

## C-Pages – BOS Meeting 05/10/11, File: 110543

Petitions and Communications received from April 26, 2011, through May 2, 2011, for reference by the President to Committee considering related matters, or to be ordered filed by the Clerk on May 10, 2011.

***Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted.***

From Arts Commission, submitting the FY2010-2011 Third Quarterly Expenditures Report. (1)

From San Francisco County Transportation Authority, submitting the FY2011-2012 Proposed Annual Budget and Work Program. Copy: Each Supervisor (2)

From Holland & Knight, LLP, submitting AT&T's response to the appeal filed against the Planning Department's exemption determination. File No. 110344 (3)

\*From Office of Citizen Complaints, submitting the 2011 First Quarter Statistical Report. (4)

From Office of the Treasurer & Tax Collector, submitting the March 2011 Investment Report. (5)

From Branch Library Improvement Program, submitting the 2011 First Quarter Report. (6)

From Recreation and Park Department, submitting the FY2010-2011 Third Quarter Lead Poisoning Prevention Report. (7)

\*From Office of the Controller, submitting the FY2010-2011 Park Maintenance Standards Six-Month Report. (8)

\*From Budget and Legislative Analyst, submitting the City's Minimum Wage Ordinance Enforcement Report. File No. 110330 (9)

\*From Office of the Controller, submitting the FY2011-2012 Master Fee Schedule of Budget Submissions for Budget Deliberations. (10)

From concerned citizens, submitting opposition to the sidewalk sitting ban. 12 letters (11)

From concerned citizens, submitting support for proposed legislation that bans the delivery of unwanted Yellow Pages in San Francisco. File No. 110114, 9 letters (12)

\*From concerned citizens, urging the Board of Supervisors to take action to restore the wetlands at Sharp Park Golf Course. Approximately 80 letters (13)

From Planning Department, submitting the draft Environmental Impact Report for the Glen Park Community Plan. Copy: Each Supervisor, Land Use Committee Clerk (14)

From concerned citizens, regarding GGNRA's Proposed Draft Off-Leash Dog Policy. File No. 110410, 3 letters (15)

From Clerk of the Board, the following individual has submitted a Form 700 Statement: (16)  
Sondra Angulo, Legislative Aide - leaving

From Ann Marie Garvin, regarding Phelan Avenue bike lanes. (17)

From concerned citizens, regarding the Parkmerced Project. File No. 110206, 3 letters (18)

From Peter Warfield, submitting opposition to proposed street vacation of the one block portion of Mason Street between Lombard Street and Columbus Avenue for purposes of the North Beach Public Library and Joe DiMaggio Playground Master Plan. File No. 110316 (19)

From concerned citizens, regarding the Recreation and Park Commission. 3 letters (20)

From Department of Public Works, submitting notice of intent for mobile food facility permit at various locations. Copy: Each Supervisor (21)

From Speaker Pro Tempore Fiona Ma, submitting support for the Booker T. Washington Community Services Center Project. (22)

From Emile Lawrence, regarding dismissal of the Police, SFMTA and Civil Service Boards and Commissions. Copy: Each Supervisor (23)

From Arthur Evans, regarding violence and damage in Golden Gate Park. (24)

From U.S. Senator Dianne Feinstein, regarding passage of an ordinance to reprioritize marijuana offenses by adults. Copy: Each Supervisor, File No. 061205 (25)

\*From concerned citizens, submitting support for proposed motion affirming the determination by the Planning Department that the AT&T Network "Lightspeed" Upgrade Project is exempt from environmental review. File No. 110344, Copy: Each Supervisor, approximately 100 letters (26)

\*From concerned citizens, submitting support for proposed motion reversing the determination by the Planning Department that the AT&T Network "Lightspeed" Upgrade Project is exempt from environmental review. File No. 110344, Copy: Each Supervisor, 25 letters (27)

From Jay Sath, regarding taxpayer campaign financing. (28)

From concerned citizens, regarding the effects of historic preservation policies on other major public policy. File No. 110097, 7 letters (29)

From Office of the Mayor, submitting appointments to the following Commissions: (30)

Commission on the Status of Women:

Stephanie Simmons  
Nancy Kirshner-Rodriguez  
Alicia Maria Gamez

Film Commission:

Robert Morales  
Don Candy

Commission on the Environment:

Rahul Prakash  
Ruth Gravanis



SAN FRANCISCO ARTS COMMISSION

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO

2011 APR 27 PM 12:21

BY FW

EDWIN M. LEE  
MAYOR

MEMORANDUM

LUIS R. CANCEL  
DIRECTOR OF  
CULTURAL AFFAIRS

TO: Clerk of the Board  
FROM: Luis R. Cancel, Director of Cultural Affairs  
DATE: April 26, 2011  
SUBJECT: FY 2010-11 Third Quarter Report

PROGRAMS

CIVIC ART COLLECTION  
CIVIC DESIGN REVIEW  
COMMUNITY ARTS  
& EDUCATION  
CULTURAL EQUITY GRANTS  
PERFORMING ARTS  
PUBLIC ART  
STREET ARTISTS LICENSES

ARTS COMMISSION GALLERY  
401 VAN NESS AVENUE  
415.554.6080

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ARTSCOMMISSION@SFGOV.ORG

In pursuance to the FY 2010-11 Annual Appropriation Ordinance and the Controller's "High Level Financial Reports for March - 2011", please see the attached Arts Commission Report with the explanation for the third quarter ending March 31, 2011.

cc: Mayor's Office  
Controller's Office  
Director of Finance, Arts Commission

Attachment: Report (2 pages)



CITY AND COUNTY OF  
SAN FRANCISCO

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ARTS COMMISSION										
FY 2010-11 QUARTERLY REPORT - EXPENDITURE										
Quarter Ending: March 31, 2011										
CHARACTER		FY10-11 Budget	FY10-11 3rd Qtr Actual	% FY Elapsed	Spend Rate	EXPLANATION				
<b>Subfund: 1G AGF AAA General Fund Non-Project</b>										
001	Salaries	321,103	259,344	71.65%	80.77%	} The spending rate is 9.12% higher in salary and 27.74% higher in benefit. } The budget was set with 10.56% attrition and savings on salary, } which was far above the City's agencies average rate of 5% to 6%. } The excess in spending rate was mainly due to the unattainable attrition } and saving on salary set at the budget preparation time.				
013	Mandatory Fringe Benefits	115,785	115,078	71.65%	99.39%					
021	Non Personal services	71,000	34,074	74.73%	47.99%	Payment to WC Teachers started late and will be used up at year end.				
081	Services of Other Depts	200,580	120,069	74.73%	59.86%	Billing from other performing departments will be caught up with the budget at the year end.				
	<b>Subfund :1G-AGF-AAA Totals</b>	<b>708,468</b>	<b>528,565</b>		<b>74.61%</b>					
<b>Subfund: 1G AGF AAP General Fund Annual Project</b>										
001	Salaries	141,401	119,483	71.65%	84.50%	} The spending rate is 12.85% higher in salary and 7.34% higher in benefit. } The budget was set with attrition and savings on salary, Most of the employees are } getting maximum step 5 salary, which results in less savings. The deficit will be } abated to other surplus at the year end close to stay within the budget.				
013	Mandatory Fringe Benefits	59,521	47,013	71.65%	78.99%					
021	Non Personal services	2,099,649	2,065,108	74.73%	98.35%	The majority of this amount is payment made to the SF Symphony for the City concerts series. 100% of which was fully paid in the 2nd quarter.				
038	City Grant Programs	2,784,355	1,653,596	74.73%	59.39%	City's grant to the Cultural Centers, Arts Organizations and Neighborhood Art grants will be fully paid at the year end.				
060	Capital Outlay	37,000	-	74.73%	0.00%	Work in progress.				
06F	Facilities Maintenance	27,750	-	74.73%	0.00%	Work in progress. Expense not billed by DPW yet.				
081	Services of Other Depts	327,383	150,683	74.73%	46.03%	DPW work order will be utilized and liquidated as per work order amount upon job completion. Spending rate depends upon DPW work rate, but does not exceed the work order amount in the year end.				
086	Expenditure Recovery	(441,229)	(441,229)	74.73%	100.00%	GFTA grant fully received.				
	<b>Subfund :1G-AGF-AAP Totals</b>	<b>5,035,830</b>	<b>3,594,654</b>		<b>71.38%</b>					

<b>ARTS COMMISSION</b>						
<b>FY 2010-11 QUARTERLY REPORT - EXPENDITURE</b>						
<b>Quarter Ending: March 31, 2011</b>						
CHARACTER		FY10-11 Budget	FY10-11 3rd Qtr Actual	% FY Elapsed	Spend Rate	EXPLANATION
<b>Sub fund: 1G AGF WOF Work Order Fund - WritersCorps</b>						
001	Salaries	118,388	79,603	71.65%	67.24%	} The actual spending rate is in line with the budget.
013	Mandatory Fringe Benefits	41,501	30,659	71.65%	73.88%	
021	Non Personal services	110,111	80,148	74.73%	72.79%	WritersCorps teachers expenses in line with Budget plan.
086	Expenditure Recovery	(270,000)	(168,584)	74.73%	62.44%	Billings for \$21,826 will be made in the remaining quarters for the WritersCorps work order fund.
Subfund :1G-AGF-WOF Totals		-	21,826			
<b>ARTS COMMISSION</b>						
<b>FY 2010-11 QUARTERLY REPORT - REVENUE</b>						
<b>Quarter Ending: March 31, 2011</b>						
CHARACTER		FY10-11 Budget	FY10-11 3rd Qtr Actual	FY10-11 Year End Projection	EXPLANATION	
<b>Subfund: 1G AGF AAA GF Non-Project Controlled</b>						
60127	Civic Design Fee	39,659	26,598	39,659	Expected to achieve the revenue at year end.	
<b>Subfund: 1G AGF AAP GF Annual Project</b>						
12210	Hotel Room Tax	1,516,000	1,516,000	1,516,000	Fully received	
9501G	ITI FR 1G-General Fund	55,000	41,250	55,000	GFTA grant will be fully received at the year end .	
		1,571,000	1,557,250	1,571,000		

BOS-11  
CPA ge

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
San Francisco County Transportation Authority

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info@sfccta.org www.sfccta.org



# Memorandum

2011 APR 27 PM 1:19

BY \_\_\_\_\_  
RC

**Date:** 04.21.11 **RE:** Citizens Advisory Committee  
April 27, 2011

**To:** Citizens Advisory Committee

**From:** Cynthia Fong – Deputy Director for Finance and Administration *CF*

**Subject:** **ACTION** – Adopt a Motion of Support for the Adoption of the Proposed Fiscal Year 2011/12 Annual Budget and Work Program

## Summary

Pursuant to State statutes (PUC Code Sections 131000 et seq.) and the Authority's Fiscal Policy, the Authority Board must adopt an annual budget for the following fiscal year by June 30. The proposed Fiscal Year (FY) 2011/12 Annual Budget includes projections of sales tax revenues; federal, state and regional grants; investment income for the fiscal period; and projections of operating and administrative costs, capital expenditures, and associated financing costs. The proposed FY 2011/12 Annual Budget also includes a description of the Authority's proposed Work Program for the coming fiscal year. Total revenues are projected to be \$105.4 million, including \$72.2 million in sales tax revenues. Total expenditures are projected to be \$157.8 million. Capital project expenditures are projected to be \$142.3 million or about 90.2% of total expenditures. The budgeted other financing sources and uses includes a bond issue of \$300 million, which would be used to fund Prop K capital projects and to redeem outstanding commercial paper debt. The final proposed FY 2011/12 Annual Budget and Work Program will be presented to the Finance Committee and Authority Board in May. A public hearing will precede consideration of the FY 2011/12 Annual Budget and Work Program at the Authority's May meeting. **We are seeking a motion of support for the adoption of the proposed FY 2011/12 Annual Budget and Work Program.**

## BACKGROUND

Pursuant to State statutes (PUC Code Sections 131000 et seq.), the Authority must adopt an annual budget for Fiscal Year (FY) 2011/12 by June 30, 2011. As called for in the Authority's Fiscal Policy and Administrative Code, it is the responsibility of the Finance Committee to set both the overall budget parameters for administrative and capital expenditures, the spending limits on certain line items, as well as to recommend adoption of the budget to the Board of Commissioners prior to June 30 of each year.

The purpose of this memorandum is to present the Authority's proposed FY 2011/12 Annual Budget and Work Program and to seek a motion of support for its adoption. The final proposed budget and work program will be presented to the Finance Committee and the Authority Board for action in May.

## DISCUSSION

The Authority's FY 2011/12 Work Program includes activities in five major functional areas that are overseen by the Executive Director: 1) Policy and Programming, 2) Capital Projects delivery support and oversight, 3) Planning, 4) Technology Services, and 5) Finance and Administration. These categories of activities are organized to efficiently address the Authority's designated mandates, including overseeing the Prop K Sales Tax Expenditure Plan, functioning as the Congestion Management Agency (CMA) for San Francisco, acting as the local program manager for the Transportation Fund for Clean Air (TFCA) program and administering the new Prop AA vehicle registration fee. Our organizational approach also reflects the principle that all activities at the

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Authority contribute to the efficient delivery of transportation plans and projects, even though some activities are funded with a combination of revenue sources and in coordination with a number of San Francisco agencies as well as and federal, state and regional agencies. Attachment B contains a description of the Authority's proposed Work Program for FY 2011/12.

Attachment A displays the proposed budget in a format described in the Authority's Fiscal Policy (Resolution 08-04). Total revenues are projected to be \$105.4 million. Sales tax revenues, net of interest earnings, are projected to be \$72.2 million, or 68.5% of FY 2011/12 revenues. Total expenditures are projected to be about \$157.8 million. Of this amount, capital project costs are \$142.3 million. Capital projects costs are 90.2% of total projected expenditures, with 4.8% of expenditures budgeted for administrative operating costs, and 5% for debt service and interest costs. The division of revenues and expenditures into the sales tax program, CMA program, TFCA program, and Prop AA program on Attachment A reflects the four distinct Authority responsibilities and mandates. The Prop AA program is a new revenue source and the collection of the November 2010 voter-approved \$10 fee on motor vehicles registered in San Francisco begins for vehicles registering from May 2011 forward. Based on a projection from the Department of Motor Vehicles, the Authority will collect \$4.3 million in revenues during FY 2011/12. These revenues provide a stable funding source that will be used to support projects such as local road repairs, pedestrian safety improvements, and transit reliability improvements throughout the city.

Attachment C shows a more detailed version of the proposed budget. The sales tax revenue projection of \$72.2 million is a 2% increase from the sales tax revenues expected to be received by the Authority in FY 2010/11. State funding in FY 2011/12 is projected to be \$20.6 million or 19.6% of all budgeted revenues. Of this amount, \$20.1 million is designated for the Presidio Parkway project (also known as the Doyle Drive Replacement Project), funded by a combination of state Assembly Bill 1171 bridge toll revenues and state Planning, Programming and Monitoring (PPM) funds. CMA revenues include federal, state, and regional sources, and used are for professional services contracts and staffing expenditures to implement the Authority's planning, oversight and programming responsibilities. CMA revenues include project specific grants, such as those for station area plans, and also include annual funding sources such as federal Surface Transportation Program funds, and state PPM funds, that can be used to fund a number of eligible activities, including the San Francisco Transportation Plan. CMA revenues also include federal reimbursement of \$3.5 million for work on the I-80/Yerba Buena Island Interchange Improvement project and Yerba Buena Bridge Structures (collectively known as YBI Interchange Improvement project) an effort undertaken under agreement by the Authority in its role as CMA for San Francisco. Other CMA revenues include reimbursement in federal funds for the Transportation Demand Management Partnership and eFleet: Carsharing Electrified projects.

Attachment C also displays a breakdown of projected expenses. Capital expenditures for projects and programs have been based on project sponsors' estimates of annual cash flow demands as reflected in the Strategic Plan and 5-Year Prioritization Programs, as well as a review of current project delivery and reimbursement rates. The budget assumes a current estimate of \$129.7 million in capital expenditures for projects and programs. The capital project expenditures in this category include the Presidio Parkway project; the Central Subway project; Radio Communication System & Computer-Aided Dispatch Replacement; Central Control and Communications – Interim Facility; and various transit and street maintenance improvements, and pedestrian and bicycle projects.

CMA capital expenditures of \$7.6 million include technical consulting services which are needed in order to fulfill the Authority's Congestion Management Program responsibilities under state law. Projects in this category include Geary Corridor and Van Ness Avenue Bus Rapid Transit environmental studies, Bayview Hunters Point Mobility Solutions Study, Better Market Street planning and environmental study and San Francisco Transportation Plan update.

Personnel costs are budgeted at \$5.4 million, a 3.7% increase from FY 2010/11. Salary costs have not been increased, but there is a budgeted increase for benefit costs. Employees are not entitled to any cost of living adjustment, and all salary adjustments are determined by the Executive Director based on merit only.

Debt service costs of \$7.9 million are included in the FY 2011/12 budget. This assumes a continuation of the commercial paper agreements and an increase in commercial paper interest rates. This line item also includes an interest contingency in case bonds need to be issued earlier than budgeted.

The Other Financing Sources and Uses section of the budget includes interfund transfers, and also includes the assumption of a bond issue of \$300 million in FY 2011/12. The amount and timing of the bond issue depends on the estimated Prop K project cash flows from project sponsors, interest rates and credit market conditions at the time.

The budgetary fund balance is generally defined as the difference between assets and liabilities, and the ending balance is based on previous year's audited fund balance plus the current year's budget amendment and the budgeted year's activity.

The Authority's Fiscal Policy directs that the Authority shall allocate between 5% and 15% of the estimated annual sales tax revenues as a hedge against emergencies in the fiscal year. The FY 2011/12 budget sets aside \$7.2 million, or 10% of annual projected sales tax revenues, as a set-aside for a program and operating contingency reserve.

Attachment D provides additional descriptions of line items in the budget.

The final proposed FY 2011/12 Annual Budget and Work Program will be presented to the Finance Committee and Authority Board in May. A public hearing will precede consideration of the FY 2011/12 Annual Budget and Work Program at the Authority's May meeting.

**We are seeking a motion of support for adoption of the proposed FY 2011/12 Annual Budget and Work Program.**

#### **ALTERNATIVES**

1. Adopt a motion of support for the adoption of the proposed FY 2011/12 Annual Budget and Work Program, as presented.
2. Adopt a motion of support for the adoption of the proposed FY 2011/12 Annual Budget and Work Program, with modifications.

#### **FINANCIAL IMPACTS**

As described above.

#### **RECOMMENDATION**

Adopt a motion of support for the adoption of the proposed FY 2011/12 Annual Budget and Work Program.

#### **Attachments**

- A. Proposed FY 2011/12 Annual Budget
- B. Proposed FY 2011/12 Annual Work Program
- C. Proposed FY 2011/12 Annual Budget – Line Item Detail
- D. Line Item Descriptions

**San Francisco County Transportation Authority  
Attachment A  
Proposed Fiscal Year 2011/12 Budget**



**Proposed Budget by Fund**

	Sales Tax Program	Congestion Management Agency Program	Transportation For Clean Air Program	Prop AA Vehicle Registration Fee	Proposed Budget Fiscal Year 2011/12	Change from prior year: Increase/ (Decrease)	Proposed Amended Budget Fiscal Year 2010/11
<b>Revenues:</b>							
Sales Tax Revenues	\$ 72,193,050	\$ -	\$ -	\$ -	\$ 72,193,050	\$ 3,476,073	\$ 68,716,977
Interest Income	1,213,000	-	5,250	3,765	1,222,015	(380,485)	1,602,500
Federal/State/Regional Revenues	20,059,313	6,965,111	686,946	4,260,579	31,971,949	(19,921,227)	51,893,176
Other Revenues	-	22,000	-	-	22,000	(23,470,117)	23,492,117
<b>Total Revenues</b>	<b>93,465,363</b>	<b>6,987,111</b>	<b>692,196</b>	<b>4,264,344</b>	<b>105,409,014</b>	<b>(40,295,756)</b>	<b>145,704,770</b>
<b>Expenditures:</b>							
Capital Projects Costs	129,713,184	7,635,453	1,044,459	3,893,966	142,287,062	15,239,097	127,047,965
Administrative Operating Costs	4,833,831	2,568,026	38,497	213,000	7,653,354	(204,366)	7,857,720
Debt Service Interest and Fiscal Charges	7,875,147	-	-	-	7,875,147	4,717,458	3,157,689
<b>Total Expenditures</b>	<b>142,422,162</b>	<b>10,203,479</b>	<b>1,082,956</b>	<b>4,106,966</b>	<b>157,815,563</b>	<b>19,752,189</b>	<b>138,063,374</b>
<b>Other Financing Sources (Uses):</b>	<b>119,203,632</b>	<b>3,216,368</b>	<b>-</b>	<b>-</b>	<b>122,420,000</b>	<b>122,420,000</b>	<b>-</b>
<b>Net Change in Fund Balance</b>	<b>\$ 70,246,833</b>	<b>\$ -</b>	<b>\$ (390,760)</b>	<b>\$ 157,378</b>	<b>\$ 70,013,451</b>	<b>\$ 62,372,055</b>	<b>\$ 7,641,396</b>
Budgetary Fund Balance, as of July 1	\$ (61,646,033)	\$ -	\$ 574,449	\$ 342,622	\$ (60,728,962)	N/A	\$ (70,539,859)
Budgetary Fund Balance, as of June 30	\$ 8,600,800	\$ -	\$ 183,689	\$ 500,000	\$ 9,284,489	N/A	\$ (62,898,463)

**Attachment B**  
Proposed Fiscal Year 2011/12 Annual Work Program



The Authority's proposed Fiscal Year (FY) 2011/12 Work Program includes activities in five major functional areas overseen by the Executive Director: 1) Policy and Programming, 2) Capital Projects delivery support and oversight, 3) Planning, 4) Technology Services, and 5) Finance and Administration. These categories of activities address the Authority's designated mandates. These include overseeing the Prop K Sales Tax Expenditure Plan, functioning as the Congestion Management Agency (CMA) for San Francisco, acting as the local program manager for the Transportation Fund for Clean Air (TFCA) program and administering the new Prop AA vehicle registration fee. Our organizational approach also reflects the principle that all activities at the Authority contribute to the efficient delivery of transportation plans and projects, even though many activities are funded with a combination of revenue sources and in coordination with a number of San Francisco agencies as well as federal, state and regional agencies. The proposed Work Program reflects the coordinated manner in which activities are managed by the Authority, by functional areas and projects.

### **POLICY AND PROGRAMMING**

The FY 2011/12 Work Program for the Policy and Programming section focuses on strategic funding and policy issues that will affect the implementation of many of the important improvements to the transportation system made possible by the passage of Prop K, as well as opportunities to improve leveraging (i.e., matching) of Prop K funds with other federal, state or regional funds. Given the economic downturn and the political climate at the state and federal levels, FY 2011/12 presents a bleak outlook for increased revenues at the state and federal level and a real chance of decreased revenues from the latter; yet there are also opportunities such as stabilizing state transportation revenues to provide a more reliable revenue stream and increased opportunities for public-private partnerships and pricing initiatives. This climate underscores the need for clear priorities, ensuring that San Francisco projects are truly competitive for discretionary programs, and ongoing oversight to comply with timely use of funds deadlines so that funds are not lost to projects or to San Francisco. In this context, the Prop K Strategic Plan and the 21 5-Year Prioritization Programs (5YPPs) covering FYs 2009/10 through 2013/14 will continue to provide a strong framework for this work. The 2009 updates and ongoing amendments, led by the Policy and Programming section, were a multi-jurisdictional effort involving all other Authority sections and project sponsors in broad-based discussions regarding project readiness, project phasing options, timing of environmental clearances, full funding plans and strategies including options for advancing or swapping different fund sources, and other highly technical information to arrive at a well-considered plan that maximizes the Authority's ability to leverage the Prop K program while minimizing financing costs and expediting delivery of transportation improvements.

In FY 2011/12, the Policy and Programming section will focus on ongoing implementation of Prop K, with a concerted effort to upgrade project delivery oversight and reporting, in concert with the Capital Projects and Finance and Administration sections, to help ensure that the Prop K program is delivered in a timely fashion and leveraging opportunities are realized. Similarly, this section will set up the new Prop AA vehicle registration fee program, approved by the voters in November 2010. Prop AA is funded by a \$10 increase in the vehicle registration fee on motor vehicles registered in San Francisco and will be used to fund transportation improvements identified in the Expenditure Plan. The Policy and Programming Section will lead this effort working with other Authority sections, with the intent of initiating allocations to projects this fiscal year.

This section will also provide key input to the Planning section for the San Francisco Transportation Plan (SFTP) update, including funding strategies for existing and new revenue sources, related policy considerations, and capital project prioritization. Other key activities include active involvement in the development of proposals for new transportation revenues, particularly at the regional and state levels such

**Attachment B**  
Proposed Fiscal Year 2011/12 Annual Work Program



as participating in the new revenue advocacy efforts included in the Metropolitan Transportation Commission's (MTC's) Regional Transportation Plan/Sustainable Communities Strategy (RTP/SCS) (see Planning section for more detail) and being contemplated in the Transit Sustainability Project. The RTP/SCS provides opportunities to redirect a larger share of regional discretionary funding to San Francisco projects which meet RTP/SCS goals and to establish funding policies and regional fund programs for which San Francisco projects would be very competitive.

Programming has traditionally been a cyclical set of activities, but the multiplicity of fund programs handled by the Authority and the additional requirements established by Prop K, such as 5YPPs, result in a steady year-round workload, exacerbated during particularly acute peaks, such as the end of the fiscal year when annual Prop K allocation requests are processed for the following year. Based on the 2009 Strategic Plan and ongoing conversations with project sponsors, we are anticipating about \$100 million in new allocations for Prop K capital expenditures. Similar, we anticipate approving just over \$1 million in new and previously allocated TFCA capital expenditures, and up to \$3.9 million in Prop AA capital expenditures for FY 2011/12 grants. In addition, the Authority monitors state legislation affecting San Francisco's transportation programs, and develops strategies for advancing legislative initiatives beneficial to the program.

The following activities are anticipated for the Policy and Programming section in the upcoming fiscal year:

- Prop K Allocation Requests: Evaluate project sponsor applications and amendments
- Prop K Strategic Plan and 5YPPs Updates: Manage ongoing implementation and amendments in coordination with Capital Projects, Planning and Finance and Administration sections
- Prop K Categories: Provide oversight of delivery of all programmatic (i.e., non-project specific) categories in Prop K, with primary responsibility for all programmatic categories (e.g., bicycle and pedestrian circulation and safety, transit preferential streets, traffic calming, signs and signals), except for four transit rehabilitation categories where the Policy and Programming section supports the Capital Projects section, particularly in funding assessments and strategy
- Project Delivery Oversight: Work with the Finance and Administration and Capital Projects sections to improve project delivery monitoring, including assessments of project readiness and expenditure status, and to streamline the invoice and reporting process for project sponsors
- 2013 RTP/SCS: Work closely with the Planning section, represent San Francisco's interests and project priorities to the MTC, participating in related efforts such as the Transit Sustainability Project, new revenue advocacy and other policy initiatives
- Regional Transit Expansion Agreement (MTC Resolution 3434): Provide ongoing advocacy for San Francisco priorities
- Prop AA Vehicle Registration Fee: Set up the program; develop a Strategic Plan including associated policies for program administration, allocation of funds, and oversight for Board approval; and lead a call for projects to allocate funds to eligible projects and programs in FY 2011/12
- New Regional Fund Programs Stemming from 2009 RTP (e.g. CMA Block Grant, Safe Routes to School): Manage anticipated regional second cycle programming (establish project priorities, assist sponsors and provide project oversight) and ongoing monitoring and assistance with timely use of funds deadlines for first cycle projects
- Lifeline Transportation Program: Provide oversight, collection of performance data from sponsors, continued participation in MTC's Lifeline Transportation Program evaluation to shape future programming cycles, potentially starting in 2011 depending upon availability of state and federal

**Attachment B**  
Proposed Fiscal Year 2011/12 Annual Work Program



funds

- Regional Bicycle and Pedestrian Program (RBPP) Local Program and Related Prop K Fund Swap with Congestion Mitigation and Air Quality Improvement Program (CMAQ) Funds for Three San Francisco Municipal Transportation Agency (SFMTA) Projects: Assist sponsors, monitor compliance with terms of the fund swap, and provide project oversight
- TFCA Annual Local Programming Cycle: Determine priorities, manage program, assist sponsors with applications and amendments
- TFCA Administration: Work with CMAs and Air District to further streamline TFCA administration and potentially seek legislative reform
- TFCA Regional Programming Cycle: Assist sponsors with applications
- Transportation for Livable Communities (TLC) Local Programming Cycle and TLC/Station Area Planning Regional Programming: Assist sponsors and provide project oversight
- 2010 State Transportation Improvement Program (STIP) Implementation: Provide ongoing strategy development and implementation for advancing funds and dealing with likely STIP allocation plans and other issues related to the state budget crisis; and provide ongoing assistance with project sponsor allocation and amendment requests to avoid loss of funds given stringent timely-use-of-funds requirements
- Interregional Transportation Improvement Program: Manage prioritization of San Francisco projects and negotiation with other Bay Area CMAs, MTC, and the state
- State-Local Partnership Program (SLPP): Assist the SFMTA by submitting programming requests and funding applications for the Central Subway project, consistent with a pending swap to be considered by the Authority in March 2011 that would reprogram all of San Francisco's SLPP funds from the Presidio Parkway to the Central Subway project
- Central Subway Funding Strategy Support: Assist the SFMTA with developing a strategy to optimize allocation of State Prop 1A California High-Speed Rail and Prop 1B SLPP from the California Transportation Commission (CTC), including providing assistance and strategic advice on submitting programming and allocation requests, ensuring that sufficient matching funds exist for these allocations as well as other grants in the project's funding plan that require match, and taking advantage of the flexibility of Prop K to help meet the project's cash flow and match needs while minimizing interest impacts on the rest of the Prop K program
- Regional, State and Federal Funds: Provide advocacy (including MTC/Partnership and Bay Area CMA committee work) and ongoing coordination with and appearances before the MTC, CTC, and federal agencies
- Federal Transportation Improvement Program: Provide amendments and updates (coordination and processing with MTC and project sponsors)
- SFTP Update: Provide update, support Planning section's SFTP update, including development of revenue forecasts, identification of new revenue sources and advocacy strategy, development of funding strategies, assessment of funding shortfalls, and assistance with project prioritization and policy development
- Market Street Study: Provide project oversight and programming for projects prioritized through the

**Attachment B**  
Proposed Fiscal Year 2011/12 Annual Work Program



Market Street Study (e.g. Calm the Safety Zone Phase 2) and for new projects identified through the ongoing re-visioning effort

- State and Federal Legislation: Manage tracking, strategy and development
- SFMTA: Work with the SFMTA to ensure that necessary resources are in place to support timely implementation of bicycle network improvement projects and a steady pipeline of new project development, maximizing leveraging of funds
- Transit Effectiveness Project (TEP): In coordination with the Planning section, provide input to the SFMTA on planning and environmental studies for the TEP and assist with development of funding strategies to implement capital recommendations, including a planned future amendment of the relevant 5YPP and a strategy for targeting near-term discretionary funding cycles
- Better Streets Plan: Provide assistance with development of implementation strategy and ongoing efforts to streamline planning and approvals, etc.
- Prop B Grants: Work with project sponsors to close out remaining Prop B grants
- eFleet: Carsharing Electrified Project: Act as a fiscal agent to support City CarShare, a Bay Area non-profit organization, in deploying a fleet of electric vehicles with supportive infrastructure and operations

#### **CAPITAL PROJECTS**

The Capital Projects section works to facilitate the timely and cost-effective delivery of Authority-funded transportation projects and programs, and to ensure implementation of the project delivery policies. The Capital Projects section will focus its oversight efforts on the delivery of the Prop K major capital projects, such as the Presidio Parkway, the SFMTA's Central Subway, and the Caltrain Downtown Extension/Transbay Terminal (Transbay Transit Center). The Capital Projects section also provides primary oversight of Prop K projects in four programmatic categories: transit vehicles, guideways, facilities, and the Caltrain Capital Improvements Program, supported by the Policy and Programming section. The Capital Projects section works with the Planning and the Policy and Programming sections to provide engineering support for Authority-led planning efforts, as well as for regional, state, and federal grant applications and Prop K and Prop AA allocation requests. The Capital Projects section provides technical assistance to help project sponsors meet timely use of funds deadlines and other requirements, to avoid the loss of discretionary state and federal grant funds.

Key activities foreseen for FY 2011/12 for the Capital Projects section include the following:

- Presidio Parkway Project: Continue supporting Caltrans with construction management and design support during construction to complete Phase I; serve as lead for various components of the public-private partnership contract awarded to Golden Link Concessionaire for Phase II; continue advocacy for approval of a Federal Transportation Infrastructure Finance Innovation Act loan; work with the California Department of Transportation (Caltrans) to ensure compliance with conditions associated with prior allocations of federal economic stimulus funds; actively assist Caltrans with implementation of traffic management plans; serve as primary point of contact with all regional agencies
- Central Subway: With modeling support from Technology Services section, staff focus is on project management oversight and scope/cost/schedule and funding assessment
- Transbay Transit Center: Project management oversight; scope/cost/schedule and funding

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Proposed Fiscal Year 2011/12 Annual Work Program



assessment

- Caltrain Electrification: Project management oversight; scope/cost/schedule and funding assessment and promote any opportunities to implement Caltrain Electrification as part of Phase I of California High-Speed Rail into San Francisco
- Prop K Categories: Allocation support, including scope/cost/schedule assessment and project management oversight, especially for major capital projects
- I-80/Yerba Buena Island (YBI) Interchange Improvement Project: Completion of the final Environmental Impact Statement/Environmental Impact Report (EIR/EIS), and continuing work on preliminary engineering and design; management activities with Caltrans, the Bay Area Toll Authority, the Office of Economic and Workforce Development and Treasure Island Development Authority on coordination of the construction of the I-80/YBI Interchange Improvement Project with the construction the new Eastern Span of the San Francisco-Oakland Bay Bridge
- California High-Speed Rail Program: Coordination with the California High-Speed Rail Authority (CHSRA) and San Francisco agencies on issues affecting the city; consultation with cities of San Mateo County to develop consensus for an early implementation option based upon Caltrain electrification
- US 101/Candlestick Point Interchange: In support of the Planning section, project management for Environmental Phase
- Authority-led Prop K Projects: Engineering support for Prop K projects, such as bus rapid transit (BRT) environmental studies on Van Ness Avenue and Geary Corridor, and Balboa Park Station Area planning and engineering efforts (scope/cost/schedule assessment, project management oversight)
- Authority-programmed Grants: Engineering support for state and federal Authority-programmed grants; scope/cost/schedule assessment to assist with timely use of funds compliance and issue resolution
- Prop K Strategic Plan and 5YPP Updates: In coordination with the Policy and Programming section, monitor and report Prop K cash flow needs to forecast financing needs and to provide input to Strategic Plan and 5YPP updates; manage Prop K reimbursements to project sponsors for major capital projects and four transit rehabilitation categories; support other divisions for reimbursement and oversight of remaining Prop K projects
- Project Controls and Oversight System: Implementation and enhancement of project controls data management system, in coordination with Finance and Administration, Policy and Programming and Technology Services sections

**PLANNING**

The Authority's planning activities for FY 2011/12 will focus on completing the update to the SFTP, coordinating San Francisco's input to the Bay Area's first RTP/SCS, and advancing projects and studies that improve system performance. During FY 2011/12, the Authority will complete environmental review of the Van Ness Avenue BRT project, release the Geary Corridor BRT EIR/EIS, and carry out several transportation plans and studies. The Planning section will also publish the 2011 Congestion Management Program Update. Several of these activities will be funded by federal, state, and regional grants obtained by the Authority. The Planning section works with the Capital Projects section for engineering support and the

**Attachment B**  
Proposed Fiscal Year 2011/12 Annual Work Program



Policy and Programming section for development of a funding strategy to support the various planning efforts. The planning activities anticipated for FY 2011/12 are:

- SFTP Update: Develop draft plan by continuing to refine potential projects, policies and initiatives; defining and evaluating alternatives; and continuing outreach efforts. Develop final plan by selecting preferred alternative; developing implementation strategy; additional outreach efforts; and formal approval and adoption of plan.
- RTP/SCS: Coordinate San Francisco's input
- 2011 Congestion Management Program Update: Provide level of service monitoring and develop final report
- Mobility Access and Pricing Study EIR/EIS: Seek funding for Congestion Pricing Pilot System Planning and Environmental Studies (develop parking pricing option, serve as lead agency for EIR/EIS/Alternatives Analysis study)
- Van Ness Avenue BRT Study: Serve as lead agency for environmental impact study and preliminary engineering, including management of City agencies and multiple consultants
- Geary Corridor BRT Study: Serve as lead agency for environmental impact study and preliminary engineering, including management of City agencies and multiple consultants
- 19<sup>th</sup> Avenue Pedestrian and Transit Bulbouts Project: Serve as lead agency for design of bulbouts along 19<sup>th</sup> Avenue including development of Caltrans approval documents and seek funding for 19<sup>th</sup> Avenue Corridor Study
- Visitacion Valley/Bi-County Transportation Study: Complete multi-year effort and coordinate project development of top priority projects such as BRT on Harney/Geneva Avenue, US 101/Candlestick Interchange redesign, and Bayshore Intermodal Transit Station Study (lead agency in coordination with City agencies and San Mateo County jurisdictions to examine access and connections to Bayshore Caltrain Station)
- Better Market Street Project: Administer consultant contract, participate on Technical Advisory Committee
- Bayview Community-Based Mobility Solutions Study: Serve as lead agency
- San Francisco Public-Private Travel Demand Management (TDM) Partnership Project: Serve as lead agency of multi-agency and multi-employer TDM project to strengthen city-wide TDM policy and reduce green house gas emissions
- Western South of Market Area Neighborhood Transportation Plan: Serve as lead agency developing neighborhood transportation plans and project designs
- Octavia Boulevard/Central Freeway Area-wide Circulation Studies: Serve as lead agency developing circulation solutions with City agencies and Caltrans
- Bayview Oakdale Caltrain Ridership Study and Station System Impact Study: Complete ridership study; participate in system impact study to be led by Peninsula Corridor Joint Powers Board (Caltrain)
- Strategic Analysis Reports (SARs): Conduct Auto Trip Generation Transportation Nexus Study and follow-on activities (participating agency); complete SARs on Role of Shuttles and Alternative

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Proposed Fiscal Year 2011/12 Annual Work Program



Transit Service Delivery Options

- San Francisco Urban Partnership Program: Serve as lead agency for Presidio Parkway project pricing portion and Transportation Demand Management; participation in the SFMTA's SFpark project, MTC 511 project, and program-wide Evaluation activities
- California High-Speed Rail Planning in San Francisco: Work in collaboration with Capital Projects section and coordinate San Francisco input to CHSRA
- Other Outside Studies: Provide support to the SFMTA's TEP; WalkFirst pedestrian safety study and Mayor's Executive Order Pedestrian Safety Task Force; Eastern Neighborhoods Transportation Improvements Plan; Balboa Park Station Transportation Plan; Transbay Transit Center District Plan; Treasure Island Development Plan; Fort Mason Historic Trolley Extension; Cesar Chavez East Transportation Plan; MTC and Caltrans planning studies
- RTP and Transportation/Land Use Coordination: Participate in activities, as required by MTC of all CMAs, including, in addition to RTP/SCS policy and program development as described above: MTC Transit Sustainability Project, Association of Bay Area Governments Projections and Focusing Our Vision land use planning coordination; regional parking working group, high-occupancy vehicle/high-occupancy toll network system policy development, and integration of land use considerations into corridor transportation studies

In addition, the Planning section attends coordination meetings with other City, regional and state agencies and community organizations as necessary to deliver the main products in the Work Program, and cover relevant MTC and Bay Area Partnership meetings as necessary to accomplish the program.

**TECHNOLOGY SERVICES**

The Technology Services section will continue to coordinate all technology support needs at the Authority, including travel forecasting, mapping, print graphics, the agency website, and internal systems.

- Travel Modeling/Forecasting Support for Authority Studies: Provide modeling, mapping, and graphics services to support the Planning, Capital Projects, and Policy and Programming sections (SFTP update, Geary Corridor BRT and Van Ness Avenue BRT environmental studies, and the Bi-County Study will depend heavily on modeling and graphics support)
- Modeling Service Bureau Operations: Provide travel model services to City agencies and consultants in support of many projects and studies; expected service bureau support this year will support the Eastern Neighborhoods Study, Market Street Study, Central Subway project, and the SFMTA's Climate Action Strategy
- Land Use Growth Allocation Model Development: Continue refinement of the San Francisco land use growth allocation model, in cooperation with the San Francisco Planning Department
- Travel Demand Model Enhancements: Implement of numerous model improvements, with special emphasis on transit capacity, new bicycle forecasting capabilities, and detailed traffic pattern analysis using "Dynamic Traffic Assignment"
- Project Controls and Oversight System: Expand the system to include integrated web-based access for Authority staff and project sponsors and implement other improvements in coordination with Capital Projects, Policy and Programming, and Finance and Administration sections
- Website Development: Expand content and capabilities to include press releases, online surveys and

**Attachment B**  
Proposed Fiscal Year 2011/12 Annual Work Program



enhanced access to public documents and data

- **Graphics and Multimedia:** Provide support, strengthen the Authority's capabilities in producing high-quality graphic and multimedia materials in support of the agency work program, and maintain the existing Geographic Information System data and capabilities
- **Information Technology:** Provide internal development and support; maintain existing technology systems including phone and data networks; develop new collaboration tools to further enhance efficiency and technological capabilities; expand email, calendar, and file storage capabilities

**FINANCE AND ADMINISTRATION**

Finance and Administration activities during the year will include:

- **Audits:** Prepare, procure, manage fiscal, single, compliance, and management audits
- **Budget:** Develop and administer Authority budget, including performance monitoring, internal program and project tracking
- **Accounting:** Maintain payroll functions, general ledger and accounting system, including paying, receiving and recording functions
- **Reports and Financial Statements:** Monitor internal controls and prepare reports and financial statements
- **Contract Support:** Oversee procurement process for professional consultant contracts, prepare contracts, manage compliance for contracts and associated Memoranda of Agreement and Understanding
- **Grants Management:** Manage grants and prepare invoices for reimbursement
- **Disadvantaged Business Enterprise and Local Business Enterprise:** Administer program, review and update policy for any new state and federal requirements, and review applications and award certifications
- **Human Resources:** Administer recruitment, personnel and benefits management and office procedures
- **Policies:** Maintain and update Administrative Code, fiscal, debt, procurement, investment, and travel policies
- **Office Management and Administrative Support:** Maintain facilities and provide procurement of goods and services and administration of services contracts
- **Legal Issues:** Manage routine legal issues, claims and public records requests
- **Capital Financing Program Management:** Provide monitoring of financial performance, maintain the cash flow model, analyzing finance options, developing recommendations, issuing and managing debt

**EXECUTIVE DIRECTOR**

The Executive Director's office is responsible for directing the agency, for the development of the annual emphasis areas and plans, and for the efficient management of staff to accomplish assigned and established work products and goals. The Executive Director's office is responsible for effective communications with

**Attachment B**  
Proposed Fiscal Year 2011/12 Annual Work Program



the Board, the Mayor's Office, and San Francisco's elected representatives at the state and federal levels; for coordination and partnering with other City agencies, regional, state and federal agencies, and other CMAs. The Executive Director's office is also responsible for an appropriate level of external communications, including community and press relations, communication of agency program goals, project identity, and advocacy issues.

**San Francisco County Transportation Authority**  
**Attachment C**  
**Proposed Fiscal Year 2011/12 Budget**  
**Line Item Detail**



	Proposed Budget by Fund				Proposed Budget FY 2011/12 Total	Change from prior year: Increase (Decrease)	Proposed Amended Budget FY 2010/11 Total
	Sales Tax Program	Congestion Management Agency Program	Transportation For Clean Air Program	Prop AA Vehicle Registration Fee			
<b>Revenues:</b>							
Sales Tax Revenues	\$ 72,193,050	\$ -	\$ -	\$ -	\$ 72,193,050	\$ 3,476,073	\$ 68,716,977
Interest Income	1,213,000	-	5,250	3,765	1,222,015	(380,485)	1,602,500
<b>Federal/State/Regional Revenues</b>							
Federal Congestion Mitigation and Air Quality (CMAQ) Program: eFleet Carsharing Electrified	-	1,103,600	-	-	1,103,600	818,200	285,400
Federal CMAQ Program: Transportation Demand Management Partnership Project	-	550,685	-	-	550,685	550,685	-
Federal FHWA Dynamic Traffic Assignment	-	51,821	-	-	51,821	25,262	26,559
Federal Highway Bridge Program - I-80/Yerba Buena Island Interchange Improvement Project	-	2,649,684	-	-	2,649,684	(5,318,016)	7,967,700
Federal Highway Bridge Program - Yerba Buena Island Bridge Structures	-	810,101	-	-	810,101	810,101	-
Federal Surface Transportation Program 3% Revenue Carryover	-	-	-	-	-	(763,530)	763,530
Federal Surface Transportation Program 3% Revenue	-	887,000	-	-	887,000	20,440	866,560
Federal Surface Transportation Program - Brisbane Station Area Plan	-	37,741	-	-	37,741	(72,162)	109,903
Federal Surface Transportation Program - Market-Octavia Station Area Plan	-	35,645	-	-	35,645	(2,702)	38,347
Federal Surface Transportation Program (SFMTA) - Eastern Neighborhood Transportation Plan	-	95,815	-	-	95,815	61,959	33,856
Federal Urban Partnership Agreement - Pre-Implementation	-	-	-	-	-	(95,970)	95,970
Federal Urban Partnership Agreement - PLH - Presidio Parkway Reconstruction	-	-	-	-	-	(2,339,092)	2,339,092
State AB 1171 - Presidio Parkway	19,931,000	-	-	-	19,931,000	(9,669,000)	29,600,000
State California High-Speed Rail Authority - Model Development	-	23,312	-	-	23,312	20,041	3,271
State Environmental Justice Program - Bayview Hunters Point Mobility Solutions Study	-	161,263	-	-	161,263	136,395	24,868
State Planning, Programming & Monitoring SB45 Funds Carryover	-	-	-	-	-	(250,000)	250,000
State Planning, Programming & Monitoring SB45 Funds	128,313	386,687	-	-	515,000	15,000	500,000
State Traffic Congestion Relief Program - Central Subway	-	-	-	-	-	(7,034,041)	7,034,041
Regional Octavia Boulevard Parcel Sales	-	100,000	-	-	100,000	-	100,000
Regional San Francisco (SF Planning) Contributions - Cesar Chavez Re-design	-	5,218	-	-	5,218	(22,232)	27,450
Regional San Francisco (SFMTA, SFPUC) Contributions - Van Ness Poles Replacement	-	-	-	-	-	(5,290)	5,290
Regional San Francisco (SFPUC) Contributions - Better Market Street	-	45,000	-	-	45,000	45,000	-
Regional San Francisco (SFRDA) Contributions - Folsom Street Ramps	-	-	-	-	-	(396,962)	396,962
Regional San Mateo County (C/CAG, SMCTA, PCJPB) Contributions - Brisbane Station Area Plan	-	11,043	-	-	11,043	(18,975)	30,018
Regional Treasure Island Development Authority (TIDA) Funding - Yerba Buena Island Planning	-	10,496	-	-	10,496	10,496	-
Regional Vehicle Registration Fee Revenues (TFCA)	-	-	686,946	-	686,946	(23,261)	710,207
Regional Vehicle Registration Fee Revenues (Prop AA)	-	-	-	4,260,579	4,260,579	3,576,427	684,152
<b>Other Revenues</b>							
TJPA De-obligation for Transbay Transic Center Train Box	-	-	-	-	-	(23,492,117)	23,492,117
Local Match: City CarShare eFleet Carsharing Electrified	-	7,000	-	-	7,000	7,000	-
Model Service Bureau	-	15,000	-	-	15,000	15,000	-
<b>Total Revenues</b>	<b>93,465,363</b>	<b>6,987,111</b>	<b>692,196</b>	<b>4,264,344</b>	<b>105,409,014</b>	<b>(40,295,756)</b>	<b>145,704,770</b>

**San Francisco County Transportation Authority  
Attachment C  
Proposed Fiscal Year 2011/12 Budget  
Line Item Detail**



	Proposed Budget by Fund				Proposed Budget FY 2011/12 Total	Change from prior year: Increase (Decrease)	Proposed Amended Budget FY 2010/11 Total
	Sales Tax Program	Congestion Management Agency Program	Transportation For Clean Air Program	Prop AA Vehicle Registration Fee			
<b>Expenditures:</b>							
Capital Project Costs							
Individual Project Grants, Programs & Initiatives	100,000,000	-	1,044,459	3,893,966	104,938,425	5,201,135	99,737,290
Technical Professional Services	29,713,184	7,635,453	-	-	37,348,637	10,037,962	27,310,675
Administrative Operating Costs							
Personnel Expenditures							
Salaries	1,930,919	1,706,047	27,303	112,238	3,776,507	-	3,776,507
Fringe Benefits	628,157	774,360	11,194	46,018	1,459,729	190,399	1,269,330
Pay for Performance	163,519	-	-	-	163,519	-	163,519
Non-personnel Expenditures							
Administrative Operations	1,888,236	87,619	-	54,744	2,030,599	(394,765)	2,425,364
Equipment, Furniture & Fixtures	168,000	-	-	-	168,000	-	168,000
Commissioner-Related Expenses	55,000	-	-	-	55,000	-	55,000
Debt Service Interest and Fiscal Charges	7,875,147	-	-	-	7,875,147	4,717,458	3,157,689
Total Expenditures	142,422,162	10,203,479	1,082,956	4,106,966	157,815,563	19,752,189	138,063,374
<b>Other Financing Sources (Uses):</b>							
Transfers in - Prop K Match to Grant Funding	-	3,216,368	-	-	3,216,368	(970,846)	4,187,214
Transfers out - Prop K Match to Grant Funding	(3,216,368)	-	-	-	(3,216,368)	970,846	(4,187,214)
Face Value of Debt Issued	300,000,000	-	-	-	300,000,000	N/A	-
Premium/Discount on Issuance of Debt	1,950,000	-	-	-	1,950,000	N/A	-
Bond Reserve Fund	(30,000,000)	-	-	-	(30,000,000)	N/A	-
Debt Issuance Cost	470,000	-	-	-	470,000	N/A	-
Commercial Paper Refund	(150,000,000)	-	-	-	(150,000,000)	N/A	-
Total Other Financing Sources (Uses)	119,203,632	3,216,368	-	-	122,420,000	122,420,000	-
<b>Net Change in Fund Balance</b>	<b>\$ 70,246,833</b>	<b>\$ -</b>	<b>\$ (390,760)</b>	<b>\$ 157,378</b>	<b>\$ 70,013,451</b>	<b>\$ 62,372,055</b>	<b>\$ 7,641,396</b>
Budgetary Fund Balance, as of July 1	<u>\$ (61,646,033)</u>	<u>\$ -</u>	<u>\$ 574,449</u>	<u>\$ 342,622</u>	<u>\$ (60,728,962)</u>	<u>N/A</u>	<u>\$ (70,539,859)</u>
Budgetary Fund Balance, as of June 30	<u>\$ 8,600,800</u>	<u>\$ -</u>	<u>\$ 183,689</u>	<u>\$ 500,000</u>	<u>\$ 9,284,489</u>	<u>N/A</u>	<u>\$ (62,898,463)</u>
Includes Sales Tax Fund Reserved for Program and Operating Contingency							
					\$ 7,219,305		
					2,065,184		
					<u>\$ 9,284,489</u>		

**Attachment D  
Line Item Descriptions**



**TOTAL PROJECTED REVENUES..... \$105,409,014**

Prop K Sales Tax Revenues: .....\$72,193,050

The budgeted revenues for Sales Tax programs are from a voter-approved levy of 0.5% sales tax in the county of San Francisco for transportation projects and programs included in the voter-approved Expenditure Plan. The Prop K Sales Tax Revenue's Expenditure Plan includes investments in four major categories: 1) Transit; 2) Streets and Traffic Safety; 3) Paratransit services for seniors and disabled people and 4) Transportation System Management/Strategic Initiatives. The State Board of Equalization projects Fiscal Year (FY) 2011/12 sales tax revenues to increase by 5.0% as compared to the budgeted revenues for FY 2010/11. The sales tax revenue projection is net of the Board of Equalization's charges for the collection of the tax.

Interest Income: .....\$1,222,015

Most of the Authority's investable assets are deposited in the City's Treasury Pool. Per direction from the Treasurer's Office, the deposits in the Pooled Investment Fund are assumed to earn approximately 1.3% during the year. The level of Authority deposits held in the pool during the year depends on the Prop K capital project reimbursement requests. An average sales tax fund budget cash balance during the year of approximately \$85 million was assumed. The budget cash balance consists largely of allocated Prop K funds, which are invested until invoices are received and sponsors are reimbursed.

Sales Tax Program State Grant Revenues: .....\$20,059,313

The budgeted revenues for State Grants are in support of the construction phase of the Presidio Parkway project, including an allocation of Assembly Bill 1171 bridge toll revenues from the Metropolitan Transportation Commission (MTC). The Authority will pass funds directly to the California Department of Transportation (Caltrans) for construction capital and construction support costs. Caltrans is the implementing agency for the construction phase of the project. The Authority anticipates reimbursement of \$20 million from MTC during FY 2011/12.

Congestion Management Agency (CMA) Program Federal, State and Regional Grant Revenues:  
.....\$6,965,111

The CMA program revenues (excluding Other Revenues) for FY 2011/12 will be used to cover ongoing staffing and professional/technical service contracts required to implement the CMA programs and projects, as well as for large projects undertaken in the Authority's role as CMA. The FY 2011/12 budget includes \$3.5 million from federal funding for work on the I-80/Yerba Buena Island (YBI) Interchange Improvement Project and YBI Bridge structures (collectively known as YBI Interchange Improvement Project). CMA revenues are also comprised of federal, state and regional grant funds, including funds received from the Federal Highway Administration, MTC, and Caltrans. Several of these grants are project-specific, such as those for individual station area plans. Other funding sources, such as federal Surface Transportation Program funds and state Planning, Programming, and Monitoring funds, can be used to fund a number of eligible planning, programming, and project delivery support activities, including the San Francisco Transportation Plan. During FY 2011/12, the Authority will also receive federal Congestion Mitigation and Air Quality Improvement Program (CMAQ) funds for the Transportation Demand Management Partnership and eFleet: Car Sharing Electrified projects, both of which are high-impact, innovative

**Attachment D  
Line Item Descriptions**



projects with the greatest potential to reduce greenhouse gas emissions that can be replicated on a larger-scale around the region. Regional CMA program revenues include other contributions for designated projects and plans, such as San Francisco Public Utilities Commission contributions to the Better Market Street project.

Transportation Fund for Clean Air (TFCA) Program Regional Revenues: .....\$686,946

The TFCA Vehicle Registration Fee Revenues (excluding interest earnings included in Interest Income above) are derived from a \$4 surcharge on vehicles registered in the nine Bay Area counties and must be used for cost-effective transportation projects which reduce motor vehicle air pollutant emissions. Budgeted revenues are based on a funding estimate provided by the Bay Area Air Quality Management District, which administers these revenues. The FY 2011/12 budgeted amount includes new estimated revenues only.

Prop AA Vehicle Registration Fee (Prop AA) Revenues: .....\$4,260,579

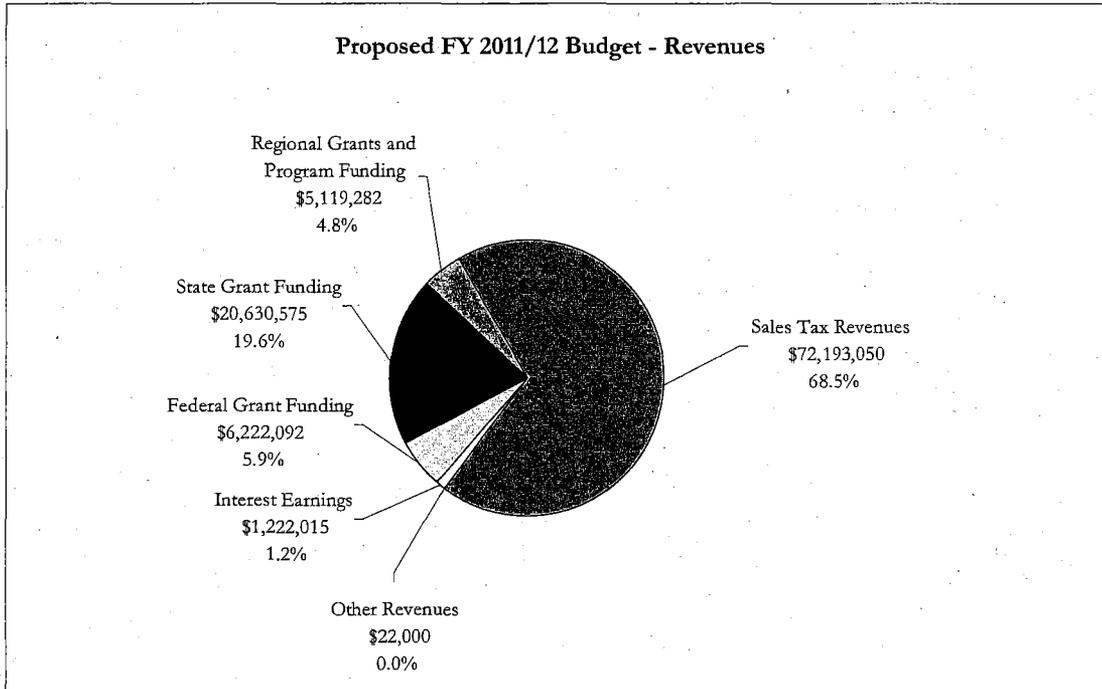
These revenues (excluding interest earnings included in Interest Income above) fund projects that will be delivered under Prop AA's Expenditure Plan. This measure, approved by San Francisco voters in November 2010, collects an additional \$10 vehicle registration fee on motor vehicles registered in San Francisco. Revenues must be used to fund projects included in the voter-approved Expenditure Plan, such as local road repairs, pedestrian safety improvements, and transit reliability improvements. Fees are being assessed on vehicle registrations starting May 2011 and FY 2011/12 is this program's first full year of revenue collection. Current estimates from the Department of Motor Vehicles (DMV) are that \$4.3 million will be collected. These amounts are net of the DMV's charges for the collection of these fees.

Other Revenues: .....\$22,000

The Authority provides modeling support to City agencies and private organizations through its Technology Services' Model Service Bureau. The Authority's travel demand forecasting model, the San Francisco Chained Activity Modeling Process, is nationally recognized as one the most advanced of a new generation of planning tools used for decision support in major planning efforts. The Authority also acts as a fiscal agent to support City CarShare in the eFleet: CarSharing Electrified Project. City CarShare will reimburse the Authority for the required local match portion of the federal CMAQ grant for administrative support and oversight.

The following chart shows the composition of revenues for the proposed FY 2011/12 budget.

**Attachment D  
Line Item Descriptions**



**TOTAL PROJECTED EXPENDITURES ..... \$157,815,563**

The Authority's Total Expenditures projected for the budget year are comprised of Capital Expenditures of \$142.3 million, Administrative Operating Expenditures of \$7.7 million, and Debt Service and Fiscal Charges of \$7.9 million.

**CAPITAL EXPENDITURES ..... \$142,287,062**

Sales Tax Program Expenditures:.....\$129,713,184

Based on the Strategic Plan and 5-Year Prioritization Programs, as well as ongoing conversations with project sponsors, the projected capital expenditures for both existing and future allocations have been updated. Prop K budgeted expenditures are estimated at \$129.7 million. The capital project expenditures in this category include the Presidio Parkway project; San Francisco Municipal Transportation Agency's (SFMTA's) Central Subway; Radio Communications System & Computer-Aided Dispatch Replacement; Central Control and Communications – Interim Facility; and various transit and street maintenance improvements, and pedestrian and bicycle projects.

CMA Program Expenditures: .....\$7,635,453

This line item includes staff time and technical consulting services such as planning, programming, engineering, design, environmental, or programming services, which are needed in order to fulfill the Authority's Congestion Management Program responsibilities under state law. Included are technical services contracts already awarded for the Geary Corridor and Van Ness Bus Avenue Bus Rapid Transit environmental studies, and various local area plans and station studies, such as Market-Octavia, the Bayview Hunters Point Mobility Solutions Study and the San Francisco Transportation

**Attachment D  
Line Item Descriptions**



Plan. Also included is work on the YBI Interchange Improvement Project, being funded by federal funding and undertaken by the Authority in its role as CMA for San Francisco.

**TFCA Program Expenditures:..... \$1,044,459**

This line item covers projects to be delivered with TFCA funds, a state program administered by the Bay Area Air Quality Management District. These monies must be used for cost-effective transportation projects which reduce motor vehicle air pollutant emissions. The TFCA capital program includes new FY 2011/12 projects, and carryover prior year projects with multi-year schedules as well as projects not anticipated to be completed in FY 2010/11. The FY 2011/12 program of projects is scheduled to be approved by the Authority Board in June 2011. The budget includes projects previously delayed by the bike injunction, and scheduled to have aggressive project delivery in FY 2011/12.

**Prop AA Program Expenditures:..... \$3,893,966**

This line item includes projects that will be delivered under the voter-approved Prop AA Expenditure Plan. Consistent with the Expenditure Plan, the revenues will be used for local road repairs, pedestrian safety improvements, and transit reliability improvements. This funding source will have its first call for projects by January 2012 and \$3.9 million of the available funds will be allocated for design and construction of ready to go projects.

**ADMINISTRATIVE OPERATING EXPENDITURES ..... \$7,653,354**

Operating expenditures include personnel expenditures, administrative expenditures, commissioner-related expenditures, and equipment, furniture and fixtures.

**Personnel:..... \$5,399,755**

In May 2007, through Resolution 07-68, the Authority adopted a staffing reorganization plan and position classifications which added eight positions to the Authority roster, bringing the total number of approved staff positions to 32. Job descriptions and compensation ranges were adopted by the Authority Board through Resolution 07-67.

Personnel costs are budgeted at a similar level as in FY 2010/11. Salary costs will not increase; however, a small increase is included for rising fringe benefit costs. Capacity for merit increases is also included in the pay-for-performance and salary categories; however, there is no assurance of any annual pay increase. Authority employees are not entitled to cost of living increases. All salary adjustments are determined by the Executive Director based on merit only.

**Non-Personnel:..... \$2,253,599**

This line item includes typical operating expenditures for office rent, telecommunications, postage, materials and office supplies, printing and reproduction equipment and services, and other administrative support requirements for all Authority activities, along with all administrative support contracts, whether for City-supplied services, such as the City Attorney legal services and the Department of Technology cablecast services, or for competitively procured services (such as auditing, legislative advocacy, outside computer system support, etc.). Also included are funds for ongoing maintenance and operation of office equipment; computer hardware; licensing requirements for computer software; and an allowance for replacement furniture and fixtures. This line item also includes Commissioner meeting fees, and compensation for Commissioners' direct furniture and equipment expenditures.

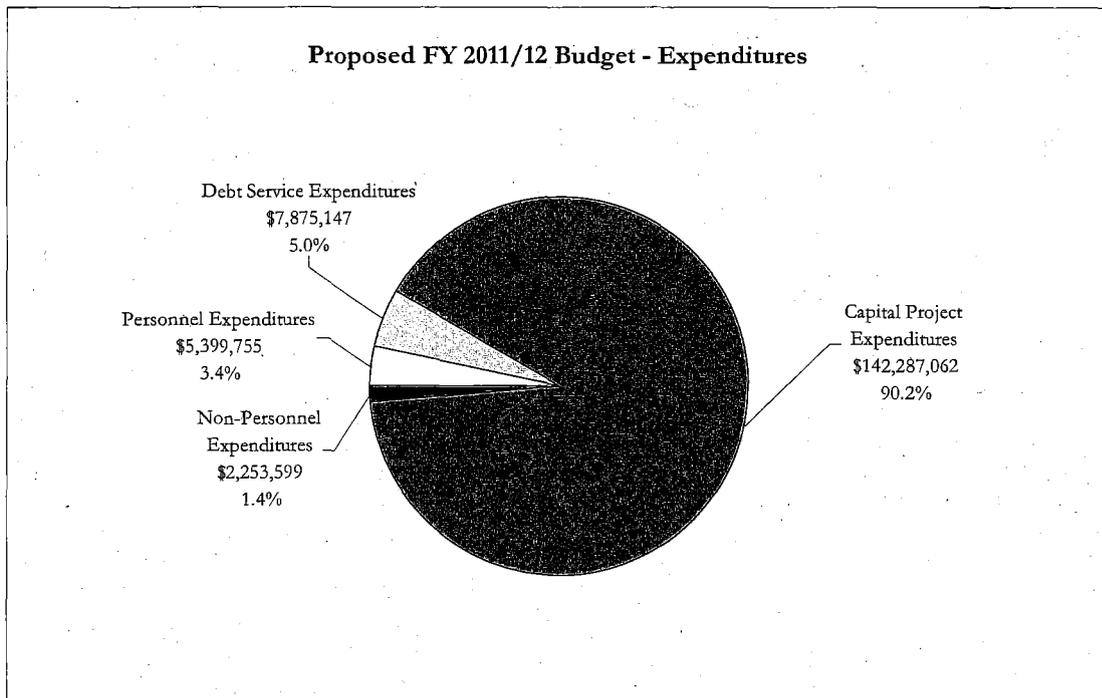
**Attachment D  
Line Item Descriptions**



**DEBT SERVICE AND FINANCING AND FISCAL CHARGES ..... \$7,875,147**

This line item assumes a continuation of the current Commercial Paper program agreements and an increase in commercial paper interest rates. Interest costs also include an early payment contingency in case the bond issue that is budgeted for January 2012 needs to be advanced to an earlier date per the cash flow in the adopted Strategic Plan.

The chart on the following page shows the composition of expenditures for the proposed FY 2011/12 budget.



**OTHER FINANCING SOURCES/USES.....\$122,420,000**

The Other Financing Sources Uses section of the Line Item Detail for the FY 2011/12 budget includes a budgeted option for the issuance of a fixed rate bond and also includes inter-fund transfers (for example between the sales tax and CMA funds). The budgeted size of the bond is \$300 million, which is anticipated for Prop K capital projects, such as the SFMTA's Central Subway; Radio Communication System & Computer-Aided Dispatch Replacement; Central Control and Communications – Interim Facility; and various transit and street maintenance improvements, and pedestrian and bicycle projects and would also be used to redeem the Authority's outstanding Commercial Paper balance of \$150 million. Costs of issuance and underwriter's discounts to be funded from the bond proceeds are included, as well as the assumed bond reserve fund requirement are also included.

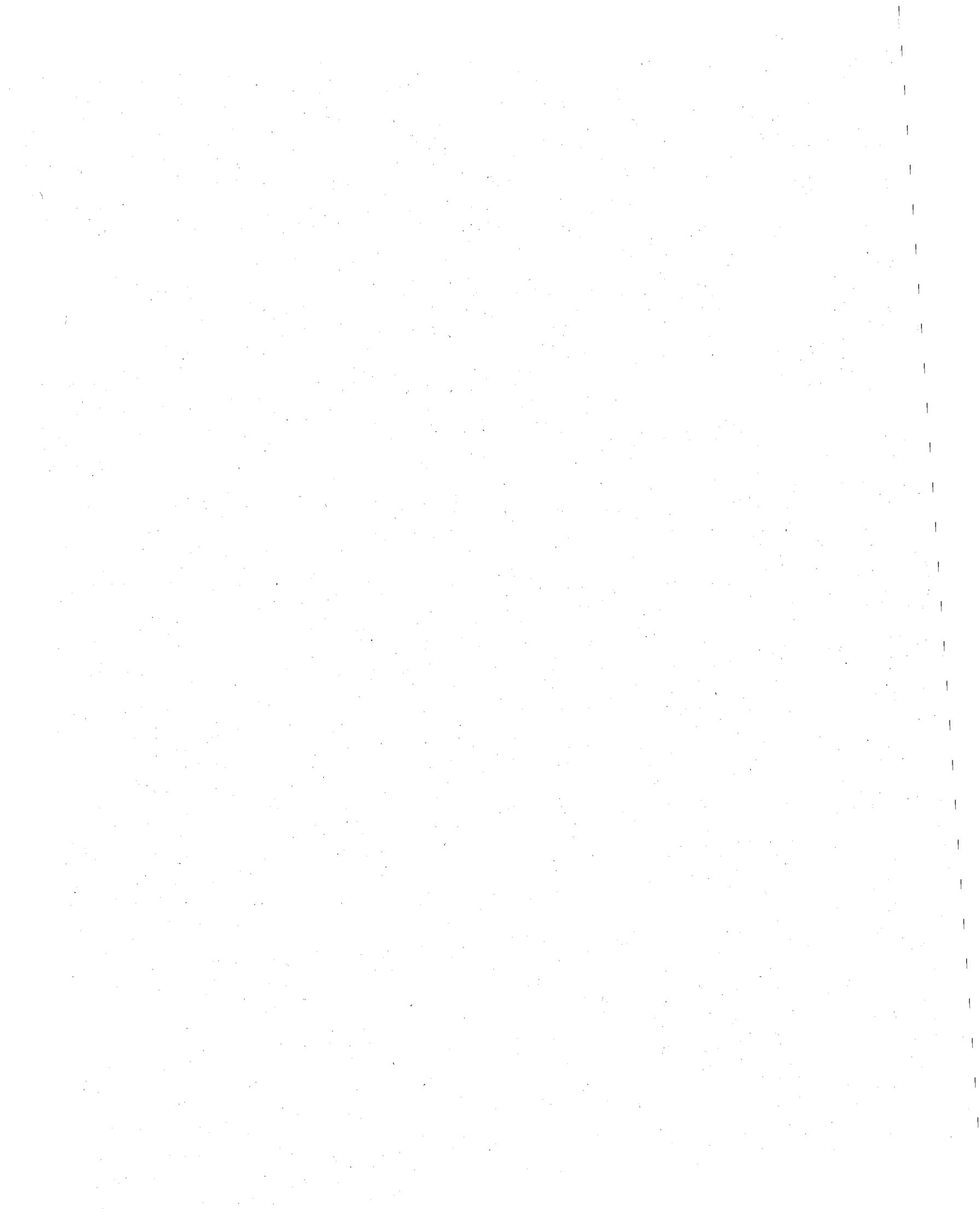
**BUDGETARY FUND BALANCE FOR CONTINGENCIES.....\$7,219,305**

The Authority's Fiscal Policy directs that the Authority shall allocate not less than five percent (5%) and up to fifteen percent (15%) of estimated annual sales tax revenues as a hedge against an

**Attachment D**  
**Line Item Descriptions**



emergency occurring during the budgeted fiscal year. In the current economic climate, a budgeted fund balance of \$7.2 million, or 10% of annual projected sales tax revenues, is set aside as a program and operating contingency reserve.





To: BOS Constituent Mail Distribution, Andrea Ausberry/BOS/SFGOV,  
Cc:  
Bcc:  
Subject: File 110344: Appeal of Planning Department Case No. 2010.0944E

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From: <amanda.monchamp@hklaw.com>  
To: <Board.of.Supervisors@sfgov.org>  
Date: 04/25/2011 12:56 PM  
Subject: Appeal of Planning Department Case No. 2010.0944E

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Ms. Calvillo,

Attached please find AT&T's response to the appeal filed against the Planning Department exemption determination (February 22, 2011, Case No. 2010.0944E) (Item 11 of the Board's Tuesday Agenda).

Thank you,  
Amanda

**Amanda Monchamp | Holland & Knight**  
Partner  
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3

# Holland & Knight

File 110344

201 North Franklin Street, Suite 1100 | Tampa, FL 33602 | T 813.227.8500 | F 813.769.4343  
Holland & Knight LLP | www.hklaw.com

April 25, 2011

VIA EMAIL AND FIRST CLASS MAIL

Angela Calvillo  
Clerk of the Board  
City and County of San Francisco  
One Dr. Carlton B. Goodlett Place  
Room 244  
San Francisco, CA 94102-4689

Re: Planning Department Case No. 2007.1350E: Appeal of Certificate of Determination Exemption From Environmental Review for AT&T "Lightspeed" Telecommunications Network Upgrade

Dear Ms. Calvillo:

This letter concerns the Board of Supervisors' consideration of Planning Department Case No. 2010.0944E, the appeal of the Certificate of Determination Exemption From Environmental Review for AT&T "Lightspeed" Telecommunications Network Upgrade. The Planning Department's California Environmental Quality Act determination ("CEQA Determination") finds that AT&T's proposed Lightspeed upgrade of its telecommunication network is categorically exempt from CEQA.

The Planning staff extensively analyzed the project and properly concluded that it is within the scope of CEQA's categorical exemptions, does not cause any significant environmental impact, and does not trigger any exception to the categorical exemption. This determination is consistent with the Planning Department's prior determination in 2008 that a larger version of the Lightspeed upgrade was exempt. (Planning Department Case No. 2007.1350E). Planning Department staff properly concluded that Class 3 – which applies to

"installation of small new equipment and facilities in small structures" – exempts the proposed Lightspeed installations from CEQA review. *See* 14 Cal. Code Regs. ("Guidelines") § 15303.<sup>1</sup> As the CEQA Determination carefully details, the Lightspeed facilities fall squarely within the Class 3's exemption for "installation of small new equipment and facilities in small structures" and does not trigger the exceptions to the exemptions. *See Surfrider v. California Coastal Comm'n* (1994) 26 Cal.App.4th 151.

On March 14, 2011, San Francisco Beautiful and the Planning Association of Richmond (collectively "Appellants") filed an appeal of the CEQA Determination. Their appeal raises five arguments, and they submitted a letter to the Board on April 22, 2011, raising further arguments. The Duboce Triangle Neighborhood Association filed a letter on April 20, 2011, which raised arguments similar to the original appeal document. None of these arguments raise any significant issue against the Planning determination -- some arguments are based on a misunderstanding of the process, others raise no cognizable CEQA issue, and all are erroneous. This letter responds to all three documents to explain why the Planning Department's CEQA Determination was accurate and lawful and should be supported by the Board of Supervisors.

- Section I explains the revisions to AT&T's proposed network upgrade.
- Section II explains why the Planning Department's CEQA Determination is supported and that Appellants' arguments to the contrary are without merit under CEQA case law.
- Section III discusses that notice was properly given under CEQA and details the notice process under the Surface Mounted Facilities Order and the additional notice AT&T has voluntarily agreed to provide.
- Section IV explains why it is not technologically practical to underground the cabinets because the electronics in the cabinet must be temperature controlled and accessed by technicians in a controlled environmental vault (which would require a very large underground hole be dug in the right of way) and includes an aboveground access hatch which is larger than a Lightspeed cabinet. See Attachment 1 for photographs.
- Section V explains how the Department of Public Works requires all cabinets be sited such that they do not impede pedestrian access or create hazards and that state law supports the City's right to impose such limitations on AT&T placing the cabinets.
- Section VI describes AT&T's extensive efforts and requirements to remove graffiti and trash.
- Section VII describes the detailed review process each cabinet will undergo and that all cabinets will be consistent with the Surface Mounted Facilities Order.
- Section VIII explains that economic impacts are not relevant for CEQA review.

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<sup>1</sup> Several other categorical exemptions also apply to the facilities, but the City lawfully can and has relied on one categorical exemption in this situation.

## **I. Revisions to AT&T's Proposed Upgrade.**

As noted above, AT&T submitted a larger project in 2008, and the Planning Department properly found that project was categorically exempt (Planning Department Case No. 2007.1350E). Due to controversy, AT&T withdrew that application, and improved its project description in many significant ways. Most important, AT&T revised the size of the upgrade to address comments from the City and the community. AT&T voluntarily returned more than 300 permits and/or preapprovals that it received from Department of Public Works ("DPW") had previously issued to ensure the community would be aware that AT&T would be working with their neighborhoods before reapplying for permits. In this application, AT&T seeks 726 cabinets, down significantly from the earlier proposal. AT&T also proposed a slightly smaller cabinet size to DPW. Lastly, AT&T committed to not place any Lightspeed cabinets in any historic, conservation, or preservation district. With these changes, AT&T has addressed many of the concerns it heard from the City and community regarding project proposed two years ago.

## **II. The City Properly Concluded the Proposed Upgrade is Categorically Exempt.**

The Appellants call for the preparation of an Environmental Impact Report. The Duboce Triangle Neighborhood Association states that other jurisdictions have prepared a "higher standard" of environmental review for AT&T's upgrade and cites to the City of Redwood City. This is not true. The City of Redwood City in fact found the Lightspeed upgrade categorically exempt on the same basis as the City's Planning Department – under Class 3 (as well as Class 1). In fact, in the more than 260 jurisdictions across California that AT&T has constructed its Lightspeed upgrade, every agency that has reviewed the upgrade as an independent project has found it to be exempt under statutory or categorical exemptions.

### **A. The Proposed Upgrade Falls within the Definition of the Exemption.**

The Planning Department determined that AT&T's Lightspeed upgrade constitutes a single, City-wide project that must include review of all 726 potential cabinets. The Planning Department reviewed the proposed upgrade and concluded it was categorically exempt. The CEQA Guidelines include 33 classes of activities that are "categorically exempt" from CEQA because the Secretary of Resources has found these classes do not have a significant effect on the environment. As noted above, it determined the project was exempt under Class 3, as it involves the "installation of small new equipment and facilities in small structures." *See* Guidelines § 15303.

Appellants claim that this project fails to fall under Class 3 because these are not a "limited number" of small facilities. In fact, there are three types of projects that are exempt under Class 3. Appellants cite only to the first in the list of the three types which is limited in number. However, the second type is the "installation of small new equipment and facilities in small structures" and is not limited in number. AT&T's proposed equipment is exactly what is described by this provision -- it is small new equipment (the electronics necessary to provide Lightspeed) in small structures (the cabinet). The legislative intent appears to be to treat equipment in structures differently than structures themselves precisely because the use of the phrase equipment implies the functionality of a utility cabinet of the type proposed by AT&T. All public works departments, public utilities, and many public transit agencies, place equipment in structures, such as traffic control boxes, often in the public rights-of-way. This type of Class 3 exemption is designed to cover this exact type of project and it is not limited in number.

Appellants also argue the examples listed after the exemption prove the "limited" nature of the exemption. This is simply not legally accurate. As the language states, the examples "include but are not limited to" and case law has found the lists to be illustrative and not limiting. *Centinela Hospital Ass'n v. City of Inglewood* (1990) 225 Cal.App.3d 1586, 1600 (Class 3 exemption applied to project that was "similar to" examples in the non-exclusive list). Moreover, as the Appellants note, the structures that are listed as within this exemption as "small" include a four-unit residential building and up to 10,000 square feet of office or commercial buildings -- all much larger than the Lightspeed cabinets. In the context of the examples of Class 3 projects, the cabinets are indeed quite "small."

Case law confirms that the Lightspeed cabinets fall within the Class 3 exemption. Cases have upheld the application of this exemption to facilities that are similar to the Lightspeed installations, as well as to much larger structures. In addition, courts have upheld the use of a Class 3 exemption for multiple facilities of a similar nature as the Lightspeed cabinet. In *Surfrider v. California Coastal Comm'n*, the court held that the issuance of coastal development permits that allowed the installation of parking fee collection devices at state park beaches was exempt pursuant to Class 3. (1994) 26 Cal.App.4th 151. The court did not identify any particular example from the Class 3 list that applied; according to the court, "It is undisputed that the fee collection devices are small structures within the meaning of this exemption." *Id.* at 156; see also *Centinela*, 225 Cal.App.3d at 1600 (applying exemption to psychiatric facility because it was "similar to" examples on the Class 3 list). The Lightspeed cabinets here fit even better Class 3 because they house "equipment," not just a "device." In addition, the application of Class 3 exemptions has been upheld in cases involving much larger facilities than the Lightspeed installations. See e.g., *Fairbank v. City of Mill Valley* (1999) 75 Cal.App.4th 1243 (5,855 square foot retail/office building); *Centinela*, 225 Cal.App.3d 1586 (two-story psychiatric facility).

**B. None of the Exceptions to the Categorical Exemptions Apply.**

As also fully considered in the Planning Department's CEQA Determination, the proposed upgrade does not fall within any of the "exceptions to the exemptions." The CEQA Determination concluded that utility cabinets are common features in San Francisco's existing urban setting and do not trigger any of the exceptions because they do not create unusual circumstances or cumulative impacts, including from aesthetics, nor do they impact historic resources, state scenic highways or relate to hazardous waste sites. The Appellants claim that there will be potentially significant aesthetic impacts from the cabinets, which is not one of the exceptions to the exemptions. As discussed below, it is only through the unusual circumstance or cumulative exception that aesthetic impacts might be considered, and were analyzed in the CEQA Determination.

**1. The Proposed Upgrade Is Not an Unusual Circumstance.**

The unusual circumstance exception exists only when both: (1) unusual circumstances exist; and (2) as a result of these unusual circumstances, a project could create significant environmental impacts. "A negative answer to either question means the exception does not apply." *Santa Monica Chamber of Commerce v. City of Santa Monica* (2002) 101 Cal.App.4th 786, 800. As discussed in the CEQA Determination, there is nothing unusual about utility cabinets in the urban landscape and there will not be a significant impact to aesthetic or visual resources from the cabinets.

The Planning Department concluded, "the context is urban right-of-way that already supports similar utility structures dispersed throughout the City. Lightspeed cabinets are thus consistent with the existing, developed environment." CEQA Determination, p. 5. The reason utility cabinets are not unusual is because, for more than 100 years, state and local laws have determined that the right-of-way is where utilities should be located. *See* Pub. Util. Code § 7901; San Francisco Public Works Code § 2.4. Indeed, all city utility networks that provide necessary services to city residents have been largely built along the right-of-way. Given that cabinets are usual along city streets, the Planning Department could have ended its analysis there. However, the Planning Department went further and applied the City's Initial Study Checklist and the CEQA Guidelines Checklist, cited by Appellants, and also considered whether the project would have a "substantial, demonstrable negative aesthetic effect," substantially degrade a scenic view or vista, or generate light or glare. The CEQA Determination concluded that in the context of San Francisco's urban right-of-way, the cabinets do not have the potential to cause a significant aesthetic impact.

The Planning Department's analysis is supported by CEQA case law. In *Bowman v. City of Berkeley*, the most on point decision issued by San Francisco's appellate district, in determining that an EIR was not necessary to evaluate aesthetic impacts of a four-story residential apartment building, even though existing, adjacent development consisted of single-story bungalows, the court explained that "[t]he significance of an environmental impact is in any event measured in light of the context where it occurs." (2004) 122 Cal.App.4th 572, 589. The *Bowman* court said, "we do not believe that our Legislature in enacting CEQA . . . intended to require an EIR where the sole environmental impact is the aesthetic merit of a building in a highly developed area." 122 Cal.App.4th at 592.

The *Bowman* court noted that the petitioners' claim boiled down to an argument that in their opinion a three-story building would not have potentially significant aesthetic impacts, while a four-story building would. 122 Cal.App.4th at 588. Recognizing the absurdity of this distinction in an urban environment, the court stated, "The aesthetic difference between a four-story and a three-story building on a commercial lot on a major thoroughfare in a developed urban area is not a significant environmental impact, *even under the fair argument standard.*" *Id.* at 592 (emphasis added). As discussed in detail below, the Appellants claim that their opinions on aesthetics create a fair argument of a significant aesthetic impact -- as explained in *Bowman*, opinions about aesthetic impacts in an urban environment do not create a fair argument.

*Bowman* is instructive to the current controversy on many levels, but one that might be overlooked is the fact that these cabinets are traditional, even ordinary, utility cabinets. They are smaller than many utility cabinets existing today, they are installed in the area selected by the State for construction of communication networks (public rights-of-way), and in a manner consistent with the City's detailed regulations. They are the type of utility cabinet that one routinely sees, even expects to see, in an urban environment. Like the building in *Bowman*, it would be very difficult for the City to credibly claim that somehow these cabinets create a unique and special aesthetic impact. *See also, Martin v. City and County of San Francisco* (2006) 135 Cal.App.4th 392, 403 ("A local agency's discretionary authority cannot negate this exemption.").

In addition, courts have held that consideration of aesthetics under CEQA involves an evaluation of the project on the existing environment, not of the aesthetic merits of the project itself. *Eureka Citizens for Responsible Gov't v. City of Eureka*, "the CEQA issue of aesthetics is not the judging of the individual beauty of the Project, but rather the physical elements of the preexisting environment the Project may significantly impact." (2007) 147 Cal.App.4th 357, 376. Since the existing areas are rights-of-way that already support similar utility structures in developed environments, the Lightspeed cabinets are appropriate, consistent uses that are not unusual and do not create adverse aesthetic impacts on the existing environment.

The court in *Bowman* also stated that such aesthetic concerns are outside of CEQA and may be addressed through conditions of approval under the City's police powers. *Bowman*, 122 Cal.App.4th 592-593. Although the City's authority does not extend to the full panoply of the police powers when dealing with the telephone corporation constructing or maintaining its network in the public rights-of-way (see Cal. Pub. Util. Code §§ 7901 & 7901.1), municipalities routinely use conditions of approval to impose limitations on the locations of Lightspeed cabinets and other reasonable regulations.

Cases in which courts have upheld findings of significant aesthetic impacts have generally involved large developments that are out of character with the existing environment. For example, *Pocket Protectors v. City of Sacramento*, relied on by Appellants, involved a mile-long continuous row of dense infill housing with substandard lot sizes, street widths, and setbacks, all of which was inconsistent the General Plan or Planned Unit Development zoning. (2004) 124 Cal.App.4th 903, 932. Moreover, the Planning Commission had voted against the project and issued findings that there were several inconsistencies with land use plans. *Id.* at 918-19. In contrast, the Lightspeed cabinets are entirely consistent with all requirements applicable to the right-of-way and are being installed pursuant to a municipal order that precisely for this purpose (the Surface Mounted Facility Order) and were found not to have any impacts in the Planning Department's CEQA Determination. *Pocket Protectors* provides no basis for the conclusions the Appellants assert.

Other cases cited by appellants are a bit more on point, but are in no way analogous to the utility cabinets at issue here. *Ocean View Estates v. Montecito Water Dist.* (2004) 116 Cal.App.4th 396, dealt with a four-acre aluminum cover over a reservoir that would have been readily visible from public hiking trails. *Sequoyah Hills Homeowners Assn. v. City of Oakland* (1993) 23 Cal.App.4th 704, concerned a proposal to build 46 homes on 10 acres of undeveloped land in a highly-visible and rural portion of the Oakland hills. None of the cases relied on by Appellants involve anything like the small utility cabinets placed along the right-of-way according to City policies and established requirements.

## **2. The Proposed Upgrade Does Not Cause Cumulative Aesthetic Impacts.**

The Department also considered whether the Lightspeed cabinets would cause any cumulative visual impact, and it properly found that they would not because they are widely dispersed throughout the City. CEQA Determination, p. 8. The cabinets would use a minute portion of the City's public rights-of-way. According to City of San Francisco Department of

Public of Works website, the City maintains 122,000,000 square feet of sidewalks.<sup>2</sup> All 726 Lightspeed cabinets together would occupy only 0.0055% of San Francisco's sidewalk space.<sup>3</sup> It is simply not credible to argue that occupying such a tiny fraction of the city sidewalks would create a significant aesthetic effect, especially since the cabinets will be dispersed throughout the whole City and are entirely consistent with the existing character of the right-of-way.

In *Association for Protection of Values v. City of Ukiah*, the court recognized that adding structures that are consistent with the existing nature of the area precludes the application of the "cumulative effects" exception. (1991) 2 Cal.App.4th 720, 734 ("as the last house to be constructed in this otherwise fully developed neighborhood" no cumulative impacts could occur). Consistent with this case, any argument regarding cumulative aesthetics impacts is limited by consideration of the context of the existing environment under CEQA case law, as explained above. In the context of the right-of-way, utility cabinets simply do not add a new visual element or cause a visual impact. *Bowman, supra*, 122 Cal.App.4th at 589.

### **3. Historic Resources.**

AT&T will not place any Lightspeed cabinets in any historic, conservation or preservation districts. This is a change in the project from two years ago. The Duboce Triangle Neighborhood Association raises concern regarding potential historic districts that could be designated in the future. Once again, the Planning Department covers this issue – the Planning Department examined potential historic districts and prepared a Historical Resource Evaluation Response. The Planning Department found the impact of the cabinets would be "not significant, and would not impair the ability of historic resources to convey their significance." Historical Resource Evaluation Response, February 8, 2011, p. 5.

#### **C. The Substantial Evidence Standard Applies to the Relevant Categorical Exemption Determination and Lay Opinion Regarding Aesthetics Does Not Constitute a Fair Argument.**

##### **1. Standard of Review is Substantial Evidence for All Relevant Issues.**

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<sup>2</sup> <http://sfdpw.org/index.aspx?page=1285>

<sup>3</sup> Each cabinet is 9.33 square feet and multiplied by 726 equates to 6,776 total square feet. This number overstates how much of the sidewalk the cabinets will occupy because the right-of-way is greater than the sidewalk area and many of the cabinets will be located in areas of right-of-way that are not sidewalk, such as the cabinet at 825 La Playa.

The Appellant's letter suggests that a categorical exemption may not be applied when a "fair argument" can be made that a project will have a significant effect on the environment. The Appellant's letter is incorrect as to the standard of review applicable to categorical exemption determinations themselves. Under CEQA case law it is uncontroverted that substantial evidence standard, *not* the fair argument standard, applies to review of an agency's determination of the applicability of a categorical exemption. *See, e.g., Save our Carmel River v. Monterey Peninsula Water Mgmt. Dist.* (2006) 141 Cal.App.4<sup>th</sup> 677, 694. An agency's determination of the applicability of a categorical exemption will be upheld if the agency has offered any substantial evidence that an exemption applies. *Banker's Hill, Hillcrest, Park West Community Preservation Group v. City of San Diego* (2006) 139 Cal.App.4<sup>th</sup> 249, 267. Thus, the City's determination that the upgrade is covered by the Class 3 categorical exemption is reviewed under the substantial evidence standard.

The Appellant's letter cites *Banker's Hill*, which applied the fair argument test to the narrow issue of whether the second prong of the unusual circumstances exception -- whether unusual circumstances would result in significant impacts. *Id.* at 264 (the court referred to a split in case law on this issue but clearly noted it is uncontroverted that substantial evidence applied to the rest of the determination). Since *Banker's Hill*, several courts have confirmed the narrowness of its holding or refused to follow its holding. *See e.g., Valley Advocates v. City of Fresno* (2008) 10 Cal.App. 4<sup>th</sup> 1039, 1069-1074 (confirming the very limited applicability of fair argument to the second prong of the unusual circumstance exception); *Hines v. California Coastal Commission* (2010) 186 Cal.App.4<sup>th</sup> 830, 856 (noting splint in authority and declining to address issue); *Committee to Save the Hollywoodland Specific Plan v. City of Los Angeles* (2008) 161 Cal.App. 4<sup>th</sup> 1168, 1187 (applying substantial evidence test to all exceptions). As explained above, there is nothing unusual about the Lightspeed cabinets and the second prong of the analysis under that exception is never reached, thus the controlling standard of review is substantial evidence.

## **2. Lay Opinion of Aesthetic Impacts Does Not Constitute a Fair Argument.**

Even assuming the fair argument standard was applied to the second prong of the analysis in this case, the most recent case law in San Francisco's First Appellant District, *Wollmer v. City of Berkeley*, is directly on point in negating the arguments Appellants raise regarding the standard of review. (2011) 193 Cal.App.4<sup>th</sup> 1329, 2011 WL 847013, 12-15. The *Wollmer* Court applies the *Banker's Hill* standard of review but clearly explains that "lay opinion is not substantial evidence" resulting in a fair argument. *Id.* The Court explains that substantial evidence does not include "unsubstantiated opinion or narrative" but rather "facts, reasonable assumptions predicated on facts, and expert opinion supported by facts." *Id.*; Guidelines § 15384. In *Wollmer*, the appellant had argued that lay opinion regarding traffic impacts

constituted a fair argument to thwart application of a categorical exemption but the Court found appellant's opinion were merely opinion, not evidence based on facts. *Id.* at 12. This is also consistent with *Banker's Hill*, which found that lay opinion does not raise a fair argument that views and community character would be affected by an infill housing development on urban street because it is consistent with the existing environment. *Banker's Hill*, 139 Cal.App.4<sup>th</sup> at 279.

*Bowman*, again the controlling precedent though not cited by Appellants, is most applicable to the instant case regarding aesthetics. The court found that neighborhood opposition to a project (a 40-unit apartment building with ground floor commercial) on aesthetic grounds in an urban environment was not substantial evidence of a fair argument. 122 Cal.App.4<sup>th</sup> 592. The court recognized that, while lay person opinion may be a relevant piece of an evaluation of the potential aesthetic impacts of a project, generalized, unsubstantiated opinions do not represent a fair argument. *Id.* See also CEQA § 21082.2(b). In making its determination, the court stated, "[t]o rule otherwise would mean that an EIR would be required for every urban building project *that is not exempt* under CEQA if enough people could be marshaled to complain about how it will look." 122 Cal.App.4<sup>th</sup> at 592 (emphasis added). Indeed, if lay person opinion about the aesthetic merits of a project were sufficient to overturn a categorical exemption determination, agencies could not find projects exempt simply because any resident found it to be aesthetically displeasing. Such an absurd result is not required by CEQA.

Cases have found that lay persons can provide substantial evidence constituting a fair argument when they provide actual personal factual experiences as to the existence of an environmental impact. In *Oro Fino Gold Mining Corporation v. County of El Dorado* (1990) 225 Cal. App. 3d 872, cited by Appellant, personal factual experience with traffic mishaps that had occurred on a particular road and noise levels that had been produced by mining operation constituted substantial evidence. The lay testimony was found to be substantial evidence because it was based on direct factual knowledge. See also, *Friends of the Old Trees*, 52 Cal.App.4<sup>th</sup> at 1399, n.10 (direct knowledge of site of proposed timber harvest one element in concluding fair argument regarding water supply impacts); *Arviv Enterprises, Inc. v. South Valley Area Planning Commission* (2002) 101 Cal.App.4<sup>th</sup> 1333 (personal experiences regarding problems encountered in construction constitute substantial evidence); *Mejia v. City of Los Angeles* (2005) 130 Cal.App.4<sup>th</sup> 322 (personal observations of wildlife on property can support fair argument that project may have biological impacts).

The Appellants letter cites to *Ocean View Estates Homeowners Association v. Montecito Water District* (2004) 116 Cal. App. 4<sup>th</sup> 369 in which personal testimony was considered in determining the aesthetic impact of four-acre aluminum cover for a large reservoir that was highly visible from public recreational trails. The County had indicated to the District that if the cover could be seen by the public, mitigation should be imposed to protect scenic views. *Id.* at

399. The lay testimony that the cover could be seen from the public trails and effect the scenic view even with mitigation was considered evidence that the mitigation was not effective in protecting the views. *Id.* at 402. This case is readily distinguishable as it relates to lay opinion as to whether a large aluminum cover on a four-acre reservoir would be visible from public views with which lay persons were familiar, and whether mitigation to protect scenic views was effective in physically screening the viewshed.

Appellants also cite to *Pocket Protectors* as a case that considered lay opinion to qualify as substantial evidence. As discussed above, *Pocket Protectors* involved a mile-long continuous row of dense infill housing that proposed substandard lot size, street width and setback, and was inconsistent the land use plans, and the mitigated negative declaration stated there would be significant visual impacts. The evidence in the record was far more than lay opinion because the environmental review document itself stated there would be aesthetic impacts and based on this the Court found that the "overall degradation of the existing visual character of the site from the excessive massing of housing with insufficient front, rear and side yard set back" constituted a potential of a significant aesthetic impact. *Pocket Protectors*, 124 Cal.App.4th at 937. In contrast, the Lightspeed upgrade involves use of the public right-of-way and is in no way an inconsistent use and the Planning Department concludes there is no potential aesthetic impact and here the only "evidence" in the record is lay opinion.

The Appellants also cite two other cases that do not support that lay opinion regarding aesthetics constitutes a fair argument. In *League for Protection v. City of Oakland*, a negative declaration was prepared for the demolition of a building that city's own documents stated was historic and would cause a significant impact; the case was not based on lay opinion representing a fair argument. In *Friends of "B" Street v. City of Hayward*, a negative declaration was prepared even though there was a long laundry list of impacts that the City had identified and did not mitigate, such as traffic and noise impacts and the condemnation of 12 existing homes. Neither of these cases supports the position that lay opinion regarding aesthetic impacts constitutes a fair argument to reverse the Planning Department's determination that the cabinets do not cause potential significant aesthetic impacts.

The Lightspeed facilities are entirely consistent with the existing right-of-way, and Appellants do not have any actual factual information that is relevant to a determination about potential aesthetic impacts of the cabinets. Rather, they offer general opinions opposing the cabinets that are not based on "facts, reasonable assumptions predicated on facts, [or] expert opinion supported by facts" as required by CEQA. *Wollmer*, 2011 WL 847013 at 12; Guidelines § 15384(b). The Appellants have not provided any specific information to counter the substantial evidence to even raise a fair argument to counter the Planning Department's determination that the proposed upgrade is exempt and will not have a significant environmental impact.

**D. Compliance with the Surface Mounted Facilities Order Is Not Mitigation.**

The CEQA Determination explained that all excavation permits were reviewed under the Department of Public Works Surface Mounted Facilities ("SMF") Order. Appellants argue that compliance with the SMF Order constitutes unlawful mitigation. Compliance with the City's code to receive an excavation permit is simply not a mitigation measure under CEQA. In fact, the argument turns CEQA on its head. CEQA applies where an agency is granting an approval. Pub. Res Code 21002; 14 Cal Code Regs. §15378. To argue that the approval itself, the excavation permit, is a mitigation measure is simply a legal impossibility.

The Appellants go on to cite two cases in which cities erroneously employed mitigation measures in a vain effort to try to avoid obvious environmental impacts.<sup>4</sup> These cases are clearly not applicable here. The procedure necessary to obtain the approval that is the subject of the CEQA review is not a mitigation measure and not at all akin to mitigating site specific impacts to endangered species and hazardous waste -- and as explained, above is not a logical argument under CEQA.

**III. The City Provided Proper Notice under CEQA and AT&T Conducted Extensive Community Outreach.**

The Appellants raise concern regarding whether the community was adequately notified of the exemption determination. CEQA does not require notice for exemptions. *See* Guidelines §§ 15061, 15602. The City's practice is to send notice of exemption determinations to the Board of Supervisors, the Historic Preservation List, and to other interested parties who receive such notices and to post the notice at the Planning Department. The Planning Department's February 22 CEQA Determination was noticed consistent with this practice, therefore there is no question that the CEQA Determination was properly noticed.

The Appellants real concern seems to be based on a misunderstanding of the process. The Appellants claim that AT&T is installing the cabinets "neighborhood by neighborhood so that many affected communities and individual property owners are unaware of AT&T's plans." However, each individual cabinet will go through its own separate notice as required by the SMF Order. The SMF Order has an extensive process for siting and permitting each cabinet,

---

<sup>4</sup> *Species Protection and Watershed Network v. County of Marin*, (2004) 125 Cal.App.4th 1098 (critical habitat for an endangered species); *Azusa Land Reclamation Co. v. Main San Gabriel Basin Watermaster*, 52 Cal.App.4th 1165 (hazardous waste leaking from a landfill).

including notice, and an appeal process within DPW before a permit is issued (and a separate appeal to the Board of Appeals after DPW issues the permit). AT&T will work with DPW and the community through that process for each cabinet -- and this process is just getting underway.

Finally, as an aside, the Appellants claim that community organizations are unaware of Lightspeed seems at best an exaggeration. Leaving the aside the fact that this is the second time the Planning Department has issued this exemption and this issue has come to a vote, AT&T has conducted extensive community outreach prior to even re-applying to the Planning Department. Since August 2010, representatives from AT&T's external affairs organization held over 100 meetings with community leaders, elected officials, neighborhood associations, retail merchant organizations and condominium and home-owner associations specifically to discuss its proposed Lightspeed upgrade. AT&T also created a website ([www.att.com/ipnetwork4sf](http://www.att.com/ipnetwork4sf)) to further educate and update the community on the upgrade, publicized the website through paid advertisements in community newspapers, and handouts at community fairs, festivals, farmers markets and AT&T retail stores.

In addition to the DPW process, AT&T has voluntarily agreed to two additional notices: mailing letters to residents and property owners and to provide pre-construction notification by placing door hangers. Here is an overview of the extensive community notice process that is required by the SMF Order and AT&T's additional notices:

- AT&T will identify three locations that may be appropriate for cabinet placement and contact the property owners to determine if private property is available for cabinet placement.
- AT&T will post a pre-application notification in conspicuous locations along either side of the proposed cabinet informing the public of its intent to file an application for a cabinet at that location. AT&T will ensure the notice is posted for 20 days. AT&T will send notice to any neighborhood association located within 300 feet of the proposed cabinet.
- In addition to the required posting, AT&T has voluntarily agreed to send letters to residents and property owners within 300 feet of the proposed location.
- If objections are raised at a DPW hearing, the SMF Order requires second round of notice repeating the last two bullets.

- AT&T has also voluntarily agreed to provide notice to all residents within 300 feet of the work 48 hours prior to the commencement of work.

This detailed community notification process provides ample notice and opportunity to comment on each of the individual cabinet locations. This process has only just begun for the permitting of the individual cabinet locations. As stated in an email from DPW to Planning, the one permit that has been issued complied with the SMF Order. *See Planning Department Memo re Appeal of Categorical Exemption for AT&T Lightspeed Network Upgrade, April 19, 2011, p. 6.* There is no credible argument that the community will not get sufficient notice of the Lightspeed upgrade.

#### **IV. The Cabinets Need To Be Above-Ground.**

Appellants alleges that the community does not have enough information regarding undergrounding and that undergrounding is technologically feasible. The SMF Order does state a preference for undergrounding and this issue was exhaustively considered by the City Planning and Public Works Departments when AT&T first proposed the upgrade in 2006. AT&T provided extensive information to the City and discussed this issue at length with the City departments throughout the consideration of the upgrade. The staff has properly concluded that this equipment needs to be placed in cabinets and not placed underground for good reasons.

AT&T's Lightspeed cabinets need to be placed above-ground due to several factors. First, electronics inside the cabinets require technician access and air cooling and an air- and water-tight environment. Placing the equipment underground would necessitate excavating an environmentally-secure underground vault large enough to allow technicians to climb down into. These vaults require a very large space in the public right-of-way that is free of other underground utilities (water, sewer, power, etc). The photographs in the attached description of building underground vaults indicate just how large a hole is necessary to build an underground vault. See Attachment 1. Even if space for a large underground vault is available, a vault requires an above-ground ventilation hood and an above-ground access hatch – above-ground structures that are larger than AT&T's proposed Lightspeed cabinets. See Attachment 1. Lastly, underground vaults may require additional above-ground power equipment, including a power pedestal and/or meter, depending on the proximity of the vault to an existing power source. Thus, as a practical matter there is no feasible way to place the electronics enclosed in the Lightspeed cabinet underground, especially not without an aboveground structure that likely would be as large or larger than the Lightspeed cabinet.

Planning and Public Works Departments properly considered this issue and determined the proposed cabinets are the best option even though the SMF Order states a preference for undergrounding. These departments determined it is not technologically feasible under the SMF Order and that it is not environmentally preferable under CEQA

**V. The Cabinets Will Not Impede Pedestrian Traffic.**

The appeal claims that the cabinets will impede pedestrian traffic and inconvenience property owners. Similarly, Duboce Triangle Neighborhood Association raises concern the cabinets will cause a safety hazard. Under the SMF Order, DPW reviews in detail the exact siting of each cabinet to ensure the cabinets do not create hazards to pedestrians and vehicles and to make sure public access is protected, including pedestrian traffic, access for disabled persons, and all other egress issues. As described above, the City's SMF Order has a detailed vetting process as well as detailed siting requirements with minimum set backs and prohibition on placing cabinets in "clear zones" or near street corners and other access points. Appellants fail to acknowledge these requirements or offer any rational basis for their concerns, and indeed, there are none.

**VI. AT&T Undertakes Several Efforts to Remove Graffiti and Trash.**

The appeal claims the cabinets will be magnets for graffiti and trash and will detract from its efforts to beautify the City. All utility cabinets – including City cabinets – can be defaced with litter and graffiti – as can all structures, including structures on private property. However, this has not kept the City from installing cabinets for other needed utility services, including cabinets necessary for Muni, or from allowing others to renovate or construct new structures on private property. Like these other utility services and structures on private property, utility cabinets are part of the existing surroundings in the public rights-of-way, and the cabinets will be consistent with the urban context.

AT&T and the City undertake great efforts to deter and remove graffiti and trash. AT&T has found a way to have the new cabinets coated with a graffiti resistant coating to discourage graffiti and facilitate graffiti removal. During the course of normal network maintenance, AT&T technicians proactively remove any graffiti found on our existing and new communications cabinets.

Pursuant to the SMF Order, each Lightspeed cabinet will have an AT&T sticker with a toll-free number that citizens can use to report any problems, including graffiti. AT&T will strive to remove any graffiti found on our equipment within 48 hours of being notified.

Angela Calvillo  
April 25, 2011  
Page 16

In addition, calls to the City's 3-1-1 system (and 28-CLEAN) are referred by e-mail to our engineering group. This practice has been in place for several years and addresses complaints promptly, adhering to the time frame required by City ordinances.

**VII. The Cabinets Are Not Inconsistent with the SMF Order.**

The appeal claims that the cabinets are a "direct contradiction" to the SMF Order. It is unclear what the Appellants mean by this broad statement, and the appeal does not explain it. AT&T has worked extensively with DPW to ensure compliance with the SMF Order and it will continue to do so throughout the Lightspeed upgrade process. The City Planning Department appears that compliance with the SMF Order is not a CEQA issue – page 10 of the the April 19 Memo correctly states, "whether a specific permit complies or not complies with the SMF Order is not a CEQA issue." As such, the issue is not properly before the Board. If an appellant wishes to challenge the process under the SMF Order, that appeal lies with the Board of Appeals.

**VIII. Utility Cabinets Do Not Devalue Property Values.**

The appeal comments that the cabinets will negatively impact the property values of adjacent properties. First, there is no evidence that indicates cabinets devalue property. Second, under CEQA economic impacts are not relevant to environmental impacts unless they result in secondary environmental impacts, which is not the case, nor alleged in the appeal. Guidelines § 15131(a).

For all of the above reasons, we ask that you vote on April 26, 2011 to deny the appeal and uphold the Planning Department's proper determination that the proposed upgrade is categorically exempt from CEQA. Thank you for your time and consideration of this matter. If you have any additional questions, please feel free to contact me at 415-743-6947.

Sincerely yours,

HOLLAND & KNIGHT LLP



Amanda J. Monchamp

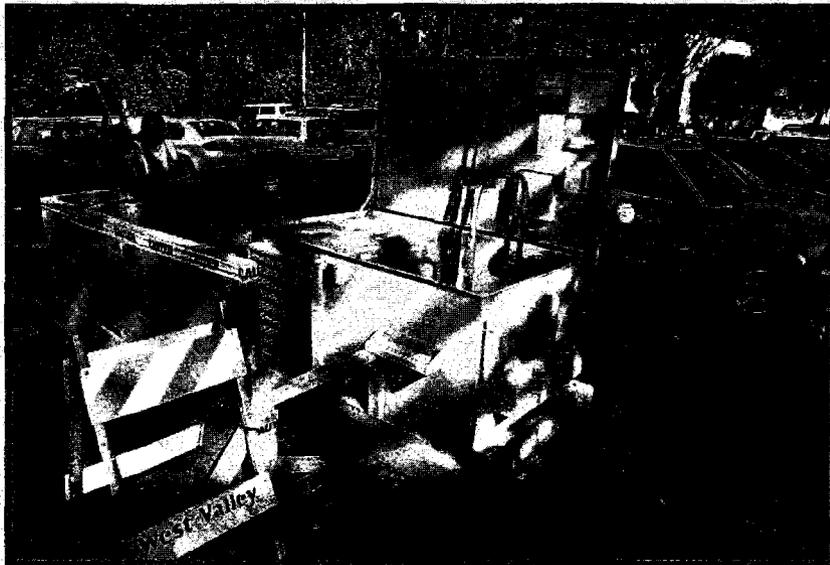
## Attachment 1

### Undergrounding Photographs



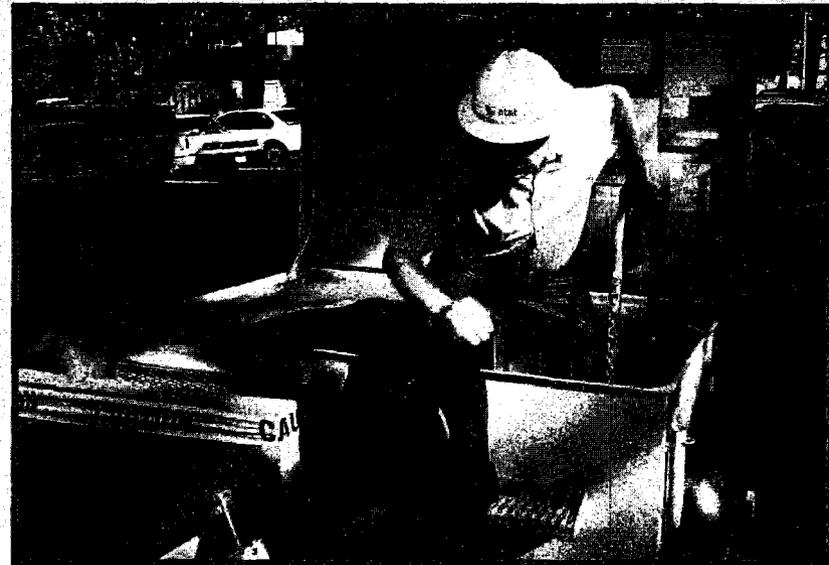
# Undergrounding Requires Large Above-Ground Equipment

## Access Hatch for Undergrounding



Undergrounding telecommunications equipment requires a Ground Access Point, which contains a ventilation fan, security equipment and an access ladder.

## Engineer Access



Ground Access Points usually are reserved for accessing underground vaults at large Controlled Environment Vault (CEV) installations (this one houses equipment that can deliver telephone and broadband service to multiple neighborhoods).

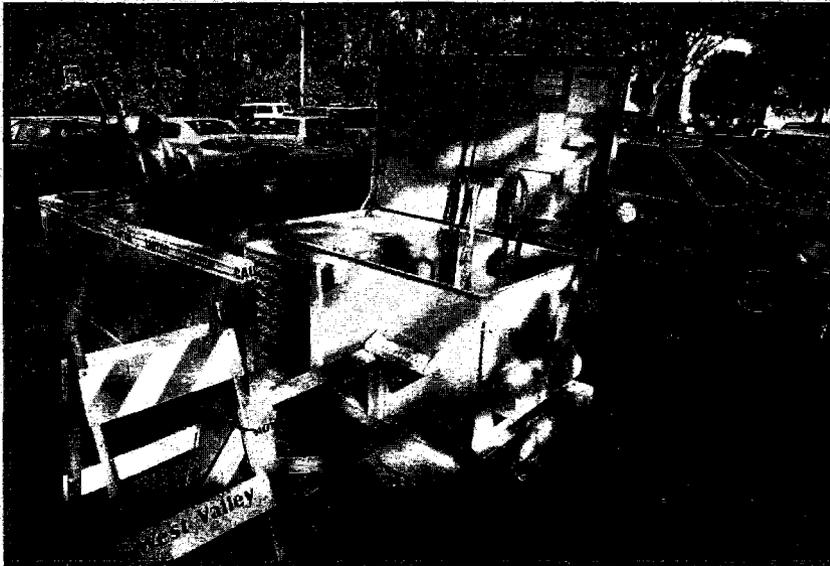


Lightspeed Build • San Francisco • 2008



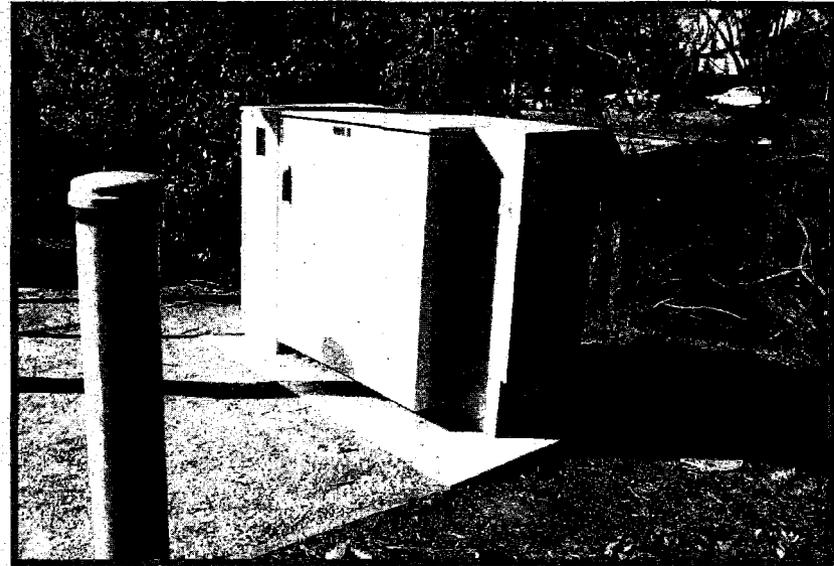
## Underground Installations Require Larger Surface Equipment Than VRAD

### GAP Access Hatch for Underground Installation Volume = 101.2 cubic feet



A Ground Access Point or access hatch is required for underground telecommunications installs to facilitate ventilation and engineer access. The hatch is 39 inches tall, 83 inches wide and 54 inches deep and occupies a 31.2 sq. ft footprint. Undergrounding also requires a separate 12 sq. ft power pedestal and, in some instances, a surface-mounted transformer box.

### VRAD Cabinet for Surface Installations Volume = 42.6 cubic feet



The VRAD cabinet is 48 inches tall, 59 inches wide and 26 inches deep and occupies a 10.7 sq. ft footprint.

**Document is available  
at the Clerk's Office  
Room 244, City Hall**



To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: OCC's First Quarter Statistical Report

---

From: Pamela Thompson/OCC/SFGOV  
To: Matthew Goudeau/MAYOR/SFGOV@SFGOV, Board of Supervisors/BOS/SFGOV@SFGOV  
Date: 04/27/2011 11:26 AM  
Subject: OCC's First Quarter Statistical Report

---

Attached is the Office of Citizen Complaints' First Quarter Statistical Report. A hardcopy is being placed in interoffice mail today.



OCC\_1Q11.pdf

Thanks,

Pamela Thompson  
Executive Assistant  
Police-Office of Citizen Complaints  
25 Van Ness Avenue #700  
San Francisco, CA 94102  
415-241-7721  
[www.sfgov.org/occ](http://www.sfgov.org/occ)



To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: CCSF Investment Report for the month of March 2011

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--- Forwarded by Board of Supervisors/BOS/SFGOV on 04/28/2011 05:48 PM ---

From: Brian Starr/TTX/SFGOV  
To: Brian Starr/TTX/SFGOV@SFGOV  
Cc: Ben Rosenfield/CON/SFGOV@SFGOV, Board of Supervisors/BOS/SFGOV@SFGOV, cynthia.fong@sfcta.org, dgriffin@ccsf.edu, graziolij@sfusd.edu, Greg Wagner/MAYOR/SFGOV@SFGOV, Harvey Rose/BudgetAnalyst/SFGOV@SFGOV, Jose Cisneros/TTX/SFGOV@SFGOV, Kurian Joseph/TTX/SFGOV@SFGOV, Michelle Durgy/TTX/SFGOV@SFGOV, ras94124@aol.com, sfdocs@sfpl.info, Tonia Lediju/CON/SFGOV@SFGOV, TRydstrom@sfwater.org, Pauline Marx/TTX/SFGOV@SFGOV  
Date: 04/28/2011 11:09 AM  
Subject: CCSF Investment Report for the month of March 2011

---

All,

Attached please find the CCSF Investment Report for the month of March 2011.



CCSF Monthly Investment Report 033111.pdf

Thank you,

Brian Starr  
Investment Analyst  
City and County of San Francisco  
City Hall - Room 140  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4638  
415-554-4487 (phone)  
415-554-5660 (fax)  
brian.starr@sfgov.org

3

**Office of the Treasurer & Tax Collector  
City and County of San Francisco**



**José Cisneros, Treasurer**

Pauline Marx, Chief Assistant Treasurer  
Michelle Durgy, Chief Investment Officer

Investment Report for the month of March 2011

April 27, 2011

**The Honorable Edwin M. Lee  
Mayor of San Francisco  
City Hall, Room 200  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4638**

**The Honorable Board of Supervisors  
City and County of San Francisco  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4638**

Ladies and Gentlemen,

In accordance with the provisions of California State Government Code Section 53646, we forward this report detailing the City's pooled fund portfolio as of March 31, 2011. These investments provide sufficient liquidity to meet expenditure requirements for the next six months. A review of the investments of March 31, 2011 showed that the portfolio held two investments totaling \$23.6 million that were in compliance with California Code, but were not in compliance with CCSF policy. As of the date of this report, this technical non-compliance has been corrected through normal trading activity. Other than this instance, investments are in compliance with our statement of investment policy.

This correspondence and its attachments show the investment activity for the month of March 2011 for the portfolios under the Treasurer's management. All pricing and valuation data is obtained from Interactive Data Corporation.

**CCSF Investment Earnings Statistics**

	Pooled Fund		All Funds	
	Fiscal YTD	March 2011	Fiscal YTD	March 2011
<i>(in \$ million)</i> Average Daily Balance	\$ 4,280	\$ 4,520	\$ 4,300	\$ 4,520
Net Earnings	40.71	3.21	40.86	3.21
Earned Income Yield	1.27%	0.84%	1.27%	0.84%

**CCSF Pooled Fund Statistics**

<i>(in \$ million)</i> Investment Type	% of Portfolio	Book Value	Market Value	Coupon*	Yield to Maturity*	Days to Maturity*
U.S. Treasuries	8.6%	\$ 379	\$ 377	1.24%	1.21%	804
Federal Agencies	58.3%	2,564	2,550	1.53%	1.35%	1,072
TLGP	19.1%	833	834	2.10%	1.48%	340
State & Local Agency						
Government Obligations	1.1%	50	50	3.00%	1.63%	72
Public Time Deposits	0.2%	10	10	0.71%	0.71%	123
Negotiable CDs	8.8%	387	387	0.27%	0.23%	135
Commercial Paper	3.4%	150	150	0.00%	0.37%	109
Medium Term Notes	0.3%	12	12	6.38%	0.63%	198
Money Market Funds	0.1%	2	2	0.17%	0.17%	1
<b>Totals</b>	<b>100.0%</b>	<b>\$ 4,387</b>	<b>\$ 4,372</b>	<b>1.48%</b>	<b>1.24%</b>	<b>779</b>

\* denotes weighted averages

In the remainder of this report, we provide additional information and analytics at the security-level and portfolio-level, as recommended by the California Debt and Investment Advisory Commission.

Very truly yours,

**José Cisneros  
Treasurer**

cc: Treasury Oversight Committee: Joe Grazioli, Don Griffin, Todd Rydstrom, Richard Sullivan  
Ben Rosenfield, Controller, Office of the Controller  
Tonia Lediju, Internal Audit, Office of the Controller  
Cynthia Fong, Deputy Director for Finance & Administration, San Francisco County Transportation Authority  
Harvey Rose, Budget Analyst  
San Francisco Public Library

## Portfolio Summary Pooled Fund

As of March 31, 2011

<i>(in \$ million)</i> Security Type	Par Value	Book Value	Market Value	Market/Book Price	Current % Allocation	Max. Policy Allocation	Compliant?
U.S. Treasuries	\$ 380	\$ 379	\$ 377	99.46	8.62%	100%	Yes
Federal Agencies	2,557	2,564	2,550	99.45	58.33%	70%	Yes
TLGP	821	833	834	100.18	19.08%	30%	Yes
State & Local Agency							
Government Obligations	50	50	50	99.73	1.15%	20%	Yes
Public Time Deposits	10	10	10	100.00	0.23%	100%	Yes
Negotiable CDs	387	387	387	99.92	8.85%	30%	No <sup>1</sup>
Bankers Acceptances	-	-	-	-	0.00%	40%	Yes
Commercial Paper	150	150	150	100.04	3.43%	25%	Yes
Medium Term Notes	12	12	12	96.57	0.27%	15%	No <sup>2</sup>
Repurchase Agreements	-	-	-	-	0.00%	100%	Yes
Reverse Repurchase/ Securities Lending Agreements	-	-	-	-	0.00%	\$75mm	Yes
Money Market Funds <sup>3</sup>	2	2	2	100.00	0.05%	100%	Yes
LAIF	-	-	-	-	0.00%	\$50mm	Yes
<b>TOTAL</b>	<b>\$ 4,369</b>	<b>\$ 4,387</b>	<b>\$ 4,372</b>	<b>99.65</b>	<b>100.00%</b>	<b>-</b>	<b>No</b>

Note: The full Investment Policy can be found at <http://www.sftreasurer.org/>, in the Investment Report section of the About Us menu.

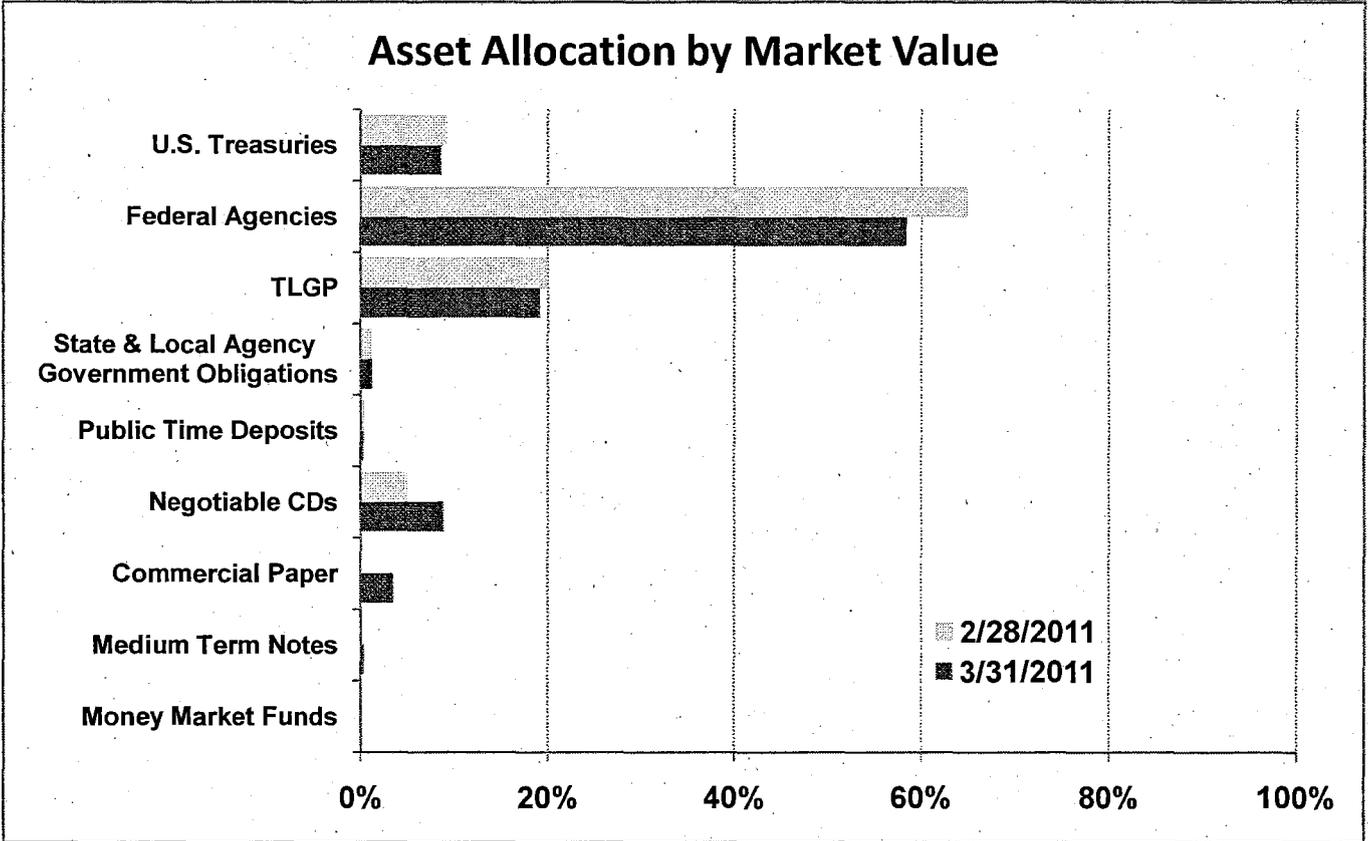
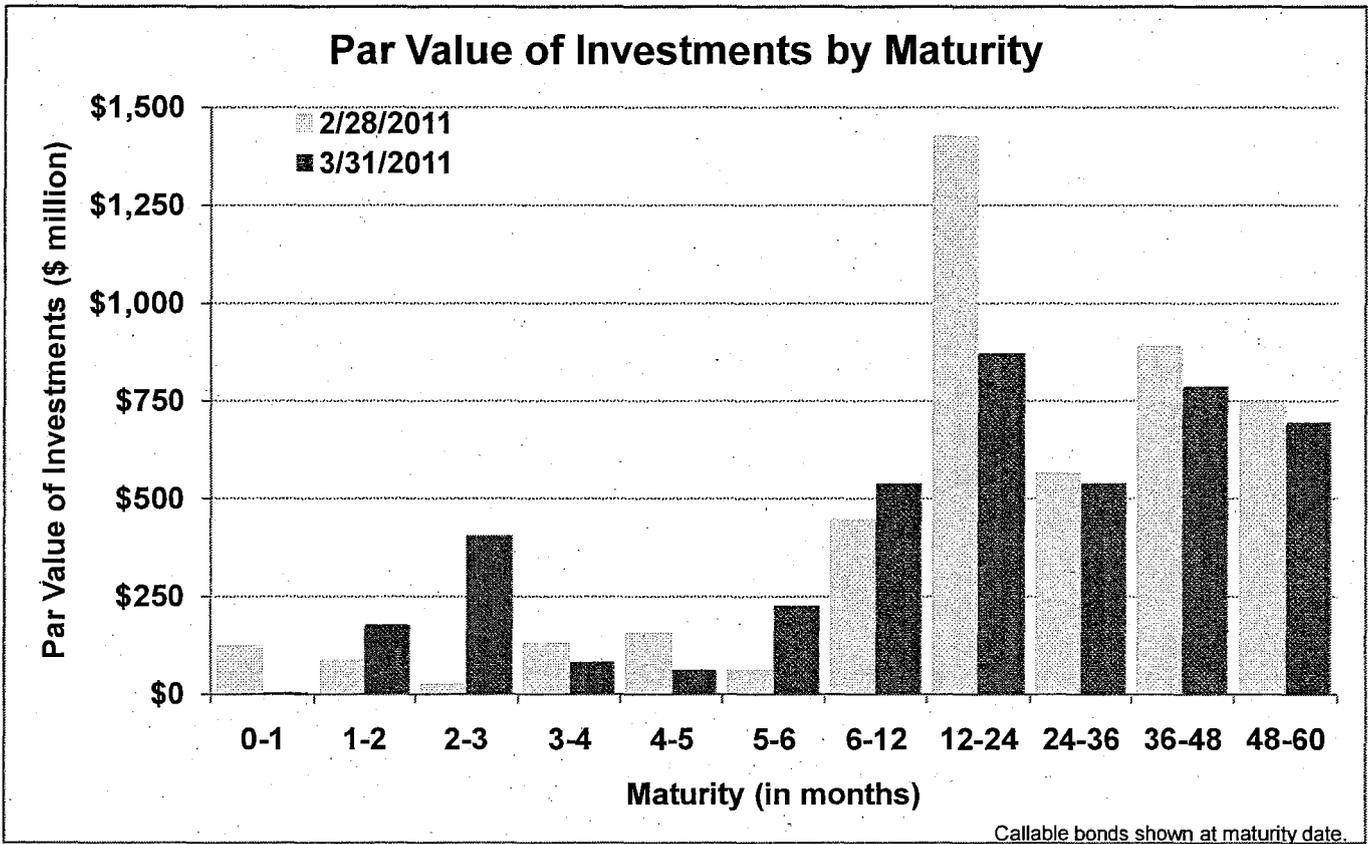
<sup>1</sup> \$11.9 million, or 0.27% of the pooled fund's assets, is a RBC YCD (CUSIP: 78009JVK8) with maturity 3/15/13. While compliant with California Code, CCSF's investment policy limits holdings in negotiable CDs to those with no more than 180 days to maturity. As of the date of this report, the position has been sold through normal trading activity.

<sup>2</sup> \$11.7 million, or 0.27% of the pooled fund's assets, is a HSBC MTN (CUSIP: 441812JW5). HSBC has a long-term credit rating of the second-highest ranking from one NRSRO, which is compliant with California Code. CCSF's investment policy requires this ranking from two NRSROs. As of the date of this report, the position has been sold through normal trading activity.

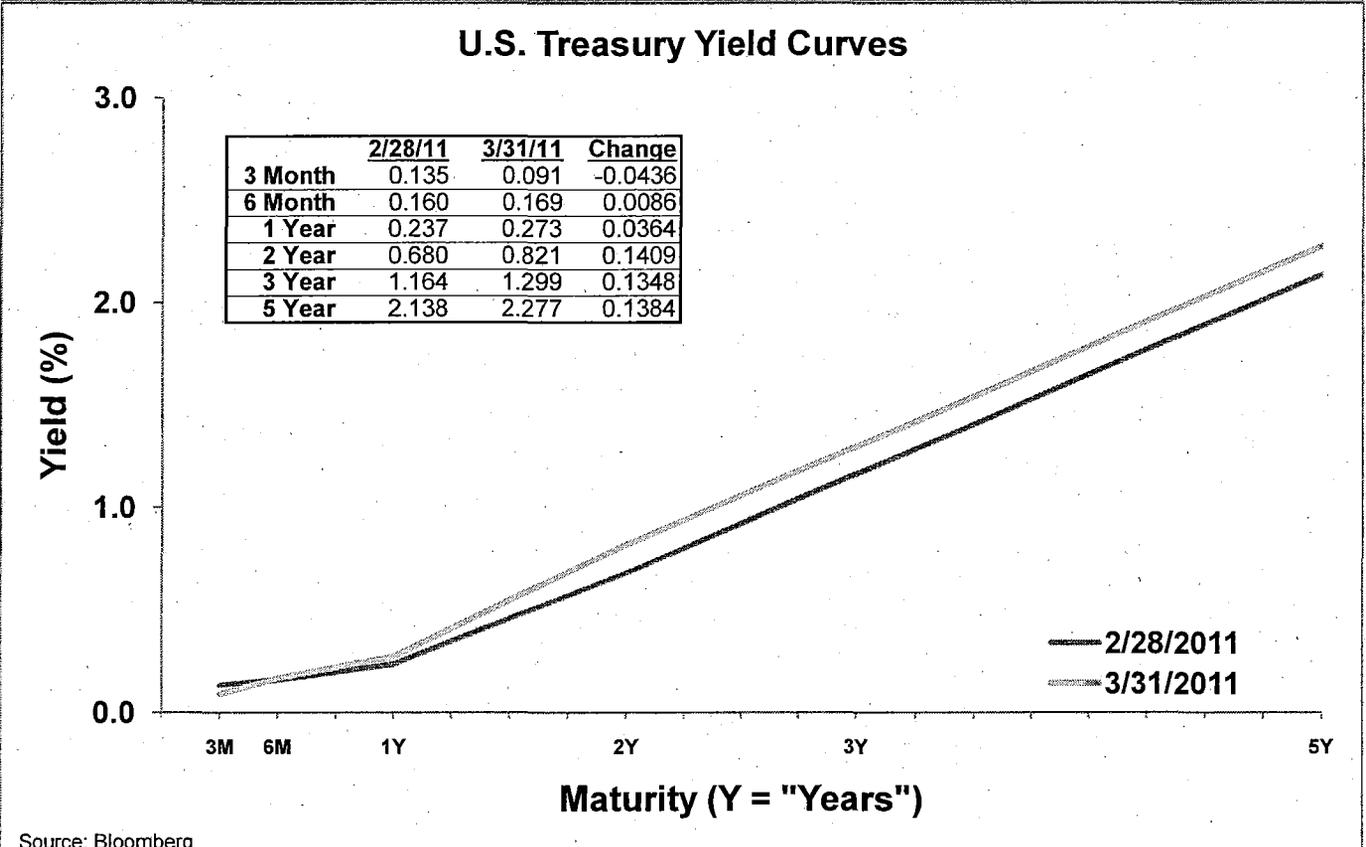
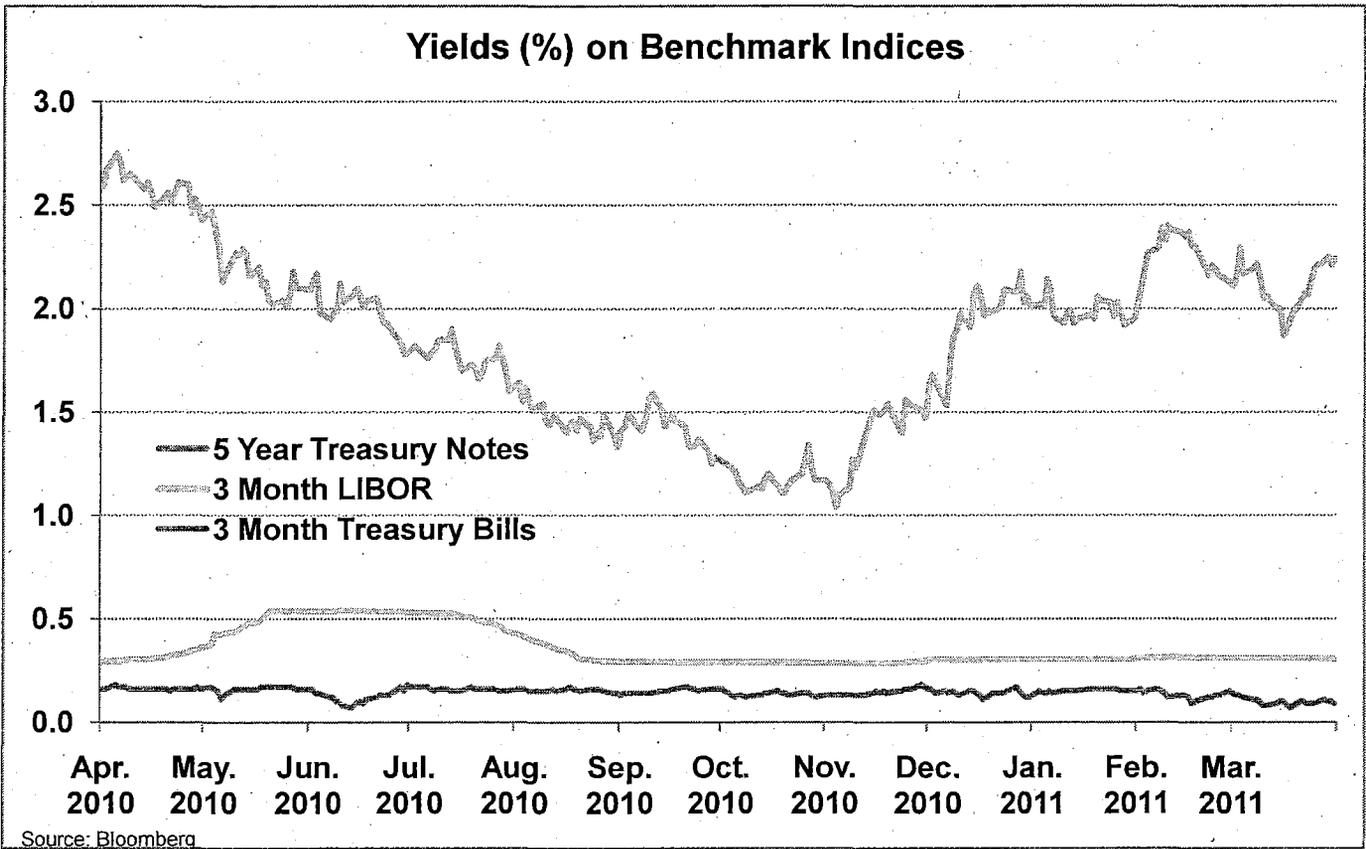
<sup>3</sup> PFM Prime Series - Institutional Class, 0.05% of fund's net assets

# Portfolio Analysis

## Pooled Fund



# Yield Curves



## Investment Portfolio Pooled Fund

As of March 31, 2011

Type of Investment	CUSIP	Issue Name	Settle	Maturity	Duration	Coupon	Par Value	Book Value	Amortized	
			Date	Date					Book Value	Market Value
U.S. Treasury	912828LF5	T N 1.125 06 30 2011	12/31/10	6/30/11	0.25	1.13	\$ 30,000,000	\$ 30,023,933	\$ 30,011,901	\$ 30,075,000
U.S. Treasury	912828LV0	T 1 08 31 11	10/29/09	8/31/11	0.42	1.00	100,000	100,316	100,072	100,340
U.S. Treasury	912828LV0	T 1 08 31 11	10/29/09	8/31/11	0.42	1.00	99,900,000	100,200,480	99,968,067	100,239,660
U.S. Treasury	912828KA7	T 1.125 12 15 11	12/9/09	12/15/11	0.70	1.13	50,000,000	50,378,906	50,132,823	50,310,000
U.S. Treasury	912828LB4	T 1.5 07.15.12	3/23/10	7/15/12	1.28	1.50	50,000,000	50,441,406	50,246,038	50,685,000
U.S. Treasury	912828PJ3	T BILL 1.375 11 30 15	12/16/10	11/30/15	4.52	1.38	50,000,000	49,519,531	49,577,889	48,420,000
U.S. Treasury	912828PJ3	TB 1.375 11 30 15	12/16/10	11/30/15	4.52	1.38	50,000,000	49,519,531	49,577,889	48,420,000
U.S. Treasury	912828PJ3	TREASURY NOTE 1.375 11 30 2015	12/23/10	11/30/15	4.51	1.38	50,000,000	48,539,063	48,662,721	48,420,000
<b>Subtotals</b>					<b>2.14</b>	<b>1.24</b>	<b>\$ 380,000,000</b>	<b>\$ 378,723,168</b>	<b>\$ 378,277,400</b>	<b>\$ 376,670,000</b>
Federal Agency	313384GA1	FHLB DISC NOTE	3/23/11	5/25/11	0.15	0.00	\$ 100,000,000	\$ 99,981,275	\$ 99,981,275	\$ 99,997,000
Federal Agency	3128X8P22	FHLMC 1.125	11/20/09	6/1/11	0.17	1.13	28,600,000	28,779,471	28,619,620	28,644,688
Federal Agency	31331YZ86	FFCB Bullet 3.875 8 25 11	11/19/09	8/25/11	0.40	3.88	50,000,000	52,705,000	50,613,245	50,750,000
Federal Agency	31344AJT2	FHLMC 5.75 01 15 12	6/10/10	1/15/12	0.78	5.75	20,000,000	21,479,608	20,732,203	20,862,500
Federal Agency	31331JGD9	FFCB 2 Year Bullet .95 Coupon	3/9/10	3/5/12	0.93	0.95	17,050,000	17,016,071	17,034,179	17,145,906
Federal Agency	31331JGD9	FFCB 2 Year Bullet Fixed .95	3/9/10	3/5/12	0.93	0.95	58,000,000	57,893,860	57,950,507	58,326,250
Federal Agency	880591DT6	TVA 6.79 5 23 12	8/4/10	5/23/12	1.10	6.79	20,500,000	22,725,275	21,913,625	21,983,047
Federal Agency	31398A6V9	FNMA FLOAT 0.3816668 12 03 201	12/21/10	12/3/12	1.67	0.37	50,000,000	50,000,000	50,000,000	50,062,500
Federal Agency	31398A6V9	FNMA FLOAT 0.3835 12 03 12	12/23/10	12/3/12	1.67	0.36	50,000,000	50,000,000	50,000,000	50,062,500
Federal Agency	31331G2R9	FFCB 1.875 12.07.12	3/26/10	12/7/12	1.66	1.88	37,000,000	37,333,370	37,208,061	37,705,313
Federal Agency	31331JAB9	FFCB 1.625 Bullet 12.12	4/16/10	12/24/12	1.71	1.63	50,000,000	50,048,500	50,031,231	50,750,000
Federal Agency	3134G1U69	FHLMC FLOAT 0.36 01 10 2013	1/11/11	1/10/13	1.77	0.36	50,000,000	50,000,000	50,000,500	50,046,875
Federal Agency	3134G1U69	FHLMC FLOAT QTR 0.36 01 10 2013	1/12/11	1/10/13	1.77	0.36	50,000,000	49,989,900	49,991,995	50,046,875
Federal Agency	3134G1U69	FHLMC FRN FF+19	3/22/11	1/10/13	1.77	0.35	35,000,000	35,015,925	35,039,630	35,032,813
Federal Agency	31398AF23	FNMA 3NC1.5 1X 1.80	2/8/10	2/8/13	1.83	1.80	50,000,000	50,000,000	50,000,000	50,250,000
Federal Agency	31398AF23	FNMA 1.8 2 8 13	2/8/10	2/8/13	1.83	1.80	25,000,000	24,987,500	24,992,256	25,125,000
Federal Agency	3134G1KL7	FHLMC 1.5 07 12 13	7/12/10	7/12/13	2.24	1.50	50,000,000	50,000,000	50,000,000	50,078,125
Federal Agency	3134G1KL7	FHLMC 1.5 7 12 13	7/12/10	7/12/13	2.24	1.50	50,000,000	50,000,000	50,000,000	50,078,125
Federal Agency	31398AV90	FNMA 1.3 7 16 13	7/16/10	7/16/13	2.26	1.30	25,000,000	24,987,500	24,990,454	25,046,875
Federal Agency	31398AV90	FNMA 1.3 7 16 13	7/16/10	7/16/13	2.26	1.30	50,000,000	49,975,000	49,980,908	50,093,750
Federal Agency	3134G2BC5	FHLMC STRNT	3/30/11	9/30/13	2.49	0.50	22,850,000	22,850,000	22,850,000	22,764,313
Federal Agency	3136FPYX9	FNMA STRNT 0.5 12 03 13	12/3/10	12/3/13	2.65	0.50	50,000,000	50,000,000	50,000,000	49,546,875
Federal Agency	31315PLT4	FARMER MAC 1.25 12 06 2013	12/6/10	12/6/13	2.63	1.25	35,000,000	34,951,700	34,956,812	34,879,688
Federal Agency	31331J6A6	FFCB 1.30 12 23 13	12/23/10	12/23/13	2.68	1.30	75,000,000	74,976,563	74,978,880	74,976,563
Federal Agency	313371UC8	FHLB 0.875 12 27 13	11/18/10	12/27/13	2.71	0.88	75,000,000	74,865,000	74,880,938	74,062,500
Federal Agency	3136FP4E4	FNMA 1.75 12 30 13	1/28/11	12/30/13	2.69	1.75	30,000,000	30,157,980	30,092,929	29,990,625
Federal Agency	3135G0AZ6	FNMA FRN T-BILL +21	3/4/11	3/4/14	2.92	0.36	25,000,000	24,985,000	24,985,383	25,007,813
Federal Agency	3135G0AZ6	FNMA FRN T-BILL+21	3/4/11	3/4/14	2.91	0.36	25,000,000	24,992,500	24,992,692	25,007,813
Federal Agency	31398A3R1	FNMA 1.35 3 21 2011	11/10/10	3/21/14	2.92	1.35	24,500,000	24,564,827	24,500,000	24,308,594
Federal Agency	3134G1GX6	FHLMC 2.05 6 30 14	6/30/10	6/30/14	3.15	2.05	37,900,000	37,900,000	37,900,000	38,042,125
Federal Agency	3133724E1	FHLB 06 30 2014	12/31/10	6/30/14	3.19	1.21	50,000,000	50,000,000	50,000,000	49,375,000
Federal Agency	3136FM3R3	FNMA 1.75 8 18 14	8/18/10	8/18/14	3.29	1.75	53,270,000	53,507,584	53,360,477	53,103,531
Federal Agency	313370JS8	FHLB 1.375 09 12 2014	12/3/10	9/12/14	3.38	1.38	26,095,000	26,129,068	26,126,241	25,834,050
Federal Agency	31398A3Q3	FNMA 1.50 9 23 14	11/4/10	9/23/14	3.40	1.50	27,435,000	27,627,045	27,539,049	27,057,769
Federal Agency	313371CN4	FHLB 1.38 10 21 14	11/4/10	10/21/14	3.46	1.35	45,525,000	45,598,751	45,613,401	44,671,406
Federal Agency	3128X3L76	FHLMC 5. 11 13 2014	12/23/10	11/13/14	3.31	5.00	21,910,000	24,606,902	24,540,733	24,388,569
Federal Agency	3128X3L76	FHLMC 5.0 11 13 2014	12/23/10	11/13/14	3.31	5.00	1,000,000	1,123,090	1,120,070	1,113,125
Federal Agency	31331J4S9	FFCB 1.40 12 08 14	12/16/10	12/8/14	3.59	1.40	27,000,000	26,986,500	26,995,885	26,611,875
Federal Agency	31331J4S9	FFCB 1.4 12 08 14	12/8/10	12/8/14	3.59	1.40	19,000,000	18,956,680	18,960,060	18,726,875

# Investment Portfolio

## Pooled Fund

Type of Investment	CUSIP	Issue Name	Settle	Maturity	Duration	Coupon	Par Value	Book Value	Amortized	
			Date	Date					Book Value	Market Value
Federal Agency	313371PC4	FHLB 0.875 12 12 14	11/22/10	12/12/14	3.63	0.88	25,000,000	24,617,500	24,659,582	24,226,563
Federal Agency	313371W51	FHLB 1.25 12 12 14	12/8/10	12/12/14	3.60	1.25	50,000,000	49,725,000	49,771,051	49,156,250
Federal Agency	313371W51	FHLB 1.25 12 12 14	12/8/10	12/12/14	3.60	1.25	75,000,000	74,391,000	74,480,056	73,734,375
Federal Agency	3133XVNU1	FHLB 2.75 12 12 2014	11/23/10	12/12/14	3.52	2.75	25,400,000	26,848,308	26,722,070	26,233,438
Federal Agency	3133XVNU1	FHLB 2.75 12 12 2014	11/23/10	12/12/14	3.52	2.75	2,915,000	3,079,668	3,065,316	3,010,648
Federal Agency	3133XVNU1	FHLB 2.75 12 12 2014	12/8/10	12/12/14	3.52	2.75	25,000,000	26,332,000	26,228,349	25,820,313
Federal Agency	3133XVNU1	FHLB 2.75 12 12 2014	12/8/10	12/12/14	3.52	2.75	50,000,000	52,674,000	52,465,921	51,640,625
Federal Agency	313371W93	FHLB 1.34 12 15 2014	12/15/10	12/15/14	3.61	1.34	75,000,000	75,000,000	75,000,000	73,687,500
Federal Agency	31331J6Q1	FFCB 1.72 12 29 2014	12/29/10	12/29/14	3.63	1.72	27,175,000	27,157,065	27,158,206	27,030,633
Federal Agency	31331J6Q1	FFCB 1.72 12 29 2014	12/29/10	12/29/14	3.63	1.72	70,000,000	69,988,800	69,989,513	69,628,125
Federal Agency	31331JE33	FFCB BD CALL	9/16/10	3/16/15	3.84	1.75	50,000,000	49,975,000	49,977,999	49,187,500
Federal Agency	3136FMA38	FNMA 2.5 6 25 12	6/25/10	6/25/15	4.05	2.50	49,080,000	49,018,650	49,028,057	49,141,350
Federal Agency	3136FMX90	FNMA STRNT 1.75 7 27 15	7/27/10	7/27/15	4.17	1.75	25,000,000	25,000,000	25,000,000	25,132,813
Federal Agency	3136FMX90	FNMA STRNT 1.75 7 27 15	7/27/10	7/27/15	4.17	1.75	25,000,000	25,000,000	25,000,000	25,132,813
Federal Agency	3136FM6G4	FNMA 2.125 8 1 15	8/10/10	8/10/15	4.17	2.13	25,000,000	25,000,000	25,000,000	24,875,000
Federal Agency	3137EACM9	FHLMC 1.75 09 10 15	12/15/10	9/10/15	4.29	1.75	50,000,000	49,050,000	49,108,757	49,078,125
Federal Agency	313370JB5	FHLB 1.75 09 11 2015	12/15/10	9/11/15	4.29	1.75	75,000,000	73,587,000	73,674,343	73,617,188
Federal Agency	31315PGT0	FARMER MAC 2.125 09 15 15	9/15/10	9/15/15	4.27	2.13	45,000,000	44,914,950	44,924,172	44,859,375
Federal Agency	31398A4M1	FNMA 1.625 10 26 2015	12/15/10	10/26/15	4.36	1.63	25,000,000	24,317,500	24,413,914	24,328,125
Federal Agency	31398A4M1	FNMA 1.625 10 26 2015	12/23/10	10/26/15	4.39	1.63	42,000,000	40,924,380	41,092,672	40,871,250
Federal Agency	31398A4M1	FNMA 1.625 10 26 2015	12/23/10	10/26/15	4.39	1.63	50,000,000	48,701,500	48,902,856	48,656,250
Federal Agency	31331J2R3	FFCB 1.62 11 16 15	11/16/10	11/16/15	4.45	1.62	32,400,000	32,116,500	32,116,615	31,458,375
Federal Agency	31331J2S1	FFCB 1.50 11 16 2015	12/15/10	11/16/15	4.46	1.50	25,000,000	24,186,981	24,266,641	24,281,250
Federal Agency	313371ZY5	FHLB 1.875 12 11 15	12/3/10	12/11/15	4.49	1.88	25,000,000	24,982,000	24,983,168	24,531,250
Federal Agency	313371ZY5	FHLB 1.875 12 11 15	12/14/10	12/11/15	4.49	1.88	50,000,000	49,871,500	49,907,759	49,062,500
<b>Subtotals</b>					<b>2.85</b>	<b>1.53</b>	<b>\$ 2,556,605,000</b>	<b>\$ 2,564,156,745</b>	<b>\$ 2,560,431,057</b>	<b>\$ 2,549,938,878</b>
TLGP	17313YAC5	CITIGROUP FDG INC GTD TLGP	6/29/09	6/3/11	0.18	1.25	\$ 50,000,000	\$ 49,957,000	\$ 49,996,152	\$ 50,093,750
TLGP	17313YAC5	CITIGROUP FDG INC GTD TLGP	6/29/09	6/3/11	0.18	1.25	50,000,000	49,957,000	49,996,152	50,093,750
TLGP	38146FAF8	GS 1.625 07.15.11 TLGP	4/16/09	7/15/11	0.29	1.63	50,000,000	50,204,500	50,026,186	50,202,700
TLGP	61757UAF7	MORGAN STANLEY FDIC GTD TLG	3/16/09	9/22/11	0.48	2.00	25,000,000	25,037,750	25,007,140	25,215,850
TLGP	36967HAD9	GE TLGP 3 12 09 11	7/30/09	12/9/11	0.68	3.00	50,000,000	51,602,500	50,468,480	50,929,688
TLGP	4042EPAA5	HSBC 3.125 12 16 11 TLGP	9/16/09	12/16/11	0.70	3.13	50,000,000	51,969,550	50,621,332	51,000,000
TLGP	36967HAN7	GENL ELEC CAP CORP FDIC TLGP	3/24/09	3/12/12	0.94	2.25	35,000,000	35,185,150	35,059,098	35,624,225
TLGP	61757UAN0	MORGAN STANLEY FDIC GTD TLGP	3/19/09	3/13/12	0.94	0.51	25,000,000	25,040,325	25,012,837	25,066,406
TLGP	61757UAP5	MS 2.25 3 13 12	11/4/09	3/13/12	0.94	2.25	20,000,000	20,431,800	20,174,226	20,346,060
TLGP	61757UAP5	MS TLGP 2.25 03 13 12	11/6/09	3/13/12	0.94	2.25	50,000,000	51,084,000	50,438,401	50,865,150
TLGP	905266AA0	Union Bank TLGP Float 03 16 12	3/23/09	3/16/12	0.95	0.51	25,000,000	25,033,725	25,010,839	25,050,781
TLGP	064244AA4	BK OF THE WEST.BNP 2.15 03.27.12	4/2/09	3/27/12	0.98	2.15	5,000,000	5,026,950	5,008,926	5,089,063
TLGP	064244AA4	BK OF THE WEST.BNP 2.15 03.27.12	4/2/09	3/27/12	0.98	2.15	20,000,000	20,108,000	20,035,769	20,356,250
TLGP	90390QAA9	USSA CAPITAL CO	4/28/09	3/30/12	0.99	2.24	16,000,000	16,125,600	16,042,848	16,202,500
TLGP	17313UAE9	C 2.125 04.30.12 TLGP	4/2/09	4/30/12	1.07	2.13	25,000,000	25,117,500	25,041,292	25,472,656
TLGP	06050BAG6	BAC 2.1 04.30.12 TLGP	4/2/09	4/30/12	1.07	2.10	25,000,000	25,093,000	25,032,682	25,457,031
TLGP	481247AK0	J P MORGAN CHASE TLGP	6/15/09	6/15/12	1.19	2.20	25,000,000	25,119,000	25,044,511	25,560,375
TLGP	38146FAA9	GS 3.25 06.15.12 TLGP	3/22/10	6/15/12	1.18	3.25	50,000,000	52,215,000	51,197,077	51,656,250
TLGP	481247AK0	JPM 2.2 06152012	4/21/10	6/15/12	1.19	2.20	50,000,000	51,097,500	50,615,773	51,120,750
TLGP	06050BAJ0	BAC 2.375 06.22.12 TLGP	4/14/09	6/22/12	1.21	2.38	50,000,000	50,685,000	50,263,416	51,153,250
TLGP	36967HBB2	GE TLGP 2% 09.28.2012	3/22/10	9/28/12	1.48	2.00	25,000,000	25,366,000	25,216,977	25,514,600
TLGP	36967HBB2	GE TLGP 2.0 Bullet 092812	4/20/10	9/28/12	1.48	2.00	75,000,000	76,010,250	75,618,382	76,543,800

## Investment Portfolio Pooled Fund

Type of Investment	CUSIP	Issue Name	Settle	Maturity	Duration	Coupon	Par Value	Book Value	Amortized	
			Date	Date					Book Value	Market Value
TLGP	36967HAV9	GE TLGP 2.125 12 21 12	11/6/09	12/21/12	1.69	2.13	25,000,000	25,253,750	25,140,107	25,589,844
<b>Subtotals</b>					<b>0.92</b>	<b>2.10</b>	<b>\$ 821,000,000</b>	<b>\$ 832,720,850</b>	<b>\$ 826,068,604</b>	<b>\$ 834,204,729</b>
State/Local Agency	13063BHX3	CAL RANS 3. 5 25 2011	11/23/10	5/25/11	0.15	3.00	\$ 10,000,000	\$ 10,074,600	\$ 10,022,013	\$ 10,036,600
State/Local Agency	13063BHX3	CAL RANS 3. 5 25 2011	11/23/10	5/25/11	0.15	3.00	15,000,000	15,111,900	15,033,020	15,054,900
State/Local Agency	13063BHY1	CAL RANS 3. 06 28 2011	11/23/10	6/28/11	0.24	3.00	15,000,000	15,110,250	15,044,710	15,086,700
State/Local Agency	13063BHY1	CAL RANS 3. 06 28 2011	11/23/10	6/28/11	0.24	3.00	10,000,000	10,073,500	10,029,806	10,057,800
<b>Subtotals</b>					<b>0.20</b>	<b>3.00</b>	<b>\$ 50,000,000</b>	<b>\$ 50,370,250</b>	<b>\$ 50,129,549</b>	<b>\$ 50,236,000</b>
Public Time Deposit		BANK OF SAN FRANCISCO CD	5/18/10	5/18/11	0.13	1.65	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Public Time Deposit		FIRST NATIONAL BANK 0.70 7 29 11	7/31/10	7/31/11	0.33	0.70	5,000,000	5,000,000	5,000,000	5,000,000
Public Time Deposit		FIRST NATIONAL BANK 0.7 8 3 11	8/4/10	8/4/11	0.34	0.70	5,000,000	5,000,000	5,000,000	5,000,000
<b>Subtotals</b>					<b>0.33</b>	<b>0.71</b>	<b>\$ 10,100,000</b>	<b>\$ 10,100,000</b>	<b>\$ 10,100,000</b>	<b>\$ 10,100,000</b>
Negotiable CD	78009J3V5	RBC YANKEE CD	3/24/11	5/26/11	0.15	0.16	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000
Negotiable CD	06417DK61	Bank of Nova Scotia Houston YCD	3/23/11	6/10/11	0.19	0.24	100,000,000	100,000,000	100,000,000	100,000,000
Negotiable CD	78009J2E4	RBC CAP MKTS NEG CD MON FLOAT	12/28/10	6/28/11	0.24	0.25	50,000,000	50,000,000	50,000,000	50,000,000
Negotiable CD	78009JY90	RBC CAP MKTS NEG CD 0.34 9 6 11	12/9/10	9/6/11	0.43	0.33	50,000,000	50,000,000	50,000,000	50,000,000
Negotiable CD	25152XMF4	DEUTSCHE BANK NEG CD QTR FLO/	12/28/10	9/28/11	0.49	0.31	100,000,000	100,000,000	100,000,000	100,000,000
Negotiable CD	0605C02G6	B OF A NEG CD 09 06 12	9/2/10	9/4/12	1.42	0.75	25,000,000	25,000,000	25,000,000	25,000,000
Negotiable CD	78009JVK8	RBC YCD	3/2/11	3/15/13	1.92	2.25	4,400,000	4,509,405	4,504,993	4,400,000
Negotiable CD	78009JVK8	RBC YCD	3/2/11	3/15/13	1.92	2.25	7,500,000	7,686,485	7,678,966	7,500,000
<b>Subtotals</b>					<b>0.43</b>	<b>0.35</b>	<b>\$ 386,900,000</b>	<b>\$ 387,195,890</b>	<b>\$ 387,183,959</b>	<b>\$ 386,900,000</b>
Commercial Paper	22532CTH7	CREDIT AGRICOLE CP	3/23/11	6/17/11	0.21	0.00	\$ 100,000,000	\$ 99,925,944	\$ 99,925,944	\$ 99,942,250
Commercial Paper	22532CWK6	CREDIT AGRICOLE/CALYON CP	3/23/11	9/19/11	0.47	0.00	50,000,000	49,877,500	49,877,500	49,921,625
<b>Subtotals</b>					<b>0.30</b>	<b>0.00</b>	<b>\$ 150,000,000</b>	<b>\$ 149,803,444</b>	<b>\$ 149,803,444</b>	<b>\$ 149,863,875</b>
Medium Term Note	441812JW5	HSBC MTN	3/2/11	10/15/11	0.52	6.38	\$ 7,450,000	\$ 7,714,303	\$ 7,860,113	\$ 7,450,000
Medium Term Note	441812JW5	HSBC MTN	3/2/11	10/15/11	0.52	6.38	4,250,000	4,400,777	4,483,957	4,250,000
<b>Subtotals</b>					<b>0.52</b>	<b>6.38</b>	<b>\$ 11,700,000</b>	<b>\$ 12,115,080</b>	<b>\$ 12,344,070</b>	<b>\$ 11,700,000</b>
Money Market Fund		PFM PRIME FUND 06 30 11	7/23/10	4/1/11	0.00	0.17	\$ 2,281,675	\$ 2,281,675	\$ 2,281,675	\$ 2,281,675
<b>Subtotals</b>					<b>0.00</b>	<b>0.17</b>	<b>\$ 2,281,675</b>	<b>\$ 2,281,675</b>	<b>\$ 2,281,675</b>	<b>\$ 2,281,675</b>
<b>Grand Totals</b>					<b>2.08</b>	<b>1.48</b>	<b>\$ 4,368,586,675</b>	<b>\$ 4,387,467,103</b>	<b>\$ 4,376,619,759</b>	<b>\$ 4,371,895,157</b>

# Monthly Investment Earnings

## Pooled Fund

For month ended March 31, 2011

Type of Investment	CUSIP	Issue Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income (Net Earnings)
U.S. Treasury	912795V99	B 031011	\$ -	0.00	0.38	3/31/10	3/10/11	\$ 4,775	\$ -	\$ -	\$ 4,775
U.S. Treasury	912828LF5	T N 1.125 06 30 2011	30,000,000	1.13	0.96	12/31/10	6/30/11	28,902	(4,099)	-	24,803
U.S. Treasury	912828LV0	T 1 08 31 11	100,000	1.00	0.83	10/29/09	8/31/11	84	(15)	-	70
U.S. Treasury	912828LV0	T 1 08 31 11	99,900,000	1.00	0.83	10/29/09	8/31/11	84,155	(13,882)	-	70,273
U.S. Treasury	912828KA7	T 1.125 12 15 11	50,000,000	1.13	0.75	12/9/09	12/15/11	47,905	(15,959)	-	31,946
U.S. Treasury	912828LB4	T 1.5 07.15.12	50,000,000	1.50	1.11	3/23/10	7/15/12	64,227	(16,194)	-	48,033
U.S. Treasury	912828PJ3	T BILL 1.375 11 30 15	50,000,000	1.38	1.58	12/16/10	11/30/15	58,551	8,229	-	66,780
U.S. Treasury	912828PJ3	TB 1.375 11 30 15	50,000,000	1.38	1.58	12/16/10	11/30/15	58,551	8,229	-	66,780
U.S. Treasury	912828PJ3	TREASURY NOTE 1.375 11 30 2015	50,000,000	1.38	2.00	12/23/10	11/30/15	58,551	25,119	-	83,670
<b>Subtotals</b>			<b>\$ 380,000,000</b>					<b>\$ 405,700</b>	<b>\$ (8,572)</b>	<b>\$ -</b>	<b>\$ 397,128</b>
Federal Agency	31398AVQ2	FNMA 1.75 3 23 11	\$ -	1.75	0.60	11/19/09	3/23/11	\$ 53,472	\$ (34,642)	\$ -	\$ 18,830
Federal Agency	31398AVQ2	FNMA 1.75 3 23 2011 Bullet	-	1.75	0.57	11/20/09	3/23/11	21,389	(14,183)	-	7,206
Federal Agency	313384GA1	FHLB DISC NOTE	100,000,000	0.00	0.11	3/23/11	5/25/11	2,675	-	-	2,675
Federal Agency	3128X8P22	FHLMC 1.125	28,600,000	1.13	0.71	11/20/09	6/1/11	26,813	(9,971)	-	16,842
Federal Agency	31331YZ86	FFCB Bullet 3.875 8 25 11	50,000,000	3.88	0.78	11/19/09	8/25/11	161,458	(130,210)	-	31,249
Federal Agency	3134A4JT2	FHLMC 5.75 01 15 12	20,000,000	5.75	1.07	6/10/10	1/15/12	95,833	(78,541)	-	17,293
Federal Agency	31331JGD9	FFCB 2 Year Bullet .95 Coupon	17,050,000	0.95	1.05	3/9/10	3/5/12	13,498	1,447	-	14,945
Federal Agency	31331JGD9	FFCB 2 Year Bullet Fixed .95	58,000,000	0.95	1.04	3/9/10	3/5/12	45,917	4,526	-	50,443
Federal Agency	31331JLW1	FFCB 1.125 2NC1 American	-	1.13	1.23	4/29/10	4/26/12	37,185	(62,520)	203,030	177,695
Federal Agency	3134G1DZ4	FHLMC 2NC1Y 1X call 1.17	-	1.17	1.17	5/18/10	5/18/12	26,000	-	69,000	95,000
Federal Agency	880591DT6	TVA 6.79 5 23 12	20,500,000	6.79	0.72	8/4/10	5/23/12	115,996	(104,838)	-	11,158
Federal Agency	3133XXME4	FHLB 1.42 fixed 2.5 NC 1 Year	-	1.42	1.45	6/10/10	9/24/12	11,171	(4,440)	20,349	27,080
Federal Agency	3133XY4B8	FHLB 1.5 2.5NC1	-	1.50	1.50	4/15/10	10/15/12	62,500	-	92,500	155,000
Federal Agency	3136FMNR1	FNMA 2.5NC1 Berm 1.56	-	1.56	1.56	4/19/10	10/19/12	65,000	-	105,000	170,000
Federal Agency	31398A6V9	FNMA FLOAT 0.3816668 12 03 201	50,000,000	0.37	0.37	12/21/10	12/3/12	15,739	-	-	15,739
Federal Agency	31398A6V9	FNMA FLOAT 0.3835 12 03 12	50,000,000	0.36	0.36	12/23/10	12/3/12	15,697	-	-	15,697
Federal Agency	31331G2R9	FFCB 1.875 12.07.12	37,000,000	1.88	1.53	3/26/10	12/7/12	57,813	(10,471)	-	47,342
Federal Agency	31331JAB9	FFCB 1.625 Bullet 12.12	50,000,000	1.63	1.59	4/16/10	12/24/12	67,708	(1,530)	-	66,179
Federal Agency	3134G1U69	FHLMC FLOAT 0.36 01 10 2013	50,000,000	0.36	0.36	1/11/11	1/10/13	15,500	-	-	15,500
Federal Agency	3134G1U69	FHLMC FLOAT QTR 0.36 01 10 2013	50,000,000	0.36	0.37	1/12/11	1/10/13	15,500	429	-	15,929
Federal Agency	3134G1U69	FHLMC FRN FF+19	35,000,000	0.35	0.32	3/22/11	1/10/13	3,373	(241)	-	3,131
Federal Agency	31398AF23	FNMA 3NC1.5 1X 1.80	50,000,000	1.80	1.80	2/8/10	2/8/13	75,000	-	-	75,000
Federal Agency	31398AF23	FNMA 1.8 2 8 13	25,000,000	1.80	1.82	2/8/10	2/8/13	37,500	354	-	37,854
Federal Agency	3134G1HD9	FHLMC .750 3 28 11 AMORT CALL	-	0.75	0.70	7/20/10	3/28/13	14,583	59,347	(54,950)	18,980
Federal Agency	3134G1KL7	FHLMC 1.5 07 12 13	50,000,000	1.50	1.50	7/12/10	7/12/13	62,500	-	-	62,500
Federal Agency	3134G1KL7	FHLMC 1.5 7 12 13	50,000,000	1.50	1.50	7/12/10	7/12/13	62,500	-	-	62,500
Federal Agency	31398AV90	FNMA 1.3 7 16 13	25,000,000	1.30	1.32	7/16/10	7/16/13	27,083	354	-	27,437
Federal Agency	31398AV90	FNMA 1.3 7 16 13	50,000,000	1.30	1.32	7/16/10	7/16/13	54,167	707	-	54,874
Federal Agency	31398A2H4	FNMA 1.35 08 16 13	-	1.35	1.35	8/16/10	8/16/13	15,000	-	9,999	24,999
Federal Agency	31398A2H4	FNMA 1.35 8 16 13	-	1.35	1.26	11/16/10	8/16/13	30,000	127,250	(99,749)	57,501
Federal Agency	3134G2BC5	FHLMC STRNT	22,850,000	0.50	0.50	3/30/11	9/30/13	317	-	-	317
Federal Agency	3136FPYX9	FNMA STRNT 0.5 12 03 13	50,000,000	0.50	0.50	12/3/10	12/3/13	20,833	-	-	20,833
Federal Agency	31315PLT4	FARMER MAC 1.25 12 06 2013	35,000,000	1.25	1.30	12/6/10	12/6/13	36,458	1,366	-	37,824
Federal Agency	31331J6A6	FFCB 1.30 12 23 13	75,000,000	1.30	1.31	12/23/10	12/23/13	81,250	663	-	81,913
Federal Agency	313371UC8	FHLB 0.875 12 27 13	75,000,000	0.88	0.93	11/18/10	12/27/13	54,688	3,687	-	58,375
Federal Agency	3136FP4E4	FNMA 1.75 12 30 13	30,000,000	1.75	1.56	1/28/11	12/30/13	43,750	(32,009)	-	11,741
Federal Agency	3135G0AZ6	FNMA FRN T-BILL +21	25,000,000	0.36	0.38	3/4/11	3/4/14	6,847	383	-	7,230
Federal Agency	3135G0AZ6	FNMA FRN T-BILL+21	25,000,000	0.36	0.37	3/4/11	3/4/14	6,847	192	-	7,038

# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issue Name	Par Value	Coupon	YTM	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agency	31398A3R1	FNMA 1.35 3 21 2011	24,500,000	1.35	1.27	11/10/10	3/21/14	27,563	(9,897)	-	17,665
Federal Agency	31398AWH1	FNMA 2.9 4 7 14	-	2.90	2.56	11/4/10	4/7/14	23,865	164,753	(187,625)	993
Federal Agency	3134G1GX6	FHLMC 2.05 6 30 14	37,900,000	2.05	2.05	6/30/10	6/30/14	64,746	-	-	64,746
Federal Agency	3133724E1	FHLB 06 30 2014	50,000,000	1.21	1.21	12/31/10	6/30/14	50,417	-	-	50,417
Federal Agency	3136FM3R3	FNMA 1.75 8 18 14	53,270,000	1.75	1.63	8/18/10	8/18/14	77,685	(20,178)	-	57,507
Federal Agency	313370JS8	FHLB 1.375 09 12 2014	26,095,000	1.38	1.34	12/8/10	9/12/14	29,900	(769)	-	29,132
Federal Agency	31398A3Q3	FNMA 1.50 9 23 14	27,435,000	1.50	1.31	11/4/10	9/23/14	34,294	(18,432)	-	15,862
Federal Agency	313371CN4	FHLB 1.38 10 21 14	45,525,000	1.35	1.31	11/4/10	10/21/14	51,216	(1,580)	-	49,636
Federal Agency	31331JX99	FFCB 1.23 11 04 2014	-	1.23	1.30	11/4/10	11/4/14	86,461	-	(2,087,199)	(2,000,738)
Federal Agency	3128X3L76	FHLMC 5. 11 13 2014	21,910,000	5.00	1.71	12/23/10	11/13/14	91,292	(58,835)	-	32,457
Federal Agency	3128X3L76	FHLMC 5.0 11 13 2014	1,000,000	5.00	1.71	12/23/10	11/13/14	4,167	(2,685)	-	1,481
Federal Agency	31331J4S9	FFCB 1.40 12 08 14	27,000,000	1.40	1.41	12/16/10	12/8/14	31,500	288	-	31,788
Federal Agency	31331J4S9	FFCB 1.4 12 08 14	19,000,000	1.40	1.46	12/8/10	12/8/14	22,167	919	-	23,086
Federal Agency	313371PC4	FHLB 0.875 12 12 14	25,000,000	0.88	1.26	11/22/10	12/12/14	18,229	8,006	-	26,236
Federal Agency	313371W51	FHLB 1.25 12 12 14	50,000,000	1.25	1.39	12/6/10	12/12/14	52,083	5,811	-	57,895
Federal Agency	313371W51	FHLB 1.25 12 12 14	75,000,000	1.25	1.46	12/8/10	12/12/14	78,125	12,887	-	91,012
Federal Agency	3133XVNU1	FHLB 2.75 12 12 2014	25,400,000	2.75	1.30	11/23/10	12/12/14	58,208	(30,336)	-	27,872
Federal Agency	3133XVNU1	FHLB 2.75 12 12 2014	2,915,000	2.75	1.31	11/23/10	12/12/14	6,680	(3,449)	-	3,231
Federal Agency	3133XVNU1	FHLB 2.75 12 12 2014	25,000,000	2.75	1.38	12/8/10	12/12/14	57,292	(28,186)	-	29,106
Federal Agency	3133XVNU1	FHLB 2.75 12 12 2014	50,000,000	2.75	1.37	12/8/10	12/12/14	114,583	(56,583)	-	58,000
Federal Agency	313371W93	FHLB 1.34 12 15 2014	75,000,000	1.34	1.34	12/15/10	12/15/14	83,750	-	-	83,750
Federal Agency	31331J6Q1	FFCB 1.72 12 29 2014	27,175,000	1.72	1.74	12/29/10	12/29/14	38,951	381	-	39,331
Federal Agency	31331J6Q1	FFCB 1.72 12 29 2014	70,000,000	1.72	1.72	12/29/10	12/29/14	100,333	238	-	100,571
Federal Agency	31331JE33	FFCB BD CALL	50,000,000	1.75	1.76	9/16/10	3/16/15	72,917	472	-	73,389
Federal Agency	3136FMA38	FNMA 2.5 6 25 12	49,080,000	2.50	2.53	6/25/10	6/25/15	102,250	1,042	-	103,292
Federal Agency	3136FMX90	FNMA STRNT 1.75 7 27 15	25,000,000	1.75	1.75	7/27/10	7/27/15	36,458	-	-	36,458
Federal Agency	3136FMX90	FNMA STRNT 1.75 7 27 15	25,000,000	1.75	1.75	7/27/10	7/27/15	36,458	-	-	36,458
Federal Agency	3136FM6G4	FNMA 2.125 8 1 15	25,000,000	2.13	2.13	8/10/10	8/10/15	44,271	-	-	44,271
Federal Agency	3137EACM9	FHLMC 1.75 09 10 15	50,000,000	1.75	2.17	12/15/10	9/10/15	72,917	17,023	-	89,940
Federal Agency	313370JB5	FHLB 1.75 09 11 2015	75,000,000	1.75	2.17	12/15/10	9/11/15	109,375	25,305	-	134,680
Federal Agency	31315PGT0	FARMER MAC 2.125 09 15 15	45,000,000	2.13	2.17	9/15/10	9/15/15	79,688	1,444	-	81,131
Federal Agency	31398A4M1	FNMA 1.625 10 26 2015	25,000,000	1.63	2.22	12/15/10	10/26/15	33,854	11,913	-	45,767
Federal Agency	31398A4M1	FNMA 1.625 10 26 2015	42,000,000	1.63	2.19	12/23/10	10/26/15	56,875	18,860	-	75,735
Federal Agency	31398A4M1	FNMA 1.625 10 26 2015	50,000,000	1.63	2.19	12/23/10	10/26/15	67,708	22,768	-	90,476
Federal Agency	31331J2R3	FFCB 1.62 11 16 15	32,400,000	1.62	1.80	11/16/10	11/16/15	43,740	4,813	-	48,553
Federal Agency	31331J2S1	FFCB 1.50 11 16 2015	25,000,000	1.50	2.20	12/15/10	11/16/15	31,250	14,025	-	45,275
Federal Agency	313371ZY5	FHLB 1.875 12 11 15	25,000,000	1.88	1.89	12/3/10	12/11/15	39,063	304	-	39,367
Federal Agency	313371ZY5	FHLB 1.875 12 11 15	50,000,000	1.88	1.93	12/14/10	12/11/15	78,125	2,185	-	80,310
<b>Subtotals</b>			<b>\$ 2,556,605,000</b>					<b>\$ 3,668,014</b>	<b>\$ (200,383)</b>	<b>\$ (1,929,645)</b>	<b>\$ 1,537,987</b>
TLGP	17314JAA1	C 1.625 03.30.11 TLGP	\$ -	1.63	1.39	4/16/09	3/30/11	\$ 65,451	\$ (9,151)	\$ -	\$ 56,300
TLGP	17314JAA1	C 1.625 03.30.11 TLGP	-	1.63	0.78	10/22/09	3/30/11	45,816	(23,438)	-	22,378
TLGP	17313YAC5	CITIGROUP FDG INC GTD TLGP	50,000,000	1.25	1.30	6/29/09	6/3/11	52,083	1,893	-	53,977
TLGP	17313YAC5	CITIGROUP FDG INC GTD TLGP	50,000,000	1.25	1.30	6/29/09	6/3/11	52,083	1,893	-	53,977
TLGP	38146FAF8	GS 1.625 07.15.11 TLGP	50,000,000	1.63	1.44	4/16/09	7/15/11	67,708	(7,731)	-	59,977
TLGP	61757UAF7	MORGAN STANLEY FDIC GTD TLG	25,000,000	2.00	1.94	3/16/09	9/22/11	41,667	(1,272)	-	40,395
TLGP	36967HAD9	GE TLGP 3 12 09 11	50,000,000	3.00	1.61	7/30/09	12/9/11	125,000	(57,631)	-	67,369
TLGP	4042EPAA5	HSBC 3.125 12 16 11 TLGP	50,000,000	3.13	1.34	9/16/09	12/16/11	130,208	(74,368)	-	55,840
TLGP	36967HAN7	GENL ELEC CAP CORP FDIC TLGP	35,000,000	2.25	2.07	3/24/09	3/12/12	65,625	(5,295)	-	60,330
TLGP	61757UAN0	MORGAN STANLEY FDIC GTD TLGP	25,000,000	0.51	0.35	3/19/09	3/13/12	10,902	(1,147)	-	9,756

## Monthly Investment Earnings Pooled Fund

Type of Investment	CUBIP	Issue Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
TLGP	61757UAP5	MS 2.25 3 13 12	20,000,000	2.25	1.32	11/4/09	3/13/12	37,500	(15,565)	-	21,935
TLGP	61757UAP5	MS TLGP 2.25 03 13 12	50,000,000	2.25	1.31	11/6/09	3/13/12	93,750	(39,166)	-	54,585
TLGP	905266AA0	Union Bank TLGP Float 03 16 12	25,000,000	0.51	0.37	3/23/09	3/16/12	10,883	(960)	-	9,923
TLGP	064244AA4	BK OF THE WEST.BNP 2.15 03.27.12	5,000,000	2.15	1.96	4/2/09	3/27/12	8,958	(766)	-	8,192
TLGP	064244AA4	BK OF THE WEST.BNP 2.15 03.27.12	20,000,000	2.15	1.96	4/2/09	3/27/12	35,833	(3,072)	-	32,762
TLGP	90390QAA9	USSA CAPITAL CO	16,000,000	2.24	1.96	4/28/09	3/30/12	29,867	(3,649)	-	26,218
TLGP	17313UAE9	C 2.125 04.30.12 TLGP	25,000,000	2.13	1.97	4/2/09	4/30/12	44,271	(3,241)	-	41,030
TLGP	06050BAG6	BAC 2.1 04.30.12 TLGP	25,000,000	2.10	1.97	4/2/09	4/30/12	43,750	(2,565)	-	41,185
TLGP	481247AK0	J P MORGAN CHASE TLGP	25,000,000	2.20	2.05	3/24/09	6/15/12	45,833	(3,129)	-	42,704
TLGP	38146FAA9	GS 3.25 06.15.12 TLGP	50,000,000	3.25	1.23	3/22/10	6/15/12	135,417	(84,148)	-	51,268
TLGP	481247AK0	JPM 2.2 06152012	50,000,000	2.20	1.16	4/21/10	6/15/12	91,667	(43,286)	-	48,381
TLGP	06050BAJ0	BAC 2.375 06.22.12 TLGP	50,000,000	2.38	1.93	4/14/09	6/22/12	98,958	(18,227)	-	80,731
TLGP	36967HBB2	GE TLGP 2% 09.28.2012	25,000,000	2.00	1.41	3/22/10	9/28/12	41,667	(12,319)	-	29,347
TLGP	36967HBB2	GE TLGP 2.0 Bullet 092812	75,000,000	2.00	1.44	4/20/10	9/28/12	125,000	(35,110)	-	89,890
TLGP	36967HAV9	GE TLGP 2.125 12 21 12	25,000,000	2.13	1.79	11/6/09	12/21/12	44,271	(6,894)	-	37,377
<b>Subtotals</b>			<b>\$ 821,000,000</b>					<b>\$ 1,544,170</b>	<b>\$ (448,342)</b>	<b>\$ -</b>	<b>\$ 1,095,828</b>
State/Local Agency	13063BHX3	CAL RANS 3. 5 25 2011	\$ 10,000,000	3.00	1.51	11/23/10	5/25/11	\$ 25,000	\$ (12,637)	\$ -	\$ 12,363
State/Local Agency	13063BHX3	CAL RANS 3. 5 25 2011	15,000,000	3.00	1.51	11/23/10	5/25/11	37,500	(18,956)	-	18,544
State/Local Agency	13063BHY1	CAL RANS 3. 06 28 2011	15,000,000	3.00	1.76	11/23/10	6/28/11	37,500	(15,750)	-	21,750
State/Local Agency	13063BHY1	CAL RANS 3. 06 28 2011	10,000,000	3.00	1.76	11/23/10	6/28/11	25,000	(10,500)	-	14,500
<b>Subtotals</b>			<b>\$ 50,000,000</b>					<b>\$ 125,000</b>	<b>\$ (57,843)</b>	<b>\$ -</b>	<b>\$ 67,157</b>
Public Time Deposit		BANK OF SAN FRANCISCO CD	\$ 100,000	1.65	1.65	5/18/10	5/18/11	\$ 142	\$ -	\$ -	\$ 142
Public Time Deposit		FIRST NATIONAL BANK 0.70 7 29 11	5,000,000	0.70	0.70	7/31/10	7/31/11	3,014	-	-	3,014
Public Time Deposit		FIRST NATIONAL BANK 0.7 8 3 11	5,000,000	0.70	0.70	8/4/10	8/4/11	3,014	-	-	3,014
<b>Subtotals</b>			<b>\$ 10,100,000</b>					<b>\$ 6,170</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,170</b>
Negotiable CD	78009J3V5	RBC YANKEE CD	\$ 50,000,000	0.16	0.16	3/24/11	5/26/11	\$ 1,778	\$ -	\$ -	\$ 1,778
Negotiable CD	06417DK61	Bank of Nova Scotia Houston YCD	100,000,000	0.24	0.24	3/23/11	6/10/11	6,000	-	-	6,000
Negotiable CD	78009J2E4	RBC CAP MKTS NEGO CD MON FLOAT	50,000,000	0.25	0.25	12/28/10	6/28/11	11,187	-	-	11,187
Negotiable CD	78009JY90	RBC CAP MKTS NEGO CD 0.34 9 6 11	50,000,000	0.33	0.33	12/9/10	9/6/11	14,184	-	-	14,184
Negotiable CD	25152XMF4	DEUTSCHE BANK NEGO CD QTR FLOA	100,000,000	0.31	0.31	12/28/10	9/28/11	26,311	-	-	26,311
Negotiable CD	0605C02G6	B OF A NEGO CD 09 06 12	25,000,000	0.75	0.75	9/2/10	9/4/12	16,146	-	-	16,146
Negotiable CD	78009JVK8	RBC YCD	4,400,000	2.25	1.01	3/2/11	3/15/13	7,975	(4,411)	-	3,564
Negotiable CD	78009JVK8	RBC YCD	7,500,000	2.25	1.01	3/2/11	3/15/13	13,594	(7,520)	-	6,074
<b>Subtotals</b>			<b>\$ 386,900,000</b>					<b>\$ 97,174</b>	<b>\$ (11,931)</b>	<b>\$ -</b>	<b>\$ 85,243</b>
Commercial Paper	22532CTH7	CREDIT AGRICOLE CP	\$ 100,000,000	0.00	0.31	3/23/11	6/17/11	\$ 7,750	\$ -	\$ -	\$ 7,750
Commercial Paper	22532CWK6	CREDIT AGRICOLE/CALYON CP	50,000,000	0.00	0.49	3/23/11	9/19/11	6,125	-	-	6,125
<b>Subtotals</b>			<b>\$ 150,000,000</b>					<b>\$ 13,875</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13,875</b>
Medium Term Note	441812JW5	HSBC MTN	\$ 7,450,000	6.38	0.63	3/2/11	10/15/11	\$ 38,259	\$ (34,930)	\$ -	\$ 3,329
Medium Term Note	441812JW5	HSBC MTN	4,250,000	6.38	0.63	3/2/11	10/15/11	21,826	(19,926)	-	1,899
<b>Subtotals</b>			<b>\$ 11,700,000</b>					<b>\$ 60,084</b>	<b>\$ (54,856)</b>	<b>\$ -</b>	<b>\$ 5,228</b>
Money Market Fund		PFM PRIME FUND 06 30 11	\$ 2,281,675	0.17	0.17	7/23/10	4/1/11	\$ 339	\$ -	\$ -	\$ 339
<b>Subtotals</b>			<b>\$ 2,281,675</b>					<b>\$ 339</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 339</b>

## Monthly Investment Earnings Pooled Fund

Type of Investment	CUSIP	Issue Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income (Net Earnings)
Grand Totals			\$4,368,586,675					\$ 5,920,527	\$ (781,928)	\$ (1,929,645)	\$ 3,208,955

<sup>1</sup> Yield to maturity is calculated at purchase

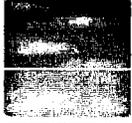
# Investment Transactions

For month ended March 31, 2011

Transaction Type	Settle Date	Type of Investment	CUSIP	Issuer Name	Beginning Par Value	Transactional Par Value	Interest	Gain/Loss	(Premium) Discount	(Amort.) Accretion	Transaction Amount	Ending Par Value
Interest	3/1/2011	Money Market Fund		PFM PRIME FUND 06 30 11	\$ 2,281,388	\$ -	\$ 287	\$ -	\$ -	\$ -	\$ 287	\$ 2,281,388
Interest	3/3/2011	Federal Agency	31398A6V9	FNMA FLOAT 0.3816668 1	50,000,000	-	36,556	-	-	9,542	46,097	50,000,000
Interest	3/3/2011	Federal Agency	31398A6V9	FNMA FLOAT 0.3835 12 03	50,000,000	-	35,444	-	-	10,653	46,097	50,000,000
Interest	3/7/2011	Federal Agency	31331JGD9	FFCB 2 Year Bullet .95 C	17,050,000	-	80,988	-	-	-	80,988	17,050,000
Interest	3/7/2011	Federal Agency	31331JGD9	FFCB 2 Year Bullet Fixed	58,000,000	-	275,500	-	-	-	275,500	58,000,000
Interest	3/7/2011	Negotiable CD	78009JY90	RBC CAP MKTS NEGO CD 0.3	50,000,000	-	40,264	-	-	-	40,264	50,000,000
Interest	3/10/2011	Federal Agency	3137EACM9	FHLMC 1.75 09 10 15	50,000,000	-	206,597	-	-	230,903	437,500	50,000,000
Interest	3/11/2011	Federal Agency	313370JB5	FHLB 1.75 09 11 2015	75,000,000	-	313,542	-	-	477,604	791,146	75,000,000
Interest	3/14/2011	Federal Agency	313370JS8	FHLB 1.375 09 12 2014	26,095,000	-	93,688	-	-	122,592	216,280	26,095,000
Interest	3/14/2011	TLGP	36967HAN7	GENL ELEC CAP CORP FDIC	35,000,000	-	393,750	-	-	-	393,750	35,000,000
Interest	3/14/2011	TLGP	61757UAN0	MORGAN STANLEY FDIC GTD	25,000,000	-	31,736	-	-	-	31,736	25,000,000
Interest	3/14/2011	TLGP	61757UAP5	MS 2.25 3 13 12	20,000,000	-	225,000	-	-	-	225,000	20,000,000
Interest	3/14/2011	TLGP	61757UAP5	MS TLGP 2.25 03 13 12	50,000,000	-	562,500	-	-	-	562,500	50,000,000
Interest	3/15/2011	Federal Agency	31316PGT0	FARMER MAC 2.125 09 15 1	45,000,000	-	478,125	-	-	-	478,125	45,000,000
Interest	3/15/2011	Negotiable CD	78009JVK8	RBC YCD	4,400,000	-	3,575	-	-	45,925	49,500	4,400,000
Interest	3/15/2011	Negotiable CD	78009JVK8	RBC YCD	7,500,000	-	6,094	-	-	78,281	84,375	7,500,000
Interest	3/16/2011	Federal Agency	31331JE33	FFCB BD CALL	50,000,000	-	437,500	-	-	-	437,500	50,000,000
Interest	3/16/2011	TLGP	905266AA0	Union Bank TLGP Float 03	25,000,000	-	31,368	-	-	-	31,368	25,000,000
Interest	3/21/2011	Federal Agency	31398A3R1	FNMA 1.35 3 21 2011	24,500,000	-	120,356	-	-	45,019	165,375	24,500,000
Interest	3/22/2011	TLGP	61757UAF7	MORGAN STANLEY FDIC GTD	25,000,000	-	250,000	-	-	-	250,000	25,000,000
Interest	3/23/2011	Federal Agency	31398A3Q3	FNMA 1.50 9 23 14	27,435,000	-	158,894	-	-	46,868	205,763	27,435,000
Interest	3/27/2011	TLGP	064244AA4	BK OF THE WEST.BNP 2.15	5,000,000	-	53,750	-	-	-	53,750	5,000,000
Interest	3/27/2011	TLGP	064244AA4	BK OF THE WEST.BNP 2.15	20,000,000	-	215,000	-	-	-	215,000	20,000,000
Interest	3/28/2011	TLGP	36967HBB2	GE TLGP 2% 09.28.2012	25,000,000	-	250,000	-	-	-	250,000	25,000,000
Interest	3/28/2011	TLGP	36967HBB2	GE TLGP 2.0 Bullet 09281	75,000,000	-	750,000	-	-	-	750,000	75,000,000
Interest	3/28/2011	Negotiable CD	25152XMF4	DEUTSCHE BANK NEGO CD QT	100,000,000	-	101,666	-	-	-	101,666	100,000,000
Interest	3/28/2011	Negotiable CD	78009J2E4	RBC CAP MKTS NEGO CD MON	50,000,000	-	10,169	-	-	-	10,169	50,000,000
Interest	3/30/2011	TLGP	90390QAA9	USSA CAPITAL CO	16,000,000	-	179,200	-	-	-	179,200	16,000,000
Reinvestment	3/1/2011	Money Market Fund		PFM PRIME FUND 06 30 11	2,281,388	287	-	-	-	-	(287)	2,281,675
Purchase	3/2/2011	Medium Term Note	441812JW5	HSBC MTN	-	7,450,000	-	-	445,043	-	(7,895,043)	7,450,000
Purchase	3/2/2011	Medium Term Note	441812JW5	HSBC MTN	-	4,250,000	-	-	253,884	-	(4,503,884)	4,250,000
Purchase	3/2/2011	Negotiable CD	78009JVK8	RBC YCD	-	4,400,000	-	-	155,330	-	(4,555,330)	4,400,000
Purchase	3/2/2011	Negotiable CD	78009JVK8	RBC YCD	-	7,500,000	-	-	264,767	-	(7,764,767)	7,500,000
Purchase	3/4/2011	Federal Agency	3135G0AZ6	FNMA FRN T-BILL+21	-	25,000,000	-	-	(15,000)	-	(24,985,000)	25,000,000
Purchase	3/4/2011	Federal Agency	3135G0AZ6	FNMA FRN T-BILL+21	-	25,000,000	-	-	(7,500)	-	(24,992,500)	25,000,000
Purchase	3/22/2011	Federal Agency	3134G1U69	FHLMC FRN FF+19	-	35,000,000	-	-	39,871	-	(35,039,871)	35,000,000
Purchase	3/23/2011	Federal Agency	313384GA1	FHLB DISC NOTE	-	100,000,000	-	-	(18,725)	-	(99,981,275)	100,000,000
Purchase	3/23/2011	Negotiable CD	06417DK61	Bank of Nova Scotia Hous	-	100,000,000	-	-	-	-	(100,000,000)	100,000,000
Purchase	3/23/2011	Commercial Paper	22532CWK6	MS CP CANYCP	-	50,000,000	-	-	(122,500)	-	(49,877,500)	50,000,000
Purchase	3/23/2011	Commercial Paper	22532CTH7	CREDIT AGRICOLE CP	-	100,000,000	-	-	(74,056)	-	(99,925,944)	100,000,000
Purchase	3/24/2011	Negotiable CD	78009J3V5	RBC YANKEE CD	-	50,000,000	-	-	-	-	(50,000,000)	50,000,000
Purchase	3/30/2011	Federal Agency	3134G2BC5	FHLMC STRNT	-	22,850,000	-	-	-	-	(22,850,000)	22,850,000
Maturity	3/10/2011	U.S. Treasury	912795V99	B 031011	49,817,489	(49,817,489)	182,511	-	-	-	50,000,000	-
Maturity	3/23/2011	Federal Agency	31398AVQ2	FNMA 1.75 3 23 11	50,000,000	(50,000,000)	437,500	-	-	-	50,437,500	-
Maturity	3/23/2011	Federal Agency	31398AVQ2	FNMA 1.75 3 23 2011 Bull	20,000,000	(20,000,000)	175,000	-	-	-	20,175,000	-
Maturity	3/30/2011	TLGP	17314JAA1	C 1.625 03.30.11 TLGP	50,000,000	(50,000,000)	406,250	-	-	-	50,406,250	-
Maturity	3/30/2011	TLGP	17314JAA1	C 1.625 03.30.11 TLGP	35,000,000	(35,000,000)	284,375	-	-	-	35,284,375	-
Amortization	3/23/2011	Federal Agency	31398AVQ2	FNMA 1.75 3 23 11	-	-	-	-	-	(770,000)	-	-
Amortization	3/23/2011	Federal Agency	31398AVQ2	FNMA 1.75 3 23 2011 Bull	-	-	-	-	-	(314,600)	-	-
Amortization	3/30/2011	TLGP	17314JAA1	C 1.625 03.30.11 TLGP	-	-	-	-	-	(225,000)	-	-
Amortization	3/30/2011	TLGP	17314JAA1	C 1.625 03.30.11 TLGP	-	-	-	-	-	(423,500)	-	-
Sale	3/15/2011	Federal Agency	3133XXME4	FHLB 1.42 fixed 2.5 NC 1	20,230,000	(20,230,000)	136,451	20,349	14,078	-	20,372,723	-
Sale	3/15/2011	Federal Agency	3134G1HD9	FHLMC .750 3 28 11 AMORT	50,000,000	(50,000,000)	173,958	(54,950)	(66,500)	-	50,185,508	-
Sale	3/16/2011	Federal Agency	3133XY4B8	FHLB 1.5 2.5NC1	100,000,000	(100,000,000)	629,167	92,500	-	-	100,721,667	-
Sale	3/16/2011	Federal Agency	3136FMNR1	FNMA 2.5NC1 Berm 1.56	100,000,000	(100,000,000)	637,000	105,000	-	-	100,742,000	-
Sale	3/16/2011	Federal Agency	31398AWH1	FNMA 2.9 4 7 14	19,750,000	(19,750,000)	210,008	(187,625)	(259,811)	-	20,032,195	-
Sale	3/17/2011	Federal Agency	31331JLW1	FFCB 1.125 2NC1 American	74,370,000	(74,370,000)	327,693	203,030	148,740	-	74,751,983	-
Sale	3/17/2011	Federal Agency	3134G1DZ4	FHLMC 2NC1Y 1X call 1.17	50,000,000	(50,000,000)	193,375	69,000	-	-	50,262,375	-

## Investment Transactions

Transaction Type	Settle Date	Type of Investment	CUSIP	Issuer Name	Beginning Par Value	Transactional Par Value	Interest	Gain/(Loss)	(Premium) /Discount	(Amort)/ Accretion	Transaction Amount	Ending Par Value
Sale	3/17/2011	Federal Agency	31398A2H4	FNMA 1.35 08 16 13	25,000,000	(25,000,000)	29,060	9,999	-	-	25,039,058	-
Sale	3/17/2011	Federal Agency	31398A2H4	FNMA 1.35 8 16 13	50,000,000	(50,000,000)	58,128	(99,749)	(127,250)	-	50,085,629	-
Sale	3/24/2011	Federal Agency	31331JX99	FFCB 1.23 11 04 2014	110,025,000	(110,025,000)	526,286	(2,062,969)	302,569	-	108,185,749	-
<b>Grand Totals</b>	<b>13</b>	<b>Purchases</b>				<b>\$ (272,742,202)</b>	<b>\$ 9,745,310</b>	<b>\$ (1,905,414)</b>	<b>\$ 932,939</b>	<b>\$ (666,713)</b>	<b>\$ 280,719,545</b>	
	<b>10</b>	<b>Sales</b>										
	<b>5</b>	<b>Maturities / Calls</b>										
	<b>(2)</b>	<b>Change in number of positions</b>										



To:  
Cc:  
Bcc:  
Subject: BLIP Quarterly Report - 1st Quarter 2011 (January - March)

---

From: "Vasche, Amber" <Amber.Vasche@sfdpw.org>  
To:  
Date: 04/27/2011 09:46 AM  
Subject: BLIP Quarterly Report - 1st Quarter 2011 (January - March)

---

Good morning,

The Branch Library Improvement Program's "2000 Branch Library Improvement Bond Quarterly Report" for the First Quarter of 2011 (January - March) is now available.

Please find a copy of the report attached. For additional information about BLIP activities, visit our website at [www.sfpl.org/blip](http://www.sfpl.org/blip).

If you would like to receive our Quarterly Reports in another format, would like to add someone to our distribution list, or have any questions, please let us know.

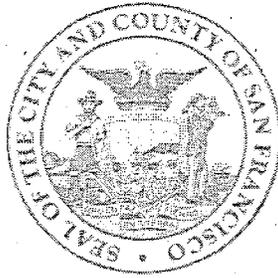
Thank you for your interest in the Branch Library Improvement Program.

Amber Vasché  
Branch Library Improvement Program (BLIP)  
Project Management Bureau  
City & County of San Francisco  
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Q1 2011\_BLIP Quarterly Report.pdf

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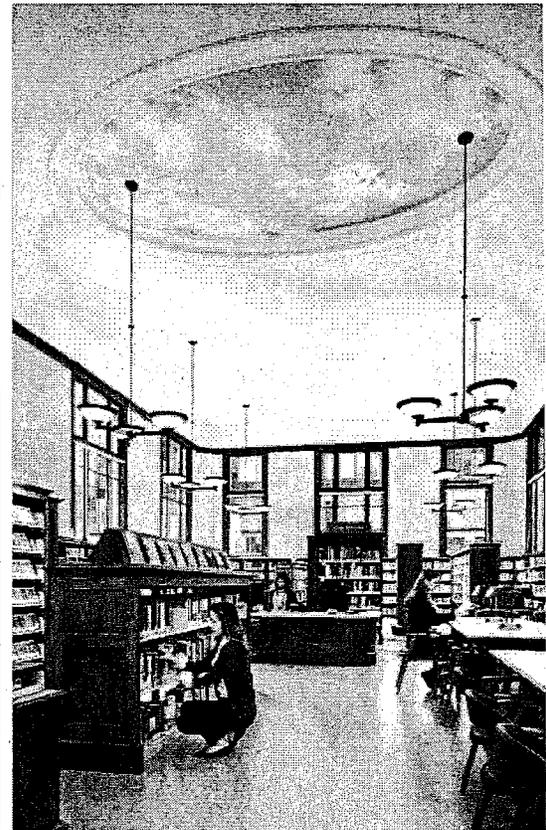


# 2000 Branch Library Improvement Bond

## QUARTERLY REPORT

First Quarter 2011

January - March



Park Branch Library  
Opened February 26, 2011

Photos by David Wakely



Prepared by: Amber Vasché, Management Assistant Finance & Accounting, 557-4667,  
Mindy Linetzky, Bond Program Administrator, 557-4662, & Irene Aquino, Project Management Assistant, 557-4604  
Presented by: Lena Chen, Program Manager, 557-4751

*Building better libraries for stronger communities*



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**January – March 2011**

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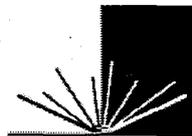
Program Budget

- Program Revenues..... 12
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*San Francisco Public Library*

Luis Herrera  
City Librarian



**BRANCH LIBRARY**  
IMPROVEMENT PROGRAM

Lena Ch'en, AIA  
Bond Program Manager



Edward D. Reiskin  
Director

## **Executive Summary Quarterly Report January - March 2011**

The Branch Library Improvement Program (BLIP) is pleased to report great progress in building and renovating branch libraries throughout San Francisco. This past quarter, we managed five projects in construction: Merced, Anza, Visitacion Valley, Ortega, and Golden Gate Valley; one project, Bayview, in the pre-construction services phase, and one project, North Beach, is undergoing an Environmental Impact Report (EIR) review.

On February 26<sup>th</sup>, the Park Branch Library, the oldest library in the City, held its grand reopening celebration. A month later, the Presidio Branch Library, an historic Carnegie landmark, opened its doors to the community. Both projects were delivered on time and within budget.

The Library Commission approved two schedule changes this quarter by extending the Anza and Ortega branch libraries projects for 3 months. Any cost impacts of these schedule delays were covered by project contingency in the current budget.

We continue on an ambitious schedule as we plan to open a library a month in the coming year:

- Merced: May 14<sup>th</sup>
- Anza: June
- Visitacion Valley: June/July
- Ortega: July/August
- Golden Gate Valley: September

The BLIP has received \$112,901,580 in GO bond proceeds and interest and as of this quarter, has a combined expended and encumbered amount of \$103,506,221. All library projects are fully funded except for the North Beach project and we anticipate additional costs for the Bayview project. Unlike our previous reports, we do not expect to hold a second sale of revenue bonds, but plan to use savings from completed projects and other sources (to be determined) to finish the program. There were no budget changes this quarter.

In January, auditors from the Department of Finance, Office of State Audits and Evaluations performed a routine audit of the records of the State Proposition 14 grants (\$9.7 million for the Ingleside & Richmond projects). The preliminary outcome is "no reportable findings"; however we are awaiting the final report anticipated to be released in April 2011.

For the Bayview project, KCK Builders, a neighborhood based local contractor and the City pre-qualified sub contractors and advertised bids for trade packages. The project was divided into 29 trade packages in order to give neighborhood contractors better chances for securing the work. The bid process is anticipated to be completed this summer. The library held its closing party on April 2<sup>nd</sup>.

In February, the Northern California Chapter of the American Public Works Association (APWA) presented two "Project of the Year" awards to DPW and the San Francisco Public Library for the renovations of the Bernal Heights and Eureka Valley/Harvey Milk Memorial branch libraries. They won awards under the category of "Historic Restoration/Preservation" projects between \$5-25 million and less than \$5 million respectively.

**Program Budget**

- Baseline Program Budget: \$133,265,000  
Current Program Budget: \$188,910,119  
Projected Program Budget: \$196,530,512
- Upon Library Commission approval next quarter, the current Program Budget will increase by \$1,012,896 to \$189,923,015 with the appropriation of Developer Impact Fees approved by the Board of Supervisors in January 2011.
- The current Program Budget \$188,910,119 is funded from the following sources:

City Prop. A Bonds	\$105,865,000
Interest Proceeds	7,036,580
Lease Revenue Bond	34,056,156
Rents Realized	340,172
City ESP Bonds	2,400,000
State Prop. 14 Bonds	9,710,784
Library Preservation Fund	11,501,427
Developer Impact Fees Advanced for Vis Valley	2,000,000
Friends of the Library	16,000,000

- A total of \$146,541,118 has been *expended or encumbered* as of March 31, 2011:

City Prop. A Bonds	\$98,907,049
Bond Interest & Rents	4,923,760
Lease Revenue Bond	17,979,813
City ESP Bonds	2,400,000
State Prop. 14 Bonds	9,710,376
Library Preservation Fund	11,476,573
Friends of SFPL	1,143,547

- Actual *expenditures* through March 31, 2011 of \$141,312,391 are as follows:

City Prop. A Bonds	\$98,001,117
Bond Interest & Rents	4,916,430
Lease Revenue Bond	14,327,456
City ESP Bonds	2,400,000
State Prop. 14 Bonds	9,710,376
Library Preservation Fund	10,826,813
Friends of SFPL	1,130,199

- Our previous shortfall estimate reported was \$12.5 million to come from a second sale of Lease Revenue Bonds. The current projected shortfall is \$6,607,497, and the fund source is to be determined.

**Project Status**

- The following project is in Design:

North Beach	Design Development completed
	EIR in progress

- The following project is in Pre-Construction:

Bayview	Pre qualified and advertised trade packages
---------	---

- The following projects are in Construction:

Merced	99% Complete
Anza	98% Complete
Visitacion Valley	93% Complete
Ortega	76% Complete
Golden Gate Valley	65% Complete

- The following projects reopened this quarter:

Park	Reopened Feb. 26 <sup>th</sup> !
Presidio	Reopened March 26 <sup>th</sup> !

## Program Background 2000 – 2011

### Program Summary

- Voters approved the Branch Library Improvement Bond in November 2000.
- The Branch Library Improvement Program consists of 24 branch library projects and a Support Services Center – 16 renovations, four leased facilities to be replaced with City-owned buildings, three branches to be replaced with new buildings, and the construction of the brand-new Mission Bay branch.
- The goals of the BLIP are to increase public safety through seismic strengthening and hazardous materials abatement; increase accessibility by conforming with the Americans with Disabilities Act (ADA); improve infrastructure through modernization and code compliance upgrades; and improve public library service through reconfigured interior spaces, adaptations for technology and, where possible, expansion.
- On July 22, 2008, the City & County of San Francisco Board of Supervisor's passed the Green Building ordinance. The final 10 projects will achieve a LEED Silver rating or greater.
- Proposition D passed by 74.5% which extended the Library Preservation Fund and allows the City to issue revenue bonds for branch improvements.
- In May 2009, \$34,056,156 of Lease Revenue Bonds was allocated to the BLIP as part of the first sale for 6 libraries and program wide services, including the cost of bond issuance.
- In February 2010, \$1,683,967 from G.O. Bond Interest and \$59,800 from Rents were allocated to the BLIP.

### LIBRARY PRESERVATION FUND:

- The Board of Supervisors approved transfers from the Library Preservation Fund reserves into the Branch Library Improvement Program in FY 03/04, FY 05/06, FY 06/07, FY 07/08, & FY 08/09.
- In FY 08/09, \$2,000,000 in Library Preservation Funds was advanced for anticipated developer impact fees for the new Visitacion Valley library.
- In January 2011, the Board of Supervisors approved a supplemental appropriation request for \$2,169,200 of developer impact fees, \$1,012,896 of which are currently available and awaiting Library Commission acceptance and transfer to the Visitacion Valley project budget. Once accepted, the previously advanced Library Preservation Funds will be returned to the Program Reserve for use by other projects.

### GRANTS:

- The State awarded two March 2000 Proposition 14 grants totaling \$9.7 million for the Richmond and Ingleside projects for furniture and construction.

### Budget Summary

- Program budget reports are presented monthly to the Commission. Budget changes were last approved in May 2010 for Parkside, Glen Park, Marina, West Portal, Western Addition and the Program Reserve.

### GO & REVENUE BONDS:

- A total of \$105,865,000 in Proposition A General Obligation Bonds have been sold in four bond sales and appropriated by the Board of Supervisors.

## Program Management Activities

### OUTREACH:

- To date, library and management staff have sponsored or attended 657 public meetings to update neighborhoods, merchant groups, legislative bodies and other organizations.
- Monthly presentations are made to the Library Commission.

### SCHEDULES:

- Baseline project schedules established in October 2001 are reflected along with Current Approved schedules for active projects in the Program Timeline & Schedule report.
- Program schedule reports for active projects are presented monthly to the Commission. Schedule changes were approved this quarter for the Anza and Ortega projects.

### DESIGN TEAMS:

- Five design teams were selected for renovation projects in 2002 through a competitive RFQ process. Contracts have been certified with Carey & Co. for Noe Valley, Tom Eliot Fisch / Field Paoli for Marina, Thomas Hacker Architects for West Portal and Parkside, Fougeron Architecture for Sunset, and Leddy Maytum Stacey for North Beach.
- Two design teams were selected for the new Ingleside and Portola branches in 2002 through a competitive RFQ process. Contracts have been certified with Fougeron Architecture /Group 4 for Ingleside and Stoner Meek / Noll & Tam Architects for Portola.
- Three design teams were selected through a competitive RFQ process in 2007: Tom Eliot Fisch/Paulett Taggart for Park & Presidio; Field Paoli/ Joseph Chow & Associates for Golden Gate Valley; and Thomas Hacker Architects for Bayview.
- Bureau of Architecture services have been negotiated for Excelsior, Richmond, Visitacion Valley, Ortega, Western Addition, Bernal Heights, Potrero, Ortega, Merced, and Anza.

### TEMPORARY SERVICES:

- Three bookmobiles have been purchased and are serving the Anza, Merced, Golden Gate Valley, Park and Presidio communities while their branches are under construction.
- Mini Ortega offers library services on site during the construction of the new branch.

### PUBLIC ART:

- An art enrichment master plan was presented to the Library Commission in 2002 and revised in September 2008. Public art has been installed in Glen Park, Mission Bay, Ingleside, Portola, Potrero, Richmond and Visitacion Valley. Artists have been selected for Ortega, Bayview, and a committee formed for the North Beach art selection.

### MOU:

- A Memorandum of Understanding has been completed between the Department of Public Works & San Francisco Public Library.
- Major revisions to the MOU were completed in 2008 and updates were presented to the Library Commission in November 2008 and December 2009.

### BLIP AWARDS:

- AIA Special Achievement Award (3/5/09).
- Governor's Historic Preservation Award for the Noe Valley Branch Library restoration (11/21/08).
- California Preservation Foundation Design Award for the Noe Valley Branch Library restoration (9/19/09).
- Historic Restoration Award from the American Public Works Association for the restoration of the Richmond Branch Library (2/25/10).
- 2010 DPW Employee Recognition Award for the Bernal Heights Branch Library renovation (5/21/10).
- Historic Preservation Awards from the American Public Works Association for the renovation of the Bernal Heights and Eureka Valley Branch Libraries (2/24/11).

## Scope of Work

The bond program includes 7 site acquisitions, new construction of 8 branch libraries, and renovation and/or expansion of 16 existing branches and a support services center. Renovations will include some or all of the following: seismic strengthening, hazardous material abatement, Americans with Disabilities Act conformance, code compliance, electrical and mechanical upgrades, technology improvements, and reconfiguration of interior spaces.

	Renovation and/or Expansion	Site Acquisition	New Construction	Opening Date for Completed Projects
Anza	•			
Bayview		•	•	
Bernal Heights	•			Jan. 30, 2010
Eureka Valley	•			Oct. 24, 2009
Excelsior	•			July 9, 2005
Glen Park		•	•	Oct. 13, 2007
Golden Gate Valley	•			
Ingleside		•	•	Sept. 12, 2009
Marina	•			Aug. 4, 2007
Merced	•			
Mission Bay		•	•	July 8, 2006
Noe Valley	•			March 8, 2008
North Beach*			•	
Ortega			•	
Park	•			Feb. 26, 2011
Parkside	•			Nov. 6, 2010
Portola		•	•	Feb. 28, 2009
Potrero	•			March 6, 2010
Presidio	•			March 26, 2011
Richmond	•			May 16, 2009
Sunset	•			Mar. 31, 2007
Visitacion Valley		•	•	
West Portal	•			Feb. 10, 2007
Western Addition	•			Feb. 2, 2008
Support Center	•	•		Feb. 2005

\* Pending EIR

## Project Status Summaries

### Projects Recently Opened:

#### Park Branch Library

**Project Location:** 1833 Page St.

**Program Manager:** Lena Chen  
[lena.chen@sfdpw.org](mailto:lana.chen@sfdpw.org); (415) 557-4571

**Project Description:** The Park Branch Library benefited from ADA accessibility improvements; new and refurbished shelving and furniture; modernized program room with state of art audio visual equipment; and upgrades to electrical and mechanical systems. The branch renovation is targeting LEED Silver certification. Construction is completed and the grand re-opening celebration occurred on February 26, 2011.



#### **Project Schedule**

	Start	Finish
Baseline	Aug-07	Nov-09
Approved	Feb-08	Feb-11

#### **Project Budget**

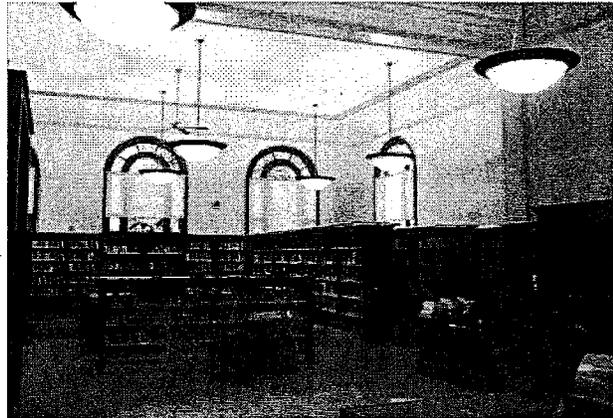
Original Budget	\$1,310,000
Current Budget	\$2,898,893
Current Projected	\$2,444,754
Spent to Date/Actual	\$2,444,754

#### Presidio Branch Library

**Project Location:** 3150 Sacramento St.

**Program Manager:** Lena Chen  
[lena.chen@sfdpw.org](mailto:lana.chen@sfdpw.org); (415) 557-4571

**Project Description:** The Presidio Branch Library benefited from ADA accessibility improvements; refurbished shelving and furniture; modernized program room with state of art audio visual equipment; exterior terra cotta restoration; and upgrades to electrical and mechanical systems. The branch renovation is targeting LEED Silver certification. Construction is completed and the grand re-opening celebration occurred on March 26, 2011.



#### **Project Schedule**

	Start	Finish
Baseline	Aug-07	Nov-09
Approved	Oct-05	Mar-11

#### **Project Budget**

Original Budget	\$1,530,000
Current Budget	\$4,181,646
Current Projected	\$3,515,370
Spent to Date/Actual	\$3,515,370

## Project Status Summaries

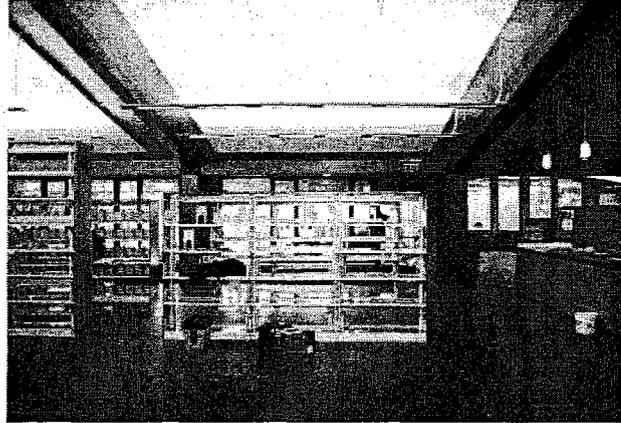
### Projects in Construction:

#### Merced Branch Library

**Project Location:** 155 Winston Drive

**Program Manager:** Lena Chen  
lena.chen@sfdpw.org; (415) 557-4571

**Project Description:** Work at the Merced Branch Library will include seismic strengthening, a new addition with staff services and new public restrooms; ADA accessibility improvements; new shelving and furniture; repaved patio and new landscaping; and seismic, electrical and mechanical upgrades. The branch renovation is targeting LEED Silver certification. Construction is nearing completion and the grand re-opening celebration will be on May 14, 2011.



#### **Project Schedule**

	Start	Finish
Baseline	Mar-07	Apr-10
Approved	Jul-06	May-11

#### **Project Budget**

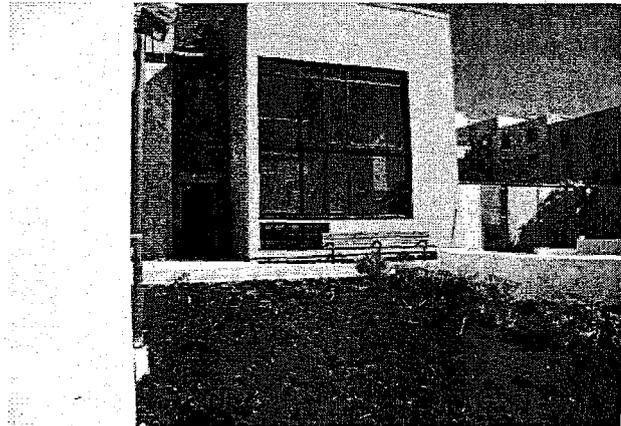
Original Budget	\$4,200,000
Current Budget	\$5,410,462
Current Projected	\$5,410,462
Spent to Date/Actual	\$4,551,581

#### Anza Branch Library

**Project Location:** 550 37th Avenue

**Program Manager:** Lena Chen  
lena.chen@sfdpw.org; (415) 557-4571

**Project Description:** Work at the Anza Branch Library will include seismic strengthening, a new addition to provide elevator services; new public restrooms; ADA accessibility improvements; new and refurbished shelving and furniture; historic ceiling restoration; new paved public areas and landscaping; and seismic, electrical and mechanical upgrades. The branch reconstruction is targeting LEED Silver certification.



#### **Project Schedule**

	Start	Finish
Baseline	May-05	Feb-09
Approved	Aug-07	May-11

#### **Project Budget**

Original Budget	\$4,740,000
Current Budget	\$7,726,324
Current Projected	\$7,504,312
Spent to Date/Actual	\$6,205,354

## Project Status Summaries

### Visitacion Valley Branch Library

**Project Location:** 301 Leland Avenue

**Program Manager:** Lena Chen  
[lana.chen@sfdpw.org](mailto:lana.chen@sfdpw.org); (415) 557-4571

**Project Description:** The new 9,945 sq. ft. Visitacion Valley Branch Library will address the programmatic needs of the neighborhood by providing separate children, teen, and adult spaces; a large program room; increased collection; ADA accessibility; new shelving and furniture; outdoor patios and landscaping; public art; and code compliant seismic, electrical and mechanical systems. The new construction is targeting LEED Silver certification.



#### **Project Schedule**

	Start	Finish
Baseline	Pre-2005	Dec-06
Approved	Pre-2005	Jun-11

#### **Project Budget**

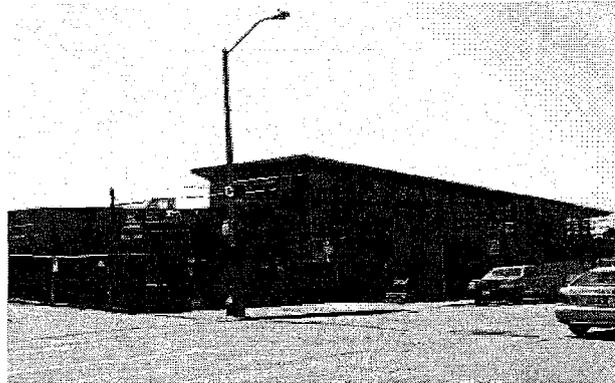
Original Budget	\$5,320,000
Current Budget	\$13,398,281
Current Projected	\$13,057,572
Spent to Date/Actual	\$11,725,036

### Ortega Branch Library

**Project Location:** 3223 Ortega Street

**Program Manager:** Lena Chen  
[lana.chen@sfdpw.org](mailto:lana.chen@sfdpw.org); (415) 557-4571

**Project Description:** The new 9,300 sq. ft. Ortega Branch Library will address the programmatic needs of the neighborhood by providing separate children, teen, and adult spaces; a large program room; increased collection; ADA accessibility; new shelving and furniture; living roof; and code compliant seismic, electrical and mechanical systems. The new construction is targeting LEED Silver certification.



#### **Project Schedule**

	Start	Finish
Baseline	Pre-2005	Feb-08
Approved	Pre-2005	Jul-11

#### **Project Budget**

Original Budget	\$3,560,000
Current Budget	\$10,020,492
Current Projected	\$10,020,492
Spent to Date/Actual	\$8,041,641

## Project Status Summaries

### Golden Gate Valley Branch Library

**Project Location:** 1801 Green Street

**Program Manager:** Lena Chen  
[lana.chen@sfdpw.org](mailto:lana.chen@sfdpw.org); (415) 557-4571

**Project Description:** Work at the Golden Gate Valley Branch Library will include seismic strengthening; a new addition to provide elevator services; an improved program room; increased collections; ADA accessibility improvements; new and refurbished shelving and furniture; historic terracotta restoration; new paved courtyard and landscaping; and seismic, electrical and mechanical upgrades. The branch reconstruction is targeting LEED Silver certification.



#### Project Schedule

	Start	Finish
Baseline	May-05	Feb-09
Approved	May-08	Jun-11

#### Project Budget

Original Budget	\$5,340,000
Current Budget	\$8,472,283
Current Projected	\$7,275,962
Spent to Date/Actual	\$5,694,292

### Project in Pre-Construction Services :

#### Bayview Branch Library

**Project Location:** 5075 Third Street

**Program Manager:** Lena Chen  
[lana.chen@sfdpw.org](mailto:lana.chen@sfdpw.org); (415) 557-4571

**Project Description:** The new 8,884 sq. ft. Bayview Branch Library will address the programmatic needs of the neighborhood by providing separate children, teen, and adult spaces; a large program room; an interior courtyard; increased collection; ADA accessibility; new shelving and furniture; public art and code compliant seismic, electrical and mechanical systems. The new construction is targeting LEED Silver certification.



#### Project Schedule

	Start	Finish
Baseline	Pre-2005	Nov-06
Approved	Nov-07	Oct-11

#### Project Budget

Original Budget	\$3,820,000
Current Budget	\$11,830,796
Current Projected	\$13,400,000
Spent to Date/Actual	\$3,263,050

## Project Status Summaries

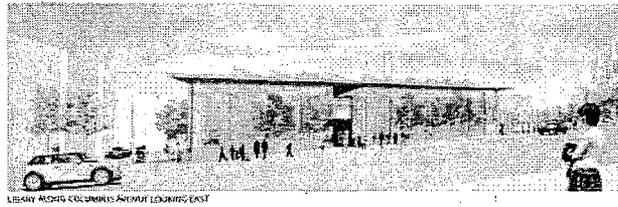
### Project in Design Phase:

#### North Beach Branch Library

**Project Location:** 701 Lombard Street

**Program Manager:** Lena Chen  
[lena.chen@sfdpw.org](mailto:lena.chen@sfdpw.org); (415) 557-4571

**Project Description:** The new 8,500 sq. ft. North Beach Branch Library will address the programmatic needs of the neighborhood by providing separate children, teen, and adult spaces; a large program room; ADA accessibility; new shelving and furniture; public art and code compliant seismic, electrical and mechanical systems. The new construction is targeting LEED Silver certification. In addition to the new library, a Master Plan was developed with the Recreation & Parks Department to expand and reorganize the adjacent Joe DiMaggio Playground.



### Project Schedule

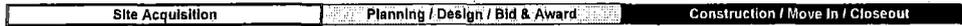
	Start	Finish
Baseline	Pre-2005	Mar-07
Approved	Nov-07	Nov-11

### Project Budget

Original Budget	\$3,460,000
Current Budget	\$3,500,000
Current Projected	TBD
Spent to Date/Actual	\$1,794,544

**2000 Branch Library Improvement Program G.O. Bond  
Program Timeline & Schedule: Active Projects as of 3/31/2011**

Legend:



BRANCH LIBRARIES	DIST	PHASE	AMOUNTS	SCHEDULE	START	FINISH	2005												2006												2007												2008												2009												2010												2011												2012											
							1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr																																																								
<b>Anza</b>																																																																																																						
Original		1	\$4,740,000	Construction	May-05	Feb-09	1,185,000												3,555,000																																																																																			
Current Approved			\$7,726,324		Aug-07	May-11													2,878,898												4,749,729																																																																							
Current Projected			\$7,504,312		Aug-07	Jun-11													2,764,893												4,749,729																																																																							
Spent to Date/Actual			\$6,205,354		Aug-07	Jun-11													1,860,824												4,254,430																																																																							
<b>Bayview<sup>1</sup></b>																																																																																																						
Original (Renovation)		10	\$3,820,000	Pre-Construction	Pre-2005	Nov-06	855,000												2,965,000																																																																																			
Current Approved (New Construction)			\$11,830,798		Nov-07	Oct-11													3,533,403												7,086,597																																																																							
Site Acquisition (Actual)			\$1,210,795		Jan-09														1,210,795																																																																																			
Current Projected			\$13,400,000		Nov-07	Dec-12													3,533,403												9,866,597																																																																							
Spent to Date/Actual (incl. Site Acq.)			\$3,283,050		Nov-07	Dec-12													1,838,672												210,683																																																																							
<b>Golden Gate Valley</b>																																																																																																						
Original		2	\$5,340,000	Construction	May-05	Feb-09	1,335,000												4,005,000																																																																																			
Current Approved			\$8,472,283		May-08	Jun-11													3,484,127												4,988,156																																																																							
Current Projected			\$7,275,962		May-08	Sep-11													2,287,807												4,988,156																																																																							
Spent to Date/Actual			\$6,684,292		May-08	Sep-11													1,856,862												3,838,430																																																																							
<b>Merced</b>																																																																																																						
Original		7	\$4,200,000	Construction	Mar-07	Apr-10													1,080,000												3,150,000																																																																							
Current Approved			\$6,410,462		Jul-06	May-11													2,169,821												3,240,641																																																																							
Current Projected			\$6,410,462		Jul-06	May-11													2,169,821												3,240,641																																																																							
Spent to Date/Actual			\$4,551,591		Jul-06	May-11													1,882,488												2,859,096																																																																							
<b>North Beach<sup>2</sup></b>																																																																																																						
Original (Renovation)		3	\$3,490,000	Design	Pre-2005	Mar-07	868,000												2,595,000																																																																																			
Current Approved (New Construction)			\$3,500,000		Nov-07	Nov-11													3,500,000												TBD																																																																							
Current Projected			TBD		Nov-07	Dec-13													TBD												TBD																																																																							
Spent to Date/Actual			\$1,794,544		Nov-07	Dec-13													1,794,544												0																																																																							
<b>Ortega</b>																																																																																																						
Original (Renovation)		4	\$3,560,000	Construction	Pre-2005	Feb-08	880,000												2,670,000																																																																																			
Current Approved (New Construction)			\$10,020,492		Pre-2005	Jul-11													3,314,869												6,705,633																																																																							
Current Projected			\$10,020,492		Pre-2005	Jul-11													3,314,869												6,705,633																																																																							
Spent to Date/Actual			\$8,041,641		Pre-2005	Jul-11													2,545,213												5,495,428																																																																							
<b>Park</b>																																																																																																						
Original		5	\$1,310,000	Opened This Quarter	Aug-07	Nov-09													373,350												936,650																																																																							
Current Approved			\$2,898,893		Feb-08	Feb-11													1,125,061												1,773,833																																																																							
Current Projected			\$2,444,754		Feb-08	Feb-11													897,891												1,546,763																																																																							
Spent to Date/Actual			\$2,444,754		Feb-08	Feb-11													897,891												1,546,763																																																																							
<b>Presidio<sup>3</sup></b>																																																																																																						
Original		2	\$1,530,000	Opened This Quarter	Aug-07	Nov-09													459,000												1,071,000																																																																							
Current Approved			\$4,181,648		Oct-05	Mar-11	204,436												303,202												Retaining wall only												820,626												2,753,393																																															
Current Projected			\$3,515,370		Oct-05	Mar-11	204,436												303,202																								647,888												2,359,846																																															
Spent to Date/Actual			\$3,515,370		Oct-05	Mar-11	204,436												303,202																								647,886												2,359,846																																															
<b>Visitation Valley<sup>3</sup></b>																																																																																																						
Original		10	\$3,200,000	Construction	Pre-2005	Dec-06	907,800												2,222,500																																																																																			
Site Acquisition (Original)			\$2,090,000		Pre-2005	Pre-2005																																																																																																
Current Approved			\$13,398,281		Pre-2005	Jun-11													2,925,078												9,227,471																																																																							
Site Acquisition (Actual)			\$2,245,732		Pre-2005	Jan-09													2,246,732																																																																																			
Current Projected			\$13,057,572		Pre-2005	Jun-11													2,884,289												9,227,471																																																																							
Spent to Date/Actual (incl. Site Acq.)			\$11,725,038		Pre-2005	Jun-11													2,626,473												6,927,574																																																																							

Notes:  
 1. Bayview: Revised schedule to be adopted upon completion of bidding process.  
 2. North Beach: New construction pending full funding & EIR; Revised schedule to be adopted upon completion of the Environmental Impact Review (EIR) process.  
 3. Visitation Valley: Site acquisition finish date reflects final closeout of leaseback agreement with seller.

**2000 Branch Library Improvement Program G.O. Bond  
Program Budget Reports: Revenues as of 3/31/2011**

Branch / Project	Baseline Budget (10/01)	Approved Budget (5/10)	City Prop. A Bonds	City Prop. A Bond Interest <sup>(3)</sup>	Lease Revenue Bond (RB)	Library Preservation Fund	State Prop. 14 Bonds	Other Funds	Total All Sources
<b>Site Acquisitions / New Construction</b>									
Bayview	3,820,000	11,830,796	1,464,164	2,297,102	6,750,718	1,318,812	-	-	11,830,796
Glen Park	4,570,000	5,484,116	5,214,590	-	-	269,526	-	-	5,484,116
Ingleside	4,570,000	7,034,000	2,447,934	203,307	-	630,816	3,751,943	-	7,034,000
Mission Bay	3,350,000	3,737,573	3,736,025	-	-	1,548	-	-	3,737,573
North Beach (Partially Funded)	3,460,000	3,500,000	991,914	44,134	2,326,833	137,119	-	-	3,500,000
Ortega	3,560,000	10,020,492	951,778	5,783	8,099,667	963,254	-	-	10,020,492
Portola	4,570,000	6,190,800	5,879,893	190,607	-	120,300	-	-	6,190,800
Visitation Valley	5,320,000	13,398,281	10,287,876	68,837	-	716,980	-	2,324,588 <sup>(4,5)</sup>	13,398,281
Support Services	9,080,000	8,867,578	8,852,224	15,354	-	-	-	-	8,867,578
<b>SUBTOTAL</b>	<b>42,300,000</b>	<b>70,063,636</b>	<b>39,826,398</b>	<b>2,825,134</b>	<b>17,177,218</b>	<b>4,158,355</b>	<b>3,751,943</b>	<b>2,324,588</b>	<b>70,063,636</b>
<b>Renovations</b>									
Anza	4,740,000	7,726,324	5,410,926	512,634	1,348,005	453,759	-	-	7,726,324
Bernal Heights	5,350,000	5,743,000	5,028,145	372,148	-	342,707	-	-	5,743,000
Eureka Valley	4,580,000	4,422,000	3,600,095	667,981	-	153,924	-	-	4,422,000
Excelsior	3,820,000	3,594,441	3,594,441	-	-	-	-	-	3,594,441
Golden Gate Valley	5,340,000	8,472,283	1,918,743	170,616	6,097,646	285,278	-	-	8,472,283
Marina	4,110,000	3,823,319	3,823,319	-	-	-	-	-	3,823,319
Merced	4,200,000	5,410,462	655,690	201,086	3,965,091	588,595	-	-	5,410,462
Noe Valley	4,410,000	5,480,954	5,472,454	-	-	8,500	-	-	5,480,954
Park	1,310,000	2,898,893	1,483,690	1,385,203	-	50,000	-	-	2,898,893
Parkside	2,880,000	4,699,217	4,477,987	16,400	-	204,830	-	-	4,699,217
Potrero	4,230,000	5,426,847	4,651,509	609,216	-	166,122	-	-	5,426,847
Presidio	1,530,000	4,181,646	4,081,175	-	-	100,471	-	-	4,181,646
Richmond	7,630,000	13,711,500	2,627,958	35,282	-	2,689,419	5,958,841	2,400,000 <sup>(1)</sup>	13,711,500
Sunset	1,490,000	1,459,109	1,429,022	13,302	-	16,785	-	-	1,459,109
West Portal	4,110,000	4,419,838	4,419,838	-	-	-	-	-	4,419,838
Western Addition	3,430,000	4,303,962	3,318,860	24,928	-	960,174	-	-	4,303,962
<b>SUBTOTAL</b>	<b>63,160,000</b>	<b>85,773,795</b>	<b>55,973,852</b>	<b>4,008,796</b>	<b>11,411,742</b>	<b>6,020,564</b>	<b>5,958,841</b>	<b>2,400,000</b>	<b>85,773,795</b>
<b>Program-Wide Services &amp; Costs</b>									
Library Program Costs	800,000	780,000	764,982	15,018	-	-	-	-	780,000
Program Consultants	750,000	1,165,000	1,162,819	2,181	-	-	-	-	1,165,000
Program Management	3,600,000	7,158,372	6,030,502	145,258	982,612	-	-	-	7,158,372
Real Estate Dept	120,000	235,281	235,281	-	-	-	-	-	235,281
Art Enrichment Program	-	362,000	251,807	40,193	-	70,000	-	-	362,000
Temporary Services & Moving	4,360,000	522,559	422,559	-	-	100,000	-	-	522,559
Furniture & Equipment Reserve	15,000,000	16,273,200	-	-	-	273,200	-	16,000,000 <sup>(2)</sup>	16,273,200
Bond Financing Costs	1,500,000	2,202,455	1,196,800	-	1,005,655	-	-	-	2,202,455
Debt Service Reserve	-	2,471,797	-	-	2,471,797	-	-	-	2,471,797
Program Reserve	1,675,000	1,902,024	-	-	1,007,132	879,308	-	15,584 <sup>(4)</sup>	1,902,024
<b>SUBTOTAL</b>	<b>27,805,000</b>	<b>33,072,688</b>	<b>10,064,750</b>	<b>202,650</b>	<b>5,467,196</b>	<b>1,322,508</b>	<b>-</b>	<b>16,015,584</b>	<b>33,072,688</b>
<b>TOTAL</b>	<b>133,265,000</b>	<b>188,910,119</b>	<b>105,865,000</b>	<b>7,036,580</b>	<b>34,056,156</b>	<b>11,501,427</b>	<b>9,710,784</b>	<b>20,740,172</b>	<b>188,910,119</b>

**Notes:**

- (1) Earthquake Safety Program funds remaining for Branch Libraries (\$2,400,000)
- (2) Private donations from Friends of the Library (\$16,000,000)
- (3) Bond Interest proceeds appropriated (\$1,673,481; \$3,679,132; \*\$1,683,967 [pending Controller's release of reserve])
- (4) Rents received & appropriated (\$128,342; \$152,030; \$59,800)
- (5) Advance for Developer Impact Fees (\$2,000,000)

**2000 Branch Library Improvement Program G.O. Bond  
Program Budget Reports: Expenditures as of 3/31/2011**

Dist	Branch / Project	Phase	Category	FAMIS								Balance 2000 Prop. A Bond	
				Baseline Budget (10/2001)		Current Budget		Expended		Encumbered			
				All Sources	2000 Prop. A Bonds	All Sources	2000 Prop. A Bonds	All Sources	2000 Prop. A Bonds	All Sources	2000 Prop. A Bonds		
1	Anza	Construction	Soft Costs	1,292,727	1,292,727	2,766,679							
			Construction Costs	3,318,000	3,318,000	4,737,633							
			Project Contingency	129,273	129,273	222,012							
			<b>SUBTOTAL</b>	<b>4,740,000</b>	<b>4,740,000</b>	<b>7,726,324</b>		<b>5,923,560</b>	<b>6,034,656</b>	<b>4,588,108</b>	<b>170,698</b>	<b>91,897</b>	<b>1,243,555</b>
10	Bayview	Pre-Construction	Site Acquisition	-	-	1,210,795							
			Soft Costs	868,182	868,182	2,836,919							
			Construction Costs	2,865,000	2,865,000	7,783,082							
			Project Contingency	86,818	86,818	-							
			<b>SUBTOTAL</b>	<b>3,820,000</b>	<b>3,820,000</b>	<b>11,830,796</b>		<b>3,761,266</b>	<b>2,749,833</b>	<b>1,051,479</b>	<b>513,217</b>	<b>93,462</b>	<b>2,616,325</b>
9	Bernal Heights	Opened	Soft Costs	1,605,000	1,605,000	1,799,960							
			Construction Costs	3,745,000	3,745,000	3,802,560							
			Project Contingency	-	-	140,480							
			<b>SUBTOTAL</b>	<b>5,350,000</b>	<b>5,350,000</b>	<b>5,743,000</b>		<b>5,400,293</b>	<b>5,602,520</b>	<b>5,259,813</b>			<b>140,480</b>
8	Eureka Valley	Opened	Soft Costs	1,145,000	1,145,000	1,455,739							
			Construction Costs	3,435,000	3,435,000	2,705,207							
			Project Contingency	-	-	261,054							
			<b>SUBTOTAL</b>	<b>4,580,000</b>	<b>4,580,000</b>	<b>4,422,000</b>		<b>4,268,076</b>	<b>4,155,411</b>	<b>4,001,486</b>	<b>5,536</b>	<b>5,536</b>	<b>261,054</b>
11	Excelsior	Opened	Soft Costs	955,000	955,000	1,430,944							
			Construction Costs	2,865,000	2,865,000	2,163,497							
			Project Contingency	-	-	-							
			<b>SUBTOTAL</b>	<b>3,820,000</b>	<b>3,820,000</b>	<b>3,594,441</b>		<b>3,594,441</b>	<b>3,594,441</b>	<b>3,594,441</b>			
8	Glen Park	Opened	Site Acquisition	1,770,000	1,770,000	3,343,537							
			Soft Costs	700,000	700,000	648,885							
			Construction Costs	2,100,000	2,100,000	1,491,694							
			Project Contingency	-	-	-							
			<b>SUBTOTAL</b>	<b>4,570,000</b>	<b>4,570,000</b>	<b>5,484,116</b>		<b>5,214,590</b>	<b>5,484,116</b>	<b>5,214,590</b>			
2	Golden Gate Valley	Construction	Soft Costs	1,456,364	1,456,364	2,885,967							
			Construction Costs	3,738,000	3,738,000	4,389,996							
			Project Contingency	145,636	145,636	1,196,321							
			<b>SUBTOTAL</b>	<b>5,340,000</b>	<b>5,340,000</b>	<b>8,472,283</b>		<b>2,089,359</b>	<b>4,719,737</b>	<b>1,348,307</b>	<b>974,555</b>	<b>36,321</b>	<b>704,731</b>
7	Ingleside	Opened	Site Acquisition	1,770,000	1,770,000	1,839,205							
			Soft Costs	700,000	700,000	1,141,375							
			Construction Costs	2,100,000	2,100,000	3,950,042							
			Project Contingency	-	-	103,378							
			<b>SUBTOTAL</b>	<b>4,570,000</b>	<b>4,570,000</b>	<b>7,034,000</b>		<b>2,651,241</b>	<b>6,930,213</b>	<b>2,547,863</b>			<b>103,378</b>
2	Marina	Opened	Soft Costs	934,091	934,091	1,008,507							
			Construction Costs	3,082,500	3,082,500	2,814,812							
			Project Contingency	93,409	93,409	-							
			<b>SUBTOTAL</b>	<b>4,110,000</b>	<b>4,110,000</b>	<b>3,823,319</b>		<b>3,823,319</b>	<b>3,823,319</b>	<b>3,823,319</b>			
7	Merced	Construction	Soft Costs	1,050,000	1,050,000	2,169,821							
			Construction Costs	3,150,000	3,150,000	3,240,641							
			Project Contingency	-	-	-							
			<b>SUBTOTAL</b>	<b>4,200,000</b>	<b>4,200,000</b>	<b>5,410,462</b>		<b>856,776</b>	<b>4,396,611</b>	<b>836,304</b>	<b>154,970</b>	<b>6,663</b>	<b>13,809</b>

**2000 Branch Library Improvement Program G.O. Bond  
Program Budget Reports: Expenditures as of 3/31/2011**

Dist	Branch / Project	Phase	Category	Baseline Budget (10/2001)		Current Budget		FAMIS				Balance 2000 Prop. A Bond <sup>1</sup>
				All Sources	2000 Prop. A Bonds	All Sources	2000 Prop. A Bonds <sup>1</sup>	Expended		Encumbered		
								All Sources	2000 Prop. A Bonds <sup>1</sup>	All Sources	2000 Prop. A Bonds <sup>1</sup>	
6	Mission Bay	Opened	Site Acquisition	3,350,000	3,350,000	3,737,573						
			Project Contingency	-	-	-						
			<b>SUBTOTAL</b>	<b>3,350,000</b>	<b>3,350,000</b>	<b>3,737,573</b>	<b>3,736,025</b>	<b>3,737,573</b>	<b>3,736,025</b>			
8	Noe Valley	Opened	Soft Costs	1,202,727	1,202,727	1,201,363						
			Construction Costs	3,087,000	3,087,000	4,279,591						
			Project Contingency	120,273	120,273	-						
			<b>SUBTOTAL</b>	<b>4,410,000</b>	<b>4,410,000</b>	<b>5,480,954</b>	<b>5,472,454</b>	<b>5,480,954</b>	<b>5,472,454</b>			
3	North Beach (Partially Funded)	Design	Soft Costs	786,364	786,364	3,500,000						
			Construction Costs	2,595,000	2,595,000	-						
			Project Contingency	78,636	78,636	-						
			<b>SUBTOTAL</b>	<b>3,460,000</b>	<b>3,460,000</b>	<b>3,500,000</b>	<b>1,036,048</b>	<b>1,209,317</b>	<b>1,014,969</b>	<b>585,227</b>	<b>10,497</b>	<b>10,582</b>
4	Ortega	Construction	Soft Costs	809,091	809,091	3,134,809						
			Construction Costs	2,670,000	170,000	6,705,633						
			Project Contingency	80,909	80,909	180,050						
			<b>SUBTOTAL</b>	<b>3,560,000</b>	<b>1,060,000</b>	<b>10,020,492</b>	<b>957,571</b>	<b>6,378,139</b>	<b>938,997</b>	<b>1,663,502</b>	<b>4,400</b>	<b>14,174</b>
5	Park	Opened this Quarter	Soft Costs	339,409	339,409	897,991						
			Construction Costs	936,650	936,650	1,546,763						
			Project Contingency	33,941	33,941	454,139						
			<b>SUBTOTAL</b>	<b>1,310,000</b>	<b>1,310,000</b>	<b>2,898,893</b>	<b>2,848,893</b>	<b>2,317,490</b>	<b>2,282,474</b>	<b>113,528</b>	<b>112,280</b>	<b>454,139</b>
4	Parkside	Opened	Soft Costs	654,545	654,545	1,510,019						
			Construction Costs	2,160,000	2,160,000	3,189,198						
			Project Contingency	65,455	65,455	-						
			<b>SUBTOTAL</b>	<b>2,880,000</b>	<b>2,880,000</b>	<b>4,699,217</b>	<b>4,494,387</b>	<b>4,396,137</b>	<b>4,224,767</b>	<b>103,657</b>	<b>100,915</b>	<b>168,705</b>
10	Portola	Opened	Site Acquisition	1,770,000	1,770,000	1,341,456						
			Soft Costs	700,000	700,000	1,153,569						
			Construction Costs	2,100,000	2,100,000	3,455,990						
			Project Contingency	-	-	239,785						
			<b>SUBTOTAL</b>	<b>4,570,000</b>	<b>4,570,000</b>	<b>6,190,800</b>	<b>6,070,600</b>	<b>5,951,015</b>	<b>5,830,715</b>			<b>239,785</b>
10	Potrero	Opened	Soft Costs	1,057,500	1,057,500	1,629,895						
			Construction Costs	3,172,500	3,172,500	3,796,952						
			Project Contingency	-	-	-						
			<b>SUBTOTAL</b>	<b>4,230,000</b>	<b>4,230,000</b>	<b>5,426,847</b>	<b>5,260,725</b>	<b>5,214,899</b>	<b>5,048,777</b>	<b>85,633</b>	<b>59,830</b>	<b>152,118</b>
2	Presidio	Opened this Quarter	Soft Costs	417,273	417,273	852,322						
			Construction Costs	1,071,000	1,071,000	2,663,048						
			Project Contingency	41,727	41,727	666,276						
			<b>SUBTOTAL</b>	<b>1,530,000</b>	<b>1,530,000</b>	<b>4,181,646</b>	<b>4,081,175</b>	<b>3,105,245</b>	<b>3,076,596</b>	<b>397,678</b>	<b>358,503</b>	<b>646,078</b>
1	Richmond <sup>2,3</sup>	Opened	Soft Costs	2,080,909	21,909	3,099,774						
			Construction Costs	5,341,000		10,355,914						
			Project Contingency	208,091	208,091	255,812						
			<b>SUBTOTAL</b>	<b>7,630,000</b>	<b>230,000</b>	<b>13,711,500</b>	<b>2,663,241</b>	<b>13,455,688</b>	<b>2,429,194</b>			<b>234,047</b>

**2000 Branch Library Improvement Program G.O. Bond  
Program Budget Reports: Expenditures as of 3/31/2011**

Dist	Branch / Project	Phase	Category	FAMIS									
				Baseline Budget (10/2001)		Current Budget		Expended		Encumbered		Balance	
				All Sources	2000 Prop. A Bonds	All Sources	2000 Prop. A Bonds <sup>1</sup>	All Sources	2000 Prop. A Bonds <sup>1</sup>	All Sources	2000 Prop. A Bonds <sup>1</sup>	2000 Prop. A Bond <sup>1</sup>	
5	Sunset	Opened	Soft Costs	447,000	447,000	501,612							
			Construction Costs	1,043,000	1,043,000	957,497							
			Project Contingency	-	-	-							
			<b>SUBTOTAL</b>	<b>1,490,000</b>	<b>1,490,000</b>	<b>1,459,109</b>	<b>1,442,325</b>	<b>1,459,109</b>	<b>1,442,325</b>				
	Support Services	Opened	Site Acquisition	9,080,000	9,080,000	8,867,578							
			Project Contingency	-	-	-							
			<b>SUBTOTAL</b>	<b>9,080,000</b>	<b>9,080,000</b>	<b>8,867,578</b>	<b>8,867,578</b>	<b>8,867,578</b>	<b>8,867,578</b>				
10	Visitacion Valley	Construction	Site Acquisition	1,990,000	1,990,000	2,245,732							
			Soft Costs	734,091	734,091	2,901,307							
			Construction Costs	2,522,500	22,500	7,910,533							
			Project Contingency	73,409	73,409	340,709							
			<b>SUBTOTAL</b>	<b>5,320,000</b>	<b>2,820,000</b>	<b>13,398,281</b>	<b>10,356,713</b>	<b>11,277,858</b>	<b>8,733,085</b>	<b>447,178</b>	<b>32,957</b>	<b>1,590,671</b>	
7	West Portal	Opened	Soft Costs	1,233,000	1,233,000	1,016,714							
			Construction Costs	2,877,000	2,877,000	3,403,124							
			Project Contingency	-	-	-							
			<b>SUBTOTAL</b>	<b>4,110,000</b>	<b>4,110,000</b>	<b>4,419,838</b>	<b>4,419,838</b>	<b>4,419,838</b>	<b>4,419,838</b>				
5	Western Addition	Opened	Soft Costs	857,500	857,500	1,323,836							
			Construction Costs	2,572,500	2,572,500	2,980,126							
			Project Contingency	-	-	-							
			<b>SUBTOTAL</b>	<b>3,430,000</b>	<b>3,430,000</b>	<b>4,303,962</b>	<b>3,343,788</b>	<b>4,303,962</b>	<b>3,343,788</b>				
	<b>Program-Wide Services &amp; Costs</b>												
			Library Program Costs	800,000	800,000	780,000	780,000	604,848	604,848	-	-	175,152	
			Program Consultants	750,000	750,000	1,165,000	1,165,000	1,123,320	1,123,320	-	-	41,680	
			Program Management	3,600,000	3,600,000	7,158,372	6,175,760	6,698,217	6,165,761	-	-	9,999	
			Real Estate Dept	120,000	120,000	235,281	235,281	235,281	235,281	-	-	-	
			Art Enrichment Fund	-	-	362,000	292,000	356,319	286,517	-	-	5,483	
			Moving & Interim Services	4,360,000	4,360,000	522,559	422,559	465,511	422,559	-	-	-	
			Furniture & Equipment Reserve	15,000,000	-	16,273,200	-	1,130,199	-	-	-	-	
			Bond Financing Costs	1,500,000	1,500,000	2,202,455	1,196,800	1,633,037	627,382	-	-	569,418	
			Debt Service Reserve	-	-	2,471,797	-	-	-	-	-	-	
			Program Reserve	1,675,000	1,675,000	1,902,024	-	-	-	-	-	-	
			<b>SUBTOTAL</b>	<b>27,805,000</b>	<b>12,805,000</b>	<b>33,072,688</b>	<b>10,267,400</b>	<b>12,246,732</b>	<b>9,465,668</b>	<b>0</b>	<b>0</b>	<b>801,733</b>	
<b>TOTAL PROGRAM:</b>				<b>133,265,000</b>	<b>105,865,000</b>	<b>188,910,119</b>	<b>112,901,582</b>	<b>141,312,391</b>	<b>102,592,960</b>	<b>5,215,379</b>	<b>913,261</b>	<b>9,395,362</b>	

Notes:

- 2000 Prop. A Bonds reported for Current Budget, Expenditures, and Encumbrances includes bond proceeds and interest appropriated to date
- Baseline Budget included \$2,400,000 from Earthquake Safety Bonds
- Expenditures to date include \$2,400,000 Earthquake Safety Bonds



Edwin M. Lee, Mayor  
Philip A. Ginsburg, General Manager

April 22, 2011

Ms. Angela Calvillo  
Clerk of the Board  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, California 94102-4689

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BOARD OF SUPERVISORS  
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Dear Ms. Calvillo:

Please find attached the Recreation and Park Department's (RPD) report for the 3<sup>rd</sup> quarter of FY10-11 in response to the requirements of Resolution 157-99 Lead Poisoning Prevention. To date, RPD has completed assessment and abatement at **176** sites since program inception in 1999.

We are currently completing abatement at two sites. Six sites have been surveyed but needed no abatement, and one site is currently being surveyed.

I hope that you and interested members of the public find that the Department's performance demonstrates our commitment to the health and well being of the children we serve. Please look for our next report in July 2011.

Thank you for your support of this important program. Please do not hesitate to contact me with any questions, comments or suggestions you have.

Sincerely,

  
Philip A. Ginsburg  
General Manager

- Attachments:
1. FY10-11 Implementation Plan, 3<sup>rd</sup> Quarter Status Report
  2. FY10-11 Site List
  3. Status Report for All Sites

Copy: J. Walseth, DPH, Children's Environmental Health Promotion

## Attachment 1. Implementation Plan Status Report

## 3<sup>rd</sup> Quarter Status Report

Plan Item	Status
<b>I. Hazard Identification and Control</b>	
<b>a) Site Prioritization</b>	<p>The site prioritization list is revised after each cycle which usually coincides with the fiscal year budget cycle. Prioritization is established from verified hazard reports (e.g. periodic inspections), documented program use (departmental and day care), estimated participant age, and presence of playgrounds or schoolyards.</p> <p>The site prioritization list for FY10-11 has been finalized.</p>
<b>b) Survey</b>	<p>Surveys are completed at six FY10-11 sites, and in progress at one site.</p>
<b>c) Abatement</b>	<p>Abatement is in progress at one FY10-11 site; it is not required at the other six sites. One site from FY09-10 is still completing abatement at this time.</p>
<b>d) Site Posting and Notification</b>	<p>Each site has been or will be posted for abatement in advance so that staff and the public may be advised of the work to be performed.</p>
<b>II. Facilities Operations and Maintenance</b>	
<b>a) Periodic Inspection</b>	<p>Annual periodic facility inspections are completed by staff. For FY09-10, the completion rate was 12%. Data for FY10-11 is not yet available. Classes on how to complete these inspections continue to be offered biannually. We hope to continue skill development through this class and expect this will improve the completion quality and rate.</p>
<b>b) Housekeeping</b>	<p>Housekeeping as it relates to lead is addressed in the training course for periodic inspections. In addition, administrative and custodial employees are reminded of this hazard and the steps to control it through our Safety Awareness Meeting program (discussed in Staff Training below).</p>

**c) Staff Training**

Under the Department's Injury and Illness Prevention Program, this training is required every two years. The Lead SAM was mandatory for FY09-10 for all custodial staff.

Lead training among Structural Maintenance staff, which would allow them to perform lead-related work, was completed in 2010 for a select group of maintenance staff so that some lead work can be conducted in house. A draft written lead program is currently being revised by maintenance staff, and once this program has been reviewed by EHS and finalized, maintenance staff will be authorized to perform this type of work.

Attachment 2. FY 10-11 Site List

**FY10-11 Site List**

Facility Name	Location	Completed	Notes	Retest
Laurel Hill Playground	Euclid & Collins		Abatement in progress	
Selby/Palou Mini Park	Selby & Palou	FY10-11	No abatement required	
Prentiss Mini Park	Prentiss/Eugenia	FY10-11	No abatement required	
Lessing/Sears Mini Park	Lessing/Sears	FY10-11	No abatement required	
Muriel Leff Mini Park	7th Avenue/Anza	FY10-11	No abatement required	
10th Avenue/Clement Mini Park	Richmond Library	FY10-11	No abatement required	
Turk/Hyde Mini Park	Turk & Hyde	FY10-11	No abatement required	
Exploratorium (and Theater)	3602 Lyon Street			
Candlestick Park	Jamestown Avenue		Survey in progress	
Pine Lake Park			Retest	FY07-08
24th/York Mini Park			Retest	FY04-05
Eureka Valley Rec Center			Retest	FY99-00
Big Rec, GGP			Retest	FY07-08

### Attachment 3. Status Report for All Sites

## Status Report for All Sites

Facility Name	Location	Algorithm for ranking	Completed	Notes	Retest	Entered in FLOW Program
Upper Noe Recreation Center	Day/Sanchez		99-00			
Jackson Playground	17th/Carolina		99-00	Abatement completed in FY05-06.	04-05	
Mission Rec Center	745 Treat Street		99-00, 02-03	Includes both the Harrison and Treat St. sides.	06-07	X
Palega Recreation Center	Felton/Holyoke		99-00			X
Eureka Valley Rec Center	Collingwood/18th		99-00			
Glen Park	Chenery/Elk		99-00, 00-01	Includes Silver Tree Day Camp		
Joe DiMaggio Playground	Lombard/Mason		99-00			
Crocker Amazon Playground	Geneva/Moscow		99-00			
George Christopher Playground	Diamond Hts/Duncan		99-00			
Alice Chalmers Playground	Brunswick/Whittier		99-00			
Cayuga Playground	Cayuga/Naglee		99-00			
Cabrillo Playground	38th/Cabrillo		99-00			
Herz Playground (and Pool)			99-00, 00-01	Includes Coffmann Pool		X
Mission Playground	19th & Linda		99-00			
Minnie & Lovie Ward Rec Center	Capital Avenue/Montana		99-00			
Sunset Playground	28th Avenue/Lawton		99-00			X
West Sunset Playground	39th Avenue/Ortega		99-00			
Excelsior Playground	Russia/Madrid		99-00			
Helen Wills Playground	Broadway/Larkin		99-00			
J. P. Murphy Playground	1960 9th Avenue		99-00			X
Argonne Playground	18th/Geary		99-00			
Duboce Park	Duboce/Scott		99-00, 01-02	Includes Harvey Milk Center		
Golden Gate Park	Panhandle		99-00			
Junipero Serra Playground	300 Stonecrest Drive		99-00			
Merced Heights Playground	Byxbee/Shields		99-00			
Miraloma Playground	Omar/Sequoia Ways		99-00			
Silver Terrace Playground	Silver Avenue/Bayshore		99-00			
Gene Friend Rec. Center	Folsom/Harriet/6th		99-00			
South Sunset Playground	40th Avenue/Vicente		99-00			
Potrero Hill Recreation Center	22nd/Arkansas		99-00			
Rochambeau Playground	24th Avenue/Lake Street		00-01, 09-10	No abatement needed.		
Cow Hollow Playground	Baker/Greenwich		00-01; 09-10			
West Portal Playground	Ulloa/Lenox Way		00-01	No abatement needed		
Moscone Recreation Center	Chestnut/Buchanan		00-01			
Midtown Terrace Playground	Clarendon/Olympia		00-01	No abatement needed		

## Status Report for All Sites

Facility Name	Location	Algorithm for ranking	Completed	Notes	Retest	Entered in FLOW Program
Presidio Heights Playground	Clay/Laurel		00-01			
Tenderloin Children's Rec. Ctr.	560/570 Ellis Street		00-01			
Hamilton Rec Center	Geary/Steiner		00-01	Note that the Rec. Center part of the facility is new (2010)		
Margaret S. Hayward Playground	Laguna, Turk		00-01			
Saint Mary's Recreation Center	Murray St./JustinDr.		00-01			
Fulton Playground	27th Avenue/Fulton		00-01			
Bernal Heights Recreation Center	Moultrie/Jarboe		00-01	No abatement needed		
Douglass Playground	Upper/26th Douglass		00-01			
Garfield Square	25th/Harrison		00-01			
Woh Hei Yuen	1213 Powell		00-01			
Father Alfred E. Boeddeker Park	Ellis/Taylor/Eddy/Jones		00-01			
Gilman Playground	Gilman/Griffiths		00-01			X
Grattan Playground	Stanyan/Alma		00-01	No abatement needed		
Hayes Valley Playground	Hayes/Buchanan		00-01			
Youngblood Coleman Playground	Galvez/Mendell		00-01			X
Angelo J. Rossi Playground (and Pool)	Arguello Blvd./Anza		00-01			
Carl Larsen Park (and Pool)	19th/Wawona		00-01			
Sunnyside Playground	Melrose/Edna		00-01	No abatement needed		
Balboa Park (and Pool)	Ocean/San Jose		00-01	Includes Matthew Boxer stadium		X
James Rolph Jr. Playground	Potrero Ave./Army Street		00-01, 02-03	This was originally supposed to be Rolph-Nicol (Eucalyptus) Park in 02-03, but the consultant surveyed the wrong site.		X
Louis Sutter Playground	University/Wayland		00-01			
Richmond Playground	18th Avenue/Lake Street		00-01			
Joseph Lee Recreation Center	Oakdale/Mendell		00-01			
Chinese Recreation Center	Washington/Mason		00-01			
McLaren Park	Visitacion Valley		06-07		05-06	
Mission Dolores Park	18th/Dolores		06-07	No abatement needed	05-06	
Bernal Heights Park	Bernal Heights Blvd.		01-02	No abatement needed		
Cayuga/Lamartine-Mini Park	Cayuga/Lamartine		01-02, 09-10	No abatement needed		
Willie Woo Woo Wong PG	Sacramento/Waverly		01-02, 09-10	No abatement needed.		
Jospeh L. Alioto Performing Arts Piazza	Grove/Larkin		01-02	No abatement needed		
Collis P. Huntington Park	California/Taylor		01-02			

## Status Report for All Sites

Facility Name	Location	Algorithm for ranking	Completed	Notes	Retest	Entered in FLOW Program
South Park	64 South Park Avenue		01-02			
Alta Plaza Park	Jackson/Steiner		01-02			
Bay View Playground (and Pool)	3rd/Armstrong		01-02	No abatement needed		
Chestnut/Kearny Open Space	NW Chestnut/Kearny		01-02	No survey done; structures no longer exist.		
Raymond Kimbell Playground	Pierce/Ellis		01-02			
Michelangelo Playground	Greenwich/Jones		01-02			
Peixotto Playground	Beaver/15th Street		01-02	No abatement needed		
States St. Playground	States St./Museum Way		01-02			
Adam Rogers Park	Jennings/Oakdale		01-02	No abatement needed		
Alamo Square	Hayes/Steiner		01-02			
Alioto Mini Park	20th/Capp		01-02	No abatement needed		
Beideman/O'Farrell Mini Park	O'Farrell/Beideman		01-02	No abatement needed		
Brooks Park	373 Ramsell		01-02	No abatement needed		
Buchanan St. Mall	Buchanan betw. Grove & Turk		01-02	No abatement needed		
Buena Vista Park	Buena Vista/Haight		01-02			
Bush/Broderick Mini Park	Bush/Broderick		01-02			
Cottage Row Mini Park	Sutter/E. Fillmore		01-02			
Franklin Square	16th/Bryant		01-02			
Golden Gate Heights Park	12th Ave./Rockridge Dr.		01-02			
Hilltop Park	La Salle/Whitney Yg. Circle		01-02	No abatement needed		
Lafayette Park	Washington/Laguna		01-02			
Julius Kahn Playground	Jackson/Spruce		01-02			
Jose Coronado Playground	21st/Folsom	15	02-03	As of 10/10/02 as per Capital Program Director, G. Hoy, there are no current plans for renovation		
Golden Gate Park (playgrounds)	Fell/Stanyan	6	05-06			
Washington Square	Filbert/Stockton	3	02-03	No abatement needed. Children's play area and bathrooms to be renovated in 3/04.		
McCoppin Square	24th Avenue/Taraval	1	02-03	As of 10/10/02 as per Gary Hoy, no current plans for renovation		
Mountain Lake Park	12th Avenue/Lake Sreet	1	02-03	As of 10/10/02 as per Gary Hoy, no current plans for renovation		
Randolph/Bright Mini Park	Randolph/Bright	1	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
Visitation Valley Greenway	Campbell Ave./E. Rutland	0	02-03	No abatement needed. Renovation scheduled 3/04.		

## Status Report for All Sites

Facility Name	Location	Algorithm for ranking	Completed	Notes	Retest	Entered in FLOW Program
Utah/18th Mini Park	Utah/18th Street	0	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
Palou/Phelps Park	Palou at Phelps	0	02-03	No abatement needed. Renovation occurred Summer 2003. Marvin Yee was project mgr. No lead survey/abatement rpt in RPD files.		
Coleridge Mini Park	Coleridge/Esmeralda	1	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
Lincoln Park (includes Golf Course)	34th Avenue/Clement	-1	02-03	Renovation scheduled 9/04		
Little Hollywood Park	Lathrop-Tocoloma	0	02-03	No abatement needed. Renovation scheduled 9/04		
McKinley Square	20th/Vermont	0	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
Noe Valley Courts	24th/Douglass	0	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
Parkside Square	26th Avenue/Vicente	0	02-03	Children's play area and bathrooms to be renovated in 9/03.		
Portsmouth Square	Kearny/Washington	0	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
Potrero del Sol	Potrero/Army	0	02-03	No abatement needed, renovation scheduled 9/04		
Potrero Hill Mini Park	Connecticut/22nd Street	0	02-03	Renovation scheduled 9/04		
Precita Park	Precita/Folsom	0	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
Sgt. John Macaulay Park	Larkin/O'Farrell	0	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
Sigmund Stern Recreation Grove	19th Avenue/Sloat Blvd.	0	04-05	As of 10/10/02 Capital Program Director indicates no current plans for renovation. Funding expired; will complete in FY04-05		
24th/York Mini Park	24th/York/Bryant	0	02-03	Completed as part of current renovation in December 2002, Renovation scheduled 3/04.		

## Status Report for All Sites

Facility Name	Location	Algorithm for ranking	Completed	Notes	Retest	Entered in FLOW Program
Camp Mather	Mather, Tuolumne County	0	04-05			X
Hyde/Vallejo Mini Park	Hyde/Vallejo	0	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
Juri Commons	San Jose/Guerrero/25th	0	05-06			
Kelloch Velasco Mini Park	Kelloch/Velasco	0	02-03	No abatement needed. Children's play area scheduled for renovation on 9/04		
Koshland Park	Page/Buchanan	0	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
Head/Brotherhood Mini Park	Head/Brotherwood Way	0	02-03	No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
Walter Haas Playground	Addison/Farnum/Beacon	0	02-03	Capital Projects to renovate in Spring 2003. Mauer is PM		
Holly Park	Holly Circle	0	02-03	Renovation planned to begin 4/03; Judi Mosqueda from DPW is PM		
Page-Laguna-Mini Park	Page/Laguna	0	04-05	No abatement needed		
Golden Gate/Steiner Mini Park	Golden Gate/Steiner	0		No Facility, benches only		
Tank Hill	Clarendon/Twin Peaks	1	04-05	No abatement needed		
Rolph Nicol Playground	Eucalyptus Dr./25th Avenue	0	04-05	No abatement needed		
Golden Gate Park	Carrousel	0	05-06			
Golden Gate Park	Tennis Court	0	05-06			
Washington/Hyde Mini Park	Washington/Hyde	3	04-05	No abatement needed		
Ridgetop Plaza	Whitney Young Circle	0	05-06	No abatement needed		
Golden Gate Park	Beach Chalet	0	06-07	No abatement needed		
Golden Gate Park	Polo Field	0	06-07			
Sharp Park (includes Golf Course)	Pacifica, San Mateo Co.	0	06-07			
Golden Gate Park	Senior Center	0	06-07			X
Pine Lake Park	Crestlake/Vale/Wawona	0	07-08			
Golden Gate Park	Stow Lake Boathouse	1	06-07			

## Status Report for All Sites

Facility Name	Location	Algorithm for ranking	Completed	Notes	Retest	Entered in FLOW Program
Golden Gate Park	County Fair Building	0	06-07	No abatement needed		
Golden Gate Park	Sharon Bldg.	0	07-08			
Allyne Park	Gough/Green	1	06-07	No abatement needed		
DuPont Courts	30th Ave./Clement	0	07-08			
Golden Gate Park	Big Rec	0	07-08			
Lower Great Highway	Sloat to Pt. Lobos	0	07-08			
Golden Gate Park	Kezar Pavilion	0	08-09			
Yacht Harbor and Marina Green	Marina	0	06-07, 07-08	Includes Yacht Harbor, Gas House Cover, 2 Yacht Clubs and Marina Green		
Palace of Fine Arts	3601 Lyon Street	0		No abatement needed.		
Telegraph Hill/Pioneer Park	Telegraph Hill	0		Abatement in progress.		
Saint Mary's Square	California Street/Grant	0		No abatement needed.		
Union Square	Post/Stockton	0		No abatement needed.		
Golden Gate Park	Angler's Lodge	0	07-08			
Golden Gate Park	Bandstand	0	07-08	No abatement needed		
Golden Gate Park	Bowling Green	0	07-08	Retested 4/09; 16 ppb first draw, still in program		X
Golden Gate Park	Conservatory	0	08-09	No abatement needed.		
Golden Gate Park	Golf Course	0	09-10			
Golden Gate Park	Kezar Stadium	0	07-08			X
Golden Gate Park	Nursery	0	09-10	No abatement needed		X
Golden Gate Park	Stables	0	na	Being demolished. Hazard assessment already completed by Capital.		
Golden Gate Park	McLaren Lodge	0	01-02, 02-03	Done out of order. Was in response to release/spill. See File 565.		
Corona Heights (and Randall Museum)	16th/Roosevelt	46	00-01	Randall Museum used to be separate, but in TMA, Randall is part of Corona Heights, so the two were combined 6/10.		
Laurel Hill Playground	Euclid & Collins	15		Abatement in progress.		
Selby/Palou Mini Park	Selby & Palou	7	10-11	No abatement needed		
Prentiss Mini Park	Prentiss/Eugenia	5	10-11	No abatement needed		
Lessing/Sears Mini Park	Lessing/Sears	5	10-11	No abatement needed		
Muriel Leff Mini Park	7th Avenue/Anza	5	10-11	No abatement needed.		
10th Avenue/Clement Mini Park	Richmond Library	5	10-11	No abatement needed		
Turk/Hyde Mini Park	Turk & Hyde	5	10-11	No abatement needed		
Exploratorium (and Theater)	3602 Lyon Street	1		Leased site. Part of Palace of Fine Arts.		
Candlestick Park	Jamestown Avenue	1		Survey in progress.		

## Status Report for All Sites

Facility Name	Location	Algorithm for ranking	Completed	Notes	Retest	Entered in FLOW Program
Broadway Tunnel West-Mini Park	Leavenworth/Broadway	0				
Broadway Tunnel East-Mini Park	Broadway/Himmelman	0				
Lake Merced Park	Skyline/Lake Merced	0		Includes Harding Park and Flemming Golf, Boat House and other sites. Note that the Sandy Tatum clubhouse and maintenance facilities were built in 2004 and should be excluded from the survey.		
Ina Coolbrith Mini Park	Vallejo/Taylor	0				
Justin Herman/Embarcadero Plaza	Clay/Embarcadero	0				
Billy Goat Hill	Laidley/30th	0				
Coso/Precita-Mini Park	Coso/Precita	0				
Dorothy Erskine Park	Martha/Baden	0				
Duncan Castro Open Space	Diamond Heights	0				
Edgehill Mountain	Edgehill/Kensington Way	0				
Everson/Digby Lots	61 Everson	0				
Fairmount Plaza	Fairmont/Miguel	0				
15th Avenue Steps	Kirkham/15th Avenue	0				
Geneva Avenue Strip	Geneva/Delano	0				
Grand View Park	Moraga/14th Avenue	0				
Hawk Hill	14th Avenue/Rivera	0				
Interior Green Belt	Sutro Forest	0				
Japantown Peace Plaza	Post/Buchanan/Gearry	0				
Jefferson Square	Eddy/Gough	0				
Joseph Conrad Mini Park	Columbus/Beach	0				
Kite Hill	Yukon/19th	0				
Lakeview/Ashton Mini Park	Lakeview/Ashton	0				
Maritime Plaza	Battery/Clay	0				
McLaren Park-Golf Course	2100 Sunnydale Avenue	0				
Mt. Davidson Park	Myra Way	0				
Mt. Olympus	Upper Terrace	0				
Mullen/Peralta-Mini Park	Mullen/Peralta Mini Park	0				
O'Shaughnessy Hollow	O'Shaughnessy Blvd.	0				
Park Presidio Blvd.	Park Presidio Blvd.	0				
Rock Outcropping	Ortega/14th Avenue	0		Lots 11, 12, 21, 22, 6		
South End Rowing/Dolphin Club	Aquatic Park	0		Land is leased		

## Status Report for All Sites

Facility Name	Location	Algorithm for ranking	Completed	Notes	Retest	Entered in FLOW Program
Russian Hill Open Space	Hyde/Larkin/Chestnut	0		Hyde Street Reservoir		
Saturn Street Steps	Saturn/Ord	0				
Seward Mini Park	Seward/Acme Alley	0				
Twin Peaks	Twin Peaks Blvd.	0				
Fillmore/Turk Mini Park	Fillmore/Turk	0				
Esprit Park	Minnesota Street	0				
Brotherhood/Chester Mini Park	Chester St. near Brotherhood Way	0				
Sue Bierman Park	Market/Steuart	0				
29th/Diamond Open Space	1701 Diamond/29th	0		Is not on current list of RPD sites (6/2/10).		
Berkeley Way Open Space	200 Berkeley Way	0		Is not on current list of RPD sites (6/2/10).		
Diamond/Farnum Open Space	Diamond/Farnum	0		Is not on current list of RPD sites (6/2/10).		
Joost/Baden Mini Park	Joost/N of Baden	0				
Grand View Open Space	Moraga/15th Avenue	0		Included in Grand View Park		
Balboa Natural Area	Great Highway/Balboa	0		Is not on current list of RPD sites (6/2/10).		
Fay Park	Chestnut and Leavenworth	0				
Guy Place Mini Park	Guy Place	0				
Portola Open Space		0				
Roosevelt/Henry Steps		0				
Sunnyside Conservatory	Monterey & Baden	0				
Topaz Open Space	Monterey & Baden	0				
<b>ilities: These facilities not to be included in CLPP survey as they were built after 1978.</b>						
Alice Marble Tennis Courts	Greenwich/Hyde			Not owned by RPD. PUC demolished in 2003 and all will be rebuilt.		
Richmond Rec Center	18th Ave./Lake St./Calif.			New facility		
Visitation Valley Playground	Cora/Leland/Raymond			Original building clubhouse and PG demolished in 2001. Facility is new.		
King Pool	3rd/Armstrong			New facility		
Patricia's Green in Hayes Valley	Hayes & Octavia			Built in 2005		
India Basin Shoreline Park	E. Hunters Pt. Blvd.	7		Built in 2003		
Parque Ninos Unidos	23rd and Folsom			Built in 2004		
Victoria Manolo Draves Park	Folsom & Sherman			Built in 2006		
Aptos Playground	Aptos/Ocean Avenue	17		Site demolished and rebuilt in 2006		
<b>t to be included in survey at this time:</b>						

## Status Report for All Sites

Facility Name	Location	Algorithm for ranking	Completed	Notes	Retest	Entered in FLOW Program
Abraham Lincoln Sr. High School				Not a RPD owned site		
Alamo School Yard	250 23rd Avenue			Not a RPD owned site		
Alvarado School Yard	625 Douglass Street			Not a RPD owned site		
Argonne School Yard	675 17th Avenue & Cabrillo			Not a RPD owned site		
Bessie Carmichael School Yard	55 Sherman			Not a RPD owned site		
Candlestick Point Rec Area	171 Acres					
Cesar Chavez School Yard	825 Shotwell Street			Not a RPD owned site		
Ella Hill Hutch Center	1000 McAllister			No abatement needed. As of 10/10/02 Capital Program Director indicates no current plans for renovation		
Francisco School Yard	2190 Powell Street			Not a RPD owned site		
GGNRA with Presidio	2,066 Acres					
Guadalupe School Yard	859 Prague Street			Not a RPD owned site		
I M Scott School Yard - OS	Tennessee/22nd Street			Not a RPD owned site		
Jefferson School Yard	1725 Irving Street			Not a RPD owned site		
Lafayette School Yard	4545 Anza St. near 36th Ave.			Not a RPD owned site		
Lawton School Yard	1570 31st Avenue			Not a RPD owned site		
Marshall School Yard	1575 15th Street			Not a RPD owned site		
Monroe School Yard	260 Madrid Street			Not a RPD owned site		
Paul Revere School Yard	555 Tompkins Avenue			Not a RPD owned site		
Peabody School Yard	251 6th Avenue			Not a RPD owned site		
Phelan (China Beach)	1,309 - leased to USA					
Redding School Yard	1421 Pine Street			Not a RPD owned site		
Rosa Parks Senior Center	1111 Buchanan/Golden Gate			Not a RPD owned site		
South of Market Lot	SE Sherman/Cleveland			No RPD Facilities		
Starr King School Yard	1215 Carolina			Not a RPD owned site		
Woods Yard Playground	22nd/Indiana			Not a RPD owned site		
Zoological Gardens	Great Highway/Sloat					
Hunters Pt. Recreation Center and Gym (Milton Meyer Center)	195 Kiska Road		99-00	No longer owned by RPD. Owned by Housing Authority (we had a lease which expired).		
Howard/Langton Mini Park	Howard/Langton			We maintain but do not own.		
War Memorial Opera House	Van Ness/McAllister			Maintain but do not own.		
Hyde St. Reservoir, Russian Hill Pk	Hyde/Bay			Is not on current list of RPD sites (6/2/10).		

## Status Report for All Sites

Facility Name	Location	Algorithm for ranking	Completed	Notes	Retest	Entered in FLOW Program
Hyde Street Reservoir	Hyde/Francisco			Is not on current list of RPD sites (6/2/10).		
Lombard Reservoir	SW Hyde/Lombard			Is not on current list of RPD sites (6/2/10).		
Merced Manor Residence	23rd/Sloat			Is not on current list of RPD sites (6/2/10).		
University Reservoir	SE Felton & University Ave. (University/Felton Lawns/Pathways)			Is not on current list of RPD sites (6/2/10).		
Golden Gate Park	Maintenance Yard			Employees only; no children.		
Bonview Lots	Bonview/Bocana					
Dog Patch-Miller Memorial Comm	Bernal			Maintain but do not own		
Bayview Park & Extension	LeConte Avenue			Is not on current list of RPD sites (6/2/10).		
Crags Court Garden	8 Crags			Not a RPD owned site		
Embarcadero Plaza	Market/Steuart			Same as Justin Herman Plaza		
Fort Funston	Great Highway			Is not on current list of RPD sites (6/2/10).		
Fuhrman Bequest (Fresno)	Fresno County			Is not on current list of RPD sites (6/2/10).		
Fuhrman Bequest (Kern)	Kern County			Is not on current list of RPD sites (6/2/10).		
Fuhrman Bequest (Monterey)	Monterey County			Is not on current list of RPD sites (6/2/10).		
Noe/Beave Community Garden	Noe/Beaver			Maintain but do not own		
Soccer Stadium	Ocean/San Jose			See Balboa; included there.		
Hallidie Plaza	Market/Eddy			Is not on current list of RPD sites (6/2/10).		
Rincon Pt. Park				Is not on current list of RPD sites (6/2/10).		
South Beach Park & Marina				Is not on current list of RPD sites (6/2/10).		
City Hall Grounds	Van Ness/Grove			Maintain but do not own		
Levi Plaza				Maintain but do not own		
Redwood Park (Transamerica)				Maintain but do not own		
Sidney Walton Park (Golden Gateway)				Maintain but do not own		
Aqua Vista Park	Embarcadero/China Basin			Maintain but do not own		
Embarcadero Promenade	Embarcadero			Maintain but do not own		
Ferry Bldg. Plaza	Market/Embarcadero			Maintain but do not own		
Warm Water Cove				Maintain but do not own		
Hall of Justice	850 Bryant Street			Maintain but do not own		

### Status Report for All Sites

Facility Name	Location	Algorithm for ranking	Completed	Notes	Retest	Entered in FLOW Program
Cole and Carl-Mini Park	Clayton/Frederick			Maintain but do not own		
Library-Western Addition	1550 Scott Street			Maintain but do not own		
Library-West Portal	190 Lenox Way			Maintain but do not own		
Library-Sunset	1305 18th Avenue			Maintain but do not own		
Library-Richmond	351 9th Avenue			Maintain but do not own		
Library-Presidio	3150 Sacramento			Maintain but do not own		
Library-Potrero	20th/Arkansas			Maintain but do not own		
Library-Parkside	1200 Taraval			Maintain but do not own		
Library-Ortega	3223 Ortega			Maintain but do not own		
Library-Noe Valley	451 Jersey			Maintain but do not own		
Library-Merced	155 Winston Dr.			Maintain but do not own		
Library-Marina	Chestnut/Webster			Maintain but do not own		
Library-Main	Civic Center			Maintain but do not own		
Library-Excelsior	4400 Mission			Maintain but do not own		
Library-Eureka Valley	3555 16th Street			Maintain but do not own		
Library-Bernal	500 Cortland			Maintain but do not own		
Library-Anza	550 37th Avenue			Maintain but do not own		
UN Plaza	Market/Fulton			Maintain but do not own		
Traffic Island	S. Laguna & Vasquez			Maintain but do not own		
Peru Avenue Walkway	Athens to Valmar Terrace			Maintain but do not own		
Kearny Street Steps	Vallejo/Fresno			Maintain but do not own		
				Maintain but do not own		
Esmeralda Corridor/Prospect	Esmeralda/Bernal Hts.			Maintain but do not own		
Twenty-third & Treat				Maintain but do not own		
30 Van Ness	30 Van Ness			Capital location; not an RPD owned site.		
Clipper Terrace Community Garden				Not RPD owned site; maintained by RPD.		
Connecticut Friendship Garden				Not RPD owned site; maintained by RPD.		
Corwin Community Garden				Not RPD owned site; maintained by RPD.		

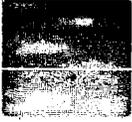
## Status Report for All Sites

Facility Name	Location	Algorithm for ranking	Completed	Notes	Retest	Entered in FLOW Program
Geneva Car barn				Not RPD owned site; maintained by RPD.		
Gordon J. Lau Elementary School				Not RPD owned site; maintained by RPD.		
Hillcrest Elementary School				Not RPD owned site; maintained by RPD.		
Horace Mann Jr. High School				Not RPD owned site; maintained by RPD.		
Library - Ingleside				Not RPD owned site; maintained by RPD.		
James Denman Jr. High School				Not RPD owned site; maintained by RPD.		
Junipero Serra Elementary School				Not RPD owned site; maintained by RPD.		
Library - Mission				Not RPD owned site; maintained by RPD.		
Library - North Beach				Not RPD owned site; maintained by RPD.		
Library - Ocean View				Not RPD owned site; maintained by RPD.		
Library - Park				Not RPD owned site; maintained by RPD.		
Library - Portola				Not RPD owned site; maintained by RPD.		
Roosevelt Middle School				Not RPD owned site; maintained by RPD.		
Library - Main				Not RPD owned site; maintained by RPD.		
Spring Valley Elementary School				Not RPD owned site; maintained by RPD.		
Library - Visitacion Valley				Not RPD owned site; maintained by RPD.		
Visitacion Valley Elementary School				Not RPD owned site; maintained by RPD.		
Dearborn Community Garden				Not RPD owned site; maintained by RPD.		
Garden for the Environment				Not RPD owned site; maintained by RPD.		
Good Prospect Community Garden				Not RPD owned site; maintained by RPD.		
Hooker Alley Community Garden				Not RPD owned site; maintained by RPD.		
Northern Police Station				Not RPD owned site; maintained by RPD.		
Ogden Terrace Community Garden				Not RPD owned site; maintained by RPD.		
Page St. Community Garden				Not RPD owned site; maintained by RPD.		
White Crane Springs Community Garden				Not RPD owned site; maintained by RPD.		

### Status Report for All Sites

Facility Name	Location	Algorithm for ranking	Completed	Notes	Retest	Entered in FLOW Program
Kid Power Park	45 Hoff St.			New park completed 2005		
FY03-04 algorithm weights various features of a facility as noted in the algorithm. For instance, a site with a clubhouse noted as present, is weighted by a factor of 5 due to the high likelihood of the presence of children, versus a tennis court, where the likelihood is lower and so get a weighting factor of 1.						
Note that algorithms change year to year depending on the need to weight out certain factors. Once all sites are completed, this algorithm will have to be re-examined.						

Document is available  
at the Clerk's Office  
Room 244, City Hall



To:  
Cc:  
Bcc:  
Subject: Issued: Park Maintenance Standards Six Month Report, FY 2010-11

----- Forwarded by Angela Calvillo/BOS/SFGOV on 04/27/2011 05:46 PM -----

From: Controller Reports/CON/SFGOV  
To: Angela Calvillo/BOS/SFGOV@SFGOV, BOS-Supervisors/BOS/SFGOV, BOS-Legislative Aides/BOS/SFGOV, Steve Kawa/MAYOR/SFGOV@SFGOV, Greg Wagner/MAYOR/SFGOV@SFGOV, Christine Falvey/MAYOR/SFGOV@SFGOV, Starr Terrell/MAYOR/SFGOV@SFGOV, Jason Elliott/MAYOR/SFGOV@SFGOV, Francis Tsang/MAYOR/SFGOV@SFGOV, Jennifer Entine Matz/MAYOR/SFGOV@SFGOV, ggiubbini@sftc.org, Severin Campbell/BudgetAnalyst/SFGOV@SFGOV, Debra Newman/BudgetAnalyst/SFGOV@SFGOV, sfdocs@sfpl.info, gmetcalf@spur.org, Department Heads/MAYOR/SFGOV, Tara Collins/CTYATT@CTYATT, home@prosf.org, CON-Media Contact/CON/SFGOV, CON-EVERYONE/CON/SFGOV, CON-Finance Officers/CON/SFGOV, Phil Ginsburg/RPD/SFGOV@SFGOV, recpark.commission@sfgov.org, Dennis Kern/RPD/SFGOV@SFGOV, Ana Alvarez/RPD/SFGOV@SFGOV, Lydia Zaverukha/RPD/SFGOV@SFGOV, Steve Flannery/RPD/SFGOV@SFGOV, Dawn Kamalanathan/RPD/SFGOV@SFGOV, Sarah Ballard/RPD/SFGOV@SFGOV, Elton Pon/RPD/SFGOV@SFGOV, Staci White/RPD/SFGOV@SFGOV  
Date: 04/27/2011 01:45 PM  
Subject: Issued: Park Maintenance Standards Six Month Report, FY 2010-11  
Sent by: Richard Kurylo

The Office of the Controller, City Services Auditor has issued the Park Maintenance Standards Six-Month Report for fiscal year (FY) 2010-11. Park evaluation scores remained stable through the first two quarters of FY 2010-11 (July 1 to December 31, 2010). The citywide average for park scores increased slightly over the previous year from 89.7 percent to 89.9 percent. All but one district maintained averages above 85 percent. Although the citywide average remained relatively constant, several parks experienced significant scoring swings upward or downward by as much as 20 percentage points.

To view the full report, please visit our website at:  
<http://co.sfgov.org/webreports/details.aspx?id=1269>

You can also access the report on the Controller's website (<http://www.sfcontroller.org/>) under the News & Events section.

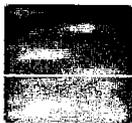
This is a send only email, for more information please contact:

Office of the Controller  
City Services Auditor Division  
Phone: 415-554-7463  
Email: [CSA.ProjectManager@sfgov.org](mailto:CSA.ProjectManager@sfgov.org)

Thank you.

**Document is available  
at the Clerk's Office  
Room 244, City Hall**

File 110330



To:  
Cc:  
Bcc:  
Subject: Fw: April 27, 2011 City's Minimum Wage Ordinance

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----- Forwarded by Angela Calvillo/BOS/SFGOV on 04/27/2011 04:53 PM -----

From: Gabriela Loeza/BudgetAnalyst/SFGOV  
To: Angela Calvillo/BOS/SFGOV@SFGOV, Rick Caldeira/BOS/SFGOV@SFGOV, Victor Young/BOS/SFGOV@SFGOV, Deborah Barone/BOS/SFGOV@SFGOV  
Date: 04/27/2011 03:40 PM  
Subject: April 27, 2011 City's Minimum Wage Ordinance

---



BLA.OLSE Reports..pdf



Document is available  
at the Clerk's Office  
Room 244, City Hall

# City & County of San Francisco

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## Master Fee Schedule of Budget Submissions

for

FY 2011-12 Budget Deliberations

Controller's Office  
April 2011



To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: Overturn San Francisco's Discriminatory Sidewalk Sitting Ban

---

The Clerk's Office has received 5 form emails with the same message as below.

Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
(415) 554-5163 fax  
Board.of.Supervisors@sfgov.org

Complete a Board of Supervisors Customer Service Satisfaction form by clicking  
<http://www.sfbos.org/index.aspx?page=104>

----- Forwarded by Board of Supervisors/BOS/SFGOV on 04/26/2011 12:46 PM -----

From: Leslie Egashira <mail@change.org>  
To: Board.of.Supervisors@sfgov.org  
Date: 04/25/2011 11:49 PM  
Subject: Overturn San Francisco's Discriminatory Sidewalk Sitting Ban

---

Greetings,

As you know, after the San Francisco Board of Supervisors voted 8-3 against a measure to ban sitting on city sidewalks in June 2010, Mayor Gavin Newsom took Proposition L, better known as the sit-lie ordinance, to the ballot.

Supporters, especially businesspeople in the Haight-Ashbury neighborhood, said it would curb loitering and aggressive panhandling. But since the police acknowledge that enforcement will be "complaint-driven," opponents are sure it will be unfairly used against homeless people.

Penalties for repeat offenders include 30-day jail sentences and \$500 fines. Officials can go ahead and add to that jail sentence, since \$500 might as well be \$1,000,000 for many of the city's homeless. It makes no sense to put people in jail, costing taxpayers money, because they can't pay a fine.

Please take action once again to end this discriminatory sidewalk sitting ban.

Leslie Egashira  
Oakland, CA

Note: this email was sent as part of a petition started on Change.org, viewable at [www.change.org/petitions/overturn-san-franciscos-discriminatory-sidewalk-sitting-ban](http://www.change.org/petitions/overturn-san-franciscos-discriminatory-sidewalk-sitting-ban). To

(11)

respond, email [responses@change.org](mailto:responses@change.org) and include a link to this petition.



To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: Overturn San Francisco's Discriminatory Sidewalk Sitting Ban

---

The Clerk's Office has received four form emails like the one below.

Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
(415) 554-5163 fax  
Board.of.Supervisors@sfgov.org

Complete a Board of Supervisors Customer Service Satisfaction form by clicking  
<http://www.sfbos.org/index.aspx?page=104>

----- Forwarded by Board of Supervisors/BOS/SFGOV on 04/28/2011 06:05 PM -----

From: dino passione <mail@change.org>  
To: Board.of.Supervisors@sfgov.org  
Date: 04/27/2011 04:35 PM  
Subject: Overturn San Francisco's Discriminatory Sidewalk Sitting Ban

---

Greetings,

As you know, after the San Francisco Board of Supervisors voted 8-3 against a measure to ban sitting on city sidewalks in June 2010, Mayor Gavin Newsom took Proposition L, better known as the sit-lie ordinance, to the ballot.

Supporters, especially businesspeople in the Haight-Ashbury neighborhood, said it would curb loitering and aggressive panhandling. But since the police acknowledge that enforcement will be "complaint-driven," opponents are sure it will be unfairly used against homeless people.

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Please take action once again to end this discriminatory sidewalk sitting ban.

dino passione  
pittsburgh, PA

Note: this email was sent as part of a petition started on Change.org, viewable at [www.change.org/petitions/overturn-san-franciscos-discriminatory-sidewalk-sitting-ban](http://www.change.org/petitions/overturn-san-franciscos-discriminatory-sidewalk-sitting-ban). To

respond, email [responses@change.org](mailto:responses@change.org) and include a link to this petition.



**Overturn San Francisco's Discriminatory Sidewalk Sitting Ban**  
Christina Scullin to: Board.of.Supervisors  
Please respond to Christina Scullin

04/27/2011 11:05 AM

View: (Mail Threads)

Greetings,

As you know, after the San Francisco Board of Supervisors voted 8-3 against a measure to ban sitting on city sidewalks in June 2010, Mayor Gavin Newsom took Proposition L, better known as the sit-lie ordinance, to the ballot.

Supporters, especially businesspeople in the Haight-Ashbury neighborhood, said it would curb loitering and aggressive panhandling. But since the police acknowledge that enforcement will be "complaint-driven," opponents are sure it will be unfairly used against homeless people.

Penalties for repeat offenders include 30-day jail sentences and \$500 fines. Officials can go ahead and add to that jail sentence, since \$500 might as well be \$1,000,000 for many of the city's homeless. It makes no sense to put people in jail, costing taxpayers money, because they can't pay a fine.

Please take action once again to end this discriminatory sidewalk sitting ban.

Christina Scullin  
Fayette, IA

Note: this email was sent as part of a petition started on Change.org, viewable at [www.change.org/petitions/overturn-san-franciscos-discriminatory-sidewalk-sitting-ban](http://www.change.org/petitions/overturn-san-franciscos-discriminatory-sidewalk-sitting-ban). To

respond, email [responses@change.org](mailto:responses@change.org) and include a link to this petition.



**Overturn San Francisco's Discriminatory Sidewalk Sitting Ban**

Ingrid Price to: Board.of.Supervisors

Please respond to Ingrid Price

04/27/2011 01:59 PM

View: (Mail Threads)

Greetings,

As you know, after the San Francisco Board of Supervisors voted 8-3 against a measure to ban sitting on city sidewalks in June 2010, Mayor Gavin Newsom took Proposition L, better known as the sit-lie ordinance, to the ballot.

Supporters, especially businesspeople in the Haight-Ashbury neighborhood, said it would curb loitering and aggressive panhandling. But since the police acknowledge that enforcement will be "complaint-driven," opponents are sure it will be unfairly used against homeless people.

Penalties for repeat offenders include 30-day jail sentences and \$500 fines. Officials can go ahead and add to that jail sentence, since \$500 might as well be \$1,000,000 for many of the city's homeless. It makes no sense to put people in jail, costing taxpayers money, because they can't pay a fine.

Please take action once again to end this discriminatory sidewalk sitting ban.

Ingrid Price  
Grt Manchester, United Kingdom

Note: this email was sent as part of a petition started on Change.org, viewable at [www.change.org/petitions/overturn-san-franciscos-discriminatory-sidewalk-sitting-ban](http://www.change.org/petitions/overturn-san-franciscos-discriminatory-sidewalk-sitting-ban). To

respond, email [responses@change.org](mailto:responses@change.org) and include a link to this petition.



**Overturn San Francisco's Discriminatory Sidewalk Sitting Ban**  
Danielle Christopher to: Board.of.Supervisors  
Please respond to Danielle Christopher

04/27/2011 02:00 PM

View: (Mail Threads)

Greetings,

As you know, after the San Francisco Board of Supervisors voted 8-3 against a measure to ban sitting on city sidewalks in June 2010, Mayor Gavin Newsom took Proposition L, better known as the sit-lie ordinance, to the ballot.

Supporters, especially businesspeople in the Haight-Ashbury neighborhood, said it would curb loitering and aggressive panhandling. But since the police acknowledge that enforcement will be "complaint-driven," opponents are sure it will be unfairly used against homeless people.

Penalties for repeat offenders include 30-day jail sentences and \$500 fines. Officials can go ahead and add to that jail sentence, since \$500 might as well be \$1,000,000 for many of the city's homeless. It makes no sense to put people in jail, costing taxpayers money, because they can't pay a fine.

Please take action once again to end this discriminatory sidewalk sitting ban.

Danielle Christopher  
San Francisco, CA

Note: this email was sent as part of a petition started on Change.org, viewable at [www.change.org/petitions/overturn-san-franciscos-discriminatory-sidewalk-sitting-ban](http://www.change.org/petitions/overturn-san-franciscos-discriminatory-sidewalk-sitting-ban). To respond, email [responses@change.org](mailto:responses@change.org) and include a link to this petition.



To: BOS Constituent Mail Distribution, Alisa Somera/BOS/SFGOV,  
Cc:  
Bcc:  
Subject: Fw: I Support a Ban on Unwanted Yellow Pages

---

From: David Leithauser <mail@change.org>  
To: Board.of.Supervisors@sfgov.org  
Date: 04/25/2011 06:25 PM  
Subject: I Support a Ban on Unwanted Yellow Pages

---

Greetings,

I recently heard of Supervisor David Chiu's proposal to ban the delivery of unwanted Yellow Pages. I applaud him for introducing it, and I'm writing to voice my support for this landmark nation.

A vast and growing majority of Americans now get their information online, via high-speed Internet connections. In this context, the automatic delivery of phone books on doorsteps every single year represents an enormous waste.

Cities can reduce their carbon footprint and save trees by ending needless phone book printing. Residents can stop feeling aggravated by receiving piles of phone books they do not want and did not ask for. And all taxpayers benefit from the money the city will save on recycling costs.

Yellow Page distributors have a history of opposing local efforts to limit their distribution abilities. That's why I am writing early to demonstrate my support for this measure. It also will set a great example for cities around the nation to take similar steps.

Thank you for your time,

David Leithauser  
DeLand, FL

Note: this email was sent as part of a petition started on Change.org, viewable at [www.change.org/petitions/end-waste-support-a-landmark-ban-on-unwanted-phone-books](http://www.change.org/petitions/end-waste-support-a-landmark-ban-on-unwanted-phone-books). To respond, email [responses@change.org](mailto:responses@change.org) and include a link to this petition.



To: Alisa Somera/BOS/SFGOV, BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: File 110114 Yellow Pages - 3 emails

---

From: Kathryn Chapman <mail@change.org>  
To: Board.of.Supervisors@sfgov.org  
Date: 04/26/2011 02:14 PM  
Subject: I Support a Ban on Unwanted Yellow Pages

---

Greetings,

I recently heard of Supervisor David Chiu's proposal to ban the delivery of unwanted Yellow Pages. I applaud him for introducing it, and I'm writing to voice my support for this landmark nation.

A vast and growing majority of Americans now get their information online, via high-speed Internet connections. In this context, the automatic delivery of phone books on doorsteps every single year represents an enormous waste.

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Yellow Page distributors have a history of opposing local efforts to limit their distribution abilities. That's why I am writing early to demonstrate my support for this measure. It also will set a great example for cities around the nation to take similar steps.

Thank you for your time,

Kathryn Chapman  
Brunswick, GA

Note: this email was sent as part of a petition started on Change.org, viewable at [www.change.org/petitions/end-waste-support-a-landmark-ban-on-unwanted-phone-books](http://www.change.org/petitions/end-waste-support-a-landmark-ban-on-unwanted-phone-books). To

respond, email [responses@change.org](mailto:responses@change.org) and include a link to this petition.

---

From: zobeda fernandez <mail@change.org>  
To: Board.of.Supervisors@sfgov.org  
Date: 04/26/2011 08:01 PM  
Subject: I Support a Ban on Unwanted Yellow Pages

---

Greetings,

I recently heard of Supervisor David Chiu's proposal to ban the delivery of unwanted Yellow Pages. I applaud him for introducing it, and I'm writing to voice my support for this landmark nation.

A vast and growing majority of Americans now get their information online, via high-speed Internet connections. In this context, the automatic delivery of phone books on doorsteps every single year represents an enormous waste.

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Yellow Page distributors have a history of opposing local efforts to limit their distribution abilities. That's why I am writing early to demonstrate my support for this measure. It also will set a great example for cities around the nation to take similar steps.

Thank you for your time,

zobeda fernandez  
jacksonville, FL

Note: this email was sent as part of a petition started on Change.org, viewable at [www.change.org/petitions/end-waste-support-a-landmark-ban-on-unwanted-phone-books](http://www.change.org/petitions/end-waste-support-a-landmark-ban-on-unwanted-phone-books). To

respond, email responses@change.org and include a link to this petition.

From: Karlee Spencer <mail@change.org>  
To: Board.of.Supervisors@sfgov.org  
Date: 04/26/2011 08:19 PM  
Subject: I Support a Ban on Unwanted Yellow Pages

---

Greetings,

I recently heard of Supervisor David Chiu's proposal to ban the delivery of unwanted Yellow Pages. I applaud him for introducing it, and I'm writing to voice my support for this landmark nation.

A vast and growing majority of Americans now get their information online, via high-speed Internet connections. In this context, the automatic delivery of phone books on doorsteps every single year represents an enormous waste.

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Yellow Page distributors have a history of opposing local efforts to limit their distribution abilities. That's why I am writing early to demonstrate my support for this measure. It also will set a great example for cities around the nation to take similar steps.

Thank you for your time,

Karlee Spencer  
Karana Downs, Australia

Note: this email was sent as part of a petition started on Change.org, viewable at [www.change.org/petitions/end-waste-support-a-landmark-ban-on-unwanted-phone-books](http://www.change.org/petitions/end-waste-support-a-landmark-ban-on-unwanted-phone-books). To respond, email [responses@change.org](mailto:responses@change.org) and include a link to this petition.



To: BOS Constituent Mail Distribution, Alisa Somera/BOS/SFGOV,  
Cc:  
Bcc:  
Subject: File 110114: I Support a Ban on Unwanted Yellow Pages

---

From: Andrew Stronach <mail@change.org>  
To: Board.of.Supervisors@sfgov.org  
Date: 04/27/2011 03:29 PM  
Subject: I Support a Ban on Unwanted Yellow Pages

---

Greetings,

I recently heard of Supervisor David Chiu's proposal to ban the delivery of unwanted Yellow Pages. I applaud him for introducing it, and I'm writing to voice my support for this landmark nation.

A vast and growing majority of Americans now get their information online, via high-speed Internet connections. In this context, the automatic delivery of phone books on doorsteps every single year represents an enormous waste.

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Thank you for your time,

Andrew Stronach  
Aberdeen, United Kingdom

Note: this email was sent as part of a petition started on Change.org, viewable at [www.change.org/petitions/end-waste-support-a-landmark-ban-on-unwanted-phone-books](http://www.change.org/petitions/end-waste-support-a-landmark-ban-on-unwanted-phone-books). To

respond, email [responses@change.org](mailto:responses@change.org) and include a link to this petition.



To: BOS Constituent Mail Distribution, Alisa Somera/BOS/SFGOV,  
Cc:  
Bcc:  
Subject: File 110114: I Support a Ban on Unwanted Yellow Pages

---

The Clerk's Office received three form emails today regarding the above file.

Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
(415) 554-5163 fax  
Board.of.Supervisors@sfgov.org

Complete a Board of Supervisors Customer Service Satisfaction form by clicking  
<http://www.sfbos.org/index.aspx?page=104>

---- Forwarded by Board of Supervisors/BOS/SFGOV on 04/28/2011 05:51 PM ----

From: Tracey VanNevele <mail@change.org>  
To: Board.of.Supervisors@sfgov.org  
Date: 04/28/2011 04:52 PM  
Subject: I Support a Ban on Unwanted Yellow Pages

---

Greetings,

I recently heard of Supervisor David Chiu's proposal to ban the delivery of unwanted Yellow Pages. I applaud him for introducing it, and I'm writing to voice my support for this landmark nation.

A vast and growing majority of Americans now get their information online, via high-speed Internet connections. In this context, the automatic delivery of phone books on doorsteps every single year represents an enormous waste.

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Yellow Page distributors have a history of opposing local efforts to limit their distribution abilities. That's why I am writing early to demonstrate my support for this measure. It also will set a great example for cities around the nation to take similar steps.

Thank you for your time,

Tracey VanNevele  
Sherwood, OR

Note: this email was sent as part of a petition started on Change.org, viewable at

[www.change.org/petitions/end-waste-support-a-landmark-ban-on-unwanted-phone-books](http://www.change.org/petitions/end-waste-support-a-landmark-ban-on-unwanted-phone-books). To respond, email [responses@change.org](mailto:responses@change.org) and include a link to this petition.

I Support a Ban on Unwanted Yellow Pages

Sheree Silverman

to:

Board.of.Supervisors

04/29/2011 01:14 PM

Please respond to Sheree Silverman

Show Details

Security:

To ensure privacy, images from remote sites were prevented from downloading. Show Images

Greetings,

I recently heard of Supervisor David Chiu's proposal to ban the delivery of unwanted Yellow Pages. I applaud him for introducing it, and I'm writing to voice my support for this landmark nation.

A vast and growing majority of Americans now get their information online, via high-speed Internet connections. In this context, the automatic delivery of phone books on doorsteps every single year represents an enormous waste.

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Thank you for your time,

Sheree Silverman  
Silver Spring, MD

Note: this email was sent as part of a petition started on Change.org, viewable at [www.change.org/petitions/end-waste-support-a-landmark-ban-on-unwanted-phone-books](http://www.change.org/petitions/end-waste-support-a-landmark-ban-on-unwanted-phone-books). To respond,

email responses@change.org and include a link to this petition.





To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: File 110114: I Support a Ban on Unwanted Yellow Pages

---

The Clerk's Office received four form letters like the one below over the weekend.

Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
(415) 554-5163 fax  
Board.of.Supervisors@sfgov.org

Complete a Board of Supervisors Customer Service Satisfaction form by clicking  
<http://www.sfbos.org/index.aspx?page=104>

----- Forwarded by Board of Supervisors/BOS/SFGOV on 05/02/2011 01:06 PM -----

From: Don Managhan Jr <[mail@change.org](mailto:mail@change.org)>  
To: Board.of.Supervisors@sfgov.org  
Date: 04/29/2011 06:24 PM  
Subject: I Support a Ban on Unwanted Yellow Pages

---

Greetings,

I recently heard of Supervisor David Chiu's proposal to ban the delivery of unwanted Yellow Pages. I applaud him for introducing it, and I'm writing to voice my support for this landmark nation.

A vast and growing majority of Americans now get their information online, via high-speed Internet connections. In this context, the automatic delivery of phone books on doorsteps every single year represents an enormous waste.

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Yellow Page distributors have a history of opposing local efforts to limit their distribution abilities. That's why I am writing early to demonstrate my support for this measure. It also will set a great example for cities around the nation to take similar steps.

Thank you for your time,

Don Managhan Jr  
Canton, MI

Note: this email was sent as part of a petition started on Change.org, viewable at [www.change.org/petitions/end-waste-support-a-landmark-ban-on-unwanted-phone-books](http://www.change.org/petitions/end-waste-support-a-landmark-ban-on-unwanted-phone-books). To respond, email [responses@change.org](mailto:responses@change.org) and include a link to this petition.

**Document is available  
at the Clerk's Office  
Room 244, City Hall**



To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: Please Protect Sharp Park

---

The Clerk's Office has received 6 form emails like the one below this week.

From: Carol Patton <carol.patton@comcast.net>  
To: Board.of.Supervisors@sfgov.org  
Date: 04/24/2011 05:35 PM  
Subject: Please Protect Sharp Park  
Sent by: National Parks Conservation Association <takeaction@npca.org>

---

Apr 24, 2011

San Francisco Board of Supervisors  
1 Dr. Carlton B. Goodlett Place Room 244  
San Francisco, CA 94102-4689

Dear Board of Supervisors,

I am writing to ask that you take action to restore wetlands at Sharp Park Golf Course and that you create a better public park in partnership with the National Park Service. Closing the Pacifica-based, but San Francisco-owned golf course--which is also located within the boundary of the Golden Gate National Recreation Area--will best protect endangered species, provide more diverse recreational activities, provide flood control for adjacent neighborhoods, and is the least expensive option for San Francisco. Restoration would also allow money spent on the failing course to be reinvested into parks and other golf courses actually located within San Francisco.

Sharp Park Golf Course loses up to hundreds of thousands of dollars each year and continues to kill endangered species. We can do better. Please help build a better public park at Sharp Park that everyone can enjoy!

Thank you for considering my comments.

Sincerely,

Mrs. Carol Patton  
321 Rugby Ave  
Kensington, CA 94708-1101



# SAN FRANCISCO PLANNING DEPARTMENT

BOS-11  
Alisa  
Cpage

April 27, 2011

**Document is available  
at the Clerk's Office  
Room 244, City Hall**

2011 APR 27 PM 2:36  
BY [Signature]  
BOA  
SAN FRANCISCO  
1650 Mission St.  
San Francisco, CA 94103-2479  
Reception:  
415.558.6378  
DR  
415.558.6409  
Planning  
Information:  
415.558.6377

Angela Calvillo, Clerk of the Board of Supervisors  
City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102

Subject: Glen Park Community Plan Draft EIR  
Planning Department File No. 2005.1004E

Dear Ms. Calvillo:

Enclosed please find 14 compact disks (CDs), each containing an electronic copy of the Draft Environmental Impact Report for the Glen Park Community Plan. Please distribute a CD to each member of the Board of Supervisors. Note that this document does not pertain to any item calendared before the Board, but is being distributed pursuant to the San Francisco Administrative Code Chapter 31.

If you have any questions related to this project's environmental evaluation, please call me at 575-9032.

Sincerely,

Lisa Gibson  
Senior Environmental Planner

enclosures

# 110410



To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: Dogs on GGNRA

---

From: "Bob Ruzick" <bruzick@verizon.net>  
To: <Board.of.Supervisors@sfgov.org>  
Date: 04/28/2011 07:59 AM  
Subject: Dogs on GGNRA

---

San Francisco Board of Supervisors  
Land Use & Economic Development Committee

Dogs on the GGNRA

As a retired person, and a life long resident of the bay area, I have enjoyed walking and hiking, much of Marin County and beyond, all my life. Here are some of my observations on dogs in the public...

Most dog owners say there is a small percentage of dog owners that are not responsible and give all dog owners a "bad name". My observation is that most dog owners are irresponsible and only follow the rules if there is someone of authority observing them. As an example, I hike a particular open public land on a regular basis. This is a popular place for dog owners to let their dogs run. When most dog owners arrive they open their vehicle and turn their dogs loose. With this found freedom the dogs usually take off and often the owners don't even watch where their dogs go. Often I have observed the dogs pooping everywhere, peeing on car tires, licking and jumping up on other hikers, attacking other dogs, etc. The area around the trailhead and the next 200 yards up the hill is a poop minefield. Some dog owners pick up after their dogs but not all that do, take the plastic bag with them. I guess their plan is to "pick it up on their way back". But the plastic bag is often still there the next time I hike. Other folks pile the plastic bags at the entrance gate so someone else can pick it up. There is usually a fresh sign at the gate stating that the dog owners "must pick up after their pet and remove it from the open space". If there is a Ranger there, the compliance goes up, so they know the rules but chose to ignore them. One morning I saw a Open Space Ranger parked on a hillside fireroad and observing the area below with field glasses. When I got to him I asked what he was doing. He said he was doing a survey to see how many dog owners were in compliance with Open Space rules so they could decide if there needed to be more enforcement. I asked how the dog owners were doing, he said not very good. This survey may be available for you to have to use in making your decision on dog use in the GGNRA. Another blatant disregard for the law is at the San Rafael Farmers Market that I often attend. With posted signs throughout the Market areas stating "No Dogs Allowed", there are often many dogs there because their owners think those rules don't apply to them.

"Dogs, if off leash, must be under voice control". Most dog owners think this means that the dog should be able to hear the owner if the owner screams. More often than not the dog is not under control and the dog does as it please. It is not the dog's fault, it is the

15

owner that has not properly socialized or trained their dog to follow commands. Here again if there is someone of authority in view the leash suddenly appears.

I have witnessed dogs jump deer and chase them for long distances as the owner, if they see the dog, yell at the dog with no change of behavior. Bird dogs have a natural instinct to sense birds and flush them and often the dog owners think this is cute.

Small children seem to be a magnet for dogs. The dogs want to approach children and I have seen many times where the child is terrified of the dog all the while the owner is yelling "the dog is ok". The dog is not ok as far as the child is concerned. As an adult I don't want strange dogs approaching me. I have had dogs jump up on me when on a muddy fire road all the while the owner is yelling "the dog is ok". Well it was not ok for the dog to put it's muddy paws on me. Or a dog coming up and lick your hand, to me that is dog spit and I don't want it on my hand.

While hiking I have seen, and also have had, a large dog come up from behind me, without hearing it, and have it startle me. Sometimes the owner thinks it is funny all the while saying "the dog is ok".

Another observance of lesser occurrence is dogs allowed to run in sensitive areas that are posted "no dogs allowed". The dogs are often running ahead of the owners and are into the sensitive areas before the owner even knows it.

In the January 15, 2011 Independent Journal Newspaper, center of the front page, is a picture and accompanying article about a gentleman walking 8 off leash dogs on Muir Beach in the GGNRA. It is hard to believe that this man has all eight of these dogs under voice control at all times. Not to mention that he picks up after all the mess these eight dogs create.

Upsetting is coming back from a walk to where you have set up to picnic at the beach and find that a dog has peed on your backpack.

Dogs are like members of the family for most dog owners and they get a lot of enjoyment from them. But they are animals and do not deserve to go everywhere their human owners can go. After having many encounters with off leash, poorly socialized dogs, my belief is that dogs should be on a leash anytime the dog is not on the dog owners property or in a dog park designed for running dogs off leash. They should not be off leash in common areas where there are other humans.

If the GGNRA is going to allow dogs to run in some areas, I think there should be a fence designating where the dogs are allowed off leash as most dog owners "stretch" the boundaries.

Thank you for allowing input from the public.

Bob Ruzick

Yes to Supervisor Elsbernd's amendments to Dogs at GGNRA resolution

Karen Babbitt

to:

David Chiu, Eric Mar, Mark Farrell, Carmen Chu, Ross Mirkarimi, Jane Kim, Sean Elsbernd, Scott Wiener, David Campos, Malia Cohen, John Avalos

04/26/2011 02:02 PM

Cc:

Clerk of the Board

Show Details

Hi again Supervisors,

I'm writing to ask that you vote to accept Supervisor Elsbernd's amendments to Item 3 on your agenda today: **[Opposing the Golden Gate National Recreation Area's Draft Off-Leash Policy]**

They seem reasonable to me and I hope they achieve the desired compromise.

I am in favor of better managing dogs in the GGNRA and in SF city parks, both because I'm concerned about wildlife (such as birds) and because I oftentimes don't feel safe due to the high number of off-leash dogs. (And don't get me started on the amount of dog waste left throughout both of these areas.)

We need a better balance of dog-walkers' needs and the rest of our needs (including wildlife).

Thanks,

Karen Babbitt

1070 Church St. #315

94114



To: Alisa Somera/BOS/SFGOV,  
Cc:  
Bcc:  
Subject: File 110196: Leash the dogs at Bay Area Parks

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From: Bob Planthold <political\_bob@att.net>  
To: Scott.Wiener@sfgov.org, 'David Chiu' <David.Chiu@sfgov.org>, Ross Mirkarimi <Ross.Mirkarimi@sfgov.org>, Carmen.Chu@sfgov.org, John Avalos <john.avalos@sfgov.org>, David Campos <david.campos@sfgov.org>, Eric Mar <Eric.L.Mar@sfgov.org>, mark.farrell@sfgov.org, board.of.supervisors@sfgov.org, Jane Kim <Jane.Kim@sfgov.org>, malia.cohen@sfgov.org  
Cc: gillian.e.gillett@sfgov.org, victor.lim@sfgov.org, judson.true@sfgov.org, catherine.rauschuber@sfgov.org, robert.selna@sfgov.org, Rick Galbreath <rick.galbreath@sfgov.org>, vallie.brown@sfgov.org, cammy.blackstone@sfgov.org, katy.tang@sfgov.org, raquel.redondiez@sfgov.org, frances.hsieh@sfgov.org, sheila.chung.hagen@sfgov.org, hillary.ronen@sfgov.org, myrna.melgar@sfgov.org, catherine.stefani@sfgov.org, margaux.kelly@sfgov.org, Adam.Taylor@sfgov.org, matthias.mormino@sfgov.org, viva.mogi@sfgov.org, april.veneracion@sfgov.org, megan.hamilton@sfgov.org, jon.lau@sfgov.org  
Date: 05/01/2011 07:30 PM  
Subject: Leash the dogs at Bay Area Parks

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Sent to the 10 Supes. who voted against the safety of people with disabilities but for groups that may be vote-rich and help future political endeavors.

I am making sure p.w.d.s know your votes and your biases.

Bob Planthold

<http://www.sfgate.com/cgi-bin/article.cgi?f=/c/a/2011/05/01/EDEI1H59P5.DTL>

**BOARD of SUPERVISORS**



**City Hall**  
**1 Dr. Carlton B. Goodlett Place, Room 244**  
**San Francisco 94102-4689**  
**Tel. No. 554-5184**  
**Fax No. 554-5163**  
**TDD/TTY No. 544-5227**

Date: April 29, 2011  
To: Honorable Members, Board of Supervisors  
From: Angela Calvillo, Clerk of the Board  
Subject: ~~Form~~ Form 700

This is to inform you that the following individual has submitted a Form 700 Statement:

Sondra (Sunny) Angulo – Legislative Aide - Leaving

16



To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: Phelan Ave. Bike Lanes

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From: annmariegarvin@yahoo.com  
To: "Board.of.Supervisors@sfgov.org" <Board.of.Supervisors@sfgov.org>  
Date: 04/25/2011 07:17 PM  
Subject: Phelan Ave. Bike Lanes

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April 25, 2011  
Clerk of the Board Angela Calvillo  
City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102-4689

Dear Angela Calvillo,

To the Board of Supervisors,

Please no more ANYTHING on Phelan Avenue! The street is already already a nightmare of congestion.

The first law of driver safety that I learned from my Motorcycle Officer father was "Go with the flow" (Of traffic.

It is impossible for Bikers to flow with automobile traffic. They do NOT stay in their lanes. They are a blind spot for most drivers. God forbid you hit one of them - a protected species. They are a menace. Please -enough already!

Sincerely,

Ann Marie Garvin  
566 Monterey Boulevard  
San Francisco, CA 94127-2416



To: BOS Constituent Mail Distribution, Joy Lamug/BOS/SFGOV,  
Cc:  
Bcc:  
Subject: File 110206: Parkmerced - delay, and questioning the issues properly....

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From: Aaron Goodman <amgodman@yahoo.com>  
To: Board.of.supervisors@sfgov.org  
Date: 04/26/2011 09:18 AM  
Subject: Parkmerced - delay, and questioning the issues properly....

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<http://www.citireport.com/2011/04/a-voice-from-parkmerced/>

(I strongly urge the SFBOS members to review the .pdf attached to the citireport article above, read it once, twice, and three times, and you may see the general best solution that can come from pushing the plans back to the SF Planning Dept.)

<http://www.baycitizen.org/blogs/pulse-of-the-bay/parkmerced-vote-delayed-supes-skeptical/>

Parkmerced in a nutshell;

- a) the supervisors do not comprehend the overall impacts and case-law that would kick the developer agreements to the curb per state court decisions prior and case-law.
- b) the carrot dangling activities of the MOEWD and SFMTA in terms of money being shown to placate opposition is clearly a co-working of Parkmerced ownership and city agencies not vetting the best public options.
- c) many who are running for "office" (aka Mayor) seem hesitatnt to jump into the boiling pot. Yet the issues of lacking infrastructure up front, and essential housing for families, may make many reconsider. The question is if they have the chutzpah to push the project BACK to the SF Planning Department and require revisions..... That is what is required.....
- d) if they want to understand "sustainability" they need to REQUIRE infill and preservation based alternatives to be really a green project, requiring SFSU-CSU to pay half, and ensure that stonestown, and future development occurs spread out in multiple areas, and not just one neighborhood disproportionately

A. Goodman

Source: The Bay Citizen (<http://s.tt/12c5H>)

18



To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: File 110206 - Yahoo! News Story - Affordable Rentals Becoming Scarce In The Bay Area -  
Yahoo! News

+ File 110206

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From: <mailbot@news.yahoo.com>  
To: board.of.supervisors@sfgov.org, linda.avery@sfgov.org  
Cc: amgodman@yahoo.com  
Date: 04/29/2011 06:29 PM  
Subject: Yahoo! News Story - Affordable Rentals Becoming Scarce In The Bay Area - Yahoo! News

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aaron goodman (amgodman@yahoo.com) has sent you a news article.  
(Email address has not been verified.)

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Personal message:

Another reason to question the issue on parkmerced, and the lack of affordable rental housing citywide.....

Affordable Rentals Becoming Scarce In The Bay Area - Yahoo! News

[http://news.yahoo.com/s/yblog\\_localsfbg/20110428/ts\\_yblog\\_localsfbg/affordable-rentals-becoming-scarce-in-the-bay-area](http://news.yahoo.com/s/yblog_localsfbg/20110428/ts_yblog_localsfbg/affordable-rentals-becoming-scarce-in-the-bay-area)

=====  
Yahoo! News  
<http://news.yahoo.com/>



To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: PRO Propaganda

Jay

File 110206

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From: Michael Russom <michaelrussom@sbcglobal.net>  
To: board.of.supervisors@sfgov.org  
Date: 04/25/2011 02:58 PM  
Subject: Fw: PRO Propaganda

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Dear Members of the Board of Supervisors:

I am attaching a recent newsletter from the old tenants organization which has been taken over by management and developers. Phillips wrote this article, where he slanders the Pmac organization; **it should also be noted that he was impeached in 2010 from PRO.** Please note how he refers to seniors such as myself and the hard-working tenants who are opposing the "Vision" program for demolition and expansion at Parkmerced--my friends and I are: "loud, crude 'activists' [who] behave as if only by spreading their own, sociopathic unhappiness can any modicum of success be achieved. It is insufficient for them to fester within their own delusions, they must infest, terrorize, and mislead others with their aberrations." This not only seems highly inaccurate of the responsible members of Pmac I have worked hard with for so long, but verges on slander. Please note what this PRO group now stands for, what Daniel W. Phillips' credibility is and how much his support comes from the lobbyists at Stellar, Burt Pollacci and Fortress Investment Group hedge fund. It does not seem fair that the endless resources of a group like Fortress can use this kind of power and propaganda against the tenants who see this expansion project as a real threat to their homes and future. We tenants have received no assistance from the Mayor or elected supervisor or grant funding for our struggle to remain in our homes. Those of you who have met me, Sean Elsbernd, David Chiu, Eric Mar and others of you who have seen us at Pmac trying to address these frightening changes in a responsible way, with comity and respect, should understand who we are fighting and what lengths they will go to in order to get their massive hedge fund profits. By the way, Supervisor Chiu, have you studied the materials I gave you on Stellar and Fortress? I handed them to you at the Unite Here local meeting last week after showing them to Judson as well. It is very important that you know who the owners of Parkmerced are now and who is pushing this plan so full of questionable promises for affordable housing, rent control and financial support for infrastructure. You, too, may find yourselves as Vancouver did, with many millions of dollars in debts instead of the perks and promises these owners have offered in the past and are offering to you and the city

now. Don't count any chickens from people like Gluck and Mudd, who is being investigated for misdeeds in his past ventures. Please ignore statements by Daniel Phillips and take PRO's claims of support for the Parkmerced Expansion Plan with



a grain of salt. Sincerely, Michael Russom IMG0001.tif

# Willingness to Compromise Leads to Survival

When Parkmerced redevelopment was first introduced it was met with anger and intense opposition. Many of us feared displacement with increases in rent.

I was one of the most skeptical and adamant against development. However in the intervening years I have grown to respect and accept this project.

Following are my remarks to my fellow residents. A positive view for all Parkmerced residents. Please read them with an understanding of their intent.

There is a small, concerted group of very unhappy people who have dedicated themselves to using every misleading and deceptive tactic to portray **The Parkmerced Vision Plan** as some sort of furtive conspiracy. This handful of loud, crude "activists" behave as if only by spreading their own, sociopathic unhappiness can any modicum of success be achieved.

It is insufficient for them to fester within their own delusions. They must infest, terrorize, and mislead others with their aberrations. The most vulnerable residents of Parkmerced—senior citizens—are being swayed by outlandish, and untrue, stories of mass evictions, and the possibility of homelessness for our senior residents.

Nothing could be further from the truth. All residents involved in relocation will be given two years advance notice. The residents will have an opportunity to view prospective new homes. Parkmerced will also assist in moving residents to minimize disruptions. Who could resist a new home with improved amenities at old rates?

It would be difficult at this time to question the actions by the management of Parkmerced. Promises have been kept and site wide improvements have been made. We have a new, unprecedented relationship with Parkmerced management, and a Parkmerced representative has the opportunity to sit on our board, as do all Business Associates.

*Grievances with previous owners have unfairly been carried over to our present owner, Rob Rosania*

**Parkmerced has shown a constant and sincere effort in reaching out to our residents, listening to our concerns and responding positively in reaching solutions. Parkmerced has been diligent in reaching out to all of the community to find out what we want the future Parkmerced to be, and has responded accordingly.**

I am no ones puppet. I expect the residents to get involved and to be as cooperative and interactive as Parkmerced management to create and complete this vision for the future. We have the capacity to be involved and not merely sit on the sidelines watching helplessly.

**Daniel W. Phillips**

We welcome letters to "The PRO Insider." Letters must be signed and under 150 words. We reserve the right to edit letters for length, content and taste.



To: BOS Constituent Mail Distribution, Alisa Somera/BOS/SFGOV,  
Cc:  
Bcc:  
Subject: File 110097: Stop the demolition of a national eligible masterplanned community.

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From: Lena Rehberger <mail@change.org>  
To: board.of.supervisors@sfgov.org  
Date: 05/02/2011 06:59 AM  
Subject: Stop the demolition of a national eligible masterplanned community.

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Help protect and advocate for adequate working class housing in San Francisco.,

Please help to prevent the unnecessary destruction of housing, and a landscape designed by a master-class landscape architect Thomas Dolliver Church. Help advocate for better infrastructural changes along 19th Avenue and proper direct regional connection to transit hubs to reduce traffic and congestion that flows along this arterial corridor from the north bay to silicon valley. Demand better housing to be built that provides dense development that does not destroy the open-space that is critical in urban areas for families. Require that alternatives that focus on "INFILL" and a more balanced development layout that spreads the density into more than one neighborhood disproportionately. Ensure that the ecological impacts, and carbon footprint of the development proposal is independently reviewed and adequately assessed. Ensure that there will be housing that is affordable and meant to increase the level of affordability and quality of housing constructed in urban areas and suburbs nationwide by stopping the predatory equity lending that occurs in such large scale redevelopment projects and helps refocus our building strategies towards re-engineering the suburban scale of sprawl outside our urban cores.

Thank you for your support and interest in housing, jobs, and the environment.

Sincerely

Aaron Goodman

Lena Rehberger  
Macedonia, OH

Note: this email was sent as part of a petition started on Change.org, viewable at [www.change.org/petitions/protect-and-preserve-parkmerced-as-essential-housing-from-un-sustainable-demolition](http://www.change.org/petitions/protect-and-preserve-parkmerced-as-essential-housing-from-un-sustainable-demolition). To respond, email [responses@change.org](mailto:responses@change.org) and include a link to this petition.

Aaron Goodman  
25 Lisbon St.  
San Francisco CA 94112  
Cell: 415.786.6929  
Email: amgodman@yahoo.com

President David Chiu and Supervisors  
San Francisco Board of Supervisors  
1 Dr. Carlton B. Goodlett Place  
City Hall, Room 244  
San Francisco, Ca. 94102-4689

Re: February 10<sup>th</sup>, 2011 SF Planning Commission hearing on Parkmerced (3:30pm)

Dear President Chiu and Supervisors:

I am writing this final memo on behalf of the Parkmerced Action Coalition residents in opposition to the development project proposed for Parkmerced. The project proposals by both the Parkmerced "Vision" project, and the SFSU-CSU "Masterplan" projects jointly and cumulatively NEGATIVELY affect the 191.2 acres of the Met-Life Development by Leonard Schultz and Thomas Dolliver Church. As a singularly designed entity as a district eligible for the local state and national register's as a historic district and cultural landscape property the proposals before you lack any adequate mitigation proposal to save and preserve at the most basic level the landscape and open-space masterplanned design at risk. Short shrift has been given to the issues of carbon-footprint, direct grade-seperation for transit, and the open-space loss of amenities prior to and in the proposed development agreements.

The advocacy of national organizations to raise awareness of this site's importance, and the efforts by tenants rights groups to shed light on the improprieties of the development agreement and promises that are non-enforceable in a court of law per current case law indicates repeatedly the questionability of these "agreements". The prior negotiations between city agencies and SFSU-CSU on the "Masterplan" for the college campus and the LACK of true fair-share impacts assessed to the CSU campus per "City of Marina vs. CSU" indicate a "too close relationship" between city, state and developer interests. When the benefit of the developer, CSU planners, SFMTA, and investors take priority over peoples homes and lives we are no longer a city that adheres to the principles of the SF General Plan and the proper and adequate development of essential housing.

We sadly are consistently removing people, and neighborhoods from our city, and replacing them with towers, denser urban fabric, and a total lack of adequate infrastructure planning. While politicians play with there roles in terms of preservation, and adequate CEQA analysis, we are losing open-space, and the few gems we have left in terms of publicly accessible landscapes, and the urban planning variety they show our future generations. I have consistently opposed both projects not just on principles but on gut feeling as an architect that this proposal is WRONG for our neighborhoods and urban fabric. Overseas in many European countries, infill would be the proper response. Here it is tabled

and shoveled under the doormat. I do not consider the current development plan to be adequately reviewed and proper mitigation measures included. The project should be cancelled, until the developer and architect can bring another more reasonable concept to the table inclusive of preservation.

I thus strongly oppose the project for the following reasons:

- A) **Lincoln Place Tenants Assn. v. City of Los Angeles (2005) 130 Cal. App. 4th 1491**
- B) **Lincoln Place Tenants Assn. v. City of Los Angeles (2007) 155 Cal. App. 4th 425**
- C) **Buena Vista Gardens Apartments v. City of San Diego Planning Department (1985) 175 Cal.App.3d 289.** [In this case the court invalidated a project to demolish and redevelop a large affordable apartment complex, because the City's General Plan's Housing Element did not comply with the requirements of the Government Code for a Housing Element. ]
- D) **Camp v. Mendocino County Board of Supervisors (1981) 123 Cal.App.3d 334.** [In this case the court enjoined the entire county of Mendocino from any further approval of anything until they cleaned up their General Plan, which lacked a land use element and noise element.]
- E) **City of Marina et Al. vs. Board of Trustees of the California State University (2006) 109 Cal. App. 4<sup>th</sup> 1179** [‘fair-share’ impact fees assessed to the CSU in terms of the proposed growth, including impacts on housing, transportation, openspace, parking, traffic]
- F) **Laurel Heights Improvement Assn. vs. Regents of University of California (1988) 47 Cal.3d 376, 392,** quoting Pub.Resources Code, § 21000, subd. (a); see also CEQA Guidelines, § 15003, subd.(a).) “ ‘all action necessary to protect, rehabilitate, and enhance the environmental quality of the state.’ ”
- G) CEQA requires “[e]ach public agency [to] mitigate or avoid the significant effects on the environment of projects that it carries out or approves whenever it is feasible to do so” (Pub. Resources Code, § 21002.1, subd. (b)) and to discuss feasible methods of mitigation in the EIR (*id.*, § 21100, subd. (b)(3); CEQA Guidelines, § 15126.4, subd. (a)(1); see also Pub. Res. Code, § 21002.1, subd. (a) [one purpose of the EIR is “to indicate the manner in which . . . significant effects can be mitigated or avoided”].) [ we have included in the documents submitted to the SF Planning Department drawings and sketches that show that there IS an adequate mitigation project available, and an option to preserve and protect the MAJORITY of the landscape elements on site through the INFILL option eliminated by the planning department as ‘infeasible’. The lack of adequate analysis in mitigation measures fully analyzed independently from the developer’s interests, or the improper utilization of SB375 or AB32 to allow the project proponent to circumvent state CEQA law in terms of analyzing fully or through the process of developer and planning department elimination of adequate and proper alternatives is the reason for legal action in regards to this project. When there IS a

significant alternative that has been proposed it requires the planning department and city agencies, to fully analyze the alternative to determine if it is feasible and if it will help to prevent, mitigate or avoid the **SIGNIFICANT** effects on the proposed site.]

H) The City of San Francisco cannot lawfully approve any land use legislation, because the San Francisco General Plan DOES NOT substantially comply with the requirements of the Government Code, *e.g.*, secs. 65300 *et seq.* The Government Code requires mandatory elements, including a Land Use Element and a Housing Element that comply with the state Government Codes. The San Francisco General Plan does not contain those elements. It contains no Land Use Element, and its 2004 Housing Element was invalidated by the Court of Appeal., and there is no Housing Element currently that complies with the requirements of the Government Code.

I) Further, the General Plan's Transportation Element is not correlated with its (non-existent) Land Use Element. Utilizing "TOD" or transit orientated projects as an impetus to also circumvent adequate open-space protection, and ignore the quality of life impacts such decisions create in terms of urbanization impact, and adequate analysis in terms of routing, time-travel, limiting the number of stops proposed within a community, and future direct regional connection through placing the transit improvements 1<sup>st</sup>, instead of delaying them to a future date is a critical issue here in regards to transit planning. Allowing the developer to build out and determine routing of public transit, undermines the public's best interest in the public transit system and privatizes what should be under the public's control.

J) It has been well noted and stated by public agencies, city and the developer that there is a "partnership" between SFSU-CSU and Parkmerced's prior and current ownership in regards to student housing and development. The Memorandum of Understanding between SFSU-CSU and the City and County of SF did not include adequate community and city mitigation measures to deal with the impacts on the surrounding communities both north and south of SFSU's campus. This is stated clearly in the case of City of Marina vs. CSU that cities can enforce financial fees and require mitigation efforts on Institutional growth of CSU campus's in regards to housing impacts, transit, traffic, parking, and open-space. To date this has been ignored in **BOTH** environmental impact reports.

K) Parkmerced Project amendments to the General Plan would cause internal inconsistency within the General Plan, and the Project itself is inconsistent with both the General Plan and the requirements of Proposition M, *e.g.*, open space, density, land use, etc. and Proposition J (Preservation Commission) which has not been involved in the current discussion and approval process, and recently adopted a contextual statement on Modern Landscape design.

L) The Developer Agreement improperly equates the equivalence of a washer-dryer and dishwasher to that of the open-space lost in the proposed development. It negates the loss of open space prior and amenities in the original build out of the development at 191.2 acres. The "bait-and-switch" approach by prior management and the current development ignores the overall consistent loss of space. The documents submitted by both Page & Turnbull in the Historic Resources Analysis, and SOM (Architect) both manipulate the numbers and diagrams to ignore the overall loss of open-space on site, and ignore the gradation and quality of landscape present. The National Trust for Historic Preservation equated it to 2/3rds loss of open space or from about 1,100s.f. per unit to 333s.f. this loss could be equated per current construction costs of +\$800s.f. to about \$600-800,000.00 per unit.

M) The project **IGNORES** the existing towers which are seismically **UNRETROFITTED**, and thus provide a life-safety concern to the community and essential housing stock of the district/city per the CAPS program these buildings must be addressed and properly included in the discussion of what is to be proposed. The lack of adequate analysis financially on the retrofit, or rebuild of the existing towers is not included and waived off as infeasible by the developer. The documentation must occur to provide a basis for determining what is the best alternative for the PUBLIC benefit.

In conclusion;

The City does not have a valid Housing Element or Land Use Element of the General Plan, therefore it is not possible to correlate the proposed project with the General Plan as required by Section 4.105 of the San Francisco Charter and Section 2A.53 of the San Francisco Administrative Code

The City did not evaluate the proposed developer agreement in the FEIR, therefore impacts caused by the development agreement such as tenancy rights, and future concerns based on case-law at the court appellate level may not have been adequately analyzed or mitigated. Therefore the current promises and agreements by the City of San Francisco on the Trinity Plaza project and currently the proposed Developer Agreement being espoused as adequate hold NO WATER in a court of law.

I strongly urge you to reject the plans currently submitted and require the developer to re-design the proposal with a more balanced approach to sustainable infill, adequate structural analysis on the towers in terms of retrofit costs, or replacement, direct transit connections through grade-separation along 19<sup>th</sup> ave. or along the eastern edge of parkmerced's site, and include a larger development district rezoning to lessen the impact on one community disproportionately.

As noted prior this is a CONTIGUOUS community of EXISTING human beings it is NOT a blank slate, and thus CANNOT be approached without looking seriously at the HUMAN consequences of the developments proposed.

**Therefore, any approval of the Project is arbitrary and capricious, an abuse of discretion, and a failure to proceed as required by law.**

Thank you for your consideration of these comments.

Sincerely,

Aaron Goodman

Cc: San Francisco Planning Commission, SF Historic Preservation Commission, Mayor Edmund Lee, Governor Jerry Brown, Milford Donaldson SOHP, National Trust for Historic Preservation Western Office, The Cultural Landscape Foundation, The California Preservation Foundation, The SF Preservation Consortium, SF Heritage, The Coalition of San Francisco Neighborhoods, The West of Twin Peaks Central Council, The Parkmerced Action Coalition.



Aerial View of Parkmerced's urban design a beux arts street layout, compared to the typical gridded street design of San Francisco. This photo was selected for The Cultural Landscape Foundation's *Marvels of Modernism, Landscapes @ Risk 2008* [www.tclf.org](http://www.tclf.org) (photograph by Tom Fox SWA Landscape Architects) The large brown area on the southwest portion of the photo is the 800 Brotherhood Way site, and Benny Buffano Peace statue, this area was proposed in my submittal as a reclaimed public park and open-space linkage for a lineal park connecting the METNA neighborhood to Lake Merced and reclaiming portions of Parkmerced's lost amenities. The Cambon commercial site at the south side edge of the photo sits directly along what could be seen as a primary new development area for commercial, office, and new towers and entrance to the city of San Francisco. The next image a historical one, shows the primary situation of the 5 eastern most towers, and the pinch-point of transit along 19<sup>th</sup> and Junipero Serra Blvd. to the 1952 Brotherhood Way Intersection.



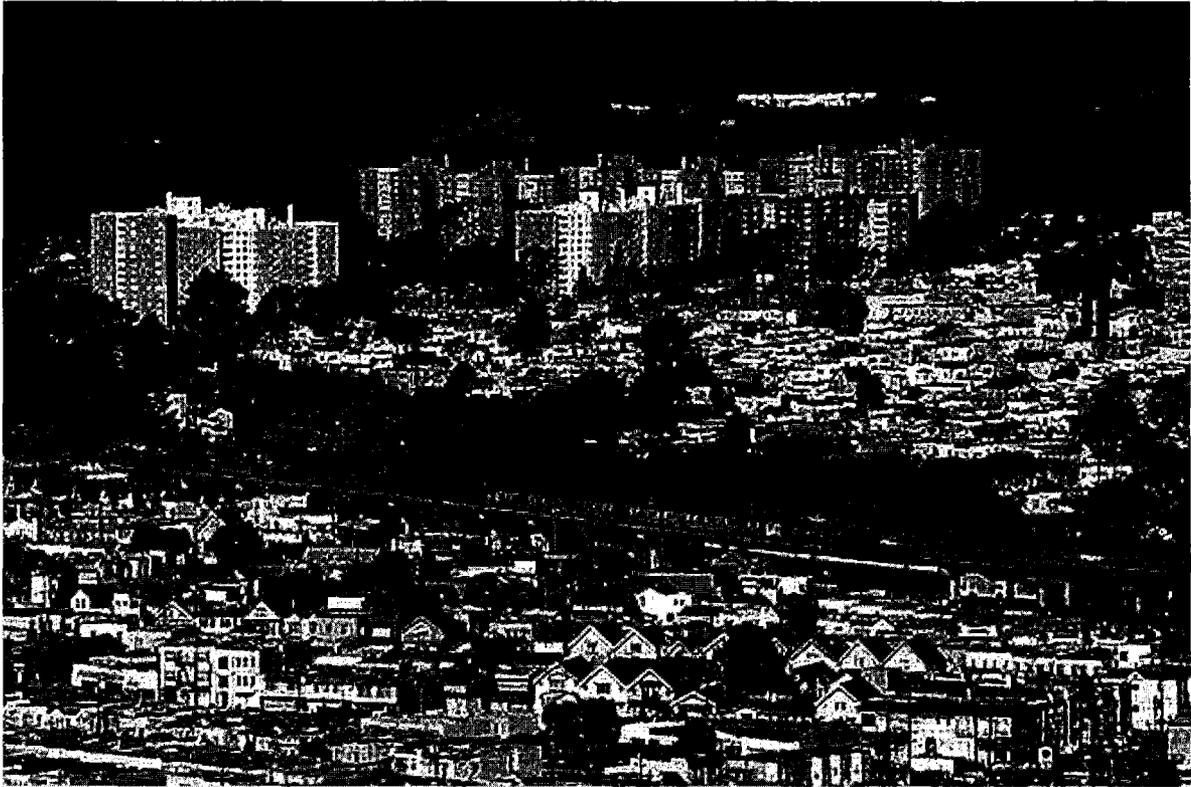
No alternative routing, or location stops along 19<sup>th</sup> Ave. were considered to help alleviate the transit and traffic issues created by the "X" crossing at 19<sup>th</sup> and Junipero Serra and the 1952 Cloverleaf at Brotherhood Way. These two sites and the parking garages and 5 eastern most towers of Parkmerced represent the best solution to the current issues at stake. By removing the existing un-reinforced towers, and utilizing the Mills Act on the remaining site of Parkmerced a simple solution can be achieved through infill and removal of parking structures, including a shuttle service, and providing new developable land along the transit corridor through grade separation, to stitch back a community and surrounding neighborhoods torn apart by the 19<sup>th</sup> avenue corridor. It would achieve a new public/national park accessible to the surrounding communities.



An example of the open-space at risk, with full mature landscape, and gradation of open-space and quality of personal unit space throughout the complex. The private/public areas were designated by the legal team of the developer and SF Planning Department as "courtyards" so they could be easily re-assigned to other areas of the site square footage wise.



**Juan Bautista Circle, a primary open-space area used by many residents for exercise and sitting enjoyment. Although the trees are aged, the space is cherished by many and considered the “heart” of parkmerced. This is proposed as a water retention pond in the new development.**



This view of transit and housing, shows the issue with the distance and connectivity to regional transit. When the area between the transit hub and development is ignored, as is evidenced by WALKING the distance between the two, we lose site of what could be a solution to the transit/traffic impacts created. The towers shown are ALL unretrofitted, and thus may not survive a future earthquake. Are we considering these PEOPLE that live there and the human loss of life that can occur due to non-action on the issue of seismic safety?



I have taken many photos of the site, which are available on [www.parkmercedlandscape.blogspot.com](http://www.parkmercedlandscape.blogspot.com)

I have walked ALL the courtyards and seen firsthand what is at risk.

I have attempted to inform the city and the community of the issues, and have repeatedly submitted it to the press, and the National Trust for Historic Preservation's 11 Most Endangered sites.

I believe we have a better option/alternative and it only requires the city to stand up on the principles of urban planning outlined in the SF General Plan.

Your decision, has an impact, and the need is more acute than ever to ensure that the human impact of this project is NOT ignored.

Sincerely

Aaron Goodman - 2.10.2011

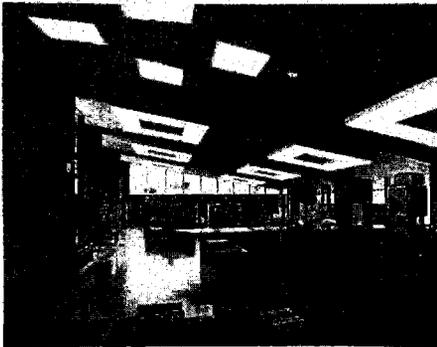
September 1, 2010

[UPDATE ON BRANCH LIBRARY IMPACTS – RELATED TO  
NORTHBEACH PROPOSAL.]

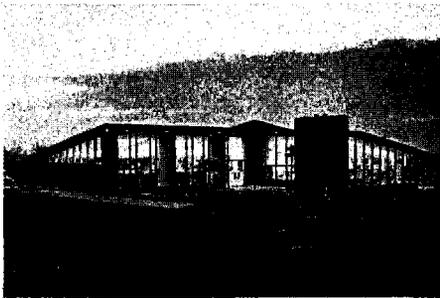
## MERCED BRANCH UPDATED IMAGES OF WORK



Historical View of Set-Back Entrance Landscaped terrace and setbacks, and boomerang styled roof feature.



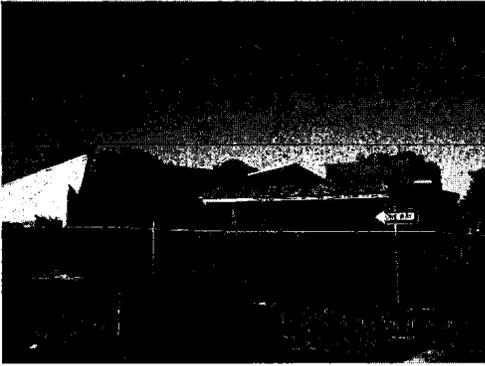
Historical View of Interior, showcasing open-layout, large lit, spaces, minimal crowding of furniture. (\*Note for impact on density of furniture see BLIP hand-out on increased shelving and reduced seating in the new library).



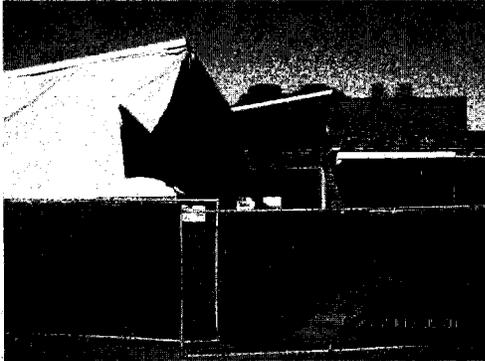
Historical View of Lighting/Open-ness

September 1, 2010

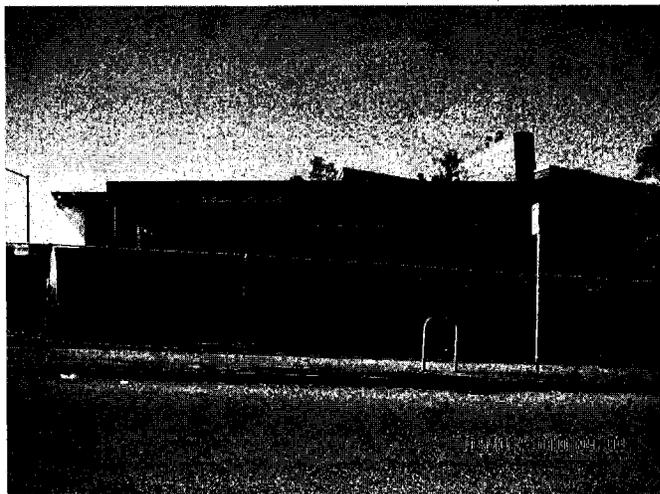
[UPDATE ON BRANCH LIBRARY IMPACTS – RELATED TO  
NORTHBEACH PROPOSAL.]



CURRENT VIEW OF OBSCURED ENTRANCE AND ADDITION ONGOING WORK MERCED BRANCH



CURRENT VIEW OF STEEL AND REDUCED ENTRANCE AT MERCED BRANCH



CURRENT "WALL-LIKE" BLOCKING OF ENTRANCE AREA FOR UTILITARIAN/ADA UPGRADES  
STEEL AT RIGHT SHOWS DEPTH OF BEAMS AT WINDOWS, MERCED BRANCH

**OVERALL EFFECT: RUINED CONCEPT**

September 1, 2010

[UPDATE ON BRANCH LIBRARY IMPACTS – RELATED TO  
NORTHBEACH PROPOSAL.]

## PARKSIDE BRANCH UPDATE



HISTORICAL PHOTO PARKSIDE BRANCH, SHOWING SET-BACK, SOFT OPEN GRADUAL LANDSCAPE  
ENTRANCE TO LIBRARY, NEUTRAL FINISHES AND PLAY ON INITIAL SLOPE OF ROOF FORMS



HISTORICAL VIEW PARKSIDE BRANCH SHOWING SET-BACKS FROM STREET



HISTORICAL VIEW OF PARKSIDE BRANCH ENTRANCE AND RIGHT WING SET-BACK.

September 1, 2010

[UPDATE ON BRANCH LIBRARY IMPACTS – RELATED TO  
NORTHBEACH PROPOSAL.]



CURRENT VIEW OF PARKSIDE "ADDITION" AND LANDSCAPE ENTRANCE CHANGES



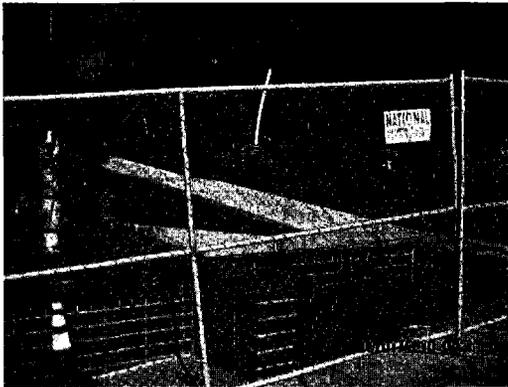
ENTRANCE PARKSIDE BRANCH (SIMILAR DETAILING TO NORTH-BEACH, DIFFERENT ROOF FORM  
ORIENTATION.)

September 1, 2010

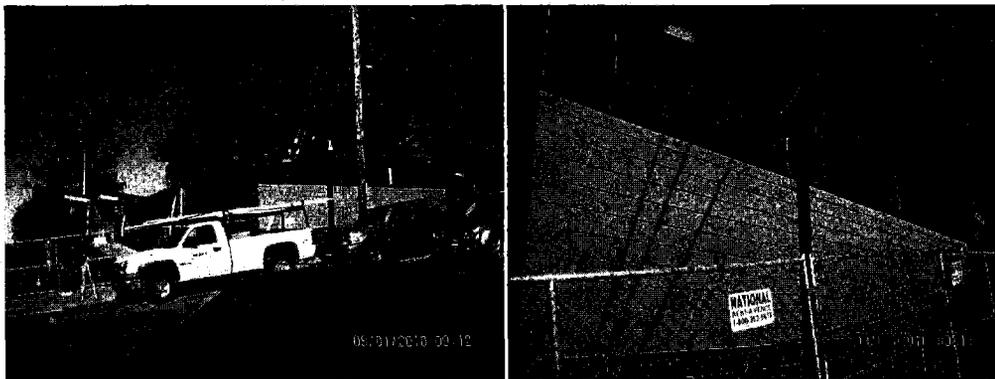
[UPDATE ON BRANCH LIBRARY IMPACTS – RELATED TO NORTHBEACH PROPOSAL.]



ADDITION TO PARKSIDE BRANCH EXTENDS TO THE SIDEWALK ON THE EASTERN EDGE, DOES NOT REPLICATE BRICK FINISH, OR STEP BACK FOR LANDSCAPING.



LANDSCAPE NEW FORMS "BLOCK" PHYSICALLY THE ENTRANCE ROUTE FROM CORNER IN CONCEPT



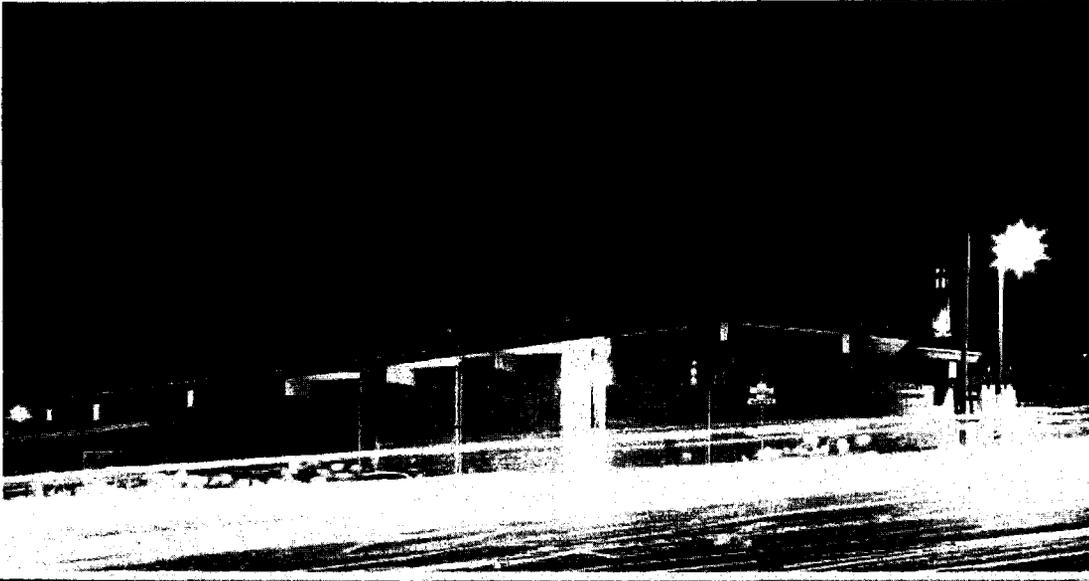
NEW "ADDITION" APPEARS TO LOOK LIKE A PORTABLE CLASSROOM SHED OR MOBILE TRAILER HOME ADDITION.

**OVERALL EFFECT: RUINED CONCEPT**

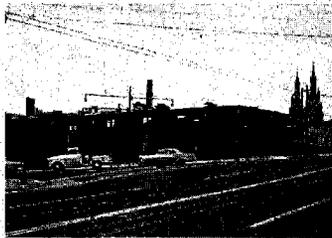
September 1, 2010

[UPDATE ON BRANCH LIBRARY IMPACTS – RELATED TO  
NORTHBEACH PROPOSAL.]

## NORTH BEACH BRANCH LIBRARY UPDATE



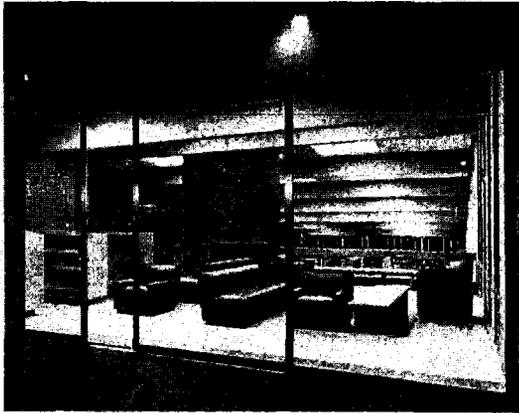
NOTE DESIGN CONCEPT OF A LOW ROOFLINE EFFECT AT NIGHT, LOW-SCALE SIMPLE DESIGN CONCEPT. APPLETON AND WOLFARD EXPERIMENTED WITH THE LAYOUT USING SIMPLE MATERIALS, ROOF FORMS (SEE MERCED AND PARKSIDE) AND WINDOW, BRICK, BEAMS, LANDSCAPE, ENTRANCE FEATURES. THE BUILDING PROVIDES A STEPPED BACK STAGGERED BUILDING FRONT ALONG THE MAIN BOULEVARD.



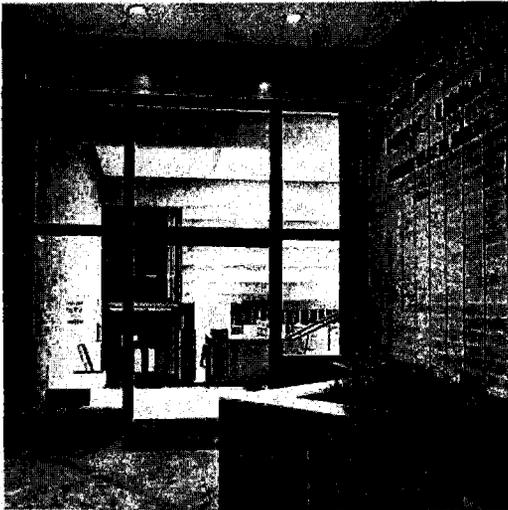
NORTHBEACH BRANCH LIBRARY STEP BACK IN DAYLIGHT AND NIGHT SIDE VIEWS ILLUMINATING THE LARGE WINDOWS AND PLANTERS ALONG THE SIDE OF THE BUILDING.

September 1, 2010

[UPDATE ON BRANCH LIBRARY IMPACTS – RELATED TO  
NORTHBEACH PROPOSAL. ]



READING AREA HISTORICAL PHOTO NORTH BEACH LIBRARY (SIMPLE, UTILITARIAN, FUNCTIONAL SPACES)



HISTORICAL PHOTO ENTRANCE TO NORTH BEACH BRANCH LIBRARY.

***OVERALL EFFECT: TO BE DETERMINED BY YOUR VOTE TODAY, PLEASE RESPECT THE ORIGINAL IDEAS AND CONCEPTS OF THE APPLETON AND WOLFARD BRANCH LIBRARIES AND PREVENT FURTHER UN-NECESSARY LACK OF PRESERVATION BEING INCLUDED IN THE OVERALL BLIP PROGRAM TO DATE.***

*Sincerely (unable to attend today's hearing to provide this "update" in person)*

*Aaron Goodman*

*amgodman@yahoo.com*

*cell: 415.786.6929*

Today's Land Use Committee Hearing See attached letter  
Library Users Association  
to:  
board.of.supervisors, eric.mar, malia.cohen, scott.wiener  
04/25/2011 12:52 PM  
Please respond to libraryusers2004  
Show Details

BOS-11

Please distribute the attached letter to Board members, particularly the Land Use Committee.

A copy is provided below, with probable formatting errors, should you have difficulty opening the attached Word document.

Thank you.

Sincerely,

Peter Warfield  
Executive Director  
Library Users Association  
415/7 5 3 - 2 1 8 0

\*\*\*\*\*

# Library Users Association

P.O. Box 170544, San Francisco, CA 94117-0544

Tel./Fax (415) 753-2180

April 25, 2011

Honorable Board of Supervisors  
Particular Attention: Land Use and Economic Development Committee,  
Members Eric Mar (Chair), Malia Cohen (Vice Chair), Scott Wiener  
City Hall  
San Francisco, California

By email: board.of.supervisors @sfgov.org

Subject: **Street Vacation - Resolution and Order -- Opposing it and asking:  
Where's the Money? (Joe DiMaggio Playground Master Plan - Mason  
Street - Items 1 & 2 on today's Agenda, File # 110314 and # 110316**

Dear Supervisors:

19

# Library Users Association

P.O. Box 170544, San Francisco, CA 94117-0544

Tel./Fax (415) 753-2180

April 25, 2011

Honorable Board of Supervisors  
Particular Attention: Land Use and Economic Development Committee,  
Members Eric Mar (Chair), Malia Cohen (Vice Chair), Scott Wiener  
City Hall  
San Francisco, California

By email: board.of.supervisors @sfgov.org

Subject: **Street Vacation - Resolution and Order -- Opposing it and asking:  
Where's the Money? (Joe DiMaggio Playground Master Plan -  
Mason Street - Items 1 & 2 on today's Agenda, File # 110314 and #  
110316**

Dear Supervisors:

Today's proposed action by the Land Use and Economic Development Committee would, if approved, grease the skids for a bad idea -- demolition of North Beach Branch library and replacement by a new building whose estimated cost is to be *more than double the original renovation plan -- and providing no funding for the promised improvements to the street and park once Mason Street is closed and the park is to be renovated.*

***In these times, does the city have that kind of money to spend -- and where will it come from?***

***For more than seven years, under the 2000 bond (Measure A), the perfectly good plan was to renovate, and that plan stood until Prop. D (2007) suddenly provided the promise of millions of additional funding for library projects. Then the plan changed. Meanwhile, architects concerned with preservation have made public plans freshly available that would provide expansion with renovation that preserves this landmarkworthy building and would also cost far less than demolition.***

As the City Librarian's April 21, 2011 memo to the Library Commissioners says, the proposed Master Plan project "allows the new library project to proceed ***independent of the timing or availability of funding*** for the park renovation portion of the Master Plan project." (Emphasis added)

Unfortunately the library has not been fully forthcoming about many of the downsides of this project, including these:

**Permanent architectural and historic execution of a building the city planners themselves consider the most worthy of landmarking** of the Appleton and Wolfard libraries;

**Partial obstruction of important view corridor down Mason Street, with clear visibility of what is happening repeatedly unmentioned or obscured** by insufficient views and markings such as property lines

**Disabled access is apparently to be provided on the "Mason Street" side only -- the farthest point from the library's front-and-center entrance** on Columbus Avenue, the only open street that will be adjacent to the library under the plans

**Grossly inadequate treatment of the history of this library**, relegating even a "mitigation measure" "interpretive" plaque or display to be placed "within OR NEAR the proposed new library building" (emphasis added) -- making any visibility of this library's 50-year history to be placed less prominently than donor plaques for people who have donated to the furniture and fixtures of the new building

City Librarian Luis Herrera has become so skilled at either rewriting history or selective hearing that his April 21, 2011 Commission memo provides a list of more than 30 "members of ... organizations [that] have voiced and/or submitted letters in [support for or opposition to] the project or aspects of the project" -- and omits ours -- even though we have been among the most, if not the most active in expressing concerns and opposition to various aspects of these plans, both in City Hall and at the Library Commission and elsewhere.

Please do not approve these costly and unnecessary measures that will forever remove an historic library from the city

Sincerely yours,

Peter Warfield  
Executive Director  
Library Users Association  
415/7 5 3 - 2 1 8 0



To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: Please open Recreation and Parks Commission with Board of Supervisor appointments

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From: "A. Ozols" <ozoa2@yahoo.com>  
To: mayoredwinlee@sfgov.org, Board.of.Supervisors@sfgov.org  
Date: 04/26/2011 02:57 PM  
Subject: Please open Recreation and Parks Commission with Board of Supervisor appointments

---

Please open Recreation and Parks Commission with Board of Supervisor appointments.

Sincerely,  
the Ozols family



To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: Stop privatizing our parks!

---

From: Valerie Leavy <valeavy@gmail.com>  
To: mayoredwinlee@sfgov.org, Board.of.Supervisors@sfgov.org  
Date: 04/26/2011 05:21 PM  
Subject: Stop privatizing our parks!

---

Do not privatize our parks! No vendors! Parks and Rec needs a total overhaul!

it is time to open up the Recreation and Park Commission with appointments made by the Board of Supervisors. We need new commissioners and we need a new General Manager.



To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: SF Recreation and Park Commission appointments

---

From: Christopher Reiger <christopher@christopherreiger.com>  
To: mayoredwinlee@sfgov.org, Board.of.Supervisors@sfgov.org  
Date: 05/01/2011 02:06 PM  
Subject: SF Recreation and Park Commission appointments

---

Dear Mayor Lee and SF Board of Supervisors,

I am a San Francisco resident and constituent writing to express my concern regarding the current lawsuits and appointment practices of the San Francisco Recreation and Park Commission. Whether considering the recent litigation associated with the SFRPD's reckless development project at Sharp Park or similar cases associated with Candlestick Stadium, the Golden Gate Park boathouse, or the Haigh-Ashbury Recycling Center, there is a troubling pattern.

Why is it that, on matters of public concern, the city has had a closed process? The Recreation and Park Commission is the only place where the public gets a say on most park decisions. Currently, all appointments to the commission are made by the mayor. The department's general manager also reports to the mayor. This leads to a one-sided dialog.

I encourage you to reconsider this approach for the well-being of our wonderful city.

Thank you very much for taking time to consider my letter.

Sincerely,  
Christopher Reiger  
498 Carl Street, #5  
SF, CA 94117

+++++  
Christopher Reiger  
<http://www.christopherreiger.com/>  
<http://www.hungryhyaena.blogspot.com/>  
Skype call: christopher.reiger

City and County of San Francisco



Edwin M. Lee, Mayor  
Edward D. Reiskin, Director

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2011 APR 26 PM 2:56

BY AK



BOS-11

*cpagc*

Phone: (415) 554-5810  
Fax: (415) 554-6161  
www.sfgov.org/dpw

Department of Public Works  
Bureau of Street-Use and Mapping  
875 Stevenson Street, Room 460  
San Francisco, CA 94103

Fuad S. Sweiss, PE, PLS  
City Engineer & Deputy Director of Engineering

Jerry Sanguinetti,  
Bureau Manager

## Notice of Intent for a Mobile Food Facility Permit # 11MFF-0044

This Notice of Intent is given pursuant to DPW Code Article 5.8 and DPW Order No. 179,044, approved . The Director of Public Works has received a request to occupy a portion of the public right-of-way for the purpose of operating a Mobile Food Facility. Mobile Food Facilities encourage the use and vitality of San Francisco's neighborhoods. The vitality of our streetscapes directly benefits the economic activity for all commercial interests in the San Francisco.

**THE APPLICANT San Francisco Soup Company HAS REQUESTED A PERMIT TO OPERATE A MOBILE FOOD FACILITY IN THE PUBLIC RIGHT- OF-WAY AT:**

**Items to be sold:**

Location and Food	Day Of Week	Start time	End time
2241 GEARY BLVD Meter Number #440 22170--Soup, salad, sandwiches, beverages, chips & cookies	Monday	10AM	2PM
1105 BATTERY ST Located 69' from Union Street Corner. Meter number #324 11070--Soup, salad, sandwiches, beverages, chips & cookies	Tuesday	10AM	2PM
350 MCALLISTER ST Located at the first meter close to Polk Street (Dr. B Goodlett Place)--Soup, salad, sandwiches, beverages, chips & cookies	Wednesday	10AM	2PM
A/B 8711/007 Located 200' North of 16th Street--Soup, salad, sandwiches, beverages, chips & cookies	Thursday	10AM	2PM
2200 HAYES ST Located on the Stanyan St frontage, 303' from Fulton Avenue (just South of the light pole)--Soup, salad, sandwiches, beverages, chips & cookies	Friday	10AM	2PM

Telephone #: (415) 867-9434

Plan Checkers Initials: JF

Any interested party may request additional information or file an objection to the proposed MFF by contacting, in writing, or in person, the Department of Public Works, Bureau of Street-Use and Mapping, 875 Stevenson Street, Room 460, San Francisco, CA 94103 or by telephone at (415) 554-5810.

Notice of Intent Date: 04/25/2011

Final day for a public protest:05/25/2011

As a potential interested party within 300 foot radius of the proposed location, you have the right to object to the issuance of this Mobile Food Facility Permit. To exercise your rights, you must provide written objection within thirty (30) calendar days of the date of this letter to Department of Public Works, Bureau of Street-Use & Mapping, 875 Stevenson Street, Room 460, San Francisco, CA 94103 Attn: Mobile Food Facility expressing your concerns and objections. Your envelope must be postmarked no later than 05/25/2011

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STATE CAPITOL  
 P.O. BOX 943940  
 SACRAMENTO, CA 94249-0012  
 (916) 319-2012  
 FAX (916) 319-2112

DISTRICT OFFICE  
 435 GOLDEN GATE AVENUE, #14600  
 SAN FRANCISCO, CA 94108  
 (415) 557-2112  
 FAX (415) 557-1170

WEBSITE  
<http://www.assembly.ca.gov/fma>

# Assembly California Legislature

**FIONA MA**  
 馬世雲  
 SPEAKER PRO TEMPORE  
 ASSEMBLYWOMAN, TWELFTH DISTRICT



COMMITTEES  
 AGRICULTURE  
 BUSINESS AND PROFESSIONS  
 GOVERNMENTAL ORGANIZATION  
 PUBLIC EMPLOYEES, RETIREMENT  
 AND SOCIAL SECURITY  
 UTILITIES AND COMMERCE

CHAIR, SELECT COMMITTEE ON  
 DOMESTIC VIOLENCE

April 26, 2010

Honorable Members  
 San Francisco Planning Commission  
 1660 Mission Street  
 San Francisco, CA 94103

Dear Members of the Planning Commission:

I write in strong support of the Booker T. Washington Community Service Center (BTWCSC) project which is scheduled to be heard on April 28. As Speaker pro Tempore of the California State Assembly and member of the Assembly Select Committee on Foster Care, I urge you to certify the Environmental Impact Report and approve the project as proposed so we can meet the needs of youth and families in our state.

San Francisco has an acute housing shortage and many youth who age out of foster care are unable to afford market-rate apartments. To help these transition age youth reach self-sufficiency, it is essential that affordable housing specifically designated for them be constructed.

The opportunity for 50 units of affordable housing in this location, combined with community serving athletic and program space, is remarkable. Partnerships with the nearby Drew School and other community groups ensure that youth from diverse backgrounds are able to interact, improving outcomes for all.

Federal, State and local partners have come together in tough budget times because the need is so great. With funding for affordable housing on the chopping block, we must move shovel-ready projects forward as quickly as possible.

As a Certified Public Accountant, I advocate the wisest use of public funds. I believe that the project as proposed is the most cost effective option. The site of the existing community center, already owned by BTWCSC, is currently underutilized and can

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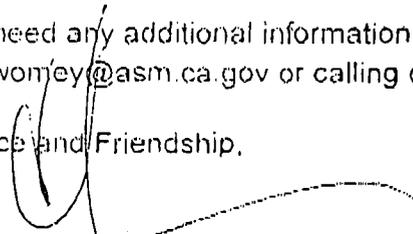
Printed on Recycled Paper

22

accommodate a residential component. The new housing will provide 50 desperately needed permanent affordable housing units, 24 of which will serve transition age youth. Reducing the number of housing units will increase per unit operating costs and keep us from reaching our affordable housing goals. I hope you will keep these issues in mind during your deliberations.

If you need any additional information, contact my District Director by emailing Bob.Twomey@asm.ca.gov or calling our San Francisco office at (415) 557-2312.

In Peace and Friendship,



Fiona Ma, CPA  
Speaker Pro Tempore  
TWELFTH DISTRICT

CC: Mayor Ed Lee  
Board of Supervisors  
Mayor's Office of Housing  
Booker T. Washington Community Service Center

FM:agp

EmileLawrence@Yahoo.com

BDS-11  
c-page

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2011 APR 25 PM 1:07

pc

April 25, 2011

Interim Mayor Ed Lee  
Members of the Board  
City hall, Room 400  
One Carlton Goodlett  
San Francisco, CA

Mayor Lee:

**SUBJECT: Dismissal of the Police, SFMTA, & Civil Service Boards or Commissions**

Mr. Mayor, I am directing this letter to your attention. I am doing so not just due to the pension reform that this City and County need, but due to the reform of up to 1/3 of the bureaucracy of here, too. This City is top heavy with worthless Commissions, boards which do not do what they were intended to do. I have three cases in point:

**Police Commission:** Our new District Attorney, a man that is masquerading as a Latino DA, when he left the post of Chief of Police, felt no need to let them know of his decision. At present, this Commission has attempted to manipulate the Public Speaking format during hearing times, by cancelling hearings and pushing the public times to the end of the session. The Commission has never adequately addressed runaway police pay, their main job.

**SF Metropolitan Transportation Agency (SFMTA):** At present, this bureaucracy is totally out of control. Not only do they have a deficit which is most probably over 200 million dollars a year (forget the lies they are publishing) their Chief Nate Ford is so incompetent, for the past year, the board that hired him has been trying to get him to apply for jobs which will let him leave, quietly. This is one big joke at the agency. Nate Ford took Atlanta's MARTI into the biggest bankruptcy in their history, and he is doing the same here. His background in finance is zero, yes zero. Mercer College gives academic credit for bus driving. In actuality, Ford is a bus driver from New York City. He was picked in Atlanta, according to one newspaper there, "He was picked because they no longer wanted a white guy to do the job." In Atlanta, he was accused of embezzlement, (\$175,000) and sexual harassment (settlement approx 1.1 million) while on the job. Atlanta paid \$190,000 a year, for his incredible incompetence. We pay him \$310,000 a year here. And, fire Ms Johnson, his aid. For special services, Nate Ford has pushed her pay.

**Civil Service Commission:** Their latest reckless salary increase vote has given another group of city employees another pay increase. Their irresponsibility in this day is financial negligence, a crime.

Emil Lawrence MBA  
660 Westfield Road  
San Francisco, CA 94128  
1-415-513-7705 PCS

cc: Police Commission, SFMTA Commission, Civil Service Commission

23



To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: Violence & Damage in Golden Gate Park

---

From: Arthur Evans <aevanssf@gmail.com>  
To: board.of.supervisors@sfgov.org  
Date: 04/28/2011 03:53 PM  
Subject: Violence & Damage in Golden Gate Park

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Dear Friends and Neighbors,

Please note two recent news items about Golden Gate Park (links are at the bottom of this e-mail) –

- 1) Transient males continue to attack each other in the park.
- 2) Vandals are again destroying trees in the park.

Here are three personal observations of mine from living in the Haight for many years:

- 1) Most acts of violence against transients in the Haight and in the park are perpetrated by other transients (usually men). They are not committed by residents, merchants, police, or tourists.
- 2) Transients have a long history of damaging the park – ditching used needles in children's playgrounds, throwing trash around, setting fires, etc.
- 3) Most transients in the Haight and in the park are migratory addicts and alcoholics from elsewhere. Only a tiny minority are San Franciscans who have become homeless. Many refuse available services.

Conclusion:

The time is long past for another “forum on homelessness.” We need to get the out-of-control transients in the Haight and in the park under control.

Our supervisor, Ross Mirkarimi, should be in the forefront of working for this greater control, but he's not. At the same time, he's busy running for sheriff.

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Anybody see a problem here?

Yours for rationality in government,

Arthur Evans

\* \* \* \*

Here are the links:

<http://www.sfexaminer.com/local/2011/04/violence-renews-petition-close-golden-gate-park-night>

[http://www.sfgate.com/cgi-bin/blogs/cityinsider/detail?entry\\_id=87940&tsp=1](http://www.sfgate.com/cgi-bin/blogs/cityinsider/detail?entry_id=87940&tsp=1)

DIANNE FEINSTEIN  
CALIFORNIA



SELECT COMMITTEE ON INTELLIGENCE - CHAIRMAN  
COMMITTEE ON APPROPRIATIONS  
COMMITTEE ON THE JUDICIARY  
COMMITTEE ON RULES AND ADMINISTRATION

# United States Senate

WASHINGTON, DC 20510-0504

<http://feinstein.senate.gov>

April 13, 2011

Ms. Angela Calvillo  
Clerk of the Board  
San Francisco Board of Supervisors  
City Hall  
Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, California 94102-4689

Dear Ms. Calvillo:

I received your letter and want to thank you for informing me of the San Francisco Board of Supervisors' passage of an ordinance to deprioritize marijuana offenses by adults and request that the federal and California state governments do the same. I appreciate hearing the views of the Board on this issue.

I do not support the legalization of any illegal narcotics, including marijuana. As you may be aware, I opposed California Proposition 19, which would have allowed adults to possess and cultivate marijuana for personal use. My convictions on this matter have developed over many years of experience in criminal justice, including nine years as a mayor who worked very closely with the law enforcement community. I know the tragedy that drug abuse causes in the lives of the addicted and to victims of drug-related crimes and their families. I have also seen the devastation drugs can inflict on communities.

Nevertheless, please know that I appreciate hearing of the Board of Supervisors' support for the passage of federal legislation to tax and regulate marijuana use, cultivation, and distribution. If I may be of assistance in the future, please do not hesitate to contact my staff on the Senate Caucus on International Narcotics Control, of which I am Chairman, at (202) 228-33-3081.

Sincerely yours,

Dianne Feinstein  
United States Senator

DF:rh:jg

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CPAGE  
File 061205  
2011 APR 25 PM 3:17  
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BOARD OF SUPERVISORS  
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AK

25

Best regards,  
Charlie and Blair Moser  
217 Fair Oaks Street  
SF 94110

**Document is available  
at the Clerk's Office  
Room 244, City Hall**

<http://sfgsa.org/Modules/ShowDocument.aspx?documentid=1839>  
<http://www.sf-planning.org/index.aspx?page=1661>

From: sbuma@pacbell.net  
To: "Board.of.Supervisors@sfgov.org" <Board.of.Supervisors@sfgov.org>  
Date: 04/25/2011 11:47 PM  
Subject: We want what other Californians already have

---

April 25, 2011  
Clerk of the Board Angela Calvillo  
City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102-4689

Dear Angela Calvillo,

I understand that you will be voting at the end of this month on whether AT&T can continue to invest their fiber infrastructure. AT&T's investment in this technology will allow for a better and faster network and provide San Francisco with another choice for their internet and video needs. We deserve this choice, and we deserve good, innovative technology.

Please vote on April 26th to allow AT&T to continue improving their network, and provide us with the best possible product.

Sincerely,

Susan Sumaylo  
1754 47th Avenue

From: yohsuke.miki@gmail.com  
To: "Board.of.Supervisors@sfgov.org" <Board.of.Supervisors@sfgov.org>  
Date: 04/25/2011 11:47 PM  
Subject: More choices for San Franciscans

---

April 25, 2011  
Clerk of the Board Angela Calvillo  
City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102-4689

26

Document is available  
at the Clerk's Office  
Room 244, City Hall

From: Joan Joaquin-Wood <joanwood@earthlink.net>  
To: Eric Mar Supervisor <Eric.L.Mar@sfgov.org>, david chiu <davidchiu@sfgov.org>, "Sup.Ross Mirkarimi" <Ross.Mirkarimi@sfgov.org>, supervisor jane kim <jane.kim@sfgov.org>, "Sup.Sean Elsbernd" <Sean.Elsbernd@sfgov.org>, "David Campos Suprv." <David.Campos@sfgov.org>, Malia Cohen <Malia.Cohen@sfgov.org>, "Sup.John Avalos" <John.Avalos@sfgov.org>  
Cc: "Sup.Mark Farrell" <Mark.Farrell@sfgov.org>, "Supvr.Carmen.Chu" <Carmen.Chu@sfgov.org>, Scott Wiener <scott.wiener@sfgov.org>, "Bd.of Supes S.F." <board.of.supervisors@sfgov.org>, rick.caldeira@sfgov.org  
Date: 04/26/2011 01:16 AM  
Subject: Utility Box Blight Generated by AT&T - Case No. 2010.0944E

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District 3 Supervisor David Chiu and the rest: Please slow or stop the inexorable advance of electrons in our lives by requiring an EIR from AT&T for their Lightspeed Network Upgrade which is before you today. 726 new utility boxes throughout the City would dramatically affect the quality of life here. The large boxes are permanent graffitti magnets, obstacles to the visually impaired, hazards for opening car doors, and a threat to property values. They are also not necessary, especially when balanced with possible radiation risks.

I know you cannot base your decision on health risks, but I can at least put it out there.

These boxes are incompatible with the aesthetics of our classic San Francisco neighborhoods and would degrade the character of our lives. This massive installation is completely contrary to efforts by most of us to beautify our neighborhoods by undergrounding utility wires, planting trees, installing speed bumps, bulb-outs, and other traffic calming measures. These are street obstacles that are not only unsightly but directly contradict the City's - well, some of the City's - efforts to make our streets more pedestrian friendly and improve our physical environments.

In granting AT&T's plan, the City would ignore its own regulation that such equipment normally be housed underground or on private property. That regulation was implemented by Mayor Lee in 2005 when he was head of DPW.

The Planning Department's decision to exempt AT&T from an EIR sets an ominous precedent and will lead the way to concessions to the other firms like Comcast expected to laundh their own major citywide expansion.

I believe you have nothing to lose here by taking a stand for the residents of your City.

Thank you for your consideration.

Joan Wood, North Beach

Joan Wood



To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: Taxpayer campaign financing...

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From: Jay Sath <jay2004a@hotmail.com>  
To: Bevan Dufty <bevan.dufty@sfgov.org>, <board.of.supervisors@sfgov.org>, Eric Mar <eric.l.mar@sfgov.org>, Bill Barnes <bill.barnes@sfgov.org>, Catherine Stefani <catherine.stefani@sfgov.org>, David Chiu <david.chiu@sfgov.org>, Carmen chu <carmen.chu@sfgov.org>, ross mirkarimi <ross.mirkarimi@sfgov.org>, chris daly <chris.daly@sfgov.org>, sean elsbernd <sean.elsbernd@sfgov.org>, david campos <david.campos@sfgov.org>, sophie maxwell <sophie.maxwell@sfgov.org>, john avalos <john.avalos@sfgov.org>, <4listens@kron4.com>, <iemail@kingworld.com>, <newstips@ktvu.com>, <speaker.bureau@ktvu.com>, <tcampbell@ktvu.com>, <llacuesta@ktvu.com>, <breakingnews@kgo-tv.com>, <tips@nbcbayarea.com>, <washington.linda@dot.gov>, <sfpdcommunityrelations@sfgov.org>, <sfpdmediarelations@sfgov.org>  
Date: 05/02/2011 08:06 AM  
Subject: Taxpayer campaign financing...

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Taxpayer campaign financing seems like a waste of my money...

Bevan Dufty: \$452,044  
Dennis Herrera: \$422,612  
Leland Yee: \$246,002  
(Number are according to SF Chronicle)

This system is completely unfair to the taxpayers of San Francisco. Just ask any working taxpayer and they'll tell ya! All the City Supes need to balance the budget and take care of our city's infrastructure before running for another office - it's hard to get that "new job" with a weak resume.

Jay Sath  
San Francisco, CA 94105

28



To: BOS Constituent Mail Distribution, Alisa Somera/BOS/SFGOV,  
Cc:  
Bcc:  
Subject: File 110097: Land Use Committee Hearing: Historic Preservation and Public Policy, May 2, 2011

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From: "Friese, Bob" <RFriese@sflaw.com>  
To: "Board.of.Supervisors@sfgov.org" <Board.of.Supervisors@sfgov.org>, "Malia.Cohen@sfgov.org" <Malia.Cohen@sfgov.org>, "Eric.L.Mar@sfgov.org" <Eric.L.Mar@sfgov.org>, "Scott.Wiener@sfgov.org" <Scott.Wiener@sfgov.org>  
Date: 05/02/2011 07:42 AM  
Subject: Land Use Committee Hearing: Historic Preservation and Public Policy, May 2, 2011

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Dear Board Members:

I write in my individual capacity, having been for approximately 20% of San Francisco Beautiful's 64-year history either its President or its Board Chair (a position I hold currently). Although SFB has in recent years successfully opposed certain initiatives that would have invited extreme commercialization of public space, it has generally been and continues to be supportive of growth and increased density in areas that can handle it without adversely affecting neighborhood character. Having personally spent almost two years at former Mayor Newson's request coordinating with the broad mix of interests involved in attempting to find balanced language in the City's Housing Element (with less than total success), I firmly believe that the current balance between historic preservation and other public policy goals is a healthy one. I say this having spoken with (and engendered the support of) a range of developers, small and large, who are not interested in weakening the rules governing historic preservation, but are primarily concerned about a continuation of legal battles that create uncertainty that makes it difficult for them to go forward with their projects. Loosening the rules on historic preservation will only make the situation worse. The growth projections put forth by ABAG will almost certainly have to take place in the eastern regions of the City, and will in substantial part take place in so-called "new neighborhoods," where there will not be much if anything of historic interest to protect. The prospect of substantial new development of an infill nature in RH-1 and RH-2 neighborhoods will necessarily be minimal as a percentage of the whole, and is also the sort of thing that would be most likely to create controversy. The current situation has created a healthy balance between the needs of growth and the broader needs of the people who live, work and visit here. Let's leave well enough alone. There will still always be enough to argue about to keep everyone occupied.

Robert C. Friese  
One Maritime Plaza  
18th Floor  
San Francisco, CA 94111  
Tel (415) 421-6500



To: BOS Constituent Mail Distribution, Alisa Somera/BOS/SFGOV,  
Cc:  
Bcc:  
Subject: Support Historic Preservation - BOS File No. 110097

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From: Audrey Bower <abowersf@gmail.com>  
To: Board.of.Supervisors@sfgov.org, Eric.L.Mar@sfgov.org, Malia.Cohen@sfgov.org,  
Scott.Wiener@sfgov.org  
Cc: Gillian.Gillett@sfgov.org  
Date: 05/02/2011 08:57 AM  
Subject: Support Historic Preservation - BOS File No. 110097

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Dear Supervisor Wiener and the Board of Supervisors,

I am writing to voice my support for continued prioritization of historic preservation as a public policy goal in San Francisco. I am a resident of District 8, and while I am generally supportive of Supervisor Wiener's policy initiatives, I do not support his stance on this issue.

I live in the Liberty Hill Historic District, and I purchased my 1898 Victorian home 3 years ago and underwent a renovation to restore it to a livable state. I am proud to be preserving the unique Victorian character of my neighborhood and the heritage of San Francisco. Our Victorian buildings are timeless housing stock - some of the most affordable housing in our city for both renters and homeowners. I would never have been able to afford a brand new home in my neighborhood, but I was able to afford a run-down Victorian and spend my time slowly renovating it to create a home that I hope to grow old in. These buildings should be strongly protected by the city.

I think of San Francisco's Victorians as being one of the defining aesthetic characteristics of San Francisco - just like the Golden Gate bridge and cable cars are defining characteristics of this city. Tourists come to this city to see the Painted Ladies and to ride the cable cars, and they are charmed and transfixed by those historic aspects of our beautiful city. Victorian buildings are our cultural heritage - there isn't much left from the pre-1906 days, but walking in certain neighborhoods that survived the earthquake and the fire you get a real sense of San Francisco's culture and history.

You can visit any city in America - Anaheim, Houston, Miami, even parts of San Francisco - and find generic modern apartment buildings built by developers with the shortest term investment returns in mind. These areas don't appeal to tourists - people don't visit Anaheim to walk through the neighborhoods - in fact, they don't visit Rincon Hill to walk past the new skyscrapers that have been built there - there are no cafes open on the weekends there, no tourists sitting in them. They do visit Alamo square and Nob Hill and the Mission - they walk through the historic neighborhoods, they sit in Dolores Park and Golden Gate park, they spend money at small cafes and restaurants nearby. If you go to any city in America and ask any random person to list the first 10 words that come to mind when you say San Francisco, I would bet that Victorians, the Golden Gate bridge and Cable Cars are on that list of 10 words - people everywhere identify with our heritage and they value these historic cultural assets as much as San Francisco residents do.

I am a strong supporter of historic preservation and am disappointed at Supervisor Wiener's assault on historic preservation. I hope that the board will continue to preserve the best that exists in this city and prevent developers from erasing or threatening our heritage and cultural history in the quest for short term profits.

Thank you,  
Audrey Bower  
22 Hill Street



To: BOS Constituent Mail Distribution,  
Cc:  
Bcc:  
Subject: File 110097: Land Use Committee - Historic Preservation

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From: Kimberlee Stryker <kstrykerdesign@gmail.com>  
To: Board.of.Supervisors@sfgov.org, Eric.L.Mar@sfgov.org, Malia.Cohen@sfgov.org,  
Scott.Wiener@sfgov.org  
Cc: gillian.gillett@sfgov.org  
Date: 05/02/2011 09:12 AM  
Subject: Land Use Committee - Historic Preservation

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Dear Supervisors,

I support Sup. Weiner's efforts to inquire into the historic preservation component of our City Masterplan.

I live in a landmarked home and support historic preservation, but I see 'historic preservation' abused at every level: at the neighborhood level when groups use historic preservation to prevent new construction; at City Planning where planners who are not trained in preservation are working in the historic preservation area and only have a superficial level of knowledge about preservation based on a loose reading of the Secretary of Interior's Standards; when developers use 'historicism' to placate neighborhood groups who know very little about historic integrity of historic form, details and style and remodeled or new buildings have bastardized styles that have no historic integrity. And last, my own efforts to restore my building have been time consuming and costly. Those of us who actually have designated historic buildings should be given the red carpet treatment for all the effort and money spent, however our fees are more and time required at Planning are more than that for a regular building review.

This issue needs to be vetted. I hope that efforts can be streamlined and rules made clear. No neighborhood, such as North Beach where I work, should be subjected to a deteriorating theater building with exposed structure because the demo process was halted mid-project due to political whims of some neighborhood groups. That building on Powell has been sitting empty for nearly 15 years. The small hardware store that was once thriving there is gone, and it is a complete eyesore.

The building across the street from my home is nearly finished but the original dental eaves and trim have been removed for ones deemed more 'attractive'. New windows and doors that never historically existed don't align with anything and we now have a pastiche of historicism - all condoned by the historic planning team at City Planning. What is real and what is not? No one in 50 years will know because the neighborhood knowledge of those who actually live here will be gone. There is nothing about the building that is original except for the shape of a few window bays and location of one window but no one would know that. That's not good for true historic architecture, of which there is plenty in my neighborhood.

"Style" and "history" are not the same. The public needs to be educated better about this subject

and deserves to be able to know the difference - now and in the future. That starts with city rules that make a clearer distinction between style and historic architecture.

Thank you,  
Kim Stryker, San Francisco  
860 1521.



To: BOS Constituent Mail Distribution, ~~Joy L. Mag~~/BOS/SFGOV,  
Cc:  
Bcc:  
Subject: SUPPORT HISTORIC PRESERVATION - BOS FILE 110097 -

*Alisa Somua*

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From: Aaron Goodman <amgodman@yahoo.com>  
To: board.of.supervisors@sfgov.org, Scott.Wiener@sfgov.org, Malia.Cohen@sfgov.org,  
Eric.L.Mar@sfgov.org  
Cc: linda.avery@sfgov.org, parkmercedac@gmail.com  
Date: 05/02/2011 07:27 AM  
Subject: SUPPORT HISTORIC PRESERVATION - BOS FILE 110097 -

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## SUPPORT HISTORIC PRESERVATION - BOS FILE 110097

SF Board of Supervisors;

If we are to realize the true potential of urban planning, and modern architectural design and its integration, we need to comprehend the importance of preservation.

The use of demolition and destruction, gutting of buildings and "total-tear-down" of neighborhoods fails in many ways. It fails to address carbon footprint impacts of projects, adequate review of alternatives and options, and promotes consistently an unfair battle between preservationists and the over-funded developers. To provide a balance is what is required by the city and its officials. When 4-3 decisions indicate clearly an imbalance and a lack of discussion at the SF Planning Department on the concerns of preservation we need to seriously re-consider how and in what ways preservation is included in the discussion of the cities future. I have for the past 5+ years submitted memo's and spoken at hearings regarding preservation concerns on the Merced Branch Library, and Parkmerced project and lent support to other concerns.

The majority of my memos indicated a willingness to see change, but a need to revise and review adequately the impacts on projects.

The merced library ignored the concerns and gutted and destroyed an architectural landscape and design concept.

The Parkmerced project again ignores the concerns and proposes wide-scale destruction and waste, vs. infill and a more ammenable protection of the landscape design and cultural landscape at risk.

The actions of the SFBOS, and Land-Use committee indicate a severe inability to speak up on the issues and foster a better dialogue on the premise of inclusive design alternatives that promote adapative re-use and preservation....

This needs to change starting today.

I am unable to attend the hearing today, nor the Tuesday May 3rd Parkmerced "closed door meeting" on Parkmerced. But I stand and submit what memos I can prior to dashing to work, to remind those

deciding the issues of why preservation deserves to be seen in an equal and better light vs. ignoring it for fiscal decision making as noted in numerous comments and statements is as an important decision as you will ever make.

Preservation is and will be the best solution to many of our environmental issues today.

To improve the future for our children we **MUST** take steps to adhere to principles of design that make the **BEST** and most **SOLID** attempts to **provide alternatives per CEQA that protect, preserve, restore, rehabilitate, and engender the discussion of preservation.**

If 6 organizations and countless others are willing to note the concern on Parkmerced, why is it that it gets short shrift in John Kings article today in the chronicle. Its about \$-green-\$ greed, and we need to open the doors of design and alternatives in competitive manner to allow better solutions for the future....I submit the presentation I made at the last SFBOS appeal hearing on Parkmerced, the memo from the 6 preservation organizations on parkmerced, my memo on the concerns, and the SF Blip project impacts on the Appleton & Wolfard Libraries.

I cannot stand in the hearing room today, but my voice I know echoes those who will stand before you today supporting preservation to be INCLUDED in the dialogue of our cities future....

Thank you for your time in considering this memo....

Aaron Goodman  
[amgodman@yahoo.com](mailto:amgodman@yahoo.com)



parkmerced\_today.pdf



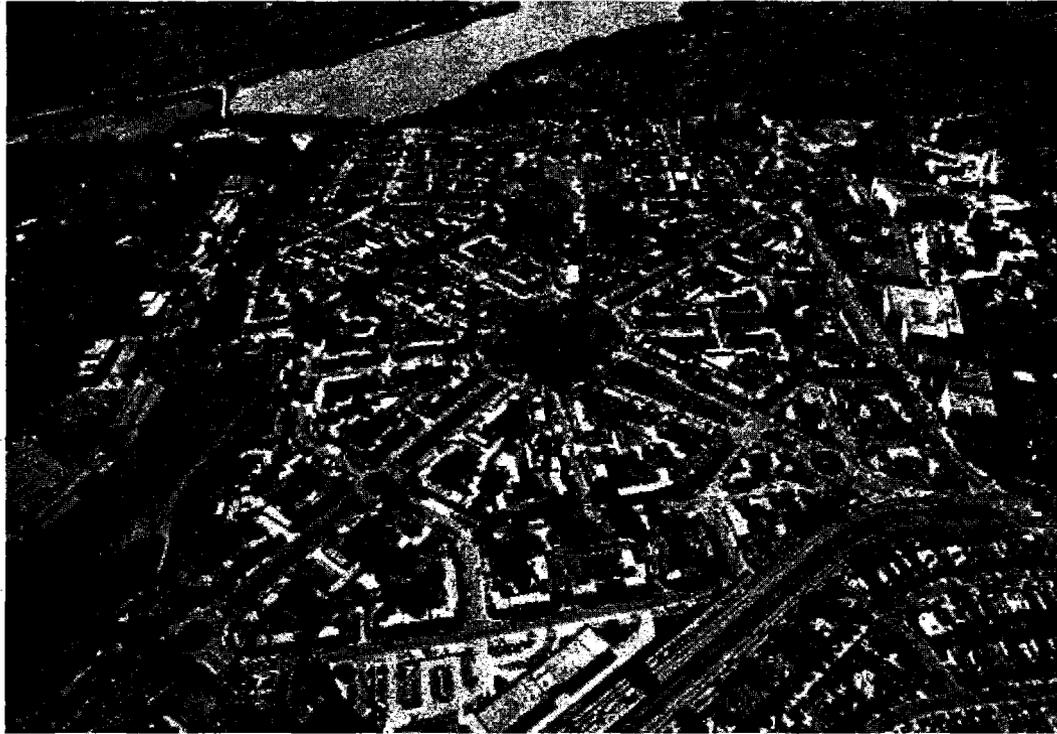
NTHP-et-al-re-Parkmerced-Project-2011-1-28.pdf



parkmerced\_finalmemo2.pdf



library\_Blip.pdf



# parkmerced

“CEQA alternatives and issues ignored by the SF Planning Department in regards to protecting a cultural landscape at risk of destruction...”

by Aaron Goodman

Parkmerced - March 29th 4:00pm SFBOS  
Hearing on Appeals

Do these image portray the landscape as “blighted”?

Why has Stellar/Parkmerced Investors LLC sunk 130 million in “cosmetic repairs” just to throw them away in the future plans, where is the proof of “deterioration” via independent analysis?



Parkmerced - March 29th 4:00pm SFBOS  
Hearing on Appeals

What about the existing towers, in terms of their structural stability in a large quake, why are they ignored?



Parkmerced - March 29th 4:00pm SFBOS  
Hearing on Appeals

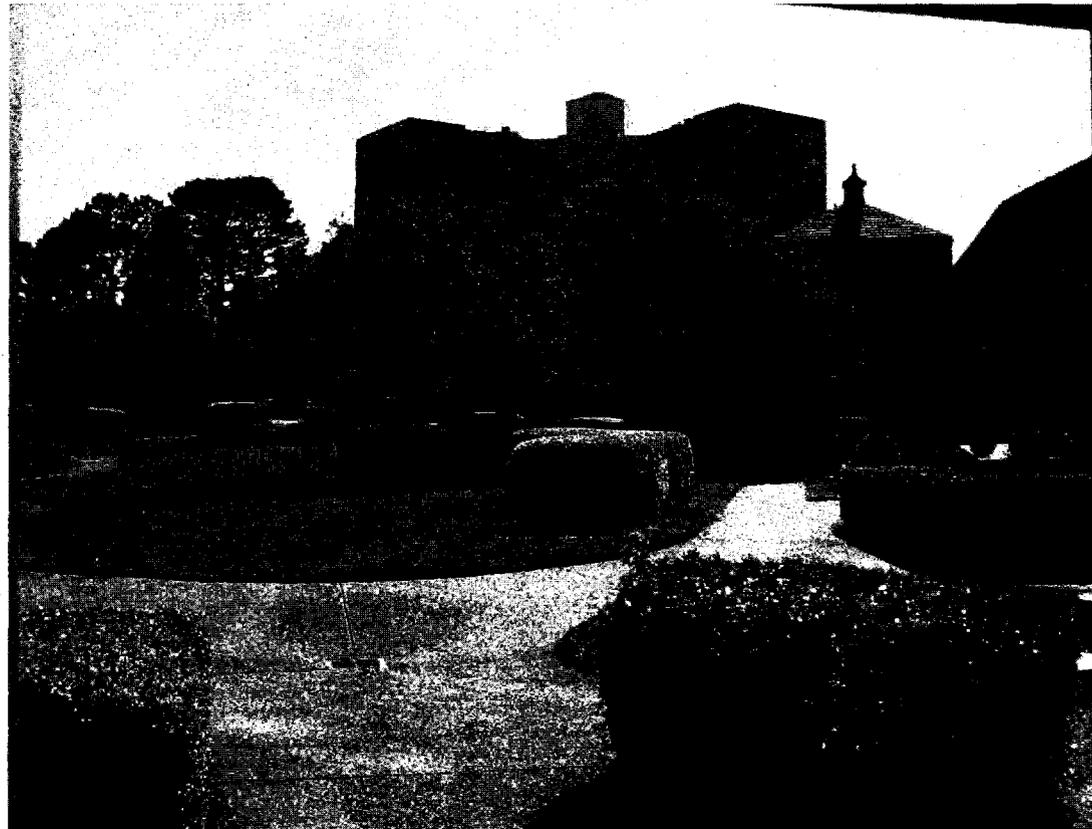
1) What is the value attributed to the loss of a unique modern garden landscape community, and his one publically accessible design by thomas dolliver church the father of modern landscape design?

2) Why are alternatives that protect this feature ignored?



Parkmerced - March 29th 4:00pm SFBOS  
Hearing on Appeals

Why is **ALL** the internal gradation of open-space (hardscape/softscape) labeled by the SF Planning Department as “**courtyards**” at the suggestion of the legal team of the developer, and the value of this equated to a washer-dryer-dishwasher for the tenants in the developer agreements with the city? **What is the overall impact on the tenants due to the loss of open space from 191.2 acres initially to the current proposed plan of 68 acres of open space?**



Parkmerced - March 29th 4:00pm SFBOS  
Hearing on Appeals

Why is the whole design density premise based on a “sky-plane” that clearly is punctuated throughout the district in multiple views and does not indicate any need to not remove/replace the existing towers vs. the garden units as a significant CEQA alternative?



Parkmerced - March 29th 4:00pm SFBOS  
Hearing on Appeals

Why are preservation/infill strategies eliminated by the SF Planning Department and developer, vs. equitable density development in the existing empty sites, blocks and adjacent development zones at Stonestown and SFSU-CSU?

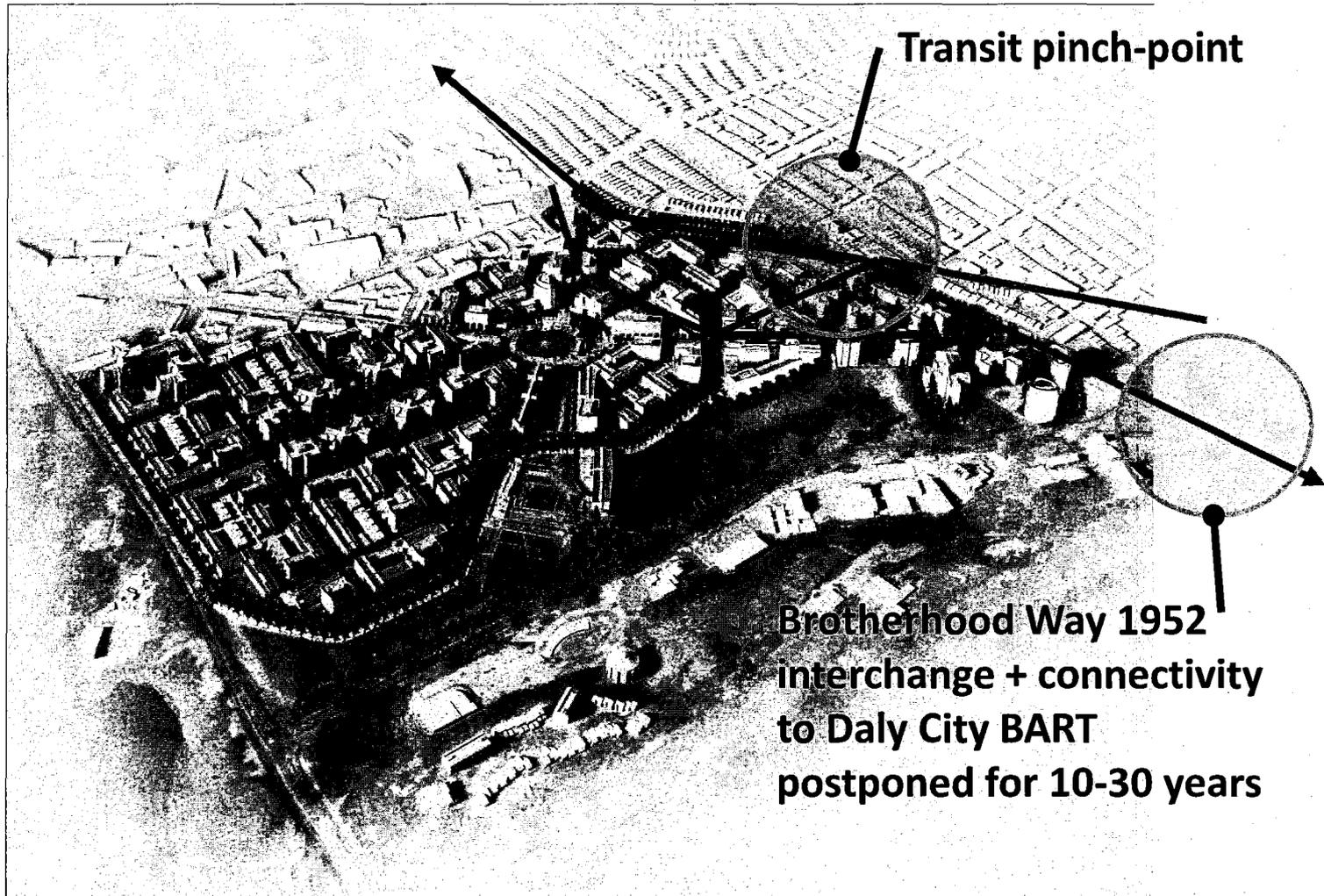


Parkmerced - March 29th 4:00pm SFBOS  
Hearing on Appeals

1) Why does transit seem to be “side-tracked” vs. a direct grade-separated route as noted as the preferred and safe alternative in memos by the SFPUC?

**2) Is not the most financially fiscal approach a straight line?**

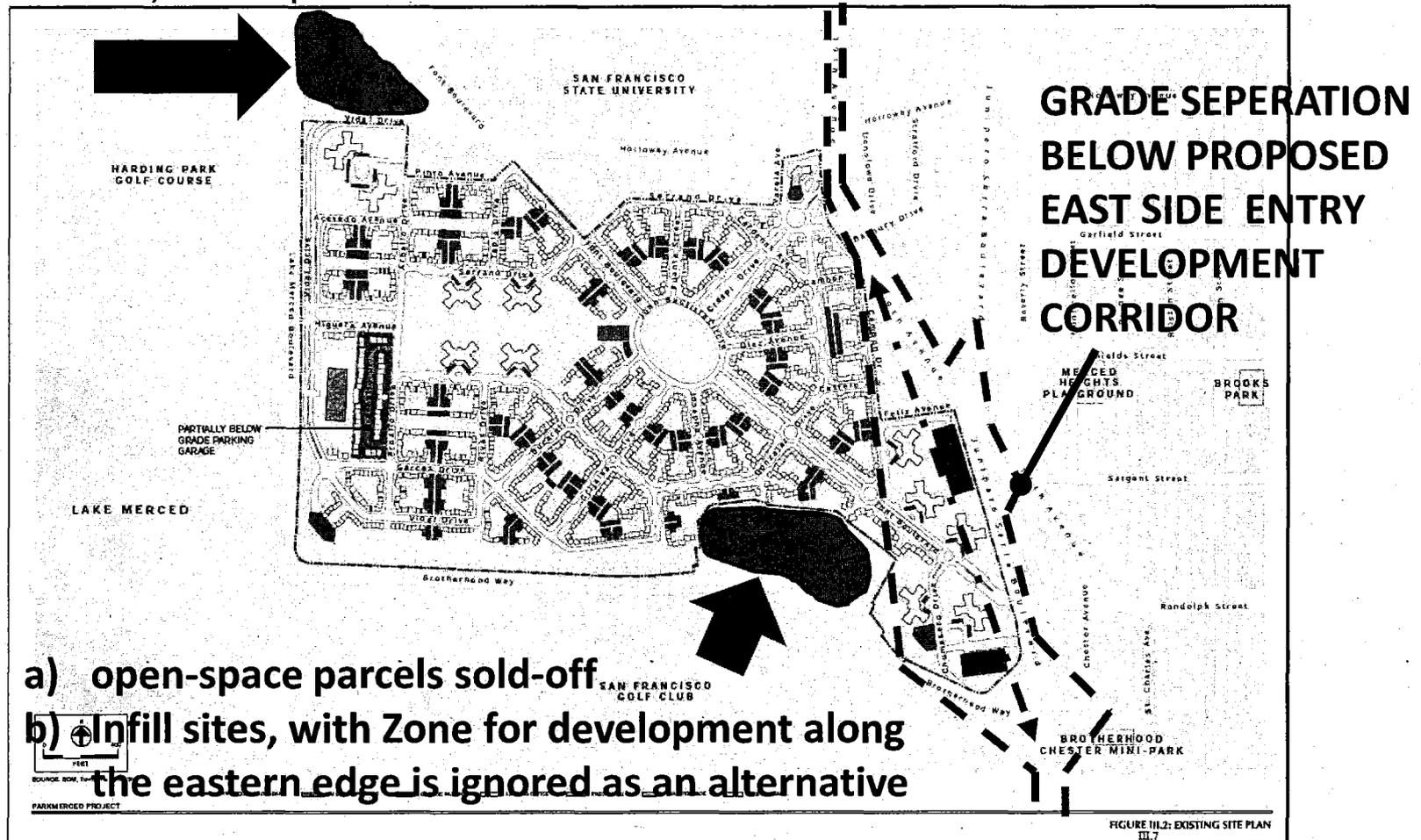
3) Why are the intersections at 19<sup>th</sup> and Juniperro Serra and Brotherhood Way ignored in terms of developable land along the sites eastern edge?



Parkmerced - March 29th 4:00pm SFBOS  
Hearing on Appeals

1) The developer provides a blue-print based on the existing plan, for a infill strategy **without demolition of the landscape**, why is this not a significant mitigation, or alternative that meets CEQA?

2) Why are significant alternatives ignored such as an **eastern side density project**, inclusive of infill, and replacement of the taller towers not considered?



Why is major transit corridor development and linkages on the western side of the city not at the fore-front of the discussion as a “transit-first” strategy for the city in its density and re-development?

Note the lack of north to south mass-transit on the cities western side, and the lack of linkage and connectivity along sunset blvd., 19<sup>th</sup> ave. and sloat blvd. to regional hubs or daly city.



Parkmerced - March 29th 4:00pm SFBOS  
Hearing on Appeals

# Do not approve this “vision” plan....

- 158 people signed a petition online at [www.change.org](http://www.change.org) against the development as proposed.
- Neighborhood groups oppose its size and scale.
- Tenants organizations raise issues with the developer agreement and current case-law and rent-control laws.
- Local, State and National Preservation Organizations have stated clear opposition to the lack of sustainable preservation based alternatives.
- The impacts on one community are disproportionate, un-equitable, and have not been adequately ascertained in terms of the overall loss of over 1,000 units of rental housing to SFSU-CSU, the displacement/gentrification, and a lack of housing options citywide in what is being built throughout the city.
- Transit Orientated Development can occur, if it is at the forefront with significant options included that directly lessen traffic/transit conditions along existing routes. We just need a better option.

This presentation has been submitted by Aaron Goodman as an individual, in acknowledgement and support of all organizations in opposition to this development as currently proposed, that have listened to my never-ending communications, learned and understood the premise of good community based design, and comprehend why this project **FAILS** to adhere to the principles of the SF General Plan, CEQA, and those of true green sustainability, to these organizations I give a heartfelt thankyou for your ongoing support and encouragement;

The Parkmerced Action Coalition (PmAC)

The Cultural Landscape Foundation

SF Heritage

The California Preservation Foundation

The National Trust for Historic Preservation (Western Office)

SF Preservation Consortium

The Coalition of San Francisco Neighborhoods

San Francisco Tommorrow (SFT)

The West of Twin Peaks Central Council

SPEAK

The SF Green Party

Merced Extension Triangle Network Association

Tenants Together

SF Tenants Union (SFTU)

Housing Rights Committee of SF (HRCSF)

*Personally to Mr. Robert Pender, Mrs. Genevieve Callejo, Mrs. Lora Traveler, Mrs. Jean Moore-Woods, Mr. Venkatachari, Mr. Linh Lee, Mr. Russom, Mrs. Cathy Lentz and numerous other un-named tenants, my own family, for the tenants of other cities, organizations, appellants, and individuals that are speaking against the development as a whole.*

Parkmerced - March 29th 4:00pm SFBOS  
Hearing on Appeals

**NATIONAL  
TRUST  
FOR  
HISTORIC  
PRESERVATION<sup>®</sup>  
Western Office**

January 28, 2011

Mr. Ron Miguel, President  
San Francisco Planning Commission  
Attn: Jonas Ionin, Acting Commission Secretary  
1650 Mission Street, Suite 400  
San Francisco, CA 94103

**Submitted via email:** [jonas.ionin@sfgov.org](mailto:jonas.ionin@sfgov.org)

Re: Parkmerced Project (SFPD File No. 2008.0021E)

Dear Commissioner Miguel,

As the San Francisco Planning Commission meets to consider the environmental and planning impacts of the proposed Parkmerced Project, the historic preservation community remains deeply concerned about the destructive impact of the Project on the Parkmerced Historic District.

Parkmerced was determined eligible for the National Register of Historic Places and the California Register of Historical Resources as a significant example of planned residential development in San Francisco and the work of master landscape architect Thomas Dolliver Church and his celebrated colleague Robert Royston. According to the Cultural Landscape Foundation, Parkmerced is one of only four remaining examples of large-scale, pre- and post-World War II residential developments in the country and is without question of national significance. The Foundation has identified Parkmerced as a potential National Historic Landmark candidate—an elite group of less than 2,600 such properties in America. As one of Thomas Church's largest and most publicly accessible works, Parkmerced is also an important community resource.

The six undersigned local, state, regional, and national historic preservation organizations urge the City of San Francisco to adopt Project alternatives or components of alternatives that maximize preservation of the Parkmerced Historic District and retain its eligibility for the California Register of Historical Resources and the National Register of Historic Places. We question the consistency of the proposed Project with San Francisco's Planning Code Priority Policies and urge the City to require additional, more substantive mitigation measures for the severe impact to historic resources that could result from the Parkmerced Project.

### **Requirements of the California Environmental Quality Act**

CEQA reflects the statewide policy that projects with significant environmental impacts, including impacts to the State's historic environment, should not be approved "if there are

feasible alternatives ... available which would substantially lessen the significant environmental effects ..." (Pub. Resources Code § 21002.) CEQA thus requires that alternatives be analyzed that would "feasibly obtain most of the basic objectives of the project." (Guideline § 15126.6 subd.(a).)<sup>1</sup> Findings supporting the infeasibility of an alternative must be supported by "substantial evidence" based on an independent analysis by the lead agency. (Pub. Resources Code § 21081.5; Preservation Action Council v. City of San Jose (2001) 141 Cal. App.4<sup>th</sup> 1336.) An alternative need not accomplish every project objective, or maximize profitability, to be considered feasible under CEQA.<sup>2</sup>

Any project that would demolish a historic resource necessarily has a significant effect on the environment, requiring a lead agency to study and adopt feasible alternatives such as rehabilitation, if available and practical. (See Pub. Resources Code § 21081; 21084.1.) CEQA's requirements to identify and analyze feasible alternatives in an EIR are manifest when a project threatens historic resources, as is its substantive mandate that the lead agency not approve a project if a feasible alternative exists.

### **The Project Alternative Analysis Indicates that an Environmentally Superior Alternative is Feasible**

As noted in the DEIR, Project alternatives proposing retention of portions of the Parkmerced Historic District result in substantially fewer impacts to historic resources and a range of other environmental qualities. Under Alternative C, Retention of the Historic District Central Core Alternative, the Parkmerced Historic District would retain eligibility for the California and National Registers while allowing for new development and densification on other parts of the Project site. The DEIR further identifies Alternative C as the environmentally superior option. This alternative is preferable not only because it would preserve an important part of San Francisco's history, but because the reuse of existing infrastructure would result in substantially fewer emissions of greenhouse gases, making Alternative C the truly sustainable alternative (see DEIR VII.32). Finally, Alternative C would provide cost savings by maintaining the existing stream of rental revenue and significantly reducing the scope of new construction.

To date, the City has provided no information to justify the rejection of environmentally superior alternatives based on "economic, environmental, social, and technological factors." (Guideline § 15126.6(b).) The City acknowledges that all of the proposed alternatives are "potentially feasible in that *they would attain most of the basic objectives* identified in Chapter III, Project Description, all are within boundaries of the property under the control of the Project sponsor and all are capable of being constructed on the Project Site." (Comments and Responses, Master Response A.4, emphasis added.)

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<sup>1</sup> "Feasible" is defined as "capable of being accomplished in a successful manner within a reasonable period of time, taking into account economic, environmental, social, and technological factors." (Pub. Resources Code § 21061.1.)

<sup>2</sup> Citizens of Goleta Valley v. Board of Supervisors (1998) 197 Cal.App.3d 1167, 1181.

CEQA requires that the EIR provide sufficient information about each alternative “to allow meaningful evaluation, analysis, and comparison with the proposed project.” (Guideline at § 15126.6(d).) The reasons and facts for which the sponsor or City has rejected alternatives is essential information that must be provided to the public in the EIR.<sup>3</sup> In contrast, the DEIR and Comments and Responses documents for the Project contain no discussion of why various alternatives may be considered infeasible. Contrary to the public disclosure function of the EIR, the City maintains that this information need not be presented in the EIR documents, but can be held back until the CEQA findings are released just prior to project approval.<sup>4</sup>

### **The Proposed Project is Inconsistent with the City’s Planning Priority Policies**

The undersigned organizations take exception to the statements in the DEIR and the Comments and Responses document that the Parkmerced Project is consistent with the City’s Planning Priority Policies, particularly Priority Policy 7, which states “that landmarks and historic buildings be preserved” (Planning Code at § 101(b)(7)). The DEIR stated that the Parkmerced Historic District does not qualify for such protection, because it “is not currently included in any federal, state or local register.” (DEIR IV.1 fn1). Nothing in the Planning Code, however, indicates that protection of the City’s landmarks and historic structures is limited to formally listed sites on a register. This narrow interpretation of City policy also runs counter to CEQA, which makes no distinction between eligible and listed resources in determining what is historic.<sup>5</sup>

In the Comments and Responses volume of the Project EIR, the City again posits that the project is consistent with Priority Policy 7 because the policy specifically references “historic buildings,” and the buildings at Parkmerced are not individually significant. (Response TR.34.1). Parkmerced is a historic district composed of individual elements that lack individual distinction, however, the contributing elements of the district—both buildings and landscape elements—have historic value. There is also a clear distinction between demolishing individual contributing resources in a historic district and demolition of nearly the entirety of a historic district. The conclusion that this degree of destruction is consistent with the City’s policy to protect its architectural and cultural heritage is nonsensical. We maintain that the Parkmerced Project is not consistent with Priority Policy 7.

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<sup>3</sup> See Laurel Heights Improvement Assn. v. Regents of the University of California (1988) 47 Cal.3d. 376, requiring preparation of a new EIR because the lead agency had failed to “explain in meaningful detail...a range of alternatives to the proposed project and, if [it] finds them to be infeasible, the reasons and facts that [it] claims support its conclusion.” *Id.* at 406.

<sup>4</sup> Comments and Responses, Master Response A.5.

<sup>5</sup> Cal. Pub. Res. Code § 21084.1; “For purposes of this section, an historical resource is a resource listed in, or *determined to be eligible* for listing in, the California Register of Historical Resources” (emphasis added.)

### Proposed Mitigation Measures Remain Grossly Inadequate

While the undersigned are opposed to any demolition of the existing resource, in the event it occurs, the mitigation measures must be much stronger than those proposed in the EIR. Although it is undisputed that the Parkmerced Project would cause significant and unavoidable impacts to historic resources, the Project sponsors continue to offer insufficient mitigation or compensation for this potential loss. The proposed project would result in the near total destruction of a historic district spanning over 192 acres, including demolition of 170 contributing resources and the majority of Thomas Church's designed landscape. The proposed mitigation measures outlined in the DEIR and the Comments and Responses document, consisting of HABS, HAER, and HALS documentation, donation of archival materials, and permanent public interpretation, are tokenisms of little benefit to preservation of historic resources in San Francisco. Given the sheer enormity of the loss at stake, we believe much more should be required.

In its review of the Project DEIR, the California Office of Historic Preservation (OHP) stated that the mitigation measures proposed in the DEIR, specifically HABS/HAER documentation, "does not... in any way mitigate such a devastating alteration to a historic district." The OHP further stated that "the proposed demolition of the Parkmerced resources is indeed a circumstance in which HABS/HAER documentation is clearly insufficient mitigation in relation to the significant adverse effect that wholesale demolition would have on Parkmerced's historic resources..." (Comments and Responses, Letter 3, page 2.)

Indeed, it is a well-established precedent under CEQA that documentation and interpretation do not meaningfully compensate for the destruction of historic resources. As recognized by the court in League for Protection of Oakland's Architectural and Historic Resources v. City of Oakland (1997) 52 Cal.App.4th 896: "Documentation of the historical features of the building and exhibition of a plaque do not reasonably begin to alleviate the impacts of its destruction. A large historical structure, once demolished, normally cannot be adequately replaced by reports and commemorative markers." (*Id.* at 909.)

Echoing this point, the court in Architectural Heritage Association v. County of Monterey (2004) 122 Cal.App.4th 1095 proclaimed: "As drawing a chalk mark around a dead body is not mitigation, so archival documentation cannot normally reduce destruction of an historic resource to an insignificant level." (*Id.* at 1119.)

The severity of the historic resource impacts at Parkmerced demands proportional mitigation measures with an appropriate nexus to the project impacts. Alternative or additional mitigation measures may include:

- Funding to complete a cultural resource survey of historic landscape resources in San Francisco, including development of landscape-specific survey methods and tools;
- Funding to complete a comprehensive, professional cultural resource survey of the southwest quadrant of the City of San Francisco; and/or
- Funding to complete a context study and survey of Modern and post-World War II historic and architectural resources in the City of San Francisco.

Certainly, Planning Department staff with expertise and experience in conducting and managing historic resource survey projects in San Francisco can advise the Commission and sponsor on the likely costs associated with these mitigation measures.

Mitigation could also include funding for the established San Francisco Historic Preservation Fund, administered by the Historic Preservation Fund Committee and the Mayor's Office of Economic and Workforce Development. Contributing to publicly administered funds supporting historic preservation activities as a form of mitigation has several precedents in California, including the Long Beach Navy Memorial Heritage Fund established in association with demolition of the Long Beach Naval Complex in Long Beach, CA; the Historic Schools Investment Fund established in connection with demolition of the Ambassador Hotel in Los Angeles; and the San Francisco Historic Preservation Fund itself, established following illegal demolition work on the Emporium Department Store.

In addition to the mitigation measures proposed here, the undersigned organizations request that the City adopt protections in the Project Development Agreement and CEQA findings prohibiting preemptive demolition of any contributing elements or alteration of character-defining features of the Parkmerced Historic District, including spatial organization, circulation, topography, buildings and structures, vegetation, landscape features, and views. Specifically, the City should impose a mitigation measure barring issuance of demolition permits until a permanent replacement project is pending and the sponsor has demonstrated the financial resources necessary to complete the proposed replacement project within a reasonable timeframe (i.e. construction to commence within six months of receipt of all necessary City approvals). We understand that the Planning Code already includes similar requirements, but feel it is important to codify and reinforce these protections in Project-specific documents.

## **Conclusion**

Parkmerced is a nationally significant example of landscape design and World War II-era heritage in the San Francisco Bay Area, as well as one of the largest, and few publicly accessible, works by master landscape architect Thomas Church. The undersigned organizations strongly urge the City to adopt Project alternatives or components of Project alternatives maximizing preservation of the Parkmerced Historic District and

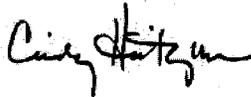
retaining its eligibility for the California Register of Historical Resources and National Register of Historic Places. In addition, we believe that the proposed project is patently inconsistent with the City's Priority Policies. Finally, while we remain opposed to any demolition of the existing resource, in the event the Project is approved, additional mitigation measures are necessary to meaningfully compensate for the severe impacts on the City's irreplaceable heritage.

Thank you for the opportunity to comment on the Parkmerced Project. Please do not hesitate to contact our organizations with regard to any questions related to these comments.

Sincerely,



Anthea M. Hartig, Ph.D.  
Director, Western Office  
National Trust for Historic  
Preservation



Cindy Heitzman  
Executive Director  
California Preservation  
Foundation



Mike Buhler  
Executive Director  
San Francisco Architectural  
Heritage



Charles A. Birnbaum  
President  
The Cultural Landscape  
Foundation



Bob Pullum  
Director of Advocacy  
Northern California Chapter,  
DOCOMOMO-US



Janet Gracyk  
President  
Northern California  
Chapter, Historic American  
Landscape Survey

cc: Rick Cooper, Major Environmental Analyses, San Francisco Planning Department  
M. Wayne Donaldson, California State Historic Preservation Officer  
San Francisco Historic Preservation Commission  
San Francisco Preservation Consortium  
Gabriel Metcalf, Executive Director, SPUR



To: BOS Constituent Mail Distribution, Alisa Somera/BOS/SFGOV,  
Cc:  
Bcc:  
Subject: File 110097: I Support Preservation

---

From: Beatriz St. John <bebe@ski.org>  
To: Board.of.Supervisors@sfgov.org, alisa.somera@sfgov.org  
Cc: abvek@sfheritage.org  
Date: 05/02/2011 11:06 AM  
Subject: I Support Preservation

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Dear Members of the Land Use Committee:

Each year thousands of tourists visit San Francisco. Tourists come because San Francisco is a beautiful city with a rich history. Their visits help restaurants, stores and hotels flourish which in turn helps the residents who live here to live in a socially and culturally vibrant city. It also brings jobs to local residents.

I believe that a strong preservation policy is needed to develop and retain the city's character which attracts tourists who benefit the local economy and the lives of the citizens who call San Francisco home.

Sincerely,

Beatriz St. John  
36 Delmar Street  
San Francisco, CA 94117

BOARD of SUPERVISORS



City Hall  
1 Dr. Carlton B. Goodlett Place, Room 441  
San Francisco 94102-4689  
Tel. No. 554-5184  
Fax No. 554-5163  
TDD/TTY No. 554-5227

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BY [Signature]

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## MEMORANDUM

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Date: April 29, 2011  
To: Honorable Members, Board of Supervisors  
From: *AC* Angela Calvillo, Clerk of the Board  
Subject: APPOINTMENTS BY THE MAYOR

The Mayor has submitted appointments to the following Commissions:

- Stephanie Simmons, Commission on the Status of Women, term ending January 22, 2015
- Nancy Kirshner-Rodriguez, Commission on the Status of Women, term ending January 22, 2015
- Alicia Maria Gamez, Commission on the Status of Women, term ending January 15, 2015
- Robert Morales, Film Commission, term ending March 14, 2015
- Don Candy, Film Commission, term ending March 14, 2015
- Rahul Prakash, Commission on the Environment, March 25, 2015
- Ruth Gravanis, Commission on the Environment, March 25, 2015

Under the Board's Rules of Order, a Supervisor can request a hearing on an appointment by notifying the Clerk in writing.

Upon receipt of such notice, the Clerk shall refer the appointment to the Rules Committee so that the Board may consider the appointment and act within thirty days of the appointment as provided in Section 3.100(18) of the Charter.

Please notify me in writing by 12:00 p.m., Friday, May 6, 2011, if you wish any appointment to be scheduled.

Attachments

OFFICE OF THE MAYOR  
SAN FRANCISCO



*Rules Clerk*  
*COB, Leg. Deputy*  
EDWIN M. LEE  
MAYOR

**Notice of Appointment**

April 27, 2011

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Carlton B. Goodlett Place  
San Francisco, California 94102

Honorable Board of Supervisors:

Pursuant to the Charter Section 3.100 (17), I hereby make the following appointments:

Stephanie Simmons to the Commission on the Status of Women for a four-year term ending January 22, 2015.

Nancy Kirshner-Rodriguez to the Commission on the Status of Women for a four-year term ending January 22, 2015.

Alicia María Gámez to the Commission on the Status of Women for a four-year term ending January 15, 2015.

Robert Morales to the Film Commission for a four-year term ending March 14, 2015.

Don Canady to the Film Commission for a four-year term ending March 14, 2015.

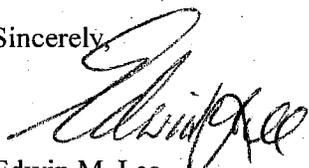
Rahul Prakash to the Commission on the Environment for a four-year term ending March 25, 2015.

Ruth Gravanis to the Commission on the Environment for a four-year term ending March 25, 2015.

I am confident that Stephanie Simmons, Nancy Kirshner-Rodriguez, Alicia María Gámez, Robert Morales, Don Canady, Rahul Prakash, and Ruth Gravanis will serve our community well. Attached are their qualifications to serve, which demonstrate how the appointments represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

I encourage your support and am pleased to advise you of this appointment.

Sincerely,

  
Edwin M. Lee  
Mayor

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AK

**Stephanie M. Simmonstc67 Seward Street  
San Francisco, California 94114  
415-244-0888 (C)  
Stephims218@gmail.com**

**Skills:** Proven track record in identifying and assessing the needs of large customer base, demonstrating best possible solutions to suit their needs, and **closing** the business; ability to manage multiple projects/task efficiently. Excellent written and verbal communication skills; ability to manage large, diverse groups of people; quality controls, including, but not limited to, hiring and professional staff development, including training and performance appraisals and implementation of principles of Human Resource management. Adhere to the highest levels of internal and external customer service.

### **Employment History and Highlights**

#### **November 2010 to Present Manpower, Inc., San Francisco, CA**

##### **Branch Manager**

**Senior Manager responsible for the effective management and profitable operation of the San Francisco office.**

Responsible for developing and implementing a business plan that will result in achieving profit results consistent with established expectations  
Responsible for the implementation of consistent business development programs to maximize billable hours and sales growth, thereby increasing market share and operating profits  
Responsible for the management and development of permanent staff  
Responsible for the implementation and management of Manpower's Corporate Service Standards, including the Quality Performance Program.

#### **September 2009 to November 2010 GBR Smith Group, LLC, Walnut Creek, CA**

##### **Senior Search Consultant**

Senior Recruiter dedicated to finding and placing top notch professionals in the fields of Engineering, Construction Management, Energy/Utilities, and Petrochemicals, while adhering to the highest levels of customer service.

#### **January 2008-May 2009 Partech, Inc., San Francisco, CA**

**High Level Business to Business Sales Focused in the Quick Service Industry; Hospitality Sales & Marketing Partech Point of Sales, Quota \$1.4 million**

Responsible for account development and management for Quick Service franchisees in Northern California and Nevada

Marketing of products to local franchises through their individual trade shows  
Identification of prospective clients  
Analyze enterprise and deduce the most appropriate business solutions  
Demonstration of how selected business solutions will positively impact corporation  
Proposals  
Completion of sale  
Manage installation of system  
Continued account maintenance subsequent to install

**75% of Quota achieved in first year; Top 3 on Sales Team**

**February 2005-January 2008 MICROS Systems, Inc, Columbia, MD and San Francisco, CA**  
**Hospitality Sales & Marketing MICROS Point of Sales, Quota \$700,000**

Responsible for account development and management in the San Francisco Bay Area  
Identification of prospective clients  
Surveying of prospective clients  
Demonstration of product  
Proposals  
Completion of sale  
Manage installation of system  
Continued account maintenance subsequent to install

**Silver Club Award- 110% of quota**

**October 2002-February 2005, Data Business Systems**

**Hospitality Sales & Marketing, Positouch Point of Sales**

Responsible for account development and management in Washington, DC and Maryland  
Identification of prospective clients  
Surveying of prospective clients  
Demonstration of product  
Proposals  
Completion of sale  
Manage installation of system  
Continued account maintenance subsequent to install

**October 2001-October 2002, Mobility, Inc. (dba, Flexcar)**

**tc 112 "Employment History and Highlights  
Marketing/Member Relations Manager**

Responsible for the individual account management of 1200+ individual members  
Maintained database for members  
Processed all new members; Applicant phase to Active member phase  
Responsible for all communications between members and Flexcar  
Created special promotions to benefit existing members and to solicit new members

Responsible for business account development and management  
Identification of prospective clients  
Proposals  
Marketing plans  
Implementation and Management

**Program Manager**

Aide in all aspects of initial launch of car-sharing service in the Washington, DC market  
Insuring proper business licenses in place  
Production and installation of signage  
Responsible for editing print collaterals for Washington, DC market  
Help to develop initial strategies for marketing of program

**1989-2001, Houston's Restaurants, Inc. ( currently, Hillstone Restaurant Group)**

**December 1998 to May 2001, Senior Assistant/Service Manager**  
**Average Sales: \$95,000-\$150,000 per week**

Worked from sever to Senior Assistant/ Service Manager in the 12 years employed with Houston's  
Managed one of the highest revenue producing sites for Houston's Restaurant; specifically,  
Developing and overseeing the highest grossing bar in the corporation.  
Increased profitability by streamlining cost

Organized and oversaw the training of staff  
Improved service evaluations for teams ranging 40 to 70 staff members  
Enhanced service teams knowledge of Houston's brand and product  
Reduced employee attrition and increased employee retention  
Oversaw accuracy of recipes and presentation in preparation of menu items  
Responsible for composing and monitoring monthly budgets  
Implemented service upgrades  
Secured placement for more than 25 employees displaced by the closing of Houston's Georgetown

**Seminars:**

Stephen Coveys "Seven Habits of Highly Effective People"  
Enlightened Leadership Seminar

**Education:**

California State University at Los Angeles  
University of Maryland at College Park

# NANCY KIRSHNER-RODRIGUEZ

785 D Sanches Street, The Presidio  
San Francisco, CA 94129  
415-525-3776 h 916-715-3037 c  
[Nancykrod@comcast.net](mailto:Nancykrod@comcast.net)

## CAREER SUMMARY

Twenty-five years experience in national, state and local policy development and implementation, including: managing federally funded programs and private contracts, building/directing national and state coalitions, designing effective advocacy and communications strategies, leading implementation teams and serving as chief spokesperson

## PROFESSIONAL EXPERIENCE

**Director of Government Affairs, January 2008- Present**  
**Office of Mayor Gavin Newsom, San Francisco CA**

- Manage City's Federal and State Legislative agenda working closely with members of the Obama Administration, Congressional Delegation, State Assembly and State Senate, State government, regional elected officials and city and county of San Francisco officials including members of the Board of Supervisors and Commission members.
- Oversee contract lobbyists in Sacramento and Washington, DC as well as the San Francisco State Legislation Committee.
- Maintain strong working relationships with Department Heads and congressional offices to coordinate contact with the city and communicate city interests on appropriations and policy priorities.
- Oversee development of briefing materials on city accomplishments and priorities for various purposes and coordinate preparation of official responses to proposed legislation.
- Co- Chair San Francisco Collaborative against Human Trafficking

**Consulting Department Manager, June 2004- December 2007**  
**ConSol, Stockton, CA**

- Manage 15-member department for nationally recognized energy efficiency consulting firm which specializes in market analysis, energy savings assessments, energy-efficient building design, interpretation of regulations, and training for the utilities and building industries.
- Implementer of several voluntary state programs advocating energy efficiency in the residential new home building industry: Community Energy Efficiency Program (CEEP) and California Green Builder (CGB)
- Coordinate Government Relations strategy
- Oversee the workflow for department long range and strategic planning
- Focus on new business opportunities and potential collaborations

### Achievements:

- Overseeing department responsible for billing more than \$3 million annually.
- Providing direction and strategic leadership during a period of significant expansion.

**Director of External Relations, February 2001-May 2004**  
**Americans for Gun Safety, Sacramento, CA**

- A member of the executive management team responsible for developing a comprehensive campaign plan.
- Managed all efforts related to grass roots advocacy, organizational lobbying and general public information initiatives.
- Campaign manager and spokesperson on state legislative initiatives in the Western Region

### Achievements:

- Directed a 50 organization coalition, led by more than 300 police chiefs and Mayors, that won passage in 2004 of two major gun safety amendments in the U.S. Senate – the first gun bills to move in the Senate since 1999
- Co-creator of a unique 45 state domestic violence initiative to protect women from abusers who have firearms
- Recruited and managed celebrity AGS spokespeople, including planning and overseeing all media and entertainment industry events.

**Deputy Assistant Secretary for Intergovernmental Relations November 1999-January 2001**  
**Director of Intergovernmental Relations, April 1997-October 1999**  
**U.S. Department of Housing and Urban Development, Washington, DC**

- Served on Principal Staff for Secretary Andrew Cuomo and provided strategic legislative and budgetary counsel on housing policy priorities including issues such as Affordable Housing, Livability and Smart Growth, Healthy Homes, Community and Economic Development, Homelessness, Fair Housing, Welfare Reform and Disaster Response
- Directed Intergovernmental relations department and staff. Liaison to 300 public interest and housing groups
- Developed strategic policy alliances with more than 500 key public and elected officials
- Managed national conferences and led negotiating sessions on regulatory issues

- Coordinated HUD's Participation on White House Interagency Initiatives

Achievements:

- Served as chief architect of HUD's outreach and education program for housing reform and funding leading to largest HUD Budget in history.

**Director of Intergovernmental Affairs, January 1994-April 1997**

**Special Assistant to the Secretary, January-April 1993**

**U.S. Department of Labor, Washington, DC**

- Managed a staff of 15 and a budget of more than \$500,000.
- Served as chief spokesperson to elected official and constituency organizations.
- Managed grant and contract announcements to states, localities and non profits
- Represented Secretary of Labor Robert Reich on White House initiatives

Achievements:

- Designed and implemented comprehensive public outreach and policy education initiatives on a wide range of issues including; employment and training, labor law enforcement, school to work, the wage gap, family-medical leave and working women's issues.

**Executive Director, Women's Council, May 1993-January 1994**

**Democratic Senatorial Campaign Committee, Washington, DC**

- Managed staff, budgets and expenditures
- Organized strategic planning activities in developing mission and goals with U.S. Senators, congressional staff and political consultants
- Developed targeted major donor and corporate giving initiatives
- Built institutional capacity and expanded outreach training programs for women candidates
- Developed fundraising solicitations, and recruitment materials
- Coordinated national policy conference and regular briefing sessions for donors

**Finance Director for Southern California, June 1992- November 1992**

**Barbara Boxer for United States Senate, Los Angeles, California**

- Developed national and regional fundraising plan and raised more than \$10 million, a record for a challenger in an open seat in 1992.
- Supervised staff of 15 and statewide finance committee comprised of 103 members; served on senior staff management and strategy group.
- Implemented extensive candidate solicitation program including management of candidate's schedule and one on one interaction with candidate for 25 hours a week.
- Coordinated surrogate speakers, special events and fundraising briefings in conjunction with Democratic Senatorial Campaign Committee, California Democratic Party, Clinton/Gore Campaign and Democratic National Committee.

**Political Director, Midwest Region**

**Director, Office of the Vice Chair June 1985-June 1992**

**Democratic National Committee, Washington, DC,**

- Served as issues advisor, scheduler, speechwriter and press spokesperson.
- Directed Democratic Party's outreach to state and local elected officials for seven years, including planning of all national conferences, tracking of elections, fundraising and development of campaign skills training workshops.
- Served as liaison to national constituency networks with emphasis on the women's and Jewish communities.
- Coordinated Vice Chair's re-election campaign including strategy, tracking, fundraising, press relations and communications
- Managed Eleanor Roosevelt Fund, the Democratic National Committee's financial and technical support program for women candidates.
- Extensive travel on behalf of the Committee to meet with DNC members and elected officials.

**EDUCATION**

Mount Holyoke College, South Hadley, Massachusetts, Bachelor of Arts in Political Science, 1985  
 President, Student Government Association and Recipient, MHC Student Leadership Award

**AWARDS**

*Mount Holyoke College*, Alumnae Medal of Honor, May 2005  
*National Performance Review*, Hammer Award development of the State and Local Gateway June 1997  
*Women's Information Network*, Young Woman of Achievement Award, February 1997  
*Campaigns and Elections Magazine*, One of 74 Women Changing Politics in America, June 1993

## **ADDITIONAL EXPERIENCE**

Jewish Community Relations Council Board of Directors, San Francisco 2009 - Present  
Association of Bay Area Governments, Executive Board –San Francisco Representative 2008- Present  
Hadassah, Young Women's Organizing Committee 2004 -2007  
CA Democratic Party, Platform Committee Member and Delegate 2007-2008  
Sacramento County Democratic Central Committee 2007-2008  
President, Mount Holyoke College Class of 1985, August 2000-2005  
Honorary Advisory Council, Women's Information Network, 1994 to 2001  
Board of Directors, Mount Holyoke College Alumnae Assoc., 1989 to 1994  
Board of Directors, Washington Area State Regulations Group, 1992  
Steering Committee, American Jewish Committee, Washington Area Young Leadership Forum, 1991 to 1994  
Planning Task Force, Young Black and Jewish Professionals Project, 1991 to 1993  
Board Member, National Jewish Democratic Council, 1992 to 1997  
Delegate, Democratic Women Leaders' Delegation to Taiwan, Republic of China, 1991  
Delegate, American Council of Young Political Leaders, Foreign Policy Conference, 1990  
NGO Delegate, United Nations Decade for Women Conference, Kenya, 1985

# **Alicia María Gámez**

57 Lapidge Street, San Francisco, CA 94110 (415) 225-8738

amgamez@yahoo.com

## **SUMMARY OF SKILLS AND EXPERIENCE**

- Active member of the Latina/o community
- Corporate and securities law (research, transactions, compliance and governance work)
- Transactional business experience (general business counseling, contract negotiation and drafting)
- Tax law (research and related transactions, completed coursework for LL.M. in Tax 9/09 - Present)
- Fluent Spanish-speaker

## **EXPERIENCE**

### **LAW OFFICE OF ALICIA M. GÁMEZ, SAN FRANCISCO, CA**

9/10 - PRESENT

- Advised and performed all aspects of entity formation and business compliance for California corporation and for multiple member LLCs, including tax advising, securities filings, and website terms of use and privacy policies
- Advised and restructured foreign investor's U.S. holdings for proper U.S. tax treatment
- Advised U.S. resident non-citizen regarding FBAR requirements
- Advised corporate client regarding wage withholding and compliance consequences

### **ORRICK, HERRINGTON & SUTCLIFFE LLP, SAN FRANCISCO, CA**

*Associate*

8/07 - 12/09

- Structured and drafted limited liability company operating agreements
- Drafted agreements, minutes, and letters of transfer underlying transfers of assets between subsidiaries of international telecommunications companies
- Structured, negotiated and drafted international and domestic loan, insurance, shipping and display agreements for loans of artwork on behalf of Bay Area investors
- Researched and drafted documents for business transactions and tax-exempt financings
- Researched and wrote memoranda regarding, among other issues:
  - avoidance of dealer status for REITs,
  - penalties for failure to pay California property taxes,
  - employer withholding duties and penalties on compensation, and
  - tax treatment of legal fees and court-awarded damages
- Performed diligence on client contracts, documents, minutes and use of facilities for legal opinions

### **SHARTSIS FRIESE LLP, SAN FRANCISCO, CA**

*Associate*

SUMMER 2005, 10/06 - 8/07

- Drafted and negotiated copyright and trademark agreements
- Successfully ended copyright and trademark infringement of clients' intellectual property
- Provided advice and researched issues regarding corporate governance
- Acted as lead associate on asset acquisitions and stock purchases valued from \$0.2 to \$4.2 million
- Performed due diligence and drafted agreements in connection with mergers and acquisitions
- Drafted fund formation documents and initial advice letter for investment advisers
- Secured Investment Adviser Certificate from the California Department of Corporations.
- Drafted policies and procedures and annual review checklist for SEC-registered investment adviser
- Reviewed annual and periodic Schedule 13G filings for mutual fund client
- Researched and wrote memoranda regarding U.S. securities laws, including, among other issues, Sarbanes Oxley Act of 2002, Investment Advisers Act of 1940, limited liability partner immunity, and insider trading
- Drafted contracts, including independent contractor agreements, assignments of intellectual property, convertible promissory notes, and master licensing agreements

# **Alicia María Gámez**

57. Laidge Street, San Francisco, CA 94110 (415) 225-8738

amgamez@yahoo.com

## **EXPERIENCE (continued)**

**U.S. SECURITIES AND EXCHANGE COMMISSION, DIVISION OF ENFORCEMENT, SAN FRANCISCO, CA**

*Legal Extern*

1/06 - 5/06

- Researched and wrote memoranda on securities laws including:
  - the Investment Advisers Act of 1940,
  - anti-touting statute under the U.S. Securities Act of 1933, and
  - coordination between civil and criminal authorities
- Researched real estate industry, prepared analysis and materials regarding certain real estate deals

**STANFORD UNIVERSITY LIBRARIES, PALO ALTO, CA**

*Curator of American and British History*

12/00 - 11/02

- Targeted and negotiated acquisition of materials for research collections
- Developed, managed, and projected acquisitions budgets
- Implemented approval process for book purchase plan and developed research collections
- Managed donor relationships

## **EDUCATION**

**GOLDEN GATE UNIVERSITY, LL.M. IN TAXATION, COURSEWORK COMPLETE.**

9/09 - PRESENT.

G.P.A.: 3.9

*Course work includes:* Transfer Pricing, International Taxation, Corporate Tax, Partnership Taxation, Taxation of Mergers & Acquisitions, Executive Compensation, ERISA, Characterization of Income & Expenses

**UNIVERSITY OF CALIFORNIA, BERKELEY SCHOOL OF LAW (BOALT HALL), J.D. 2006**

*Honors & Boalt Hall Matching Scholarship*

*Activities:* Folger Levin & Kahn Scholarship

Prosser Prize awarded in Introduction to Intellectual Property by Professor Peter Menell

Certificate in Law and Technology

Outstanding Member, *Berkeley Technology Law Journal*

**STANFORD UNIVERSITY, PH.D. (2000) AND A.M. (1994) IN MODERN THOUGHT AND LITERATURE**

*Honors & Stanford University Departmental Fellowship*

*Activities:* Mellon-Sawyer Dissertation Fellowship

Smithsonian Institution Predoctoral Research Fellow

Teaching Assistant and Instructor

**UNIVERSITY OF TEXAS, AUSTIN, B.A. HIGH HONORS (1991), PLAN II LIBERAL ARTS HONORS PROGRAM**

*Honors:* Phi Beta Kappa Honor Society & Phi Kappa Phi Honor Society

Texas Achievement Honors Award (five-year scholarship)

## **PUBLICATIONS**

Note, *WhenU.com, Inc. & Google Inc.: Parsing Trademark's Use Requirement*, 21 BERKELEY TECH. L.J. 403 (2006)

## **OTHER SKILLS AND ACTIVITIES**

- Member, California Bar
- Fluent Spanish-speaker
- Board of Directors, San Francisco La Raza Lawyers Association
- Executive Committee of the Taxation Section, San Francisco Bar Association

ROBERT MORALES

BORN IN ELSALVADOR, CENTRAL AMERICA. CAME TO THE UNITED STATES IN 1958. AFTER COMPLETING HIS EDUCATION IN SAN FRANCISCO, CALIFORNIA HE JOINED THE UNITED STATES ARMY WHERE HE SERVED FOR TWO YEARS AND EVENTUALLY OBTAINED THE RANK OF SERGEANT 5<sup>TH</sup> CLASS.

JOINED THE METAL POLISHERS & PLATERS AFL-CIO UNION WHERE HE SERVED UNTIL THE YEAR OF 1973 WHEN HE JOINED TEAMSTERS LOCAL 350 AS A BUSINESS REPRESENTATIVE AND NOW AS THE SECRETARY-TREASURER.

HE ALSO SERVES AS THE TEAMSTERS JOINT COUNCIL #7 SECRETARY-TREASURER AND HAS SERVED FOR OVER FIFTEEN YEARS ON THE EXECUTIVE BOARD.

BROTHER MORALES IS THE PRESIDENT OF THE NATIONAL TEAMSTERS HISPANIC CAUCUS AND ALSO THE PRESIDENT OF THE CALIFORNIA TEAMSTERS HISPANIC CAUCUS CHAPTER.

BROTHER MORALES WAS APPOINTED BY GENERAL PRESIDENT JAMES P. HOFFA TO THE POSITIONS OF COMMISSIONER TO THE HUMAN RIGHTS COMMISSION OF THE INTERNATIONAL UNION, AND ALSO AS AN INTERNATIONAL REPRESENTATIVE.

BROTHER MORALES ALSO SERVES AS TRUSTEE TO ONE OF THE LARGEST HEALTH & WELFARE TRUSTS FOR THE BAY AREA TEAMSTERS. HE ALSO SERVES AS TRUSTEE TO THE WESTERN STATES TEAMSTERS REPRESENTATIVES RETIREMENT PLAN.

BROTHER MORALES HAS RECEIVED MANY OTHER APPOINTMENTS AND HAS RECEIVED MANY HONORS FROM MANY LABOR COMMUNITIES FOR HIS DEDICATED SERVICE TO THE LABOR MOVEMENT. IN 1992 HE WAS SELECTED AS LABOR'S MAN OF THE YEAR FOR SAN FRANCISCO.

BROTHER MORALES HAS WORKED VERY HARD IN THE SOLID WASTE INDUSTRY AND WAS ABLE TO NEGOTIATE SOME OF THE BEST CONTRACTS IN THE UNITED STATES WITH OUTSTANDING WAGES AND BENEFITS.

BROTHER MORALES SERVES THE COMMUNITIES AND INVOLVES HIMSELF WITH CHARITY ORGANIZATIONS. HE HAS BEEN HONORED BY THE UNITED WAY OF CALIFORNIA, THE MARTIN LUTHER KING SOCIETY IN SAN FRANCISCO, CALIFORNIA, THE A. PHILIP RANDOLPH ASSOCIATION, THE HISPANIC FOUNDATION, THE SENIOR CENTERS IN SAN FRANCISCO. HE HAS RECEIVED HONORS FROM THE CONGRESS OF THE UNITED STATES, THE CALIFORNIA STATE CAPITOL, THE CITY AND COUNTY OF SAN FRANCISCO, AND MANY OTHERS.

BROTHER MORALES HAS SERVED THE TEAMSTERS BY BEING VERY ACTIVE IN THE POLITICAL ARENA. HE NOW SERVES AS THE PRESIDENT OF THE BAY AREA UNION LABOR PARTY WHICH LOBBIES WITH CITY AND STATE ELECTED OFFICIALS.

MAYOR WILLIE BROWN APPOINTED BROTHER MORALES TO THE SAN FRANCISCO FILM AND VIDEO ARTS COMMISSION WHERE HE NOW SERVES AS THE PRESIDENT.

# DON CANADY

## OBJECTIVE

To contribute acquired skills to an administrative position

## EMPLOYMENT

1999-Present DISTRICT ATTORNEY TERENCE HALLINAN

V/W Investigator - Bad Check Enforcement Program

1995-1998 WE CARE NURSING REGISTRY

*Nurse*

Responsible for tasks on the medical/surgical cardiac units. Assist in patient care.

1993-1995 BLIND LEADING THE BLIND FOUNDATION

Administrative Assistant

Assist founder in teaching seminars and educating the public on how to interact with the blind community.

1989-1993 FRONT PAGE

Office Manager

Functioned as principal staff person to the Executive Director, providing comprehensive administrative and clerical support services. Organized/managed work schedule. Accurate/implement filing system, client billing system and bookkeeping. Administered workflow

## EDUCATION

1994-1998 San Francisco State University San Francisco Ca.

*Nursing*

1985-1989 Tennyson High School Hayward Ca.

## SUMMARY OF QUALIFICATIONS

- Proven communication and written capabilities.
- More than seven years of professional experience in administrative and health care fields.
- Cooperative and flexible team player, equally effective working independently.

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Rahul Prakash is a serial entrepreneur and currently, Chief Operating Officer of Earth Aid Enterprises. Earth Aid is the first and only universal web platform that empowers households to track & contextualize their electric, natural gas, and water utility usage - that helps them save, and that rewards them for saving. Earth Aid's patent-pending technology makes it possible to automatically pull utility consumption data for households everywhere. Earth Aid currently serve tens of thousands of households in all fifty states and the platform is compatible with over 200 utilities nationwide and is on track to be compatible with over 1,000 by the end of the year.

Most recently, Rahul served as part of the Founding Team & Vice President of Business Development & Marketing at 1 Block off the Grid (1BOG). Rahul scaled 1BOG nationally to 10 cities and profitability. 1BOG has recently raised \$5 million dollars in venture capital from New Enterprise Associates.

Prior to 1BOG, Rahul was part of the executive team at Spock where he served as Vice President and directed all marketing and operations for the leading people search engine. Rahul was instrumental in growing traffic to over 12 million unique visitors via distribution partnerships with leading Internet brands. Spock was successfully acquired by Intellius.

Rahul is a Co-Founder of The Clean Economy Network, the largest national advocacy association for the clean technology and green business community, a Co-Founder of the Full Circle Fund's Energy Impact Circle: an alliance of emerging business leaders who help solve public problems through engaged philanthropy and public policy advocacy. Rahul was also a Co-Founder of Clean Tech & Green Business Leaders for Obama. Rahul serves on the Board of Directors at The Junior Statesmen Foundation, The New Leaders Council, Ethos Alliance, and The Indian American Leadership Initiative.

Rahul serves as an advisor to several prominent elected officials across the country on energy and technology policy. Rahul is a graduate of the University of Pennsylvania.

## RESUME

**Ruth Gravanis**  
74 Mizpah Street  
San Francisco, CA 94131  
(415) 585-5304  
<gravanis@earthlink.net>

### Employment

- 1/95 to present Environmental Consultant. Clients have included: Sustainable Watersheds Alliance, Public Trust Group, Treasure Island Wetlands Project, Campaign to Save California Wetlands, Citizens Committee to Complete the Refuge, and Earth Island Institute
- 1/90 to 1/95 Director, Restoring the Bay Campaign, Save San Francisco Bay Association, Oakland, CA
- 1/85 to 12/85 Outreach Coordinator, Citizens Committee for the Removal of the Embarcadero Elevated Freeway
- 8/81 to 6/83 Executive Director, San Francisco Friends of the Urban Forest
- 7/80 to 6/81 Program Coordinator, Street Tree Conservation Program (funded by the California Department of Forestry), William Hammond Hall Society
- 9/69 to 6/78 Teacher, Jefferson Elementary School District, Daly City, CA
- 9/67 to 6/69 Teacher Corps Intern, Monterey County Office of Education and Monterey Peninsula Unified School District, CA

### Community Service

Volunteer advocacy work over the past thirty years has focused on sustainability – especially biodiversity (including restoration of wetlands and other habitats), smart transportation, resource conservation, and environmentally sound wastewater management. A major focus over the past 14 years has been the sustainable development of Treasure and Yerba Buena Islands. Attended numerous workshops, classes, and conferences to keep current on subject matter. Appointed to the San Francisco Commission on the Environment in July 2006.

Organizational participation has included:

- Presidio Environmental Council, Member
- Sustainable Watersheds Alliance, Steering Committee Member
- Sierra Club, San Francisco Group, Conservation Committee Member
- Lake Merced Task Force, Member

over

Organizational participation, continued

SPUR, Sustainable Development Committee, Member  
Treasure Island Wetlands Project, Director  
Golden Gate Audubon Society, Conservation Committee Member  
San Francisco Natural History Series, Program Coordinator  
Sierra Club, San Francisco Bay Chapter, Executive Committee Chair  
California Native Plant Society, Yerba Buena Chapter, Open Space Chair  
San Francisco Bicycle Advisory Committee, charter member  
Mission Creek Conservancy, Secretary, Board of Directors  
San Francisco Tomorrow, Board Member and Chair of Solid Waste Committee  
Friends of Candlestick Point (advisory to CA DPR), Board Member  
Glen Park Association, Secretary  
American Federation of Teachers (AFL-CIO) Local 1481, Executive Council Member

Awards

- Special Service Award, National Sierra Club, 2005
- Jack Morrison Lifetime Achievement Award, San Francisco Tomorrow, 2000
- Elsie Roemer Conservation Award, Golden Gate Audubon Society, 2000

Education

May 2000	"A Short Course on the Role of Constructed Wetlands in Watershed Management," Humboldt State University, Arcata, CA
March 1999	Naturalist Docent Training Program, Natural Areas Program, San Francisco Recreation and Park Department, Certificate of Achievement
6/78 to 8/78	Coro Public Affairs Training for Women, Certificate of Completion
9/63 to 6/69	San Jose State College, BA in English, MA in Elementary Education, and Standard Elementary Teaching Credential

Personal

- San Francisco native
- Married 35 years to Jim Gravanis, retired San Francisco firefighter
- Car-free for 19 years

March 2010