensure transparency and accountability in connection with expenditure of the proceeds. The public is welcome to attend RBOC meetings and provide input.

1. Call to Order and Roll Call

Seat 1 Holly Kaufman (Holdover status)

Seat 2 Kevin Cheng, Chair (Holdover status)

Seat 3 Robert Leshner

Seat 4 Tim Cronin

Seat 5 Dari Barzel

Seat 6 Christina Tang, Vice Chair

Seat 7 Jadie Wasilco

Vice Chair Tang called the meeting to order at 9:06 a.m. On the call of the roll, Vice Chair Tang, Members Barzel, Cronin, Leshner, and Wasilco were noted present. Chair Cheng and Member Kaufman were noted not present. There was a quorum.

2. Agenda Changes

There were no agenda changes.

3. **Public Comment:** Members of the public may address the Revenue Bond Oversight Committee (RBOC) on matters that are within the RBOC's jurisdiction but are not on today's agenda.

Public Comment. Speakers: There were none.

4. **San Francisco Public Utilities Commission (SFPUC) Staff Report:** Sewer System Improvement Program (SSIP) Updates

Karen Kubick, SSIP Director, and Sarah Bloom (SFPUC); provided an update on the Sewer System Improvement Program, including the following: program status; current construction projects (including South East Plant, Westside Pump Station, and green infrastructure projects); major phase 1 project updates (including headworks and biosolids); phase 1 jobs update; stakeholder outreach; lessons learned from the Water System Improvement Project; budgeting and contingency; project delivery; contracting; change management; bidding; finance scheduling and reporting; risk assessment; material quality; shutdown planning and management; formalizing lessons learned process; green infrastructure lessons learned and project integration. Mike Brown (SFPUC); Mark Blake, Deputy City Attorney; provided information and responded to questions and answers throughout the discussion.

Public Comment. Speakers: None.

Chair Cheng was noted present at 9:10 a.m. and for the remainder of the meeting. Member Kaufman was noted present at 9:19 a.m. and for the remainder of the meeting.

5. **San Francisco Public Utilities Commission (SFPUC) Staff Report:** Mountain Tunnel 101 Presentation, including overview of the issue, how it is being addressed, project update, project scope and budget, why Mountain Tunnel was not included as part of WSIP, possibility of inclusion in WSIP, project going forward (*Discussion*)

Mike Brown (SFPUC); requested that this item be CONTINUED to the February 13, 2017, RBOC meeting.

Public Comment. Speakers: None.

6. **Approval of Minutes:** 2016 RBOC Meeting Minutes

By unanimous consent, the Committee CONTINUED this item to the January 23, 2017, RBOC meeting.

Public Comment. Speakers: None.

7. Annual Report Preparation

Committee members are to send any edits to the Clerk. A working draft will be complied and included in the packet material for the January 23, 2017, Revenue Bond Oversight Committee meeting agenda and strategic planning session. The report will be presented to the SFPUC at the February 28, 2017, Commission meeting.

Public Comment. Speakers: None.

8. Announcements, Comments, Questions, and Future Agenda Items

New Member Tim Cronin introduced himself to the Committee.

Travis George introduced himself as a member of the public who is interested in serving on the Committee.

Richard Morales, Debt Manager (SFPUC); provided information on new member orientation for background information on the agency and capital projects and further invited new members to arrange a meeting time for the orientation.

Mark Blake, Deputy City Attorney, suggested that SFPUC staff provide the new member orientation and RBOC history at the January 23, 2016, strategic planning session.

Public Comment. Speakers: None.

9. Adjournment

There being no further business, the meeting adjourned at 10:12 a.m.



Public Utilities Commission Building 525 Golden Gate Ave., 2nd Floor Yosemite Conference Room San Francisco, CA 94102

November 7, 2016 - 9:00 AM

Regular Meeting

Mission: The purpose of the Revenue Bond Oversight Committee (RBOC) is to monitor the expenditure of revenue bond proceeds related to the repair, replacement, upgrade and expansion of the SFPUC's water, power and sewer infrastructure. The RBOC's goal is to ensure that specific SFPUC revenue bond proceeds are spent appropriately and according to authorization and applicable laws. The RBOC provides oversight to ensure transparency and accountability in connection with expenditure of the proceeds. The public is welcome to attend RBOC meetings and provide input.

1. Call to Order and Roll Call

Seat 1 Holly Kaufman (Holdover status)

Seat 2 Kevin Cheng, Chair (Holdover status)

Seat 3 Robert Leshner

Seat 4 Tim Cronin

Seat 5 Dari Barzel

Seat 6 Christina Tang, Vice Chair

Seat 7 Jadie Wasilco

Chair Cheng called the meeting to order at 9:07 a.m. On the call of the roll, Chair Cheng, Members Barzel, Kaufman, Leshner, and Wasilco were noted present. Vice Chair Tang and Member Cronin were noted not present. There was a quorum.

2. Agenda Changes

New Member Robert Leshner introduced himself to the Committee.

3. **Public Comment:** Members of the public may address the Revenue Bond Oversight Committee (RBOC) on matters that are within the RBOC's jurisdiction but are not on today's agenda.

Public Comment. Speakers: There were none.

4. **San Francisco Public Utilities Commission (SFPUC) Staff Report:** Water System Improvement Program (WSIP) Updates

Dan Wade, WSIP Director (SFPUC); provided an update on the Water System Improvement Program, including the following: program status; recent accomplishments; Alameda Creek Recapture project (report to be released on November 30, 2016); Calaveras Dam Replacement project; placement of first lift of clay core; completion of intake tower; fish passage facilities at Alameda Creek Division Dam project; regional groundwater storage and recovery projects; bioregional habitat restoration projects, including hydroseeding; active and completed regional construction contracts; change orders and trends; risks and forecasted changes versus contingency. Mike Brown (SFPUC); provided information and responded to questions and answers throughout the discussion.

Public Comment. Speakers: None.

5. Presentation of SFPUC Bond Sale Update

Richard Morales, Debt Manager, and Mike Brown (SFPUC); presented on wastewater bond sale results and water revenue refunding bonds sale results, including the following: water and wastewater credit ratings, favorable market conditions, successful bond sale, green bonds certification, press coverage, historically low rates, bond pricing, and debt service savings.

Public Comment. Speakers: None.

6. Annual Report Preparation

Committee members are to send any edits to the Clerk. A working draft will be complied and included in the packet material for the December 12, 2016, Revenue Bond Oversight Committee meeting agenda.

Public Comment. Speakers: None.

7. Announcements, Comments, Questions, and Future Agenda Items

Upcoming meeting to include a presentation on the capital budget overview, including funding for all projects, and the wastewater side to be presented by Eric Sandler and Karen Kubick.

The Committee requested the following updates to the next SSIP presentation: include SSIP binder; lessons learned from WSIP being applied to SSIP; how do green projects integrate with other projects; where are the assets? how old are assets? what are the lessons learned on green projects? what are the community benefit requirements? and what is the jobs report for SSIP on local hiring?

Chair Cheng requested Dan Wade present (January 2017) on a high-level overview of the initial budget and rebaselining, including overtime, contingencies that exceeded forecasts, risk register, and reporting requirements.

Public Comment. Speakers: None.

8. Adjournment

There being no further business, the meeting adjourned at 10:56 a.m.



Public Utilities Commission Building 525 Golden Gate Ave., 2nd Floor Yosemite Conference Room San Francisco, CA 94102

October 17, 2016 - 9:00 AM

Regular Meeting

Purpose: The purpose of the RBOC is to monitor the expenditure of revenue bond proceeds related to the repair, replacement, upgrading, and expansion of the City's water collection, power generation, water distribution, and wastewater treatment facilities.

Mission: The goal of the RBOC is to make certain public dollars are spent according to authorization and applicable laws. Its purpose is to facilitate transparency and accountability in connection with the expenditure of revenue bond proceeds. The General Public is invited and welcomed to attend RBOC meetings and to provide input.

1. Call to Order and Roll Call

- Seat 1 Holly Kaufman (Holdover status)
- Seat 2 Kevin Cheng, Chair (Holdover status)
- Seat 3 Vacant
- Seat 4 Vacant
- Seat 5 Dari Barzel
- Seat 6 Christina Tang, Vice Chair
- Seat 7 Jadie Wasilco

Chair Cheng called the meeting to order at 9:07 a.m. On the call of the roll, Chair Cheng, Vice Chair Tang, and Members Barzel and Wasilco were noted present. Member Kaufman was noted not present. There was a quorum.

2. **Agenda Changes**

There were no agenda changes.

3. **Public Comment:** Members of the public may address the Revenue Bond Oversight Committee (RBOC) on matters that are within the RBOC's jurisdiction but are not on today's agenda.

Public Comment. Speakers: Gypsy; Nico Barawid; provided information on their professional backgrounds and expressed interest in applying to a vacant seat on the Committee.

4. **San Francisco Public Utilities Commission (SFPUC) Staff Report:** Sewer System Improvement Program (SSIP) Quarterly Update and Communications Report

Karen Kubick, SSIP Director, and Chris Colwick (SFPUC); provided an update on the Sewer System Improvement Program, including program status and upcoming milestones, project count by phase, expenditures, green infrastructure early implementation projects status, recent accomplishments and challenges, stakeholder outreach, and communications goals and strategy. Mike Brown (SFPUC); provided information and responded to questions and answers throughout the discussion.

Public Comment. Speakers: None.

5. **Mountain Tunnel 101 Presentation:** overview of the issue, how it is being addressed, project update, project scope and budget, why Mountain Tunnel was not included as part of WSIP, possibility of inclusion in WSIP, project going forward

Mike Brown (SFPUC); requested that this item be continued to the December 12, 2016, RBOC meeting, as PUC staff will be presenting new data on this topic to several bodies at that time.

Public Comment. Speakers: None.

6. Updates to RBOC Mission Statement

Committee members are to send any edits to the Clerk, which will be included in the packet material for the next agenda.

Public Comment. Speakers: None.

By unanimous consent, this item was APPROVED with recent edits from Member Kaufman, which were included in the agenda packet.

Ayes: 4 - Cheng, Barzel, Tang, Wasilco

Absent: 1 - Kaufman

7. Annual Report Preparation

Committee members are to send any edits to the Clerk. A working draft will be complied and included in the packet material for the November 7, 2016, Revenue Bond Oversight Committee meeting agenda.

Public Comment. Speakers: None.

8. Strategic Planning Follow Up: Identifying Studies for Initiation, Metrics for Measuring Committee Performance

Clerk Derek Evans provided information on outreach to strategic planning session facilitator Carmen Clark regarding a follow-up meeting to be held in January 2017.

Public Comment. Speakers: None.

9. Announcements, Comments, Questions, and Future Agenda Items

Chair Cheng requested a presentation on the capital budget overview, including funding for all projects, and the wastewater side to be presented by Eric Sandler and Karen Kubick.

The Committee requested the following updates to the next SSIP presentation: include SSIP binder; lessons learned from WSIP being applied to SSIP; how do green projects integrate with other projects; where are the assets? how old are assets? what are the lessons learned on green projects? what are the community benefit requirements? and what is the jobs report for SSIP on local hiring?

The Committee acknowledged email from Steve Lawrence regarding the Calaveras Dam Replacement project, capital improvements and financing, ratepayer protection, whistleblowers, and the RBOC annual report, and further requested that the meeting minutes include previous responses.

Public Comment. Speakers: None.

10. Adjournment

There being no further business, the meeting adjourned at 10:15 a.m.



Public Utilities Commission Building 525 Golden Gate Ave., 2nd Floor Yosemite Conference Room San Francisco, CA 94102

September 19, 2016 - 9:00 AM

Regular Meeting

Purpose: The purpose of the RBOC is to monitor the expenditure of revenue bond proceeds related to the repair, replacement, upgrading, and expansion of the City's water collection, power generation, water distribution, and wastewater treatment facilities.

Mission: The goal of the RBOC is to make certain public dollars are spent according to authorization and applicable laws. Its purpose is to facilitate transparency and accountability in connection with the expenditure of revenue bond proceeds. The General Public is invited and welcomed to attend RBOC meetings and to provide input.

1. Call to Order and Roll Call

- Seat 1 Holly Kaufman (Holdover status)
- Seat 2 Kevin Cheng, Chair (Holdover status)
- Seat 3 Vacant
- Seat 4 Vacant
- Seat 5 Dari Barzel
- Seat 6 Christina Tang, Vice Chair
- Seat 7 Jadie Wasilco, Co-Chair

Chair Cheng called the meeting to order at 9:25 a.m. On the call of the roll, Chair Cheng, Members Kaufman, Barzel, and Wasilco were noted present. Vice-Chair Tang was noted not present. There was a quorum.

2. Agenda Changes

Items 5 and 6 were called and heard together.

3. **Public Comment:** Members of the public may address the Revenue Bond Oversight Committee (RBOC) on matters that are within the RBOC's jurisdiction but are not on today's agenda.

Public Comment. Speaker: Tim Cronin; provided information on his professional background and expressed his interest in applying to a vacant seat on the Committee.

Vice-Chair Tang was noted present at 9:30 a.m.

4. **San Francisco Public Utilities Commission (SFPUC) Staff Report:** Water System Improvement Program (WSIP) Updates

Dan Wade, WSIP Director (SFPUC); provided an update on the Water System Improvement Program, including the following: program status; recent accomplishments; treatment, storage, and transmission projects; budget revisions, Alameda Creek Recapture project; Calaveras Dam Replacement project; fish passage facilities at Alameda Creek Division Dam project; regional groundwater storage and recovery projects; bioregional habitat restoration projects, and Peninsula non-native vegetation removal; active regional construction contracts; change orders and trends; risks and forecasts. Richard Morales, Debt Manager (SFPUC); and Mark Blake, Deputy City Attorney; provided information and responded to questions and answers throughout the discussion.

Public Comment. Speakers: None.

5. Presentation of SFPUC Capital Financing Plan for FY2016-2017

Richard Morales, Debt Manager (SFPUC); provided an overview of the Capital Financing Plan for FY2016-2017, including the following: debt management policies and procedures, debt administration; enterprise and debt overview; market opportunities; existing debt portfolio; new money needs; and proposed FY2016-2017 transactions. Mark Blake, Deputy City Attorney; provided information and responded to questions and answers throughout the discussion.

Public Comment. Speakers: None.

6. Updated Debt Management Policies and Procedures Approved by the Public Utilities Commission (September 13, 2016)

Richard Morales, Debt Manager (SFPUC); provided an overview of the Capital Financing Plan for FY2016-2017, including the following: debt management policies and procedures, debt administration; enterprise and debt overview; market opportunities; existing debt portfolio; new money needs; and proposed FY2016-2017 transactions. Mark Blake, Deputy City Attorney; provided information and responded to questions and answers throughout the discussion.

Public Comment. Speakers: None.

7. Updates to RBOC Mission Statement

Committee members are to send any edits to the Clerk, which will be included in the packet material for the next agenda.

Public Comment. Speakers: None.

By unanimous consent, this item was CONTINUED to the October 17, 2016, Revenue Bond Oversight Committee meeting.

Ayes: 6 - Cheng, Barzel, Kaufman, Pelosi, Tang, Wasilco

8. Annual Report Preparation

Committee members are to send any edits to the Clerk. A working draft will be complied and included in the packet material for the October 17, 2016, Revenue Bond Oversight Committee meeting agenda.

Public Comment. Speakers: None.

9. Strategic Planning Follow Up: Identifying Studies for Initiation, Metrics for Measuring Committee Performance

Clerk Derek Evans will reach out to strategic planning session facilitator Carmen Clark regarding a follow-up meeting to be held in January 2017.

Public Comment. Speakers: None.

10. Announcements, Comments, Questions, and Future Agenda Items

Chair Cheng requested that the October 17, 2016, Revenue Bond Oversight Committee agenda include a Mountain Tunnel 101 presentation that includes the following: overview of issue, how it is being addressed, project update, project scope and budget, why Mountain Tunnel was not included as part of WSIP, possibility of inclusion in WSIP, project going forward.

RBOC Clerk Derek Evans will work with Mike Brown (SFPUC) to setup next year's schedule, including WSIP presentations and follow-up tour of the Calaveras Dam Relocation project.

The Committee received the attached email from Steve Lawrence regarding the Calaveras Dam Replacement project, capital improvements and financing, ratepayer protection, whistleblowers, and the RBOC annual report.

Public Comment. Speakers: None.

11. Adjournment

There being no further business, the meeting adjourned at 11:06 a.m.



Public Utilities Commission Building 525 Golden Gate Ave., Lobby San Francisco, CA 94102

August 8, 2016 - 8:00 AM

Rescheduled Meeting

Purpose: The purpose of the RBOC is to monitor the expenditure of revenue bond proceeds related to the repair, replacement, upgrading, and expansion of the City's water collection, power generation, water distribution, and wastewater treatment facilities.

Mission: The goal of the RBOC is to make certain public dollars are spent according to authorization and applicable laws. Its purpose is to facilitate transparency and accountability in connection with the expenditure of revenue bond proceeds. The General Public is invited and welcomed to attend RBOC meetings and to provide input.

1. Call to Order and Roll Call

Seat 1 Holly Kaufman (Holdover status)

Seat 2 Kevin Cheng, Co-Chair (Holdover status)

Seat 3 Vacant

Seat 4 Vacant

Seat 5 Dari Barzel

Seat 6 Christina Tang, Vice Chair

Seat 7 Joshua Low, Co-Chair

On the call of the roll, Co-Chair Low and Member Barzel were noted present. Members Cheng, Kaufman, and Tang were noted absent. There was not a quorum. The Committee then recessed for an off-site tour of the Calaveras Dam Replacement Project. Due to a lack of quorum, the Committee met for informational purposes only. No action was taken.

2. Agenda Changes

There were no agenda changes.

3. **Public Comment:** Members of the public may address the Revenue Bond Oversight Committee (RBOC) on matters that are within the RBOC's jurisdiction but are not on today's agenda.

Public Comment. Speakers: None.

4. Announcements, Comments, Questions, and Future Agenda Items

There were none.

5. Recessed Off-site Visit of Water System Improvement Project (WSIP): Calaveras Dam Replacement Project

Co-Chair Low and Member Barzel convened in the lobby at 525 Golden Gate Avenue, then recessed, and departed by van to 12750 Calaveras Road in Fremont, CA. Vice Chair Tang joined the tour group at 12750 Calaveras Road in Fremont, CA. Dan Wade, Director of the Water System Improvement Project; Maria Le; and Betsy Rhodes (SFPUC); led a tour of the Calaveras Dam. Mike Brown (SFPUC), and Jadie Wasilco (Budget and Legislative Analyst's Office); participated in the project tour. Rebecca Sterbentz and Justin Evans provided their own transportation and participated in the project tour.

The Calaveras Dam Replacement Project tour proceeded as follows:

9:30 a.m. Participants arrived at Sunol Regional trailer
10:00 a.m. Participants took the van to the Calaveras Dam Replacement Project trailer for a safety briefing and quick overview

10:45 a.m. Calaveras Dam Replacement Project tour

12:15 p.m. Lunch and tour review

1:00 p.m. Sunol Valley Water Treatment Plant tour

At 1:30 p.m., the group returned to their cars and those who arrived by van returned to 525 Golden Gate Avenue. The meeting reconvened at 2:55 p.m., without a quorum, and then adjourned. There was no action taken.

6. Adjournment

There being no further business, the meeting adjourned at 2:55 p.m.



Public Utilities Commission Building 525 Golden Gate Ave., 4th Floor San Joaquin Conference Room San Francisco, CA 94102

June 6, 2016 - 9:00 AM

Regular Meeting

Purpose: The purpose of the RBOC is to monitor the expenditure of revenue bond proceeds related to the repair, replacement, upgrading, and expansion of the City's water collection, power generation, water distribution, and wastewater treatment facilities.

Mission: The goal of the RBOC is to make certain public dollars are spent according to authorization and applicable laws. Its purpose is to facilitate transparency and accountability in connection with the expenditure of revenue bond proceeds. The General Public is invited and welcomed to attend RBOC meetings and to provide input.

1. Call to Order and Roll Call

- Seat 1 Holly Kaufman (Holdover status)
- Seat 2 Kevin Cheng, Co-Chair (Holdover status)
- Seat 3 Vacant
- Seat 4 Marina Pelosi
- Seat 5 Dari Barzel
- Seat 6 Christina Tang, Vice Chair
- Seat 7 Joshua Low, Co-Chair

Vice Chair Christina Tang called the meeting to order at 9:12 a.m. On the call of the roll, Members Kaufman, Barzel, and Tang were noted present. Members Cheng, Pelosi, and Low were noted absent. There was not a quorum. The Committee met for informational purposes only. No action was taken.

2. Agenda Changes

Vice Chair Tang requested that Items 6 and 7 be rescheduled to the July 11, 2016, RBOC meeting, due to the lack of guorum.

3. **Public Comment:** Members of the public may address the Revenue Bond Oversight Committee (RBOC) on matters that are within the RBOC's jurisdiction but are not on today's agenda.

Public Comment: Speakers: There were none.

Items 4 through 7 were called and heard together.

4. **San Francisco Public Utilities Commission (SFPUC) Staff Report:** Sewer System Improvement Program (SSIP) Updates

Karen Kubick, SSIP Director; and Dan Donahue, Pre-Construction Technical Advisor (SFPUC); presented on the Public Utilities Commission approval of the SSIP baseline, program goals, prioritization and refinement process, budget, program status, and construction updates. Richard Morales and Mike Brown (SFPUC); Mark Blake, Deputy City Attorney; provided information and responded to questions raised throughout the hearing.

Public Comment: Speakers: There were none.

5. **San Francisco Public Utilities Commission (SFPUC) Staff Report:** Water System Improvement Program (WSIP) Updates

Dan Wade, WSIP Director (SFPUC); presented on program status and revisions, new closeout projects, project-level budget revisions, pre-construction updates, Calaveras Dam project, and an update on regional construction contracts. Mark Blake, Deputy City Attorney; Mike Brown (SFPUC); provided information and responded to questions raised throughout the hearing.

Public Comment: Speakers: There were none.

6. Updates to RBOC Mission Statement

Vice Chair Tang requested that Items 6 and 7 be rescheduled to the July 11, 2016, RBOC meeting, due to the lack of quorum.

Public Comment: Speakers: There were none.

7. Strategic Planning Follow Up: Identifying Studies for Initiation

Vice Chair Tang requested that Items 6 and 7 be rescheduled to the July 11, 2016, RBOC meeting, due to the lack of quorum.

Public Comment: Speakers: There were none.

8. Announcements, Comments, Questions, and Future Agenda Items

Derek Evans, Assistant Clerk of the Board of Supervisors, will work with Members, Cheng, Low, and Barzel to provide SFPUC staff (Mike Brown) with more information for the next staff presentation on Mountain Tunnel, as well as the WSIP stress test.

Richard Morales, Debt Manager, and Mike Brown (SFPUC), will provide a presentation on Green Bonds, as well as the results of the wastewater bond sale, at the July 11, 2016, RBOC regular meeting.

Committee members requested the upcoming Mountain Tunnel presentation by SFPUC staff include a general project update, as well as the reasons that led to why it was not included as part of the Water System Improvement Project.

Dan Wade, WSIP Director (SFPUC), confirmed that the next WSIP presentation would be at the September 19, 2016, RBOC regular meeting.

Public Comment: Speakers: There were none.

9. Adjournment

There being no further business, the meeting adjourned at 10:40 a.m.



Public Utilities Commission Building 525 Golden Gate Ave., 2nd Floor Yosemite Conference Room San Francisco, CA 94102

April 11, 2016 - 9:00 AM

Regular Meeting

Purpose: The purpose of the RBOC is to monitor the expenditure of revenue bond proceeds related to the repair, replacement, upgrading, and expansion of the City's water collection, power generation, water distribution, and wastewater treatment facilities.

Mission: The goal of the RBOC is to make certain public dollars are spent according to authorization and applicable laws. Its purpose is to facilitate transparency and accountability in connection with the expenditure of revenue bond proceeds. The General Public is invited and welcomed to attend RBOC meetings and to provide input.

1. Call to Order and Roll Call

- Seat 1 Holly Kaufman (Holdover status)
- Seat 2 Kevin Cheng, Co-Chair (Holdover status)
- Seat 3 Vacant
- Seat 4 Marina Pelosi (Holdover status)
- Seat 5 Dari Barzel
- Seat 6 Christina Tang, Vice Chair
- Seat 7 Joshua Low, Co-Chair

Co-Chairs Kevin Cheng and Joshua Low called the meeting to order at 9:11 a.m. On the call of the roll, Members Cheng, Pelosi, Barzel, and Low were noted present. Members Kaufman and Tang were noted absent. There was a guorum.

2. **Agenda Changes**

There were no agenda changes.

3. **Public Comment:** Members of the public may address the Revenue Bond Oversight Committee (RBOC) on matters that are within the RBOC's jurisdiction but are not on today's agenda.

Public Comment: Speakers: There were none.

Items 4 through 7 were called and heard together.

4. Updates to Mission Statement

Mike Brown (SFPUC); Mark Blake, Deputy City Attorney; provided information and responded to questions raised throughout the hearing.

Public Comment: Speakers: There were none.

Member Tang was noted present at 9:13 a.m. and for the remainder of the meeting. Member Kaufman was noted present at 9:15 a.m. and for the remainder of the meeting.

Member Low moved to CONTINUE this item to the May 9, 2016, RBOC Regular Meeting. The motion passed by the following vote:

Ayes: 6 - Barzel, Cheng, Low, Kaufman, Pelosi, Tang

5. Follow Up: Strategic Planning Session

Mark Blake, Deputy City Attorney; Mike Brown (SFPUC); provided information and responded to guestions raised throughout the hearing.

Public Comment: Speakers: There were none.

6. **RBOC Member Vacancies**

Mark Blake, Deputy City Attorney; Mike Brown (SFPUC); provided information and responded to questions raised throughout the hearing.

Mark Blake, Deputy City Attorney, will provide information regarding consecutive terms, as well as a list of past members who may be interested in serving on the Committee.

Derek Evans, Assistant Clerk of the Board of Supervisors, will provide the Committee with a list of Supervisors—each Committee member will reach out to select Supervisors.

Public Comment: Speakers: There were none.

7. RBOC Strategic Planning Preparations

Mark Blake, Deputy City Attorney; Mike Brown (SFPUC); provided information and responded to questions raised throughout the hearing.

Public Comment: Speakers: There were none.

8. San Francisco Public Utilities Commission (SFPUC) Staff Report: Capital Planning

Mike Brown (SFPUC); provided information and responded to questions raised throughout the hearing.

Item Nos. 8 through 10 were called and heard together. Christina Andersson, Debt Manager (SFPUC); provided an overview of debt management practices for the agency. Discussion centered on her presentation (included with these minutes).

Public Comment: Speakers: There were none.

San Francisco Public Utilities Commission (SFPUC) Staff Report: Water System Improvement Program (WSIP) Financial Audit Findings

Mark Blake, Deputy City Attorney; Christina Andersson, Debt Manager, and Mike Brown (SFPUC); provided information and responded to questions raised throughout the hearing.

Public Comment: Speakers: There were none.

9. **San Francisco Public Utilities Commission (SFPUC) Staff Report:** Legal Compliance with Bond Requirements

Mark Blake, Deputy City Attorney; Christina Andersson, Debt Manager, and Mike Brown (SFPUC); provided information and responded to questions raised throughout the hearing.

Public Comment: Speakers: There were none.

10. Announcements, Comments, Questions, and Future Agenda Items

Member Low will review and provide comments on the RBOC work plan.

Member Barzel will work with SFPUC staff (Mike Brown) to elaborate on the next staff presentation for the May 9, 2016, meeting.

Mark Blake, Deputy City Attorney, will provide comments on the RBOC Mission statement document (included with these minutes), information regarding Propositions H and B, and information on term limits, as well as a list of past members who may be interested in serving on the Committee.

Derek Evans, Assistant Clerk of the Board of Supervisors, will provide Committee members with a list of Supervisors and each Committee member will select and reach out to Supervisors.

Christina Andersson, Debt Manager (SFPUC), will provide to the Committee executive summaries of audits (included with these minutes), follow up with Nancy Hom, Director of Assurance and Internal Controls (SFPUC) regarding outliers, and follow up with the Committee regarding a City Services Auditor divisional audit 101 for the June or July RBOC regular meeting.

Member Cheng will work with Mike Brown (SFPUC) regarding upcoming presentation (date to be determined) on Mountain Tunnel.

Public Comment: Speakers: There were none.

11. Adjournment

There being no further business, the meeting adjourned at 10:30 a.m.



Public Utilities Commission Building 525 Golden Gate Ave., 4th Floor San Joaquin Conference Room San Francisco, CA 94102

March 7, 2016 - 9:00 AM

Regular Meeting

Purpose: The purpose of the RBOC is to monitor the expenditure of revenue bond proceeds related to the repair, replacement, upgrading, and expansion of the City's water collection, power generation, water distribution, and wastewater treatment facilities.

Mission: The goal of the RBOC is to make certain public dollars are spent according to authorization and applicable laws. Its purpose is to facilitate transparency and accountability in connection with the expenditure of revenue bond proceeds. The General Public is invited and welcomed to attend RBOC meetings and to provide input.

1. Call to Order and Roll Call

- Seat 1 Holly Kaufman (Holdover status)
- Seat 2 Kevin Cheng, Co-Chair (Holdover status)
- Seat 3 Vacant
- Seat 4 Marina Pelosi (Holdover status)
- Seat 5 Vacant
- Seat 6 Christina Tang, Vice Chair
- Seat 7 Joshua Low, Co-Chair

Co-Chairs Kevin Cheng and Joshua Low called the meeting to order at 9:09 a.m. On the call of the roll, Members Cheng, Pelosi, Tang, and Low were noted present. Member Kaufman was noted absent. There was a guorum.

2. Agenda Changes

There were no agenda changes.

3. **Public Comment:** Members of the public may address the Revenue Bond Oversight Committee (RBOC) on matters that are within the RBOC's jurisdiction but are not on today's agenda.

Public Comment: Speakers: Kevin Vega; Michele Nuñez; and Julian Blake; introduced themselves to the Committee.

Items 4 through 6 were called and heard together.

4. Follow Up: Strategic Planning Session

Public Comment: Speakers: There were none.

5. Updates to Mission Statement

Public Comment: Speakers: There were none.

6. **RBOC Member Vacancies**

Public Comment: Speakers: There were none.

The foregoing items were called and heard together, and by unanimous consent the Committee elected to continue the items to the April 11, 2016, regular meeting.

7. Adoption of 2016 Calendar

Public Comment: Speakers: Carmen Clark; provided a brief description of a follow-up document that she provided to the Committee.

By unanimous consent, the Committee adopted the work calendar as a work in progress; it will be included with the agenda for future meetings and will be adapted by the Committee as needed.

8. RBOC Strategic Planning Preparations

Christina Anderson, Audit Manager (SFPUC); provided a summary of an upcoming presentation on audits to be given at the April 11, 2016, regular meeting, and responded to questions raised throughout the discussion.

Public Comment: Speakers: There were none.

9. **San Francisco Public Utilities Commission (SFPUC) Staff Report:** Sewer System Improvement Program (SSIP) Update, Re-baselining, Accuracy of Estimates and Program Comprehensiveness

Karen Kubick, Sewer System Improvement Program Director, and Dan Donahue, Sewer System Improvement Program Pre-construction Technical Advisor (SFPUC); presented an update of the SSIP, re-baselining, accuracy of estimates and program comprehensiveness, and responded to questions raised throughout the hearing. A SSIP report will be released in June. Mike Brown; and Sheena Johnson, System Improvement Program Administrator (SFPUC); provided information and responded to questions raised throughout the hearing.

Public Comment: Speakers: There were none.

The Committee recessed from 10:00 a.m. until 10:04 a.m.

10. **San Francisco Public Utilities Commission (SFPUC) Staff Report:** Water System Improvement Program (WSIP) Update; briefing on project cost management; lessons learned from WSIP, especially any from design build experience, Calaveras Dam update

Dan Wade, Water System Improvement Program Director (SFPUC); presented an update of the WSIP, project cost management, lessons learned, and an update on the Calaveras Dam, and responded to questions raised throughout the hearing. The Committee discussed a possible site visit to the Calaveras Dam in July or August. Member Low voiced interest in the application of lessons learned enterprise wide; Dan Wade responded that teams currently bring specific lessons learned and that information is disseminated to other departments for future projects. Mark Blake, Deputy City Attorney; Richard Morales, Debt Manager, and Mike Brown (SFPUC); provided information and responded to questions raised throughout the hearing.

Public Comment: Speakers: There were none.

11. **San Francisco Public Utilities Commission (SFPUC) Staff Report:** Bond Sale Updates and Refunding

Richard Morales, Debt Manager, and Mike Brown (SFPUC); provided information on upcoming bond sales and refunding, including upcoming pre-authorization request to the Board of Supervisors for refunding wastewater bonds, and a new bond sale at he end of the year; and answered questions raised throughout the hearing.

Public Comment: Speakers: There were none.

12. Announcements, Comments, Questions, and Future Agenda Items

Next SSIP presentation to the RBOC should include information on a stress-tested baseline and how lessons learned (e.g., Calaveras Dam) could be applied to SSIP, and will be followed by the Bond Finance presentation.

Public Comment: Speakers: There were none.

13. Adjournment

There being no further business, the meeting adjourned at 11:10 a.m.



MINUTES

Public Utilities Commission Building 525 Golden Gate Ave., 2nd Floor Yosemite Conference Room San Francisco, CA 94102

February 8, 2016 - 9:00 AM

Regular Meeting

Purpose: The purpose of the RBOC is to monitor the expenditure of revenue bond proceeds related to the repair, replacement, upgrading, and expansion of the City's water collection, power generation, water distribution, and wastewater treatment facilities.

Mission: The goal of the RBOC is to make certain public dollars are spent according to authorization and applicable laws. Its purpose is to facilitate transparency and accountability in connection with the expenditure of revenue bond proceeds. The General Public is invited and welcomed to attend RBOC meetings and to provide input.

1. Call to Order and Roll Call

- Seat 1 Holly Kaufman (Holdover status)
- Seat 2 Kevin Cheng, Co-Chair (Holdover status)
- Seat 3 Vacant
- Seat 4 Marina Pelosi (Holdover status)
- Seat 5 Vacant
- Seat 6 Christina Tang, Vice Chair
- Seat 7 Joshua Low, Co-Chair

Chair Kevin Cheng called the meeting to order at 9:17 a.m. On the call of the roll, Members Kaufman, Cheng, Pelosi, Tang, and Low were noted present. There was a quorum.

2. **Agenda Changes**

There were no agenda changes.

Public Comment: Members of the public may address the Revenue Bond Oversight Committee (RBOC) on matters that are within the RBOC's jurisdiction but are not on today's agenda.

Public Comment: Speakers: Dari Barzel, Treasury Manager (East Bay Municipal Utility

District); Amara Mien Kaufman; made introductions and spoke on various concerns relating to the hearing matter.

3. Strategic Planning Session

Member Cheng introduced strategic planning facilitator Carmen Clark, who briefly discussed her background and meeting purpose. Discussion then focused on the meeting purpose: reviewing the legislative history and mission of RBOC, discussing strategic issues/directions for the committee, and developing a preliminary work plan for CY2016.

Mark Blake, Deputy City Attorney, presented a legislative history and provided the context for establishment of the committee. Charles Perl, Deputy Chief Financial Officer, and Mike Brown (SFPUC); provided a summary of their backgrounds and responded to questions raised throughout the discussion.

Public Comment: Heard in Committee. Speaker: Carmen Clark facilitated the strategic planning session, presented and documented information concerning the matter, and responded to questions raised throughout the discussion. Dari Barzel; spoke on various concerns relating to the hearing matter.

The Committee discussed the following items that require follow up:

- 1. Letter to City Services Auditor regarding whistleblower cases and interface.
- 2. Follow up conversation on municipal finance committee
- 3. Follow up with appointing authorities for terms
- 4. Follow up with all term limits, holdover status, including history of appointees
- 5. Transmittal of Annual Report to Mayor, Board of Supervisors, and PUC CAC
- 6. Mission statement updates (March meeting)
- 7. Schedule for City Service Auditor and other staff presentations
- 8. Potential RBOC audits
- 9. Capital Planning Programs presentation at April 11th meeting
- 10. Staff report on authorization of RBOC-related legislation
- 11. Annual Report 2016 preparation
- 12. Lessons Learned on Mountain Tunnel
- 13. Requesting presentation material from staff ahead of meetings

The Committee recessed from 10:45 a.m. to 11:00 a.m., and again from 11:30 a.m. to 12:10 p.m., then continued discussion.

Member Pelosi was noted absent at 11:28 a.m. and again present at 12:15 p.m. for the remainder of the meeting.

4. Adjournment

There being no further business, the meeting adjourned at 2:49 p.m.



Public Utilities Commission Building 525 Golden Gate Ave., 2nd Floor Yosemite Conference Room San Francisco, CA 94102

January 11, 2016 - 9:00 AM

Regular Meeting

Purpose: The purpose of the RBOC is to monitor the expenditure of revenue bond proceeds related to the repair, replacement, upgrading, and expansion of the City's water collection, power generation, water distribution, and wastewater treatment facilities.

Mission: The goal of the RBOC is to make certain public dollars are spent according to authorization and applicable laws. Its purpose is to facilitate transparency and accountability in connection with the expenditure of revenue bond proceeds. The General Public is invited and welcomed to attend RBOC meetings and to provide input.

1. Call to Order and Roll Call

- Seat 1 Holly Kaufman (Holdover status)
- Seat 2 Kevin Cheng, Co-Chair (Holdover status)
- Seat 3 Vacant
- Seat 4 Marina Pelosi (Holdover status)
- Seat 5 Vacant
- Seat 6 Christina Tang, Vice Chair
- Seat 7 Joshua Low, Co-Chair

Chair Kevin Cheng called the meeting to order at 9:13 a.m. On the call of the roll, Members Kaufman, Pelosi, Tang, and Low were noted present. There was a quorum.

Member Cheng was noted present at 9:18 a.m.

2. Agenda Changes

There were no agenda changes.

3. **Public Comment:** Members of the public may address the Revenue Bond Oversight Committee (RBOC) on matters that are within the RBOC's jurisdiction but are not on today's agenda.

Public Comment: Speakers: Dari Barzel, Treasury Manager (East Bay Municipal Utility

District); Carmen Clark; made introductions and spoke on various concerns relating to the hearing matter.

4. Follow Up: Annual Report (2014 - 2015)

Member Low provided an overview of the work completed on the annual report and that it would be presented to the Public Utilities Commission on January 12, 2016. Richard Morales, Debt Manager, and Mike Brown (SFPUC); provided information and responded to questions raised throughout the hearing.

Public Comment: Speakers: There were none.

5. Comparison of the Revenue Bond Oversight Committee with Other Oversight Committees Follow Up

Member Cheng requested this item be included with the strategic planning sessions and further proposed that the Committee think of any areas where the RBOC is lacking on how the Committee can compensate for any shortcomings.

Public Comment: Speakers: There were none.

6. **RBOC Member Vacancies**

Derek Evans, Assistant Clerk (Board of Supervisors); provided a background on the status of member vacancies. Member Pelosi informed the Committee of her intent to reapply to the position. Mark Blake, Deputy City Attorney, briefly discussed holdover statuses, as well as the process for reappointment.

Public Comment: Speaker: Carmen Clark; commented on the validity of keeping appointment statuses current versus being holdover status.

7. Approval of Contract for Strategic Planning Session

Mike Brown (SFPUC); provided an update on meeting with contracts department and the approach for the contract to be in place ahead of the strategic planning process, and further requested that the Committee pre-approve the contract. Member Kaufman requested a timeline on payment for contract services.

Public Comment: Speaker: Carmen Clark; spoke on her previous work with the Public Utilities Commission.

Member Kaufman moved to APPROVE the contract for the strategic planning session pending signatures by the co-chairs. The motion passed by the following vote:

Ayes: 5 - Cheng, Low, Kaufman, Pelosi, Tang

8. RBOC Strategic Planning Preparations

Member Cheng briefly discussed possible upcoming audits, including Mountain Tunnel and wastewater. Member Tang inquired into the funding of the Mountain Tunnel project. Richard Morales, Debt Manager (SFPUC); responded to questions regarding the joint-asset Mountain Tunnel project, bond funding, and financial plan, and further recommended the Committee hear a report from staff regarding the finance plan. Member Cheng proposed the Committee plan a stress test for the wastewater budget. Christine Andersson, Audit Manager (SFPUC); provided a background on recent and upcoming audits. Further discussion among the Committee, staff, and members of the public focused on agenda items for the strategic planning session.

Public Comment: Speaker: Carmen Clark; spoke on her previous work with the Public Utilities Commission, as well as the scope of the agenda for the strategic planning session.

9. Announcements, Comments, Questions, and Future Agenda Items

All potential future agenda items were to be sent to Carmen Clark for inclusion on the strategic planning session agenda.

Public Comment: Speaker: Carmen Clark would follow up with a draft agenda for the strategic planning session ahead of the February meeting.

10. Adjournment

There being no further business, the meeting adjourned at 10:09 a.m.