

FILE NO. 130478

Petitions and Communications received from May 13, 2013, through May 24, 2013, for reference by the President to Committee considering related matters, or to be ordered filed by the Clerk on June 4, 2013.

**Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information will not be redacted.**

From Controller, regarding Public Utilities Commission's noncompliance with Certificate of Completion requirement. (1)

From Controller, regarding audit report issued on Airport tenants and airlines. (2)

From State Fish and Game Commission, submitting notice of proposed regulatory action relating to abalone sport fishing. Copy: Each Supervisor. (3)

From Chamber of Commerce, regarding support for development of Seawall Lot 337 and Pier 48. File No. 130286. Copy: Each Supervisor, Mayor, Port. (4)

From Clerk of the Board, reporting the following individual has submitted a Form 700 Statement: (5)

Sheila Chung-Hagen - Legislative Aide - Leaving.

From Clerk of the Board, submitting a memorandum sent to the Board of Supervisors regarding the following appointment by the Mayor: (6)

Judith F. Karshmer - Health Commission

From Mayor, submitting notice of appointment to the Entertainment Commission. Copy: Each Supervisor, Rules Committee Clerk, City Attorney, Legislation Clerk. (7)

Barbara Seymour Campagnoli

From concerned citizens, regarding Masonic Avenue cycle track project. File No. 120974. 6 letters. Copy: Each Supervisor. (8)

From concerned citizens, regarding support for Neighborhood Emergency Response Team. 4 letters. (9)

From concerned citizens, regarding Employees' Retirement System divesting from fossil fuels. File No. 130123. 2 letters. (10)

From American Legion Auxiliary, regarding War Memorial Veterans Building at 401 Van Ness Avenue. File No. 130148. Copy: Each Supervisor, Budget and Finance Subcommittee Clerk. (11)

From concerned citizens, regarding support for Café Royale. File No. 130168. Copy: Supervisors Campos, Mar, and Yee, Neighborhood Services and Safety Committee Clerk. (12)

From Alisa Depalma, regarding compliments for Health Care Security Ordinance. (13)

From Natalie Lee, regarding complaint about Oak and Fell bicycle project. (14)

From Bhanu Vikram, regarding exercise bars in San Francisco parks. (15)

From Department of Human Resources, submitting 12B Waiver request for use of South San Francisco Conference Center. (16)

From Department of Public Health, submitting notification of 12B Waiver request to purchase hospital-grade televisions. (17)

From Department of Public Health, submitting notification of 12B Waiver request to rent post office boxes. (18)

From Allen Jones, regarding Host City Super Bowl announcement. 2 letters. (19)

From Paul Timothy Diaz, regarding affordable housing in San Francisco. Copy: Each Supervisor. (20)

From State Wildlife Conservation Board, regarding Estuary Invasive Spartina Eradication. Copy: Each Supervisor. (21)

From Board of State and Community Corrections, regarding denial of application to house wards to age 21. Copy: Each Supervisor. (22)

From Treasurer and Tax Collector, submitting Monthly Investment Report for April 2013. (23)

From Controller, issuing Government Barometer - Quarter 3, Fiscal Year 2013. (24)

From Peter Stewart, regarding dissatisfaction with Muni and the Municipal Transportation Agency Board. (25)

From Betty Shaw, regarding petition to restore Sharp Park. (26)

From concerned citizens, regarding Ethics Commission appointment. File No. 130407. 2 letters. (27)

From Lee Goodin, regarding Central Subway. 4 letters. (28)

\*From concerned citizens, regarding Bernal Heights Neighborhood Center. File No. 130195. Copy: Each Supervisor. 302 letters. (29)

\*From Controller, submitting 2013 City Survey Report. (30)

From James Chaffee, regarding the Public Library. Copy: Each Supervisor. (31)

From Capital Planning Committee, regarding resolution for Port to issue revenue bonds. Copy: Each Supervisor, Budget and Finance Committee Clerk. (32)

From Capital Planning Committee, regarding recommendation on FYS 2013-2014 and 2014-2015 capital budgets for General Fund departments. Copy: Each Supervisor, Budget and Finance Committee clerk. (33)

From Laguna Honda Hospital, submitting quarterly report on compliance with reversal of Admission Policy priorities. Copy: Government Audit and Oversight Committee Clerk. (34)

From Controller, submitting Economic Barometer: Quarter 1, 2013. (35)

From Municipal Transportation Agency, regarding Coalition for Economic Equity letter. (36)

From Mayor, designating Supervisor Norman Yee as Acting-Mayor from May 22, 2013, until May 24, 2013. (37)

From Michaele Ignon, regarding opposition to metered parking in neighborhoods. (38)

From Lee Goodin, regarding concerns with Municipal Transportation Agency and Muni. 2 letters. (39)

From Controller, regarding report issued on Port tenants. (40)

From Judi Brown, regarding divesting from fossil fuels. Copy: Each Supervisor. (41)

\*From Weinberg, Roger & Rosenfeld, regarding 34<sup>th</sup> America's Cup. Copy: Each Supervisor. (42)

From Ivan E. Pratt, regarding San Francisco's Tenderloin Area. (43)

\*From Controller, regarding report issued on improvements needed to monitor subcontractors' insurance and licenses. (44)

From Scott Meselson, regarding Woodhouse on Marina Green. File No. 120987. (45)

\*(An asterisked item represents the cover sheet to a document that exceeds 25 pages. The complete document is available at the Clerk's Office, Room 244, City Hall.)

---

**From:** Chapin-Rienzo, Shanda on behalf of Reports, Controller  
**Sent:** Monday, May 13, 2013 12:41 PM  
**To:** Kelly, Jr, Harlan; Hood, Donna; Lum, Mei; Hom, Nancy; Huey, Calvin; Sum, Jeanne; Ricardo Cordero; Calvillo, Angela; Nevin, Peggy; BOS-Supervisors; BOS-Legislative Aides; Kawa, Steve; Howard, Kate; Falvey, Christine; Elliott, Jason; Campbell, Severin; Newman, Debra; sfdocs@sfpl.info; gmetcalf@spur.org; Rosenfield, Ben; Zmuda, Monique; Lane, Maura; CON-EVERYONE; CON-CCSF Dept Heads; CON-Finance Officers  
**Subject:** The San Francisco Public Utilities Commission Did Not Issue a Certificate of Completion for the Harry Tracy Water Treatment Plant Short-Term Improvement Project

Good Afternoon Mr. Kelly:

The Office of the Controller's City Services Auditor Division (CSA) today issued a memorandum, *The San Francisco Public Utilities Commission Did Not Issue a Certificate of Completion for the Harry Tracy Water Treatment Plant Short-Term Improvement Project*. The assessment found that while the SFPUC generally complied with all close-out procedures, it did not issue an actual Certificate of Completion, as required by the contract close-out provisions.

To view the full memorandum, please visit our website at: <http://co.sfgov.org/webreports/details.aspx?id=1568>

This is a send-only email address.

For questions about the memorandum, please contact Director of City Audits Tonia Lediju at [Tonia.Lediju@sfgov.org](mailto:Tonia.Lediju@sfgov.org) or 415-554-5393, or the CSA Audits Unit at 415-554-7469.

Follow us on Twitter [@sfcontroller](https://twitter.com/sfcontroller)



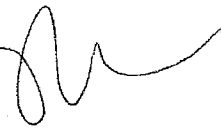
**CITY AND COUNTY OF SAN FRANCISCO**  
**OFFICE OF THE CONTROLLER**

**Ben Rosenfield**  
**Controller**

**Monique Zmuda**  
**Deputy Controller**

**MEMORANDUM**

**TO:** Harlan L. Kelly, Jr., General Manager  
San Francisco Public Utilities Commission

**FROM:** Tonia Lediju, Director of City Audits  
City Services Auditor Division 

**DATE:** May 13, 2013

**SUBJECT:** The San Francisco Public Utilities Commission Did Not Issue a Certificate of Completion for the Harry Tracy Water Treatment Plant Short-Term Improvement Project

**EXECUTIVE SUMMARY**

The San Francisco Public Utilities Commission (SFPUC) generally complied with all applicable close-out procedures in the contract for short-term improvements to the Harry Tracy Water Treatment Plant (Tracy Plant project), part of phases 2 and 3 of the Water System Improvement Program (WSIP).<sup>1</sup> However, SFPUC did not issue an actual Certificate of Completion, as required by the contract close-out provisions. SFPUC concurs with this finding and agrees to implement the related recommendation.

**BACKGROUND, OBJECTIVES & METHODOLOGY**

**Background**

In accordance with the Office of the Controller's City Services Auditor Division (CSA) work plan for fiscal year 2012-13, CSA assessed SFPUC's compliance with contract close-out procedures for the Tracy Plant project. This assessment is part of CSA's ongoing program of assessing compliance with contract close-out procedures in various city departments each quarter.

The SFPUC's Construction Management Bureau (CMB) is the subject of this assessment. The CMB manages the construction of water, wastewater, and power projects to ensure successful delivery of these facilities, and CMB staff participates in all project development phases from

<sup>1</sup> SFPUC provides retail drinking water and wastewater services to San Francisco, wholesale water to three Bay Area counties, and green hydroelectric and solar power to municipal departments in the City and County of San Francisco. In November 2002 San Francisco voters approved a comprehensive plan for updating the system and authorized the \$4.6 billion WSIP to repair, replace, and seismically upgrade components of the system.

inception through project completion and close-out. The Tracy Plant project included process and seismic improvements to the existing systems to facilitate the ability to reliably deliver treated water. The work was divided into three phases to facilitate full-scale performance testing and subsequent construction of the improvements.

The contractor selected for the Tracy Plant project (Contract No. WD-2564) was NTK Construction, Inc. The project began on July 10, 2008, and was originally intended to be completed by November 16, 2009. However, as a result of approved contract modifications 5 and 7, which extended the project by 25 days and 10 days, respectively, for a total of 35 days, the project was completed on December 21, 2009. On February 4, 2010, SFPUC project staff concluded that the project was complete and recommended final payment to the contractor. The original contract bid amount was \$13,824,000 but net modifications of \$1,136,315 brought the final contract amount to \$14,960,315.

Contract close-out formally ends the construction phase of a capital project and ensures the fulfillment of all contractual and legal obligations before final payment is released to the contractor. Ensuring compliance with all close-out procedures provides assurance that the contractor has used city resources appropriately and that the contractor has completed the work in accordance with contract terms.

### **Objectives**

The objectives of the assessment were to determine for the Tracy Plant project whether:

- The SFPUC adequately oversaw compliance with the close-out procedures in the contract.
- The general contractor complied with the contract's close-out procedures.

### **Methodology**

To achieve the objectives, CSA:

- Reviewed the contract close-out procedures in SFPUC Contract No. WD-2564, Section 01700.
- Developed a checklist of the contract close-out procedures in Section 01700.
- Obtained the resident engineer's statement on whether each applicable close-out procedure was performed.
- Reviewed supporting documentation for evidence of compliance with the contract's close-out procedures.
- Determined whether each applicable requirement was met.
- Reviewed relevant best practices documents.

CSA selected the Tracy Plant project from among a random sample of SFPUC projects costing more than \$5 million completed in fiscal years 2010 and 2011. This threshold was selected because close-out assessments performed in the fourth quarter of fiscal year 2011-12 were for

less expensive projects, and that the goal of the CSA work plan for close-out assessments in fiscal year 2012-13 is to review projects of progressively greater value.

## RESULTS

### **Finding 1 –SFPUC did not issue a Certificate of Completion for the project.**

SFPUC did not issue a Certificate of Completion to NTK Construction, as required by the contract. A Certificate of Completion is prepared when the resident engineer determines that the work is acceptable and the contractor has made all required close-out submittals. SFPUC project staff noted that the contract close-out package for the Tracy Plant project contains SFPUC Resolution No. 10-0089, which, according to project staff, included language that is equivalent to that of a Certificate of Completion. Although CSA concurs with the project team's assertion that the resolution language substantively serves the same purpose as a Certificate of Completion, the contract for the Tracy Plant project specifically requires the issuance of a Certificate of Completion. Failure to adhere to contract terms could result in disputes with contractors and confusion regarding contract close-out compliance.

### **Recommendation**

SFPUC should issue a Certificate of Completion for each future project that has been accepted as complete OR revise the language in its future contracts to reflect how the department acknowledges that a project has been accepted as complete.

SFPUC's response is attached. CSA will work with SFPUC to follow up on the status of the recommendation made in this memorandum. CSA extends its appreciation to you and your staff who assisted with this project. If you have any questions or concerns, please contact me at (415) 554-5393 or [tonia.lediju@sfgov.org](mailto:tonia.lediju@sfgov.org).

cc: SFPUC  
Alan Johanson  
Calvin Huey  
Jeanne Sum  
Nancy Hom  
Matthew Lum  
Ricardo Cordero  
Rosie Angel

Controller  
Ben Rosenfield  
Monique Zmuda  
Mark de la Rosa  
Edvida Moore



## ATTACHMENT: DEPARTMENT RESPONSE



San Francisco  
Water Power Sewer  
Services of the San Francisco Public Utilities Commission

525 Golden Gate Avenue, 13th Floor  
San Francisco, CA 94102  
T 415.554.3155  
F 415.554.3161  
TTY 415.554.3488

April 26, 2013

Tonia Lediju, Audit Director  
Office of the Controller, City Services Auditor Division  
City Hall, Room 476  
One Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Subject: Management's Response to CSA Audit Report:  
The San Francisco Public Utilities Commission Did Not Issue a  
Certificate of Completion for the Harry Tracy Water Treatment  
Plant Short-term Improvement Project and Must Improve Its  
Documentation of Contract Closeout Compliance

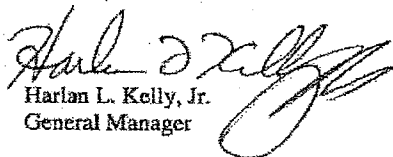
Dear Ms. Lediju,

Thank you for providing us the opportunity to review the results of *The San Francisco Public Utilities Commission Did Not Issue a Certificate of Completion for the Harry Tracy Water Treatment Plant Short-term Improvement Project and Must Improve Its Documentation of Contract Closeout Compliance* report, prepared by the Controller's Office, City Services Auditor.

Attached for your review and consideration are SFPUC Management's responses to the recommendations detailed in the audit report.

If you have any questions or need additional information, please do not hesitate to contact me at (415) 554-1600.

Sincerely,

  
Harlan L. Kelly, Jr.  
General Manager

cc: Michael Carlin, Deputy General Manager  
Todd L. Rydstrom, AGM Business Services & Chief Financial Officer  
Emilio Cruz, AGM, Infrastructure  
Nancy L. Hom, Director, Assurance & Internal Controls

Edwin M. Lee  
Mayor

Art Torres  
President

Vince Courtney  
Vice President

Ann Miller Cren  
Commissioner

Francesca Visler  
Commissioner

Anson Moran  
Commissioner

Harlan L. Kelly, Jr.  
General Manager



## RECOMMENDATION AND RESPONSE

---

Recommendation	Response
The San Francisco Public Utilities should issue a Certificate of Completion for each future project that has been accepted as complete OR revise the language in its future contracts to reflect how the department acknowledges that a project has been accepted as complete.	Concur: Section 6.22(K) of the SF Administrative Code and Specification 00700 General Conditions requires a written "Certificate of Acceptance". SFPUC will revise WSIP Procedure 032 to clarify the requirement to issue a written certificate of acceptance. CMB will also review procedures for non-WSIP contracts and make changes and modify accordingly. Expected completion date 2 months.

---

**From:** Chapin-Rienzo, Shanda on behalf of Reports, Controller  
**Sent:** Tuesday, May 14, 2013 1:38 PM  
**To:** Martin, John (SFO); Caramatti, Jean; McCoy, Tryg; Fermin, Leo; Tang, Wallace; Hendrickson, Nanette; ema@mgocpa.com; rspring@luxotticaretail.com; Calvillo, Angela; Nevin, Peggy; BOS-Legislative Aides; BOS-Supervisors; Kawa, Steve; Howard, Kate; Falvey, Christine; Elliott, Jason; Campbell, Severin; Newman, Debra; sfdocs@sfpl.info; gmetcalf@spur.org; CON-EVERYONE; CON-CCSF Dept Heads; CON-Finance Officers  
**Subject:** Report Issued: Airport Commission: Air Sun Did Not Submit a Year-End Financial Report Certified by an Independent Certified Public Accountant and Owes \$226 in Late Charges to the Airport for March 8, 2010, Through March 31, 2012

The City and County of San Francisco's Airport Commission (Airport) coordinates with the Office of the Controller's City Services Auditor Division (CSA) to periodically audit the Airport's tenants and airlines. CSA engaged Macias Gini & O'Connell LLP (MGO) to audit tenants and airlines at San Francisco International Airport to determine whether they complied with the reporting, payment, and selected other provisions of their agreements with the Airport.

CSA today issued the report of MGO's recent audit of Air Sun, a joint venture between Sunglass Trading Corporation and Corliss Stones-Littles, LLC. Air Sun correctly reported gross revenues of \$2,573,381 and correctly paid rent of \$526,390 to the Airport. However, Air Sun did not submit an unqualified year-end financial report certified by an independent certified public accountant. Also, Air Sun made multiple late payments resulting in late fee assessments of \$226. During the audit period the Airport did not charge late fees as a standard practice and, therefore, does not intend to collect the \$226 in fees.

To view the full report, please visit our website at: <http://co.sfgov.org/webreports/details.aspx?id=1569>

This is a send-only e-mail address.

For questions about the report, please contact Director of City Audits Tonia Lediju at [Tonia.Lediju@sfgov.org](mailto:Tonia.Lediju@sfgov.org) or 415-554-5393 or the CSA Audits Unit at 415-554-7469.

Follow us on Twitter [@sfcontroller](https://twitter.com/sfcontroller)

# City and County of San Francisco

Office of the Controller – City Services Auditor

## **AIRPORT COMMISSION:**

**Air Sun Did Not Submit a Year-End Financial Report Certified by an Independent Certified Public Accountant and Owes \$226 in Late Charges to the Airport for March 8, 2010, Through March 31, 2012**



May 14, 2013

**OFFICE OF THE CONTROLLER  
CITY SERVICES AUDITOR**

The City Services Auditor (CSA) was created in the Office of the Controller through an amendment to the Charter of the City and County of San Francisco (City) that was approved by voters in November 2003. Charter Appendix F grants CSA broad authority to:

- Report on the level and effectiveness of San Francisco's public services and benchmark the City to other public agencies and jurisdictions.
- Conduct financial and performance audits of city departments, contractors, and functions to assess efficiency and effectiveness of processes and services.
- Operate a whistleblower hotline and website and investigate reports of waste, fraud, and abuse of city resources.
- Ensure the financial integrity and improve the overall performance and efficiency of city government.

CSA may conduct financial audits, attestation engagements, and performance audits. Financial audits address the financial integrity of both city departments and contractors and provide reasonable assurance about whether financial statements are presented fairly in all material aspects in conformity with generally accepted accounting principles. Attestation engagements examine, review, or perform procedures on a broad range of subjects such as internal controls; compliance with requirements of specified laws, regulations, rules, contracts, or grants; and the reliability of performance measures. Performance audits focus primarily on assessment of city services and processes, providing recommendations to improve department operations.

CSA conducts its audits in accordance with the Government Auditing Standards published by the U.S. Government Accountability Office (GAO). These standards require:

- Independence of audit staff and the audit organization.
- Objectivity of the auditors performing the work.
- Competent staff, including continuing professional education.
- Quality control procedures to provide reasonable assurance of compliance with the auditing standards.

For questions about the report, please contact Director of City Audits Tonia Lediju at [Tonia.Lediju@sfgov.org](mailto:Tonia.Lediju@sfgov.org) or 415-554-5393, or CSA at 415-554-7469.

CSA Audit Team: Winnie Woo, Associate Auditor

Audit Consultants: Macias Gini & O'Connell LLP (MGO)



**CITY AND COUNTY OF SAN FRANCISCO**  
**OFFICE OF THE CONTROLLER**

**Ben Rosenfield**  
**Controller**

**Monique Zmuda**  
**Deputy Controller**

May 14, 2013

San Francisco Airport Commission  
San Francisco International Airport  
P.O. Box 8097  
San Francisco, CA 94128-8097

John L. Martin, Airport Director  
San Francisco International Airport  
P.O. Box 8097  
San Francisco, CA 94128-8097

Dear Commission President, Commissioners, and Mr. Martin:

The City and County of San Francisco's Airport Commission (Airport) coordinates with the Office of the Controller's City Services Auditor Division (CSA) to conduct periodic concession or compliance audits of the Airport's tenants and airlines. CSA engaged Macias Gini & O'Connell LLP (MGO) to audit the Airport's tenants to determine whether they complied with the reporting, payment, and other selected provisions of their leases.

CSA presents the attached report for the concession audit of Air Sun, a joint venture between Sunglass Trading Corporation and Corliss Stones-Littles, LLC (Air Sun).

**Reporting Period:** March 8, 2010 through March 31, 2012

**Rent Paid:** \$526,390

**Results:**

Air Sun correctly reported gross revenues of \$2,573,381 and correctly paid rent under its two leases with the Airport. However, Air Sun did not submit an unqualified year-end financial report certified by an independent certified public accountant. Also, Air Sun made multiple late payments resulting in late fee assessments of \$226. During the audit period the Airport did not charge late fees as a standard practice and, therefore, does not intend to collect the \$226 in fees.

The responses of the Airport and Air Sun are attached to this report.

CSA appreciates the assistance and cooperation of Airport and tenant staff during the audit. For questions about the report, please contact me at [Tonia.Lediju@sfgov.org](mailto:Tonia.Lediju@sfgov.org) or 415-554-5393, or CSA at 415-554-7469.

Respectfully,

  
Tonia Lediju  
Director of City Audits

Attachment

cc: Mayor  
Board of Supervisors  
Budget Analyst  
Civil Grand Jury  
Public Library

**CITY AND COUNTY OF SAN FRANCISCO  
OFFICE OF THE CONTROLLER**

**PERFORMANCE AUDIT REPORT  
Air Sun**

March 8, 2010 through March 31, 2012



**Certified Public Accountants.**





**Performance Audit Report**

Macias Gini & O'Connell LLP (MGO) presents its report concerning the performance audit of Air Sun, a joint venture between Sunglass Trading Corporation and Corliss Stones-Littles, LLC (Air Sun), as follows:

*Background*

Air Sun has two lease agreements with the Airport Commission of the City and County of San Francisco (Commission) to operate two specialty retail locations within the concourse and boarding areas of Terminal 3 of the San Francisco International Airport (SFO). These agreements require Air Sun to submit to the Airport Department (Airport) a monthly report showing its sales revenue and rent due.

For the period of our performance audit, March 8, 2010 through March 31, 2012, the leases required payment of the greater of monthly minimum rent or percentage rent thresholds outlined below.

**Lease:** 07-0065 (Boarding area)  
**Reporting periods:** January 1, 2011 through December 31, 2011  
**Lease Term:** May 15, 2007 through December 20, 2012  
**Percentage Rent:** 12% of Gross Revenues achieved up to and including \$500,000, plus,  
14% of Gross Revenues achieved from \$500,000.01 up to and including \$1,000,000; plus  
16% of Gross Revenues achieved over \$1,000,000.

**Lease:** 09-0176 (Concourse)  
**Reporting periods:** March 8, 2010 through March 31, 2012  
**Lease Term:** November 4, 2009 through March 5, 2017  
**Percentage Rent:** 12% of Gross Revenues achieved up to and including \$500,000, plus,  
14% of Gross Revenues achieved from \$500,000.01 up to and including \$1,000,000; plus  
16% of Gross Revenues achieved over \$1,000,000.

For the period of our performance audit, the minimum annual guarantee for the two leases under audit is outlined in the table below.

<u>Period</u>	<u>07-0065 *</u>	<u>09-0176</u>	<u>Total</u>
Lease Year ended 2011	\$ 231,619	\$ 160,484	\$ 392,103
Lease Year ended 2012	-	152,287	152,287
	<u>\$ 231,619</u>	<u>\$ 312,771</u>	<u>\$ 544,390</u>

\* The lease year for 07-0065 is on a calendar year basis as such the 2012 lease year is beyond our scope of this engagement.

The percentage rent owed each month in excess of the monthly minimum is due as additional rent to the Airport.

*Objective and scope*

The purpose of this performance audit was to obtain reasonable assurance that Air Sun complied with the reporting, payment, and other rent related provisions of its leases with the Commission. Based upon the provisions of the City and County of San Francisco contract number PSC# 4042-11/12 dated April 1, 2012, between MGO and the City and County of San Francisco, and per Appendix A therein, the objectives of our performance audit were: verify that revenues for the audit period were reported to the Airport in accordance with the lease provisions, and that such amounts agree with the underlying accounting records; identify and report the amount and cause of any significant error (over or under) in reporting together with the impact on rent payable to the Airport; and identify and report any recommendations to improve record keeping and reporting processes of Air Sun relative to its ability to comply with lease provisions; and identify and report any recommendations to improve the Airport's compliance with significant lease terms and lease management activities.

*Methodology*

To meet the objectives of our performance audit, we performed the following procedures: reviewed the applicable terms of the leases and the adequacy of Air Sun's procedures for collecting, recording, summarizing and reporting its sales revenue to the Airport; selected and tested samples of daily and monthly sales revenue; recalculated monthly rent due; and verified the timeliness of reporting revenues and rent and submitting rent payments to the Airport.

*Audit Results*

Gross revenues and percentage rent are defined in the lease agreements between Air Sun and the City and County of San Francisco. The tables below show Air Sun reported total gross revenue and percentage rent paid to the Airport for each of the two leases under audit.

**Sales Revenues and Percentage Rent Paid**

**Air Sun Lease: 07-0065 (Boarding area)**

<u>Lease Period</u>	<u>Total Revenue Reported by Tenant</u>	<u>Calculated percentage Rent Stipulated by Lease</u>	<u>Minimum rent Stipulated by Lease</u>	<u>Additional Rent Due</u>	<u>Rent Paid Per Airport Payment Records</u>	<u>(Over) Payment</u>
	A	B	C	D (B-C)	E	F (B-E)
January 1, 2011 through December 31, 2011	\$ 883,045	\$ 113,626	\$ 213,619	\$ -	\$ 213,619	\$ -
Total	<u>\$ 883,045</u>	<u>\$ 113,626</u>	<u>\$ 213,619</u>	<u>\$ -</u>	<u>\$ 213,619</u>	<u>\$ -</u>

**Air Sun Lease: 09-0176 (Concourse)**

<u>Lease Period</u>	<u>Total Revenue Reported by Tenant</u>	<u>Calculated percentage Rent Stipulated by Lease</u>	<u>Minimum rent Stipulated by Lease</u>	<u>Additional Rent Due</u>	<u>Rent Paid Per Airport Payment Records</u>	<u>(Over) Payment</u>
	A	B	C	D (B-C)	E	F (B-E)
March 8, 2010 through March 31, 2011	\$ 889,705	\$ 114,559	\$ 160,484	\$ -	\$ 160,484	\$ -
April 1, 2011 through March 31, 2012	\$ 800,631	\$ 102,088	\$ 152,287	\$ -	\$ 152,287	
Total	<u>\$ 1,690,336</u>	<u>\$ 216,647</u>	<u>\$ 312,771</u>	<u>\$ -</u>	<u>\$ 312,771</u>	<u>\$ -</u>

The Airport did not issue credit memos to Air Sun in lease periods that were reviewed.

*Finding 2012-1 -- Certified Statement of Revenues*

Pursuant to agreements Nos. 07-0065 and 09-0176, Section 4.5 Annual Report and Adjustment stipulates that "Within ninety (90) days after the end of each lease year, tenant shall submit to Director an **unqualified** year-end financial report **certified** by a Certified Public Accountant showing Gross Revenues achieved with respect to the prior lease year." It was noted that the year-end financial reports were certified by Air Sun's Senior Director, Accounting, who is a Certified Public Accountant. However, the term "unqualified report" generally provides some assurance that an external Certified Public Accountant has conducted procedures so that others can rely on the report. As a result, Air Sun was not in compliance with the terms of the lease agreement for lease years 2011 and 2012 for certification by a Certified Public Accountant.

*Recommendation 2012-1*

We recommend the Airport review the contract provision for appropriateness and notify Air Sun that the certified statement of revenues must be signed by a Certified Public Accountant as required by the lease provision.

*Finding 2012-2 - Late Payment*

During our testing of lease payments made by Air Sun to the Airport, we noted that Air Sun had multiple late lease payments.

Per lease agreements Nos. 07-0065 and 09-0176, Section 4.3 states "Tenant shall pay, as rent for the Premises, estimated monthly Base Rent in advance on or before the **first (1<sup>st</sup>) day of each calendar month** of the Term..." Subsection (f) of Section 4.3 further states "Any rent not paid when due shall be subject to a service charge equal to the lesser of the rate of 1.5% per month, and the maximum rate permitted by law."

We recalculated the late fee assessment for both leases and lease years to be \$226.

*Recommendation 2012-2*

We recommend that the Airport collect \$226 from Air Sun for uncollected late fees during the audit period. Additionally, we recommend that the Airport establish procedures to ensure proper review of the payment receipt date, calculation of late fees per the terms of the lease agreement and timely collection of calculated late fees.

\*\*\*\*

We conducted this performance audit in accordance with the provisions of our contract, as outlined in the objective and scope section above, and in accordance with generally accepted government auditing standards. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives. We believe that the evidence obtained provides a reasonableness basis for our findings and conclusions based on our audit objectives. Our performance audit report is limited to those areas specified in the scope and objectives section of this report.

This report is intended solely for the information and use of Air Sun, the Commission and the City and County of San Francisco, and is not intended to be and should not be used by anyone other than these specified parties.

*Macias Gini & C Counsel LLP*

Walnut Creek, California  
May 8, 2013



San Francisco International Airport

May 2, 2013

Ms. Tonia Lediju  
Audit Director  
Office of the Controller  
City Services Auditor Division  
City and County of San Francisco  
1 Dr. Carlton B. Goodlett Place, Room 477  
San Francisco, CA 94102

Subject: Audit of Air Sun, JV Between Sunglass Trading Corporation and Corliss Stones-Littles, LLC

Dear Ms. Lediju:

Attached is the completed audit response form regarding the CSA's draft recommendations in the performance audit of Air Sun, JV Between Sunglass Trading Corporation and Corliss Stones-Littles, LLC.

If you have any questions, please feel free to call us at (650) 821-2850 (Wallace) or (650) 821-4501 (Nanette).

Very truly yours,

Wallace Tang, CPA, CGMA  
Airport Controller

Nanette Hendrickson  
Acting Associate Deputy Airport Director  
Revenue Development and Management

Attachment

cc: John L. Martin  
Tryg McCoy  
Leo Fermin  
Winnie Woo - CSA  
Eugene Ma - MGO

**AIRPORT COMMISSION: PERFORMANCE AUDIT OF AIR SUN, JV BETWEEN SUNGLASS TRADING CORPORATION AND CORLISS STONES-LITTLES, LLC**

For each recommendation, indicate whether you concur, do not concur, or partially concur with the recommendation. If you concur with the recommendation, please indicate the expected implementation date and your implementation plan. If you do not concur or partially concur, please provide an explanation and an alternate plan of action to address the identified issue.


**AUDIT RECOMMENDATIONS AND RESPONSES**

Recommendation	Responsible Agency	Response
<p>1. We recommend the Airport review the contract provision for appropriateness and notify Air Sun that the certified statement of revenues must be signed by a Certified Public Accountant as required by the lease provision.</p>	<p>San Francisco International Airport</p>	<p>The Airport has historically accepted internal CPA certified statement of revenues but will notify Air Sun that in the future, only <b>independent</b> Certified Public Accountant reports will be accepted.</p> <p>In addition, the Airport has changed the lease boiler to read: Within ninety (90) days after the end of each Lease Year, Tenant shall submit to Director an unqualified year-end financial report certified by an <b>independent</b> Certified Public Accountant showing Gross Revenues achieved with respect to the prior Lease Year.</p>
<p>2. We recommend that the Airport collect \$226 from Air Sun for uncollected late fees during the audit period. Additionally, we recommend that the Airport establish procedures to ensure proper review of the payment receipt date, calculation of late fees per the terms of the lease agreement and timely collection of calculated late fees.</p>	<p>San Francisco International Airport</p>	<p>The Airport did not charge late fees as a standard practice during the period of the audit and therefore does not believe we should collect \$226 in late fees.</p>

Name: Wallace Tang, CPA, CGMA

Title/Organization: Airport Controller

Telephone Number: (650) 821-2850

Signature:  Date: 5/2/2013

Name: Nanette Hendrickson

Title/Organization: Acting Associate Deputy Airport Director Revenue Development and Management

Telephone Number: (650) 821-4501

Signature:  Date: 5/2/2013



May 6, 2013

Tonia Lediju  
Director of City Audits  
Office of the Controller - City Services Auditor Division City Hall, Room 476  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Ms. Lediju:

I am writing in response to the draft of the Performance Audit Report prepared by Macias Gini & O'Connell, LLP in conjunction with the audit of Sunglass Hut at San Francisco International Airport.

*Response to Recommendation 2012-1*

Sunglass Hut's Senior Director of Accounting certifies the annual sales reports. The audit report recommends that the Airport require the sales reports to be certified by an independent Certified Public Accountant. If the Airport agrees with this interpretation of the lease and notifies Sunglass Hut of its agreement, then Sunglass Hut recommends amending the lease to include language requiring the Certified Public Accountant to be independent.

*Response to Recommendation 2012-2*

Sunglass Hut strives to make all lease payments by the indicated due date; however, situations may arise when payment is not received by the Airport by the first of the month. The audit report is proposing late fees totaling \$226 for various late payments. Should the Airport charge the recommended late fees, then Sunglass Hut will further research each instance and will remit any payment that is due.

Should you need any other information, please contact me.

Sincerely,

A handwritten signature in cursive script that reads "Becky Lynch".

Becky Lynch  
Accounting Manager - Lease  
Luxottica Retail  
(513) 765-3588  
[rspring@luxotticaretail.com](mailto:rspring@luxotticaretail.com)

Bos-11 cpage

**Commissioners**  
**Michael Sutton**, President  
Monterey  
**Richard Rogers**, Vice President  
Santa Barbara  
**Jim Kellogg**, Member  
Discovery Bay  
**Jack Baylis**, Member  
Los Angeles  
**Vacant**, Member

STATE OF CALIFORNIA  
Edmund G. Brown Jr., Governor

**Sonke Mastrup**, Executive Director  
1416 Ninth Street, Room 1320  
Sacramento, CA 95814  
(916) 653-4899  
(916) 653-5040 Fax  
www.fgc.ca.gov

### Fish and Game Commission



RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2013 MAY 13 PM 3:59  
BY AK

May 8, 2013

**TO ALL INTERESTED AND AFFECTED PARTIES:**

This is to provide you with a copy of the notice of proposed regulatory action relative to Section 29.15, Title 14, California Code of Regulations, relating to abalone sport fishing, which will be published in the California Regulatory Notice Register on May 10, 2013.

Please note the dates of the public hearings related to this matter and associated deadlines for receipt of written comments.

**Mr. Paul Hamdorf, Acting Manager of Marine Region, Department of Fish and Wildlife, phone (652) 342-7210, has been designated to respond to questions on the substance of the proposed regulations.**

Sincerely,

Sherrie Fonbuena  
Associate Governmental Program Analyst

Attachment



**TITLE 14. Fish and Game Commission  
Notice of Proposed Changes in Regulations**

**NOTICE IS HEREBY GIVEN** that the Fish and Game Commission (Commission), pursuant to the authority vested by sections 200, 202, 205, 210, 220, 240, 5521 and 7149.8 of the Fish and Game Code and to implement, interpret or make specific sections 200, 202, 205, 220, 5521, 7145 and 7149.8 of said Code, proposes to amend Section 29.15, Title 14, California Code of Regulations, relating to Abalone.

**Informative Digest/Policy Statement Overview**

Under existing regulations (Section 29.15, Title 14, CCR), red abalone may only be taken for recreational purposes north of a line drawn due west magnetic from the center of the mouth of San Francisco Bay. Current regulations also specify: season, hours, daily limits, special gear provisions, measuring devices, abalone report card requirements, and minimum size limit.

The regulation change is being proposed in response to the guidelines in the Abalone Recovery and Management Plan (ARMP), adopted by the Commission in 2005, with regard to average abalone density at eight index sites (surveyed on a three year cycle) within Mendocino and Sonoma counties. Observations by Department of Fish and Wildlife (Department) wildlife officers and data analyses by biologists were considered in proposing the regulation changes, as well as input from fishing groups, the Recreational Abalone Advisory Committee, non-governmental organizations, and the public. Recent scuba surveys indicate that the average density of emergent abalone (sublegal and legal sized) has trended downward over the past five to ten years. Average density is now at 0.47 abalone per meter square ( $m^2$ ) for the index sites which is below one of the management triggers established in the ARMP. Low average densities and declining trends indicate a risk that leaving regulations unchanged could result in further reductions in average density across the fishery which could lead to fishery closure if average densities fall below 0.30 abalone/ $m^2$ . Consequently, the Department is proposing regulations which will reduce the catch so that further reductions in average density may be prevented.

Additionally, average abalone density at the Fort Ross index site has fallen below the trigger level for site closure within the ARMP. The Department is proposing site closure of the Fort Ross area for a period between two and six years to allow recovery of abalone stocks to a level that allows reopening of the area. The Commission may select the duration of closure within the two to six year range or may elect to close the site without specifying a sunset date. The Department will continue to monitor density at Fort Ross (triennially) and recruitment events (annually) in northern California during the site closure in order to evaluate if the site should reopen or remain closed based on current ARMP criteria. The Department also anticipates revising the ARMP during this time frame to transition to the long term, area-based, management plan. Re-opening Fort Ross will likely be considered under the revised ARMP, as well as based on evidence of recovery at the site.

The proposed regulations will close the Fort Ross area and options are provided to reduce fishing hours, the annual limit, daily bag limit, and/or season. The following summarizes the options for regulatory change in Title 14, Section 29.15.

Option 1:           Change the legal fishing hours to begin at a time within the range of 7:00 AM to 8:00 AM instead of one-half hour before sunrise.

- Option 2: Reduce the daily bag and possession limit from three abalone to two abalone.
- Option 3: Reduce the season from seven months to fewer open months with various sub-options for closing months. If the Fort Ross Area Closure is not adopted, the open season for the Fort Ross area may be different than the general open season.
- Option 4: Reduce the annual limit with various sub-options for reduction (21 to 9 abalone).
- Option 5: Targeted catch reduction in Sonoma and Marin counties by apportioning tags by areas (3-21 tags in the targeted area, not to exceed the total annual limit selected in Option 4).

Options 1 through 5 are designed to reduce the total catch by up to an estimated 33 percent. This conforms to provisions in the ARMP that prescribe a 25 percent reduction in catch when average density levels are below the ARMP trigger for management action.

The Commission may adopt one or more options or a combination of options.

In all options, regulatory language concerning a temporary special closure of Sonoma County is repealed.

The regulation options will benefit the red abalone population in northern California by enhancing the sustainability of the resource. Higher densities of red abalone in closer proximity to their neighbors have better fertilization and reproductive success than those at low densities. The proposed regulation changes are anticipated to increase the density of red abalone, leading to a healthier resource and improving the long-term health of the fishery.

Higher densities of red abalone are anticipated to enhance local small businesses in the coastal economy that rely on abalone fishing for their income. A healthy active fishery will attract more business to the coastal regions in the north particularly in the counties of Marin, Sonoma, Mendocino and Humboldt.

The environment will benefit from the proposed regulation options in the following ways: (1) The algal community will continue to be grazed by a stable population of red abalone in northern California rocky subtidal habitats. This grazing will maintain algal communities and prevent them from overgrowing reef communities; (2) Abalone will continue to act as important macrograzers maintaining substrate suitable for other invertebrates; and (3) Abalone will provide an important food source for other marine life in rocky subtidal kelp communities.

The proposed regulations are neither inconsistent nor incompatible with existing state regulations. Section 20, Article IV, of the State Constitution specifies that the Legislature may delegate to the Fish and Game Commission such powers relating to the protection and propagation of fish and game as the Legislature sees fit. The Legislature has delegated to the Commission the power to regulate the recreational take of abalone (sections 200, and 205, Fish and Game Code). The Commission has reviewed its own regulations and finds that the proposed regulations are neither inconsistent nor incompatible with existing state regulations. The Commission has searched the California Code of Regulations and finds no other state agency regulations pertaining to the recreational take of abalone.

**NOTICE IS GIVEN** that any person interested may present statements, orally or in writing, relevant to this action at a hearing to be held at the University of California Los Angeles (UCLA), De Neve Plaza, 351 Charles E. Young Drive – West, Los Angeles, California, on Wednesday, May 22, 2013, at 8:30 a.m., or as soon thereafter as the matter may be heard.

**NOTICE IS ALSO GIVEN** that any person interested may present statements, orally or in writing, relevant to this action at a hearing to be held at the Department of Consumer Affairs, 1747 North Market Boulevard, Sacramento, California, on Wednesday, June 26, 2013, at 8:30 a.m., or as soon thereafter as the matter may be heard. Written comments may be submitted on or before June 24, 2013 at the address given below, or by fax at (916) 653-5040, or by e-mail to [FGC@fgc.ca.gov](mailto:FGC@fgc.ca.gov). All comments must be received no later than June 26, 2013 at the hearing in Sacramento, CA. If you would like copies of any modifications to this proposal, please include your name and mailing address.

The regulations as proposed in strikeout-underline format, as well as an initial statement of reasons, including environmental considerations and all information upon which the proposal is based (rulemaking file), are on file and available for public review from the agency representative, Sonke Mastrup, Executive Director, Fish and Game Commission, 1416 Ninth Street, Box 944209, Sacramento, California 94244-2090, phone (916) 653-4899. Please direct requests for the above mentioned documents and inquiries concerning the regulatory process to Sonke Mastrup or Sherrie Fonbuena at the preceding address or phone number. **Paul Hamdorf, Acting Manager of Marine Region, Department of Fish and Wildlife, phone (562) 342-7210, has been designated to respond to questions on the substance of the proposed regulations.** Copies of the Initial Statement of Reasons, including the regulatory language, may be obtained from the address above. Notice of the proposed action shall be posted on the Fish and Game Commission website at <http://www.fgc.ca.gov>.

#### Availability of Modified Text

If the regulations adopted by the Commission differ from but are sufficiently related to the action proposed, they will be available to the public for at least 15 days prior to the date of adoption. Circumstances beyond the control of the Commission (e.g., timing of Federal regulation adoption, timing of resource data collection, timelines do not allow, etc.) or changes made to be responsive to public recommendation and comments during the regulatory process may preclude full compliance with the 15-day comment period, and the Commission will exercise its powers under Section 202 of the Fish and Game Code. Regulations adopted pursuant to this section are not subject to the time periods for adoption, amendment or repeal of regulations prescribed in Sections 11343.4, 11346.4 and 11346.8 of the Government Code. Any person interested may obtain a copy of said regulations prior to the date of adoption by contacting the agency representative named herein.

If the regulatory proposal is adopted, the final statement of reasons may be obtained from the address above when it has been received from the agency program staff.

#### **Impact of Regulatory Action/Results of the Economic Impact Analysis**

The potential for significant statewide adverse economic impacts that might result from the proposed regulatory action has been assessed, and the following initial determinations relative to the required statutory categories have been made:

(a) Significant Statewide Adverse Economic Impact Directly Affecting Business, Including the Ability of California Businesses to Compete with Businesses in Other States:

The proposed action will not have a significant statewide adverse economic impact directly affecting business, including the ability of California businesses to compete with businesses in other states. Depending on which regulatory option the Commission chooses, the proposed action could reduce recreational abalone activity expenditures and thus reduce direct revenue by 1.4 percent to as much as 36.9 percent. These outcomes could result in adverse revenue impacts to businesses ranging from \$182,000 (2009\$) to \$4.8 million (2009\$) in potential direct revenue losses. In the North Coast area most affected by these potential losses, the resulting impact to the economy could range from \$324,000 (2009\$) to \$8.5 million (2009\$) in total economic output losses. This is due to the ripple effect each dollar of direct revenue has on the affected regional economy's total output potential. Nonetheless, the proposed regulations would not result in a significant statewide adverse economic impact.

The impacts are not likely to affect the ability of California businesses to compete with businesses in other States, since these activities focus on resources and features unique to the North Coast.

(b) Impact on the Creation or Elimination of Jobs Within the State, the Creation of New Businesses or the Elimination of Existing Businesses, or the Expansion of Businesses in California; Benefits of the Regulation to the Health and Welfare of California Residents, Worker Safety, and the State's Environment:

The Commission does not anticipate any impacts on the creation of new business, the elimination of existing businesses or the expansion of businesses in California.

Depending on which regulatory option the Commission chooses, the potential reduced recreational abalone activity could result in job losses ranging from 0 jobs to as many as 82 jobs in abalone sport fishing related businesses. The Commission does not anticipate the creation of any new jobs.

Benefits to the Health and Welfare of California Residents: Depending on which regulatory option the Commission chooses, the potential reduced recreational abalone activity in the spring months when ocean conditions can be dangerous could result in enhanced fisherman safety.

The Commission does not anticipate benefits to California worker safety.

The Commission anticipates benefits to the State's environment. The proposed regulation changes are being made in order to effectively manage the red abalone fishery and maintain its sustainability. The Marine Life Management Act mandates that fisheries in California are managed sustainably. Abalone populations in California have declined and the fishery south of San Francisco was closed in 1997. The proposed regulations will benefit the abalone resource, abalone fishery and local businesses by maintaining a healthy viable fishery for years to come. Red abalone is an iconic species in California and one that is part of the state's natural heritage.

(c) Cost Impacts on a Representative Private Person or Business:

The Commission is not aware of any cost impacts that a representative private person or business would necessarily incur in reasonable compliance with the proposed action.

(d) Costs or Savings to State Agencies or Costs/Savings in Federal Funding to the State:

Unknown, however the potential exists for some loss in recreational abalone report card sales revenue if some individuals decide not to participate in the fishery due to reduced bag or annual limits.

(e) Nondiscretionary Costs/Savings to Local Agencies: None.

(f) Programs Mandated on Local Agencies or School Districts: None.

(g) Costs Imposed on any Local Agency or School District that is Required to be Reimbursed Under Part 7 (commencing with Section 17500) of Division 4, Government Code: None.

(h) Effect on Housing Costs: None.

Effect on Small Business

It has been determined that the adoption of these regulations may affect small business. The Commission has drafted the regulations in Plain English pursuant to Government Code sections 11342.580 and 11346.2(a)(1).

Consideration of Alternatives

The Commission must determine that no reasonable alternative considered by the Commission, or that has otherwise been identified and brought to the attention of the Commission, would be more effective in carrying out the purpose for which the action is proposed, would be as effective and less burdensome to affected private persons than the proposed action, or would be more cost-effective to affected private persons and equally effective in implementing the statutory policy or other provision of law.

FISH AND GAME COMMISSION

Sonke Mastrup  
Executive Director

Dated: April 30, 2013



SAN FRANCISCO  
CHAMBER OF COMMERCE

May 10, 2013

The Honorable David Chiu, President  
San Francisco Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102

File 130286

Bos-11  
page  
Mayor Lee  
M. Moyer - Port

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
MAY 13 PM 4:00

RE: SUPPORT: File #130286; Term Sheet – Development of Seawall Lot 337 and Pier 48 and Finding of Fiscal Feasibility

Dear President Chiu;

The San Francisco Chamber of Commerce, representing over 1500 local businesses, is pleased to support the Resolution (File No. 130286) endorsing the Term Sheet between the Port of San Francisco and Seawall Lot 337 Associates for the proposed development of Seawall Lot 337 and Pier 48, and finding the "Mission Rock" project fiscally feasible under Chapter 29 of the Administrative Code.

Under the proposed Term Sheet, Seawall Lot 337 Associates or an affiliate would construct a mixed use development ("Mission Rock") incorporating residential, office, retail, exhibition and parking uses as well as three public parks totaling eight acres on Seawall 337 and Pier 48.

Mission Rock, a joint project of the San Francisco Giants and the Port, will be San Francisco's newest waterfront neighborhood. The project will generate over 20,000 new jobs across all service sectors, and hundreds of millions of dollars in new property tax increment revenues. It is estimated that annual revenues for businesses located in the Mission Rock area will be over one billion dollars annually.

The San Francisco Chamber of Commerce enthusiastically supports Mission Rock and urges the Board of Supervisors to pass the Resolution to endorse the Term Sheet, enabling this exciting project to move forward.

Sincerely,

Jim Lazarus  
Senior Vice President for Public Policy

cc: Clerk of the Board of Supervisors – please distribute to all Supervisors; Mayor Ed Lee;  
Monique Moyer, Port of San Francisco

**BOARD of SUPERVISORS**



**City Hall**  
**1 Dr. Carlton B. Goodlett Place, Room 244**  
**San Francisco 94102-4689**  
**Tel. No. 554-5184**  
**Fax No. 554-5163**  
**TDD/TTY No. 544-5227**

**MEMORANDUM**

**Date:** May 13, 2013  
**To:** Honorable Members, Board of Supervisors  
**From:** Angela Calvillo, Clerk of the Board  
**Subject:** Form 700

This is to inform you that the following individual has submitted a Form 700 Statement:

Sheila Chung-Hagen – Legislative Aide - Leaving

BOARD of SUPERVISORS



City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco 94102-4689  
Tel. No. 554-5184  
Fax No. 554-5163  
TDD/TTY No. 554-5227

---

---

**MEMORANDUM**

---

---

Date: May 15, 2013  
To: Honorable Members, Board of Supervisors  
From: *ACE* Angela Calvillo, Clerk of the Board  
Subject: APPOINTMENT BY THE MAYOR

---

The Mayor has submitted an appointment to the following body:

- Judith F. Karshmer, Health Commission, term ending January 15, 2017

Under the Board's Rules of Order, Section 2.18.3, a Supervisor may request a hearing on an appointment by notifying the Clerk in writing.

Upon receipt of such notice, the Clerk shall refer the appointment to the Rules Committee so that the Board may consider the appointment and act within 30 days of the appointment as provided in Charter, Section 3.100(18).

Please notify me in writing by **12:00 p.m., Wednesday, May 22, 2013**, if you would like to request a hearing on the above referenced appointment.

Attachments



OFFICE OF THE MAYOR  
SAN FRANCISCO



Orig: Rules Clerk  
C: COB, Dep City Atty, Cpage  
EDWIN M. LEE  
MAYOR Acfile

### Notice of Appointment

May 14, 2013

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Carlton B. Goodlett Place  
San Francisco, California 94102

Honorable Board of Supervisors:

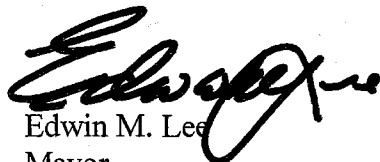
Pursuant to Section 3.100 (18) of the Charter of the City and County of San Francisco, I hereby make the following appointment:

Judith F. Karshmer to the Health Commission, assuming the seat formerly held by Catherine Waters, for a term ending January 15, 2017

I am confident that Judith, an elector of the City and County, will serve our community well. Attached are her qualifications to serve, which will demonstrate how this appointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any questions related to this appointment, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,

  
Edwin M. Lee  
Mayor

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2013 MAY 14 PM 3:24

OFFICE OF THE MAYOR  
SAN FRANCISCO



EDWIN M. LEE  
MAYOR

May 14, 2013

Angela Calvillo  
Clerk of the Board, Board of Supervisors  
San Francisco City Hall  
1 Carlton B. Goodlett Place  
San Francisco, CA 94102

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2013 MAY 14 PM 3:25

Dear Ms. Calvillo,

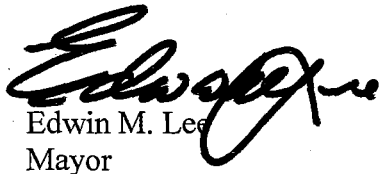
Pursuant to Section 3.100 (18) of the Charter of the City and County of San Francisco, I hereby make the following appointment:

Judith F. Karshmer to the Health Commission, assuming the seat formerly held by Catherine Waters, for a term ending January 15, 2017

I am confident that Judith, an elector of the City and County, will serve our community well. Attached are her qualifications to serve, which will demonstrate how this appointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any questions related to this appointment, please contact my Director of Appointments, Nicole Wheaton, at (415) 554-7940.

Sincerely,

  
Edwin M. Lee  
Mayor

## Curriculum Vitae

**Judith F. Karshmer, Ph.D., PMHCNS-BC**

Dean & Professor  
School of Nursing      University of San Francisco  
2130 Fulton Street      San Francisco, CA 94117  
(415) 422-2949      jfkarshmer@usfca.edu

### Education:

New Mexico State University Las Cruces, NM	Ph.D.	1988	Social Psychology
University of Massachusetts Amherst, MA	M.S.	1981	Social Psychology
Rutgers - The State University of NJ New Brunswick, NJ	M.S.N.	1972	Advanced Psychiatric Nursing
University of Iowa Iowa City, IA	B.S.N.	1970	Nursing

### Academic Positions:

Dean & Professor	School of Nursing University of San Francisco San Francisco, CA	2006-present
Associate Dean for Academic Affairs & Professor	College of Nursing University of South Florida Tampa, FL	2000-2006
Professor (Joint Appointment)	College of Medicine Department of Psychiatry University of South Florida Tampa, FL	2001-2006
Department Head [Chief Academic Officer]	Department of Nursing New Mexico State University Las Cruces, NM	1996- 2000
Academic Visitor	Institute of Psychiatry King's College -- London, England	Summer 1999
Professor	Department of Nursing New Mexico State University	1993-2000
Graduate Program Chair	Department of Nursing New Mexico State University	1992-1997

Associate Professor	New Mexico State University	1986-1993
Assistant Professor	New Mexico State University	1980-1986
Visiting Professor	Hebrew University Henrietta Szold School of Nursing Hadassah Hospital -- Jerusalem, Israel	1979-1980
Instructor	University of Massachusetts Amherst, MA	1972-1977

**Recent/Current Professional Appointments or Offices:**

Commission on Collegiate Nursing Education , Commissioner 2011- present.

American Association of Colleges of Nursing – American Organization of Nurse Executives  
Joint Task Force on Academic-Practice Partnerships, 2010 - present.

California Association of Colleges of Nursing, President, 2010 - present.

Nursing Education Redesign for California, (Betty Irene Moore Nursing Initiative and California  
Institute of Nursing and Health Care) Co-Chair Academic-Service Partnerships Task Force,  
2007 – 2009.

American College of Surgeons, Task Force on Patient Safety Education, 2004 – 2010.

University of South Florida, Health Sciences Center, Interdisciplinary Initiative Task Force, Co-  
Chair 2001 – 2006.

University of South Florida, Health Sciences Center, Aging Initiative Chair, 2001 – 2004.

**Recent Administrative Education**

America Association of Colleges of Nursing - Fuld Leadership for Academic Nursing, 2003 -  
2004.

**Current Journal Editorial/Review Boards:**

Editorial Board: *Journal of Psychosocial Nursing and Mental Health Services*

Review Panel: *Nursing Outlook*

**Current Community Boards:**

St. Mary's Medical Center Community Board  
San Francisco, CA

**Recent Clinical Positions:**

University of South Florida, College of Medicine – Appointment in the Department of  
Psychiatry, Tampa FL, 2001 – 2006.

Hospital Attending Privileges: Memorial Medical Center – Departments of Family Practice and Behavioral Health, Las Cruces, NM, 1999 –2000.

Psychiatric Nurse Practitioner - Behavioral Health, Family Practice Residency, Memorial Medical Center, Las Cruces, NM, 1999 - 2000.

Psychiatric Emergency Service (PES) On-Call Clinical Specialist, Memorial Medical Center, Las Cruces, NM, 1995 - 2000.

**Certification:**

- Clinical Specialist in Adult Psychiatric and Mental Health Nursing American Nurses Credentialing Center, 1996 - present.

**Accreditation Positions:**

- Commission on Collegiate Nursing Education (CCNE), Accreditation Review Committee 2010 – Current
- Commission on Collegiate Nursing Education (CCNE), Program Evaluator – Team Chair; 1998 – Current
- Western Association of School and Colleges (WASC), Site Visitor, 2010 - Current
- National League for Nursing Accrediting Commission, Program Evaluator – Team Leader; 1994 - 1999

**Publications:**

Journals

**Karshmer, J.** (2010) Leadership for Academic-Service Partnerships: A Mandate for the Profession. *Nurse Leader*, 8 (2) 52-55.

Seed, M., Torkelson, D., **Karshmer, J.** (2009) The Clinical Nurse Leader: Helping Psychiatric Mental Health Nurses Transform their Practice. *Journal of the American Psychiatric Nurses Association*, 47 (10), 8-9.

**Karshmer, J.**, Seed, D., Torkelson, D. (2009) The Clinical Nurse Leader: How will the role affect psychiatric Nursing ? *Journal of Psychosocial Nursing and Mental Health Services*, 47 (10) 8-9.

MacIntyre, R., Murray, T., Teel, C., & **Karshmer, J.** (2009). Five Recommendations for Pre-Licensure Clinical Nursing Education. *Journal of Nursing Education*, 48 (8), 447-453.

Hales, A., **Karshmer, J.**, Williams, J, Mann, J., Robbins, L. (2004) Preparing for prescriptive privileges: A standard for the psychiatric-mental health preceptorship. *Perspectives in Psychiatric Care*, 40 (3) 93-103.

Hales, A., Karshmer, J., Montes-Sandoval, L., Glasscock, F., Summers, L., & Williams, J. (2003) The role of the CNS in the public school, *Clinical Nurse Specialist: The Journal for Advanced Nursing Practice*, 17 (2) 95-100.

Klassen, P., Karshmer, J., & Lile, J. (2002) Research-based practice: Applying the standard in nursing education. *Journal of Nursing Education*, 41, 121 – 124.

Summers, L., Williams, J., & Karshmer, J. (2001) Integrated behavioral health: A nurse practitioner – Clinical nurse specialist cooperative. *The 2001 Sourcebook for Advanced Practice Nurse*, 20-22.

Koenes, S., & Karshmer, J. (2000) Depression: A comparison study between blind and sighted adolescents. *Issues in Mental Health Nursing*, 21, 1 – 12.

Ford, T., Karshmer, J., Hales, A. (2000) Using standards of Practice and key clinical points for teaching psychiatric-mental health nursing. *Nurse Educator*, 25 (3) 149 – 152.

Hales, A., Karshmer, J., Montes-Sandoval, L., & Fiszbein, A. (1998) Preparing for prescriptive privileges: A CNS-physician collaborative model. *Clinical Nurse Specialist: The Journal for Advance Nursing Practice*, 12 (2) 73-81.

Karshmer, J. & Hales, A. (1997) The role of the psychiatric CNS in the emergency department. *Clinical Nurse Specialist: The Journal for Advanced Nursing Practice*, 11 (6) 264-268.

Karshmer, J. & Karshmer, A. (1995) Hand-held computing in the patient care setting: A pilot project. *Journal of the American Medical Informatics Association*, 19, 7 - 11.

Borges, W, Karshmer, J., Summers, L., and (1995) Psychiatric emergency service: Using available resources. *Journal of Nursing Administration*, 25 (1), 31-38.

Karshmer, J. (1993) *Patient care blueprints: An innovation for comprehensive patient care management*. Nursing Professional Reports, Department of Nursing, New Mexico State University.

Karshmer, J. (1992) Nine rules of thumb to make communications work. *Nursing Management*, 23 (11), 80I-80P.

Karshmer, J. (1991) Expert nursing diagnoses the link between nursing care plans and patient classification systems. *Journal of Nursing Administration*, 21 (1), 31-39.

Karshmer, J. (1990) Student developed nursing care plans: A doomed educational expectation. Accepted for publication in *Nursing Outlook*.

Karshmer, J. (1990) Just say yes. *Nursing '90*, November 124-128.

**Karshmer, J.** (1982) Rules of thumb: Hints for the psychiatric nursing student. *Journal of Psychiatric Nursing and Mental Health Services*, 20 (3), 25-29.

**Karshmer, J., Kornfeld-Jacobs, G., & Carr, A.** (1980) Causal attributions: Bias in the nurse-patient relationship. *Journal of Psychiatric Nursing and Mental Health Services*, 18 (5), 25-30.

Berger, S., Carli, L., Hammersla, K., **Karshmer, J.**, & Sanchez, M. (1979) Motoric and symbolic mediation in observational learning. *Journal of Personality and Social Psychology*, 37 (5), 735-746.

**Karshmer, J.** (1978) The application of social learning theory to aggression. *Perspectives in Psychiatric Care*, 16 (5-6), 223-227.

LaMonica, E., & **Karshmer, J.** (1978) Empathy: Educating nurses in professional practice. *Journal of Nursing Education*, 17 (2), 3-11.

Kornfeld-Jacobs, G., & **Karshmer, J.** (1977) A collaborative model for university teaching education and agency staff development. *Journal of Psychiatric Nursing and Mental Health Services*, 1977, 15 (11), 15-22.

**Karshmer, J.** (1974) Simulations and games as growth group experiences. NBS Publication #395, *Simulation and Gaming*, June 312-315.

#### Book Chapters:

**Karshmer, J.** (1989) Human sexuality. In *Psychiatric Mental Health Nursing - The Therapeutic Use of Self*. L. Birckhead (Ed.) Philadelphia: J.B. Lippincott, 549-566.

**Karshmer, J.** (1988) Health Schemata: Development and Expectancy Effects. Doctoral Dissertation. Las Cruces, NM: New Mexico State University.

#### Manuals:

**Karshmer, J., Lile, J., Klassen, P.** (1998) *Research Based Skills Manuals*. [Comprehensive, research-based teaching manuals, including: handwashing, vital signs (temperature, respiration, blood pressure) wound care, dressing change, NG tubes, indwelling catheters, application of heat and cold, restraints, backrub, IM injections, positioning, ROM, isolation techniques and universal precautions]. Las Cruces, NM: New Mexico State University, Department of Nursing.

**Karshmer, J.** (1989) Nursing diagnoses based patient classification system. *Guidelines for Nursing Practice*. Las Cruces, NM: Mesilla Valley Hospital Practice Standards.

**Karshmer, J.** (1988) *Psychiatric Nursing - A practical approach*. An eight-part video course for psychiatric nursing staff development used for orientation training at the Mesilla Valley Hospital (Las Cruces, NM) and affiliate hospitals.

**Abstracts:**

Wallach P., Ferguson D., Wathington D., Karshmer J. (2004) An Intercollegiate Collaborative OSCE, Association for Medical Education in Europe, CD.

Karshmer, J. (2004) Health Schemata, Biasing Symptom Reporting. 15<sup>th</sup> International Nursing Research Congress, Sigma Theta Tau International, CD.

Karshmer, J., Chandler, R., Hernandez, I., Villagomez, L., & Robinson, S. (2004) Preparing Future Faculty: A Nursing Perspective. 15<sup>th</sup> International Nursing Research Congress, Sigma Theta Tau International, CD.

Karshmer, J. (2003) Community Clinical Education Collaborative, National League for Nursing Educational Summit 2003, CD.

Karshmer, J. (1998) Research Based Practice: Preparing the Nurse for the 21<sup>st</sup> Century. *Communicating Nursing Research, Vol. 31: Partnerships: Putting it all Together*. Boulder, CO: Western Institute of Nursing, 101.

Karshmer, J., Lile, J., & Klassen, P. (1998) Designing Research Based Courses: "Hands-On" Practice. *Communicating Nursing Research, Vol. 31: Partnerships: Putting it all Together*. Boulder, CO: Western Institute of Nursing, 103.

Karshmer, J. (1994) Patient Care Blueprints: An Innovation for Nursing Care and Management. *Communicating Nursing Research, Vol. 27: Partnerships: Putting it all Together*. Boulder, CO: Western Institute of Nursing, 119.

Karshmer, J. & Hess, J. (1991) J. Effects of Inconsistency Between Patient and Health Care Provider Beliefs on Compliance. *Communicating Nursing Research, Vol. 24: Partnerships: Putting it all Together*. Boulder, CO: Western Institute of Nursing, 134.

Karshmer, J. (1988) Health schemata: Development and expectancy effects. Dissertation Abstracts.

**Funding:**

PI "Preparing the New Nursing Graduate for Professional Practice in Non-Traditional Settings: A Collaborative, University of San Francisco, Community Health Partnership, Inc., and California School Nurses Organization. California Institute for Nursing and Health Care, 2010, \$80,000.

PI "Helene Fuld Trust Scholarship Fund for Baccalaureate Nursing Students" The Helene Fuld Health Trust, 2008, \$750,000.

PI US Department of Health & Human Services, "Faculty Loan Repayment Program, The Health Resources and Services Administration" Bureau of Clinician Recruitment and Service, 2008.



PI. US Department of Health & Human Services, "Scholarships for Disadvantaged Students" (T08) Grant Number: T08HP09279, 2008, \$85,170; Grant Number: T08HP07205, 2007, \$58,037; Grant Number: T08HP07205, 2006 \$67,059.

PI. US Department of Health & Human Services, "Advanced Education Nursing Traineeship" (A10) Grant Number: A10HP05114-05-00, 2009. \$92,234; Grant Number: A10HP05114, 2008, \$79,556; Grant Number: A10HP05114, 2007, \$62,676; Grant Number: A10HP05114, 2006, \$57,127.

Co-PI. "Disaster and Trauma Training" US Department of Health & Human Services, Advanced Nursing Education Program 2004-06, \$620,000.

Co-PI. "USF Sarasota-Manatee Nursing Informatics Demonstration Projects" US Department of Health & Human Services, 2004-06, \$258,000.

PI. "Geropsychiatric Nurse Practitioner Program" US Department of Health & Human Services, Advanced Nursing Education Program 2002-2005, \$720,200.

PI. "Registered Nurse and ARNP Clinical Experiences in Rural and Underserved Areas" University of South Florida, Health Sciences Center Area Health Education Center (AHEC) 2003-04, \$47,600; 2004-05, \$54,000.

PI. "Using Information Technologies for Monitoring Key Health Indices Among Underserved Elderly: An Innovative Approach to Increase Access to Health Care" University of South Florida, University Community Initiative 2001-02, \$56,000.

PI. "Graduate Student Traineeships" US Department of Health & Human Services, Public Health Service, Health Resources Administration, 1995; 1996; 1997; 1998. \$22,000 – \$89,000.

PI. "Hand-held Computing and Patient Documentation" New Mexico State University-College of Human and Community Services, Mini-Grant 1994, \$38,000.

PI. , "Graduate Nursing Education Grant" The Southern Area Health Education Center, January 1992, \$58,000.

PI. "Computer Aided Instruction/Audio Visual Technology Grant" The Helene Fuld Health Trust, 1991, \$98,000.

PI. New Mexico State University-College of Human and Community Services, Mini-Grant, 1991, \$17,000.

PI. "The Interaction between the Diagnosis and Treatment Prescribed by the Health Care Provider and the Perceptions of the Patient: Impact on Symptom Improvement and Patient Outcome" Boehringer Mannheim Diagnostics, Inc., Bio-Dynamics Division -- Equipment Grant - Chemstrip bG, Auto-Chek bG, & Autoslix Research Materials," 1986, \$10,000.

PI. "Empirical Investigation of Health Schemata Development" New Mexico State University-College of Human and Community Services, Faculty Research Funding, 1986, \$5,000.

PI. Grant, "Health Schemata Development" New Mexico State University-College of Arts and Sciences, Mini- 1985, \$2,000.

Co-Investigator. "Hypertension in Minority Populations" National Institutes of Health #1T32 H10735-01, Trainee, Research Project on S. Solomon, Principle Investigator, 1979 & 1981, \$28,000.

**Copyright:**

Karshmer, J. & Mesilla Valley Hospital (©1989) *Nursing diagnoses based patient classification system*. Mesilla Valley Hospital: Las Cruces, NM.

**Webinars:**

*Designing & Implementing a DNP Program: Practical Solutions to Practical Problems. A Three-Part Webinar Series.* J. Karshmer & C. Stegbauer. American Association of Colleges of Nursing, February 8 & 21, March 30, 2011.

*New Graduate RN Transition Programming: California Informational Web Conference.* D. Jones, N. West, J. Karshmer, & C. White. February 22, 2011

**Invited Papers/Presentations/Workshops**

**International:**

*Health Promotion Outreach. Immersion Program for Nursing Students*, Dangriga, Belize, January 12-19, 2008.

*Nursing Education in the United States*, Jinan Council of Nurses, Jinan, China, October 25-26, 2007.

*International Advances in Nursing Education: Historical Perspectives and Future Opportunities.* China Association of Vocational Nursing Programs, Beijing, China, Oct. 22-24, 2007.

*Nursing Research Residency: An Academic-Practice Partnership*, (Karshmer, Stamp, Olney, Cobb, Hartranft) 17<sup>th</sup> International Nursing Research Congress, Sigma Theta Tau International, Montreal, Canada, July 19, 2006.

*Objective Structured Clinical Skills Examination (OSCE): An Interdisciplinary Approach*, American Association of Colleges of Nursing Summer Seminar, Vancouver, British Columbia, July 27, 2005.

*An Intercollegiate Collaborative OSCE*, Association of Medical Educators in Europe. (Wallach, Ferguson, Wathington, Karshmer) Endinburgh, Scotland, September 2-9, 2004.

*Using Information Technologies for Monitoring Key Health Indices among Undeserved Elderly: A Computer-based Self-help Monitoring System.* 9<sup>th</sup> International Conference on Computers Helping People with Special Needs, Université Pierre et Marie Curie, Paris, France, July 7-9, 2004.

*Health Schemata, Biasing Symptom Reporting.* 15<sup>th</sup> International Nursing Research Congress, Sigma Theta Tau International, Dublin, Ireland, July 23, 2004.

*Preparing Future Faculty: A Nursing Perspective.* 15<sup>th</sup> International Nursing Research Congress, Sigma Theta Tau International, Ireland, July 24, 2004.

*An Overview of Advanced Practice Psychiatric Nursing in the US* -- Psychiatry Institute, King's College, London, England, June 25, 1999.

*Nursing Leadership & Management Workshop* -- 20TFW Hospital, Upper Heyford, England, July 20 & 23, 1990.

*Leadership and Management: A View from the Top and Bottom (Leadership Forum)* -- 97<sup>th</sup> General Hospital, Frankfurt Army Regional Medical Center, Frankfurt am Main, West Germany, March, 15, 1990.

*Nursing Research: The Process and Application* -- 97<sup>th</sup> General Hospital, Frankfurt Army Regional Medical Center, Frankfurt am Main, West Germany, March, 2, 1990.

*Rethinking Nursing Practice: A Conceptual Update* -- United States Airforce Nursing Workshop, USAF Regional Hospital, Lakenheath, England, UK, March, 17, 1987.

*Nursing Research: Translating Results into Practice* -- Association for Nursing Research, USAF Regional Hospital, Lakenheath, England, UK, March 5, 1987.

*Clinical Practice as a Teaching Responsibility* -- Heneritta Szold School of Nursing, Hebrew University, Jerusalem, Israel, April 21, 1980.

Community-based Psychiatric Nursing -- Israeli Nurses Association, Jerusalem, Israel, November 15, 1979

**National/Regional:**

*Future of Nursing: The Campaign for Action & the Role of the Dean.* American Association of Colleges of Nursing Spring 2011 Semi-Annual Meeting (with S. Hassmilller, K. Hoover, S. Bakewell-Sachs). Washington, DC, Marcy 19-22, 2011.

*Developing & Using DNP Prepared Faculty.* American Association of Colleges of Nursing 2011 Doctoral Education Conference (with J. Herman). San Diego, CA, January 26-29, 2011.

*Leveraging Resources Through Strategic Partnerships.* American Association of Colleges of Nursing Fall 2010 Semi-Annual Meeting (with J. Beal, J. Bakewell-Sachs, J. Erickson), Washington, DC, October 30 - November 2, 2010.

*Fire, Aim, Ready: DNP – The Challenge in Advancing Advanced Practice.* Third National Doctors of Nursing Practice Conference Innovation and Leadership. San Diego, CA, September 29-October 1, 2010.

*Current Economics: Impact for Private Nursing Education.* Association of California Nurse Leaders Annual Conference, Desert Palm, CA, February 9, 2010.

*Future of DNP Education in California.* 2010 DNP/PhD Nursing Conference, Western University of Health Sciences, Pomona, CA, February 5, 2010.

*Educational Redesign: Practice Education Partnerships,* Mosby's Faculty Development Institute. San Diego, CA · January 3-5, 2010.

*Clinical Simulation: How Much? Too Much?* Technology: Transforming Nursing Education. American Association of Colleges of Nursing, Hot Issues Conference 2009. Salt Lake City, UT, April 23-25, 2009.

*DNP Advanced Practice: Challenging the Definition,* First Annual DNP Conference, Memphis, TN, October 10-11, 2008.

*Evolution and Future of the Clinical Nurse Leader Role,* Catalyst Academy, Newport Beach, CA, May 15, 2008

*Advanced in Nursing Education: A View from the Past to Predict the Future.* Annual Medical-Surgical Nursing Conference, San Francisco, CA, April 4, 2008

*The Nursing Research Residency: An Essential Component of Evidence-Based Practice,* (Karshmer, Cobb, Hartranft, Olney, Stamp). Fifth Annual Summer Institute on Evidence-Based Practice, San Antonio, TX, June 29–July 1, 2006.

*CNL: From Paper to Practice - Providing Structure to the Role,* American Organization of Nurse Executives Annual Meeting, Orlando, FL, April 20, 2006.

*The Future – Surgeons and Nurse Practitioners.* American College of Surgeons, Annual Convention, Chicago, IL, October 21, 2003.

*Community Clinical Education Collaborative,* National League for Nursing Educational Summit, San Antonio, TX, September 17-19, 2003.

*Transforming Nursing Education: A Research Utilization Approach --* Western Institute of Nursing - Phoenix, AZ, May 7, 1998.

*Complementary Approaches to Health Care* -- Sigma Theta Tau Research Conference, University of Texas El Paso, El Paso, TX, May 1, 1998.

*Research Utilization: The Underdeveloped Tool for Teaching Basic Skills* -- University of Colorado - 9<sup>th</sup> Annual Patient Research Symposium, Denver, CO March 20, 1998.

*Hand-Held Computing in the Patient Care Setting: A Pilot Project* -- American Medical Informatics Association, 19th Annual Symposium on Computer Applications in Medical Care. New Orleans, LA, Oct. 28-Nov. 1, 1995.

*Effect of Inconsistency Between Patient and Health Care Provider Beliefs on Compliance* -- Western Institute of Nursing & Western Society for Research in Nursing Conference, Albuquerque, NM, May 1-4, 1991.

*Nursing Scholarship: The State of the Profession* -- Fifth Annual Sigma Theta Tau Research Conference, University of Texas at El Paso, EL Paso, TX, Oct. 4, 1991.

*Facilitating Patient Compliance: An Empowered Nursing Role* -- Sigma Theta Tau Research Conference. Sponsored by Sigma Theta Tau Chapters from: University of New Mexico, University of Arizona, Arizona State University, Northern Arizona State University, Albuquerque, NM, March 19, 1991.

*Patient Compliance: The Effect of Inconsistency between Patients' Beliefs and Beliefs of the Health Care Provider* -- Fourth Annual Sigma Theta Tau Research Conference, University of Texas at El Paso, El Paso, TX, October 26, 1990.

*Health Schemata: Understanding the Patient's Perceptions* -- First Annual Tri Service Research Day, Fort Bliss, El Paso, TX, May 4, 1989.

*Stress Management* -- New Mexico State Attorneys' Annual Convention, Las Cruces, NM April 12, 1986.

*Psychological Assessment of the Elderly* -- New Mexico Council on Aging, Department of Human Services and New Mexico State University TIGRE, Santa Fe, NM, May 22-24 & June 21, 1985.

**State:**

*Building Academic/Service Partnerships. The Annual Magic in Teaching & Simulation Conference*, California Institute for Nursing and Health Care, San Francisco, CA, November 13-14, 2008.

The Betty Irene Moore Speaker Series: Leading the Way in Nursing, A Conversation with Beverly Malone, Moderator, South San Francisco, November 8, 2008..

The CNL Initiative in California: Asking the Tough Questions. The Clinical Nurse Leader (CNL) Initiative: Improving health Care, San Francisco, CA, August 8, 2008.

*...and lessons learned from Alice, PRICELESS!* Tampa General Hospital Nurse Practice Forum, Tampa, FL, October 18, 2006

*Preparing Future Faculty*, Sigma Theta Tau Chapter Conference, Florida International University, Miami, FL, December 12, 2005

*The Clinical Nurse Leader Pilot Project*, Annual Convention Florida Organization of Nurse Executives (FONE). St. Augustine, FL, June 23, 2005.

*CNL: Innovation in Nursing Education*, Key Note Presentation at the Annual Meeting of the Florida Organization of Nurse Executives (FONE). St. Petersburg, FL, October 21, 2004.

*Emerging Role of the Psychiatric Nurse Practitioner in College Health*, -- Southwest College Health Association - Las Cruces, NM, October 26-29, 1999.

*The Role of the NP & CNS* --- National Nurse Practitioner Day - Keynote Address  
Broader Area Advanced Practice Council - Las Cruces, NM, November 4, 1998

*The Role of the CNS* -- NM Public Health State Clinician Meeting, Las Cruces, NM, May 15, 1998.

*Wellness and Health in the 21<sup>st</sup> Century: School Health Update*. New Mexico Public Health Division District III, Las Cruces, NM, August 6 - 8, 1997.

*Advanced Practice Nursing: Actual versus Artificial Barriers* -- New Mexico Nurses Association 1996 Convention and Annual Meeting - Tucumcari, NM, September 21, 1996.

**Local:**

*Advancing Nursing Education in California: The CNL and DNP Degree Options*. Kaiser-Permanente, Northern Region, Nurse Directors' Meeting, Oakland, CA, February 6, 2009.

*Advancing Nursing Education in California: The CNL and DNP Degree Options*. Kaiser-Permanente, Northern Region, Nurse Educators' Meeting, Oakland, CA, September 29, 2008.

*CNL Role: Advancing Quality Outcomes*. Kaiser-Permanente, San Francisco Management Retreat, San Francisco June 6, 2008.

*Preparing Future Faculty: Academic Careers Symposium for Doctorally-Prepared Nurses*. University of California-San Francisco, San Francisco, CA, December 12, 2007.

*Future of Nursing Education*, San Francisco General Hospital, Nursing Leadership Forum, October 29, 2007.

*CNL: Innovation in Nursing Education*, Annual Meeting of the Tampa Bay Organization of Nurse Executives (TBONE). St. Petersburg, FL, September 17, 2004

*PO, CNS, ARNP, ABCDEF... Bobbing for Answer for Answers: The Advanced Practice Role*, Annual Nursing Conference, All Children's Hospital, St. Petersburg, FL, October 13, 2004.

*USF Mini-Med School 2004: Promoting Wellness, Preventing Illness*, Tampa Bay Performing Arts Center, February – March 2004.

*Evidence-Based Practice: Keeping the Nurse at the Bedside*. Key Note Address: Tampa General Hospital Nurses Celebration, November 30, 2003.

*Roles of the Nurse and ARNP: Collaborating with Physicians* -- University of South Florida, College of Medicine, Colloquia Series, November 13, 2002.

*USF Mini-Med School 2002: Promoting Wellness, Preventing Illness*, Tampa Bay Performing Arts Center, February – March 2002.

*Evidence-based Management: A Lesson from Practice*. Key Note Presentation at the Annual Meeting of the Tampa Bay Organization of Nurse Executives (TBONE). St. Petersburg, FL March 22, 2002.

*The Role of the NP & CNS* -- National Nurse Practitioner Day - Keynote Address  
Broader Area Advanced Practice Council - Las Cruces, NM, November 4, 1998.

*Understanding Healing* - Mesilla Valley HOSPICE, Doña Ana County, NM, April 30, 1994.

Life Planning Workshop for Nurses -- Memorial Medical Center, Las Cruces, NM, May 3, 7, & 10, 1993.

*Exploring the Dynamics of Grieving* -- Mesilla Valley HOSPICE, Doña Ana County, NM, April 24, 1993.

*Pacing Yourself* -- Memorial Medical Center, Las Cruces, NM, June 9, 16, & 23, 1992.

*Hospice Retreat* -- Mesilla Valley HOSPICE, Doña Ana County, NM, March 28, 1992.

*Therapeutic Relationships and Extending the Role of the Psychiatric Nurse* -- Memorial Medical Center, Las Cruces, NM, Sept. 25, 1991.

*The Peer Review Process: Communication* -- Memorial Medical Center, Las Cruces, NM, Sept. 19, 1991.

*More Like Ourselves* -- 1989 Nurses' Day Luncheon, New Mexico Nurses Association, Las Cruces, NM, May 6, 1989.

*Understanding Family Dynamics* -- Mesilla Valley HOSPICE, Doña Ana County, NM, October 1987.

*SuperWoman-The Phenomenon of Women Who Do Everything* - The Association (A Professional Women's Group), Las Cruces, NM, July 16, 1986.

*The Frail Elderly - Hints to Significant Communication* -- Munson Senior Center Summer Training Workshop, Las Cruces, NM, July 3, 1986.

*EDUCARE: Stress Management Workshop-A Nine Part Series* -- Member of Design and Presentation Team, Memorial General Hospital, Las Cruces, NM, March 7-April 18, 1985.

*Therapeutic Communication and Interviewing of the Elderly* -- RSVP (Retired Senior Volunteer Program) Training Workshop, Las Cruces, NM, October 7,8, &11, 1985.

*Conflict: An Approach to Change* -- District Nurses' Association of the College of Obstetrics and Gynecology, Las Cruces, NM, October 8, 1985.

*Enriching Communication* -- Friends of the Aging, Las Cruces, NM, September 26, 1985.

*How to Help People Feel Better Through Talking,*" -- RSVP (Retired Senior Volunteer Program) Training Workshop, Las Cruces, NM, June 6, 1985.

*Nursing Care of the Depressed Patient* -- New Mexico State University, College of Human and Community Services, March 10, 1984.

**Consultant Positions:**

Expert Witness – Nursing Practice Standards	Atwood, Malone, Turner, Sabin Attorneys at Law	1999 -2000
Nursing Management Consultant	Memorial Medical Center Las Cruces, NM	1991-1992
Nursing Clinical Consultant	Mesilla Valley Hospital Las Cruces, NM	1988-1989
Nursing Consultant	Frankfurt Army Regional Medical Center Frankfurt, West Germany	1989-1990
Nursing Consultant	20TFW Hospital Upper Heyford, England	1990

**Honors/Awards:**

- New Mexico Nurse Educator of the Year (1994) New Mexico Nurses Association



- Donald C. Roush Award for Teaching Excellence (1992)  
New Mexico State University
- New Mexico Nurse Researcher of the Year (1981) New Mexico Nurses Association

### **Professional Society Membership**

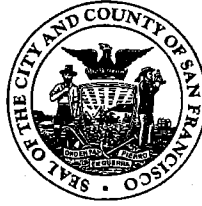
#### **Learned Societies:**

Sigma Theta Tau  
Phi Kappa Phi

#### **Professional Organizations:**

- Association of California Nurse Leaders
- Jesuit Conference of Nursing Programs
- American Psychiatric Nurses Association
- National League for Nursing
- American Nurses Association-California

OFFICE OF THE MAYOR  
SAN FRANCISCO



Orig: Leg Clerk.  
C: BOS-11, COB, Leg Dep  
Dep City Attny EDWIN M. LEE  
Rules Clerk MAYOR  
cpage #file

**Notice of Appointment**

May 14, 2013

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Carlton B. Goodlett Place  
San Francisco, California 94102

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2013 MAY 14 PM 3:24

Honorable Board of Supervisors:

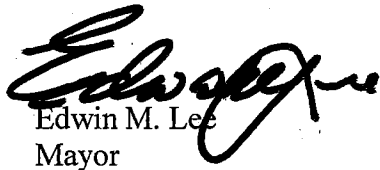
Pursuant to Section 4.117 of the Charter of the City and County of San Francisco, I hereby make the following appointment:

Barbara Seymour Campagnoli to the Entertainment Commission, assuming the seat formerly held by John Newlin, for a term ending July 1, 2014.

Please see the attached resume which demonstrates how this appointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any questions related to this appointment, please contact my Director of Appointments, Nicole Wheaton at 415-554-7940.

Sincerely,

  
Edwin M. Lee  
Mayor

OFFICE OF THE MAYOR  
SAN FRANCISCO



EDWIN M. LEE  
MAYOR

May 14, 2013

Angela Calvillo  
Clerk of the Board, Board of Supervisors  
San Francisco City Hall  
1 Carlton B. Goodlett Place  
San Francisco, CA 94102

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2013 MAY 14 PM 3:27  
u

Dear Ms. Calvillo,

Pursuant to Section 4.117 of the Charter of the City and County of San Francisco, I hereby make the following appointment:

Barbara Seymour Campagnoli to the Entertainment Commission, assuming the seat formerly held by John Newlin, for a term ending July 1, 2014.

Please see the attached resume which demonstrates how this appointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any questions related to this appointment, please contact my Director of Appointments, Nicole Wheaton at 415-554-7940.

Sincerely,

A handwritten signature in black ink, appearing to read "Edwin M. Lee".

Edwin M. Lee  
Mayor

**Personal:** Barbara Seymour Campagnoli  
566 – 42<sup>nd</sup> Avenue  
San Francisco, CA. 94121  
415-203-8468  
bc94121@gmail.com

**Education:** Notre Dame des Victoires High School 1965 – 1969  
San Francisco State University 1969-1974 BA Communications

**Employment:** San Francisco Police Department 1979 - 2009  
San Francisco Environmental Patrol 1978 – 1979  
Broadcast Music Inc., 1977 – 1978  
Sheraton Hotel at Fisherman's Wharf 1976 – 1977  
Jeff's Jeans 1971 – 1973  
Bank of America 1969 - 1977

**Other activities and organizations:**

San Francisco Botanical Garden Society  
Little Sisters of the Poor Auxiliary  
SFPOA  
SFVPOA

---

## Board of Supervisors

---

**To:** BOS Supervisors; Miller, Alisa  
**Subject:** File 120974; Opposition to the Masonic Avenue Cycle Track Project

**From:** Thor Hibbeler [<mailto:thorhibbeler@sbcglobal.net>]  
**Sent:** Monday, May 13, 2013 12:36 PM  
**To:** Lee, Mayor; Board of Supervisors; Breed, London; [ed.reiskin@mta.org](mailto:ed.reiskin@mta.org); [mtaboard@sfmta.com](mailto:mtaboard@sfmta.com)  
**Cc:** [info@savemasonic.com](mailto:info@savemasonic.com)  
**Subject:** Opposition to the Masonic Avenue Cycle Track Project

Dear Mayor Lee, Supervisors, MTA Board members and Mr. Reiskin:

As a resident of 30 years of the North of Panhandle area, I am writing to express my strong opposition to the Masonic Avenue cycle track project. This project will increase congestion on Masonic, especially during rush hour and especially with the increased traffic that will be generated by the new Target store, result in the loss of parking spaces for nearly 3/4 of a mile, increase pollution in the area, jeopardize public safety, and create a great hardship for neighborhood residents, especially those who live on or near Masonic. Also, San Francisco cannot afford to spend \$21 million on this project.

It is my understanding that approximately 32,000 automobiles use Masonic daily, but only a small amount of cyclists. Rather than encourage cyclists to use one of the busiest north-south thoroughfares in San Francisco, they should be encouraged to use the route along nearby Baker Street, a safer route with far fewer motor vehicles.

Masonic can be improved by planting new trees, improving lighting and adding bus shelters, with much less hardship to the neighborhood and cost than the cycle track project.

I am also concerned about the way the cycle track project was developed and approved. I live in the area but did not receive notice that this project was being considered, nor have I received notice of any meetings about it, including the MTA Board meeting at which it was approved.

Please stop this project ASAP, go back to the drawing board and consider a much smaller project to improve Masonic that does not involve the loss of parking spaces, the reduction of travel lanes and the outlay of \$21 million.

Thank you for considering this e-mail.

Sincerely,

Thor Hibbeler

1910 Fell

San Francisco, CA 97117

File 120974

**From:** Kara Montermoso [kmontermoso@gmail.com]  
**Sent:** Monday, May 13, 2013 1:38 PM  
**To:** Lee, Mayor; Board of Supervisors; Breed, London; Farrell, Mark; Mar, Eric (BOS); ed.reiskin@sfmta.com; mtaboard@sfmta.com; maria.lombardo@sfcta.org; tilly.chang@sfcta.org  
**Subject:** Please reconsider the current Masonic plan

Dear Mayor Lee, Supervisors, MTA Board members and Mr. Reiskin:

I am writing to express my strong opposition to the Masonic Avenue cycle track project. This project will increase congestion on Masonic, especially during rush hour and especially with the increased traffic that will be generated by the new Target store, result in the loss of parking spaces for nearly 3/4 of a mile, increase pollution in the area, jeopardize public safety, and create a great hardship for neighborhood residents, especially those who live on or near Masonic.

Also, San Francisco cannot afford to spend \$21 million on this project.

32,000 automobiles use Masonic daily, but only a small amount of cyclists. Rather than encourage cyclists to use one of the busiest north-south thoroughfares in San Francisco, they should be encouraged to use the route along nearby Baker Street, a safer route with far fewer motor vehicles.

Masonic can be improved by planting new trees, improving lighting and adding bus shelters, with much less hardship to the neighborhood and cost than the cycle track project. As Nopa resident with a young family, I appreciate the efforts to increase safety for all on Masonic, but surely we can work out a plan that is not as disruptive, expensive or to the benefit of some groups more than others. Long term construction on Masonic will also have a negative impact on the many families that use and cross Masonic to attend our neighborhood elementary school, New Traditions.

Please stop this project ASAP, go back to the drawing board and consider a much smaller project to improve Masonic that does not involve the loss of parking spaces, the reduction of travel lanes and the outlay of \$21 million.

Thank you for considering this e-mail.

Kara Montermoso  
NoPA resident

File 120974

**From:** Board of Supervisors  
**To:** BOS-Supervisors  
**Subject:** Save Masonic Ave

**From:** Mark J. Brennan [<mailto:brenma22@comcast.net>]  
**Sent:** Friday, May 17, 2013 12:56 PM  
**To:** Mar, Eric (BOS); Farrell, Mark; Breed, London; Board of Supervisors; Lee, Mayor  
**Cc:** [maria.lombardo@sfcta.org](mailto:maria.lombardo@sfcta.org); [mtaboard@sfmta.com](mailto:mtaboard@sfmta.com); [ed.reiskin@sfmta.com](mailto:ed.reiskin@sfmta.com); [tilly.chang@sfcta.org](mailto:tilly.chang@sfcta.org)  
**Subject:** Save Masonic Ave

Dear Mayor Lee, Director Reiskin, Supervisors and MTA Board -

I write to you today to urge you to reconsider the plans from the Bicycle Coalition and the MTA to remove 167 + parking spaces on Masonic Ave and to remove commute lanes in the morning and evening. This idea simply does not make sense, as Masonic is one of the busiest arteries in San Francisco with over 32,000 vehicle trips and nearly 13,000 commuters on the 43 Muni Bus Line.

This project will increase congestion on Masonic, will harass those who live or work in the area and those who need to drive a car (i.e., families, the elderly, the handicapped, those with jobs ...) and does not take into account the soon to be opened Target Store at the old Sear's site. Nor does this anticipate the likely mixed-use development of the old Fireman's Fund site on California (an early report suggests that this site may house 700 new residences).

Perhaps a better solution would be to remove left turns on the Street, or add more traffic lights? I would imagine there are alternatives to spending \$21 million on adding a bicycle lane.

Finally, why the urge to add a bicycle lane on such a busy thoroughfare? This is in addition to the removal of 90 + spaces on Oak and Fell and a traffic commute lane on Oak in order to add a very unnecessary bike lane. I live and work in District 5, indeed, my office has a birds-eye view of the new bike lane on Oak Street. I can assure you that I see almost as many bicyclists riding down the middle lane or the Northern most lane - so as to turn left onto Divisadero - than I see on the dedicated bike lane. These lanes were added even though one block south - Page Street - is a dedicated bicycle route. Most cities in the world realize that there are different modes of transportation involved in daily lives and therefore dedicate certain streets for auto transit only. Streets like Masonic and Oak Street where thousands of commuters take every day should be dedicated to automobiles, while nearby streets that have less vehicle traffic and less commercial properties should focus on pedestrian and bicycle safety.

Please halt this project before it goes any further, come up with a real solution that takes into account those who will be affected. Do not remove parking or commute lanes, and please don't waste \$21 million on this silly plan.

Very truly yours,

Mark Brennan  
575 Cole Street #210  
San Francisco, CA 94117  
(415) 260-9662

## Board of Supervisors

---

**To:** BOS-Supervisors; Miller, Alisa  
**Subject:** File 120974: Masonic Avenue

**From:** Troyann Nilsen [mailto:1troyann@sbcglobal.net]

**Sent:** Monday, May 20, 2013 8:10 AM

**To:** Lee, Mayor

**Cc:** Board of Supervisors; Breed, London; Farrell, Mark; Mar, Eric (BOS); [ed.reiskin@sfmta.com](mailto:ed.reiskin@sfmta.com); [mtaboard@sfmta.com](mailto:mtaboard@sfmta.com); [maria.lombardo@sfcta.org](mailto:maria.lombardo@sfcta.org); [tilly.chang@afcta.org](mailto:tilly.chang@afcta.org)

**Subject:** Masonic Avenue

Dear Mayor Lee:

My husband and I have just been made aware of the MTA's plan to make major changes to Masonic Avenue.

We were informed that all parking is to be eliminated from Fell to Geary; traffic lanes are to be reduced; a raised

bicycle lane is planned; and a strip of trees is going to be installed.

We live on Masonic and if these plans are implemented, traffic will become even worse. There is already

too little parking in San Francisco, and putting in a strip of trees might seem like a good idea the city should

take care of all the trees and plants in Golden Gate Park first.

The MTA is responsible for the awkward new parking in Golden Gate Park. Have any of them or you tried to get

in and out of a parked car on the driver's side if you are handicapped or need to take children out of car seats?

It is very dangerous as cars don't want to stop to let someone open a door on the traffic side.

I think that the city should stop punishing drivers and think of other ways to increase revenue. Many people

do not want to come to our beautiful city any longer.

Please keep the MTA from making any more terrible decisions.

Mrs. Troyann Nilsen



---

**From:** Board of Supervisors  
**To:** BOS-Supervisors  
**Subject:** Masonic Avenue destruction.....

From: Erich Wolf Stratmann [<mailto:ewstratmann@comcast.net>]  
Sent: Tuesday, May 21, 2013 10:49 PM  
To: Lee, Mayor; [BoardofSupervisors@sfgov.org](mailto:BoardofSupervisors@sfgov.org); [londonbreed@sfgov.org](mailto:londonbreed@sfgov.org); [markfarrell@sfgov.org](mailto:markfarrell@sfgov.org);  
Mar, Eric (BOS); [ed.reiskin@sfmta.com](mailto:ed.reiskin@sfmta.com); [maria.lombardo@sfcta.org](mailto:maria.lombardo@sfcta.org); [tilly.chang@sfcta.org](mailto:tilly.chang@sfcta.org)  
Subject: Masonic Avenue destruction.....

To all concerned....

I am a native San Franciscan who has watched the political process in this City be transformed from one concerned with long term and prioritized issues to only those matters that might affect the next two-year election cycle...especially under the locally elected Supervisor system.

Transportation is one responsibility that has been abandoned by the Board of Supervisors and placed in the arms of an independent government in the city, with its own policing and taxing system and with control over most real-estate in the city...the SFMTA.

And this organization is overseen by an appointed Board which admits it has no idea of how to manage the transportation system...I give Muni bus mechanics who earn well over \$300,000 per year as an example of out-of-hand.

Until such time as our elected officials take back RESPONSIBILITY for its operation (a statement that in itself does not have a ring of confidence in it), NOTHING PROPOSED by the the MTA should be acted upon. Especially this plan to reduce traffic on Masonic to two lanes...well decorated as they intend it to be.

We all understand that the policy of the Muni is to punish drivers into giving up their cars, giving them tickets for parking in Event parking areas two hours AFTER Giants Games for example.

But the shortsightedness of this punishment policy will be felt as have other policies and promises of the MUNI gone astray.

Remember that the tunnel under Market Street was to allow for a Champs-Élysées type boulevard on Market Street, without busses or overhead wires.....all autos and pedestrians? Remember that...and the "temporary" blocking of Duboce behind the Safeway during construction of the tunnel? Of course now they are banning cars from Market street and the streetcars never left Duboce.

Muni is now leasing off parking places for bars and coffee houses? I did not know their mandate allowed for removal of parking spaces.

Do you understand that any entrepreneur cannot take muni as each trip (I average 5 locations per day) takes an hour. For me that is 5 hours on Muni. Do you know that 200 "muni inspectors/starters" could be replaced by 1-2 operators of a GPS stem for keeping buses on schedule? Or that part-time bus operators in rush hour would make far more sense....as would requiring that drivers actually come to work..or get fired.

Muni lacks credibility for all its mis-management and thievery. And we know that, just as with the police and firemen and water and street workers etc...rational work rules would lose someone an election and that would break the 2-year rule of focus on City issues.

The intent of the MTA should be to entice folks on to busses or other form of transport....to build bridges or rapid transit in less than 25 years...and not shut down the economy of the city but un-clog its arteries. Remember the Geary Street BART extension? IT is 45 years since Bart began operation and that route is not there as yet...to my knowledge. No, there is more money to be made to spend stupidly by making the City one big 2 hour zone 24 hours per day.

Until the MTA can show it is not run by the wolves in the hen house, that it can draw folks to public transport, be responsible and not falsely represent its plans...in short be honorable and honest in its operation...NOTHING THAT IT PROPOSES SHOULD BE ACTED UPON.

And of course you already know that. Certainly this plan, which is, I am sure, nice lines on somebody's drawing board, is ridiculous and will create a nightmare every time a bus pulls over to take on passengers. You can see that. Two lanes with a stopped bus in one of them? And all those homes being denied street parking and creating dangerous access to their garages. Aren't you clever.

I have yet to join the 54,000 disabled drivers in San Francisco, many of whom are building contractors, as a means to work around the fines and rules that Muni has put in place for an income stream. But that is what Muni has created.....as parking fines are its main source of funds and all rules of economics, after that balance has been tipped, call for the population to create "work-arounds". I will soon join the "blue tag" team in protest.

Erich Stratmann  
415 823 8682

---

**From:** J Larson [larsonyoyo@yahoo.com]  
**Sent:** Wednesday, May 22, 2013 5:16 PM  
**To:** Farrell, Mark; Breed, London; Mar, Eric (BOS); Wiener, Scott; Wiener, Scott; Campos, David; Chiu, David; ed.reisking@sfmta.com; ed.reiskin@sfmta.com; Lee, Mayor; mtaboard@sfmta.com; tilly.chang@sfcta.org; Board of Supervisors  
**Cc:** info@savemasonic.com  
**Subject:** Save Masonic

Dear Mayor Lee, Supervisors, MTA Board and Mr. Reiskin -

I write to you to urge you to stop the proposed project on Masonic Avenue. I speak of the plan to remove commute lanes - vitally needed - and 167 parking spaces. This is a terrible plan that will foster anger, frustration, resentment, and will negatively affect those who travel on Masonic. I work nearby, and I can't think of another north-south route in the City that is as effective as Masonic. I understand there are anecdotal evidence to suggest that Masonic is an extremely dangerous street, but the truth is suggests otherwise. Even the City's own reports state that Masonic is not particularly dangerous, and frankly, since the advent of the dedicated light on Fell and Masonic, accidents have plummeted.

The reality is, that Masonic hosts over 12,000 daily commuters via the 43 and thousands of vehicle trips each day. Like Oak and Fell, there are better alternatives to insert bike lanes than Masonic. Now I hear there are plans to install a raised platform? Idiotic. MTA and the BOS cannot keep taking away parking and commute lanes and then complain about the difficulty of navigating streets, the fact is, MUNI is broken and reducing paths of travel are having a very negative affect on the lives of many.

Please reconsider this silly plan.

J. Larson

---

**From:** Board of Supervisors  
**To:** BOS-Supervisors  
**Subject:** Thank you for supporting SF NERT

---

**From:** Lisa Moore [<mailto:liska75@gmail.com>]  
**Sent:** Thursday, May 16, 2013 6:58 PM  
**To:** Breed, London  
**Cc:** Board of Supervisors; [diane1rivera@aol.com](mailto:diane1rivera@aol.com)  
**Subject:** Thank you for supporting SF NERT

Dear Supervisor Breed,

I live in your district and am a member of the Inner Sunset Neighborhood Emergency Response Team (NERT). This is a terrific program and I know that, because of NERT, San Francisco has increased its resilience to disaster.

Thank you for supporting NERT, SFFD (whose staff do an absolutely amazing job training volunteers), and disaster preparedness.

Sincerely,  
Lisa Moore

---

**From:** Board of Supervisors  
**To:** BOS-Supervisors  
**Subject:** Thank you for your support of SF NERT

---

**From:** Carol Weinstein [<mailto:crae20@hotmail.com>]  
**Sent:** Tuesday, May 14, 2013 2:48 PM  
**To:** Mar, Eric (BOS)  
**Cc:** Board of Supervisors; [diane1rivera@aol.com](mailto:diane1rivera@aol.com)  
**Subject:** Thank you for your support of SF NERT

Dear Supervisor Mar,

I am just writing to thank you for your support of the San Francisco Neighborhood Emergency Response Team (NERT).

San Francisco needs civilians who are prepared to take care of themselves after a disaster; preparation and training are the keys to safety and survival after an emergency. *NERT is the only program in our city that offers free, hands-on disaster preparedness training taught by professional first responders from the San Francisco Fire Department.*

Our NERT instructors are outstanding teachers who live what they teach us. The men and women of the SFFD who train us are some of the best teachers I have ever studied with. There is no way to replicate their knowledge, professional and personal experience with emergency response, and personal dedication to public safety. It is their ongoing effort to train the citizens of San Francisco which keeps us safe as we train with them, and which will keep us all safe as volunteer disaster responders after a severe emergency in San Francisco.

*There is no question that San Francisco will face a severe earthquake in the future, and the NERT program prepares all of us to survive it and to help our neighbors survive it as well.*

Thank you again for all your continued support.

Sincerely,  
Carol Weinstein, SFFD NERT and DCSF Volunteer  
<http://www.linkedin.com/in/crw62>

*Considering how dangerous everything is, nothing is really very frightening.  
Gertrude Stein*

## Board of Supervisors

---

**From:** Lauranne Lee [lauranne.lee@gmail.com]  
**Sent:** Tuesday, May 14, 2013 10:15 AM  
**To:** Board of Supervisors; diane1rivera@aol.com  
**Subject:** Continued Support of the Nert Program

To the San Francisco Board of Supervisors,  
I want to thank each of you for your continued support of our NERT program.  
As all of you know, it is essential to the survival of our great City.  
Keeping this program fully funded and promoted is the essence of the "City That Knows How".  
This visionary support is an investment in the future of San Francisco .  
Let's keep the Barbary Coast spirit alive and continue to support our SFFD !  
In appreciation from District 5,

Lauranne Muir Lee  
"The habit of giving only enhances the desire to give."  
Walt Whitman

## Board of Supervisors

---

**To:** BOS-Supervisors  
**Subject:** NERT program

**From:** Manish Dalia [<mailto:manish.dalia@gmail.com>]

**Sent:** Friday, May 17, 2013 10:29 PM

**To:** Chiu, David

**Cc:** Board of Supervisors; [dianariver@aol.com](mailto:dianariver@aol.com)

**Subject:** NERT program

Hello David,

I recently completed by NERT training and I wanted to email you directly and tell you how valuable I think the program is. Professionally I am a civil engineer so I understand how society impacts the built environment, and how the opposite is true in the case of a disaster. The NERT program empowers citizens to have the knowledge to help themselves and each other.

I look forward to participating in local NERT activities in North Beach and the growth of the program in the future.

Best,  
Manish Dalia  
1818 Mason  
SF, CA 94133  
440-263-6748

---

**From:** Jessica Fisher [jvfish3r@gmail.com]  
**Sent:** Thursday, May 16, 2013 12:40 PM  
**To:** Board of Supervisors  
**Subject:** Please support divestment from fossil fuels (file #130123)

As a resident of San Francisco, I am writing to urge your support for the Resolution urging the Retirement Board of the Employees' Retirement System to divest from publicly-traded fossil fuel companies (file #130123) introduced by Supervisor John Avalos.

Our city has been a leader in addressing climate change and reducing our greenhouse gas emissions. However, the San Francisco Employee's Retirement System has over \$1 billion invested in fossil fuels. If we are serious about ending climate change, then we should not be investing our city funds in oil, gas and coal companies that plan to burn a catastrophic amount of carbon. Instead, our public money should ensure the safety of our communities and promote renewable alternatives.

As a coastal city surrounded by water, San Francisco is extremely vulnerable to climate change. As the sea level rises due to increasing temperature, the effects on Bay Area wetlands, infrastructure, and industry could cost taxpayers like me billions of dollars.

San Francisco should be making investments that are consistent with our climate change policies and that support the public good. It's time for our pension fund to freeze and divest from fossil fuels and invest in the future.

Jessica Fisher

800 Shields st

San Francisco, CA



---

**From:** Board of Supervisors  
**To:** BOS-Supervisors  
**Subject:** Please support divestment from fossil fuels (file #130123)

---

**From:** Elsa Burger [mailto:[e\\_burger@sbcglobal.net](mailto:e_burger@sbcglobal.net)]  
**Sent:** Wednesday, May 15, 2013 6:50 PM  
**To:** Board of Supervisors  
**Subject:** Please support divestment from fossil fuels (file #130123)

Dear London Breed and fellow SF Supervisors-

Why patronize the people who are actively against any efforts to deal with, mitigate, or acknowledge climate change? Please let City monies follow our concern with the continued use of fossil fuels. If Portugal can go almost fossil fuel free, so can the City that knows how!

-Elsa

As a resident of San Francisco, I am writing to urge your support for the Resolution urging the Retirement Board of the Employees' Retirement System to divest from publicly-traded fossil fuel companies (file #130123) introduced by Supervisor John Avalos.

Our city has been a leader in addressing climate change and reducing our greenhouse gas emissions. However, the San Francisco Employee's Retirement System has over \$1 billion invested in fossil fuels. If we are serious about ending climate change, then we should not be investing our city funds in oil, gas and coal companies that plan to burn a catastrophic amount of carbon. Instead, our public money should ensure the safety of our communities and promote renewable alternatives.

As a coastal city surrounded by water, San Francisco is extremely vulnerable to climate change. As the sea level rises due to increasing temperature, the effects on Bay Area wetlands, infrastructure, and industry could cost taxpayers like me billions of dollars.

San Francisco should be making investments that are consistent with our climate change policies and that support the public good. It's time for our pension fund to freeze and divest from fossil fuels and invest in the future.

Elsa Burger

Ivy Street

SF, CA

BOS-11

COR

FILE # 130148

B27 SUB CLERK



**AMERICAN LEGION AUXILIARY**

**Department of California**  
401 Van Ness Avenue, Room 113  
San Francisco, California 94102-4586  
(415) 861-5092  
(415) 861-8365 FAX  
calegionaux@calegionaux.org  
www.calegionaux.org

May 10, 2013

Mayor Edwin Lee  
1 Dr. Carlton B. Goodlett Place  
City Hall Rm 200  
San Francisco, CA 94102-4689

Re: The War Memorial Veterans Building, 401 Van Ness Ave, San Francisco


The American Legion Auxiliary (ALA), Department of California has had its home in the War Memorial Veterans Building, 401 Van Ness Ave, Rm 113, San Francisco, since 1932. You will find enclosed a picture of when the American Legion Auxiliary, Department of California held their 1934 State Convention in the building.

By this correspondence, we place the City and County of San Francisco on notice of the intention of the ALA regarding to proposed closure and seismic retrofit of the War Memorial Veterans Building. The ALA supports and will cooperate with the proposed earthquake retrofit improvements to the building that are scheduled to commence on 1/1/13 and terminate 2 years on approximately 6/30/15. The building will undergo some long time neglected maintenance and improvement as a part of this project.

The ALA will temporarily suspend physical and administrative functions within the War Memorial Veterans Building solely for the purpose of allowing the seismic improvement project to proceed. When the seismic retrofit has progressed so the building is again usable, we will resume full operation in accordance with Military and Veteran Code(s). By cooperating with move out for the buildings seismic retrofit to begin, does not relinquish the rights of the ALA under law. We will not permanently vacate the War Memorial Veterans Building/structure. We fully intend to continue or occupancy and uses of the War Memorial Veterans Building and to remain permanent tenants and users of the building.

The purpose and intention of this letter is to alleviate the concerns of those San Francisco City/County and State of California Veterans & Military Families and Auxiliary Members who have vested beneficial interests in the War Memorial Veterans Building. It is not the intention of the ALA to impede the progress of certain constructive improvements to this building.

Thank you,

  
Peggy Vogele  
Dept. Secretary/Treasurer

Enclosure

CC:

Board of Supervisors-

Dist 01 – Eric Mar

Dist 02 – Mark Farrell

Dist 03 – David Chiu

Dist 04 – Katy Tang

Dist 05 – London Breed

Dist 06 – Jane Kim

Dist 07 – Norman Yee

Dist 08 – Scott Wiener

Dist 09 – David Campos

Dist 10 – Malia Cohen

Dist 11 – John Avalos

Controller, Ben Rosenfield

DEPARTMENT OF CALIFORNIA - SAN FRANCISCO AUG 13 19 1954

100  
111  
112  
113  
114  
115  
116  
117  
118  
119  
120

File # 13068

NSS clerk, NSS  
page, Comm  
Members

We support the transfer of a Type 48 on-sale general public premises license from 493 Broadway Street to 800 Post Street (District 3), to Dan Cowan and Jim Saxton for UNX Enterprises, LLC, dba Café Royale, will serve the public convenience and necessity of the City and County of San Francisco.

Sup. Campos  
✓  
Meli  
✓  
yea

Lisa Quail  
317 Leavenworth, #414  
San Francisco, CA 94102  
05/14/2013

DAVID ELLIOTT LEWIS  
835 OFARRELL ST. #614  
SAN FRANCISCO CA 94109  
MAY 14<sup>TH</sup> 2013

Michael Nulty  
601 Van Ness Avenue, #E723  
San Francisco, CA 94102

*Michael Nulty*


5/14/13

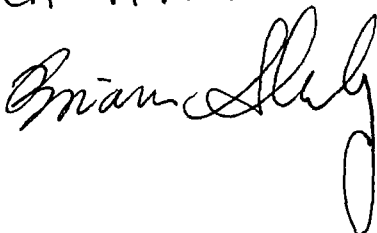
KARIM RANTISI  
90 TURK ST  
S. F. CA 94102  
5/13/13

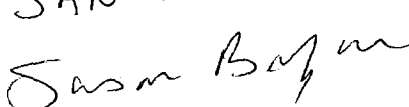
RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2013 MAY 16 AM 10:04  
D

We support the transfer of a Type 48 on-sale general public premises license from 493 Broadway Street to 800 Post Street (District 3), to Dan Cowan and Jim Saxton for UNX Enterprises, LLC, dba Café Royale, will serve the public convenience and necessity of the City and County of San Francisco.

- MARVIS J. PHILLIPS  
Man of Public  
230 EDDY ST #1206 SF  
MAY 14, 2013

- Dennis Isner  
2370 Market St. #385  
S.F. 94114  
 5/14/13

- BRIAN SHEEHY  
561 GEARY ST  
SAN FRANCISCO  
CA 94102  
 5/14/13

Susan Bryan  
308 Eddy St #711  
SAN FRANCISCO, CA 94102  
 5/14/13

We support the transfer of a Type 48 on-sale general public premises license from 493 Broadway Street to 800 Post Street (District 3), to Dan Cowan and Jim Saxton for UNX Enterprises, LLC, dba Café Royale, will serve the public convenience and necessity of the City and County of San Francisco.

YANA HEINSEN  
631 O'FARRELL ST  
SF 94109  
5/14/13

AUSTON WOODS  
631 O'FARRELL ST  
SF. CA 94109  
5/14/13

MION WEINROTH  
631 O'FARRELL ST  
SAN FRANCISCO CA 94109  
5/14/13

JEREL BANKS  
129 TURKS APT 501  
SAN FRANCISCO CA, 94102  
5-14-13

JULIA A ELYONDO  
220 PIERCE ST #8  
SAN FRANCISCO, CA 94117  
5/14/13

TOMMY TALEY  
401 LEARNETH #42  
SAN FRANCISCO CA 94102  
5/14/13



### Request for City Services - Clerk of the Board

Enter Personal Details > Enter Service Request Details > Review & Submit > Attach Photo(s) / File(s) > **Print & Track**

### Successfully Submitted

Thank you for your submission. You will receive an email confirmation with a link to follow the progress of your submission.

If you have any additional requests or questions, you can call us 7 days a week, 24 hours a day at 311 (for calls outside of San Francisco please dial 415-701-2311).

Your Tracking Number is: 2376392

May 17 2013 11:36AM.

Please print a copy for your records. You may close your browser when done.

#### Location Information:

Location Description:

#### Request Details:

Category:	Compliment
Department:	Board of Supervisors (BOS)
Sub-Division:	Clerk of the Board

#### Additional Information:

Additional Request Details:	I extend humongous and tearful appreciation for the members of the board (past and present) responsible for the San Francisco Health Care Security Ordinance. Because of you, I have a chance of recovering use of my left arm and hand, which sustained major injuries and neurological problems from the trauma, from an accident last fall. I work part time in the city, have no insurance, and even with some county healthcare help, cannot afford the almost 500. a month out-of-pocket share-of-cost. The funds allocated by my employer because of this ordinance (and ONLY because of it) mean I can get the necessary healthcare and treatments to move forward with recovery. Without these funds, I would have no choice but to accept PERMANENT disability for treatable conditions. YOU ARE MY HEROES!! Very sincerely, Alisa DePalma
-----------------------------	--

#### Customer Contact Information:

First Name:	alisa
Last Name:	depalma
Primary Phone:	794-1684
Alternate Phone:	
Address Number:	46
Street Name:	lucky drive
City, State:	greenbrae, ca
ZIP Code:	94904
Email:	anonymous@sfgov311.org

Customer requested to be contacted by the department servicing their request:

BACK OFFICE USE ONLY \*\*\*\*\*

Source Agency Request Number:	<input type="text"/>
Responsible Agency Request Number:	<input type="text"/>
Service Request Work Status:	<input type="text"/>
Work Status Updated:	<input type="text"/>

13



Date/ Time: 2013-05-17 08:24:21.617

Service Request  
Number: 2375313

**Request for City  
Services**

**CUSTOMER CONTACT  
INFORMATION:**

Name: **Natalie Lee**  
Phone: **415-341-7445**  
Address:  
Email:

**DEPARTMENTS:**

Department:\* **Board of Supervisors (BOS)**  
Sub-Division:\* **Clerk of the Board**

**PROPERTY ADDRESS:**

Point of Interest:  
Street Number:  
Street Name:  
Street Name 2:  
City:  
ZIP Code:  
X coordinate:  
Y coordinate:  
Latitude:  
Longitude:  
CNN:  
Unverified Address:

**ADDITIONAL LOCATION INFORMATION:**

Location Description:

(e.g. 600-block of Market St. or in front of Main Library entrance)

**REQUEST DETAILS:**

Nature of Request: \* **Complaint**

**ADDITIONAL REQUEST DETAILS:**

Additional Request  
Details: \*

**Caller was to start and say the Oak and fell Bicycle project is not welcomed. Caller says that they were going to make sure that half the parking was going to be revisited and half the parking was to returned after they took two major block of parking. Caller says that the city has these meeting for public opinion but it's was a big waste of time because the MTA had their minds made up no matter what the residents wanted the SFMTA was going to impose there vision on what was going to be regardless. Why even have a meeting because in not democratic at all. Caller says that they wrote to supervisor and the letter to London Breed who cronies sent a response stating takes a bus or ride a bike. Caller says the 21 bus service has been cut back especially on a Sunday. Caller says that spend more time driving around looking for spot to park. Caller says spend about ten dollars more gas on gas looking for a space to park. Caller asks does supervisor take the bus to go grocery shopping the answer is probably not.**

**BACK**

**OFFICE USE \*\*\*\*\***

**Source**

**Agency**

**Request**

**Number:**

**Responsible**

**Agency**

**Request**

**Number:**

**Service**

**Request**

**Work**

**Status:**

**Work**

**Status**

**Updated:**

**Media URL:**

Submit Cancel

---

**From:** Board of Supervisors  
**To:** BOS-Supervisors  
**Subject:** We need exercise bars in all the parks of San Francisco

---

**From:** Bhanu Vikram [<mailto:bhanu1vikram@gmail.com>]  
**Sent:** Thursday, May 16, 2013 7:28 PM  
**To:** Board of Supervisors  
**Subject:** We need exercise bars in all the parks of San Francisco

We need bars like these ones in this video in all the parks of San Francisco: <http://www.youtube.com/watch?v=fObX2A-5O-8>

Bhanu Vikram

---

**From:** Clarke, Jill  
**Sent:** Thursday, May 16, 2013 10:34 AM  
**To:** Nevin, Peggy  
**Subject:** Copy of 12B Waiver Request  
**Attachments:** 12B Waiver Request SSFCC.pdf

Attached is a copy of a 12B waiver request that was submitted to the Contract Monitoring Division. If you have any questions or require additional information, please feel free to contact me.

Thank you very much,  
Jill Obrochta (Clarke)  
DHR Public Safety Team / Sheriff  
415-557-4882

City and County of San Francisco

Edwin M. Lee  
Mayor



Department of Human Resources

Micki Callahan  
Human Resources Director

May 15, 2013

Theresa Sparks, Executive Director  
Human Rights Commission  
25 Van Ness Avenue, Suite 800  
San Francisco, CA 94102

Dear Ms. Sparks:

I respectfully request that the Human Rights Commission grant a waiver of the Chapter 12B requirement (Nondiscrimination in Contracts and Benefits) to administer the Senior Deputy Sheriff promotional examination on November 4, 2013. Attached is a Waiver Request Form for the use of the South San Francisco Conference Center.

It has been an ongoing issue to locate facilities that comply with Administrative Code Sections 12B and meet the needs of the Department of Human Resources, with respect to testing large numbers of candidates. We anticipate as many as 600 candidates for the Senior Deputy Sheriff examination. It is necessary to administer this test in one day using a facility with comprehensive security measures in place that will ensure that the integrity of the test is not compromised. Moreover, the facility must be able to assure a standardized testing environment for all candidates. Without these measures, the examination may be compromised at great expense and liability to the City & County.

The Department of Human Resources Public Safety Team has surveyed numerous alternative sites to determine the most suitable location for the administration of the examination. The rental costs for the Moscone Center and the Bill Graham Civic Auditorium range from \$12,000 - \$30,000, and availability is problematic due to all of the events that come to San Francisco. The cost for renting the South San Francisco Conference Center is \$2,490, the facility contains appropriate security measures and the facility is available on the required date.

There are no HRC-compliant facilities that can meet the requirements necessary for this exam. While the South San Francisco Conference Center does not comply with Section 12B of the Administrative Code, it is the only facility available that meets the requirements for this examination at a reasonable cost.

The Public Safety Team has been in contact with the event coordinator at the South San Francisco Conference Center to encourage them to implement equal benefits for domestic partners.

If you have any questions or require additional information, please contact Jill Obrochta in the Public Safety Team at 557-4882. Thank you for your consideration in this matter.

Sincerely,

A handwritten signature in black ink, appearing to read "Micki Callahan", written over a horizontal line.

Micki Callahan, Human Resources Director  
City & County of San Francisco, Department of Human Resources



**CITY AND COUNTY OF SAN FRANCISCO  
HUMAN RIGHTS COMMISSION**

**S.F. ADMINISTRATIVE CODE CHAPTERS 12B and 14B  
WAIVER REQUEST FORM  
(HRC Form 201)**

FOR HRC USE ONLY
Request Number: _____

➤ **Section 1. Department Information**

Department Head Signature: *[Signature]*  
 Name of Department: HRD/Public Safety Team  
 Department Address: 1 South Van Ness Avenue, San Francisco, CA 94103  
 Contact Person: Jill Obrochta, Senior Personnel Analyst  
 Phone Number: (415) 557-4882                      Fax Number: (415) 551-8934

➤ **Section 2. Contractor Information**

Contractor Name: South San Francisco Conference Center                      Contact Person: Teresa Martinez  
 Contractor Address: 255 South Airport Blvd., South San Francisco, CA, 94080  
 Vendor Number (if known): 76737                      Contact Phone No.: 650-877-8787

➤ **Section 3. Transaction Information**

Date Waiver Request Submitted: 5/15/2013                      Type of Contract: Purchase Order  
 Contract Start Date: 11/4/13                      End Date: 11/4/13                      Dollar Amount of Contract: \$2,490

➤ **Section 4. Administrative Code Chapter to be Waived (please check all that apply)**

- Chapter 12B
- Chapter 14B *Note:* Employment and LBE subcontracting requirements may still be in force even when a 14B waiver (type A or B) is granted.

➤ **Section 5. Waiver Type (Letter of Justification *must* be attached, see Check List on back of page.)**

- A. Sole Source
- B. Emergency (pursuant to Administrative Code §6.60 or 21.15)
- C. Public Entity
- D. No Potential Contractors Comply – Copy of waiver request sent to Board of Supervisors on: 5/15/13
- E. Government Bulk Purchasing Arrangement – Copy of waiver request sent to Board of Supervisors on:
- F. Sham/Shell Entity – Copy of waiver request sent to Board of Supervisors on:
- G. Local Business Enterprise (LBE) (for contracts in excess of \$5 million; see Admin. Code §14B.7.1.3)
- H. Subcontracting Goals

HRC ACTION	
12B Waiver Granted: _____	14B Waiver Granted: _____
12B Waiver Denied: _____	14B Waiver Denied: _____
Reason for Action: _____	
HRC Staff: _____	Date: _____
HRC Staff: _____	Date: _____
HRC Director: _____	Date: _____

DEPARTMENT ACTION – This section must be completed and returned to HRC for waiver types D, E & F.	
Date Waiver Granted: _____	Contract Dollar Amount: _____

City and County of San Francisco



Edwin M. Lee  
Mayor

Department of Public Health  
Barbara A. Garcia, MPA  
Director of Health

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO

2013 MAY 16 AM 9:32

BY \_\_\_\_\_

May 9, 2013

Ms Angela Calvillo  
Clerk of the Board of Supervisors  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4689

Dear Ms Calvillo:

This is to notify the Board of Supervisors that DPH has requested the following waiver from compliance with Chapter 12B of the City's Administrative Code:

**MDM Commercial Enterprises:** To purchase hospital-grade TVs for patient rooms in the new Laguna Honda Hospital. Hospital-grade televisions must meet more stringent requirements for use in patient rooms and are tested by Underwriter Laboratories to be "UL-Listed". Hospital-grade TVs offer more features than consumer grade televisions, such as nurse call interface, clone programming, and safety features.

MDM Commercial Enterprises offers special discounted pricing through a University Healthsystem Consortium/Novation contract, CE01191, that is not available from other vendors. Other hospital grade TV vendors on Novation contracts are not City vendors or are not compliant.

Please contact Contracts Management and Compliance at 554-2839 should you have questions regarding this matter.

Sincerely,

A handwritten signature in cursive script that reads "Jacquie Hale".

Jacquie Hale  
Director, Office of Contract Management and Compliance

Attachments: 12B Waiver Request

**City and County of San Francisco**



**Edwin M. Lee**  
Mayor

**Department of Public Health**  
**Barbara A. Garcia, MPA**  
Director of Health

**MEMORANDUM**

TO: Maria Cordero, Director, Contract Monitoring Division  
THROUGH: Barbara A. Garcia, MPA, Director of Health *W*  
FROM: Jacquie Hale, Director, DPH Office of Contracts Management *JH*  
DATE: May 9, 2013  
SUBJECT: 12B and 14B Waiver

The Department of Public Health (DPH) respectfully requests approval of the attached 12B and 14B Waiver for the following:

**MDM Commercial Enterprises (v#79579)**

**Commodity/Service:** Purchase hospital-grade TVs for patient rooms in the new Laguna Honda Hospital. Hospital-grade televisions must meet more stringent requirements for use in patient rooms and are tested by Underwriter Laboratories to be "UL-Listed". Hospital-grade TVs offer more features than consumer grade televisions, such as nurse call interface, clone programming, and safety features.

**Amount:** Estimated utilization during term is \$150,000

**Funding Source:** General Fund

**Term:** May 15, 2013 through June 30, 2015

**Rationale for this sole source waiver:**

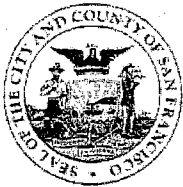
MDM Commercial Enterprises offers special discounted pricing through a University Healthsystem Consortium/Novation contract, CE01191, that is not available from other vendors. Other hospital grade TV vendors on Novation contracts are not City vendors or are not compliant. LHH is working with the vendor to resubmit 12B compliance forms.

The Department's Office of Contract Management and Compliance will continue to support the compliance efforts of the Lesbian, Gay, Bisexual, Transgender unit of the Human Rights Commission with regards to this vendor. The Department will also continue to seek out alternate vendors who are in compliance with the ordinance and will use those vendors when appropriate.

For questions concerning this waiver request, please call the Office of Contract Management at 554-2839.

Thank you for your consideration.





CITY AND COUNTY OF SAN FRANCISCO
HUMAN RIGHTS COMMISSION

S.F. ADMINISTRATIVE CODE CHAPTERS 12B and 14B
WAIVER REQUEST FORM
(HRC Form 201)

FOR HRC USE ONLY
Request Number:

Section 1. Department Information

Department Head Signature: [Signature]
Name of Department: Public Health
Department Address: 101 Grove St. Rm. 307 San Francisco, CA 94102
Contact Person: Jacquie Hale
Phone Number: 554-2607 Fax Number: 554-2555

Section 2. Contractor Information

Contractor Name: MDM Commercial Enterprises Vendor No.: 79579
Contractor Address: 1102 A1A North Suite 205, Ponte Vedra Beach, FL 32082
Contact Person: Contact Phone No.:

Section 3. Transaction Information

Date Waiver Request Submitted: MAY 15 2013 Type of Contract: Equipment
Contract Start Date: 5/15/2013 End Date: 6/30/2015 Dollar Amount of Contract: \$ 130,000

Section 4. Administrative Code Chapter to be Waived (please check all that apply)

- Chapter 12B
Chapter 14B Note: Employment and LBE subcontracting requirements may still be in force even when a 14B waiver (type A or B) is granted.

Section 5. Waiver Type (Letter of Justification must be attached, see Check List on back of page.)

- A. Sole Source
B. Emergency (pursuant to Administrative Code §6.60 or 21.15)
C. Public Entity
D. No Potential Contractors Comply - Copy of waiver request sent to Board of Supervisors on: 5/16/13
E. Government Bulk Purchasing Arrangement - Copy of this request sent to Board of Supervisors on:
F. Sham/Shell Entity - Copy of waiver request sent to Board of Supervisors on:
G. Subcontracting Goals
H. Local Business Enterprise (LBE) (for contracts in excess of \$5 million; see Admin. Code §14B.7.1.3)

HRC ACTION
12B Waiver Granted: 14B Waiver Granted:
12B Waiver Denied: 14B Waiver Denied:
Reason for Action:
HRC Staff: Date:
HRC Staff: Date:
HRC Director: Date:

DEPARTMENT ACTION - This section must be completed and returned to HRC for waiver types D, E & F.
Date Waiver Granted: Contract Dollar Amount:

## CHECK LIST

**You must complete each of the steps below before submitting this form:**

- ▶ Attempt to get the contractor to comply with Administrative Code Chapter 12B requirements. (Applies to Chapter 12B waiver requests only.)
- ▶ Include a letter of justification explaining:
  - The purpose of the contract.
  - Your department's efforts to get the contractor to comply (for Chapter 12B waivers).
  - Why the contract fits the type of waiver being requested (for example, why it is a sole source).
- ▶ Fill in all of the blanks in Sections 1-3.
- ▶ Indicate (in Section 4) which Administrative Code Chapter(s) need to be waived.
- ▶ Indicate (in Section 5) which waiver type is being requested.
- ▶ For waiver types D, E and F, submit a copy of this form to the Clerk of the Board of Supervisors and indicate (in the blank provided on the form) the date this was done.

## ADDITIONAL INFORMATION

**Contract Duration:** Contracts entered into pursuant to a Chapter 12B waiver should be constructed for the shortest reasonable duration so that future contracts may be awarded to a Chapter 12B compliant contractor.

**Chapter 14B. Sole Source, Emergency and LBE Waivers:** Only the bid discounts and departmental good faith outreach efforts requirements of Chapter 14B may be waived. All other provisions of this Chapter still will be in force even if this type of waiver has been granted.

**Chapter 14B. Subcontracting Waivers:** Only the subcontracting goals may be waived. All other provisions of this Chapter still will be in force even if this type of waiver has been granted.

**Waiver Types D, E and F:** These waiver types have additional requirements:

1. The contracting department must notify the Board of Supervisor's that it has requested a waiver of this type.
2. The department must notify the HRC that it has used a waiver granted under one of these provisions. Such notification should take place within five days of the date of use by submitting to the HRC a copy of the approved waiver with the "Department Action" box completed.
3. Departments exercising waiver authority under one of these provisions must appear before a Board of Supervisors committee and report on their use of such waiver authority.

**All modifications** to waived contracts that increase the dollar amount of the contract must have prior HRC approval.

- ✓ **Additional copies** of this form may be downloaded at the Forms Center on the City's intranet at: <http://intranet/>.
- ✓ **Read the *Quick Reference Guide to HRC Waivers* for more information;** copies are available at the Forms Center on the City's intranet at: <http://intranet/>.
- ➔ **Send completed waiver requests to:** HRC, 25 Van Ness Ave., Suite 800, San Francisco, CA 94102-6033.
- ☎ **For further assistance,** contact the HRC at 415-252-2500.

City and County of San Francisco



Edwin M. Lee  
Mayor

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO

2013 MAY 16 AM 9:32

Department of Public Health  
Barbara A. Garcia, MPA  
Director of Health

April 17, 2013

Ms Angela Calvillo  
Clerk of the Board of Supervisors  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4689

Dear Ms Calvillo:

This is to notify the Board of Supervisors that DPH has requested the following waiver from compliance with Chapter 12B of the City's Administrative Code:

**United States Postal Service** - For the rental of PO Boxes for Community Behavioral Health Services, Mental Health Plan Claims Unit and City Clinics. The PO Boxes are used by clients, providers, insurance companies, Medicare, Medi-Cal, and fiscal intermediaries. PO Box numbers and addresses are printed on all return envelopes sent to clients in monthly billing statements, letterhead, and correspondence sent by departments.

The City Clinic requires use of a PO Box address, not the Clinic address, so correspondence is not identifiable as being from or to the STD clinic. A PO box address provides anonymity to assure the privacy of individuals (particularly adolescents and sexual partners) who are receiving health care services at City Clinic.

These PO boxes require a high level of security for checks and confidential patient correspondence. They also require a location close to DPH offices and clinics and on short route between offices.

Please contact Contracts Management and Compliance at 554-2839 should you have questions regarding this matter.

Sincerely,

A handwritten signature in cursive script that reads "Jacquie Hale".

Jacquie Hale

Director, Office of Contract Management and Compliance

Attachments: 12B Waiver Request

City and County of San Francisco



Edwin M. Lee  
Mayor

Department of Public Health

Barbara A. Garcia, MPA  
Director of Health

MEMORANDUM

TO: Maria Cordero, Director, Contract Monitoring Division  
THROUGH: Barbara A. Garcia, MPA, Director of Health *BAG*  
FROM: Jacquie Hale, Director, DPH Office of Contracts Management *JH*  
DATE: April 17, 2013  
SUBJECT: 12B Waiver

The Department of Public Health (DPH) respectfully requests approval of the attached 12B Waiver for the following:

**United States Postal Service (vendor# 58047)**

**Commodity/Service:** Rental of PO Boxes for Community Behavioral Health Services, Mental Health Plan Claims Unit and City Clinics. The PO Boxes are used by clients, providers, insurance companies, Medicare, Medi-Cal, and fiscal intermediaries. PO Box numbers and addresses are printed on all return envelopes sent to clients in monthly billing statements, letterhead, and correspondence sent by departments.

The City Clinic requires use of a PO Box address, not the Clinic address, so correspondence is not identifiable as being from or to the STD clinic. A PO box address provides anonymity to assure the privacy of individuals (particularly adolescents and sexual partners) who are receiving health care services at City Clinic.

These services require a high level of security for checks and confidential patient correspondence. They also require a location close to DPH offices and clinics and on short route between offices. DPH uses CVE, a mental health treatment and vocational training program, for mail pick-up services from the PO Boxes and delivery to the CBHS and SFMHP offices at 1380 Howard and City Clinic.

**Amount:** \$5000  
**Funding Source:** General Funds  
**Term:** July 1, 2013 through June 30, 2014

*\*\* Exempt from 14B consideration when State or Federal funds are involved.*

**Rationale for this sole source waiver:**

DPH did a survey of mail box businesses located in the Civic Center and South of Market areas which yielded 4 possible vendors that meet the location requirements: US Postal Service at Civic Center/Fox Plaza, The UPS Store at 77 Van Ness Ave., Mailboxes 4U at 1230 Market Street and A&T Mail Center at 1072 Folsom Street (location only for City Clinic requirements). USPS and UPS are currently city vendors, Mailboxes 4U and A&T Mail Center are not.

None of the vendors are 12B compliant.

USPS has the best rates for mailbox rental. UPS Mailbox rentals are more expensive than USPS, e.g. Small box for one year is \$320, USPS is \$94. A&T Mail Center pricing is more than USPS; a small box is \$130 a year. Several phone calls to Mailboxes 4U went unanswered.

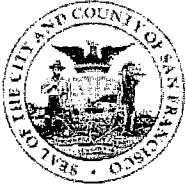
USPS has better security than the other vendors, using USPS PO boxes minimizes the amount of handling of check and confidential mail by people other than USPS and DPH staff.

DPH departments have been using USPS mail boxes since 1998. PO Box addresses are printed on all return billing envelopes, letterhead, and other correspondence. All patients, insurance companies, Medicare, Medical, doctors, and other providers have these PO Box numbers as the mailing addresses for CBHS, Mental Health and City Clinics.

Since no vendors are compliant, USPS meets location and security requirements, is less expensive, and changing the mailing address of the billing offices and clinics would be costly to the departments and create confusion with patients and providers, DPH requests a sole source waiver for USPS PO Boxes.

For questions concerning this waiver request, please call the Office of Contract Management at 554-2839.

Thank you for your consideration.



CITY AND COUNTY OF SAN FRANCISCO
HUMAN RIGHTS COMMISSION

S.F. ADMINISTRATIVE CODE CHAPTERS 12B and 14B
WAIVER REQUEST FORM
(HRC Form 201)

FOR HRC USE ONLY
Request Number:

Section 1. Department Information

Department Head Signature: [Signature]
Name of Department: Public Health
Department Address: 101 Grove St. Rm. 307 San Francisco, CA 94102
Contact Person: Jacquie Hale
Phone Number: 554-2607 Fax Number: 554-2555

Section 2. Contractor Information

Contractor Name: United States Postal Service Vendor No.: 58047
Contractor Address: PO Box 4715 Los Angeles, CA 90096
Contact Person: Contact Phone No.:

Section 3. Transaction Information

Date Waiver Request Submitted: APR 25 2013 Type of Contract:
Contract Start Date: 7/1/2013 End Date: 6/30/2014 Dollar Amount of Contract: \$ 5000

Section 4. Administrative Code Chapter to be Waived (please check all that apply)

- Chapter 12B
Chapter 14B Note: Employment and LBE subcontracting requirements may still be in force even when a 14B waiver (type A or B) is granted.

Section 5. Waiver Type (Letter of Justification must be attached, see Check List on back of page.)

- A. Sole Source
B. Emergency (pursuant to Administrative Code §6.60 or 21.15)
C. Public Entity
D. No Potential Contractors Comply - Copy of waiver request sent to Board of Supervisors on: 5/16/13
E. Government Bulk Purchasing Arrangement - Copy of this request sent to Board of Supervisors on:
F. Sham/Shell Entity - Copy of waiver request sent to Board of Supervisors on:
G. Subcontracting Goals
H. Local Business Enterprise (LBE) (for contracts in excess of \$5 million; see Admin. Code §14B.7.1.3)

HRC ACTION
12B Waiver Granted: 14B Waiver Granted:
12B Waiver Denied: 14B Waiver Denied:
Reason for Action:
HRC Staff: Date:
HRC Staff: Date:
HRC Director: Date:

DEPARTMENT ACTION - This section must be completed and returned to HRC for waiver types D, E & F.
Date Waiver Granted: Contract Dollar Amount:

## CHECK LIST

**You must complete each of the steps below before submitting this form:**

- Attempt to get the contractor to comply with Administrative Code Chapter 12B requirements. (Applies to Chapter 12B waiver requests only.)
- Include a letter of justification explaining:
  - The purpose of the contract.
  - Your department's efforts to get the contractor to comply (for Chapter 12B waivers).
  - Why the contract fits the type of waiver being requested (for example, why it is a sole source).
- Fill in all of the blanks in Sections 1-3.
- Indicate (in Section 4) which Administrative Code Chapter(s) need to be waived.
- Indicate (in Section 5) which waiver type is being requested.
- For waiver types D, E and F, submit a copy of this form to the Clerk of the Board of Supervisors and indicate (in the blank provided on the form) the date this was done.

## ADDITIONAL INFORMATION

**Contract Duration:** Contracts entered into pursuant to a Chapter 12B waiver should be constructed for the shortest reasonable duration so that future contracts may be awarded to a Chapter 12B compliant contractor.

**Chapter 14B. Sole Source, Emergency and LBE Waivers:** Only the bid discounts and departmental good faith outreach efforts requirements of Chapter 14B may be waived. All other provisions of this Chapter still will be in force even if this type of waiver has been granted.

**Chapter 14B. Subcontracting Waivers:** Only the subcontracting goals may be waived. All other provisions of this Chapter still will be in force even if this type of waiver has been granted.

**Waiver Types D, E and F:** These waiver types have additional requirements:

1. The contracting department must notify the Board of Supervisor's that it has requested a waiver of this type.
2. The department must notify the HRC that it has used a waiver granted under one of these provisions. Such notification should take place within five days of the date of use by submitting to the HRC a copy of the approved waiver with the "Department Action" box completed.
3. Departments exercising waiver authority under one of these provisions must appear before a Board of Supervisors committee and report on their use of such waiver authority.

**All modifications** to waived contracts that increase the dollar amount of the contract must have prior HRC approval.

- ✓ **Additional copies** of this form may be downloaded at the Forms Center on the City's intranet at: <http://intranet/>.
- ✓ **Read the Quick Reference Guide to HRC Waivers for more information;** copies are available at the Forms Center on the City's intranet at: <http://intranet/>.
- ➔ **Send completed waiver requests to:** HRC, 25 Van Ness Ave., Suite 800, San Francisco, CA 94102-6033.
- ☎ **For further assistance,** contact the HRC at 415-252-2500.

---

**From:** Board of Supervisors  
**To:** BOS-Supervisors  
**Subject:** Host City Super Bowl announcement

---

**From:** Allen Jones [mailto:jones-allen@att.net]  
**Sent:** Wednesday, May 15, 2013 4:26 PM  
**To:** Board of Supervisors  
**Subject:** Host City Super Bowl announcement

To All Members of the San Francisco Board of Supervisors:

The two things that irritate me most are, Blacks who allow themselves to be played for a fool and Blacks who act a fool by being unruly, just to get what they want.

These to irritants must end before, Blacks can even think about coming together as a people on anything.

I see quite clearly the dwindling Black population in San Francisco. And unless ALL who care, regardless of race take a stand against what I see as corporate racism, this will continue to where I might be the only one left in the city, if you know what I mean.

May 22, 2013 the NFL will announce the city selected to play the role of "Host City" for the 2016 Super Bowl V. I believe San Francisco will be chosen over the South Florida contender. I also believe selecting San Francisco to host that Super Bowl would be a slap in the face to all Blacks who call San Francisco home.

Therefore, I am planning for the next two years to educate ALL who don't like to be played for a fool to read and weigh the claims for yourselves. And if you see thing the way I do, I hope you will join me and just say "NO!" to the Super Bowl.

You will be saying no to an estimated \$300 million in economic boost for the area. But you were not going to get any of that money anyway. However, don't be surprised if by rejecting Super Bowl V for the Bay Area, the National Football League, the San Francisco 49ers and City Hall of San Francisco stop viewing Blacks so disrespectful in future dealings.

Respect is worth a whole lot more than \$300 million.



<http://sf49erfanrevolt.squarespace.com>

Allen Jones  
(415) 756-7733  
[jones-allen@att.net](mailto:jones-allen@att.net)

---

**From:** Board of Supervisors  
**To:** BOS-Supervisors  
**Subject:** Protest of SF Super Bowl host

---

**From:** Allen Jones [mailto:jones-allen@att.net]  
**Sent:** Tuesday, May 21, 2013 11:50 AM  
**To:** Board of Supervisors  
**Subject:** Protest of SF Super Bowl host

To All members of the San Francisco Board of Supervisors,

**Blacks Hired by SF to Sweep NFL, 49ers Dirty Secret?**

The announcement from the National Football League that San Francisco has won, "Host City" for the 2016 Super Bowl L comes with unquestionable pomp but very questionable circumstances, which is everyone's favorite little dirty secret.

San Francisco City Hall, the NFL and the owners of the 49ers are the biggest winners of this great event. However, sharing in the pomp is the city of Santa Clara elected officials; past and present, who made it possible for the team to build its new \$1.2 billion stadium in their city. Another winner, Levi Strauss & Co. who leased naming rights to the stadium for the next two decades at a cost of \$220 million.

However, before anyone starts divvying up the estimated \$300 million to \$500 million for this one event, there might be a big argument over who will spring for the cost of a single broom needed to sweep the dirt under the rug.

The events that persuaded the 49ers to leave Candlestick Park; which they have called home since 1970 can be traced back as far as 1994-95. But more recent events, made it easier to view where the dirt is hidden and who will be left to clean up.

June 15, 2011, NFL commissioner Roger Goodell published a letter called the "Commitment to the Community." The first paragraph of the letter reads, "For the National Football League, the game of football is about more than making plays on the field. It is about making them off the field as well. Our commitment to fans and the communities that support us does not end when the final seconds tick off the game clock."

December 2011, the commissioner announced that the NFL owners voted to loan the San Francisco 49ers \$200 million from its "New Stadium Fund" to complete the financing for their new stadium. The loan sealed the fate of the beloved Candlestick Park stadium, which all involved agreed should be replaced. But more importantly, the loan contradicts the commissioner's letter that the NFL has a commitment to the "Communities that support us."

The NFL commitment was news to the BayView Hunters Point community where Candlestick Park sits. Many community leaders are not too disappointed with the fact that the team is leaving its struggling area of San Francisco. In the 40 plus years of being in the community, neither the team or the NFL has contributed much in support, in fact they have hindered progress in making the area better as some have claimed.

June 2012, the San Francisco Board of Supervisors voted to let the 49ers out of the last year of their Candlestick

Park lease, in the hope that the stadium will be ready for the 2014 NFL season.

Integrity prevents the 49ers from collaborating with the city officials of San Francisco in a scheme.

Integrity prevents fiscally responsible supervisors from even giving an ear to any scheme, even if the pay-off is the "Hundreds of millions" as stated by Supervisor Mark Farrell in hopes of landing the 2016 Super Bowl as he stated.

Racism prevents City Hall from inquiring of BayView residents, about their feelings towards doing further business with the 49ers, who abandoned the Hunters Point community as well as hindered the progress of the 49ers closet neighbor, Alice Griffith Housing aka "Double Rock."

Arrogance prevents the ability to empathize. If Candlestick Park was located in the Castro and the 49ers had turned their back on that gay community, Mayor Lee, and gay supervisors would not be talking "Host City."

Insulting and reprehensible, is the upfront fee of a mere \$1 million to release the 49ers from their 2015 lease of \$6 million, after the team took a \$1.2 billion stadium project out of the struggling BayView community.

April 19, 2012, the 49ers broke ground on their new Santa Clara stadium in a ceremony not open to the public even though public funds were used for the project.

April 19, 2013, a letter sent by the Lawyers Committee for Civil Rights alerted all parties involved, including the commissioner of the NFL the 49ers and the lead contractor(s) Turner/Devcon of a disturbing revelation. As reported by the San Francisco BayView News, minority contractors, more specifically Black contractors, have been excluded from working on the stadium compared to the 70% Black professional players employed by the 32 NFL franchises.

Apparently, "Super Bowl Advisory Committee" lead by Katherine Blackburn, was very impressed by how San Francisco, "Everyone's favorite city" and the city's Super Bowl committee were able to sweep all this dirt under the rug. San Francisco City Hall has already begun to party.

But no worries, after the two week Super Bowl event ends, Blacks will be employed at minimum wage to do the clean up.

Allen Jones is an activist opposed to San Francisco playing "Host City" for the 2016 Super Bowl. You can follow his two year protest at <http://sf49erfanrevolt.squarespace.com>

Allen Jones  
(415) 756-7733  
[jones-allen@att.net](mailto:jones-allen@att.net)  
<http://casegame.squarespace.com>

May 8, 2013

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO

BOS-11  
cpage

2013 MAY 14 PM 2:25

The Honorable City and County of San Francisco Board of Supervisors AK  
City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102 - 4689  
Clerk's Office

At Issue: Affordable Housing in San Francisco

Dear Mayor Lee, President of the Board of Supervisors, Honorable Members of the Board of Supervisors:

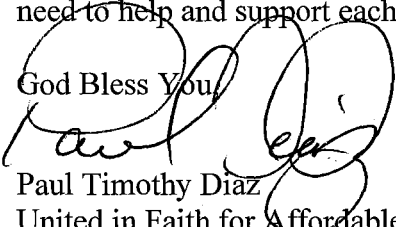
People who have little or no income need affordable housing in San Francisco. Today's San Franciscans must earn, at minimum, \$60,000 per year to maintain self-sustainability, rise above the federal poverty level, and provide for their own basic needs. This income level is not always attainable by otherwise valuable members of our communities. A sustainable city has to include people of all income levels –people who are the first members from our families to graduate from high school and college, who are members of the LGBT/Gender-Q communities and survivors of disabling HIV/AIDS, who are members of older American communities, who are members of disabled American veteran communities. We all need a place to call home and to be part of a community.

We need affordable housing AMI levels to be 0 - 30% of AMI to help those people of the city and county of San Francisco who have no or little income. No one could control the string of affordable housing crises that have caused us great loss to date but we can all work to fix it. We have to grant people who have no or little income the opportunity for consideration to include these communities into the affordable living/affordable housing debate.

I am writing to propose a task force aimed at assessing and providing more support and funding for legal advocacy programs like the original AIDS Benefits Counselors founded by Patrick James & Martha Ball, the Independent Living Resource Center of San Francisco, and the Housing Rights Committee, and encouraging new legal advocacy programs to anticipate and address the needs of low income, disabled, and elderly people in San Francisco.

We all need to help those people who have no or little income. We all need to end the pangs of hunger. We all need to end homelessness. We all need affordable housing. We all need somewhere to call home and to provide a resting place each night. We all need to help and support each other.

God Bless You



Paul Timothy Diaz  
United in Faith for Affordable Housing Advocate  
P.O. Box 193102, San Francisco, California 94119

**You want scary? We've got an eviction map**

<http://www.sfbg.com/politics/2013/04/30/you-want-scary-weve-got-eviction-map>

**Cc: The Honorable Mayor of San Francisco, Edwin Mah Lee**  
**Office of the Mayor**  
**City Hall, Room 200, 1 Dr. Carlton B. Goodlett Place**  
**San Francisco, CA 94102**

**Cc: The Honorable Congresswoman, Leader Nancy Pelosi**  
**90 7th Street, Suite 2-800**  
**San Francisco, CA 94103**

**Cc: The Honorable Senator, Barbara Boxer, Office of U.S. Senator Barbara Boxer**  
**312 N. Spring St. Suite 1748**  
**Los Angeles, CA 90012**

**Cc: The Honorable Assemblyman, Tom Ammiano**  
**State Capitol P.O. Box 942849**  
**Sacramento, CA 94249-0013**  
**Attn.: Ms. Lourdes Machado**

**Cc: The Honorable Assemblyman, Tom Ammiano**  
**455 Golden Gate Avenue, Suite 14300**  
**San Francisco, CA 94102**  
**Attn.: Ms. Lourdes Machado**

**Cc: Mr. Mike Papantonio (Levin Papantonio Thomas Mitchell Rafferty & Proctor, P.A.)**  
**316 South Baylen Street, Suite 600**  
**Pensacola, FL 32502**

**Cc: Mr. Mike Papantonio, Levin Papantonio Thomas Mitchell Rafferty & Proctor, P.A.**  
**P.O. Box 12308**  
**Pensacola, FL 32591**



*electronically*  
Bos-11, page

Edmund G. Brown Jr., Governor  
NATURAL RESOURCES AGENCY  
DEPARTMENT OF FISH AND WILDLIFE  
1807 13<sup>th</sup> Street, Suite 103  
Sacramento, California 95811-7137  
www.wcb.ca.gov  
(916) 445-8448  
Fax (916) 323-0280

RECEIVED WILDLIFE CONSERVATION BOARD  
BOARD OF SUPERVISORS  
SAN FRANCISCO

2013 MAY 14 PM 12:56

AK

MAY 08 2013

San Francisco County Board of Supervisors  
1 Dr. Carlton B. Goodlett Place  
City Hall, Room 244  
San Francisco, California 94102-4689

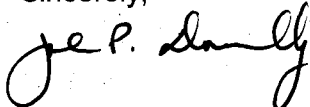
Dear Ladies and Gentlemen:

San Francisco Estuary Invasive Spartina Eradication  
Alameda, Santa Clara, San Mateo, San Francisco, Marin, Sonoma, Napa, Solano and Contra  
Costa counties  
Project ID 2013031

The Wildlife Conservation Board (WCB), in addition to other responsibilities, carries out a program that includes the enhancement or restoration of fish and wildlife habitat.

At this time and in response to a request from the California State Coastal Conservancy, the WCB proposes to consider eradicating invasive Spartina and restoring tidal wetlands in all nine Bay Area counties. This proposal is presently scheduled for the June 4, 2013, Board meeting. A copy of the preliminary agenda is enclosed for your review. A full agenda will follow within two weeks. You may view all agendas and minutes, and/or subscribe to receive them via email on our website at [www.wcb.ca.gov](http://www.wcb.ca.gov).

If you have any questions about this proposal or need additional information, please feel free to contact me at (916) 445-0137.

Sincerely,  
  
John P. Donnelly  
Executive Director

Enclosure

cc: The Honorable Noreen Evans  
Member of the Senate  
State Capitol, Room 4085  
Sacramento, California 95814

The Honorable Mariko Yamada  
Member of the Assembly  
State Capitol, Room 5160  
Sacramento, California 95814

The Honorable Lois Wolk  
Member of the Senate  
State Capitol, Room 5114  
Sacramento, California 95814

The Honorable Marc Levine  
Member of the Assembly  
State Capitol, Room 2137  
Sacramento, California 95814

Scott Wilson, Regional Manager  
CDFW, Bay Delta Region

The Honorable Jim Frazier  
Member of the Assembly  
State Capitol, Room 3091  
Sacramento, California 95814

San Francisco Estuary Invasive Spartina Eradication  
Assembly and Senate Districts continued  
Page 2 of 2

The Honorable Loni Hancock  
Member of the Senate  
State Capitol, Room 2082  
Sacramento, California 95814

The Honorable Jim Frazier  
Member of the Assembly  
State Capitol, Room 3091  
Sacramento, California 95814

The Honorable Ellen M. Corbett  
Member of the Senate  
State Capitol, Room 313  
Sacramento, California 95814

The Honorable Susan Bonilla  
Member of the Assembly  
State Capitol, Room 4140  
Sacramento, California 95814

The Honorable Mark Leno  
Member of the Senate  
State Capitol, Room 5100  
Sacramento, California 95814

The Honorable Nancy Skinner  
Member of the Assembly  
State Capitol, Room 3160  
Sacramento, California 95814

The Honorable Jerry Hill  
Member of the Senate  
State Capitol, Room 5064  
Sacramento, California 95814

The Honorable Joan Buchanan  
Member of the Assembly  
State Capitol, Room 2148  
Sacramento, California 95814

The Honorable Tom Ammiano  
Member of the Assembly  
State Capitol, Room 3146  
Sacramento, California 95814

The Honorable Bob Wieckowski  
Member of the Assembly  
State Capitol, Room 4016  
Sacramento, California 95814

The Honorable Rob Bonta  
Member of the Assembly  
State Capitol, Room 6025  
Sacramento, California 95814

The Honorable Nora Campos  
Member of the Assembly  
State Capitol, Room 3013  
Sacramento, California 95814

The Honorable Philip Y. Ting  
Member of the Assembly  
State Capitol, Room 3173  
Sacramento, California 95814

The Honorable Bill Quirk  
Member of the Assembly  
State Capitol, Room 2175  
Sacramento, California 95814

The Honorable Kevin Mullin  
Member of the Assembly  
State Capitol, Room 3126  
Sacramento, California 95814

The Honorable Richard S. Gordon  
Member of the Assembly  
State Capitol, Room 4126  
Sacramento, California 95814

---

DEPARTMENT OF FISH AND WILDLIFE

**WILDLIFE CONSERVATION BOARD**

1807 13<sup>TH</sup> STREET, SUITE 103  
SACRAMENTO, CALIFORNIA 95811  
(916) 445-8448  
FAX (916) 323-0280  
[www.wcb.ca.gov](http://www.wcb.ca.gov)

**NOTICE OF MEETING**  
**WILDLIFE CONSERVATION BOARD**

June 4, 2013  
2:00 PM  
1/ State Capitol, Room 2040  
Sacramento, California 95814

**PRELIMINARY AGENDA ITEMS**

**ITEM NO.**

1. Roll Call
2. Funding Status — Informational
3. Proposed Consent Calendar (Items 3—12)
- \*4. Approval of Minutes — November 29, 2012; January 24 and March 11 of 2013
- \*5. Recovery of Funds

\* Proposed Consent Calendar

1/ These facilities are accessible to persons with disabilities



- \*6. Hughes Ranch Wetland Enhancement \$315,000.00  
Butte County

To consider the allocation for a grant to the California Waterfowl Association for a cooperative project with the Natural Resource Conservation Service to enhance 369± acres of wetland habitat on privately owned property, located 2 miles southwest of the town of Honcut in Butte County. The purposes of this project are consistent with the proposed funding source that allows for the acquisition, enhancement or restoration of wetlands to protect or enhance a flood protection corridor or bypass in the Central Valley. [Habitat Conservation Fund (Proposition 117), Fish and Game Code Section 2786(d) (Proposition 1E), Inland Wetlands Conservation Program]

- \*7. Sardella Ranch Conservation Easement \$520,000.00  
Tuolumne County

To consider the allocation for a grant to the California Rangeland Trust to assist with the acquisition of a conservation easement over 523± acres of land to preserve, protect and sustain the rangeland, grazing land, grassland, working landscapes, wildlife habitat and watersheds, located 7 miles southeast of the town of Sonora in Tuolumne County. The purposes of this project are consistent with the authorized uses of the proposed funding source, which allows for the protection of grazing land pursuant to the California Rangeland, Grazing Land and Grassland Protection Act (Public Resources Code Section 10330, et seq.), [Safe Drinking Water, Water Quality and Supply, Flood Control, River and Coastal Protection Fund of 2006 (Proposition 84), Public Resources Code Section 75055(d)(1)]

- \*8. San Joaquin River Parkway, Sycamore Island, \$127,000.00  
North Channel Crossing Construction, Augmentation II  
Madera County

To consider the allocation for an augmentation to a previously approved grant to the Department of Water Resources to construct a steel arch culvert crossing at the North Channel of Sycamore Island, located in the San Joaquin River Parkway in Madera County two miles downstream of the State Highway 41 bridge. The purposes of this project are consistent with the authorized uses of the proposed funding source, which allows for the acquisition, development, rehabilitation, restoration and protection of land and water resources located within the boundaries of the San Joaquin River Conservancy. [California Clean Water, Clean Air, Safe Neighborhood Parks, and Coastal Protection Fund (Proposition 40), Public Resources Code Section 5096.650(b)(5)]

- \*9. Yucca Loma Road, Yates Road and Green Tree Boulevard \$5,000.00  
Transportation Project, Parkland Conversion  
San Bernardino County

To consider the exchange of 7± acres owned by the California Department of Fish and Wildlife for 7± acres to be acquired by the Town of Apple Valley (Town) and the County of San Bernardino (County) to allow the Town and County to widen Yates Road and build a bridge over the Mojave River which will connect the Town with the City of Victorville. The purposes of the project are consistent with the proposed funding source. [Safe Drinking Water, Water Quality and Supply, Flood Control, River and Coastal Protection Fund of 2006 (Proposition 84), Public Resources Code Section 75055(b)]

- \*10. Quiota Creek Fish Passage, Phase II \$150,000.00  
Santa Barbara County

To consider the allocation for a grant to the Cachuma Operation and Maintenance Board for a cooperative project with the California Department of Fish and Wildlife to replace a low-water Arizona crossing with an arched culvert at Refugio Road Crossing #1 of Quiota Creek in southern Santa Barbara County. The purposes of this project are consistent with the authorized uses of the proposed funding source, which allows for the acquisition, restoration or enhancement of riparian habitat and aquatic habitat for salmonids and trout to protect or enhance a flood protection corridor or bypass. [Habitat Conservation Fund (Proposition 117), Fish and Game Code Section 2786(e/f) (Proposition 1E)]

- \*11. San Diego County MSCP/HCPLA 2009 (Kemerko) \$578,750.00  
San Diego County

To consider the acceptance of two U.S. Fish and Wildlife Service Habitat Conservation Planning Land Acquisition grants and the approval to subgrant these federal funds to the Endangered Habitats Conservancy (EHC), and to consider a Wildlife Conservation Board grant to the EHC to acquire 132± acres of land to protect core areas of habitat that will benefit threatened and endangered species, and secure key regional wildlife linkages located near the communities of Crest and Harbison Canyon in an unincorporated area of San Diego County. The purposes of this project are consistent with the proposed funding source which allows for the acquisition and protection of habitat that implements or assists in the establishment of Natural Community Conservation Plans. [Safe Drinking Water, Water Quality and Supply, Flood Control, River and Coastal Protection Fund of 2006 (Proposition 84), Public Resources Code Section 75055(c)]

- \*12. Southern California Coastal Wetland Change Analysis ----- \$70,000.00  
Various Counties

To consider the allocation for a grant to Southern California Coastal Water Research Project Authority for a cooperative project with the State Coastal Conservancy and the U.S. Fish and Wildlife Service to provide an initial estimate of change in extent and composition of Southern California's coastal wetlands in Santa Barbara, Ventura, Los Angeles, Orange, and San Diego counties. The purposes of this project are consistent with the authorized uses of the proposed funding source, which can be used for the development of scientific data, habitat mapping and other research information necessary to determine the priorities for restoration and acquisition statewide. [Safe Drinking Water, Water Quality and Supply, Flood Control, River and Coastal Protection Fund of 2006 (Proposition 84), Public Resources Code Section 75055(b)]

13. Upper Shasta River Flow Enhancement Planning \$275,000.00  
Siskiyou County

To consider the allocation for a grant to the Montague Water Conservation District for water conservation and instream flow enhancement planning, feasibility studies and permitting related to water diversions below Dwinell Reservoir, located between the cities of Montague and Weed in Siskiyou County. The purposes of this project are consistent with the authorized uses of the proposed funding source, which allows for the acquisition, restoration or enhancement of riparian habitat and aquatic habitat for salmonids and trout to protect or enhance a flood protection corridor or bypass. [Habitat Conservation Fund (Proposition 117), Fish and Game Code Section 2786(e/f) (Proposition 1E)]

14. Ten Mile River (Perry-Smith Ranch) \$3,510,000.00  
Mendocino County

To consider the allocation for a grant to The Nature Conservancy to acquire a working forest conservation easement over 872± acres of native forest lands located adjacent to, and along the Ten Mile River, north of Inglenook on the Mendocino Coast. The purposes of this project are consistent with the authorized uses of the proposed funding source, which allows for forest conservation and protection projects in order to promote the ecological integrity and economic stability of California's diverse native forests through forest conservation, preservation and restoration of productive managed forest lands, forest reserve areas, redwood forests and other forest types, including the conservation of water resources and natural habitats for native fish, wildlife and plants found on these lands. [Safe Drinking Water, Water Quality and Supply, Flood Control, River and Coastal Protection Fund of 2006 (Proposition 84), Public Resources Code Section 75055(a)]

15. Davis Ranch Riparian and Hedgerow Restoration \$220,000.00  
Colusa County

To consider the allocation for a grant to the National Audubon Society for a cooperative project with the Landowner, the US Fish and Wildlife Service, and the Center for Land-based Learning to restore a 3± mile corridor of riparian habitat, located on privately-owned property adjacent to the Colusa National Wildlife Refuge approximately seven miles southeast of the City of Colusa in Colusa County. The purposes of this project are consistent with the authorized uses of the proposed funding source, which allows for projects to assist farmers in integrating agricultural activities with ecosystem restoration and wildlife protection. [Safe Drinking Water, Water Quality and Supply, Flood Control, River and Coastal Protection Fund of 2006 (Proposition 84), Public Resources Code Section 75055(d)(4)]

16. Garden Bar Preserve \$1,452,000.00  
Nevada County

To consider the allocation for a grant to the Bear Yuba Land Trust to acquire 652± acres of land in Nevada County for the purposes of wildlife habitat protection including riparian, riverine and oak woodland habitat communities, located along the Bear River, approximately 10 miles northwest of the City of Auburn, in Nevada County. The purposes of this project are consistent with the authorized uses of the proposed funding sources which allow for the acquisition of habitat to protect wildlife corridors and linkages, significant natural habitat areas, protection of fully protected species, watersheds and flood protection corridors. [California Clean Water, Clean Air, Safe Neighborhood Parks and Coastal Protection Fund (Proposition 40), Public Resources Code Section 5096.650(a), and Habitat Conservation Fund (Proposition 117), Fish and Game Code Section 2786(b/c)(Proposition 1E)]

17. Royal Gorge \$3,010,000.00  
Placer and Nevada Counties

To consider the allocation for a grant to Truckee Donner Land Trust for a cooperative project with Placer County, Northern Sierra Partnership, the Trust For Public Land and private donors to acquire two parcels totaling 2,520± acres for the purposes of protecting alpine forests and meadows, wildlife corridors, habitat linkages, and to provide future wildlife oriented public use opportunities, located approximately 10 miles west of the City of Truckee, in the Donner Summit area, within Nevada and Placer counties. The purposes of this project are consistent with the authorized uses of the proposed funding source, which allows for the acquisition of corridors linking separate habitat areas to prevent habitat fragmentation and to protect significant natural landscapes and ecosystems and other significant habitat areas. [California Clean Water, Clean Air, Safe Neighborhood Parks and Coastal Protection Fund (Proposition 40), Public Resources Code Section 5096.650(a)]

18. El Dorado Ranch \$3,000,000.00  
El Dorado and Amador Counties

To consider the allocation for a grant to the American River Conservancy (ARC) for a cooperative project with the California Natural Resources Agency to acquire in fee 1,059± acres of land for the protection and preservation of riparian, woodland and native fisheries habitats, and to provide potential future wildlife oriented public use opportunities on land fronting the Cosumnes River, located approximately 15 miles south of the City of Placerville in El Dorado and Amador counties. The purposes of this project are consistent with the authorized uses of the proposed funding sources, which allow for the acquisition and protection of riparian and oak woodland habitats, watershed areas, corridors linking separate habitat areas, prevention of habitat fragmentation and for the development of public access facilities for hunting, fishing and other wildlife compatible recreational activities. [Safe Neighborhood Parks, Clean Water, Clean Air and Coastal Protection Bond Fund (Proposition 12), Public Resources Code Section 5096.350(a)(2) and [California Clean Water, Clean Air, Safe Neighborhood Parks and Coastal Protection Fund (Proposition 40), Public Resources Code Section 5096.650(a)]

19. Sears Point Wetland Restoration \$5,000,000.00  
Sonoma County

To consider the allocation for a grant to Sonoma Land Trust (Trust) for a cooperative project with the U.S. Fish and Wildlife Service, Federal Highway Administration, Environmental Protection Agency, National Fish and Wildlife Foundation, Department of Water Resources and State Coastal Conservancy to restore 955 acres of tidal marsh, located five miles east of the City of Novato on the Trust's Sears Point Property in Sonoma County. The purposes of this project are consistent with the authorized uses of the proposed funding source, which allows for the acquisition, protection and restoration of coastal wetlands, upland areas adjacent to coastal wetlands and coastal watershed lands within the San Francisco Bay Area. [Water Security, Clean Drinking Water, Coastal and Beach Protection Fund of 2002 (Proposition 50), Water Code Section 79572(c)]

20. Wilmar Ranch, Diablo Range Oak Woodland Conservation Easement Monterey County \$270,000.00

To consider the allocation for a grant to California Rangeland Trust to acquire a conservation easement over 2,114± acres of land for the protection and preservation of oak woodlands, oak savannahs, native plants and wildlife habitat, watersheds and agricultural open space in Monterey County. The purposes of this project are consistent with the authorized uses of the proposed funding source, which allows for the preservation of native oak woodland habitat pursuant to the Oak Woodlands Conservation Act (Fish and Game Code Section 1360 et seq.). [Safe Drinking Water, Water Quality and Supply, Flood Control, River and Coastal Protection Fund of 2006 (Proposition 84), Public Resources Code Section 75055(d)(2)]

21. Rancho Vierra Oak Woodland Conservation Easement Monterey County \$660,000.00

To consider the allocation for a grant to Big Sur Land Trust to assist with the acquisition of a conservation easement over 964± acres of land to preserve and protect native oak woodland, grassland, riparian and wildlife habitat, and sustain working landscapes, located 6 miles northeast of the City of Salinas in Monterey County. The purposes of this project are consistent with the authorized uses of the proposed funding source, which allows for the preservation of oak woodlands pursuant to the Oak Woodlands Conservation Act of 2001 (Public Resources Code Section 10330, et seq.), [Safe Drinking Water, Water Quality and Supply, Flood Control, River and Coastal Protection Fund of 2006 (Proposition 84), Public Resources Code Section 75055(d)(2)]

22. Bufford Ranch Conservation Easement Kern County \$570,000.00

To consider the allocation for a grant to the California Rangeland Trust to assist with the acquisition of a conservation easement over 575± acres of land to preserve, protect and sustain the rangeland, grazing land, grassland, working landscapes, wildlife habitat, and watersheds located approximately 12 miles south of Lake Isabella in Kern County. The purposes of this project are consistent with the authorized uses of the proposed funding source, which allows for the protection of grazing land pursuant to the California Rangeland, Grazing Land and Grassland Protection Act (Public Resources Code Section 10330 et seq.), [Safe Drinking Water, Water Quality and Supply, Flood Control, River and Coastal Protection Fund of 2006 (Proposition 84), Public Resources Code Section 75055(d)(1)]

23. Arrastre Canyon ..... \$260,000.00  
Los Angeles County

To consider the allocation for a grant to The Nature Conservancy (TNC), acceptance of settlement funds from the U.S. Department of the Interior Natural Resource Damage Assessment and Restoration Fund (aka ARCO funds), and a U.S. Fish and Wildlife Service Recovery Land Acquisition grant and the approval to subgrant the ARCO funds and grant funds to TNC to acquire 286± acres of land to protect habitat for threatened and endangered species, and maintain habitat connectivity within the upper Santa Clara River floodplain and watershed in Arrastre Canyon, a tributary to the Santa Clara River located just south of community of Acton in Los Angeles County. The purposes of this project are consistent with the authorized uses of the proposed funding sources, which allow for the acquisition of habitat to protect rare, endangered, threatened or fully protected species. [Habitat Conservation Fund (Proposition 117), Fish and Game Code Section 2786(b/c) (Proposition 1E); Water Security, Clean Drinking Water, Coastal and Beach Protection Fund of 2002 (Proposition 50), Water Code Section 79572(a).

24. San Francisco Estuary Invasive Spartina Eradication ..... \$1,500,000.00  
Various Counties

To consider the allocation for a grant to the California State Coastal Conservancy for a project to eradicate approximately 20 acres of the invasive plant Spartina and enhance approximately 80 acres of tidal wetlands at various locations around San Francisco Bay in all nine Bay Area counties. The purposes of this project are consistent with the authorized uses of the proposed funding source, which allows for the acquisition, protection and restoration of coastal wetlands, upland areas adjacent to coastal wetlands and coastal watershed lands within the San Francisco Bay Area. [Water Security, Clean Drinking Water, Coastal and Beach Protection Fund of 2002 (Proposition 50), Water Code Section 79572(c)]

25. **Statewide Strategic Planning for Invasive Plants** **\$273,000.00**  
**Statewide**

To consider the allocation for a grant to California Invasive Plant Council for a cooperative project with the US Forest Service and the California Landscape Conservation Cooperative to enhance habitats and ecosystem function over the long term by identifying, scoping, and prioritizing invasive plant eradication projects that will have the greatest sustainable benefits to wildlife throughout the State. The purposes of this project are consistent with the authorized uses of the proposed funding source, which can be used for the development of scientific data, habitat mapping and other research information necessary to determine the priorities for restoration and acquisition statewide. [Safe Drinking Water, Water Quality and Supply, Flood Control, River and Coastal Protection Fund of 2006 (Proposition 84), Public Resources Code Section 75055(b)]

26. **Strategic Plan Update** **Informational**

Staff will provide the Board an update of the ongoing process to complete a Strategic Plan including estimated timelines and expected deliverables over the course of the next year.





Board of State and Community Corrections  
600 Bercut Drive, Sacramento, CA 95811

916.445.5073 PHONE

916.327.3317 FAX

b SCC.ca.gov

GOVERNOR **Edmund G. Brown Jr.**  
EXECUTIVE DIRECTOR (A) **Scott B. Frizzie**

*BOS-11 page*

May 6, 2013

William P Sifferman, Chief Probation Officer  
San Francisco County Probation  
375 Woodside Avenue  
San Francisco, CA 94127

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2013 MAY 13 PM 4:01  
/x

Dear Chief Sifferman

**DENIAL OF APPLICATION TO HOUSE WARDS TO AGE 21,  
PURSUANT TO SECTION 208.5, WELFARE AND INSTITUTIONS CODE (WIC)**

The Board of State and Community Corrections acknowledges receipt of your application, dated May 3, 2013, to house wards up to the age of 21 in the San Francisco County Youth Guidance Center. We have reviewed the application and based on the representations contained therein have denied your request. We do not find the facility to be a suitable place in which to house wards up the age of 21, as required by WIC 208.5.

In making this decision we evaluated 1) programming for older wards, 2) facility capacity and 3) safety. Programming for older court wards is not available and would take a period of time to develop. The physical plant is such that there is a vacant unit that could be utilized for older wards. However, in creating separation and safety for younger detained individuals, your application raises a potential and significant noncompliance issue (Title 15, California Code of Regulations, Section 1354 Segregation) for the 19 and 20 year olds. As you are aware, noncompliance with Title 15 regulations which is not successfully addressed requires the BSCC Board to make a determination of the suitability of your facility for the confinement of minors pursuant to Welfare and Institutions Code Section 209(d). Thus, it appears that approving your county to hold 19 and 20 year old wards could jeopardize your ability to house minors.

Thank you for bringing this matter to us for consideration. A copy of your application and this denial will remain on file at the BSCC for reference. If you wish to appeal this decision, please refer to the appeal process delineated in Title 15 Section 1314. If you wish to reapply, addressing the above reasons for denial, we will reconsider your application(s). If you have any questions, please feel free to contact us for assistance.

Sincerely,

Toni Gardner, Field Representative  
Facilities Standards and Operations Division

William P. Sifferman  
Chief Probation Officer  
Page 2

(916) 322-1638 [toni.gardner@bscc.ca.gov](mailto:toni.gardner@bscc.ca.gov)

Enclosure

Cc: Presiding Judge, Juvenile Court, San Francisco County  
Chair, Juvenile Justice Commission, San Francisco County  
Chair, Board of Supervisors, San Francisco County  
County Administrator, San Francisco County

---

---

**From:** Board of Supervisors  
**To:** BOS-Supervisors  
**Subject:** CCSF Investment Report for the month of April 2013  
**Attachments:** CCSF Monthly Investment Report for 2013-Apr.pdf

**From:** Starr, Brian  
**Sent:** Wednesday, May 15, 2013 5:00 PM  
**To:** Starr, Brian  
**Cc:** Rosenfield, Ben; Board of Supervisors; 'cynthia.fong@sfcta.org'; 'graziolij@sfusd.edu'; Bullen, Jessica; Cisneros, Jose; Durgy, Michelle; 'sfdocs@sfpl.info'; Lediju, Tonia; Rydstrom, Todd; Marx, Pauline; 'Peter Goldstein'; Torre, Rosanne  
**Subject:** CCSF Investment Report for the month of April 2013

All,

Attached please find the CCSF Investment Report for the month of April 2013.

Thank you,

Brian Starr, CFA  
Investment Analyst  
Office of the Treasurer and Tax Collector  
City and County of San Francisco  
1 Dr. Carlton B. Goodlett Place  
City Hall - Room 140  
San Francisco, CA 94102  
415-554-4487 (phone)  
415-554-5660 (fax)

Office of the Treasurer & Tax Collector  
City and County of San Francisco



José Cisneros, Treasurer

Pauline Marx, Chief Assistant Treasurer  
Michelle Durgy, Chief Investment Officer

Investment Report for the month of April 2013

May 15, 2013

The Honorable Edwin M. Lee  
Mayor of San Francisco  
City Hall, Room 200  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4638

The Honorable Board of Supervisors  
City and County of San Francisco  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4638

Ladies and Gentlemen,

In accordance with the provisions of California State Government Code Section 53646, we forward this report detailing the City's pooled fund portfolio as of April 30, 2013. These investments provide sufficient liquidity to meet expenditure requirements for the next six months and are in compliance with our statement of investment policy and California Code.

This correspondence and its attachments show the investment activity for the month of April 2013 for the portfolios under the Treasurer's management. All pricing and valuation data is obtained from Interactive Data Corporation.

**CCSF Pooled Fund Investment Earnings Statistics \***

<i>(in \$ million)</i>	Current Month		Prior Month	
	Fiscal YTD	April 2013	Fiscal YTD	March 2013
Average Daily Balance	\$ 5,282	\$ 6,259	\$ 5,175	\$ 5,830
Net Earnings	43.83	4.39	39.44	4.00
Earned Income Yield	1.00%	0.85%	1.02%	0.81%

**CCSF Pooled Fund Statistics \***

<i>(in \$ million)</i>	% of Portfolio	Book Value	Market Value	Wtd. Avg. Coupon	Wtd. Avg. YTM	WAM
Investment Type						
U.S. Treasuries	12.1%	\$ 764	\$ 776	1.26%	1.03%	1,147
Federal Agencies	62.8%	4,008	4,045	1.04%	0.94%	1,002
State & Local Government						
Agency Obligations	2.1%	138	136	2.49%	0.56%	450
Public Time Deposits	0.01%	1	1	0.48%	0.48%	324
Negotiable CDs	5.3%	343	342	0.35%	0.30%	140
Commercial Paper	7.2%	461	461	0.00%	0.19%	17
Medium Term Notes	6.2%	402	398	1.66%	0.45%	501
Money Market Funds	4.3%	280	280	0.04%	0.04%	1
<b>Totals</b>	<b>100.0%</b>	<b>\$ 6,396</b>	<b>\$ 6,439</b>	<b>0.98%</b>	<b>0.79%</b>	<b>817</b>

In the remainder of this report, we provide additional information and analytics at the security-level and portfolio-level, as recommended by the California Debt and Investment Advisory Commission.

Very truly yours,

José Cisneros  
Treasurer

cc: Treasury Oversight Committee: Peter Goldstein, Joe Grazioli, Todd Rydstrom  
Ben Rosenfield, Controller, Office of the Controller  
Tonia Lediju, Internal Audit, Office of the Controller  
Cynthia Fong, Deputy Director for Finance & Administration, San Francisco County Transportation Authority  
Jessica Bullen, Fiscal and Policy Analyst  
San Francisco Public Library

\* Please see last page of this report for non-pooled funds holdings and statistics.

## Portfolio Summary Pooled Fund

As of April 30, 2013

<i>(in \$ million)</i>							
Security Type	Par Value	Book Value	Market Value	Market/Book Price	Current % Allocation	Max. Policy Allocation	Compliant?
U.S. Treasuries	\$ 760	\$ 764	\$ 776	101.59	12.05%	100%	Yes
Federal Agencies	3,996	4,008	4,045	100.91	62.81%	85%	Yes
State & Local Government							
Agency Obligations	133	138	136	98.89	2.11%	20%	Yes
Public Time Deposits	1	1	1	100.00	0.01%	100%	Yes
Negotiable CDs	342	343	342	99.93	5.32%	30%	Yes
Bankers Acceptances	-	-	-	-	0.00%	40%	Yes
Commercial Paper	461	461	461	100.04	7.16%	25%	Yes
Medium Term Notes	396	402	398	99.17	6.19%	15%	Yes
Repurchase Agreements	-	-	-	-	0.00%	100%	Yes
Reverse Repurchase/ Securities Lending Agreements	-	-	-	-	0.00%	\$75mm	Yes
Money Market Funds	280	280	280	-	4.35%	100%	Yes
LAIF	-	-	-	-	0.00%	\$50mm	Yes
<b>TOTAL</b>	<b>\$ 6,369</b>	<b>\$ 6,396</b>	<b>\$ 6,439</b>	<b>100.68</b>	<b>100.00%</b>	<b>-</b>	<b>Yes</b>

The City and County of San Francisco uses the following methodology to determine compliance: Compliance is pre-trade and calculated on both a par and market value basis, using the result with the lowest percentage of the overall portfolio value. Cash balances are included in the City's compliance calculations.

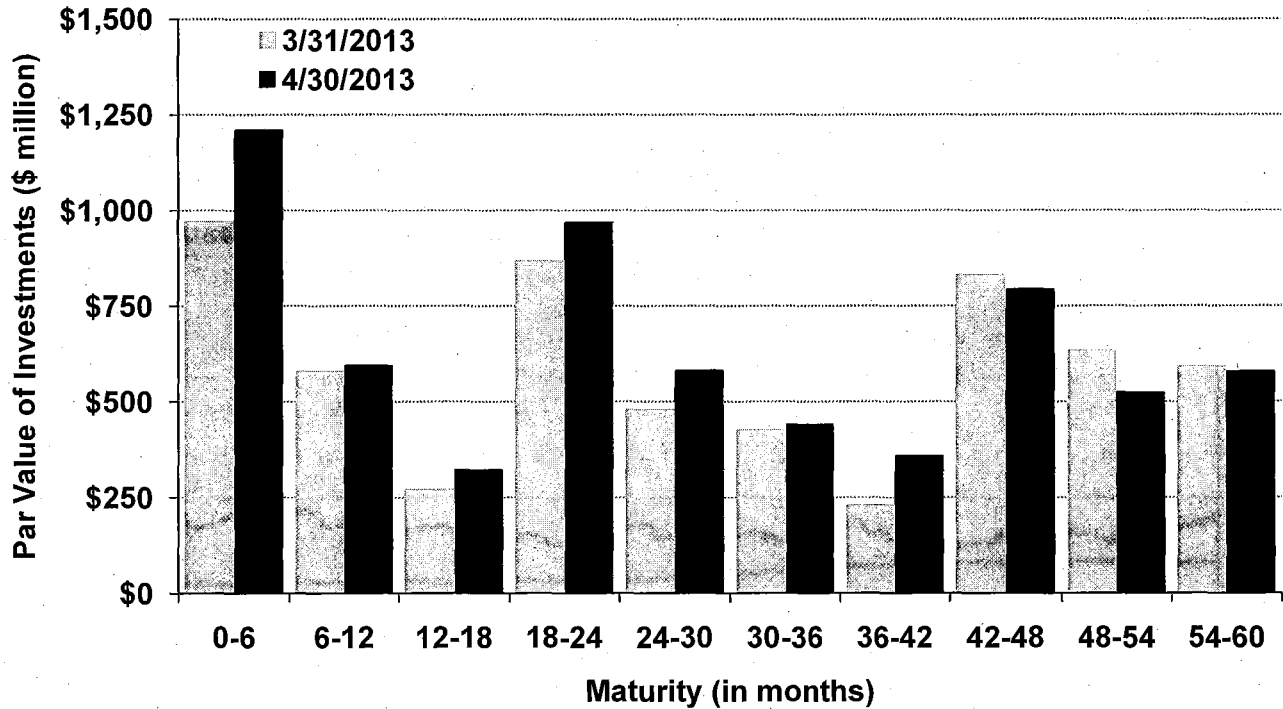
Please note the information in this report does not include cash balances. Due to fluctuations in the market value of the securities held in the Pooled Fund and changes in the City's cash position, the allocation limits may be exceeded on a post-trade compliance basis. In these instances, no compliance violation has occurred, as the policy limits were not exceeded prior to trade execution.

The full Investment Policy can be found at <http://www.sftreasurer.org/>, in the Reports & Plans section of the About menu.

Totals may not add due to rounding.

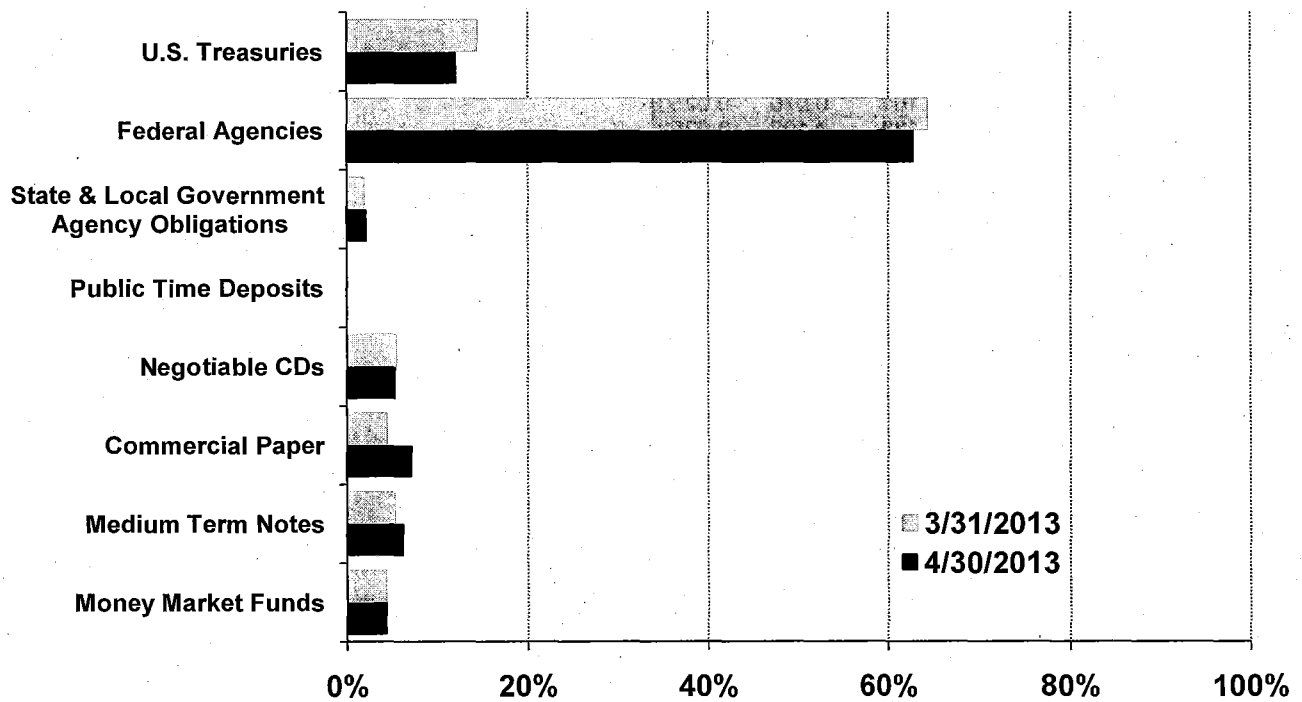
## Portfolio Analysis Pooled Fund

### Par Value of Investments by Maturity

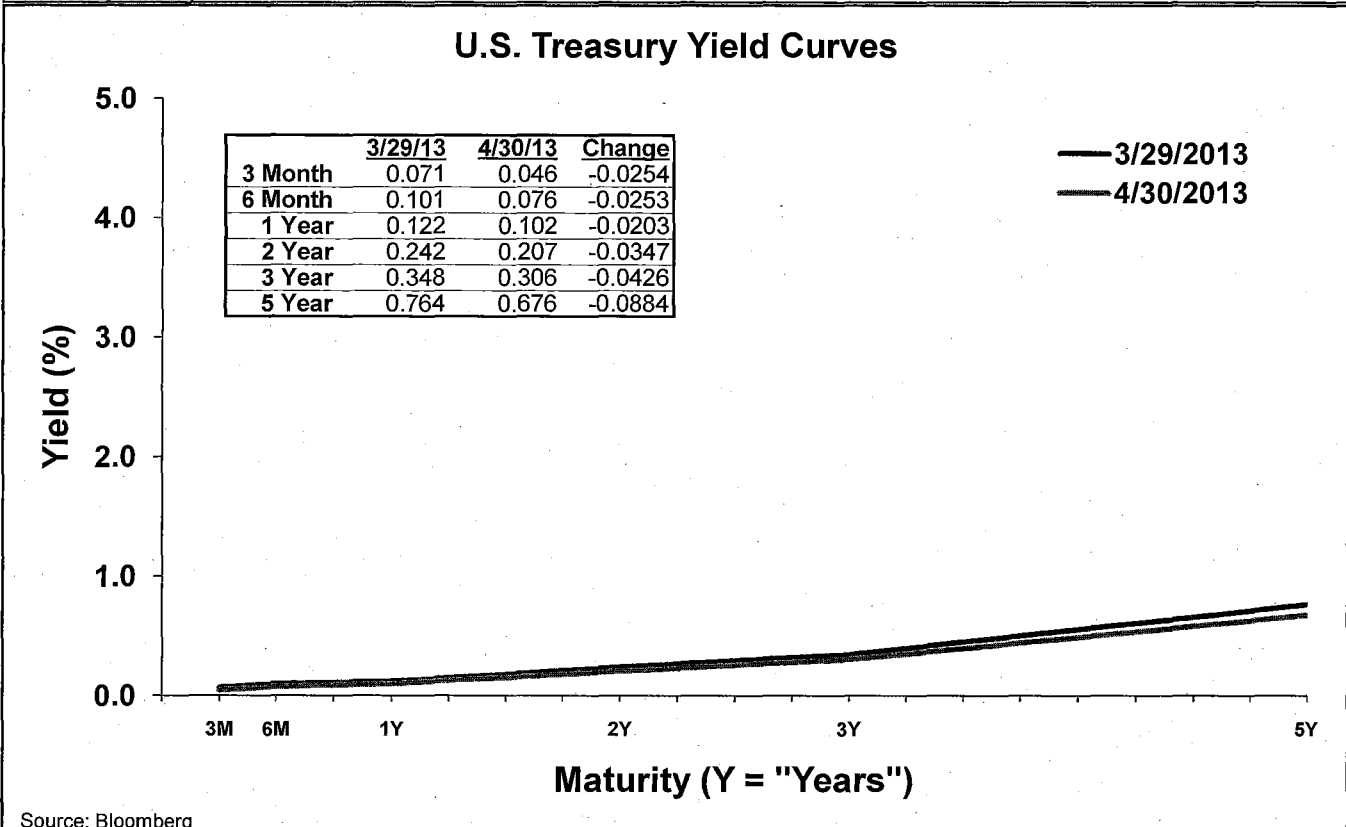
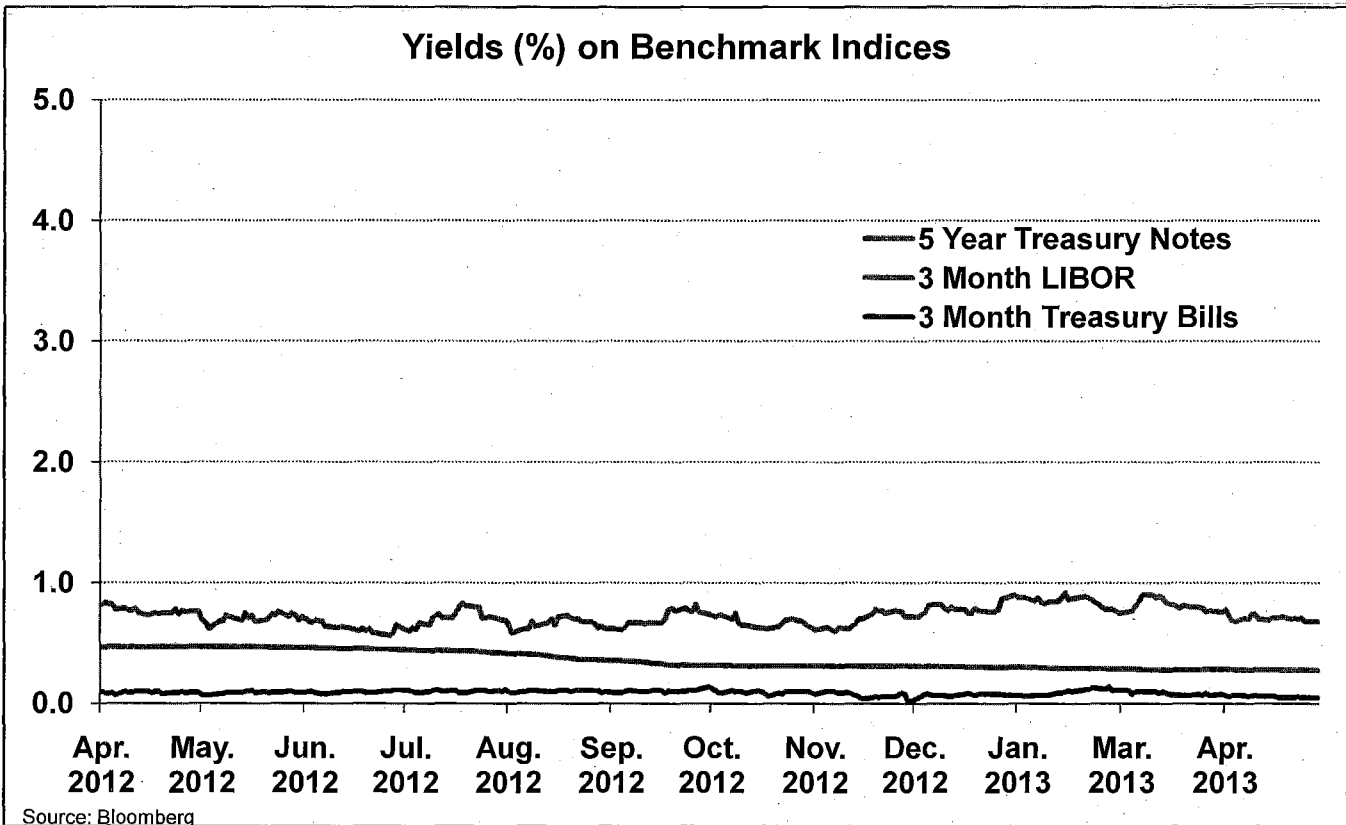


Callable bonds shown at maturity date.

### Asset Allocation by Market Value



# Yield Curves



# Investment Inventory

## Pooled Fund

As of April 30, 2013

Type of Investment	CUSIP	Issue Name	Settle	Maturity	Duration	Coupon	Par Value	Book Value	Amortized	
			Date	Date					Book Value	Market Value
U.S. Treasuries	912828JT8	US TSY NT	6/1/11	11/30/13	0.58	2.00	\$ 25,000,000	\$ 25,851,563	\$ 25,198,667	\$ 25,275,500
U.S. Treasuries	912828PQ7	US TSY NT	6/1/11	1/15/14	0.71	1.00	25,000,000	25,226,563	25,061,188	25,155,250
U.S. Treasuries	912828LC2	US TSY NT	6/1/11	7/31/14	1.23	2.63	25,000,000	26,382,813	25,545,469	25,768,500
U.S. Treasuries	912828MW7	US TSY NT	2/24/12	3/31/15	1.88	2.50	50,000,000	53,105,469	51,919,295	52,183,500
U.S. Treasuries	912828PE4	US TSY NT	12/23/11	10/31/15	2.47	1.25	25,000,000	25,609,375	25,395,142	25,609,500
U.S. Treasuries	912828PJ3	US TSY NT	12/16/10	11/30/15	2.53	1.38	50,000,000	49,519,531	49,749,678	51,406,500
U.S. Treasuries	912828PJ3	US TSY NT	12/16/10	11/30/15	2.53	1.38	50,000,000	49,519,531	49,749,678	51,406,500
U.S. Treasuries	912828PJ3	US TSY NT	12/23/10	11/30/15	2.53	1.38	50,000,000	48,539,063	49,235,905	51,406,500
U.S. Treasuries	912828QF0	US TSY NT	3/15/12	4/30/16	2.93	2.00	50,000,000	52,199,219	51,597,972	52,500,000
U.S. Treasuries	912828RJ1	US TSY NT	10/11/11	9/30/16	3.37	1.00	75,000,000	74,830,078	74,883,226	76,564,500
U.S. Treasuries	912828SJ0	US TSY NT	3/14/12	2/28/17	3.77	0.88	100,000,000	99,695,313	99,764,758	101,578,000
U.S. Treasuries	912828SJ0	US TSY NT	3/21/12	2/28/17	3.77	0.88	25,000,000	24,599,609	24,689,670	25,394,500
U.S. Treasuries	912828SJ0	US TSY NT	3/21/12	2/28/17	3.77	0.88	25,000,000	24,599,609	24,689,670	25,394,500
U.S. Treasuries	912828SM3	US TSY NT	4/4/12	3/31/17	3.85	1.00	50,000,000	49,835,938	49,871,235	51,015,500
U.S. Treasuries	912828TM2	US TSY NT	9/17/12	8/31/17	4.28	0.63	60,000,000	59,807,813	59,831,823	60,192,000
U.S. Treasuries	912828TS9	US TSY NT	10/18/12	9/30/17	4.36	0.63	25,000,000	24,871,094	24,884,997	25,060,500
U.S. Treasuries	912828UE8	US TSY NT	1/4/13	12/31/17	4.58	0.75	50,000,000	49,890,862	49,898,137	50,312,500
<b>Subtotals</b>					<b>3.09</b>	<b>1.26</b>	<b>\$ 760,000,000</b>	<b>\$ 764,083,441</b>	<b>\$ 761,966,510</b>	<b>\$ 776,223,750</b>
Federal Agencies	31331KM31	FFCB FLT T-BILL+22	12/12/11	5/1/13	0.00	0.28	\$ 20,000,000	\$ 20,002,800	\$ 20,000,000	\$ 20,000,000
Federal Agencies	3137EABM0	FHLMC BONDS	5/13/11	6/28/13	0.16	3.75	25,000,000	26,608,250	25,120,050	25,147,250
Federal Agencies	3134G2B50	FHLMC FRN FF+23	9/1/11	9/3/13	0.34	0.38	50,000,000	49,979,500	49,996,504	50,042,500
Federal Agencies	313380NQ6	FHLB FLT NT FF+5	12/4/12	9/6/13	0.35	0.19	50,000,000	50,005,750	50,002,667	50,013,000
Federal Agencies	3134G2K43	FHLMC FLT NT FF+21	9/13/11	9/12/13	0.37	0.36	50,000,000	49,969,500	49,994,401	50,042,000
Federal Agencies	31315PLT4	FARMER MAC	12/6/10	12/6/13	0.60	1.25	35,000,000	34,951,700	34,990,349	35,214,550
Federal Agencies	313379QY8	FHLB FLT NT FF+9	11/30/12	12/20/13	0.64	0.24	25,000,000	25,012,022	25,007,275	25,016,500
Federal Agencies	313379QY8	FHLB FLT NT FF+9	12/12/12	12/20/13	0.64	0.22	45,000,000	45,020,967	45,013,097	45,029,700
Federal Agencies	31331J6A6	FFCB	12/23/10	12/23/13	0.64	1.30	22,000,000	21,993,125	21,998,520	22,164,560
Federal Agencies	313371UC8	FHLB	11/18/10	12/27/13	0.66	0.88	40,000,000	39,928,000	39,984,775	40,192,800
Federal Agencies	3135G0AZ6	FNMA FRN QTR T-BILL+21	3/4/11	3/4/14	0.84	0.27	25,000,000	24,985,000	24,995,798	25,027,750
Federal Agencies	3135G0AZ6	FNMA FRN QTR T-BILL+21	3/4/11	3/4/14	0.84	0.27	25,000,000	24,992,500	24,997,899	25,027,750
Federal Agencies	313379RV3	FHLB FLT NT FF+12	6/11/12	3/11/14	0.86	0.27	50,000,000	49,986,700	49,993,454	50,053,500
Federal Agencies	31398A3R1	FNMA AMORT TO CALL	11/10/10	3/21/14	0.89	1.35	24,500,000	24,564,827	24,500,000	24,760,925
Federal Agencies	31315PHX0	FARMER MAC MTN	4/10/12	6/5/14	1.08	3.15	14,080,000	14,878,195	14,486,206	14,507,187
Federal Agencies	3133XWE70	FHLB TAP	5/15/12	6/13/14	1.10	2.50	48,000,000	50,088,480	49,122,661	49,244,640
Federal Agencies	3133724E1	FHLB	12/31/10	6/30/14	1.16	1.21	50,000,000	50,000,000	50,000,000	50,598,500
Federal Agencies	3137EACU1	FHLMC BONDS	6/2/11	7/30/14	1.24	1.00	75,000,000	74,946,000	74,978,709	75,780,000
Federal Agencies	3134G2UA8	FHLMC NT	12/1/11	8/20/14	1.30	1.00	28,000,000	28,247,744	28,118,757	28,287,280
Federal Agencies	31398A3G5	FNMA EX-CALL NT	4/4/12	9/8/14	1.35	1.50	13,200,000	13,515,216	13,375,910	13,404,072
Federal Agencies	31315PRZ4	FARMER MAC MTN	4/9/13	10/1/14	1.42	0.24	18,000,000	17,997,249	17,997,395	18,010,080
Federal Agencies	3136FTRF8	FNMA FLT QTR FF+39	12/12/11	11/21/14	1.55	0.54	26,500,000	26,523,585	26,512,484	26,641,510
Federal Agencies	31331J4S9	FFCB	12/16/10	12/8/14	1.59	1.40	24,000,000	23,988,000	23,995,160	24,450,960
Federal Agencies	31331J4S9	FFCB	12/8/10	12/8/14	1.59	1.40	19,000,000	18,956,680	18,982,625	19,357,010
Federal Agencies	313371W51	FHLB	12/8/10	12/12/14	1.60	1.25	75,000,000	74,391,000	74,754,737	76,101,750
Federal Agencies	3133XVNU1	FHLB	11/23/10	12/12/14	1.58	2.75	25,400,000	26,848,308	25,977,366	26,440,384
Federal Agencies	3133XVNU1	FHLB	11/23/10	12/12/14	1.58	2.75	2,915,000	3,079,668	2,980,645	3,034,398
Federal Agencies	3133XVNU1	FHLB	12/8/10	12/12/14	1.58	2.75	50,000,000	52,674,000	51,076,901	52,048,000
Federal Agencies	313371W93	FHLB	12/15/10	12/15/14	1.61	1.34	75,000,000	75,000,000	75,000,000	76,338,000
Federal Agencies	3136FTVN6	FNMA FLT QTR FF+35	12/15/11	12/15/14	1.62	0.49	75,000,000	75,000,000	75,000,000	75,363,000



## Investment Inventory Pooled Fund

Type of Investment	CUSIP	Issue Name	Settle	Maturity	Duration	Coupon	Par Value	Book Value	Amortized	
			Date	Date					Book Value	Market Value
Federal Agencies	3135G0GM9	FNMA CALL NT	12/23/11	12/23/14	1.64	0.83	25,000,000	25,040,000	25,012,914	25,072,000
Federal Agencies	3135G0GM9	FNMA GLOBAL CALL	3/28/13	12/23/14	1.64	0.83	10,000,000	10,064,471	10,059,094	10,028,800
Federal Agencies	31331J6Q1	FFCB	12/29/10	12/29/14	1.64	1.72	27,175,000	27,157,065	27,167,548	27,830,733
Federal Agencies	31331J6Q1	FFCB	12/29/10	12/29/14	1.64	1.72	65,000,000	64,989,600	64,995,679	66,568,450
Federal Agencies	3133EAQ35	FFCB FLT NT FF+14	9/4/12	3/4/15	1.84	0.28	100,000,000	99,924,300	99,944,160	100,133,000
Federal Agencies	3133EAJP4	FFCB FLT NT 1ML+1.5	4/30/12	4/27/15	1.99	0.21	50,000,000	49,992,600	49,995,080	50,017,000
Federal Agencies	31315PWJ4	FARMER MAC FLT NT FF+26	5/3/12	5/1/15	1.99	0.38	50,000,000	50,000,000	50,000,000	50,179,000
Federal Agencies	3133EANJ3	FFCB BD	5/1/12	5/1/15	1.99	0.50	50,000,000	49,944,000	49,962,667	50,219,000
Federal Agencies	3133EAQC5	FFCB FLT NT 1ML+1	6/8/12	5/14/15	2.03	0.21	50,000,000	49,985,500	49,989,931	50,009,000
Federal Agencies	3133EAVE5	FFCB FLT NT 1ML+2	12/5/12	6/22/15	2.14	0.22	50,000,000	49,987,300	49,989,310	50,014,500
Federal Agencies	31315PTR0	FARMER MAC MTN CALL	4/26/13	8/28/15	2.32	0.50	20,000,000	20,020,111	20,019,950	20,022,600
Federal Agencies	3137EACM9	FHLMC BONDS	12/15/10	9/10/15	2.32	1.75	50,000,000	49,050,000	49,526,647	51,669,000
Federal Agencies	313370JB5	FHLB	12/15/10	9/11/15	2.32	1.75	75,000,000	73,587,000	74,295,541	77,482,500
Federal Agencies	31315PGT0	FARMER MAC	9/15/10	9/15/15	2.32	2.13	45,000,000	44,914,950	44,959,618	46,882,350
Federal Agencies	3133ECJB1	FFCB FLT NT QTR TBILL+16	4/16/13	9/18/15	2.38	0.21	50,000,000	50,009,595	50,009,595	49,997,500
Federal Agencies	3133ECJB1	FFCB FLT NT QTR T-BILL+16	4/24/13	9/18/15	2.38	0.21	16,200,000	16,201,946	16,201,961	16,199,190
Federal Agencies	31398A3T7	FNMA NT EX-CALL	10/14/11	9/21/15	2.34	2.00	25,000,000	25,881,000	25,534,849	25,984,750
Federal Agencies	3133EAJF6	FFCB FLT NT 1ML+2.5	11/30/12	9/22/15	2.39	0.22	27,953,000	27,941,120	27,942,880	27,957,193
Federal Agencies	31398A4M1	FNMA	12/15/10	10/26/15	2.45	1.63	25,000,000	24,317,500	24,651,064	25,783,250
Federal Agencies	31398A4M1	FNMA	12/23/10	10/26/15	2.45	1.63	42,000,000	40,924,380	41,447,589	43,315,860
Federal Agencies	31331J2S1	FFCB	12/15/10	11/16/15	2.49	1.50	25,000,000	24,186,981	24,579,691	25,750,750
Federal Agencies	3134G3V23	FHLMC CALL NT	11/20/12	11/20/15	2.54	0.53	25,000,000	25,000,000	25,000,000	25,005,000
Federal Agencies	313371ZY5	FHLB	12/3/10	12/11/15	2.55	1.88	25,000,000	24,982,000	24,990,637	26,037,250
Federal Agencies	313371ZY5	FHLB	12/14/10	12/11/15	2.55	1.88	50,000,000	49,871,500	49,932,754	52,074,500
Federal Agencies	313375RN9	FHLB NT	4/13/12	3/11/16	2.83	1.00	22,200,000	22,357,620	22,315,345	22,610,922
Federal Agencies	3133EAJU3	FFCB NT	4/12/12	3/28/16	2.87	1.05	25,000,000	25,220,750	25,162,128	25,517,250
Federal Agencies	31315PTF6	FAMCA FLT MTN 1ML+0	4/1/13	4/1/16	2.91	0.20	50,000,000	50,000,000	50,000,000	49,933,000
Federal Agencies	313379Z21	FHLB NT	4/18/12	4/18/16	2.94	0.81	20,000,000	19,992,200	19,994,218	20,242,800
Federal Agencies	3135G0RZ8	FNMA CALL NT	11/30/12	5/26/16	3.04	0.55	22,540,000	22,541,377	22,541,377	22,581,474
Federal Agencies	313373ZN5	FHLB	6/6/11	6/6/16	3.00	2.03	35,000,000	35,000,000	35,000,000	36,729,350
Federal Agencies	31315PB73	FAMCA NT	2/9/12	6/9/16	3.06	0.90	10,000,000	10,000,000	10,000,000	10,183,300
Federal Agencies	31315PA25	FAMCA NT	7/27/11	7/27/16	3.14	2.00	15,000,000	14,934,750	14,957,750	15,698,250
Federal Agencies	31315PA25	FAMCA MTN	3/26/13	7/27/16	3.14	2.00	14,100,000	14,781,422	14,762,663	14,756,355
Federal Agencies	31315PA25	FAMCA MTN	3/26/13	7/27/16	3.14	2.00	11,900,000	12,479,504	12,463,541	12,453,945
Federal Agencies	313370TW8	FHLB BD	10/11/11	9/9/16	3.26	2.00	25,000,000	25,727,400	25,497,226	26,289,250
Federal Agencies	3135G0CM3	FNMA NT	10/11/11	9/28/16	3.35	1.25	25,000,000	24,856,450	24,901,398	25,640,500
Federal Agencies	3134G3P38	FHLMC NT CALL	12/14/12	10/5/16	3.39	0.75	75,000,000	75,071,250	75,022,814	75,069,000
Federal Agencies	3135G0ES8	FNMA NT	12/14/11	11/15/16	3.45	1.38	50,000,000	50,309,092	50,222,450	51,576,500
Federal Agencies	313381GA7	FHLB NT	11/30/12	11/30/16	3.54	0.57	23,100,000	23,104,389	23,103,932	23,134,881
Federal Agencies	313371PV2	FHLB NT	12/6/12	12/9/16	3.50	1.63	52,500,000	54,683,475	54,465,724	54,680,325
Federal Agencies	313381KR5	FHLB NT CALL	12/28/12	12/28/16	3.62	0.63	13,500,000	13,500,000	13,500,000	13,511,880
Federal Agencies	313381KR5	FHLB NT CALL	12/28/12	12/28/16	3.62	0.63	9,000,000	9,000,000	9,000,000	9,007,920
Federal Agencies	3136FTUZ0	FNMA CALL NT	12/30/11	12/30/16	3.57	1.40	50,000,000	49,975,000	49,981,678	50,385,500
Federal Agencies	3134G33C2	FHLMC NT	1/3/13	1/3/17	3.63	0.60	50,000,000	50,000,000	50,000,000	50,098,000
Federal Agencies	3133ECB37	FFCB NT	12/20/12	1/12/17	3.66	0.58	14,000,000	14,000,000	14,000,000	14,024,220
Federal Agencies	31315PWW5	FARMER MAC MTN	5/4/12	1/17/17	3.64	1.01	49,500,000	49,475,250	49,480,462	50,362,785
Federal Agencies	3136FTL31	FNMA STEP BD CALL	4/30/12	2/7/17	3.72	0.75	30,765,000	30,872,678	30,811,860	30,887,137
Federal Agencies	3133786Q9	FHLB NT	1/10/13	2/13/17	3.72	1.00	67,780,000	68,823,225	68,766,317	69,103,743
Federal Agencies	3137EADC0	FHLMC NT	3/12/12	3/8/17	3.79	1.00	50,000,000	49,697,500	49,766,401	50,818,500
Federal Agencies	3133782N0	FHLB NT	3/12/12	3/10/17	3.80	0.88	14,845,000	14,698,035	14,731,472	15,010,670

## Investment Inventory Pooled Fund

Type of Investment	CUSIP	Issue Name	Settle	Maturity	Duration	Coupon	Par Value	Book Value	Amortized	
			Date	Date					Book Value	Market Value
Federal Agencies	3133782N0	FHLB NT	3/12/12	3/10/17	3.80	0.88	55,660,000	55,157,087	55,271,511	56,281,166
Federal Agencies	31315PTQ2	FARMER MAC MTN	4/10/12	4/10/17	3.86	1.26	12,500,000	12,439,250	12,452,092	12,771,000
Federal Agencies	3133ECLL6	FFCB NT	4/17/13	4/17/17	3.92	0.60	10,000,000	10,000,000	10,000,000	10,010,000
Federal Agencies	3136G0CC3	FNMA STRNT	4/18/12	4/18/17	3.91	0.85	30,000,000	30,000,000	30,000,000	30,239,400
Federal Agencies	31315PUQ0	FARMER MAC MTN	4/26/12	4/26/17	3.91	1.13	10,500,000	10,500,000	10,500,000	10,696,665
Federal Agencies	3133EAPB8	FFCB CALL NT	5/2/12	5/2/17	0.00	1.23	25,000,000	25,000,000	25,000,000	25,000,750
Federal Agencies	3135G0KP7	FNMA CALL NT	5/3/12	5/3/17	0.00	1.75	75,000,000	75,858,000	75,004,701	75,002,250
Federal Agencies	3133794Y2	FHLB FIX-TO-FLOAT CALL NT	5/9/12	5/9/17	3.98	0.50	25,000,000	25,000,000	25,000,000	24,872,000
Federal Agencies	3137EADF3	FHLMC NT	5/14/12	5/12/17	3.92	1.25	25,000,000	25,133,000	25,107,333	25,658,250
Federal Agencies	3136G0GW5	FNMA STEP NT CALL	6/11/12	5/23/17	3.99	0.85	50,000,000	50,290,500	50,158,120	50,341,500
Federal Agencies	31315PZQ5	FARMER MAC MTN	12/28/12	6/5/17	4.00	1.11	9,000,000	9,128,513	9,119,164	9,175,950
Federal Agencies	3133EAUW6	FFCB FLT NT FF+22	6/19/12	6/19/17	4.10	0.36	50,000,000	50,000,000	50,000,000	49,991,500
Federal Agencies	3136G0ZA2	FNMA STEP NT	9/12/12	9/12/17	4.30	0.75	15,000,000	15,000,000	15,000,000	15,039,600
Federal Agencies	3136G0B59	FNMA STEP NT	9/20/12	9/20/17	4.33	0.70	64,750,000	64,750,000	64,750,000	64,891,155
Federal Agencies	3136G0D81	FNMA STEP NT	9/27/12	9/27/17	4.34	0.72	100,000,000	100,000,000	100,000,000	100,227,000
Federal Agencies	3136G0Y39	FNMA STEP NT	11/8/12	11/8/17	4.45	0.63	50,000,000	50,000,000	50,000,000	50,023,000
Federal Agencies	3135G0RT2	FNMA NT	1/10/13	12/20/17	4.54	0.88	50,000,000	49,941,806	49,946,879	50,329,500
Federal Agencies	3135G0RT2	FNMA GLOBAL	1/29/13	12/20/17	4.54	0.88	100,000,000	99,385,532	99,422,067	100,659,000
Federal Agencies	3136G13T4	FNMA STEP NT	12/26/12	12/26/17	4.57	0.75	39,000,000	39,000,000	39,000,000	39,155,610
Federal Agencies	3136G13Q0	FNMA STEP NT	12/26/12	12/26/17	4.57	0.75	29,000,000	29,000,000	29,000,000	29,121,800
Federal Agencies	3134G32W9	FHLMC MTN CALL	12/26/12	12/26/17	4.52	1.25	33,600,000	33,991,272	33,901,144	33,944,400
Federal Agencies	3134G32W9	FHLMC MTN CALL	12/26/12	12/26/17	4.52	1.25	50,000,000	50,605,000	50,465,640	50,512,500
Federal Agencies	3134G32M1	FHLMC CALL NT	12/28/12	12/28/17	4.55	1.00	50,000,000	50,000,000	50,000,000	49,993,500
Federal Agencies	3136G1FK0	FNMA NT CALL	3/13/13	3/13/18	4.70	1.60	21,500,000	21,744,240	21,711,452	21,753,700
Federal Agencies	3136G1GG8	FNMA NT CALL	3/19/13	3/19/18	4.72	1.50	17,900,000	18,079,000	18,057,912	18,092,067
Federal Agencies	3136G1J67	FNMA NT CALL	4/9/13	4/9/18	4.78	1.50	25,000,000	25,249,000	25,233,992	25,238,750
Federal Agencies	3136G1KN8	FNMA NT CALL	4/24/13	4/24/18	4.82	1.50	50,000,000	50,903,000	50,894,341	51,009,000
Federal Agencies	3136G1K81	FNMA NT STEP	4/30/13	4/30/18	4.92	0.75	12,600,000	12,600,000	12,600,000	12,616,884
<b>Subtotals</b>					<b>2.60</b>	<b>1.04</b>	<b>\$ 3,995,663,000</b>	<b>\$ 4,007,964,248</b>	<b>\$ 4,003,208,609</b>	<b>\$ 4,044,528,086</b>
State/Local Agencies	130583ET0	CALIFORNIA SCHOOL CASH PROG	7/2/12	6/3/13	0.09	2.00	\$ 6,200,000	\$ 6,298,952	\$ 6,209,719	\$ 6,208,928
State/Local Agencies	107889RL3	TOWNSHIP OF BRICK NJ BAN	7/26/12	7/26/13	0.24	1.00	23,915,000	24,033,858	23,943,005	23,953,503
State/Local Agencies	022168KZ0	ALUM ROCK ESD SAN JOSE CA	7/13/12	9/1/13	0.34	0.80	1,665,000	1,665,000	1,665,000	1,665,150
State/Local Agencies	463655GW4	IRVINE RANCH CA WTR PRE-RE	3/29/12	3/15/14	0.87	2.61	15,000,000	15,606,300	15,269,278	15,281,850
State/Local Agencies	463655GW4	IRVINE RANCH CA WTR PRE-RE	6/8/12	3/15/14	0.87	2.61	11,115,000	11,542,594	11,325,814	11,323,851
State/Local Agencies	463655GW4	IRVINE RANCH CA WTR PRE-RE	6/8/12	3/15/14	0.87	2.61	8,150,000	8,463,531	8,304,578	8,303,139
State/Local Agencies	463655GW4	IRVINE RANCH CA WTR PRE-RE	4/29/13	3/15/14	0.87	2.61	2,000,000	2,046,368	2,046,118	2,037,580
State/Local Agencies	13063A5B6	CALIFORNIA ST GO BD	5/2/12	4/1/14	0.91	5.25	2,020,000	3,044,359	2,927,526	2,944,249
State/Local Agencies	13063A5B6	CALIFORNIA ST GO BD	4/8/13	4/1/14	0.91	5.25	10,000,000	10,479,208	10,449,077	10,440,600
State/Local Agencies	62451FFC9	WHISMAN SCHOOL DIST MTN VIEW	7/24/12	8/1/14	1.25	0.75	1,125,000	1,125,000	1,125,000	1,124,933
State/Local Agencies	64966DPC7	NEW YORK CITY GO	6/7/12	11/1/14	1.44	4.75	8,000,000	8,774,720	8,484,973	8,505,600
State/Local Agencies	13063BN65	CALIFORNIA ST TAXABLE GO BD	3/27/13	2/1/15	1.74	0.85	10,000,000	10,038,000	10,036,033	10,029,400
State/Local Agencies	649791JS0	NEW YORK ST TAXABLE GO	3/21/13	3/1/15	1.83	0.39	4,620,000	4,619,176	4,619,229	4,619,307
State/Local Agencies	91412GPW9	UNIV OF CALIFORNIA REVENUE BO	3/14/13	5/15/15	2.03	0.39	5,000,000	5,000,000	5,000,000	4,985,050
State/Local Agencies	64966GXS6	NEW YORK CITY TAXABLE GO	4/1/13	12/1/15	2.42	5.13	12,255,000	13,910,038	13,865,516	13,649,496
State/Local Agencies	13063BN73	CALIFORNIA ST TAXABLE GO BD	3/27/13	2/1/16	2.72	1.05	11,000,000	11,037,180	11,035,930	11,080,410
<b>Subtotals</b>					<b>1:20</b>	<b>2:49</b>	<b>\$ 132,865,000</b>	<b>\$ 137,684,283</b>	<b>\$ 136,306,795</b>	<b>\$ 136,153,046</b>
Public Time Deposits		TRANS PACIFIC NATIONAL BANK P	2/7/13	2/7/14	0.77	0.48	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000
Public Time Deposits		BANK OF SAN FRANCISCO PTD	4/9/13	4/9/14	0.94	0.47	240,000	240,000	240,000	240,000

## Investment Inventory Pooled Fund

Type of Investment	CUSIP	Issue Name	Settle	Maturity	Duration	Coupon	Par Value	Book Value	Amortized	
			Date	Date					Book Value	Market Value
Public Time Deposits		FIRST NAT. BANK OF NOR. CAL. PTI	4/9/13	4/9/14	0.94	0.48	240,000	240,000	240,000	240,000
<b>Subtotals</b>					<b>0.88</b>	<b>0.48</b>	<b>\$ 720,000</b>	<b>\$ 720,000</b>	<b>\$ 720,000</b>	<b>\$ 720,000</b>
Negotiable CDs	06538EVX2	BANK OF TOKYO MITSUBISHI UFJ Y	4/12/13	5/13/13	0.04	0.83	\$ 17,400,000	\$ 17,543,305	\$ 17,537,350	\$ 17,399,478
Negotiable CDs	60682ACJ3	MITSUBISHI UFJ YCD	12/6/12	6/4/13	0.10	0.31	50,000,000	50,000,000	50,000,000	49,995,750
Negotiable CDs	06417E2P7	BANK OF NOVA SCOTIA FF+38	6/7/12	6/7/13	0.10	0.52	25,000,000	25,000,000	25,000,000	25,011,415
Negotiable CDs	06417FRB8	BANK OF NOVA SCOTIA YCD	3/22/13	6/21/13	0.14	0.19	75,000,000	75,000,000	75,000,000	74,990,438
Negotiable CDs	06417FAY6	BANK OF NOVA SCOTIA YCD	9/4/12	8/30/13	0.33	0.38	50,000,000	50,000,000	50,000,000	49,973,111
Negotiable CDs	96121TQW1	WESTPAC NY FLT YCD 1ML+14	3/25/13	11/21/13	0.56	0.34	50,000,000	50,033,502	50,028,359	50,011,150
Negotiable CDs	78009NMC7	RBC YCD FF+22	3/26/13	3/26/14	0.90	0.36	75,000,000	75,000,000	75,000,000	74,960,661
<b>Subtotals</b>					<b>0.38</b>	<b>0.35</b>	<b>\$ 342,400,000</b>	<b>\$ 342,576,808</b>	<b>\$ 342,565,709</b>	<b>\$ 342,342,002</b>
Commercial Paper	06538BS79	BANK OF TOKYO MITSUBISHI UFJ C	4/23/13	5/7/13	0.00	0.00	\$ 100,000,000	\$ 99,993,000	\$ 99,993,000	\$ 99,996,833
Commercial Paper	06538BSE4	BANK OF TOKYO MITSUBISHI UFJ C	4/30/13	5/14/13	0.04	0.00	100,000,000	99,993,000	99,993,000	99,993,139
Commercial Paper	91411SSM3	UNIVERSITY OF CALIFORNIA CP	2/27/13	5/21/13	0.06	0.00	11,000,000	10,995,689	10,995,689	10,998,839
Commercial Paper	89233GSM9	TOYOTA MOTOR CREDIT CORP CP	4/8/13	5/21/13	0.06	0.00	200,000,000	199,968,944	199,968,944	199,978,889
Commercial Paper	89233GSU1	TOYOTA CP	8/31/12	5/28/13	0.08	0.00	50,000,000	49,838,750	49,838,750	49,992,875
<b>Subtotals</b>					<b>0.04</b>	<b>0.00</b>	<b>\$ 461,000,000</b>	<b>\$ 460,789,383</b>	<b>\$ 460,789,383</b>	<b>\$ 460,960,575</b>
Medium Term Notes	36962G3T9	GE MTN	6/12/12	5/1/13	0.00	4.80	\$ 17,648,000	\$ 18,300,800	\$ 17,648,000	\$ 17,648,000
Medium Term Notes	46625HHB9	JP MORGAN CHASE GLOBAL MTN	4/18/13	5/1/13	0.00	4.75	2,500,000	2,559,187	2,555,087	2,500,000
Medium Term Notes	36962G3F9	GE CAPITAL CORP MTN	3/27/13	9/20/13	0.39	5.40	3,700,000	3,795,053	3,777,025	3,771,965
Medium Term Notes	78008KNA7	RBC MTN	1/30/13	1/15/14	0.71	1.13	30,580,000	30,834,357	30,771,951	30,750,331
Medium Term Notes	46623ECT4	JP MORGAN CHASE MTN	3/13/13	1/15/14	0.70	5.38	12,345,000	12,971,629	12,888,945	12,779,421
Medium Term Notes	46623EJE0	JPMORGAN CHASE MTN	3/1/13	1/24/14	0.73	2.05	32,755,000	33,314,323	33,223,414	33,162,800
Medium Term Notes	46623EJE0	JP MORGAN CHASE MTN	3/13/13	1/24/14	0.73	2.05	2,050,000	2,085,814	2,081,162	2,075,523
Medium Term Notes	854403AA0	STANFORD UNIVERSITY MTN	4/26/13	5/1/14	0.98	3.63	6,500,000	6,834,890	6,831,912	6,713,980
Medium Term Notes	854403AA0	STANFORD UNIVERSITY MTN	4/26/13	5/1/14	0.98	3.63	5,000,000	5,257,608	5,255,317	5,164,600
Medium Term Notes	36962GX41	GE CAPITAL CORP MTN	4/9/13	6/9/14	1.07	5.65	25,000,000	26,985,833	26,907,594	26,441,500
Medium Term Notes	59217EBW3	MET LIFE GLOBAL FUNDING MTN	11/13/12	6/10/14	1.08	5.13	10,000,000	10,725,948	10,512,211	10,506,700
Medium Term Notes	64952WBL6	NEW YORK LIFE MTN 3ML+0	3/27/13	7/30/14	1.25	0.30	3,000,000	3,000,630	3,000,585	3,000,930
Medium Term Notes	89233P7B6	TOYOTA MTN 3ML+17	1/28/13	12/5/14	1.59	0.45	10,000,000	10,004,700	10,004,053	10,013,000
Medium Term Notes	36962G6T6	GE FLT NT 3ML+38	1/10/13	1/9/15	1.68	0.66	25,000,000	25,000,000	25,000,000	25,047,750
Medium Term Notes	78008SVS2	RBC MTN FIX-TO-FLT	1/22/13	1/22/15	1.72	0.50	100,000,000	100,000,000	100,000,000	99,029,000
Medium Term Notes	89233P7H3	TOYOTA MTN 3ML+17	1/23/13	1/23/15	1.72	0.45	35,000,000	35,000,000	35,000,000	35,044,100
Medium Term Notes	89233P7L4	TOYOTA MTN FIX-TO-FLOAT	2/4/13	2/4/15	1.75	0.50	25,000,000	25,000,000	25,000,000	24,686,000
Medium Term Notes	89236TAG0	TOYOTA MOTOR CREDIT CORP 3MI	4/12/13	4/8/15	1.93	0.42	50,000,000	50,000,000	50,000,000	49,981,500
<b>Subtotals</b>					<b>1.36</b>	<b>1.66</b>	<b>\$ 396,078,000</b>	<b>\$ 401,670,771</b>	<b>\$ 400,457,257</b>	<b>\$ 398,317,098</b>
Money Market Funds	61747C707	MS INSTL GOVT FUND	4/30/13	5/1/13	0.00	0.05	\$ 230,035,595	\$ 230,035,595	\$ 230,035,595	\$ 230,035,595
Money Market Funds	09248U718	BLACKROCK T-FUND INSTL	4/30/13	5/1/13	0.00	0.01	50,000,000	50,000,000	50,000,000	50,000,000
<b>Subtotals</b>					<b>0.00</b>	<b>0.04</b>	<b>\$ 280,035,595</b>	<b>\$ 280,035,595</b>	<b>\$ 280,035,595</b>	<b>\$ 280,035,595</b>
<b>Grand Totals</b>					<b>2.11</b>	<b>0.98</b>	<b>\$ 6,368,761,595</b>	<b>\$ 6,395,524,528</b>	<b>\$ 6,386,049,857</b>	<b>\$ 6,439,280,151</b>

# Monthly Investment Earnings

## Pooled Fund

For month ended April 30, 2013

Type of Investment	CUSIP	Issue Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
U.S. Treasuries	912828JT8	US TSY NT	\$ 25,000,000	2.00	0.62	6/1/11	11/30/13	\$ 41,209	\$ (27,981)	\$ -	\$ 13,228
U.S. Treasuries	912828PQ7	US TSY NT	25,000,000	1.00	0.65	6/1/11	1/15/14	20,718	(7,087)	-	13,631
U.S. Treasuries	912828LC2	US TSY NT	25,000,000	2.63	0.85	6/1/11	7/31/14	54,385	(35,886)	-	18,499
U.S. Treasuries	912828MW7	US TSY NT	50,000,000	2.50	0.48	2/24/12	3/31/15	102,459	(82,373)	-	20,086
U.S. Treasuries	912828PE4	US TSY NT	25,000,000	1.25	0.61	12/23/11	10/31/15	25,884	(12,984)	-	12,900
U.S. Treasuries	912828PJ3	US TSY NT	50,000,000	1.38	1.58	12/16/10	11/30/15	56,662	7,964	-	64,626
U.S. Treasuries	912828PJ3	US TSY NT	50,000,000	1.38	1.58	12/16/10	11/30/15	56,662	7,964	-	64,626
U.S. Treasuries	912828PJ3	US TSY NT	50,000,000	1.38	2.00	12/23/10	11/30/15	56,662	24,308	-	80,971
U.S. Treasuries	912828QF0	US TSY NT	50,000,000	2.00	0.91	3/15/12	4/30/16	82,828	(43,780)	-	39,048
U.S. Treasuries	912828RJ1	US TSY NT	75,000,000	1.00	1.05	10/11/11	9/30/16	61,475	2,807	-	64,282
U.S. Treasuries	912828SJ0	US TSY NT	100,000,000	0.88	0.94	3/14/12	2/28/17	71,332	5,044	-	76,376
U.S. Treasuries	912828SJ0	US TSY NT	25,000,000	0.88	1.21	3/21/12	2/28/17	17,833	6,655	-	24,488
U.S. Treasuries	912828SJ0	US TSY NT	25,000,000	0.88	1.21	3/21/12	2/28/17	17,833	6,655	-	24,488
U.S. Treasuries	912828SM3	US TSY NT	50,000,000	1.00	1.07	4/4/12	3/31/17	40,984	2,701	-	43,685
U.S. Treasuries	912828TM2	US TSY NT	60,000,000	0.63	0.69	9/17/12	8/31/17	30,571	3,187	-	33,758
U.S. Treasuries	912828TS9	US TSY NT	25,000,000	0.63	0.73	10/18/12	9/30/17	12,807	2,139	-	14,946
U.S. Treasuries	912828UE8	US TSY NT	-	0.75	0.76	12/31/12	12/31/17	10,877	(2,044)	483,398	492,231
U.S. Treasuries	912828UE8	US TSY NT	50,000,000	0.75	0.80	1/4/13	12/31/17	31,077	1,865	-	32,943
<b>Subtotals</b>			<b>\$ 760,000,000</b>					<b>\$ 792,258</b>	<b>\$ (140,847)</b>	<b>\$ 483,398</b>	<b>\$ 1,134,810</b>
Federal Agencies	31331KM31	FFCB FLT T-BILL+22	\$ 20,000,000	0.28	0.11	12/12/11	5/1/13	\$ 4,641	\$ (166)	\$ -	\$ 4,475
Federal Agencies	3137EABM0	FHLMC BONDS	25,000,000	3.75	0.69	5/13/11	6/28/13	78,125	(62,095)	-	16,030
Federal Agencies	3134G2B50	FHLMC FRN FF+23	50,000,000	0.38	0.47	9/1/11	9/3/13	15,625	839	-	16,464
Federal Agencies	313380NQ6	FHLB FLT NT FF+5	50,000,000	0.19	0.17	12/4/12	9/6/13	8,028	(625)	-	7,403
Federal Agencies	3134G2K43	FHLMC FLT NT FF+21	50,000,000	0.36	0.49	9/13/11	9/12/13	14,792	1,253	-	16,045
Federal Agencies	31315PLT4	FARMER MAC	35,000,000	1.25	1.30	12/6/10	12/6/13	36,458	1,322	-	37,780
Federal Agencies	313379QY8	FHLB FLT NT FF+9	25,000,000	0.24	0.17	11/30/12	12/20/13	4,896	(937)	-	3,959
Federal Agencies	313379QY8	FHLB FLT NT FF+9	45,000,000	0.22	0.16	12/12/12	12/20/13	8,281	(1,686)	-	6,595
Federal Agencies	31331J6A6	FFCB	22,000,000	1.30	1.31	12/23/10	12/23/13	23,833	188	-	24,022
Federal Agencies	313371UC8	FHLB	40,000,000	0.88	0.93	11/18/10	12/27/13	29,167	1,903	-	31,070
Federal Agencies	3135G0AZ6	FNMA FRN QTR T-BILL+21	25,000,000	0.27	0.34	3/4/11	3/4/14	5,613	411	-	6,024
Federal Agencies	3135G0AZ6	FNMA FRN QTR T-BILL+21	25,000,000	0.27	0.31	3/4/11	3/4/14	5,613	205	-	5,818
Federal Agencies	313379RV3	FHLB FLT NT FF+12	50,000,000	0.27	0.29	6/11/12	3/11/14	11,042	625	-	11,667
Federal Agencies	31398A3R1	FNMA AMORT TO CALL	24,500,000	1.35	1.27	11/10/10	3/21/14	27,563	-	-	27,563
Federal Agencies	31315PHX0	FARMER MAC MTN	14,080,000	3.15	0.50	4/10/12	6/5/14	36,960	(30,465)	-	6,495
Federal Agencies	3133XWE70	FHLB TAP	48,000,000	2.50	0.40	5/15/12	6/13/14	100,000	(82,549)	-	17,451
Federal Agencies	3133724E1	FHLB	50,000,000	1.21	1.21	12/31/10	6/30/14	50,417	-	-	50,417
Federal Agencies	3137EACU1	FHLMC BONDS	75,000,000	1.00	1.02	6/2/11	7/30/14	62,500	1,404	-	63,904
Federal Agencies	3134G2UA8	FHLMC NT	28,000,000	1.00	0.67	12/1/11	8/20/14	23,333	(7,485)	-	15,849
Federal Agencies	31398A3G5	FNMA EX-CALL NT	13,200,000	1.50	0.51	4/4/12	9/8/14	16,500	(10,661)	-	5,839
Federal Agencies	31315PRZ4	FARMER MAC MTN	18,000,000	0.24	0.26	4/9/13	10/1/14	2,668	147	-	2,814
Federal Agencies	3136FTRF8	FNMA FLT QTR FF+39	26,500,000	0.54	0.48	12/12/11	11/21/14	11,815	(658)	-	11,156
Federal Agencies	31331J4S9	FFCB	24,000,000	1.40	1.41	12/16/10	12/8/14	28,000	248	-	28,248
Federal Agencies	31331J4S9	FFCB	19,000,000	1.40	1.46	12/8/10	12/8/14	22,167	890	-	23,056
Federal Agencies	313371W51	FHLB	75,000,000	1.25	1.46	12/8/10	12/12/14	78,125	12,471	-	90,596
Federal Agencies	3133XVNU1	FHLB	25,400,000	2.75	1.30	11/23/10	12/12/14	58,208	(29,358)	-	28,851
Federal Agencies	3133XVNU1	FHLB	2,915,000	2.75	1.31	11/23/10	12/12/14	6,680	(3,338)	-	3,342
Federal Agencies	3133XVNU1	FHLB	50,000,000	2.75	1.37	12/8/10	12/12/14	114,583	(54,758)	-	59,826
Federal Agencies	313371W93	FHLB	75,000,000	1.34	1.34	12/15/10	12/15/14	83,750	-	-	83,750

## Monthly Investment Earnings

### Pooled Fund

Type of Investment	CUSIP	Issue Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	3136FTVN6	FNMA FLT QTR FF+35	75,000,000	0.49	0.49	12/15/11	12/15/14	30,917	-	-	30,917
Federal Agencies	3135G0GM9	FNMA CALL NT	25,000,000	0.83	0.77	12/23/11	12/23/14	17,188	(1,642)	-	15,546
Federal Agencies	3135G0GM9	FNMA GLOBAL CALL	10,000,000	0.83	0.58	3/28/13	12/23/14	6,875	(4,744)	-	2,131
Federal Agencies	31331J6Q1	FFCB	27,175,000	1.72	1.74	12/29/10	12/29/14	38,951	368	-	39,319
Federal Agencies	31331J6Q1	FFCB	65,000,000	1.72	1.72	12/29/10	12/29/14	93,167	214	-	93,380
Federal Agencies	3133EAQ35	FFCB FLT NT FF+14	100,000,000	0.28	0.32	9/4/12	3/4/15	23,611	2,493	-	26,104
Federal Agencies	3133EAJP4	FFCB FLT NT 1ML+1.5	50,000,000	0.21	0.22	4/30/12	4/27/15	9,100	203	-	9,303
Federal Agencies	31315PWJ4	FARMER MAC FLT NT FF+26	50,000,000	0.38	0.38	5/3/12	5/1/15	15,812	-	-	15,812
Federal Agencies	3133EANJ3	FFCB BD	50,000,000	0.50	0.54	5/1/12	5/1/15	20,833	1,534	-	22,368
Federal Agencies	3133EAQC5	FFCB FLT NT 1ML+1	50,000,000	0.21	0.22	6/8/12	5/14/15	8,777	407	-	9,184
Federal Agencies	3133EAVE5	FFCB FLT NT 1ML+2	50,000,000	0.22	0.23	12/5/12	6/22/15	9,294	410	-	9,704
Federal Agencies	31315PTR0	FARMER MAC MTN CALL	20,000,000	0.50	0.49	4/26/13	8/28/15	1,389	(161)	-	1,228
Federal Agencies	3137EACM9	FHLMC BONDS	50,000,000	1.75	2.17	12/15/10	9/10/15	72,917	16,474	-	89,391
Federal Agencies	313370JB5	FHLB	75,000,000	1.75	2.31	12/15/10	9/11/15	109,375	24,489	-	133,864
Federal Agencies	31315PGT0	FARMER MAC	45,000,000	2.13	2.17	9/15/10	9/15/15	79,688	1,397	-	81,085
Federal Agencies	3133ECJB1	FFCB FLT NT QTR TBILL+16	50,000,000	0.21	0.21	4/16/13	9/18/15	4,384	-	-	4,384
Federal Agencies	3133ECJB1	FFCB FLT NT QTR T-BILL+16	16,200,000	0.21	0.22	4/24/13	9/18/15	656	15	-	671
Federal Agencies	31398A3T7	FNMA NT EX-CALL	25,000,000	2.00	1.08	10/14/11	9/21/15	41,667	(18,380)	-	23,287
Federal Agencies	3133EAJF6	FFCB FLT NT 1ML+2.5	27,953,000	0.22	0.24	11/30/12	9/22/15	5,312	347	-	5,660
Federal Agencies	31398A4M1	FNMA	25,000,000	1.63	2.22	12/15/10	10/26/15	33,854	11,529	-	45,383
Federal Agencies	31398A4M1	FNMA	42,000,000	1.63	2.19	12/23/10	10/26/15	56,875	18,251	-	75,126
Federal Agencies	31331J2S1	FFCB	25,000,000	1.50	2.20	12/15/10	11/16/15	31,250	13,573	-	44,823
Federal Agencies	3134G3V23	FHLMC CALL NT	25,000,000	0.53	0.53	11/20/12	11/20/15	11,042	-	-	11,042
Federal Agencies	313371ZY5	FHLB	25,000,000	1.88	1.89	12/3/10	12/11/15	39,063	294	-	39,357
Federal Agencies	313371ZY5	FHLB	50,000,000	1.88	1.93	12/14/10	12/11/15	78,125	2,115	-	80,240
Federal Agencies	313375RN9	FHLB NT	22,200,000	1.00	0.82	4/13/12	3/11/16	18,500	(3,311)	-	15,189
Federal Agencies	3133EAJU3	FFCB NT	25,000,000	1.05	0.82	4/12/12	3/28/16	21,875	(4,580)	-	17,295
Federal Agencies	31315PTF6	FAMCA FLT MTN 1ML+0	50,000,000	0.20	0.20	4/1/13	4/1/16	8,488	-	-	8,488
Federal Agencies	313379Z21	FHLB NT	20,000,000	0.81	0.82	4/18/12	4/18/16	13,500	160	-	13,660
Federal Agencies	3135GORZ8	FNMA CALL NT	22,540,000	0.55	0.55	11/30/12	5/26/16	10,331	-	-	10,331
Federal Agencies	313373ZN5	FHLB	35,000,000	2.03	2.03	6/6/11	6/6/16	59,208	-	-	59,208
Federal Agencies	31315PB73	FAMCA NT	10,000,000	0.90	0.90	2/9/12	6/9/16	7,500	-	-	7,500
Federal Agencies	31315PA25	FAMCA NT	15,000,000	2.00	2.09	7/27/11	7/27/16	25,000	1,071	-	26,071
Federal Agencies	31315PA25	FAMCA MTN	14,100,000	2.00	0.63	3/26/13	7/27/16	23,500	(15,633)	-	7,867
Federal Agencies	31315PA25	FAMCA MTN	11,900,000	2.00	0.62	3/26/13	7/27/16	19,833	(13,302)	-	6,531
Federal Agencies	313370TW8	FHLB BD	25,000,000	2.00	1.39	10/11/11	9/9/16	41,667	(12,157)	-	29,510
Federal Agencies	3135G0CM3	FNMA NT	25,000,000	1.25	1.37	10/11/11	9/28/16	26,042	2,374	-	28,416
Federal Agencies	3134G3P38	FHLMC NT CALL	75,000,000	0.75	0.72	12/14/12	10/5/16	46,875	(10,530)	-	36,345
Federal Agencies	3135G0ES8	FNMA NT	50,000,000	1.38	1.25	12/14/11	11/15/16	57,292	(5,157)	-	52,134
Federal Agencies	313381GA7	FHLB NT	23,100,000	0.57	0.57	11/30/12	11/30/16	10,973	(90)	-	10,882
Federal Agencies	313371PV2	FHLB NT	52,500,000	1.63	0.57	12/6/12	12/9/16	71,094	(44,743)	-	26,350
Federal Agencies	313381KR5	FHLB NT CALL	13,500,000	0.63	0.63	12/28/12	12/28/16	7,031	-	-	7,031
Federal Agencies	313381KR5	FHLB NT CALL	9,000,000	0.63	0.63	12/28/12	12/28/16	4,688	-	-	4,688
Federal Agencies	3136FTUZ0	FNMA CALL NT	50,000,000	1.40	1.41	12/30/11	12/30/16	58,333	411	-	58,744
Federal Agencies	3134G33C2	FHLMC NT	50,000,000	0.60	0.60	1/3/13	1/3/17	25,000	-	-	25,000
Federal Agencies	3133ECB37	FFCB NT	14,000,000	0.58	0.58	12/20/12	1/12/17	6,767	-	-	6,767
Federal Agencies	31315PWWV5	FARMER MAC MTN	49,500,000	1.01	1.02	5/4/12	1/17/17	41,663	432	-	42,094
Federal Agencies	3136FTL31	FNMA STEP BD CALL	30,765,000	0.75	0.68	4/30/12	2/7/17	19,228	(4,985)	-	14,243
Federal Agencies	3133786Q9	FHLB NT	67,780,000	1.00	0.72	1/10/13	2/13/17	56,483	(15,380)	-	41,103
Federal Agencies	3137EADC0	FHLMC NT	50,000,000	1.00	1.13	3/12/12	3/8/17	41,667	4,981	-	46,647

## Monthly Investment Earnings Pooled Fund

Type of Investment	CUSIP	Issue Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	3133782N0	FHLB NT	14,845,000	0.88	1.08	3/12/12	3/10/17	10,824	2,417	-	13,242
Federal Agencies	3133782N0	FHLB NT	55,660,000	0.88	1.06	3/12/12	3/10/17	40,585	8,272	-	48,857
Federal Agencies	31315PTQ2	FARMER MAC MTN	12,500,000	1.26	1.36	4/10/12	4/10/17	13,125	998	-	14,123
Federal Agencies	3134G3TR1	FHLMC MTN CALL	-	1.45	1.45	4/12/12	4/12/17	13,292	-	-	13,292
Federal Agencies	3133ECLL6	FFCB NT	10,000,000	0.60	0.60	4/17/13	4/17/17	2,333	-	-	2,333
Federal Agencies	3136G0CC3	FNMA STRNT	30,000,000	0.85	0.85	4/18/12	4/18/17	21,250	-	-	21,250
Federal Agencies	31315PUQ0	FARMER MAC MTN	10,500,000	1.13	1.13	4/26/12	4/26/17	9,844	-	-	9,844
Federal Agencies	3133EAPB8	FFCB CALL NT	25,000,000	1.23	1.23	5/2/12	5/2/17	25,625	-	-	25,625
Federal Agencies	3135G0KP7	FNMA CALL NT	75,000,000	1.75	1.51	5/3/12	5/3/17	109,375	(70,521)	-	38,854
Federal Agencies	3133794Y2	FHLB FIX-TO-FLOAT CALL NT	25,000,000	0.50	0.50	5/9/12	5/9/17	10,417	-	-	10,417
Federal Agencies	3137EADF3	FHLMC NT	25,000,000	1.25	1.14	5/14/12	5/12/17	26,042	(2,188)	-	23,854
Federal Agencies	3136G0GW5	FNMA STEP NT CALL	50,000,000	0.85	0.73	6/11/12	5/23/17	35,417	(12,257)	-	23,159
Federal Agencies	31315PZQ5	FARMER MAC MTN	9,000,000	1.11	0.80	12/28/12	6/5/17	8,325	(2,262)	-	6,063
Federal Agencies	3133EAUW6	FFCB FLT NT FF+22	50,000,000	0.36	0.36	6/19/12	6/19/17	15,111	-	-	15,111
Federal Agencies	3136G0ZA2	FNMA STEP NT	15,000,000	0.75	0.75	9/12/12	9/12/17	9,375	-	-	9,375
Federal Agencies	3136G0B59	FNMA STEP NT	64,750,000	0.70	0.70	9/20/12	9/20/17	37,771	-	-	37,771
Federal Agencies	3136G0D81	FNMA STEP NT	100,000,000	0.72	0.72	9/27/12	9/27/17	60,000	-	-	60,000
Federal Agencies	3136G0Y39	FNMA STEP NT	50,000,000	0.63	0.63	11/8/12	11/8/17	26,042	-	-	26,042
Federal Agencies	3135G0RT2	FNMA NT	50,000,000	0.88	0.91	1/10/13	12/20/17	36,458	1,371	-	37,830
Federal Agencies	3135G0RT2	FNMA GLOBAL	100,000,000	0.88	1.02	1/29/13	12/20/17	72,917	11,914	-	84,830
Federal Agencies	3136G13T4	FNMA STEP NT	39,000,000	0.75	0.75	12/26/12	12/26/17	24,375	-	-	24,375
Federal Agencies	3136G13Q0	FNMA STEP NT	29,000,000	0.75	0.75	12/26/12	12/26/17	18,125	-	-	18,125
Federal Agencies	3134G32W9	FHLMC MTN CALL	33,600,000	1.25	1.01	12/26/12	12/26/17	35,000	(21,459)	-	13,541
Federal Agencies	3134G32W9	FHLMC MTN CALL	50,000,900	1.25	1.00	12/26/12	12/26/17	52,083	(33,181)	-	18,902
Federal Agencies	3134G32M1	FHLMC CALL NT	50,000,000	1.00	1.00	12/28/12	12/28/17	41,667	-	-	41,667
Federal Agencies	3136G1FK0	FNMA NT CALL	21,500,000	1.60	1.36	3/13/13	3/13/18	28,667	(20,075)	-	8,592
Federal Agencies	3136G1GG8	FNMA NT CALL	17,900,000	1.50	1.29	3/19/13	3/19/18	22,375	(14,712)	-	7,663
Federal Agencies	3136G1J67	FNMA NT CALL	25,000,000	1.50	1.29	4/9/13	4/9/18	22,917	(15,008)	-	7,908
Federal Agencies	3136G1KN8	FNMA NT CALL	50,000,000	1.50	1.13	4/24/13	4/24/18	14,583	(8,659)	-	5,924
Federal Agencies	3136G1K81	FNMA NT STEP	12,600,000	0.75	0.75	4/30/13	4/30/18	263	-	-	263
<b>Subtotals</b>			<b>\$3,995,663,000</b>					<b>\$ 3,376,217</b>	<b>\$ (489,476)</b>	<b>\$ -</b>	<b>\$ 2,886,741</b>
State/Local Agencies	130583ET0	CALIFORNIA SCHOOL CASH PROG	\$ 6,200,000	2.00	0.26	7/2/12	6/3/13	\$ 10,333	\$ (8,835)	\$ -	\$ 1,498
State/Local Agencies	107889RL3	TOWNSHIP OF BRICK NJ BAN	23,915,000	1.00	0.50	7/26/12	7/26/13	19,929	(9,769)	-	10,160
State/Local Agencies	022168KZ0	ALUM ROCK ESD SAN JOSE CA	1,665,000	0.80	0.80	7/13/12	9/1/13	1,110	-	-	1,110
State/Local Agencies	463655GW4	IRVINE RANCH CA WTR PRE-RE	15,000,000	2.61	0.53	3/29/12	3/15/14	32,563	(25,404)	-	7,159
State/Local Agencies	463655GW4	IRVINE RANCH CA WTR PRE-RE	11,115,000	2.61	0.42	6/8/12	3/15/14	24,129	(19,888)	-	4,241
State/Local Agencies	463655GW4	IRVINE RANCH CA WTR PRE-RE	8,150,000	2.61	0.42	6/8/12	3/15/14	17,692	(14,583)	-	3,109
State/Local Agencies	463655GW4	IRVINE RANCH CA WTR PRE-RE	2,000,000	2.61	0.32	4/29/13	3/15/14	289	(250)	-	39
State/Local Agencies	13063A5B6	CALIFORNIA ST GO BD	2,820,000	5.25	1.04	5/2/12	4/1/14	12,338	(9,629)	-	2,708
State/Local Agencies	13063A5B6	CALIFORNIA ST GO BD	10,000,000	5.25	0.45	4/8/13	4/1/14	33,542	(30,131)	-	3,410
State/Local Agencies	62451FFC9	WHISMAN SCHOOL DIST MTN VIEW	1,125,000	0.75	0.75	7/24/12	8/1/14	704	-	-	704
State/Local Agencies	64966DPC7	NEW YORK CITY GO	8,000,000	4.75	0.68	6/7/12	11/1/14	31,667	(26,501)	-	5,165
State/Local Agencies	13063BN65	CALIFORNIA ST TAXABLE GO BD	10,000,000	0.85	0.64	3/27/13	2/1/15	7,083	(1,686)	-	5,397
State/Local Agencies	649791JS0	NEW YORK ST TAXABLE GO	4,620,000	0.39	0.40	3/21/13	3/1/15	1,502	39	-	1,541
State/Local Agencies	91412GPW9	UNIV OF CALIFORNIA REVENUE BO	5,000,000	0.39	0.39	3/14/13	5/15/15	1,633	-	-	1,633
State/Local Agencies	64966GXS6	NEW YORK CITY TAXABLE GO	12,255,000	5.13	0.66	4/1/13	12/1/15	52,390	(44,522)	-	7,868
State/Local Agencies	13063BN73	CALIFORNIA ST TAXABLE GO BD	11,000,000	1.05	0.93	3/27/13	2/1/16	9,625	(1,071)	-	8,554
<b>Subtotals</b>			<b>\$ 132,865,000</b>					<b>\$ 256,529</b>	<b>\$ (192,231)</b>	<b>\$ -</b>	<b>\$ 64,298</b>

## Monthly Investment Earnings Pooled Fund

Type of Investment	CUSIP	Issue Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Public Time Deposits		BANK OF THE WEST PTD	\$ -	0.53	0.53	4/9/12	4/9/13	\$ 28	\$ -	\$ -	\$ 28
Public Time Deposits		SAN FRANCISCO FCU PTD	-	0.53	0.53	4/9/12	4/9/13	28	-	-	28
Public Time Deposits		BANK OF SAN FRANCISCO PTD	-	0.53	0.53	5/18/12	4/9/13	28	-	-	28
Public Time Deposits		FIRST NAT. BANK OF NOR. CAL. PTI	-	0.50	0.50	8/3/12	4/9/13	26	-	-	26
Public Time Deposits		TRANS PACIFIC NATIONAL BANK P <sup>r</sup>	240,000	0.48	0.48	2/7/13	2/7/14	95	-	-	95
Public Time Deposits		BANK OF SAN FRANCISCO PTD	240,000	0.47	0.47	4/9/13	4/9/14	69	-	-	69
Public Time Deposits		FIRST NAT. BANK OF NOR. CAL. PTI	240,000	0.48	0.48	4/9/13	4/9/14	70	-	-	70
<b>Subtotals</b>			<b>\$ 720,000</b>					<b>\$ 345</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 345</b>
Negotiable CDs	06417FTE0	BANK OF NOVA SCOTIA HOUSTON	\$ -	0.13	0.13	4/12/13	4/22/13	\$ 2,708	\$ -	\$ -	\$ 2,708
Negotiable CDs	06538EVX2	BANK OF TOKYO MITSUBISHI UFJ Y	17,400,000	0.83	0.18	4/12/13	5/13/13	7,622	(5,956)	-	1,667
Negotiable CDs	60682ACJ3	MITSUBISHI UFJ YCD	50,000,000	0.31	0.31	12/6/12	6/4/13	12,917	-	-	12,917
Negotiable CDs	06417E2P7	BANK OF NOVA SCOTIA FF+38	25,000,000	0.52	0.52	6/7/12	6/7/13	10,889	-	-	10,889
Negotiable CDs	06417FRB8	BANK OF NOVA SCOTIA YCD	75,000,000	0.19	0.19	3/22/13	6/21/13	11,875	-	-	11,875
Negotiable CDs	06417FAY6	BANK OF NOVA SCOTIA YCD	50,000,000	0.38	0.38	9/4/12	8/30/13	15,833	-	-	15,833
Negotiable CDs	96121TQW1	WESTPAC NY FLT YCD 1ML+14	50,000,000	0.34	0.22	3/25/13	11/21/13	14,265	(4,170)	-	10,094
Negotiable CDs	78009NMC7	RBC YCD FF+22	75,000,000	0.36	0.36	3/26/13	3/26/14	22,667	-	-	22,667
<b>Subtotals</b>			<b>\$ 342,400,000</b>					<b>\$ 98,776</b>	<b>\$ (10,126)</b>	<b>\$ -</b>	<b>\$ 88,650</b>
Commercial Paper	06538BR39	BANK OF TOKYO MITSUBISHI UFJ C	\$ -	0.00	0.13	3/27/13	4/3/13	\$ 722	\$ -	\$ -	\$ 722
Commercial Paper	06538BRA3	BANK OF TOKYO MITSUBISHI UFJ C	-	0.00	0.17	3/27/13	4/10/13	4,250	-	-	4,250
Commercial Paper	06538BRH8	BANK OF TOKYO MITSUBISHI UFJ C	-	0.00	0.18	4/3/13	4/17/13	7,000	-	-	7,000
Commercial Paper	06538BRP0	BANK OF TOKYO MITSUBISHI UFJ C	-	0.00	0.18	4/10/13	4/23/13	6,500	-	-	6,500
Commercial Paper	06538BRW5	BANK OF TOKYO MITSUBISHI UFJ C	-	0.00	0.17	4/23/13	4/30/13	3,306	-	-	3,306
Commercial Paper	06538BS79	BANK OF TOKYO MITSUBISHI UFJ C	100,000,000	0.00	0.18	4/23/13	5/7/13	4,000	-	-	4,000
Commercial Paper	06538BE4	BANK OF TOKYO MITSUBISHI UFJ C	100,000,000	0.00	0.18	4/30/13	5/14/13	500	-	-	500
Commercial Paper	91411SSM3	UNIVERSITY OF CALIFORNIA CP	11,000,000	0.00	0.17	2/27/13	5/21/13	1,558	-	-	1,558
Commercial Paper	89233GSM9	TOYOTA MOTOR CREDIT CORP CP	200,000,000	0.00	0.13	4/8/13	5/21/13	16,611	-	-	16,611
Commercial Paper	89233GSU1	TOYOTA CP	50,000,000	0.00	0.43	8/31/12	5/28/13	17,917	-	-	17,917
<b>Subtotals</b>			<b>\$ 461,000,000</b>					<b>\$ 62,364</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 62,364</b>
Medium Term Notes	592179JG1	MET LIFE GLOBAL FUNDING MTN	\$ -	5.13	0.31	9/6/12	4/10/13	\$ 4,753	\$ (4,413)	\$ -	\$ 341
Medium Term Notes	36962G3T9	GE MTN	17,648,000	4.80	0.61	6/12/12	5/1/13	70,592	(60,632)	-	9,960
Medium Term Notes	46625HHB9	JP MORGAN CHASE GLOBAL MTN	2,500,000	4.75	0.20	4/18/13	5/1/13	4,288	(4,100)	-	188
Medium Term Notes	36962G3F9	GE CAPITAL CORP MTN	3,700,000	5.40	0.27	3/27/13	9/20/13	16,650	(15,452)	-	1,198
Medium Term Notes	78008KNA7	RBC MTN	30,580,000	1.13	0.30	1/30/13	1/15/14	28,669	(20,573)	-	8,095
Medium Term Notes	46623ECT4	JP MORGAN CHASE MTN	12,345,000	5.38	0.34	3/13/13	1/15/14	55,295	(50,623)	-	4,673
Medium Term Notes	46623EJE0	JPMORGAN CHASE MTN	32,755,000	2.05	0.38	3/1/13	1/24/14	55,956	(44,709)	-	11,247
Medium Term Notes	46623EJE0	JP MORGAN CHASE MTN	2,050,000	2.05	0.35	3/13/13	1/24/14	3,502	(2,848)	-	654
Medium Term Notes	854403AA0	STANFORD UNIVERSITY MTN	6,500,000	3.63	0.27	4/26/13	5/1/14	3,273	(2,978)	-	295
Medium Term Notes	854403AA0	STANFORD UNIVERSITY MTN	5,000,000	3.63	0.27	4/26/13	5/1/14	2,517	(2,291)	-	227
Medium Term Notes	36962GX41	GE CAPITAL CORP MTN	25,000,000	5.65	0.44	4/9/13	6/9/14	86,319	(78,239)	-	8,080
Medium Term Notes	59217EBW3	MET LIFE GLOBAL FUNDING MTN	10,000,000	5.13	0.49	11/13/12	6/10/14	42,708	(37,942)	-	4,767
Medium Term Notes	64952WVBL6	NEW YORK LIFE MTN 3ML+0	3,000,000	0.30	0.29	3/27/13	7/30/14	754	(39)	-	715
Medium Term Notes	89233P7B6	TOYOTA MTN 3ML+17	10,000,000	0.45	0.43	1/28/13	12/5/14	3,784	(209)	-	3,576
Medium Term Notes	36962G6T6	GE FLT NT 3ML+38	25,000,000	0.66	0.66	1/10/13	1/9/15	11,380	-	-	11,380
Medium Term Notes	78008SVS2	RBC MTN FIX-TO-FLT	100,000,000	0.50	0.50	1/22/13	1/22/15	41,667	-	-	41,667
Medium Term Notes	89233P7H3	TOYOTA MTN 3ML+17	35,000,000	0.45	0.45	1/23/13	1/23/15	13,565	-	-	13,565
Medium Term Notes	89233P7L4	TOYOTA MTN FIX-TO-FLOAT	25,000,000	0.50	0.50	2/4/13	2/4/15	10,417	-	-	10,417

## Monthly Investment Earnings Pooled Fund

Type of Investment	CUSIP	Issue Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Medium Term Notes	89236TAG0	TOYOTA MOTOR CREDIT CORP 3MI	50,000,000	0.42	0.42	4/12/13	4/8/15	11,197	-	-	11,197
<b>Subtotals</b>			<b>\$ 396,078,000</b>					<b>\$ 467,287</b>	<b>\$ (325,046)</b>	<b>\$ -</b>	<b>\$ 142,242</b>
Money Market Funds	61747C707	MS INSTL GOVT FUND	\$ 230,035,595	0.05	0.05	4/30/13	5/1/13	\$ 10,618	\$ -	\$ -	10,618
Money Market Funds	09248U718	BLACKROCK T-FUND INSTL	50,000,000	0.01	0.01	4/30/13	5/1/13	548	-	-	548
<b>Subtotals</b>			<b>\$ 280,035,595</b>					<b>\$ 11,166</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,166</b>
<b>Grand Totals</b>			<b>\$ 6,368,761,595</b>					<b>\$ 5,064,942</b>	<b>\$ (1,157,726)</b>	<b>\$ 483,398</b>	<b>\$ 4,390,615</b>

<sup>1</sup>Yield to maturity is calculated at purchase



## Investment Transactions

### Pooled Fund

For month ended April 30, 2013

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Purchase	4/1/2013	4/1/2016	Federal Agencies	FAMICA FLT MTN 1ML+0	31315PTF6	\$ 50,000,000	0.20	0.20	\$ 100.00	\$ -	\$ 50,000,000
Purchase	4/1/2013	12/1/2015	State/Local Agencies	NEW YORK CITY TAXABLE GO	64966GX56	12,255,000	5.13	0.66	111.80	-	13,910,038
Purchase	4/3/2013	4/4/2013	Money Market Funds	MS INSTL GOVT FUND	61747C707	75,000,000	0.05	0.05	100.00	-	75,000,000
Purchase	4/3/2013	4/4/2013	Money Market Funds	BLACKROCK T-FUND INSTL	09248U718	25,000,000	0.01	0.01	100.00	-	25,000,000
Purchase	4/3/2013	4/17/2013	Commercial Paper	BANK OF TOKYO MITSUBISHI	06538BRH8	100,000,000	0.00	0.18	99.99	-	99,993,000
Purchase	4/8/2013	4/1/2014	State/Local Agencies	CALIFORNIA ST GO BD	13063A5B6	10,000,000	5.25	0.45	104.69	-	10,479,208
Purchase	4/8/2013	5/21/2013	Commercial Paper	TOYOTA MOTOR CREDIT CORP	89233GSM9	200,000,000	0.00	0.13	99.98	-	199,968,944
Purchase	4/9/2013	4/9/2018	Federal Agencies	FNMA NT CALL	3136G1J67	25,000,000	1.50	1.29	101.00	-	25,249,000
Purchase	4/9/2013	6/9/2014	Medium Term Notes	GE CAPITAL CORP MTN	36962GX41	25,000,000	5.65	0.44	106.06	-	26,985,833
Purchase	4/9/2013	4/9/2014	Public Time Deposits	BANK OF SAN FRANCISCO PT		240,000	0.47	0.47	100.00	-	240,000
Purchase	4/9/2013	10/1/2014	Federal Agencies	FARMER MAC MTN	31315PRZ4	18,000,000	0.24	0.26	99.98	-	17,997,249
Purchase	4/9/2013	4/9/2014	Public Time Deposits	FIRST NAT. BANK OF NOR.		240,000	0.48	0.48	100.00	-	240,000
Purchase	4/10/2013	4/23/2013	Commercial Paper	BANK OF TOKYO MITSUBISHI	06538BRP0	100,000,000	0.00	0.18	99.99	-	99,993,500
Purchase	4/12/2013	4/13/2013	Money Market Funds	MS INSTL GOVT FUND	61747C707	50,000,000	0.05	0.05	100.00	-	50,000,000
Purchase	4/12/2013	4/13/2013	Money Market Funds	BLACKROCK T-FUND INSTL	09248U718	25,000,000	0.01	0.01	100.00	-	25,000,000
Purchase	4/12/2013	4/8/2015	Medium Term Notes	TOYOTA MOTOR CREDIT CORP	89236TAG0	50,000,000	0.42	0.42	100.00	-	50,000,000
Purchase	4/12/2013	5/13/2013	Negotiable CDs	BANK OF TOKYO MITSUBISHI	06538EVX2	17,400,000	0.83	0.18	100.06	-	17,543,305
Purchase	4/12/2013	4/22/2013	Negotiable CDs	BANK OF NOVA SCOTIA HOUS	06417FTE0	75,000,000	0.13	0.13	100.00	-	75,000,000
Purchase	4/16/2013	9/18/2015	Federal Agencies	FFCB FLT NT QTR TBILL+16	3133CEJB1	50,000,000	0.24	0.24	100.00	-	50,009,595
Purchase	4/17/2013	4/17/2017	Federal Agencies	FFCB NT	3133ECLL6	10,000,000	0.60	0.60	100.00	-	10,000,000
Purchase	4/18/2013	5/1/2013	Medium Term Notes	JP MORGAN CHASE GLOBAL M	46625HHB9	2,500,000	4.75	0.20	100.16	-	2,559,187
Purchase	4/23/2013	4/30/2013	Commercial Paper	BANK OF TOKYO MITSUBISHI	06538BRW5	100,000,000	0.00	0.17	100.00	-	99,996,694
Purchase	4/23/2013	5/7/2013	Commercial Paper	BANK OF TOKYO MITSUBISHI	06538BS79	100,000,000	0.00	0.18	99.99	-	99,993,000
Purchase	4/24/2013	4/24/2018	Federal Agencies	FNMA NT CALL	3136G1KN8	50,000,000	1.50	1.13	101.81	-	50,903,000
Purchase	4/24/2013	9/18/2015	Federal Agencies	FFCB FLT NT QTR T-BILL+1	3133CEJB1	16,200,000	0.24	0.24	99.99	-	16,201,946
Purchase	4/26/2013	5/1/2014	Medium Term Notes	STANFORD UNIVERSITY MTN	854403AA0	6,500,000	3.63	0.27	103.39	-	6,834,890
Purchase	4/26/2013	5/1/2014	Medium Term Notes	STANFORD UNIVERSITY MTN	854403AA0	5,000,000	3.63	0.27	103.39	-	5,257,608
Purchase	4/26/2013	8/28/2015	Federal Agencies	FARMER MAC MTN CALL	31315PTR0	20,000,000	0.50	0.49	100.02	-	20,020,111
Purchase	4/29/2013	3/15/2014	State/Local Agencies	IRVINE RANCH CA WTR PRE-	463655GW4	2,000,000	2.61	0.32	102.00	-	2,046,368
Purchase	4/30/2013	5/1/2013	Money Market Funds	MS INSTL GOVT FUND	61747C707	10,618	0.05	0.05	100.00	-	10,618
Purchase	4/30/2013	4/30/2018	Federal Agencies	FNMA NT STEP	3136G1K81	12,600,000	0.75	0.75	100.00	-	12,600,000
Purchase	4/30/2013	5/14/2013	Commercial Paper	BANK OF TOKYO MITSUBISHI	06538BSE4	100,000,000	0.00	0.18	99.99	-	99,993,000
<b>Subtotals</b>						<b>\$ 1,332,945,618</b>	<b>0.40</b>	<b>0.25</b>	<b>\$ 100.37</b>	<b>\$ -</b>	<b>\$ 1,339,026,095</b>
Sale	4/8/2013	12/31/2017	U.S. Treasuries	US TSY NT	912828UE8	\$ 75,000,000	0.75	0.76	\$ 99.95	\$ 152,279	\$ 75,594,662
Sale	4/9/2013	4/10/2013	Money Market Funds	MS INSTL GOVT FUND	61747C707	50,000,000	0.05	0.05	100.00	-	50,000,000
Sale	4/9/2013	4/10/2013	Money Market Funds	BLACKROCK T-FUND INSTL	09248U718	25,000,000	0.01	0.01	100.00	-	25,000,000
Sale	4/24/2013	4/25/2013	Money Market Funds	MS INSTL GOVT FUND	61747C707	50,000,000	0.05	0.05	100.00	-	50,000,000
Sale	4/26/2013	4/29/2013	Money Market Funds	BLACKROCK T-FUND INSTL	09248U718	25,000,000	0.01	0.01	100.00	-	25,000,000
<b>Subtotals</b>						<b>\$ 225,000,000</b>	<b>0.27</b>	<b>0.28</b>	<b>\$ 99.98</b>	<b>\$ 152,279</b>	<b>\$ 225,594,662</b>
Call	4/12/2013	4/12/2017	Federal Agencies	FHLMC MTN CALL	3134G3TR1	\$ 30,000,000	1.45	1.45	\$ 100.00	\$ -	\$ 30,000,000
<b>Subtotals</b>						<b>\$ 30,000,000</b>	<b>1.45</b>	<b>1.45</b>	<b>\$ 100.00</b>	<b>\$ -</b>	<b>\$ 30,000,000</b>
Maturity	4/3/2013	4/3/2013	Commercial Paper	BANK OF TOKYO MITSUBISHI	06538BR39	\$ 100,000,000	0.00	0.13	\$ 100.00	\$ 2,528	\$ 100,000,000
Maturity	4/9/2013	4/9/2013	Public Time Deposits	BANK OF THE WEST PTD		240,000	0.53	0.53	100.00	1,290	241,290
Maturity	4/9/2013	4/9/2013	Public Time Deposits	SAN FRANCISCO FCU PTD		240,000	0.53	0.53	100.00	1,272	241,272
Maturity	4/9/2013	4/9/2013	Public Time Deposits	BANK OF SAN FRANCISCO PT		240,000	0.53	0.53	100.00	177	240,177
Maturity	4/9/2013	4/9/2013	Public Time Deposits	FIRST NAT. BANK OF NOR.		240,000	0.50	0.50	100.00	215	240,215
Maturity	4/10/2013	4/10/2013	Medium Term Notes	MET LIFE GLOBAL FUNDING	592179JG1	3,710,000	5.13	0.31	102.85	95,069	3,805,069
Maturity	4/10/2013	4/10/2013	Commercial Paper	BANK OF TOKYO MITSUBISHI	06538BRA3	100,000,000	0.00	0.17	99.99	6,611	100,000,000
Maturity	4/17/2013	4/17/2013	Commercial Paper	BANK OF TOKYO MITSUBISHI	06538BRH8	100,000,000	0.00	0.18	99.99	7,000	100,000,000

## Investment Transactions Pooled Fund

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Maturity	4/22/2013	4/22/2013	Negotiable CDs	BANK OF NOVA SCOTIA HOUS	06417FTE0	75,000,000	0.13	0.13	100.00	2,708	75,002,708
Maturity	4/23/2013	4/23/2013	Commercial Paper	BANK OF TOKYO MITSUBISHI	06538BRP0	100,000,000	0.00	0.18	99.99	6,500	100,000,000
Maturity	4/30/2013	4/30/2013	Commercial Paper	BANK OF TOKYO MITSUBISHI	06538BRW5	100,000,000	0.00	0.17	100.00	3,306	100,000,000
<b>Subtotals</b>						<b>\$ 579,670,000</b>	<b>0.05</b>	<b>0.16</b>	<b>\$ 100.01</b>	<b>\$ 126,674</b>	<b>\$ 579,770,730</b>
Interest	4/1/2013	4/1/2014	State/Local Agencies	CALIFORNIA ST GO BD	13063A5B6	\$ 2,820,000	5.25	1.04	\$ 107.96	\$ 74,025	\$ 74,025
Interest	4/5/2013	10/5/2016	Federal Agencies	FHLMC NT CALL	3134G3P38	75,000,000	0.75	0.72	100.10	173,438	281,250
Interest	4/9/2013	1/9/2015	Medium Term Notes	GE FLT NT 3ML+38	36962G6T6	25,000,000	0.24	0.24	100.00	42,337	42,337
Interest	4/10/2013	4/10/2017	Federal Agencies	FARMER MAC MTN	31315PTQ2	12,500,000	1.26	1.36	99.51	78,750	78,750
Interest	4/12/2013	4/12/2017	Federal Agencies	FHLMC MTN CALL	3134G3TR1	30,000,000	1.45	1.45	100.00	217,500	217,500
Interest	4/14/2013	5/14/2015	Federal Agencies	FFCB FLT NT 1ML+1	3133EAQC5	50,000,000	0.21	0.23	99.97	9,179	9,179
Interest	4/18/2013	4/18/2017	Federal Agencies	FNMA STRNT	3136G0CC3	30,000,000	0.85	0.85	100.00	127,500	127,500
Interest	4/18/2013	4/18/2016	Federal Agencies	FHLB NT	3133792Z1	20,000,000	0.81	0.82	99.96	81,000	81,000
Interest	4/22/2013	9/22/2015	Federal Agencies	FFCB FLT NT 1ML+2.5	3133EAJF6	27,953,000	0.23	0.25	99.96	5,529	5,529
Interest	4/22/2013	6/22/2015	Federal Agencies	FFCB FLT NT 1ML+2	3133EAVE5	50,000,000	0.23	0.24	99.97	9,675	9,675
Interest	4/22/2013	1/22/2015	Medium Term Notes	RBC MTN FIX-TO-FLT	78008SVS2	100,000,000	0.50	0.50	100.00	125,000	125,000
Interest	4/22/2013	11/21/2013	Negotiable CDs	WESTPAC NY FLT YCD 1ML+1	96121TQW1	50,000,000	0.34	0.24	100.07	13,366	15,276
Interest	4/23/2013	1/23/2015	Medium Term Notes	TOYOTA MTN 3ML+17	89233P7H3	35,000,000	0.47	0.47	100.00	41,300	41,300
Interest	4/26/2013	10/26/2015	Federal Agencies	FNMA	31398A4M1	25,000,000	1.63	2.22	97.27	203,125	203,125
Interest	4/26/2013	10/26/2015	Federal Agencies	FNMA	31398A4M1	42,000,000	1.63	2.19	97.44	341,250	341,250
Interest	4/26/2013	4/26/2017	Federal Agencies	FARMER MAC MTN	31315PUQ0	10,500,000	1.13	1.13	100.00	59,063	59,063
Interest	4/27/2013	4/27/2015	Federal Agencies	FFCB FLT NT 1ML+1.5	3133EAJP4	50,000,000	0.22	0.23	99.99	9,438	9,438
Interest	4/30/2013	10/31/2015	U.S. Treasuries	US TSY NT	912828PE4	25,000,000	1.25	0.61	102.44	156,250	156,250
Interest	4/30/2013	4/30/2016	U.S. Treasuries	US TSY NT	912828QF0	50,000,000	2.00	0.91	104.40	500,000	500,000
Interest	4/30/2013	5/1/2013	Money Market Funds	MS INSTL GOVT FUND	61747C707	230,024,976	0.05	0.05	100.00	10,618	10,618
Interest	4/30/2013	5/1/2013	Money Market Funds	BLACKROCK T-FUND INSTL	09248U718	50,000,000	0.01	0.01	100.00	548	548
Interest	4/30/2013	7/30/2014	Medium Term Notes	NEW YORK LIFE MTN 3ML+0	64952WBL6	3,000,000	0.30	0.29	100.02	854	2,261
<b>Subtotals</b>						<b>\$ 993,797,976</b>	<b>0.57</b>	<b>0.52</b>	<b>\$ 100.13</b>	<b>\$ 2,279,744</b>	<b>\$ 2,390,873</b>
<b>Grand Totals</b>			<b>32</b>	<b>Purchases</b>							
			<b>(5)</b>	<b>Sales</b>							
			<b>(12)</b>	<b>Maturities / Calls</b>							
			<b>15</b>	<b>Change in number of positions</b>							

## Non-Pooled Investments

As of April 30, 2013

Type of Investment	CUSIP	Issue Name	Settle	Maturity	Duration	Coupon	Par Value	Book Value	Amortized	
			Date	Date					Book Value	Market Value
State/Local Agencies	797712AD8	SFRDA SOUTH BEACH HARBOR	1/20/12	12/1/16	3.35	3.50	\$ 5,100,000	\$ 5,100,000	\$ 5,100,000	\$ 5,100,000
<b>Subtotals</b>					<b>3.35</b>	<b>3.50</b>	<b>\$ 5,100,000</b>	<b>\$ 5,100,000</b>	<b>\$ 5,100,000</b>	<b>\$ 5,100,000</b>
Money Market Funds		CITI SWEEP	4/30/13	5/1/13	0.00	0.02	\$ 86,395,737	\$ 86,395,737	\$ 86,395,737	\$ 86,395,737
<b>Subtotals</b>					<b>0.00</b>	<b>0.02</b>	<b>\$ 86,395,737</b>	<b>\$ 86,395,737</b>	<b>\$ 86,395,737</b>	<b>\$ 86,395,737</b>
<b>Grand Totals</b>					<b>0.19</b>	<b>0.21</b>	<b>\$ 91,495,737</b>	<b>\$ 91,495,737</b>	<b>\$ 91,495,737</b>	<b>\$ 91,495,737</b>

### NON-POOLED FUNDS PORTFOLIO STATISTICS

(in \$ million)	Current Month		Prior Month	
	Fiscal YTD	April 2013	Fiscal YTD	March 2013
Average Daily Balance	\$ 91,433,763	\$ 91,495,687	\$ 91,426,983	\$ 91,494,119
Net Earnings	\$ 171,885	\$ 16,315	\$ 155,570	\$ 16,363
Earned Income Yield	0.23%	0.22%	0.23%	0.21%

Note: All non-pooled securities were inherited by the City and County of San Francisco as successor agency to the San Francisco Redevelopment Agency. Book value and amortized book value are derived from limited information received from the SFRDA and are subject to verification.

---

**From:** Chapin-Rienzo, Shanda on behalf of Reports, Controller  
**Sent:** Thursday, May 16, 2013 12:40 PM  
**To:** Con, Performance; bruce.Roberston@flysf.com; millsapsmel@yahoo.com; Calvillo, Angela; Nevin, Peggy; BOS-Legislative Aides; BOS-Supervisors; Kawa, Steve; Howard, Kate; Falvey, Christine; Elliott, Jason; Campbell, Severin; Newman, Debra; sfdocs@sfpl.info; gmetcalf@spur.org; Rosenfield, Ben; Zmuda, Monique; Lane, Maura; CON-EVERYONE; CON-CCSF Dept Heads; CON-Finance Officers  
**Subject:** Issued: Controller's Office Government Barometer – Quarter 3, Fiscal Year 2013

The Office of the Controller has issued the Government Barometer: Quarter 3, Fiscal Year 2013, to share key performance and activity information with the public in order to increase transparency, create dialog, and build the public's confidence regarding the City's management of public business. The report lists measures in major service areas, such as public safety, health and human services, streets and public works, public transit, recreation, environment, and customer service. Recent data and trend information are included. This is a recurring report - the Quarter 4, Fiscal Year 2013 report is scheduled to be issued in late July 2013

The Government Barometer is now also available as an interactive website at [sfgovbar.weebly.com](http://sfgovbar.weebly.com). Users can now view trends, adjust timelines, and build their own charts using any of the Government Barometer measures.

To view the full report, please visit our website at:

<http://sfcontroller.org/Modules/ShowDocument.aspx?documentid=4264>, the full report can also be accessed from the online version at [sfgovbar.weebly.com](http://sfgovbar.weebly.com).

You can also access the report on the Controller's website (<http://www.sfcontroller.org>) under the News & Events section and on the Citywide Performance Measurement Program website ([www.sfgov.org/controller/performance](http://www.sfgov.org/controller/performance)) under the Performance Reports section.

For more information please contact:

Office of the Controller  
City Services Auditor Division  
Phone: 415-554-7463  
Email: [Performance.con@sfgov.org](mailto:Performance.con@sfgov.org)

Follow us on Twitter [@sfcontroller](https://twitter.com/sfcontroller)



**GOVERNMENT BAROMETER: Quarter 3, Fiscal Year 2013**  
**CITY AND COUNTY OF SAN FRANCISCO**  
**OFFICE OF THE CONTROLLER**

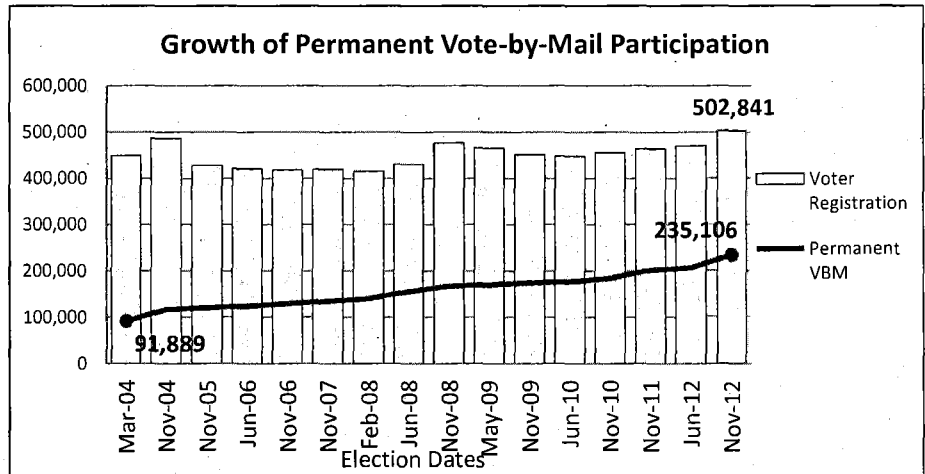
May 2, 2013

**Summary**

The Office of the Controller’s Citywide Performance Measurement Team collects performance data from City departments on a quarterly basis in order to increase transparency, create dialogue, and build the public’s confidence regarding the City’s management of public business. Measures are listed according to major service areas, such as public safety, health and human services, streets and public works, public transit, recreation, environment, and customer service. Select measures of interest are highlighted below.

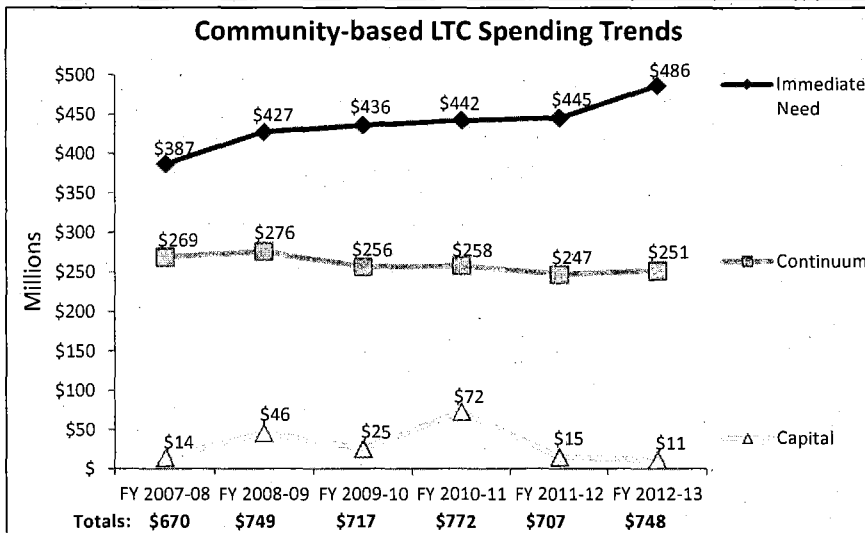
**Measure Highlights—Department of Elections**

Registered voters may elect to permanently vote by mail, after which they are automatically sent a vote-by-mail ballot before each election. Since March of 2004, permanent vote-by-mail (VBM) participation has grown over 250% and now comprises nearly half of all registered voters in San Francisco. This substantial growth of permanent vote-by-mail users poses an operational challenge for the Department of Elections as the need to provide polling places for in-person voting does not decrease even as voting by mail increases. In order to



address the challenges posed by changing voting patterns, the Department of Elections is incorporating mail scanning, sorting, and extraction technology to increase its ballot processing capacity. Also of note is the voter registration spike during the November 2012 Presidential Election, during which San Francisco voter registration peaked at over 500,000 voters, the highest registration record in San Francisco history.

**Measure Highlights—Fiscal Analysis of Community-based Long Term Care (LTC)**



Community-based Long Term Care (LTC) includes the provision of care and support services funded or administered by the City that assure independence, choice, and dignity for older adults and adults with disabilities. Total spending on LTC services is budgeted to increase by 6% in FY 2012-13, from \$707 to \$748 million. This increase is largely due to an increase in spending on Immediate Need programs, services to clients with an immediate need/risk of institutionalization, which reflects the general trend of increased program budgets in accordance with the economic recovery. Spending on Continuum programs, all LTC services not deemed Immediate Need or Capital, has

been on an historic downward trend until this year, with an increase of \$4 million. Capital spending has fluctuated greatly during this six year period due to the varied timing in implementation of projects in housing and infrastructure.

City and County of San Francisco  
 Controller's Office  
 Government Barometer  
 Quarter 3



Activity or Performance Measure	Rolling Yearly Average	Prior Period Average	Current Period Average	Period-to-Period		Year-to-Year	
				% Change	Trend	% Change	Trend
<b>Public Safety</b>							
Total number of serious violent crimes reported (homicide, forcible rape, robbery, and aggravated assault, per 100,000 population)	69.6	76.9	70.2	-8.7%		6.3%	
Total number of serious property crimes reported (burglary, larceny-theft, motor vehicle theft, and arson, per 100,000 population)	405.3	453.1	399.3	-11.9%		18.7%	
→ The total number of serious property crimes reported (burglary, larceny-theft, motor vehicle theft, and arson, per 100,000 population) has decreased by 11.9% since the previous quarter.							
Average daily county jail population	1,530	1,510	1,523	0.9%		-5.7%	
Total active probationers	5,828	5,758	5,584	-3.0%		-8.6%	
Percentage of 9-1-1 calls answered within 10 seconds	87%	87%	87%	0.4%		-2.6%	
Average 9-1-1 daily call volume	1,511	1,562	1,454	-6.9%		-0.6%	
→ The average 9-1-1 daily call volume has decreased by 6.9% since the previous quarter and by 0.6% since the same quarter during the previous year.							
Percentage of fire/medical emergency calls responded to within 5 minutes	90.5%	90.2%	91.0%	0.8%		3.8%	
<b>Health and Human Services</b>							
Average daily population of San Francisco General Hospital	375	362	365	0.7%		-10.0%	
Average daily population of Laguna Honda Hospital	756	755	757	0.3%		1.5%	
Total number of Healthy San Francisco participants	47,356	45,199	49,805	10.2%		7.5%	
→ The number of Healthy San Francisco participants has increased by 10.2% since the previous quarter and by 7.5% since the same quarter during the previous year. This increase in participants is due both to the program's enrollment efforts and a targeted campaign to increase the percentage of participants who elect to renew their annual participation.							
New patient wait time in days for an appointment at a DPH primary care clinic	25	32	20	-37.9%		-13.2%	
Current active CalWORKs caseload	4,509	4,488	4,435	-1.2%		-4.6%	
Current active County Adult Assistance Program (CAAP) caseload	6,808	6,735	6,581	-2.3%		-6.7%	

City and County of San Francisco  
 Controller's Office  
 Government Barometer  
 Quarter 3



Activity or Performance Measure	Rolling Yearly Average	Prior Period Average	Current Period Average	Period-to-Period		Year-to-Year	
				% Change	Trend	% Change	Trend
Current active Non-Assistance Food Stamps (NAFS) caseload	27,610	27,579	27,185	-1.4%		-1.4%	
Percentage of all available homeless shelter beds used	96%	96%	95%	-0.3%		1.4%	
Average nightly homeless shelter bed use	1,093	1,090	1,087	-0.3%		1.7%	
Total number of children in foster care	1,093	1,097	1,093	-0.4%		2.0%	
<b>Streets and Public Works</b>							
Volume of graffiti (public)	829	515	963	87.0%		-11.3%	
<p>→ The volume of public graffiti reported has increased by 87% since the previous quarter but has decreased by 11.3% since the same quarter during the previous year. It has been posited that the International Zero Graffiti Conference, hosted in San Francisco during January 2013, significantly increased the volume of graffiti reported to DPW due to heightened awareness. Furthermore, increased activity by the tagging community as a response to the conference is possible. The year to year decrease may be due to faster abatement by DPW graffiti staff, which discourages individuals from tagging public property.</p>							
Volume of graffiti (private)	1,139	1,083	1,511	39.4%		17.2%	
<p>→ The volume of graffiti reported on private property has increased by 39.4% since the previous quarter. An improvement in weather since Q2 and the new use of tablet technology in March significantly increased the volume of graffiti tags processed by the Graffiti Unit.</p>							
Volume of street cleaning requests	5,575	5,556	5,946	7.0%		18.5%	
<p>→ The volume of street cleaning requests has increased by 7% since the previous quarter and 18.5% since the same quarter during the previous year. This increase is due in part to both the post-holiday dumping of Christmas trees as well as a relative lack of rain, as staff reports that rain helps to keep city streets cleaner.</p>							
Percentage of street cleaning requests responded to within 48 hours	88.9%	90.7%	93.3%	2.8%		1.5%	
Percentage of graffiti requests on public property responded to within 48 hours	95.3%	92.7%	96.6%	4.2%		21.4%	

City and County of San Francisco  
 Controller's Office  
 Government Barometer  
 Quarter 3



Activity or Performance Measure	Rolling Yearly Average	Prior Period Average	Current Period Average	Period-to-Period		Year-to-Year	
				% Change	Trend	% Change	Trend
<b>Public Transit</b>							
Percentage of Muni buses and trains that adhere to posted schedules	58.8%	58.2%	<b>60.3%</b>	3.7%		-4.0%	
Average daily number of Muni customer complaints regarding safety, negligence, discourtesy, and service delivery	42.3	39.5	<b>39.2</b>	-0.6%		-12.0%	
<b>Recreation, Arts, and Culture</b>							
Average score of parks inspected using park maintenance standards	91.0%	91.3%	<b>92.3%</b>	1.1%		1.9%	
Total number of individuals currently registered in recreation courses	10,869	8,535	<b>11,664</b>	36.7%		9.5%	
Total number of park facility (picnic tables, sites, recreation facilities, fields, etc.) bookings	6,152	5,545	<b>5,460</b>	-1.5%		-1.7%	
Total number of visitors at public fine art museums (Asian Art Museum, Legion of Honor, and de Young)	147,756	113,177	<b>183,394</b>	62.0%		32.3%	
→ The total number of visitors at public fine art museums has increased by 62% since the previous quarter. This increase is primarily attributable to the Asian Art Museum's Terracotta Warriors Exhibit (February-March 2013).							
Total circulation of materials at main and branch libraries	932,762	891,293	<b>921,700</b>	3.4%		1.0%	
<b>Environment, Energy, and Utilities</b>							
Average monthly energy usage per SFPUC street light (kilowatt hours)	54.8	56.6	<b>62.2</b>	10.0%		N/A	
→ The average monthly energy usage per SFPUC streetlight (kilowatt hours) has increased by 10% since the previous quarter.							
Per capita water sold to San Francisco residential customers (gallons per capita per day)	50.0	49.9	<b>49.0</b>	-1.8%		-2.6%	
Average monthly water use by City departments (in millions of gallons)	129.7	132.6	<b>136.0</b>	2.6%		15.2%	
Average monthly energy usage by City departments (in million kilowatt hours)	72.1	71.9	<b>71.8</b>	-0.1%		-1.2%	
Average workday tons of trash going to primary landfill	1406.6	1349.9	<b>1405.8</b>	4.1%		1.8%	
Percentage of curbside refuse diverted from landfill	59.4%	59.1%	<b>58.5%</b>	-1.0%		-0.1%	



City and County of San Francisco  
 Controller's Office  
 Government Barometer  
 Quarter 3



Activity or Performance Measure	Rolling	Prior	Current	Period-to-Period		Year-to-Year	
	Yearly	Period	Period	% Change	Trend	% Change	Trend
Average	Average	Average	Average				
<b>Permitting and Inspection</b>							
Value (estimated cost, in millions) of construction projects for which new building permits were issued	\$115.9	\$43.6	\$54.8	25.8%		-36.2%	
→ The estimated volume of construction projects for which new building permits were issued has increased by 25.8% since the previous quarter but decreased by 36.2% since the same quarter during the previous year. These large changes are due to the volatile nature and size of construction projects:							
Percentage of all building permits involving new construction and major alterations review that are approved or disapproved within 90 days	63%	55%	61%	11.5%		-1.1%	
→ The percentage of all building permits involving new construction and major alterations review that are reviewed within 90 days has increased by 11.5% since the previous quarter.							
Percentage of categorical exemptions (California Environmental Quality Act) reviewed within 45 days	82%	N/A	79%	-8.5%		N/A	
Percentage of life hazard or lack of heat complaints responded to within one business day	96%	98%	92%	-6.4%		-0.4%	
Percentage of customer-requested construction permit inspections completed within two business days of requested date	98%	97%	98%	1.1%		-0.2%	
<b>Customer Service</b>							
Average daily number of 311 contacts, across all contact channels	5,719	5,396	5,547	2.8%		-22.7%	
Percentage of 311 calls answered by call takers within 60 seconds	74%	70%	80%	14.6%		8.6%	
→ The percentage of 311 calls answered within 60 seconds has increased by 14.6% since the previous quarter and by 8.6% since the same quarter during the previous year. This increase in service level is due to a decrease in call volume.							

**Notes:**

Beginning in July 2012, the Government Barometer will be issued four times a year. Each report will include new data from the prior three months. The Rolling Yearly Average is the average of monthly values for the most recent month and 11 months prior (e.g., the average of April 2012 to March 2013). The Prior Period Average value reflects the average of the three months prior to the Current Period (e.g. for the March 2013 report: October, November, December 2012). The year-to-year change reflects the change since the same period last year (e.g., Jan-Mar 2013 compared to Jan-Mar 2012). Trend lines are made up of monthly data provided by departments. The scale of the trend lines can give the appearance of major changes to small fluctuations.

For additional detail on measure definitions and department information, please review the Government Barometer Measure Details on the Controller's Office website. Values for prior periods (e.g. Oct-Dec 2012) may be revised in this report relative to their original publication.

To prepare this report, the Citywide Performance Measurement Program has used performance data supplied by City Departments. The Departments are responsible for ensuring that such performance data is accurate and complete. Although the Citywide Performance Measurement Program has reviewed the data for overall reasonableness and consistency, the Program has not audited the data provided by the Departments.

**CONTROLLER'S OFFICE  
CITY SERVICES AUDITOR**

The City Services Auditor was created within the Controller's Office through an amendment to the City Charter that was approved by voters in November 2003. Under Appendix F to the City Charter, the City Services Auditor has broad authority for:

- Reporting on the level and effectiveness of San Francisco's public services and benchmarking the city to other public agencies and jurisdictions.
- Conducting financial and performance audits of city departments, contractors, and functions to assess efficiency and effectiveness of processes and services.
- Operating a whistleblower hotline and website and investigating reports of waste, fraud, and abuse of city resources.
- Ensuring the financial integrity and improving the overall performance and efficiency of city government.

**About the Government Barometer:**

The purpose of the Government Barometer is to share key performance and activity information with the public in order to increase transparency, create dialog, and build the public's confidence regarding the City's management of public business. The report lists measures in major service areas, such as public safety, health and human services, streets and public works, public transit, recreation, environment, and customer service. This is a recurring report. The June 2013 report is scheduled to be issued in late July 2013.

For more information, please contact the Office of the Controller, City Services Auditor Division.

Phone: 415-554-7463

Email: [Performance.con@sfgov.org](mailto:Performance.con@sfgov.org)

Internet: [www.sfgov.org/controller/performance](http://www.sfgov.org/controller/performance)

**Program Team:**

Peg Stevenson, Director  
Sherman Luk, Project Manager  
Kyle Burns, Program Lead  
Jennifer Tsuda, Senior Performance Analyst  
Wylie Timmerman, Performance Analyst  
Caroline Matthes, City Hall Fellow  
Kate Cohen, City Hall Fellow  
Department Performance Measurement Staff

## Board of Supervisors

---

To: BOS-Supervisors  
Subject: Dissatisfaction with muni and the sfmta board

-----Original Message-----

From: Peter Stewart [<mailto:stewart.peter@mail.com>]  
Sent: Sunday, May 19, 2013 3:05 PM  
To: Board of Supervisors  
Subject: Dissatisfaction with muni and the sfmta board

Dear sirs, and Madams,

I am e-mailing to express my dissatisfaction with muni and the sfmta board of directors. I live on the close to the L-taraval and the 28 19th avenue muni lines. I ride the L-taraval frequently and I have to say that I am very unhappy with how this route is treated. the L-taraval is a very popular line and I do notice that alot of people ride the L-Taraval route well here is the the problem is that on weekends and weekdays after 7:00 PM the L-taraval is a single car train which means by the time that it gets to the stop that I am waiting at The train is so full that I cannot get a seat on it, On this problem I have called 311 over five million times and nothing has been done about it. I really inferiates me when I see the N-Judah and it is a two car train seven days a week, and I have to say that alot of people including myself who ride the L-taraval are fedup with this mistreatment. as a voter, and a fare paying muni passenger i would like to see two car trains on the L-taraval or at least an express bus proxying the L-taraval route from downtown to 19th avenue and taraval. The management of muni seems to think that it is acceptable to waist money on shuttle trains that do not go anywhere accept tje terminate at west portal go down the L-taraval route as an empty train just to turnaround. A majority of my family live in Salt Lake City, Utah, I have seen the Light Rail in Salt lake City and they run Three Car trains on the weekdays all day, and on the weekends they run two car trains, even on Sundays.

below is a letter that I included on two recent sfmta surveys:

I am very unhappy with how the L-Taraval is being operated. the problems that I am experiencing are the following; 1. The infrequent operation of the route, 2. the route is overcrowded seven days a week even at 9:30 pm to the point that i cannot even get on it let alone ride the route and I either have to wait for an hour for another train or I have someone pick me up and drive me home. The problem with this is that the L-Taraval is being operated with a single car after 8:30 pm and on the weekends and I have noticed that Muni has the ridership to have the train be two or three cars seven days a week. I am notr happy that the N-Judah gets treated like Royalty, and the L-Taraval gets treated as if we do not even exist and I would like to see this get corrected.

I have filled out two sfmta surveys ewith the above letter, and I feel that nothing has happened to improve this. nothing has happened. The other thing that I feel is an unacceptable waste of tax payer money is this free muni for youth program I honestly feel that the money that they are waisting on this program could have been used to to improve service on routes like the L-taraval.

The other decision that the sfmta board made is that my mom and I are really unhappy with is this really stupid decision to have the parking meters operate on Sunday I really feel like that we as voters should have voted on San Francisco is the only county doing this, so my mom and I will go to San Mateo to shop we will not do our shopping in San Francisco because of this.

Peter Stewart,

really unhappy voter

## Board of Supervisors

---

**To:** BOS-Supervisors  
**Subject:** 25 more people signed: Lorence Hyler, Eva Falk...

**From:** betty shaw [mailto:mail@changemail.org]  
**Sent:** Monday, May 20, 2013 10:08 AM  
**To:** Board of Supervisors  
**Subject:** 25 more people signed: Lorence Hyler, Eva Falk...

25 people recently add their names to Wild Equity Institute's petition "Restore Sharp Park". That means more than 500 people have signed on.

There are now 700 signatures on this petition. Read reasons why people are signing, and respond to Wild Equity Institute by clicking here:

<http://www.change.org/petitions/restore-sharp-park?response=9272c59f571d>

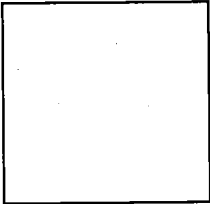
Dear San Francisco Board of Supervisors,

Sharp Park Golf Course is owned by San Francisco but located in Pacifica, California. With a glut of golf courses around the Bay Area, I would like to see you work to transform Sharp Park from a money-losing, endangered species-killing golf course into a new National Park that provides recreational amenities everyone can enjoy. By partnering with the National Park Service, San Francisco can redirect the money it saves back to neighborhood parks and community centers, and we all get a new National Park! Please support the restoration of Sharp Park so valuable species can thrive and all people can enjoy the beautiful gifts nature has to offer.

Sincerely,

676. Lorence Hyler Cleveland Hts., Ohio
677. Eva Falk Minneapolis, Minnesota
678. Beckie Foye Goffstown, New Hampshire
679. Debbie Salem San Francisco, California
680. Cadie Hockenbary Colorado Springs, Colorado
681. barry sloben piscataway, New Jersey
682. Tiffany Baker Nicholasville, Kentucky
683. Adam Weber Hood River, Oregon
684. Dmitry Letunovsky Drezna, Russian Federation
685. Christian Barrios Houston, Texas
686. Aaron Mannion alliance, Ohio
687. mindy diaz Oklahoma City, Oklahoma
688. orlando baez Staten Island, New York
689. Santa Meikališa Riga, Latvia
690. kirsty mayfield Nottingham, United Kingdom
691. Christie Ford Pasadena, California
692. Carly Pasenow Liberty TWP, Ohio
693. Mary Murphy Fort Worth, Texas
694. caitlin Will poughkeepsie, New York
695. Amos Sameuls San Francisco, California
696. liudmila self Birmingham, Alabama

- 697. Krystal McGuire Portland, Oregon
- 698. Lottie Lockwood Woodridge, Illinois
- 699. Lorence Hyler Cleveland Heights, Ohio
- 700. betty shaw hudson, Florida



File 130407

**Board of Supervisors**

---

**To:** BOS-Supervisors; Wong, Linda (BOS)  
**Subject:** BOS Support for Brett Andrews  
**Attachments:** BOS Support for Brett Andrews .pdf

---

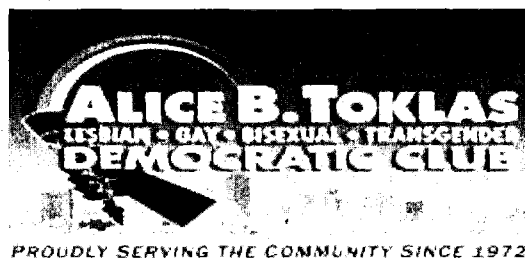
**From:** Martha Knutzen [<mailto:kipnisknut@aol.com>]  
**Sent:** Saturday, May 18, 2013 6:19 AM  
**To:** Board of Supervisors  
**Subject:** BOS Support for Brett Andrews

Please include this letter of support for your June 4th meeting to support Brett Andrews for the Ethics Commission. If you need additional information, please contact me at 415-652-2916.

Thank you,

Martha Knutzen  
Co-Chair  
Alice B Toklas LGBT Democratic Club

Sent from my iPad



May 18, 2013

Clerk, Board of Supervisors  
City Hall, Room 244  
San Francisco, Ca. 94102-4689

Members of the San Francisco Board of Supervisors  
San Francisco CA 94102

Re : Letter of Support for Brett Andrews' Application for a position on the Ethics Commission

Dear Supervisors:

At its Board meeting on April 22, the Alice B. Toklas LGBT Democratic Club unanimously voted to urge your support for Brett Andrews' application for the Ethics Commission. On May 16th, the Rules Committee unanimously voted to recommend Brett for the Ethics Commission. The full Board vote is on June 4th.

We believe Brett is a highly qualified candidate whose background in both politics and organizational management will bring an additional perspective to the current Commission. Many current Alice Board members who worked with Brett while he served on our Board spoke of his integrity and helpful advice about organizational management while he served on our Board. He was an asset to our Board and we know he will make a positive contribution to the Ethics Commission.

Brett Andrews has been of tremendous service to our community as the Executive Director of the Positive Resource Center, a successful non-profit offering employment services and benefits counseling to people struggling with AIDS related health issues. He was active politically for many years before his service on the Alice Board, gaining practical experience about how political campaigns operate and the challenges they face in advocating for civil rights.

We are proud to recommend approval of this application and whole heartedly urge your support.



Sincerely,

Martha Knutzen

Ron Flynn

Co-Chairs

Alice B Toklas LGBT Democratic Club

---

---

---

**From:** Board of Supervisors  
**To:** BOS-Supervisors; Wong, Linda (BOS)  
**Subject:** File 130407: ethics commission appointment

---

**From:** vicki leidner [<mailto:vleidner@astound.net>]  
**Sent:** Monday, May 20, 2013 12:01 PM  
**To:** Board of Supervisors  
**Subject:** ethics commission appointment

Dear Supervisors,

This doesn't make any sense to me. I believe in a strong and empowered Ethics Commission. Good government is transparent and yes, ethical. Please consider this regarding the upcoming vote and request that both applicants have been forwarded for your consideration. An unbiased candidate may serve the interests of the voters more effectively than someone who potentially profits from their appointment.

Respectfully,  
Vicki Leidner  
770 Shotwell  
San Francisco, CA 94110

## **Supes to Decide Future for Ethics**

This week the Board of Supervisors may take up their one appointment to the SF Ethics Commission. The appointee will serve until 2017 -- years past the terms of some of the supes who will vote on this, the only appointment the Board can make.

Two candidates applied, but the Rules Committee forwarded only the candidate who has political ties to themselves, Brett Andrews. He is backed only by an organization regulated by the Ethics Commission. They did not forward Hulda Garfolo, who chaired the Civil Grand Jury report on Ethics called Sleeping Watchdog. Garfolo is backed by Friends of Ethics and more than two dozen community leaders.

Two of the three Rules Committee members have been in office for less than six months and appear to lack any knowledge of the Civil Grand Jury report or the Harvey Rose report on Ethics calling for reforms.

**From:** Lee Goodin [lgoodin1@mindspring.com]  
**Sent:** Friday, May 17, 2013 1:37 PM  
**To:** Board of Supervisors; Chiu, David; Campos, David; Mar, Eric (BOS); Avalos, John; Cohen, Malia; Farrell, Mark; Kim, Jane; Tang, Katy; Wiener, Scott; Yee, Norman (BOS); Breed, London; Lee, Mayor  
**Cc:** Lance Carnes; Cautn1@aol.com; WongAIA; Marc Bruno; CW Nevius; CW Nevius; matierandross; aaron.peskin; Julie Christensen; Junefraps; joanwood  
**Subject:** From CCC: You have been informed.

SaveMuni.com: CENTRAL SUBWAY OVER BUDGET: FISCAL CRISIS CONCEALED

Without the sunshine of independent audits, huge cost overruns for the Central Subway Project are being concealed---to force city officials and taxpayers into future debt loads. According to the San Francisco Municipal Transportation Agency (SFMTA), all project contracts have been awarded or bid. Based on available data, contingency funds are now at insufficient levels or gone altogether---even before major construction begins for tunneling and deep excavations:

CENTRAL SUBWAY BUDGET ANALYSIS	
Construction Contracts	(If Station Bid is awarded) \$ 1,099,757,504
Systems and Other Construction	\$ ???
Design and Management Contracts	(Contract adds unknown) \$ 299,968,229
City Design and Management	\$ 61,600,131
Land Acquisition	\$ 37,398,029
Vehicles (4)	\$ 26,385,653
Miscellaneous	\$ ???
Contingency Funds (under 3%)	Ranges from \$ 0 -- \$ 45,490,454
Total Project Funds---Original	\$ 1,578,300,000
Federal Sequester Cuts in 2013	(-\$ 7,700,000)
Federal Sequester Cuts in 2014	(-\$ ???)
State Funding Cuts (HSR Litigation)	(-\$ ???)
Total Project Funds---Current	Maximum of \$ 1,570,600,000

- Contingency Funds are under 3% of the project budget---when 20% is prudent.
- The largest construction contract's low bidder, Tutor Perini (Tutor Saliba) uses aggressive change orders.  
<http://www.sfgate.com/bayarea/article/Low-bid-on-subway-station-could-cost-SF-3780385.php>
- In 2009, the Federal Transit Administration (FTA) recommended a 20% contingency of \$330,000,000.
- In 2009, the FTA projected a cost of \$2,000,000,000 at 80<sup>th</sup> percentile confidence---requiring a contingency of \$421,700,000.
- In the independent CGR Management Consultants Report, Muni's major projects have exceeded budgets by an average of 39%. For the Central Subway, 39% equals a contingency of \$615,500,000.
- Federal Sequester cuts in 2013 eliminated \$7,700,000 from Central Subway Project  
<http://www.sfgate.com/nation/article/Gridlock-means-U-S-spending-cuts-hit-home-4322132.php>
- Litigation regarding State High Speed Rail Funds may eliminate \$61,300,000 from the Central Subway  
<http://www.examiner.com/article/former-chairman-declares-train-project-violates-the-law>

Given the FTA's designation of the Central Subway as high risk and given the problematic history of tunneling, the Central Subway will go over budget by hundreds of millions of dollars.

Without full independent audits, hundreds of millions of dollars of cost overruns are being concealed---to force city officials and taxpayers into future debt loads.

· Partial audits have already uncovered illegal expenses by consultants:

<http://blog.sfgate.com/cityinsider/2013/05/02/central-subway-consultants-overbill-336000-including-cakes-parking-ticket/>

- Audits are needed on subcontracts, soft costs (currently 23% of project cost), expenditures by city staff/agencies and overhead rates (as high as 311%) taken by managers throughout SFMTA.
- Audits are needed on siphoning other projects' funding and appropriations.
- SFMTA and city agencies are milking the Central Subway's budget for wages---at the expense of project contingency funds.

### MUNI SERVICE CUTS FOR YEARS TO COME

The Central Subway will absorb most of San Francisco's transportation capital budget for years to come, sacrificing essential transit projects. As required by the FTA, San Francisco's taxpayers will pay for all project cost overruns---with decreased Muni operating funds and service cuts.

- Cost overruns do not include the unnecessary Pagoda Theater Project, which is also going overbudget, taking at least \$9.15 million from Muni operating reserves.
- SFMTA can save up to \$80 million by burying, dismantling or extracting tunnel boring machines in Chinatown (like New York, Chunnel, Brisbane...) and deleting the 2,000 foot tunnels from Chinatown to Washington Square.
- These cost overruns are stunning, since the Central Subway's budget has already increased from \$647 million to \$1.578 billion since 2003.
- Moreover, design cuts have reduced quality, shortened station platforms to maximum 2-car lengths (forever limiting passenger capacity), eliminated moving sidewalks, reduced fire exit paths....

Central Subway Has Already Cut Muni Service: To get local matching funds, the Central Subway has drained Muni's operating/ maintenance funds---causing service cuts, route eliminations, deferred maintenance, crumbling infrastructure, missed runs, switchbacks, shorter "holiday" schedules, increased fares/ fees/ fines/ meters....

- In 2007, the new T-Line (Central Subway Phase 1) eliminated the 15-Kearny Bus/ 20 Columbus Bus and cut hours for the 41-Union Bus.
- In 2009-10, budget deficits led to 15%+ service cuts, including 6 discontinued routes, 16 shortened routes and reduced operating hours on 22 additional routes.
- If built, according to FEIR and FTA documents, the Central Subway will take \$15 million annually from Muni operating funds and cut 34,000-76,000 bus hours/ year from the 8X, 30, 45 bus lines.
- With elimination of the T-Line's Embarcadero loop and direct connectivity to Market Street's BART/ Metro Stations, the Central Subway will cut transit service levels for hundreds of thousands of riders.

Central Subway a Development Deal, Not a Transit Project. Initially a political deal, the Central Subway is now driven by developers, real estate interests and the 1% who benefit financially---at the expense of Muni riders and taxpayers. Commuter links to Caltrain will drive up land values, development, gentrification, rents and evictions---hurting affordability, diversity, middle-class families and the Mediterranean quality of northeastern neighborhoods.

- For the Central Corridor Plan on Fourth Street, business associations are already lobbying for densities higher than proposed by the Planning Department.
- On October 9, 2008, the Planning Director and a Planning Commissioner held a Chinatown meeting for "Rezoning Chinatown".

The 2,000-foot tunnels from Chinatown to North Beach sneak in part of a northern subway without environmental reviews and public processes---sacrificing fragile businesses for development.

"If they build the Subway, it will ensure major, major new development at the stops in Chinatown and North Beach; and in terms of scale, these neighborhoods will never be the same again."

Allen B. Jacobs, Past SF Planning Director & Dean of UC Berkeley's College of Environmental Design

Abandon the wasteful Central Subway and Pagoda Theater Projects. Invest hundreds of millions of dollars into revolutionizing Muni throughout San Francisco. Follow examples of stopping the Embarcadero Freeway and Alaska's Bridge to Nowhere.

The Central Subway's local funds and recovered federal funds can quickly create transit-preferential streets, pedestrian-bicycle enhancements, street beautification, robust commercial corridors and neighborhoods. By example, in 1973, Zurich's voters rejected an expensive subway project and voted instead to implement a less costly transit-priority program---leading to one of the world's highest per capita ridership rates because its transit service is fast, frequent, reliable and inexpensive.

Howard Wong, AIA  
SaveMuni.com

---

**From:** Board of Supervisors  
**To:** BOS-Supervisors  
**Subject:** Central Subway aka Billion Dollar Boondoggle

---

**From:** Lee Goodin [<mailto:lgoodin1@mindspring.com>]

**Sent:** Wednesday, May 22, 2013 12:22 PM

**To:** Board of Supervisors; Chiu, David; Campos, David; Mar, Eric (BOS); Avalos, John; Cohen, Malia; Farrell, Mark; Kim, Jane; Tang, Katy; Wiener, Scott; Yee, Norman (BOS); Breed, London; Lee, Mayor; MTABoard; [ed.reiskin@sfmta.com](mailto:ed.reiskin@sfmta.com); Funghi, John

**Cc:** Lance Carnes; [Cautn1@aol.com](mailto:Cautn1@aol.com); WongAIA; Marc Bruno; CW Nevius; matierandross; aaron.peskin; Paul Page; joanwood; john.king; cityinsider; Julie Christensen; Junefraps

**Subject:** Central Subway aka Billion Dollar Boondoggle

It has become terrifyingly obvious that the the Chinatown Subway and its costly and completely unnecessary incursion into North Beach is quickly running out of time and money.

See PMOC April 13,2013 at

<http://www.nonorthbeachdig.org/DocsLib.html> and [www.nonorthbeachdig.org/Press.html](http://www.nonorthbeachdig.org/Press.html) When the remaining few contingency funds are spent – and they will be – once again the taxpayers and general public will suffer.

Borrowing from Peter (Muni O&M funds and reserve) to pay Paul (Central Subway cost overruns) will result in even more delayed maintenance; reduced service; increased fares; and imposition of more parking meters, increased parking fees and fines on the public. This is unacceptable. Someone in charge (is there anyone??) needs to start asking some serious questions about this runaway train.

For a complete and current critique of this fatally flawed billion dollar boondoggle go to [www.nonorthbeachdig.org](http://www.nonorthbeachdig.org)

You have been informed.  
Constant Cranky Curmudgeon

---

**From:** Lee Goodin [lgoodin1@mindspring.com]  
**Sent:** Wednesday, May 22, 2013 1:37 PM  
**To:** Board of Supervisors; Chiu, David; Campos, David; Mar, Eric (BOS); Avalos, John; Cohen, Malia; Farrell, Mark; Kim, Jane; Tang, Katy; Wiener, Scott; Yee, Norman (BOS); Breed, London; Lee, Mayor; MTABoard; ed.reiskin@sfmta.com; Funghi, John  
**Cc:** Lance Carnes; Cautn1@aol.com; WongAIA; Marc Bruno; CW Nevius; CW Nevius; matierandross; aaron.peskin; Julie Christensen; Junefraps; joanwood; Paul Page; Will Kane; cityinsider  
**Subject:** Fw: Ghost Stations  
**Attachments:** Ghost Stations.docx

See Attachment: Is this the future of the Central Subway aka Billion Dollar Boondoggle? Abandoned and Forgotten? One of the city's biggest embarrassments? Or a bizarre San Francisco tourist attraction?

You have been informed.

CCC

## **Ghost Stations: 9 Abandoned Subways and Rapid Transit Systems**

May 3rd, 2011, In Buildings & Places, Urban Exploration, by Tom



*Images: Gonioul, cc-sa-3.0*

Ghost stations and abandoned subways are often considered the holy grail of urban exploration. Despite the grandeur and eerie mystery of many abandoned railway stations, it's the hidden, lost places beneath that really capture the imagination of urban explorers. Some subway stations have been closed for so long that talk of them has become urban legend. This article examines some very real destinations, some of which haven't been explored for generations.





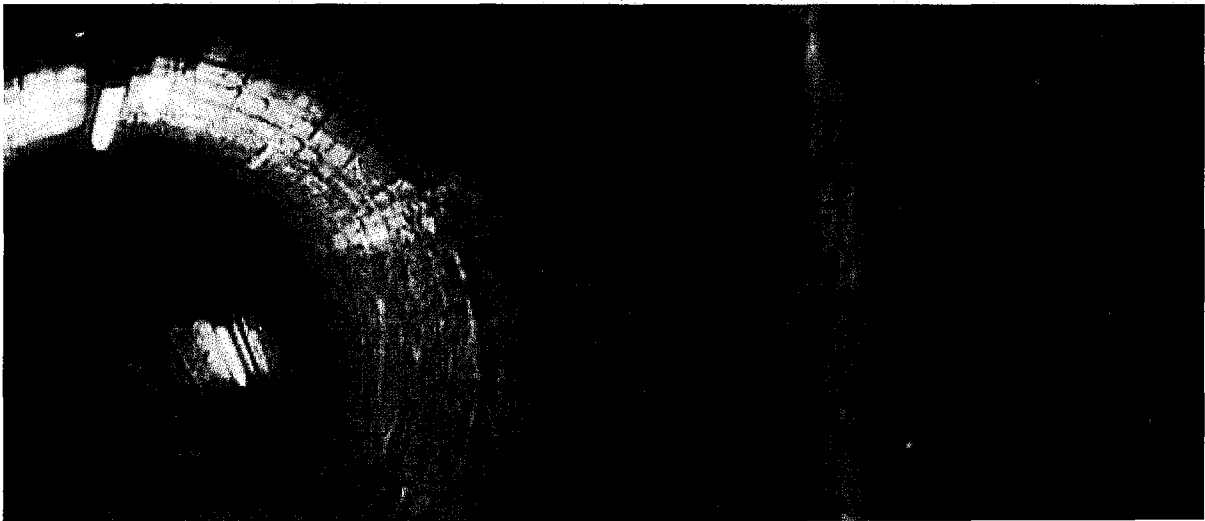
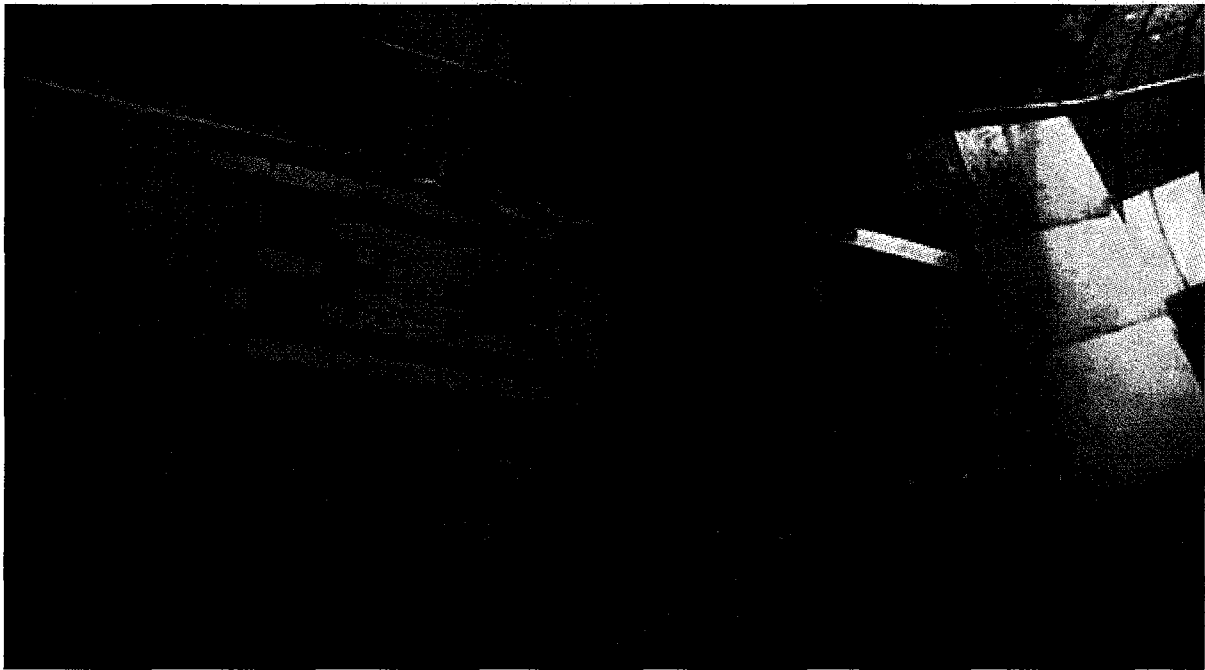
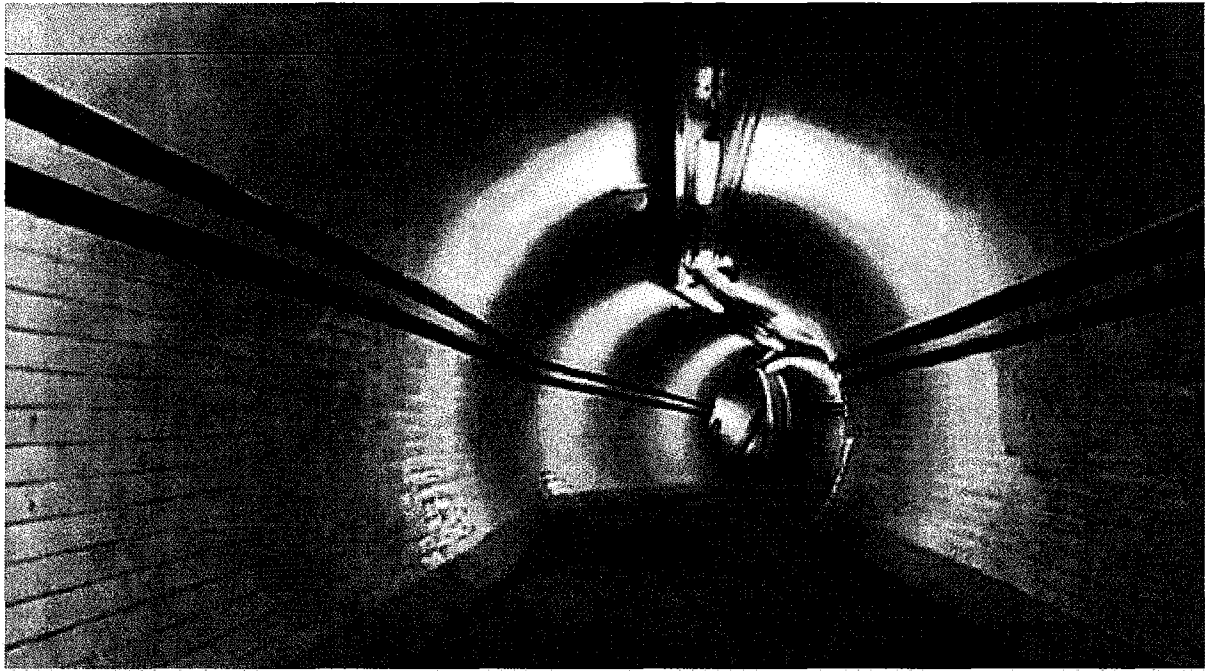
Abandoned subways range from shallow cut-and-cover routes to deep level subterranean platforms accessed by decaying corridors and seemingly endless stairways. In some cases their tracks have been lifted. In others they remain in situ, largely inaccessible within sealed tunnels. Some have been used for urban art exhibits, sanctioned and unsanctioned, while others hide vintage artistic treasures lost for generations (see below).

### **Deserted London Underground (the Tube)**



*(Images: via [YouTube](#); [Mike Peel \(website\)](#), [cc-sa-3.0](#))*

No subway in the world runs as deep as the London Underground, known as the tube. The oldest and second largest subway system (after Shanghai), around 40 abandoned platforms and stations lurk on the network. One of the best known – although rarely photographed – abandoned tube stations is Aldwych (originally called Strand), which operated from 1907 to 1994 and famously sheltered Londoners during the Blitz of 1940.



*(Images: via [YouTube](#))*

From behind the sealed entrance to the deepest level platform, Aldwych largely remains as it was during the 1940s. The ghost station contains a labyrinth of passageways, some of them in use until the station closed in 1994. Several passageways have been closed to passengers since 1917, while others were never even opened to the public.



*(Images: via [YouTube](#); [Phillip P](#), [cc-sa-3.0](#))*

Aldwych tube station has two abandoned platforms. Platform A (above top) closed in 1994 but is occasionally used by film companies as trains can still access it. Platform B, on the other hand, has been lost and forgotten for generations. Operational for only ten years, the above image offers a rare glimpse of a platform that has been sealed off since 1917. Deep inside the subterranean station, a tiled corridor leads to another London time capsule – the Kingsway Tramway Subway (below).

**Kingsway Tramway Subway, London**



*(Images: Reality Trip, reproduced with permission; Matt Brown, cc-3.0)*

Until the 1950s, a streetcar line ran through the Kingsway Tramway Subway beneath the Strand. Abandoned for decades, the tracks vanish beneath heavy iron gates at the northern end, while the southern portal is now a road tunnel. Despite its abandonment and onset of urban decay, much of the Kingsway Tramway Subway remains frozen in time. Aldwych and Holborn tramway stations still exist inside the tunnel.

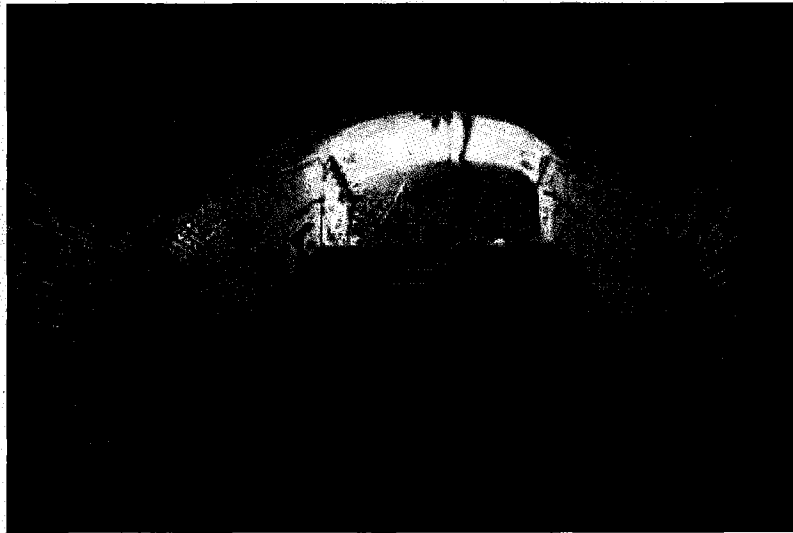
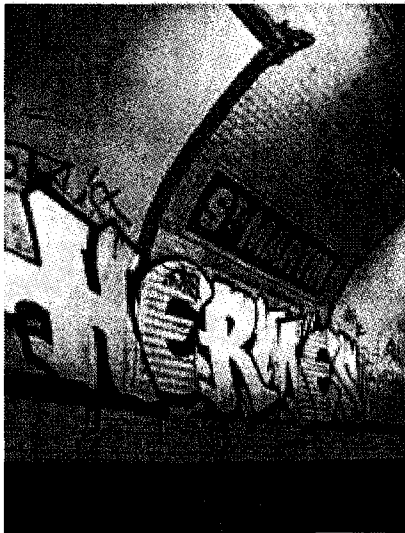
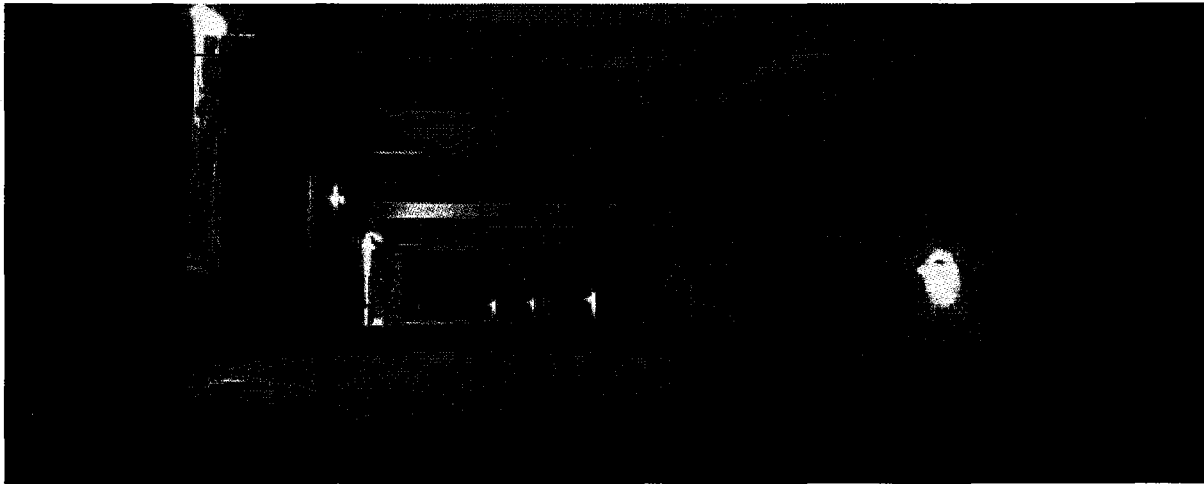
### **Notting Hill Gate Abandoned Vintage Posters**



*(Images: Mikey Ashworth. Copyright London Underground, reproduced with permission)*

Even active tube stations have deserted nooks, crannies, corridors and passageways. Recent upgrades to Notting Hill Gate station revealed an abandoned lift passageway adorned with vintage posters advertising the latest Rita Hayworth and David Niven movies. Closed off more than half a century ago when lifts gave way to escalators, the posters remain in situ and have once again been entombed within the old passage. (Full story.)

### **Ghost Stations of the Paris Métro**



*(Images: [jd](#), [cc-sa-3.0](#))*

The Paris Métro, beautifully decorative and influenced by Art Nouveau, is not as extensive as London's tube but serves more stations (300 in total), so it's hardly surprising that a few ghost stations lurk on the network. Most of the Paris ghost stations were closed at the outset of World War Two. Many never reopened, while others like Saint-Martin (above and below, top) had a brief resurgence before falling into abandonment, fostering a sense of mystery over Parisians second only to the Paris Catacombs in terms of urban exploration.



*(Images: Gonioul top & left, cc-sa-3.0; Clicsouris, cc-sa-3.0)*

In some cases, like Victor Hugo and Porte de Versailles stations, platforms were moved to accomodate longer trains, leaving older ones abandoned. In others, entire stations were deserted or relocated, and now stand silent – but not forgotten – beyond heavy iron gates. Some stations, including the old terminus of Gare du Nord, closed in 1942, have been returned to use as training stations for student drivers.

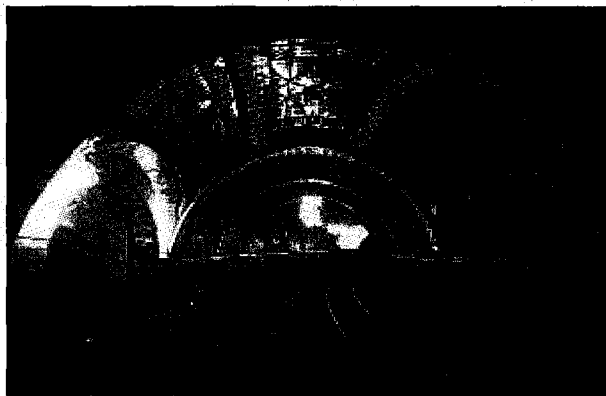
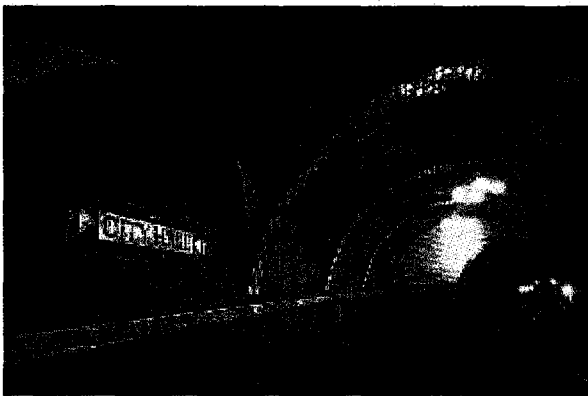
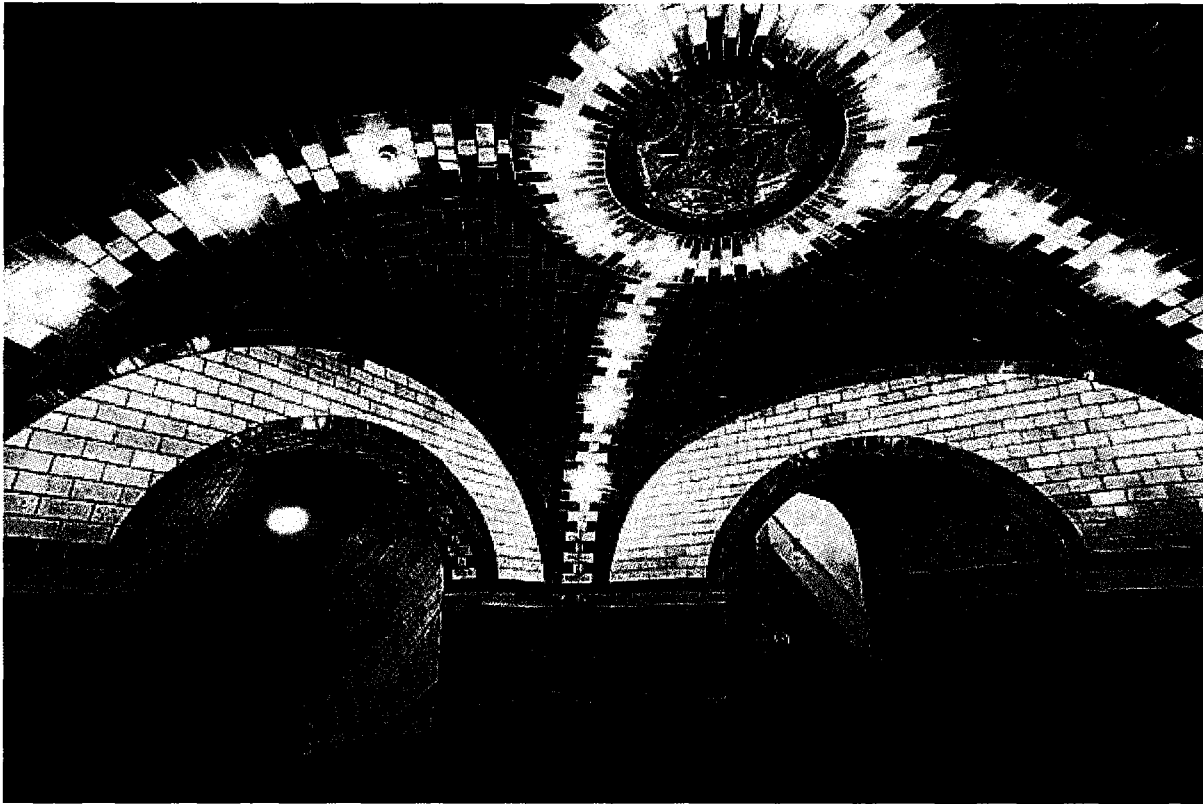
**City Hall Station: New York’s Stunning Subterranean Abandonment**





*(Image: [dsankt](#), all rights reserved, reproduced with permission)*

Serving 468 stations, the New York City Subway is the fifth busiest rapid transit system in the world and the busiest in the western hemisphere, offering 24 hour service, 365 days a year. So once again it's not surprising that a few old stations have fallen off the grid. Like London and Paris, New York City has several ghost stations, but none more beautiful than City Hall.



*(Images: [dsankt](#), all rights reserved, reproduced with permission)*

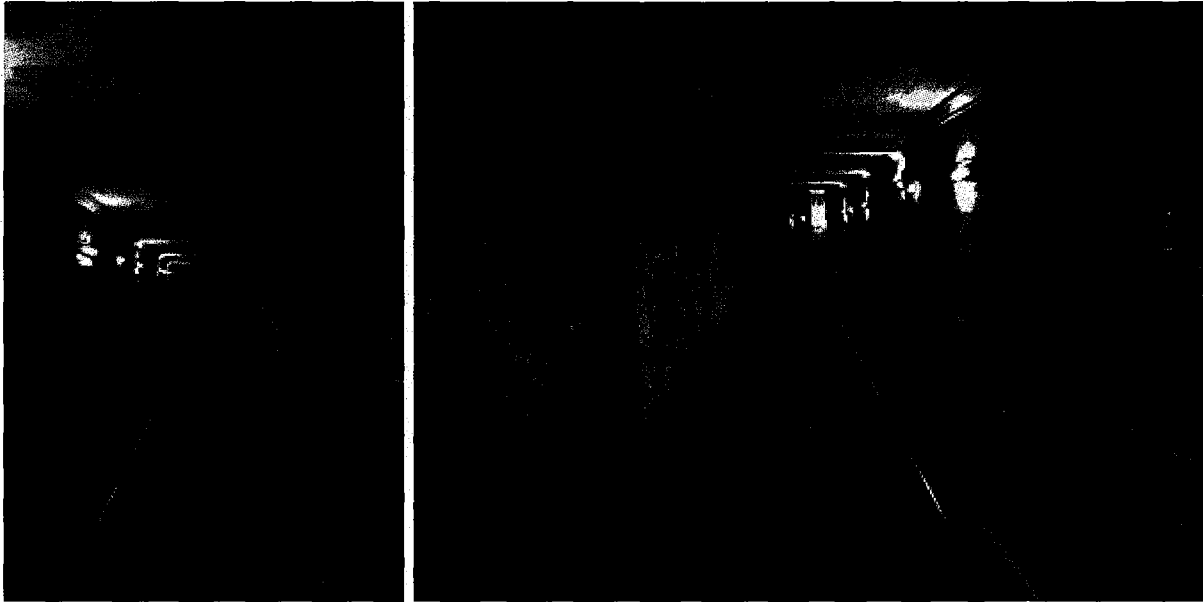
Envisioned as the grand centerpiece of the New York City subway system, City Hall Station in reality was never particularly busy. The station's tight curve – though architecturally elegant – made it financially unviable to lengthen the platform to accommodate modern trains. As a result, City Hall station closed on December 31 1945. However, the line remains in use as a loop for the Number 6 train, and discerning riders can still catch a glimpse of New York's famous ghost station.

### **Urban Exploration in Lower Bay, Toronto**



*(Image: Mute\*, all rights reserved, reproduced with permission)*

Opened in 1954 with four lines and 69 stations, the Toronto subway isn't as old, extensive or busy as those of London, Paris and New York, but still boasts several abandoned stations. The most famous is an abandoned platform beneath the existing Bay station, known as Lower Bay. Opened in 1966, this platform was only active for six months while interline service trials were performed.



*(Images: [emilybean](#), [cc-nc-nd.3.0](#))*

Abandoned for 45 years, Lower Bay has been used in movies like *Don't Say a Word* and *Johnny Mnemonic*. Considered a holy grail of urban exploration, one entrance has recently been bricked up and security cameras installed. Even so, Lower Bay station was briefly opened to the public in 2007, 2008 and 2010 for the first time since 1966.

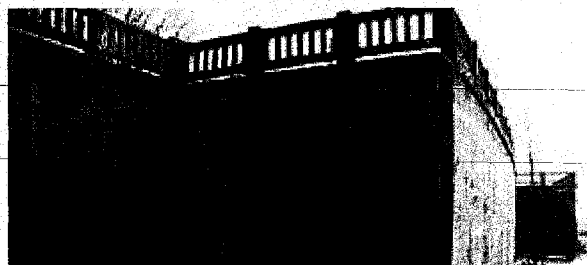
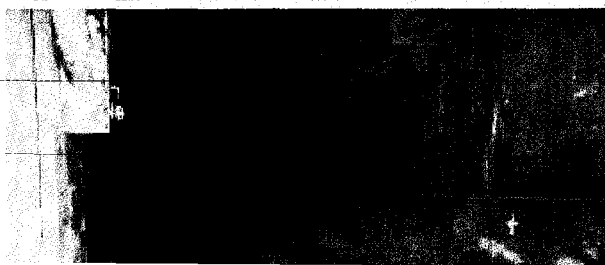
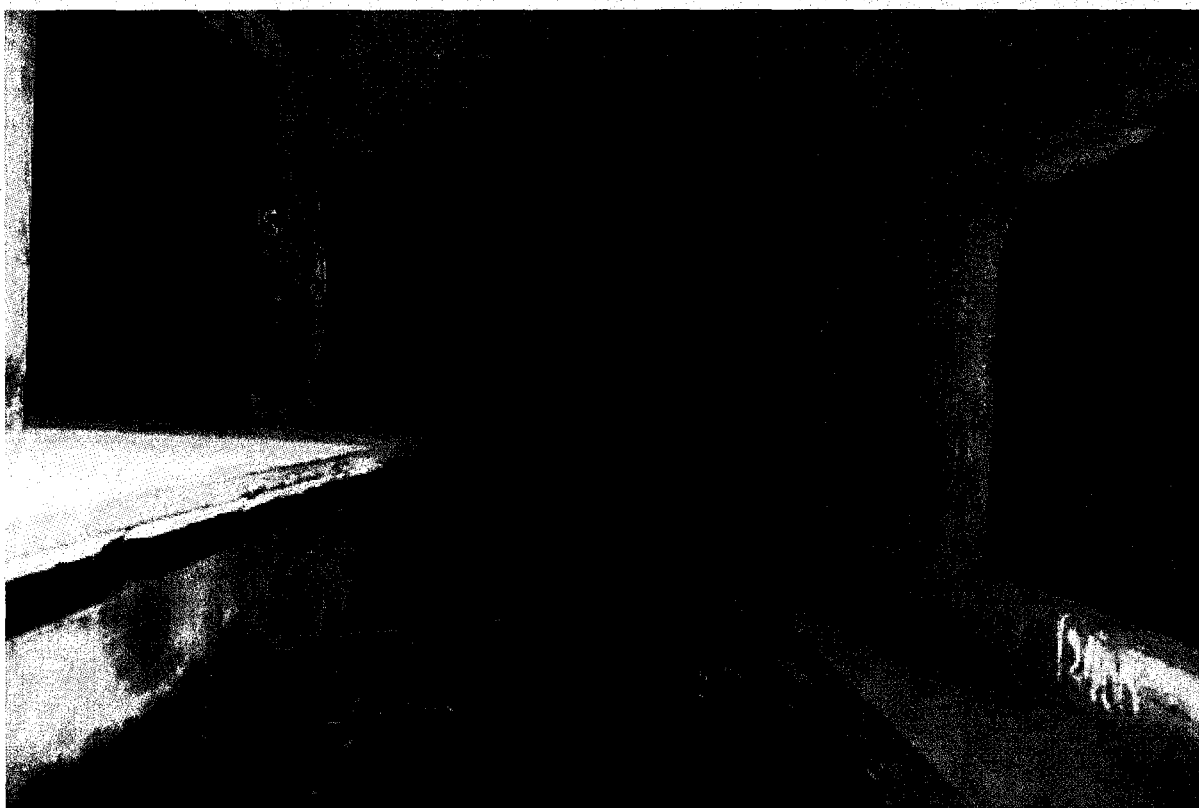
**Abandoned Subway Tours, Cleveland, Ohio**



*(Images: [Andrew Borgen](#), cc-nd-3.0)*

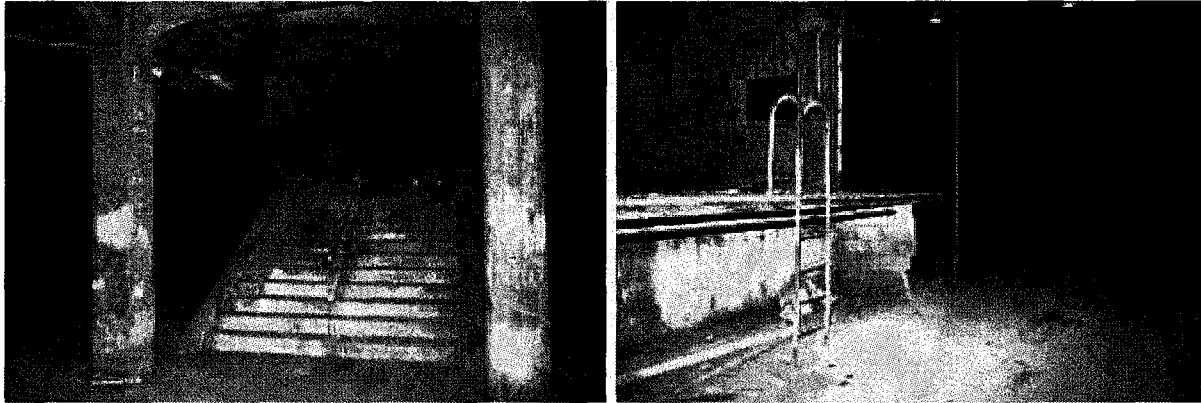
Like other Rust Belt cities, Cleveland operates a rapid transit system where falling demand has led to the closure of several stations. Dating back to the early twentieth century, the grand features of the abandoned tunnels makes them popular with urban explorers. Fortunately city officials have recognised this and had the foresight to organise bi-annual tours attended by over a thousand people.

### **Cincinnati's Forgotten Subway System**



*(Images: [Cincinnati-Transit.net](http://Cincinnati-Transit.net))*

Cincinnati isn't simply home to a few ghost stations, but an entire abandoned rapid transit system. Incredibly, as cities look towards cleaner transport solutions and traffic reduction, Cincinnati boasts an entire subway system, complete with four stations directly beneath the downtown, that has never hosted a paying customer.



*(Images: [Cincinnati-Transit.net](http://Cincinnati-Transit.net))*

Described as “one of the city’s biggest embarrassments”, subway construction began during the early twentieth century but was halted by the Great Depression, World War Two and the rise of the automobile. Numerous attempts to revive the project have failed, but on a positive note the Cincinnati Subway conducts bi-annual tours, offering a golden opportunity for historians, photographers and urban explorers to take a look around.

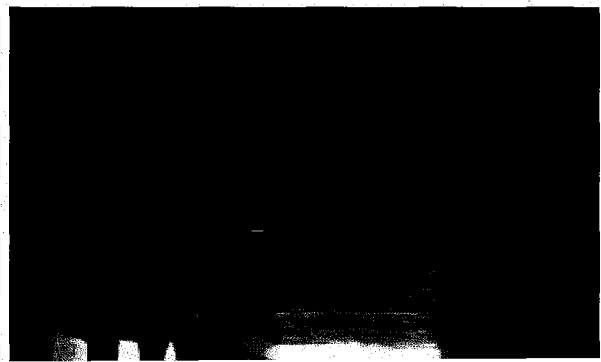
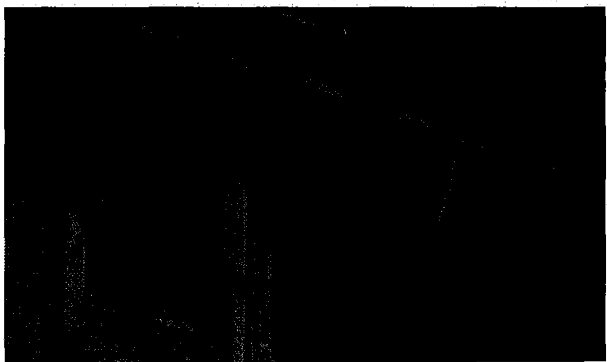
### **Abandoned Subway in Rochester, New York**



*(Image: penguinchris, cc-nd-3.0)*

Active from 1927 to 1956, the Rochester subway, officially called Rochester Industrial and Rapid Transit Railway, was more successful than its counterpart in Cincinnati, but not much. Adapted from the abandoned Erie Canal, the Rochester Subway ran single streetcars with interurban lines routed into the tunnels to ease traffic congestion on the streets above. But the rise of the car put the last nail in the subway's coffin and it has stood abandoned for more than half a century.

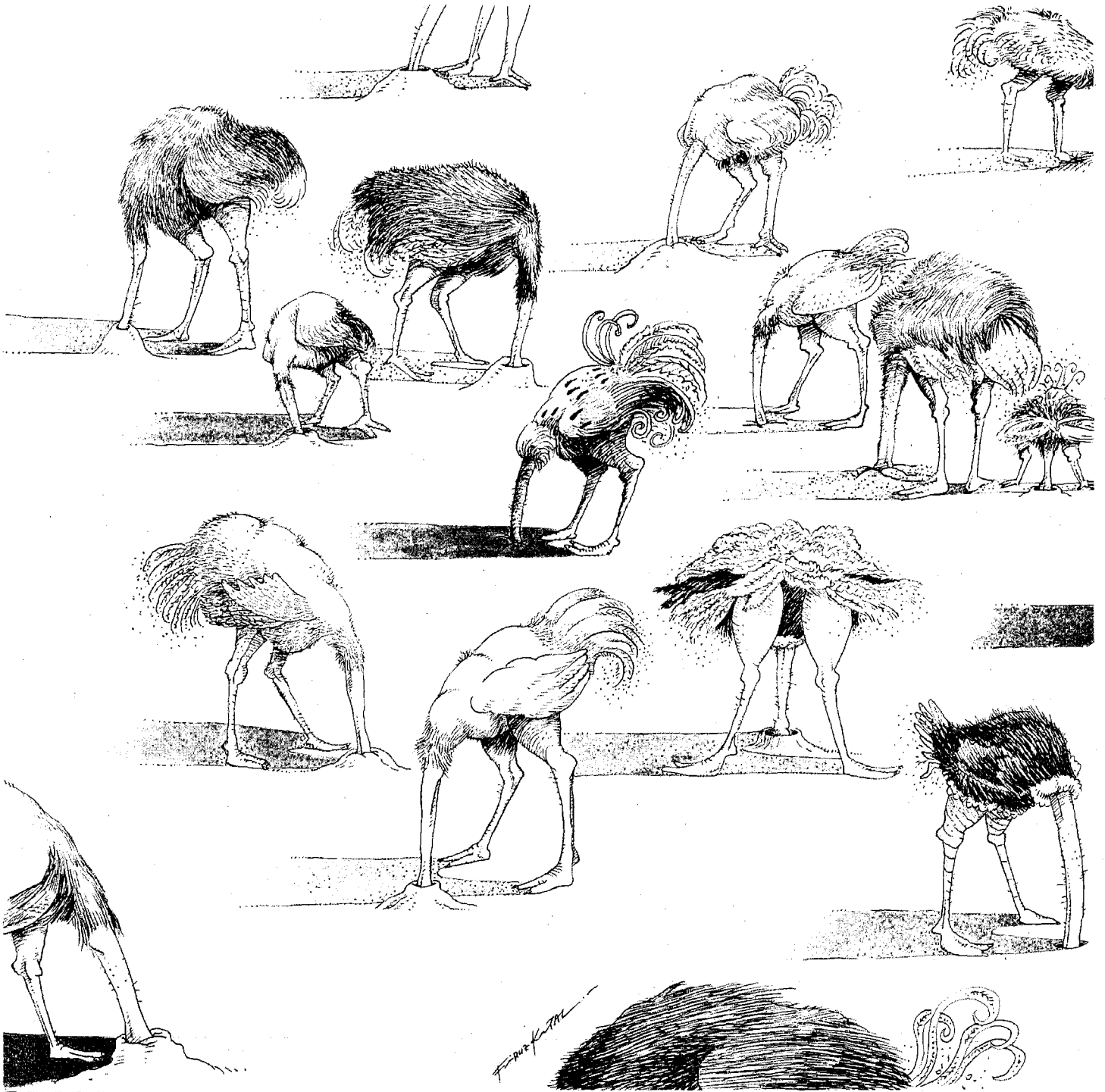




*(Images: Kevin Gessner, cc-3.0)*

The centre of much controversy, Laurie Mercer described the subway as either “a giant hole waiting to be filled with dirt or an impressive asset in a city that needs to revitalize its downtown.” After spending \$1.2 million a year to maintain the tunnels, city officials finally decided to fill some of them in, despite their potential value to the city. Work began in 2010 at an estimated cost of £14 to \$16 million.

**From:** Lee Goodin [lgoodin1@mindspring.com]  
**Sent:** Thursday, May 23, 2013 6:12 AM  
**To:** Board of Supervisors; Chiu, David; Campos, David; Mar, Eric (BOS); Avalos, John; Cohen, Malia; Farrell, Mark; Kim, Jane; Tang, Katy; Wiener, Scott; Yee, Norman (BOS); Breed, London; Lee, Mayor; MTABoard; ed.reiskin@sfmta.com; Funghi, John  
**Cc:** Lance Carnes; Cautn1@aol.com; WongAIA; Marc Bruno; CW Nevius; matierandross; aaron.peskin; Paul Page; joanwood; cityinsider; Will Kane; Julie Christensen; joanwood; Junefraps  
**Subject:** Re: Central Subway. Are you in this picture? You have been informed. CCC



---

**To:** BOS-Supervisors  
**Subject:** File 130195 - 302 Petitions from Bernal Height Neighborhood Ctr.  
**Attachments:** 130195.pdf

Supervisors:

Today the Office of the Clerk of the Board received 302 signed petition copies exactly like the petition attached. All the petition copies will be in the file, and noted in the C-pages.

The original petitions were addressed to Maria Su, and cc'd to Mayor Lee, Board of Supervisors and Chief Suhr.

Peggy Nevin

Executive Assistant

Clerk of the Board of Supervisors

415-554-7703

[peggy.nevin@sfgov.org](mailto:peggy.nevin@sfgov.org)

**Document is available  
at the Clerk's Office  
Room 244, City Hall**

302 Petitions

File 130195

cc: BOS-11

As a member and/or supporter of Bernal Heights Neighborhood Center (BHNC), I am very concerned about your proposed budget for the City of San Francisco - which cuts services and access to much needed resources utilized by many people like myself; including seniors, youth, the underserved, families with low incomes, immigrants, the homebound, and others who are very much dependent on the kinds of programs and services such as those offered at BHNC, especially their work in Bernal Heights and the Excelsior.

Significantly reducing funding for BHNC's youth program by DCYF not only directly affects almost a hundred youth who are striving to develop their employment skills from our food pantry training program, but it means *over 400 families in the Excelsior will no longer receive essential food and sustenance every week.*

Additionally BHNC's effective public safety organizing work not only needs to continue, but needs to get increased funding because it is an *outstanding model of community based violence prevention and has been the best and most effective way in keeping Bernal Heights and surrounding neighborhoods safe - working collaboratively with neighbors, SFPD, and district supervisors' offices.*

As a concerned San Francisco resident, I urge you to reconsider and restore BHNC's funding for its vital youth employment services work and to increase its public safety organizing funding.

Sincerely,

Supervisory District:

Avalos 11

Zip code:

94112

cc: Mayor Edwin Lee; SF Board of Supervisors; SFPD Chief Suhr

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
MAY 20 PM 4:47

---

**From:** Chapin-Rienzo, Shanda on behalf of Reports, Controller  
**Sent:** Monday, May 20, 2013 2:46 PM  
**To:** Calvillo, Angela; Nevin, Peggy; BOS-Legislative Aides; BOS-Supervisors; Kawa, Steve; Howard, Kate; Falvey, Christine; Elliott, Jason; Campbell, Severin; Newman, Debra; Rose, Harvey; sfdocs@sfpl.info; gmetcalf@spur.org; CON-EVERYONE; CON-CCSF Dept Heads; CON-Finance Officers  
**Subject:** Issued: 2013 City Survey Report

The Controller's Office CSA City Performance Unit is pleased to announce the 2013 City Survey Report. The City Survey is a biennial citywide survey to measure San Francisco residents' opinions about public services they experience every day – streets, parks, MUNI, libraries, and schools – and to ask about perceptions of quality of life ranging from public safety to Internet access. This survey is part of an ongoing effort to measure and improve the performance of City government in San Francisco.

To view the full report, dataset, and reports from prior years, please visit the City Survey website:

<http://www.sfcontroller.org/citysurvey>. For more information on the report, please contact Julia Salinas at (415) 554-7540 or [julia.salinas@sfgov.org](mailto:julia.salinas@sfgov.org).

Report highlights include the following:

- For the first time since the start of the City Survey in 1997, a majority of residents say local government is doing a "good" or "excellent" job. This continues a generally upward trend in resident satisfaction with local government that began in 2004. Ratings for individual City services also increased across all categories.
- The percentage of residents reporting that they are likely to move out of the city in the next three years declined from 32 percent in 2011 to 20 percent in this year's survey. While parents with children under six have historically reported a higher likelihood to move than other residents, the percentage has been decreasing since 2009.
- Only two in five residents report feeling safe walking alone in their neighborhood at night, a seven point decline since 2011. Feelings of safety by day remain similar to recent years, with more than four in five residents reporting feeling safe walking alone in their neighborhood during the day.
- Residents report being more prepared for a major emergency than four years ago. Over half of residents report having emergency supplies, a family communications plan, or CPR/first aid training.
- Resident satisfaction with Muni has increased slightly across all areas, with most grades rising from a "C" to a "C+" on average. Residents give Muni the highest rating for fares ("B-") and lowest rating for cleanliness ("C").
- Nearly two-thirds of residents (65 percent) have heard of the City's 311 customer service program, and usage has risen substantially—from 30 percent in 2011 to 55 percent in 2013 for those who have called 311 in the past year.

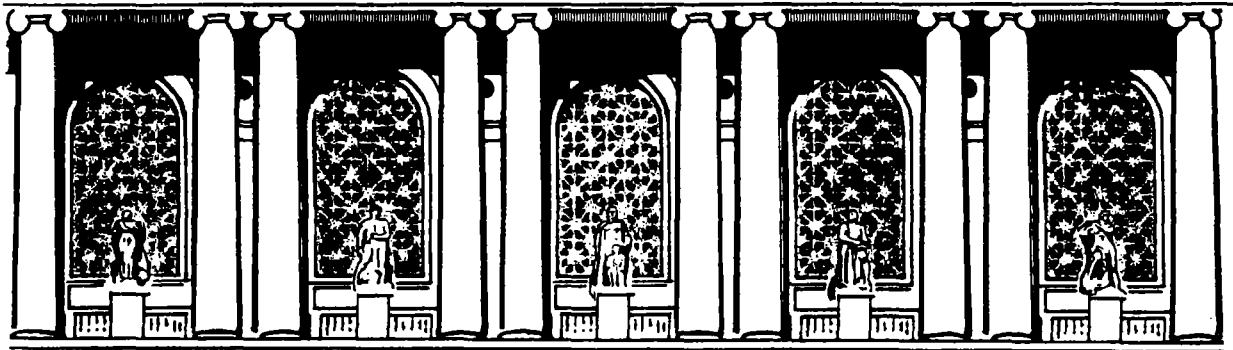
Follow us on Twitter [@sfcontroller](https://twitter.com/sfcontroller)

**Document is available  
at the Clerk's Office  
Room 244, City Hall**

BOS-11, COB



THE PVBLIC LIBRARY OF THE CITY AND COVNTY OF SAN FRANCISCO  
FOYNDED A.D. MDCCCLXXXVIII ERECTED A.D. MDCCCCLXVI  
MAY THIS STRVCTVRE THRONED ON IMPERISHABLE BOOKS BE MAINTAINED AND CHERISHED FROM GENERATION  
TO GENERATION FOR THE IMPROVEMENT AND DELIGHT OF MANKIND



The Original Library Movement

May 20, 2013

James Chaffee  
63 Stoneybrook Avenue  
San Francisco, CA 94112

Member, Board of Supervisors  
City Hall  
San Francisco, CA 94102

Re: Fair Political Practices Commission to Investigate City Librarian  
FPPC File No. 13/255; Luis Herrera

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2013 MAY 20 PM 12:04

Dear Supervisor:

On April 17, 2013, I filed a complaint regarding unreported gifts to the San Francisco City Librarian, Luis Herrera. Although established procedures allow the Fair Political Practices Commission (FPPC) to investigate without informing the subject of the investigation, on April 25, 2013, the FPPC transmitted my complaint to Luis Herrera inviting him to respond. The FPPC could have notified the Mayor and other public officials, the City Attorney's office, or the local media. Instead, it sent a courtesy copy to myself and Jim Sutton. (Exhibit A.) Despite whatever defense Mr. Herrera may have offered, I received a letter dated May 7, announcing a formal investigation and assigning file No. 13/255, with a courtesy copy to The Sutton Law Firm, and not Mr. Herrera. (Exhibit B.) If you have information related to the abuse created by these unreported gifts the FPPC would be pleased to hear from you.

You may remember that Mr. Herrera has received approximately \$70,000 per year for the last several years with no mention on his Form 700 and no Form 801 at all.

Once we place these unreported gifts in their full context it can instantly be seen that so far from a mere technical violation, this is of the essence of the privatization of this fundamental democratic institution.

Board of Supervisors  
May 20, 2013  
Page 2

Before the merger of the Friends of the Library and the Library Foundation to form the current organization, the Friends and Foundation of the San Francisco Public Library (Friends), both of those organizations had a Memoranda of Understanding (MOU) that was approved by the Board of Supervisors. When the renewal of those MOU's came before the Board, the chair of the Finance Committee, Leland Yee insisted that the Friends make financial disclosures. The Friends refused to do so in a public forum in front of the Finance Committee and, with the cooperation of the Library administration, mounted a major fund-raising campaign for the Branch Library Improvement Program (BLIP) without any agreement with the City.

There is no question but that Jim Sutton retaliated with the campaign of yellow journalism that we have seen directed against Leland Yee ever since and that Mr. Yee should be regarded as a hero of democratic accountability for taking this stand.

Now the Friends have only provided a sliver of the money that was raised during the course of the BLIP. The City Librarian has not raised any questions when active citizens pointed out the woefully inadequate contributions from the Friends. Indeed, why should he if public scrutiny might expose the part of that minimal support that comes to him personally?

I don't need to remind the Supervisors of the campaign against open government, of which a president of Library Commission being found guilty of official misconduct is only the tip of the proverbial iceberg, including repeated violations of public document requests, harassment of citizens making public comment, refusal to include citizen summaries in the minutes, refusing to allow citizens access to the computer graphics available in the meeting room. We could also go back to the delays and management failures that were revealed by audits from the Controller's office, the program delays to allow the Friends additional fund-raising opportunities, the problems with the Main Library that were ascribed to the influence of the Friends and all the rest.

This is exactly the sort of situation where proper reporting of gifts would expose the distortion of our public institutions that the corporate philanthropists get for their money.

Very truly yours,

  
James Chaffee

cc: Interested citizens & media





**FAIR POLITICAL PRACTICES COMMISSION**

428 J Street • Suite 620 • Sacramento, CA 95814-2329  
(916) 322-5660 • Fax (916) 322-0886

April 25, 2013

Luis Herrera  
San Francisco Public Library  
100 Larkin Street  
San Francisco, CA

**FPPC No. "Pending:" Sworn Complaint against Luis Herrera**

Dear Mr. Herrera:

The Fair Political Practices Commission (the "Commission") has received the enclosed complaint against you. It appears the complainant is alleging you have violated certain provisions of the Political Reform Act. At this time, we have not made any determination about the allegation(s) made in the complaint. The complainant will be informed within 14 days if we intend to:

- investigate the allegations of the complaint.
- refer the complaint to another governmental agency.
- take no action on the complaint because, on the basis of the information provided, the Commission does not appear to have jurisdiction to investigate.
- take no action on the complaint because the allegations of the complaint do not warrant the Commission's further action for the reason stated.
- take additional time to evaluate the complaint to determine whether an investigation should ensue and provide an appropriate explanation for the delay.

A copy of that letter will be forwarded to you. You have the opportunity to respond to the allegations in the complaint before a final determination is made. Should you have any comments on the allegation(s), your comments *must* be submitted in writing.

Sincerely,

A handwritten signature in black ink, appearing to read "G. Winuk".

For: Gary S. Winuk  
Chief, Enforcement Division

GSW/tr  
Enclosure(s)

cc: Jim Sutton (via email)  
James Chaffee

Exhibit A



**FAIR POLITICAL PRACTICES COMMISSION**

428 J Street • Suite 620 • Sacramento, CA 95814-2329

(916) 322-5660 • Fax (916) 322-0886

May 7, 2013

James Chaffee  
63 Stoneybrook Avenue  
San Francisco, CA 94112

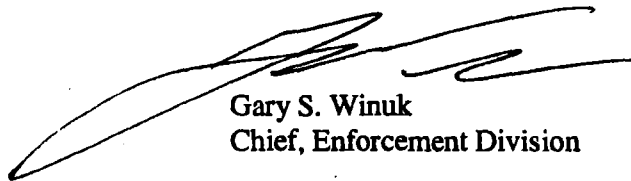
RE: FPPC File No. 13/255; Luis Herrera

Dear Mr. Chaffee:

This letter is to notify you that the Enforcement Division of the Fair Political Practices Commission ("FPPC") will investigate the allegation(s), under the jurisdiction of the FPPC, of the sworn complaint you submitted in the above-referenced matter. You will next receive notification from us upon final disposition of the case. However, please be advised that at this time we have not made any determination about the validity of the allegation(s) you have made or about the culpability, if any, of the person(s) you identify in your complaint.

Thank you for taking the time to bring this matter to our attention.

Sincerely,



Gary S. Winuk  
Chief, Enforcement Division

GSW/tr

cc. The Sutton Law Firm, o/b/o Luis Herrera

Exhibit B



# Capital Planning Committee

BOS-11  
ePage  
B+F Clerk

Naomi M. Kelly, City Administrator, Chair

## MEMORANDUM

May 20, 2013

**To:** Supervisor David Chiu, Board President

**From:** Naomi Kelly, City Administrator and Capital Planning Committee Chair

**Copy:** Members of the Board of Supervisors  
Angela Calvillo, Clerk of the Board  
Capital Planning Committee

*Naomi Kelly*

**Regarding:** Authorizing resolution for the Port of San Francisco to issue revenue bonds (\$25,300,000) and commercial paper (\$19,500,000) and a supplemental appropriation request for the Port of San Francisco to issue a combination of 2010 and 2013 revenue bonds, 2012 Certificates of Participation, and Port Capital Funds (\$34,722,930)

In accordance with Section 3.21 of the Administrative Code, on May 20, 2013, the Capital Planning Committee (CPC) reviewed two action items under consideration by the Board of Supervisors – authorizing legislation and related supplemental appropriation requests by the Port of San Francisco. The CPC's recommendations are set forth below.

**1-2. Board File Numbers TBD:**

- (1) Approval of the resolution authorizing the issuance of up to \$25,300,000 in 2013 San Francisco Port Revenue Bonds and authorizing the Port to borrow up to \$19,500,000, on an interim basis, from the City's commercial paper program; and**
- (2) Approval of the San Francisco Port's supplemental request appropriating 2010 and 2013 Port Revenue Bonds, 2012 Certificates of Participation (COPs) and Port Capital Funds that together total \$34,722,930.**

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
23 MAY 21 PM 3:38  
BY: *[Signature]*

Recommendation:

Recommend the Board of Supervisors approve the ordinances.

Comments:

The CPC recommends approval of these items by a vote of 11-0.

Committee members or representatives in favor include: Ken Bukowski, Office of the City Administrator; Judson True, Board President's Office; Leo Chyi, Mayor's Budget Office; Ed Reiskin, SFMTA; Robert Carlson, Public Works; Thomas DiSanto, Planning Department; Julia Dawson, San Francisco International Airport; Nadia Sesay, Controller's Office; Todd Rydstrom, SFPUC; Dawn Kamalanathan, Recreation and Parks Department; and Brad Benson, Port of San Francisco.



# Capital Planning Committee

BOS-11  
page  
B+F clark

Naomi M. Kelly, City Administrator, Chair

## MEMORANDUM

May 6, 2013

**To:** Supervisor David Chiu, Board President

**From:** Naomi Kelly, City Administrator and Capital Planning Committee Chair

**Copy:** Members of the Board of Supervisors  
Angela Calvillo, Clerk of the Board  
Capital Planning Committee

**Regarding:** Recommendation on the FY 2013-2014 (\$107,080,524) and FY 2014-2015 (\$149,131,375) capital budgets for General Fund departments

In accordance with Section 3.21 of the Administrative Code, on May 6, 2013, the Capital Planning Committee (CPC) reviews and recommends funding for capital budget requests by General Fund departments. The CPC's recommendations are set forth below as well as a summary of the two year budget.

**1. Board File Number TBD:**

**Recommendation on the FY 2013-2014 and FY 2014-2015 General Fund departments' capital budgets.**

Recommendation:

Recommend appropriation of General Fund and non-General Fund sources for the FY 2013-2014 and FY 2014-2015 capital budgets, totaling \$256,211,899.

The FY 2013-2014 budget totals \$107,080,524. General Fund sources fund 64 percent of the total at \$68,089,709, with non-GF sources funding the balance.

The FY 2014-2015 budget totals \$149,131,375. General Fund sources fund 70 percent of the total at \$105,066,259 (including \$46,007,812 for street resurfacing) with non-GF sources funding the balance.

Comments:

The CPC recommends approval of these items by a vote of 9-0.

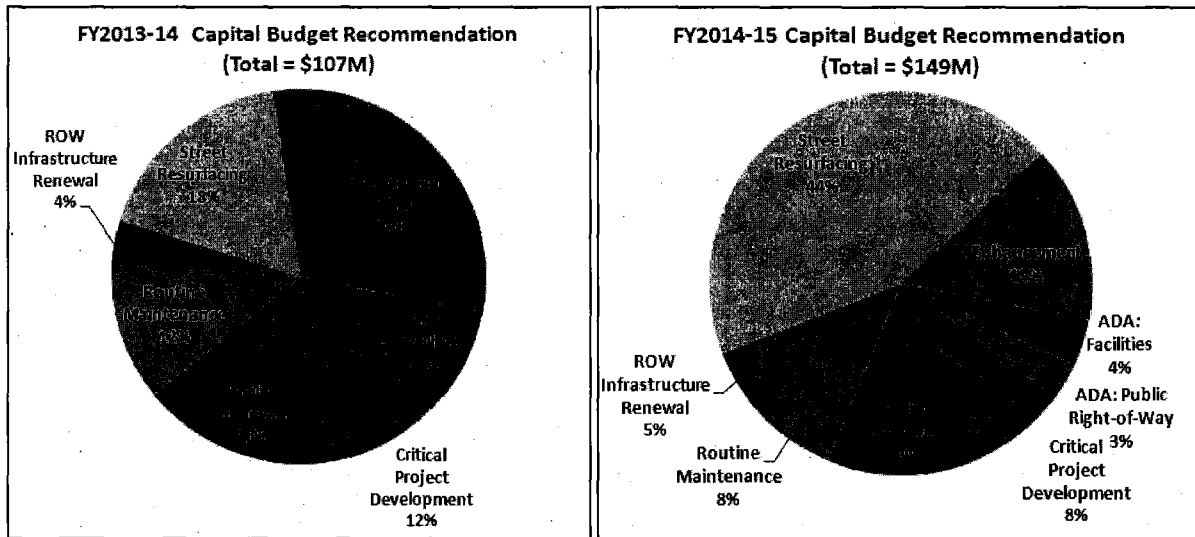
Committee members or representatives in favor include: Brian Strong, Office of the City Administrator; Catherine Rauschuber, Board President's Office; Kate Howard, Mayor's Budget Office; Darton Ito, SFMTA; Mohammed Nuru, Public Works; John Rahaim, Planning Department; Ben Rosenfield, Controller's Office; Julia Dawson, San Francisco International Airport; and Phil Ginsberg, Recreation and Parks Department.

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO

2013 MAY 21 PM 3:39

**FY2013-2014 & FY2014-15 Two-Year Capital Budget Recommendation Summary**

- Total funding of \$256M to General Fund departments with \$173M coming from the City’s General Fund and \$83M coming from non-General Fund sources such as the Area Impact Feeds, Open Space Fund and other various Federal, State, and local sources
- \$158M for building maintenance & repairs and renewal of key infrastructure, including streets and right of way, a record-high investment level
- \$19M for ADA access improvements - *please note that the ADA projects funded through the capital budget do not represent the City's full ADA investment; other ADA improvements are funded outside of the General Fund capital budget*
- \$24M for planning projects related to seismically strengthening and enhancing critical public health and justice facilities
- \$55M for enhancements and other projects, such as pedestrian and bike safety improvements, a new emergency generator at City Hall, and other high-priority needs
- The investments represent 83% of the FY2014-23 Capital Plan Pay-as-you-Go recommendation, although some specific expenditure categories are receiving a lower percentage (e.g. facility renewal receives 42% of recommended investment)
- A full list of project funding recommendations is available at <http://onesanfrancisco.org/capital-planning-cmt-may-6-2013/>



*\*Note: Street resurfacing is funded through sources outside the capital budget (e.g. G.O. Bond) in FY14*

✓ C-PAGE  
✓ GAO CLERK

City and County of San Francisco  
Department of Public Health

Laguna Honda Hospital and Rehabilitation Center  
Mivic Hirose, RN, CNS, Executive Administrator

Edwin M. Lee  
Mayor

May 17, 2013

- ✓ Honorable Malia Cohen  
Committee Chair, Board of Supervisors
- ✓ Honorable David Campos  
Committee Vice Chair, Board of Supervisors
- ✓ Honorable Katy Tang  
Member, Board of Supervisors

Government Audit and Oversight Committee  
City Hall, Room 244  
San Francisco, CA 94102

Re: Resolution #050396

Dear Supervisors Cohen, Campos and Tang:

In response to Resolution #050396, I am enclosing a quarterly report to show Laguna Honda Hospital and Rehabilitation Center's compliance with the reversal of the Admission Policy priorities that became effective February 22, 2005.

On February 17, 2005, Mayor Newsom directed DPH to allow Laguna Honda to reverse the Admission Policy priorities back to the pre-March 2004 priorities. Since that time, the annual percentage of patients coming to Laguna Honda from San Francisco General Hospital (SFGH) has ranged from 59-69%. The annual percentage and current year rates are as follows:

2003: 54%	2007: 58%	2011: 59%
2004: 73%	2008: 57%	2012: 61%
2005: 63%	2009: 60%	2013 1 <sup>st</sup> Qtr: 69%
2006: 59%	2010: 59%	

The age distribution shows an increased trend of residents over 50 years of age. In 2004, 83% of the residents were over 50 years of age, compared to 89% of the residents in this category for first quarter 2013.

I am available to answer any questions you may have. I can be reached at 759-2363.

Sincerely,

Mivic Hirose  
Executive Administrator, Laguna Honda Hospital

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2013 MAY 21 PM 3:08

**Attachments:**

**A. Sources of New SNF Admissions to Laguna Honda**

- A-1 2013 1<sup>st</sup> Quarter
- A-2 2012
- A-3 2011
- A-4 2010
- A-5 2009
- A-6 2008
- A-7 2007
- A-8 2006
- A-9 2005
- A-10 2004

**B. Laguna Honda Distribution of Residents by Race**

- B-1 2013 1<sup>st</sup> Quarter  
12/31/12 and 12/31/11 Snapshot
- B-3 12/31/10 and 12/31/09 Snapshot
- B-4 12/31/08 and 12/31/07 Snapshot
- B-5 12/31/06 and 12/31/05 Snapshot
- B-6 12/31/04 and 12/31/03 Snapshot

**C. Laguna Honda Gender Distribution 2002 – 2013 1<sup>st</sup> Quarter**

**D. Laguna Honda Age Distribution 2002 – 2013 1<sup>st</sup> Quarter**

cc: Honorable Norman Yee, Board of Supervisors  
Angela Calvillo, Clerk of the Board  
Barbara A. Garcia, Director of Health

**THIS PAGE LEFT INTENTIONALLY BLANK**



**SOURCES OF NEW ADMISSIONS TO LAGUNA HONDA HOSPITAL \***  
**JANUARY 2013 – MARCH 2013**

Source of Admission	Jan	% SFGH	Feb	% SFGH	Mar	% SFGH	Apr	% SFGH	May	% SFGH	June	% SFGH	July	% SFGH	Aug	% SFGH	Sept	% SFGH	Oct	% SFGH	Nov	% SFGH	Dec	% SFGH	Total	%
Board and Care	1		1																						2	2%
Cal Pac Acute			3		1																				4	3%
Cal Pac SNF																									0	0%
Chinese Hospital Acute																									0	0%
Chinese Hospital SNF																									0	0%
Home	5		4		7																				16	14%
Home Health																									0	0%
Kaiser Acute																									0	0%
Kaiser SNF																									0	0%
Mt. Zion Acute			1		1																				2	2%
Other Misc																									0	0%
Other SNF	1				1																				2	2%
Seton Acute																									0	0%
SFGH Acute	28	76%	32	68%	19	59%		0%		0%		0%		0%		0%		0%		0%		0%		0%	79	68%
SFGH SNF	1	3%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	1	1%
St. Francis Acute			1																						1	1%
St. Francis SNF																									0	0%
St. Luke's Acute			2																						2	2%
St. Luke's SNF																									0	0%
St. Mary's Acute	1		1		1																				3	3%
St. Mary's SNF																									0	0%
Seton Acute																									0	0%
Seton SNF																									0	0%
UC Med Acute			2		2																				4	3%
UC Med SNF																									0	0%
VA Hospital Acute																									0	0%
VA Hospital SNF																									0	0%
<b>TOTAL</b>	<b>37</b>	<b>78%</b>	<b>47</b>	<b>68%</b>	<b>32</b>	<b>59%</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>	<b>116</b>	<b>100%</b>

\*Effective 12/8/2010, all Laguna Honda Hospital residents were relocated to the new building and the total licensed bed capacity is 780.

ATTACHMENT A-1

**SOURCES OF NEW ADMISSIONS TO LAGUNA HONDA HOSPITAL \***  
**JANUARY 2012 – DECEMBER 2012**

Source of Admission	Jan	% SFGH	Feb	% SFGH	Mar	% SFGH	Apr	% SFGH	May	% SFGH	June	% SFGH	July	% SFGH	Aug	% SFGH	Sept	% SFGH	Oct	% SFGH	Nov	% SFGH	Dec	% SFGH	Total	%
Board and Care					1		2												1				1		5	1%
Cal Pac Acute	5		2		2		4		2		2		2		3		1		2		3		2		30	7%
Cal Pac SNF																					1				1	0%
Chinese Hospital Acute																	1								1	0%
Chinese Hospital SNF																									0	0%
Home	2		2		4		3		2		3		8		4		4		4		5		9		50	12%
Home Health																									0	0%
Kaiser Acute	1																						1		2	0%
Kaiser SNF																									0	0%
Mt. Zion Acute			1				1		1		3						2		3						11	3%
Other Misc							1		1														2		4	1%
Other SNF			1		1		1																		3	1%
Seton Acute																									0	0%
SFGH Acute	14	44%	12	50%	25	60%	23	56%	26	70%	22	69%	24	63%	14	50%	20	61%	25	63%	22	59%	24	55%	251	59%
SFGH SNF		0%		0%	2	5%		0%	1	3%		0%		0%	5	18%		0%	1	3%		0%		0%	9	2%
St. Francis Acute	1		2		1		2		1		1		2		1		1						2		14	3%
St. Francis SNF																									0	0%
St. Luke's Acute	1				1								1									2			5	1%
St. Luke's SNF																									0	0%
St. Mary's Acute	3				2		1		2		1						1		3		1		1		15	4%
St. Mary's SNF	1																								1	0%
Seton Acute																									0	0%
Seton SNF																									0	0%
UC Med Acute	4		3		3		3		1				1		1		2		1		3		2		24	6%
UC Med SNF																									0	0%
VA Hospital Acute			1														1								2	0%
VA Hospital SNF																									0	0%
<b>TOTAL</b>	<b>32</b>	<b>44%</b>	<b>24</b>	<b>50%</b>	<b>42</b>	<b>64%</b>	<b>41</b>	<b>56%</b>	<b>37</b>	<b>73%</b>	<b>32</b>	<b>69%</b>	<b>36</b>	<b>63%</b>	<b>28</b>	<b>68%</b>	<b>33</b>	<b>61%</b>	<b>40</b>	<b>65%</b>	<b>37</b>	<b>59%</b>	<b>44</b>	<b>55%</b>	<b>428</b>	<b>100%</b>

\*Effective 12/8/2010, all Laguna Honda Hospital residents were relocated to the new building and the total licensed bed capacity is 780.

**SOURCES OF NEW ADMISSIONS TO LAGUNA HONDA HOSPITAL \***  
**JANUARY 2011 – DECEMBER 2011**

Source of Admission	Jan	% SFGH	Feb	% SFGH	Mar	% SFGH	Apr	% SFGH	May	% SFGH	June	% SFGH	July	% SFGH	Aug	% SFGH	Sept	% SFGH	Oct	% SFGH	Nov	% SFGH	Dec	% SFGH	Total	%
Board and Care					2				1		1				1		2		1						8	2%
Cal Pac Acute	3										2				1		1				2		1		10	3%
Cal Pac SNF									1				2												3	1%
Chinese Hospital Acute							1		1						1										3	1%
Chinese Hospital SNF																									0	0%
Home	8		3		1		4				5		3		3		3		3		7		2		42	11%
Home Health																									0	0%
Kaiser Acute																			1						1	0%
Kaiser SNF																									0	0%
Mt. Zion Acute	1		1		1		1				3						1				1		2		11	3%
Other Misc	3		1		1		1		1		1				4		5		3		1		1		22	6%
Other SNF	1								1				1						2				2		7	2%
Seton Acute																									0	0%
SFGH Acute	23	49%	12	46%	17	65%	13	57%	16	53%	15	43%	10	43%	17	61%	21	58%	17	55%	19	49%	23	64%	203	53%
SFGH SNF	2	4%	1	4%	2	8%	2	9%	4	13%	4	11%	2	9%		0%		0%	1	3%	2	5%		0%	20	5%
St. Francis Acute	1		2						1		1		1		1		1				3		1		12	3%
St. Francis SNF																									0	0%
St. Luke's Acute	1		1		1				2										1						6	2%
St. Luke's SNF	1		2										1												4	1%
St. Mary's Acute	1		3								1								1						6	2%
St. Mary's SNF																									0	0%
Seton Acute																									0	0%
Seton SNF																									0	0%
UC Med Acute	2				1		1		1		2		3				2		1		4		3		20	5%
UC Med SNF									1																1	0%
VA Hospital Acute																							1		1	0%
VA Hospital SNF																									0	0%
<b>TOTAL</b>	<b>47</b>	<b>53%</b>	<b>26</b>	<b>50%</b>	<b>26</b>	<b>73%</b>	<b>23</b>	<b>65%</b>	<b>30</b>	<b>67%</b>	<b>35</b>	<b>54%</b>	<b>23</b>	<b>52%</b>	<b>28</b>	<b>61%</b>	<b>36</b>	<b>58%</b>	<b>31</b>	<b>58%</b>	<b>39</b>	<b>54%</b>	<b>36</b>	<b>64%</b>	<b>380</b>	<b>100%</b>

\*Effective 12/8/2010, all Laguna Honda Hospital residents were relocated to the new building and the total licensed bed capacity is 780 (15 for General Acute Care and 765 for SNF).

ATTACHMENT A-3

**SOURCES OF NEW ADMISSIONS TO LAGUNA HONDA HOSPITAL\***  
**JANUARY 2010 – DECEMBER 2010**

Source of Admission	Jan	%	Feb	%	Mar	%	Apr	%	May	%	June	%	July	%	Aug	%	Sept	%	Oct	%	Nov	%	Dec	%	Total	%
Board and Care	1		2		2							1	2		1						1		10	3%		
Cal Pac Acute														2	1								3	1%		
Cal Pac SNF											2												2	1%		
Chinese Hospital Acute					1							1											2	1%		
Chinese Hospital SNF																							0	0%		
Home	3		1		1		3		1		4		4		2		2		2		6		2		31	10%
Home Health																							0	0%		
Kaiser Acute									1									1						2	1%	
Kaiser SNF																							0	0%		
Mt. Zion Acute	2						2							2	1					2				9	3%	
Other Misc	1				3		1		1		4			2						1		4		17	5%	
Other SNF	1		2		2							1						1						7	2%	
Seton Acute																							0	0%		
SFGH Acute	16	52%	15	52%	13	43%	15	45%	12	60%	18	59%	13	43%	14	41%	18	75%	14	56%	8	36%	11	55%	165	51%
SFGH-SNF	4	13%	2	7%	1	3%	4	12%	1	5%	1	4%	3	10%	5	15%		0%	2	8%	2	9%		0%	25	8%
St. Francis Acute	1		3		1		1					2	2		2		2		2		1				15	5%
St. Francis SNF																							0	0%		
St. Luke's Acute							1		2			2	2										7	2%		
St. Luke's SNF			1				2		1														4	1%		
St. Mary's Acute	1				1							1	1					1						5	2%	
St. Mary's SNF																							0	0%		
Seton Acute																							0	0%		
Seton SNF																							0	0%		
UC Med Acute	1		3		5		4		1			2						1		2		2		21	6%	
UC Med SNF																							0	0%		
VA Hospital Acute																							0	0%		
VA Hospital SNF																							0	0%		
<b>TOTAL</b>	<b>31</b>	<b>65%</b>	<b>29</b>	<b>59%</b>	<b>30</b>	<b>47%</b>	<b>33</b>	<b>58%</b>	<b>20</b>	<b>65%</b>	<b>27</b>	<b>63%</b>	<b>30</b>	<b>53%</b>	<b>34</b>	<b>56%</b>	<b>24</b>	<b>75%</b>	<b>25</b>	<b>64%</b>	<b>22</b>	<b>45%</b>	<b>20</b>	<b>55%</b>	<b>325</b>	<b>100%</b>

\*Due to budgetary and construction related issues, LHH is decreasing admissions effective 1/1/2008. General SNF Admissions are being denied while Hospice, Rehab and AIDS/HIV are still being admitted based upon bed availability.

**SOURCES OF NEW ADMISSIONS TO LAGUNA HONDA HOSPITAL\***  
**JANUARY 2009 – DECEMBER 2009**

Source of Admission	Jan	%	Feb	%	Mar	%	Apr	%	May	%	June	%	July	%	Aug	%	Sept	%	Oct	%	Nov	%	Dec	%	Total	%
Board and Care												2		1										3	1%	
Cal Pac Acute	1		2		2		2				2		1		1								1	12	4%	
Cal Pac SNF							1									1		1						3	1%	
Chinese Hospital Acute																								0	0%	
Chinese Hospital SNF																								0	0%	
Home	1		1				3		2		1		3			2		2		2		2	19	7%		
Home Health																								0	0%	
Kaiser Acute												1												1	0%	
Kaiser SNF																								0	0%	
Mt. Zion Acute							1		1		1			1		2								6	2%	
Other Misc					1				1					2				2		2				8	3%	
Other SNF					1		1		3		3		3		1			2				1	15	5%		
Seton Acute							1					1												2	1%	
SFGH Acute	8	53%	17	74%	11	55%	12	38%	10	42%	16	47%	15	50%	17	63%	12	67%	5	33%	17	65%	12	152	53%	
SFGH SNF	2	13%	1	4%		0%	2	6%	4	17%	5	15%		0%		0%	1	6%	1	7%	2	8%	3	21	7%	
St. Francis Acute			1				4		1		1		1					1		1				11	4%	
St. Francis SNF																								0	0%	
St. Luke's Acute	1						1				1		1		1			1				2	8	3%		
St. Luke's SNF									1															1	0%	
St. Mary's Acute	1		1				1																	3	1%	
St. Mary's SNF					1																			1	0%	
Seton Acute																								0	0%	
Seton SNF																								0	0%	
UC Med Acute	1				4		3		1		4		2		2					2				19	7%	
UC Med SNF																								0	0%	
VA Hospital Acute																								0	0%	
VA Hospital SNF																								0	0%	
<b>TOTAL</b>	<b>15</b>	<b>67%</b>	<b>23</b>	<b>78%</b>	<b>20</b>	<b>55%</b>	<b>32</b>	<b>44%</b>	<b>24</b>	<b>58%</b>	<b>34</b>	<b>62%</b>	<b>30</b>	<b>50%</b>	<b>27</b>	<b>63%</b>	<b>18</b>	<b>72%</b>	<b>15</b>	<b>48%</b>	<b>26</b>	<b>73%</b>	<b>21</b>	<b>285</b>	<b>100%</b>	

\*Due to budgetary and construction related issues, LHH is decreasing admissions effective 1/1/2008. General SNF Admissions are being denied while Hospice, Rehab and AIDS/HIV are still being admitted based upon bed availability.

\*\* Data re-run March 2011

**SOURCES OF NEW SNF ADMISSIONS TO LAGUNA HONDA HOSPITAL \***  
**JANUARY 2008 – DECEMBER 2008**

Source of Admission	Jan	% SFGH	Feb	% SFGH	Mar	% SFGH	Apr	% SFGH	May	% SFGH	Jun	% SFGH	Jul	% SFGH	Aug	% SFGH	Sep	% SFGH	Oct	% SFGH	Nov	% SFGH	Dec	Total	%
Board and Care			1		1				1		1										1			5	2%
Cal Pac Acute	1						3					1		1		1		1		1			1	10	4%
Cal Pac SNF																							1	1	0%
Chinese Hospital Acute			1				1					1												3	1%
Chinese Hospital SNF																								0	0%
Home	1		3		1		1		1		2		3		3		1		1		2		1	20	8%
Home Health																								0	0%
Kaiser Acute							1																	1	0%
Kaiser SNF																								0	0%
Mt. Zion Acute																								0	0%
Other Misc									2						1						1			4	2%
Other SNF															2		2		1		1			6	3%
Seton Acute																								0	0%
SFGH Acute	7	58%	12	60%	8	53%	18	60%	18	64%	10	45%	8	53%	13	57%	10	53%	13	68%	7	47%	10	134	57%
SFGH SNF		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0	0%
St. Francis Acute	2		1		3		1		1		1		2		1		1		1					14	6%
St. Francis SNF																								0	0%
St. Luke's Acute			1		1		1								1									4	2%
St. Luke's SNF																	1							1	0%
St. Mary's Acute					1				1		2						1				1		1	7	3%
St. Mary's SNF																								0	0%
Seton Acute																								0	0%
Seton SNF																								0	0%
UC Med Acute	1		1				4		4		6				1		2		2		1		3	25	11%
UC Med SNF																								0	0%
VA Hospital Acute																							1	1	0%
VA Hospital SNF																								0	0%
<b>TOTAL</b>	<b>12</b>	<b>58%</b>	<b>20</b>	<b>60%</b>	<b>15</b>	<b>53%</b>	<b>30</b>	<b>60%</b>	<b>28</b>	<b>64%</b>	<b>22</b>	<b>45%</b>	<b>15</b>	<b>53%</b>	<b>23</b>	<b>57%</b>	<b>19</b>	<b>53%</b>	<b>19</b>	<b>68%</b>	<b>15</b>	<b>47%</b>	<b>18</b>	<b>236</b>	<b>100%</b>

\*Due to budgetary and construction related issues, LHH is decreasing admissions effective 1/1/2008. General SNF Admissions are being denied while Hospice, Rehab and AIDS/HIV are still being admitted based upon bed availability.

**SOURCES OF NEW SNF ADMISSIONS TO LAGUNA HONDA HOSPITAL\***  
**JANUARY 2007 – DECEMBER 2007**

Source of Admission	Jan	% SFGH	Feb	% SFGH	Mar	% SFGH	Apr	% SFGH	May	% SFGH	Jun	% SFGH	Jul	% SFGH	Aug	% SFGH	Sep	% SFGH	Oct	% SFGH	Nov	% SFGH	Dec	% SFGH	Total	%
Board and Care	1		2						1		2		3		1						2		1		13	3%
Cal Pac Acute	1		3						5		2		4		1		3		5		5		1		30	6%
Cal Pac SNF			1																1						2	0%
Chinese Hospital Acute	4						1		1				1		1				2		2				12	3%
Chinese Hospital SNF																									0	0%
Home	1		1		4		5		2		4		3		4		3				3				30	6%
Home Health																									0	0%
Kaiser Acute			1		1				1						1										4	1%
Kaiser SNF																			1							
Mt. Zion Acute																									0	0%
Other	2		1		3		1		2		1						3		1		2				16	3%
R.K. Davies Acute									1								1								2	0%
R.K. Davies SNF																									0	0%
SFGH Acute	22	63%	28	54%	25	56%	20	63%	17	43%	26	57%	27	61%	19	53%	22	63%	30	71%	22	51%	16	80%	274	58%
SFGH SNF	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
St. Francis Acute	3		4		3		3		1		5				3		2		1		4		1		30	6%
St. Francis SNF																									0	0%
St. Luke's Acute			2		5				2		1		1		2						1				14	3%
St. Luke's SNF																									0	0%
St. Mary's Acute					3		1		3		2										1				10	2%
St. Mary's SNF			2																						2	0%
Seton Acute																									0	0%
Seton SNF																									0	0%
UC Med Acute	1		6		1		1		2		3		5		4		1		1		1		1		27	6%
UC Med SNF																									0	0%
VA Hospital Acute			1						2																3	1%
VA Hospital SNF																									0	0%
<b>TOTAL</b>	<b>35</b>	<b>63%</b>	<b>52</b>	<b>54%</b>	<b>45</b>	<b>56%</b>	<b>32</b>	<b>63%</b>	<b>40</b>	<b>43%</b>	<b>46</b>	<b>57%</b>	<b>44</b>	<b>61%</b>	<b>36</b>	<b>53%</b>	<b>35</b>	<b>63%</b>	<b>42</b>	<b>71%</b>	<b>43</b>	<b>51%</b>	<b>20</b>	<b>80%</b>	<b>469</b>	<b>100%</b>

\*Excluding internal transfers

**SOURCES OF NEW SNF ADMISSIONS TO LAGUNA HONDA HOSPITAL\***  
**JANUARY 2006 – DECEMBER 2006**

Source of Admission	Jan	% SFGH	Feb	% SFGH	Mar	% SFGH	Apr	% SFGH	May	% SFGH	Jun	% SFGH	Jul	% SFGH	Aug	% SFGH	Sep	% SFGH	Oct	% SFGH	Nov	% SFGH	Dec	% SFGH	Total	%
Board and Care			2		3				1		2		2				2		1						13	3%
Cal Pac Acute	8		4		3		3		2		1		2		3		1		2				2		31	6%
Cal Pac SNF	2		1		1										2								2		8	2%
Chinese Hospital Acute					1						1		1										1		5	1%
Chinese Hospital SNF																									0	0%
Home	6		5		9		2		6		7		1				2		2		5		4		49	10%
Home Health																									0	0%
Kaiser Acute	2				1		1		2										1						7	1%
Mt. Zion Acute									1													1			2	0%
Other			2		2		1		1		1		2						1		1		1		12	2%
Out of County**																									0	0%
R.K. Davies Acute																									0	0%
R.K. Davies SNF																									0	0%
SFGH Acute	23	43%	31	58%	33	52%	27	64%	25	57%	24	53%	19	54%	29	69%	21	62%	15	52%	24	71%	23	59%	294	57%
SFGH SNF	1	2%	0	0%	1	2%	0	0%	0	0%	0	0%	2	6%	0	0%	0	0%	1	3%	0	0%	3	8%	8	2%
St. Francis Acute	3		2		2		2		2		4		2				3		2				1		23	4%
St. Francis SNF					1										1										2	0%
St. Luke's Acute	1						1		2		1		1		1		1		2						10	2%
St. Luke's SNF							1										1						1		3	1%
St. Mary's Acute			2		2		1						2		4		1				1				13	3%
St. Mary's SNF			1																						1	0%
Seton Acute											1														2	0%
Seton SNF															1										1	0%
UC Med Acute	6		3		3		3		2		3		1						2		1				24	5%
UC Med SNF																									0	0%
VA Hospital Acute	1				1										1								1		4	1%
VA Hospital SNF																					1				1	0%
<b>TOTAL</b>	<b>53</b>	<b>45%</b>	<b>53</b>	<b>58%</b>	<b>63</b>	<b>54%</b>	<b>42</b>	<b>64%</b>	<b>44</b>	<b>57%</b>	<b>45</b>	<b>53%</b>	<b>35</b>	<b>60%</b>	<b>42</b>	<b>69%</b>	<b>34</b>	<b>62%</b>	<b>29</b>	<b>55%</b>	<b>34</b>	<b>71%</b>	<b>39</b>	<b>67%</b>	<b>513</b>	<b>100%</b>

\*Excluding internal transfers

ATTACHMENT A-8



**SOURCES OF NEW SNF ADMISSIONS TO LAGUNA HONDA HOSPITAL\***  
**JANUARY 2005 – DECEMBER 2005**

	% SFGH		% SFGH		% SFGH		% SFGH		% SFGH		% SFGH		% SFGH		% SFGH		% SFGH		% SFGH		% SFGH		Total	%		
Source of Admission	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec														
Board and Care		1			1	1						2											5	1%		
Cal Pac Acute	1	1		1		4			2	7	2	6											24	4%		
Cal Pac SNF								1		1		1											3	1%		
Chinese Hospital Acute		1	1		1		1	1	3		2												10	2%		
Chinese Hospital SNF																							0	0%		
Home	3	3	5	8	5	7	7	5	5	4	7	6											65	11%		
Home Health																							0	0%		
Kaiser Acute													1								1		2	0%		
Mt. Zion Acute																						1	1			
Other	1	2	2	1	1	1	2			2		2										2	14	2%		
Out of County**						1					3			3		1							8	1%		
R.K. Davies Acute																							0	0%		
R.K. Davies SNF																							0	0%		
SFGH Acute	38	79%	34	68%	38	68%	27	60%	26	57%	33	60%	24	55%	29	63%	31	62%	27	60%	26	54%	22	47%	355	61%
SFGH SNF	2	4%	1	2%	2	4%		0%	1	2%	2	4%	2	5%		0%		0%		0%	1	2%		11	2%	
St. Francis Acute		2	1	4	1	4	4	2	3	1	4	3											29	5%		
St. Francis SNF			1		1																		2	0%		
St. Luke's Acute	1	1	1	1	1								1									2	8	1%		
St. Luke's SNF		1																			1		2	0%		
St. Mary's Acute						1	1						1	2									5	1%		
St. Mary's SNF													1										1	0%		
Seton Acute			1														1						2	0%		
Seton SNF						1																	1	0%		
UC Med Acute	2	3	2	1	5						2	2	2	2	3	2							4	28	5%	
UC Med SNF																							0	0%		
VA Hospital Acute			2		1									1									4	1%		
VA Hospital SNF																							0	0%		
<b>TOTAL</b>	<b>48</b>	<b>83%</b>	<b>50</b>	<b>70%</b>	<b>56</b>	<b>71%</b>	<b>45</b>	<b>60%</b>	<b>46</b>	<b>59%</b>	<b>55</b>	<b>64%</b>	<b>44</b>	<b>59%</b>	<b>46</b>	<b>63%</b>	<b>50</b>	<b>62%</b>	<b>45</b>	<b>60%</b>	<b>48</b>	<b>56%</b>	<b>47</b>	<b>47%</b>	<b>580</b>	<b>100%</b>

\*Excluding internal transfers

**SOURCES OF NEW SNF ADMISSIONS TO LAGUNA HONDA HOSPITAL\***  
**JANUARY 2004 – DECEMBER 2004**

Source of Admission	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total	%
Board and Care					1	1	1						3	0%
Cal Pac Acute		4		2	3	3	1		2	2	1	2	20	3%
Cal Pac SNF												1	1	0%
Chinese Hospital Acute						1	1	1	2	1			6	1%
Chinese Hospital SNF													0	0%
Home	4	7	3	7	8	1	2	6	6	2	5	3	54	9%
Home Health													0	0%
Kaiser Acute	1				1			2		1			5	1%
Other	1	2			1	5	3	3	1				16	3%
Out of County**										1			1	0%
R.K. Davies Acute													0	0%
R.K. Davies SNF													0	0%
SFGH Acute	40	36	64	37	24	35	33	34	31	41	39	42	456	73%
SFGH SNF							1					1	2	0%
St. Francis Acute		1		5	1	1	2	2	1				13	2%
St. Francis SNF						1		1					2	0%
St. Luke's Acute		1				1	2		1	2			7	1%
St. Luke's SNF			1	1									2	0%
St. Mary's Acute	1		3		1	3	5	1	1			2	17	3%
St. Mary's SNF													0	0%
Seton Acute						1		1				1	3	0%
Seton SNF													0	0%
UC Med Acute		5	1		1	2	1		1	3	1		15	2%
UC Med SNF													0	0%
VA Hospital Acute						2							2	0%
VA Hospital SNF													0	0%
<b>TOTAL</b>	<b>47</b>	<b>56</b>	<b>72</b>	<b>52</b>	<b>41</b>	<b>57</b>	<b>52</b>	<b>51</b>	<b>46</b>	<b>53</b>	<b>46</b>	<b>52</b>	<b>625</b>	<b>100%</b>

\* Excluding internal transfers

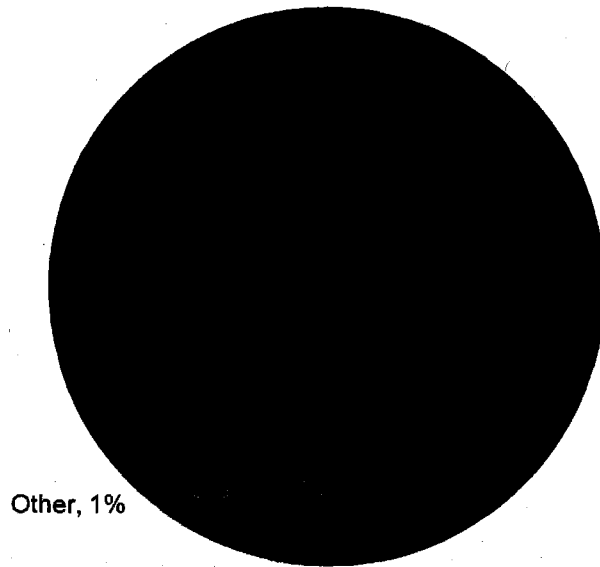
\*\* Out-of-county count begins in October 2004

SOURCES OF NEW SNF ADMISSIONS TO LAGUNA HONDA HOSPITAL\*  
JANUARY 2003 – DECEMBER 2003

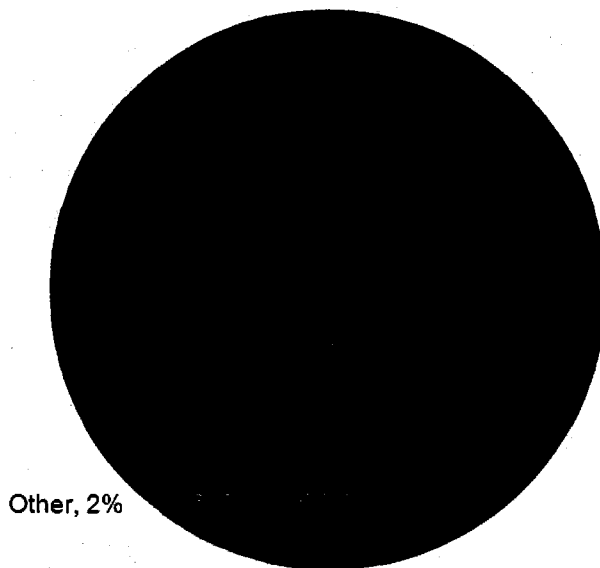
Source of Admission	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total	%
Board and Care		3	2	1	2	2				1			11	2%
Cal Pac Acute		2	2	1	2	1	2	3	1	1	3	3	21	4%
Cal Pac SNF	5	3	1	3			2	2		1			17	3%
Chinese Hospital Acute	1			3							2		6	1%
Chinese Hospital SNF			1										1	0%
Home	4	6	6	9	5	10	1	5	5	6	1	5	63	11%
Home Health										1			1	0%
Kaiser Acute		1	1				1	1					4	1%
Other		1	2	3	4			4	1	3	1	2	21	4%
R.K. Davies Acute													0	0%
R.K. Davies SNF													0	0%
SFGH Acute	27	19	29	20	32	20	20	23	24	23	24	29	290	52%
SFGH SNF	3	2	4	2		1				1			13	2%
St. Francis Acute	1	1	1			3	4	2			1	2	15	3%
St. Francis SNF	2	2	2			2	3			3	1	2	17	3%
St. Luke's Acute		1	1	2	2	1	1	1		1	3		13	2%
St. Luke's SNF	1		2		1		2			1	1	1	9	2%
St. Mary's Acute		4	4	2	1	1	1	2		2	2		19	3%
St. Mary's SNF		1	1										2	0%
Seton Acute					1		2	1		1			5	1%
Seton SNF	1												1	0%
UC Med Acute	1	1	1	1	3	5	2	2	3	3	4	2	28	5%
UC Med SNF													0	0%
VA Hospital Acute							1						1	0%
VA Hospital SNF					1			1					2	0%
<b>TOTAL</b>	<b>46</b>	<b>47</b>	<b>60</b>	<b>47</b>	<b>54</b>	<b>46</b>	<b>42</b>	<b>47</b>	<b>34</b>	<b>48</b>	<b>43</b>	<b>46</b>	<b>560</b>	<b>100%</b>

\* Excluding admissions from Unit M7

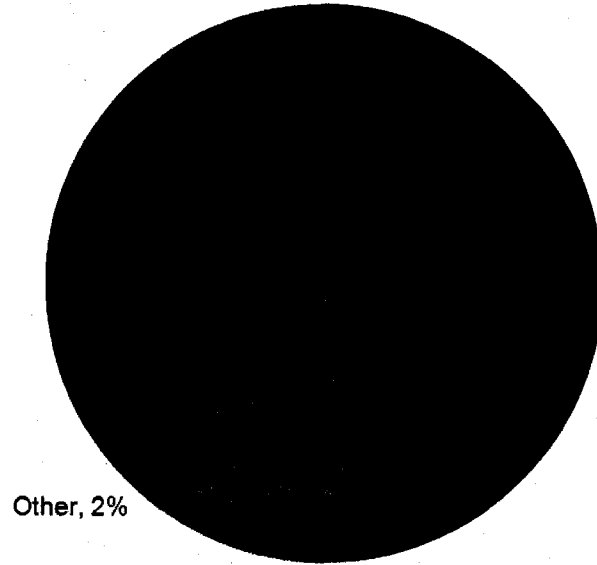
**Laguna Honda Hospital Distribution of Residents by Race as of 3/31/2013  
(n = 759)**



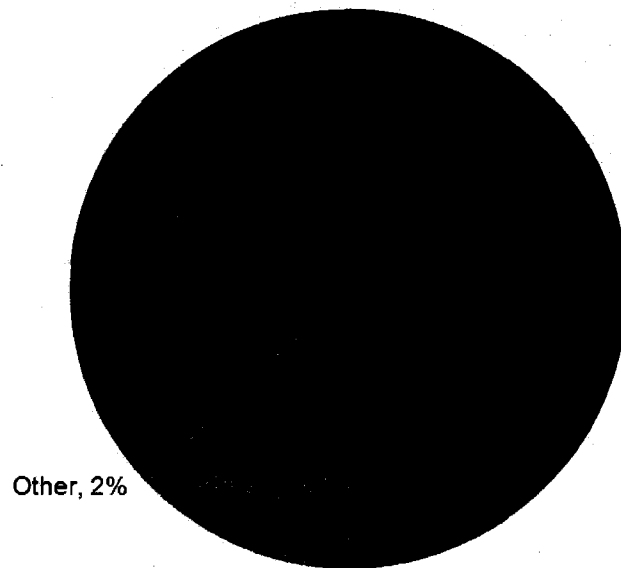
**Laguna Honda Hospital Distribution of Residents by Race as of 3/31/2012  
(n = 753)**



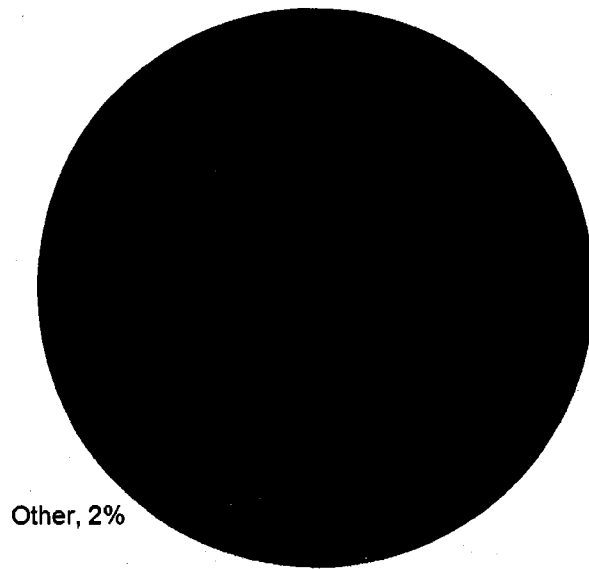
**Laguna Honda Hospital Distribution of Residents by Race as of 3/31/2011  
(n = 756)**



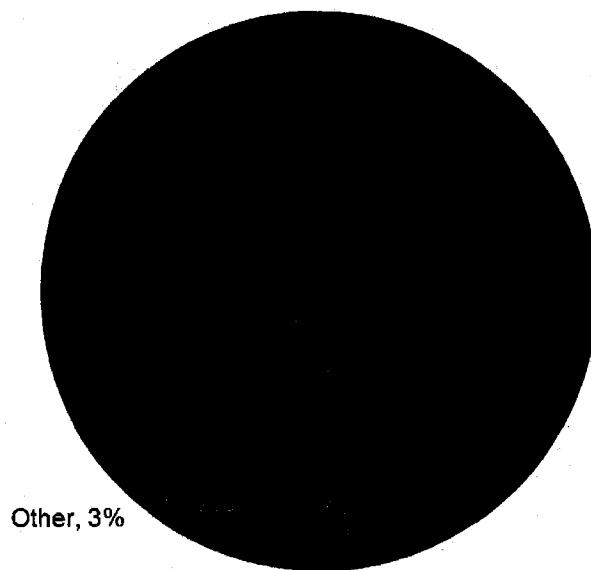
**Laguna Honda Hospital Distribution of Residents by Race as of 3/31/2010  
(n = 761)**



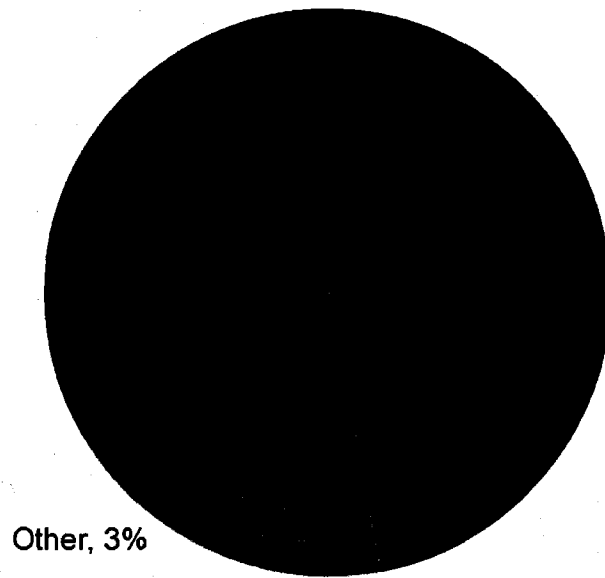
**Laguna Honda Hospital Distribution of Residents by Race as of 3/31/2009  
(n = 772)**



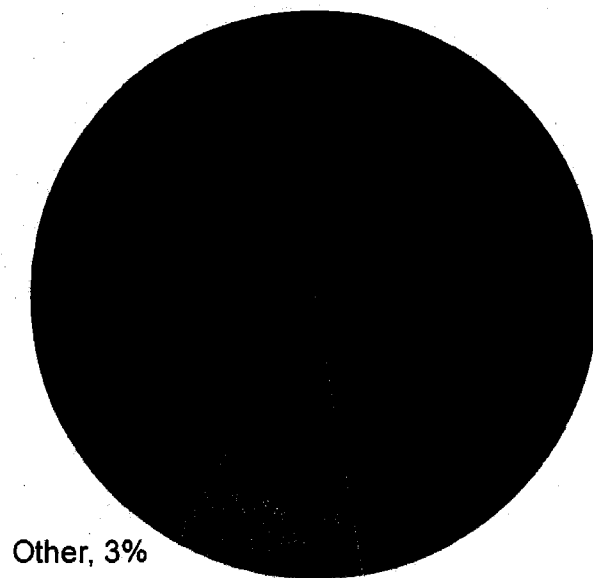
**Laguna Honda Hospital Distribution of Residents by Race as of 3/31/2008  
(n = 945)**



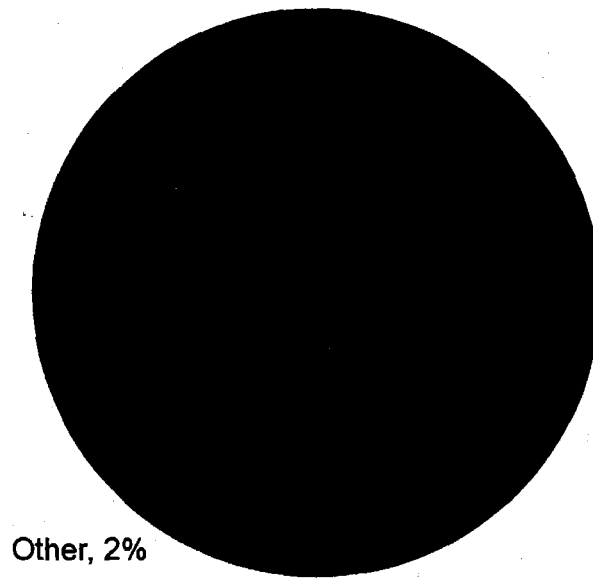
**Laguna Honda Hospital Distribution of Residents by Race as of 3/31/2007  
(n = 1020)**



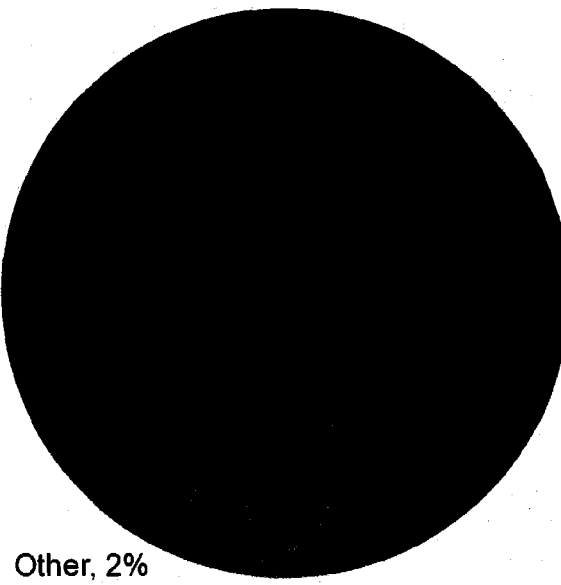
**Laguna Honda Hospital Distribution of Residents by Race as of 3/31/2006  
(n = 1046)**



**Laguna Honda Hospital Distribution of Residents by Race as of 3/31/2005  
(n = 1085)**

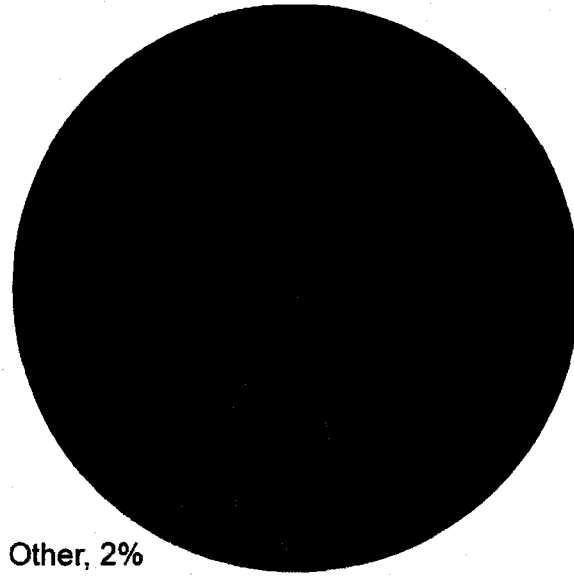


**Laguna Honda Hospital Distribution of Residents by Race as of 3/31/2004  
(n = 1083)**

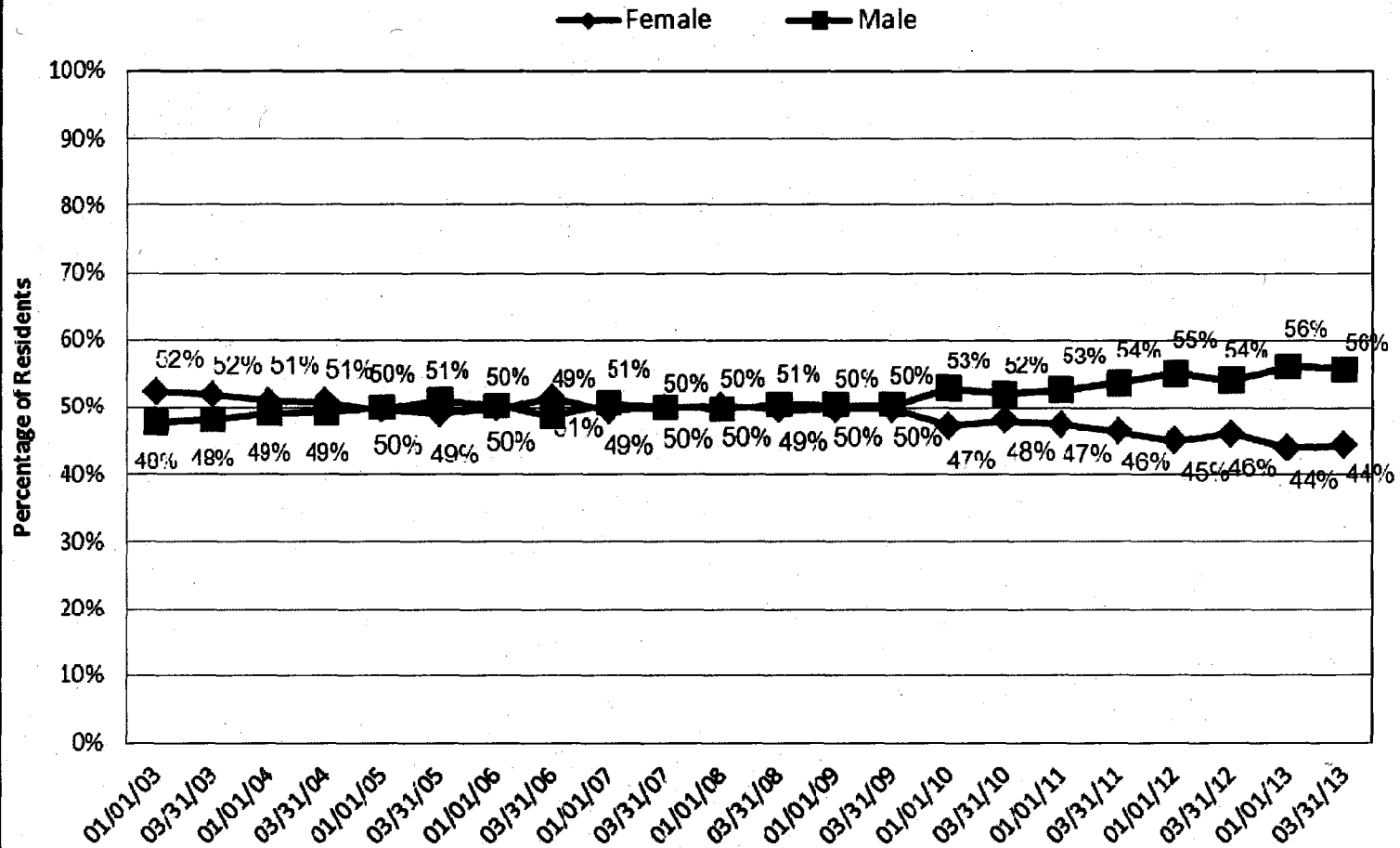




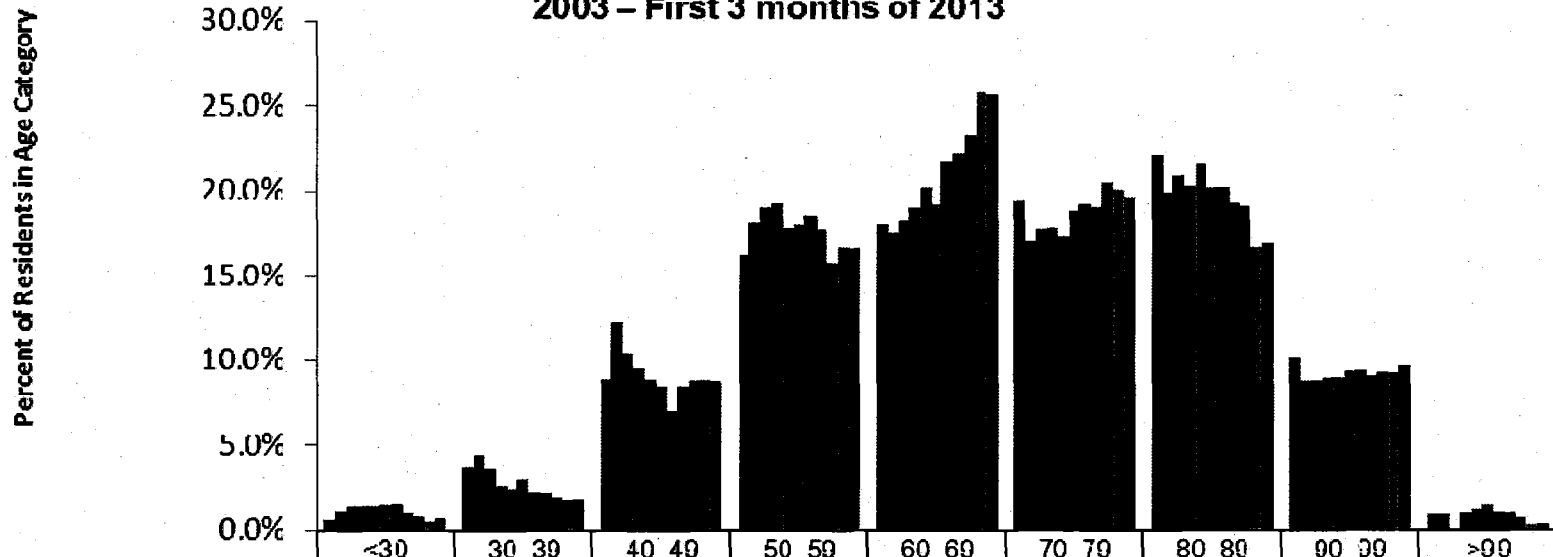
**Laguna Honda Hospital Distribution of Residents by Race as of 3/31/2003  
(n = 1076)**



### Laguna Honda Hospital Gender Distribution of Residents 2003 – First 3 months of 2013



**Laguna Honda Hospital  
Age Distribution of Residents  
2003 – First 3 months of 2013**



	<30	30 39	40 49	50 59	60 69	70 79	80 89	90 99	>99
■ Calendar 2003	0.6%	3.7%	8.9%	16.3%	18.1%	19.4%	22.2%	10.1%	0.8%
■ Calendar 2004	1.2%	4.4%	12.2%	18.1%	17.5%	17.0%	19.9%	9.7%	0.9%
■ Calendar 2005	1.4%	3.6%	10.4%	19.0%	18.2%	17.8%	20.9%	8.7%	0.0%
■ Calendar 2006	1.4%	2.6%	9.5%	19.2%	19.0%	17.8%	20.3%	9.0%	1.1%
■ Calendar 2007	1.4%	2.4%	8.9%	17.9%	20.2%	17.4%	21.5%	9.0%	1.3%
■ Calendar 2008	1.5%	3.0%	8.5%	18.0%	19.1%	18.8%	20.2%	9.3%	1.5%
■ Calendar 2009	1.5%	2.1%	6.9%	18.4%	21.6%	19.1%	20.2%	9.3%	0.9%
■ Calendar 2010	0.9%	2.2%	8.5%	17.8%	22.2%	19.0%	19.2%	9.1%	1.1%
■ Calendar 2011	0.8%	1.9%	8.8%	15.8%	23.3%	20.5%	19.1%	9.2%	0.7%
■ Calendar 2012	0.5%	1.9%	8.9%	16.7%	25.8%	20.1%	16.7%	9.3%	0.3%
■ First 3 months of 2013	0.7%	1.8%	8.8%	16.6%	25.7%	19.6%	16.9%	9.6%	0.3%

---

**From:** Toy, Debbie [debbie.toy@sfgov.org]  
**Sent:** Tuesday, May 21, 2013 3:23 PM  
**To:** Calvillo, Angela; BOS-Supervisors; BOS-Legislative Aides; Kawa, Steve; Howard, Kate; Falvey, Christine; Elliott, Jason; Campbell, Severin; Newman, Debra; Rose, Harvey; sfdocs@sfpl.info; gmetcalf@spur.org; Robert Linscheid; Jon Ballesteros; CON-EVERYONE  
**Subject:** Controller's Office Report: Economic Barometer: Quarter 1, 2013

The Office of the Controller has issued the Economic Barometer: Quarter 1, 2013. The Economic Barometer gives users the ability to make their own tables and chart with data on San Francisco's economy.

Highlights:

- In April 2013, unemployment rates fell below 6% for the first time since October 2008 to 5.4%.
- Much of the employment growth has been driven by the Construction industry, which grew by nearly 14% in the San Francisco Metro Division.
- The growth in construction employment is supported by an increase in new building permits, which started seeing year-to-year growth in the 2<sup>nd</sup> quarter of 2012.
- Average quarterly number of units in buildings with new permits are up by nearly 50% from last year.

The website can be accessed at <http://sfbarometer.weebly.com>

For updates on the Economic Barometer and other Controller reports, follow us on Twitter: <https://twitter.com/sfcontroller>

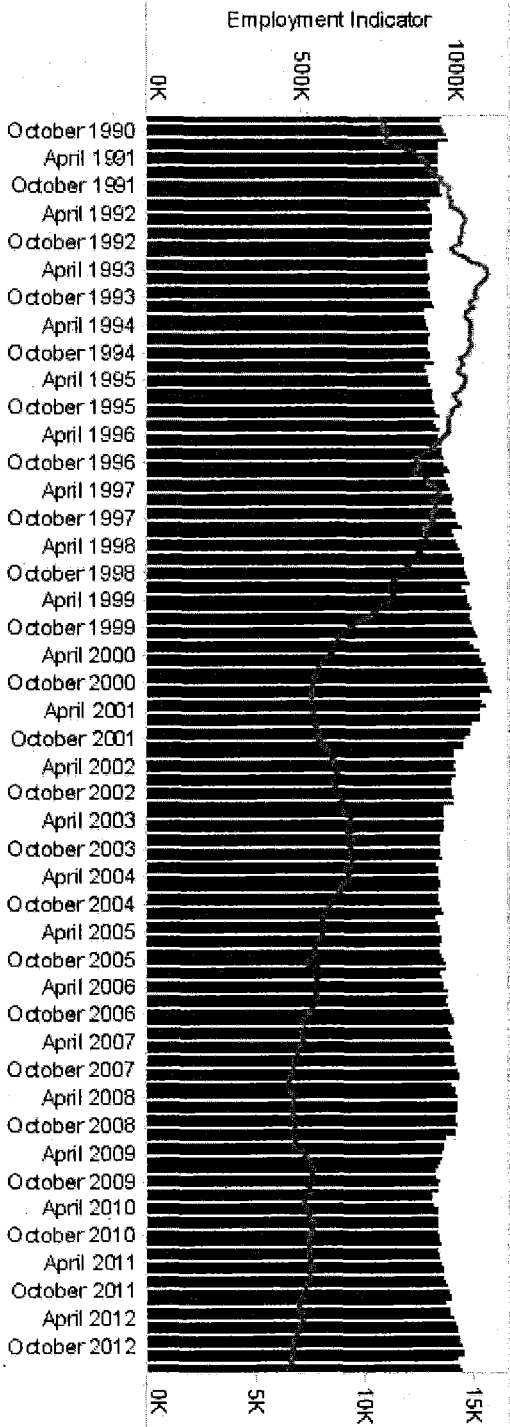
Recent changes to the Economic Barometer:

- The Economic Barometer is now part of the [SF OpenBook](#) transparency portal.
- Quarterly residential rent was added to the Real Estate indicators.
- Government performance measures have been added to the Build Your Own visual.

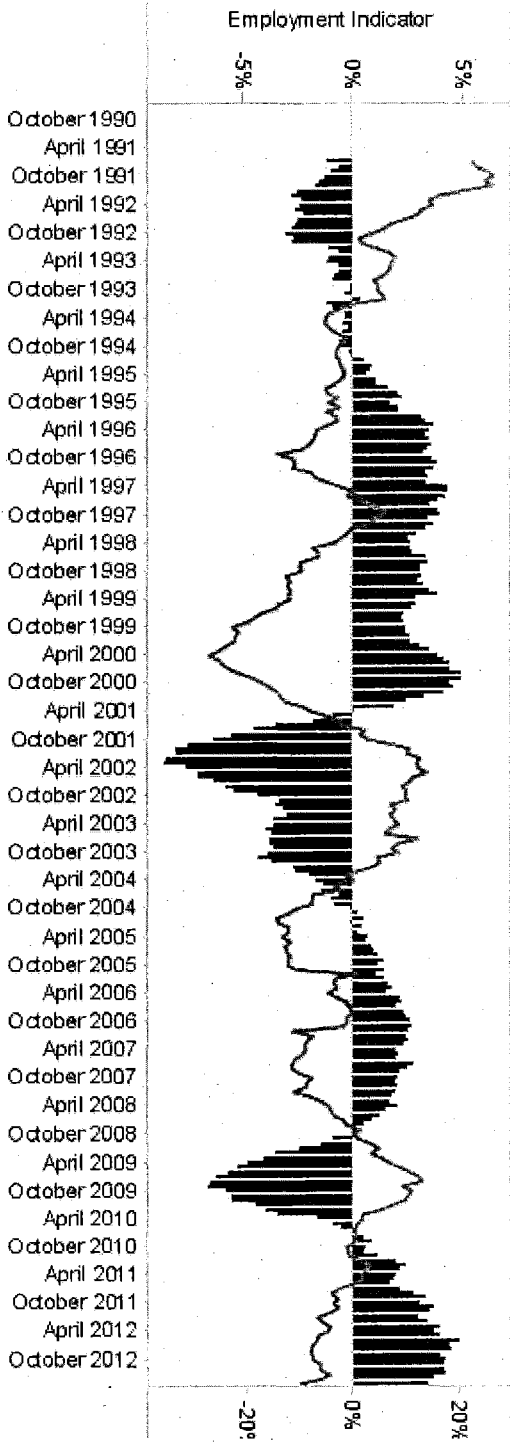
Featured chart:

As employment in San Francisco continues to grow, adult assistance caseload continues to fall. Between March 2012 and March 2013, County Adult Assistance caseload fell by 10%, while employment in the San Francisco Metro Division grew by nearly 3% during the same period.

**Total Employment MD vs. County Adult Assistance Program**



**Annual Percentage Change**



CCSF Controller's Office  
1 Dr. Carlton B. Goodlett Place  
City Hall, Room 316  
San Francisco, CA 94102  
Tel: 415-554-7500  
Fax: 415-554-7466  
Email: [controller@sfgov.org](mailto:controller@sfgov.org)

---

**From:** Board of Supervisors  
**To:** BOS-Supervisors; Lim, Victor  
**Subject:** Coalition for Economic Equity Letter re: Lack of Local and DBE Participation on Central Subway Contract No. 1300  
**Attachments:** Response to CEE letter - May 2013.pdf

**From:** Reiskin, Ed [<mailto:Ed.Reiskin@sfmta.com>]  
**Sent:** Tuesday, May 21, 2013 12:34 PM  
**To:** 'Oren Sellstrom'  
**Cc:** Lee, Mayor; Cityattorney; [MTABoard@sftma.com](mailto:MTABoard@sftma.com); Chiu, David; Board of Supervisors  
**Subject:** RE: Coalition for Economic Equity Letter re: Lack of Local and DBE Participation on Central Subway Contract No. 1300

Hi Oren:

Thanks for your letter. Please see our response attached.

Ed

Edward D. Reiskin  
Director of Transportation



City and County of San Francisco  
One South Van Ness Avenue, Seventh Fl. San Francisco, CA 94103  
415.701.4720  
[www.sfmta.com](http://www.sfmta.com)

**From:** Oren Sellstrom [<mailto:osellstrom@lccr.com>]  
**Sent:** Friday, May 17, 2013 1:59 PM  
**To:** Reiskin, Ed; [MTABoard@sftma.com](mailto:MTABoard@sftma.com)  
**Cc:** Lee, Mayor Edwin; Cityattorney  
**Subject:** Coalition for Economic Equity Letter re: Lack of Local and DBE Participation on Central Subway Contract No. 1300

Please see attached letter from the Coalition for Economic Equity regarding the lack of local and Disadvantaged Business Enterprise (DBE) participation on Central Subway contract No. 1300, which we understand SFMTA is considering awarding imminently.

Thank you for your prompt attention to this matter of critical importance.

Oren Sellstrom  
Legal Director  
Lawyers' Committee for Civil Rights  
131 Steuart Street, Suite 400  
San Francisco, CA 94105  
(415) 543-9697 ext. 204  
(415) 543-0296 (fax)



**May 21, 2013**

**Mr. Oren Sellstrom  
Legal Counsel, Coalition for Economic Equity  
Lawyers Committee for Civil Rights  
131 Steuart Street, Suite 400  
San Francisco, CA 94105**

*Re: Letter of Concern dated May 17, 2013 regarding Central Subway Contract 1300*

**Dear Mr. Sellstrom:**

Thank you for your letter stating the Coalition for Economic Equity's concern about our contracting practices with Disadvantaged Business Enterprises (DBEs). The San Francisco Municipal Transportation Agency remains strongly committed to providing opportunities to small, local and disadvantaged businesses on both our federally and locally funded contracts.

On our federally funded contracts, we implement a strong Small Business Enterprise (SBE) program in order to comply with our Disadvantaged Business Enterprise (DBE) program requirement pursuant to 49 CFR Part 26, which includes carving out opportunities for participation through subcontracting goals and set asides.

The agency is proud of its efforts to provide contracting opportunities to small, local and disadvantaged businesses, including woman and minority owned businesses. Of the nearly \$656 million dollars in contracts we awarded over the previous three years, more than \$142 million or 21.6% have gone to small, local and disadvantaged businesses. Certified LBEs and DBEs account for nearly \$112 million of that amount.

The Central Subway project is predominately funded by the Federal Transit Administration New Starts program. The Central Subway Stations Contract 1300 had both a 20% SBE subcontracting goal, as well as a 50% trucking set aside. As you may know, federal regulations prohibit the implementation of local geographic preferences on our contracts. While we accept Local Business Enterprise (LBE) certifications under our SBE program, we are unable to mandate the participation of LBEs on this contract.

The SFMTA spent significant staff and consultant resources informing firms of the opportunities presented by this contract. In the fall, prior to the pre-bid meeting for Contract 1300, prospective prime contractors conducted a meet and greet for small businesses. Later, the prospective bidders conducted 3 hour outreach meetings where they discussed their approach to the project, as well as meeting individually with interested small businesses. SFMTA also provided technical assistance to small business bidders and offered financial and bonding assistance for the duration of the bidding period.



As you know Contract 1300 is a low bid, construction contract. Tutor Perini, the apparent low bidder, listed certified SBEs to exceed the 20% participation goal and trucking set aside. Based on the solicitation requirements, Tutor Perini is eligible for award of this contract.

To date, the Central Subway project has achieved high levels of SBE participation, including LBE and DBE participation. Below is a breakdown of the SBE/DBE/LBE participation commitments on the Central Subway Project contracts that have been awarded to date. This breakdown does not yet include participation commitments to SBE truckers on the Tunnel contract set aside.

Total Awarded: \$494,976,919.80 (8 contracts)  
Total SBE Amount: \$113,076,780.34 (22.8%)  
Total DBE Amount: \$46,778,094.32 (9.5%)  
Total LBE Amount: \$89,922,164.51 (18.2%)

After the Western States Paving decision was issued by the Ninth Circuit Court of Appeals, the SFMTA did not have data to support continued use of race and gender-conscious goals for individual contracts as the FTA required. Several years have now passed, and we will evaluate the feasibility of conducting a disparity study to assess whether the circumstances have changed enough to enable the SFMTA to again use race and gender conscious contract goals.

Again, thank you for raising these important issues. If you would like to discuss them further, we would be happy to meet with you.

Sincerely,



**Edward D. Reiskin**  
**Director of Transportation**

Cc: Mayor Ed Lee  
SFMTA Board of Directors  
President David Chiu, Board of Supervisors  
Honorable Members, Board of Supervisors  
City Attorney Dennis Herrera



OFFICE OF THE MAYOR  
SAN FRANCISCO



*Electronically* Bas-11 Aides  
*Removed* COB. Dep.  
EDWIN M. LEE J. E. L. R.  
MAYOR *cpage file*

May 21, 2013

Ms. Angela Calvillo  
San Francisco Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2013 MAY 21 PM 4:26

Dear Ms. Calvillo,

Pursuant to Charter Section 3.100, I hereby designate Supervisor Norman Yee as Acting-Mayor from the time I leave the State of California on Wednesday, May 22, 2013 at 9:10 a.m., until I return on Friday, May 24, 2013 at 9:45 p.m.

In the event I am delayed, I designate Supervisor Yee to continue to be the Acting-Mayor until my return to California.

Sincerely,

*ml*  
Edwin M. Lee  
Mayor

cc: Mr. Dennis Herrera, City Attorney  
All Members, Board of Supervisors

FOR FILE  
*je*

## Board of Supervisors

---

**To:** BOS-Supervisors  
**Subject:** Metered Parking Opposition

I guess I am late to make an appeal but I am definitely with the group that is appealing the new possibilities of more parking meters in our neighborhoods. It is hard enough and we already pay \$100 plus per year for the right to park in our own front y

---

**From:** Michaele Ignon [<mailto:michaele.ignon@gmail.com>]

**Sent:** Tuesday, May 21, 2013 5:56 PM

**To:** Board of Supervisors

**Subject:** I guess I am late to make an appeal but I am definitely with the group that is appealing the new possibilities of more parking meters in our neighborhoods. It is hard enough and we already pay \$100 plus per year for the right to park in our own front ya...

I am against this idea in spades. Thanks for listening.

M.Ignon

---

**From:** Lee Goodin [lgoodin1@mindspring.com]  
**Sent:** Wednesday, May 22, 2013 1:06 PM  
**To:** Board of Supervisors; Chiu, David; Campos, David; Mar, Eric (BOS); Avalos, John; Cohen, Malia; Farrell, Mark; Kim, Jane; Tang, Katy; Wiener, Scott; Yee, Norman (BOS); Breed, London; Lee, Mayor; MTABoard; ed.reiskin@sfmta.com; Funghi, John  
**Cc:** Lance Carnes; Cautn1@aol.com; WongAIA; Marc Bruno; CW Nevius; matierandross; aaron.peskin; Paul Page; joanwood; john.king; cityinsider; Will Kane; Julie Christensen  
**Subject:** Who's In Charge?!

Has SFMTA/Muni usurped the legislative powers of the Board of Supervisors? Has it taken away the executive powers of the Mayor? It would certainly seem so given that SFMTA/Muni has been allowed to run amok with little oversight from either of the two San Francisco governing bodies. Truthfully, the judicial branch hasn't been much help either.

Muni is the poster child for inefficiency, mismanagement, poor judgment, spin doctoring, obfuscation, disruption of peoples' lives, and spending taxpayers' money like a drunken sailor (with apologies to the US Navy!).

- Required to meet on-time schedules: **fudge the numbers.**
- Need more revenue: **raise fares, cut service, put in more parking meters, raise parking fees and fines, and in general penalize motorists who cannot rely on sporadic, unreliable Muni service.**
- Encourage bicycle riding: **but refuse to enforce reasonable limits on hooligan bike riders who continually run stop signs, plow through red lights and kill people!**
- Continue to promote the Central Subway: **a fatally flawed concept - initially political payback to Chinatown power brokers - but now a bonanza for property owners, developers and other carpetbaggers.**
- The Project Management Oversight Contractor has been requesting justification for the reduction in schedule contingency and/or a Recovery schedule from the Central Subway Project since October 2012: **SFMTA/Muni continues to ignore it.**
- More at: [www.nonorthbeachdig.org](http://www.nonorthbeachdig.org)

It has become exceedingly obvious that no one in the executive, legislative, or judicial branches of the City and County of San Francisco is paying attention to this out of control (and soon out of money and time) project. As an oversight body, the SFMTA board is an uninformed joke.

Will somebody – anybody – who we elected to serve the citizens of this city start asking some serious questions and demand real answers - not the spin that has become so startlingly blatant?

You have been informed.

Constant Cranky Curmudgeon

## Board of Supervisors

---

**To:** BOS-Supervisors  
**Subject:** SFMTA is clueless

**From:** Lee Goodin [<mailto:lgoodin1@mindspring.com>]

**Sent:** Friday, May 24, 2013 7:28 PM

**To:** Board of Supervisors; Chiu, David; Campos, David; Mar, Eric (BOS); Avalos, John; Cohen, Malia; Farrell, Mark; Kim, Jane; Tang, Katy; Wiener, Scott; Yee, Norman (BOS); Breed, London; Lee, Mayor; MTABoard; [ed.reiskin@sfmta.com](mailto:ed.reiskin@sfmta.com); Funghi, John

**Cc:** Lance Carnes; [Cautn1@aol.com](mailto:Cautn1@aol.com); WongAIA; Marc Bruno; CW Nevius; matierandross; aaron.peskin; Paul Page; joanwood; cityinsider; Julie Christensen; Will Kane

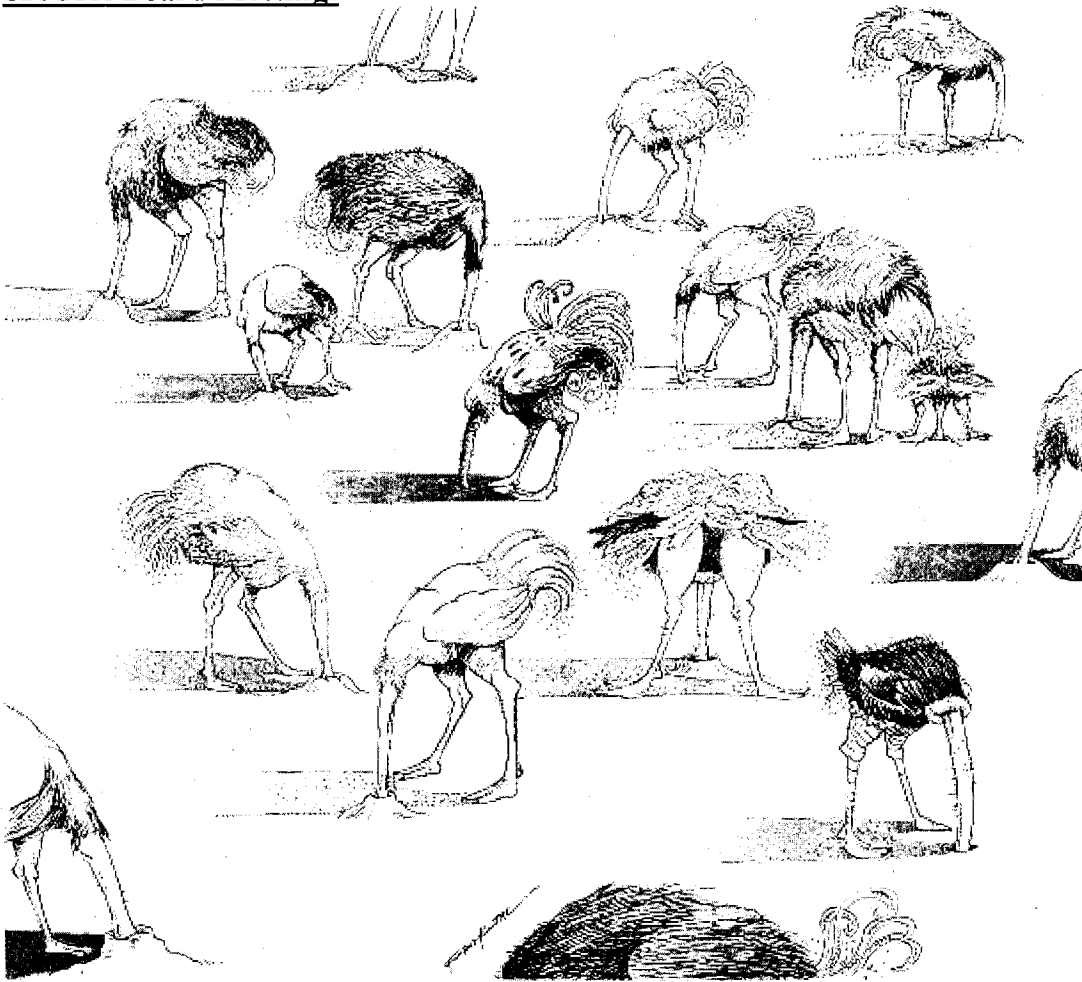
**Subject:** SFMTA is clueless

Small Business Owners met with the Small Business Commission on April 22 who heard their complaints. The Commissioners were open to their concerns relating to the need for more parking for small businesses.

Commissioners' comments at the hearing:

- Lack of notice, outreach, and communication during the whole planning process is a major source of problems.
- Would like to see a representative from the Small Business community on the MTA board.
- They encourage the merchants associations to continue what they are doing in demanding consideration from the MTA.
- Due Process important.
- There appears to have been no real time studies or consideration for business operations in the areas that they are eliminating and limiting parking.  
Effects of smaller projects on larger areas need to be taken into consideration during construction and after.
- A pave it and paint it plan would solve many problems. It would allow for faster, cheaper and easier changes as the traffic patterns shift and needs change. (i.e. the 17th street burp)
- Most of the issues between traffic and cycles could be solved by paving the streets and fixing the dangerous potholes and other obstacles that cause erratic lane changes for all vehicles. Smoother streets and easily read signs would help the safe flow of traffic and the costs would be a lot lower.
- Parking removal and lack of parking seems to be the major problem for everyone.
- We need to re-visit the policies that are driving these programs.
- We must change the attitude that we are not building any more parking.
- We have got to change this attitude. We need parking as well as bike lanes. We are the tax payers.
- We must realistically provide for the visitors and commuters who cannot take public transit into the city.
- Mayor's task force wants to do twice as much as it can afford. Why not do less at half the costs?
- Blind loyalty to ideology, at the expense of the whole community is not the answer.
- People are already avoiding certain neighborhoods due to parking difficulties.
- Where did the anti-parking attitude come from?
- There was discussion about a May 6 hearing with Ed Reiskin and the MTA, but nothing appears to have come of it yet.

**SFMTA Board Meeting:**



CCC: You have been informed.

---

**From:** Chapin-Rienzo, Shanda on behalf of Reports, Controller  
**Sent:** Wednesday, May 22, 2013 1:18 PM  
**To:** Moyer, Monique; Quesada, Amy; Forbes, Elaine; Woo, John; onguyen@kpmg.com; elinor@pier39.com; Calvillo, Angela; Nevin, Peggy; BOS-Legislative Aides; BOS-Supervisors; Kawa, Steve; Howard, Kate; Falvey, Christine; Elliott, Jason; Campbell, Severin; Newman, Debra; sfdocs@sfpl.info; gmetcalf@spur.org; CON-Media Contact; CON-EVERYONE; CON-CCSF Dept Heads; CON-Finance Officers  
**Subject:** Report Issued: Port Commission: Pier 39 Underpaid Its Rent by \$44 Because It Did Not Report Subtenant Rent Underpayments for December 29, 2008, Through December 25, 2011

The San Francisco Port Commission (Port) coordinates with the Office of the Controller's City Services Auditor Division (CSA) to conduct periodic concession or compliance audits of the Port's tenants. CSA engaged KPMG LLP to audit tenants at the Port of San Francisco to determine whether they comply with the reporting, payment, and selected other provisions of their agreements with the Port.

CSA presents the report of KPMG's audit of Pier 39 Limited Partnership (Pier 39). The audit period was December 29, 2008, to December 25, 2011.

Pier 39 underreported its gross revenues to the Port by not reporting underpayments of rent by its subtenants, resulting in an underpayment of \$44 in rent. During the audit period Pier 39 reported \$81,441,301 in gross revenues and paid \$7,970,772 in rent due to the Port.

To view the full report, please visit our website at: <http://co.sfgov.org/webreports/details.aspx?id=1574>

This is a send-only e-mail address.

For questions about any of these reports, please contact Director of City Audits Tonia Lediju at [Tonia.Lediju@sfgov.org](mailto:Tonia.Lediju@sfgov.org) or 415-554-5393 or the CSA Audits Unit at 415-554-7469.

Follow us on Twitter [@sfcontroller](https://twitter.com/sfcontroller)

# City and County of San Francisco

## Office of the Controller – City Services Auditor

### **PORT COMMISSION:**

**Pier 39 Underpaid Its Rent by \$44  
Because It Did Not Report  
Subtenant Rent Underpayments for  
December 29, 2008, Through  
December 25, 2011**



*May 22, 2013*

**OFFICE OF THE CONTROLLER  
CITY SERVICES AUDITOR**

The City Services Auditor (CSA) was created in the Office of the Controller through an amendment to the Charter of the City and County of San Francisco (City) that was approved by voters in November 2003. Charter Appendix F grants CSA broad authority to:

- Report on the level and effectiveness of San Francisco's public services and benchmark the City to other public agencies and jurisdictions.
- Conduct financial and performance audits of city departments, contractors, and functions to assess efficiency and effectiveness of processes and services.
- Operate a whistleblower hotline and website and investigate reports of waste, fraud, and abuse of city resources.
- Ensure the financial integrity and improve the overall performance and efficiency of city government.

CSA may conduct financial audits, attestation engagements, and performance audits. Financial audits address the financial integrity of both city departments and contractors and provide reasonable assurance about whether financial statements are presented fairly in all material aspects in conformity with generally accepted accounting principles. Attestation engagements examine, review, or perform procedures on a broad range of subjects such as internal controls; compliance with requirements of specified laws, regulations, rules, contracts, or grants; and the reliability of performance measures. Performance audits focus primarily on assessment of city services and processes, providing recommendations to improve department operations.

CSA conducts its audits in accordance with the Government Auditing Standards published by the U.S. Government Accountability Office (GAO). These standards require:

- Independence of audit staff and the audit organization.
- Objectivity of the auditors performing the work.
- Competent staff, including continuing professional education.
- Quality control procedures to provide reasonable assurance of compliance with the auditing standards.

For questions about the report, please contact Director of City Audits Tonia Lediju at [Tonia.Lediju@sfgov.org](mailto:Tonia.Lediju@sfgov.org) or 415-554-5393, or CSA at 415-554-7469.

CSA Audit Team: Winnie Woo, Associate Auditor

Audit Consultants: KPMG LLP





**CITY AND COUNTY OF SAN FRANCISCO**  
**OFFICE OF THE CONTROLLER**

**Ben Rosenfield**  
**Controller**

**Monique Zmuda**  
**Deputy Controller**

May 22, 2013

San Francisco Port Commission  
Pier 1, The Embarcadero  
San Francisco, CA 94111

Ms. Monique Moyer  
Executive Director  
Port of San Francisco  
Pier 1, The Embarcadero  
San Francisco, CA 94111

Dear Commission President, Commissioners, and Ms. Moyer:

The City and County of San Francisco's Port Commission (Port) coordinates with the Office of the Controller's City Services Auditor Division (CSA) to conduct periodic concession and compliance audits of the Port's tenants. CSA engaged KPMG LLP (KPMG) to audit the Port's tenants to determine whether they comply with the reporting, payment, and other selected provisions of their leases.

CSA presents the attached report for the audit of Pier 39 Limited Partnership (Pier 39) prepared by KPMG.

**Reporting Period:** December 29, 2008, through December 25, 2011

**Rent Paid:** \$7,970,772

**Results:**

Pier 39 underreported its gross revenues to the Port by not reporting underpayment of rent by its subtenants, resulting in an underpayment of \$44 in rent. During the audit period Pier 39 reported \$81,441,301 in gross revenues and paid \$7,970,772 in rent due to the Port.

The responses of the Port and Pier 39 are attached to this report.

CSA appreciates the assistance and cooperation of Port and tenant staff during the audit. For questions about the report, please contact me at [Tonia.Lediju@sfgov.org](mailto:Tonia.Lediju@sfgov.org) or 415-554-5393 or CSA at 415-554-7469.

Respectfully,

Tonia Lediju  
Director of City Audits

Attachment

cc: Mayor  
Board of Supervisors  
Budget Analyst  
Civil Grand Jury  
Public Library



KPMG LLP  
Suite 1400  
55 Second Street  
San Francisco, CA 94105

## Performance Audit Report

San Francisco Port Commission  
Port of San Francisco  
Pier 1, The Embarcadero  
San Francisco, California 94111

President and Members:

We have completed a performance audit of the gross rent receipts and related percentage rent reported and paid by Pier 39 Limited Partnership (Tenant) to the Port of San Francisco (Port) for the period from December 29, 2008 to December 25, 2011. We also evaluated the Tenant's internal controls over the completeness, accuracy, and timeliness of reporting gross rent receipts and percentage rent to the Port.

### Objective and Scope

The objective of this performance audit was to determine whether the Tenant was in substantial compliance with the reporting, payment, and other rent-related provisions of its ground lease #L-9707, as amended, with the City and County of San Francisco (City), operating through the San Francisco Port Commission (Port Commission). To meet the objective of our performance audit we: verified that gross rent receipts for the audit period were reported to the Port in accordance with the lease provisions, and that such amounts agreed with the Tenant's underlying accounting records; identified and reported the amount and cause of any significant error(s) (over or under) in reporting, together with the impact on rent paid or payable to the Port; and identified and reported any recommendations to improve record keeping and reporting processes of the Tenant relative to its ability to comply with lease provisions.

The scope of our audit included the gross rent receipts and related percentage rent reported and paid or payable by the Tenant to the Port for the period from December 29, 2008 to December 25, 2011.

This audit and the resulting report relates only to the gross receipts and rent reported by the Tenant, and does not extend to any other performance or financial audits of either the Port Commission or the Tenant taken as a whole.

### Methodology

To meet the objective of our performance audit, we performed the following procedures: reviewed the applicable terms of the lease and the adequacy of the Tenant's procedures for collecting, recording, summarizing, and reporting its gross receipts and calculating its payments to the Port; judgmentally selected and tested samples of daily and monthly revenues; recalculated monthly rent due; and verified the accuracy and timeliness of reporting gross rent receipts and rent and submitting rent payments to the Port.



We conducted this performance audit in accordance with *Generally Accepted Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and recommendations based on our audit objective. We believe that the evidence obtained provides a reasonable basis for our findings and recommendations based on our audit objective.

### **Tenant Background**

North Point Center, Inc., the predecessor in interest to the Tenant, entered into a 60-year ground lease (Lease Agreement) on August 3, 1977 with the City, operating through the Port Commission, for the Pier 39 area in San Francisco. Subsequent amendments to the lease, among other things, transferred the lessee's rights and obligations to the Tenant and extended the ground lease term to December 31, 2042. The Tenant has over 100 subtenants and concessionaires. The Blue and Gold Fleet operates tour boats from Pier 39, and major mobile communications operators pay the Tenant for the right to have mobile communications antennas at Pier 39. Pier 39 also receives sponsorship revenues from various advertisers.

Pursuant to the Lease Agreement, rent consists of the following:

- 1) Minimum annual rent of \$500,000 per year, payable in equal monthly installments; and
- 2) Percentage rent, which consist of the following components:
  - a) The following percentages on all gross revenues from other than tour boats, sponsorships, and cellular sites:
    - i) Eight percent (8%) on the first \$10,000,000 of annual gross revenue;
    - ii) Nine percent (9%) on annual gross revenue of greater than \$10,000,000.01 and up to \$11,000,000;
    - iii) Ten percent (10%) on annual gross revenue of greater than \$11,000,000.01 and up to \$13,000,000;
    - iv) Eleven percent (11%) on annual gross revenue of greater than \$13,000,000.01 and up to \$15,000,000;
    - v) Fifty percent (50%) on annual gross revenue of greater than \$15,000,000.01 and up to \$15,763,000;
    - vi) Twelve percent (12%) on annual gross revenue of greater than \$15,763,000.01;
  - b) Seven percent (7%) of tour boat and sponsorship revenues;
  - c) Thirty percent (30%) of cellular sites revenues.

The Tenant is entitled to deduct minimum annual rent from percentage rent payable.



### Audit Results

The following summarizes total rent due and paid or payable to the Port, and any underpayment based on procedures performed and pursuant to the Lease Agreement as summarized above:

	52/53-week periods ended the last Sunday of December			Total
	2009	2010	2011	
Total rent due to the Port of San Francisco:				
Minimum rent	\$ 500,000	\$ 500,000	\$ 500,000	\$ 1,500,000
Percentage rent	<u>2,037,674</u>	<u>2,160,312</u>	<u>2,272,799</u>	<u>6,470,785</u>
Total rent due to the Port of San Francisco	2,537,674	2,660,312	2,772,799	7,970,785
Less total rent paid or payable to the Port of San Francisco	2,537,730	2,660,185	2,772,857	7,970,772
(Underpayment) overpayment of rent	<u>\$ 56</u>	<u>\$ (127)</u>	<u>\$ 58</u>	<u>\$ (13)</u>

Gross rent receipts and related percentage rent calculations are summarized in Appendix A.



**Finding 1 – Tenant Did Not Report and Submit to the Port Underpayments of Rent by Sublessees Identified in Gross Revenue Audits**

Criteria	<p>Section III, D.2 of the October 31, 1979 lease amendment requires the Tenant to pay "...without abatement, except as hereinafter provided, a percentage of its gross revenues..." To comply with this provision, the Tenant requires in its sublease agreements subtenants to report all applicable gross receipts and pay the applicable rent to the Tenant.</p> <p>Subleases allow the Tenant to audit the gross receipts and percentage rent of its sublessees. The results of these sublessee gross receipts and percentage rent audits may result in additional rent due to the Tenant, which in turn may result in additional percentage rent due to the Port.</p>
Condition	<p>The Tenant conducted five gross receipts audits of sublessees to ensure sublessees reported all gross receipts and identified \$2,393 in rent due to the Tenant. However, the additional rent due and related audit findings were not reported or paid to the Port. Two reports covered the three-year period ended December 31, 2009 with report dates in December 2010. These reports identified \$1,577 of rent due to the Tenant. Two reports covered the three-year period ended December 31, 2010 with report dates in April 2012. These reports identified \$816 of rent due to the Tenant. The fifth report covered the four-year period ended December 31, 2011 with a report date in April 2012. This report identified no additional rent due to the Tenant.</p> <p>In addition to the amounts quantified in the gross receipts audit reports, the following nonquantified findings were identified in the reports: Two reports included findings for the value of employee meals improperly excluded from gross receipts; two reports identified findings for the value of employee discounts improperly excluded from gross receipts; two reports had findings for promotional discounts improperly excluded from gross receipts; and one report had a finding for the value of promotional coupons excluded from gross receipts.</p>
Cause	<p>The cause for the nonreporting of the additional rent due from the Tenant to the Port was inadequate internal controls over reporting adjustments to rents received from sublessees.</p>
Effect	<p>The Tenant did not comply with Section III.2.D of the Lease Agreement as they did not report all gross receipts to the Port. Based on the audits performed by the Tenant, and as calculated in Appendix B, the Tenant underreported gross receipts by \$2,393, which resulted in the underpayment of rent by \$44. Since we were not engaged to perform a performance audit of gross receipts and percentage rent for periods prior to December 29, 2008, and therefore did not have the information to determine which percentage rent percentage(s) should be used, we did not calculate underreported percentage rent for the two 52/53-week periods ended December 28, 2008.</p>



- Recommendation #1 We recommend that the Port request the Tenant to implement procedures to ensure that all gross receipts are reported to the Port from the subleases to comply with the Lease Agreement.
- Recommendation #2 We further recommend the Port collect all percentage rents due from the Tenant resulting from its sublessee gross receipts audits, including but not limited to the \$44 of underreported percentage rent during the two 52/53-week periods ended December 26, 2010.
- Recommendation #3 We recommend that the Port investigate and quantify the impact of underreported gross receipts on percentage rent for the two 52/53-week periods ended December 28, 2008.
- Recommendation #4 We also recommend that the Port obtain the Tenant's position on the nonquantified findings in the gross receipts audit reports to determine if additional percentage rents should be collected from the Tenant.

**Finding 2 – Not All Sales Tax Returns Are Available for Evaluation**

- Criteria Section III, D.2 of the October 31, 1979 lease amendment requires the Tenant to pay "...without abatement, except as hereinafter provided, a percentage of its gross revenues..."
- Further, Section IV, B of the October 31, 1979 lease amendment requires that "...copies of all sales and other excise tax reports or any other reports that Tenant, its subtenants, licensees and concessionaires, may be required to furnish any governmental agency shall at all reasonable times be open for inspection by Landlord..."
- To comply with the aforementioned provisions, the Tenant requires in certain sublease agreements that certain sublessees submit copies of their sales tax returns within 30 days of quarter-end.
- Condition During the performance of audit procedures, we selected a sample of 13 subleases for testwork and requested sales tax returns from the respective sublessees. As of the completion of fieldwork, the Tenant had been provided only one of the three requested quarterly sales tax returns from one of the 13 sublessees tested, and none of the three requested quarterly sales tax returns from another sublessee which was selected for testwork.
- Cause For the sublessee that had provided only one of the three quarterly sales tax returns, the Tenant did not enforce its existing lease provisions that required the submission of sales tax returns. For the sublessee that did not provide any of the sales tax returns, the sublease provisions allowed the sublessee to refuse to provide the sales tax returns to the Tenant.



**Effect** Although our performance audit found no underpayments of rent resulting from the subleases, the Tenant did not have the ability to verify any information provided by the subtenant, which could have resulted in underreported gross receipts and related percentage rent payable to the Port.

**Recommendation #5** We recommend that the Port require the Tenant to enforce the applicable sublease provisions that require certain sublessees to submit quarterly sales tax returns. We also recommend that the Port evaluate its options with the Tenant for those subleases/sublessees that currently are not required to submit quarterly sales tax returns. These options include, but are not necessarily limited to, renegotiation of the sales tax return submission requirement, and/or specific gross receipts and percentage rent audits of these sublessees.

**Conclusion**

Based upon the performance audit procedures performed and the results obtained, we have met our audit objective. We conclude that, except for the conditions identified above, the Tenant was in substantial compliance with the reporting, payment, and other rent-related provisions of its lease #L-9707 with the Port. We did not identify any additional recommendations or findings to improve record keeping and reporting processes of the Tenant relative to its ability to comply with lease provisions.

This performance audit did not constitute an audit of financial statements in accordance with *Government Auditing Standards* or U.S. generally accepted auditing standards. KPMG was not engaged to, and did not render an opinion on the Tenant's internal controls over financial reporting or over the Tenant's financial management systems.

This report is intended solely for management and members of the San Francisco Port Commission, the Board of Supervisors and management of the City and County of San Francisco, and management of Pier 39 Limited Partnership and is not intended to be and should not be used by anyone other than these specified parties.

**KPMG LLP**

February 27, 2013



## PIER 39 LIMITED PARTNERSHIP

## Calculation of Percentage Rent

For the years ended December 31, 2009 – 2011

	Year ended December 31			Total
	2009	2010	2011	
Gross receipts from:				
Other than sponsorships, tour boats and cellular sites:				
As reported	\$ 17,671,182	\$ 18,216,648	\$ 19,064,768	\$ 54,952,598
Audit adjustments	(467)	839	—	372
As audited	17,670,715	18,217,487	19,064,768	54,952,970
Sponsorships	1,020,805	909,686	1,001,808	2,932,299
Tour boats	7,498,268	7,644,827	7,880,653	23,023,748
Cellular sites	69,711	251,528	211,045	532,284
Total gross receipts	\$ 26,259,499	\$ 27,023,528	\$ 28,158,274	\$ 81,441,301
Percentage rent on gross receipts from:				
Other than sponsorships, tour boats and cellular sites:				
8% on the first \$10,000,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 2,400,000
9% on the next \$1,000,000	90,000	90,000	90,000	270,000
10% on the next \$2,000,000	200,000	200,000	200,000	600,000
11% on the next \$2,000,000	220,000	220,000	220,000	660,000
50% on the next \$763,000	381,500	381,500	381,500	1,144,500
12% thereafter	228,926	294,538	396,212	919,676
Subtotal	1,920,426	1,986,038	2,087,712	5,994,176
Sponsorships (7%)	71,456	63,678	70,127	205,261
Tour boats (7%)	524,879	535,138	551,646	1,611,663
Cellular sites (30%)	20,913	75,458	63,314	159,685
Percentage rent before deduction for minimum annual rent	2,537,674	2,660,312	2,772,799	7,970,785
Deduction for minimum annual rent	(500,000)	(500,000)	(500,000)	(1,500,000)
Percentage rent due to the Port	\$ 2,037,674	\$ 2,160,312	\$ 2,272,799	\$ 6,470,785

-----PIER 39 LIMITED PARTNERSHIP-----  
 Summary of Third-Party Gross Revenue Audits of Sublessees  
 For the years ended December 31, 2007 – 2011

	Year ended December 31					Total
	2007	2008	2009	2010	2011	
Over (under) rent reported by sublessees:						
Sublessee 1	\$ —	\$ —	\$ (141)	N/A	N/A	\$ (141)
Sublessee 2	(1,247)	(429)	240	N/A	N/A	(1,436)
Sublessee 3	N/A	(345)	368	(178)	N/A	(155)
Sublessee 4	N/A	—	—	(661)	N/A	(661)
Sublessee 5	N/A	—	—	—	—	—
Total over (under) reported rent by sublessees	(1,247)	(774)	467	(839)	—	\$ (2,393)
Times percentage rent percentage	Unknown	Unknown	12%	12%	12%	
Over (under) reported rent to the Port of San Francisco	Unknown	Unknown	\$ 56	(100)	—	\$ (44)

# PIER 39

April 3, 2013

Ms. Katherine Yoshii  
Yano Accountancy Corporation  
201 California Street, Suite 411  
San Francisco, CA 94111-5006

Dear Ms. Yoshii,

We have received a copy of your Performance Audit Report to the Port of San Francisco and submit the following in response to your findings:

**Finding 1.** Tenant did not report and submit to the Port underpayment of rent by sublessees identified in gross receipts audit.

**Response:** PIER 39 is not required to report to the Port underpayments of rent by its Subtenants; thus this Finding 1 is not relevant or material. PIER 39 is only required to report to the Port gross receipts actually received by PIER 39; by its very nature underpayments of rent are not received by PIER 39 and thus not reportable. There is no finding by the auditor that PIER 39 failed to report as required by the Port Lease.

**Finding 1 - Condition.** In paragraph two of the report it states that two of the sublessees audit reports included findings for "the value of employee meals improperly excluded from gross receipts" and "the value of employee discounts improperly excluded from gross receipts."

**Response:** The foregoing statement does not accurately reflect what was contained in the Subtenant audit. The audit states that "the tenant excluded the value of discounts granted on sales to employees" and "excluded the value of meals to employees." The audit also stated that in some cases the auditors were unable to quantify the amount of the discounts and employee meals. Since the Subtenant Sublease defines "gross sales" as "...the entire amount of the actual sales price, whether wholly or partly for cash or credit..", Subtenant employee benefits for meals and discounts cannot be considered "gross sales" as the Subtenant is not obtaining "cash or credit"; it does not get paid for such employee benefits. Furthermore, exclusions from "gross sales" are only relevant in calculating the Subtenant's "percentage rent" against "minimum monthly rent", and were not material in the examples cited. PIER 39 will, of course, clarify these concepts with its third party Subtenant auditors.

**Finding 1 – Condition.** In paragraph two of the report it also states that two of the reports had findings for "promotional discounts improperly excluded from gross receipts".

Response: The foregoing statement does not accurately reflect what was contained in the Subtenant audit. The audit does not state that the promotional discounts were improperly excluded from gross receipts. The Subtenant audit report states that the "tenant excluded the value of promotional discounts." Since the Subtenant Sublease defines "gross sales" as "...the entire amount of the actual sales price, whether wholly or partly for cash or credit..", promotional discounts cannot be considered "gross sales" as the Subtenant is not obtaining "cash or credit"; it does not get paid for the discounted portion of any sale. Furthermore, exclusions from "gross sales" are only relevant in calculating the Subtenant's "percentage rent" against "minimum monthly rent", and were not material in the examples cited. PIER 39 will, of course, clarify these concepts with its third party Subtenant auditors.

Effect: The report states that the "Tenant did not comply with Section III.2.D. of the Lease Agreement as they did not report all gross receipts to the Port."

Response: PIER 39 denies that it has in any way failed to comply with the provisions of Section III.2.D or any other part of the Port Lease. The auditor fails to cite any example where PIER 39 failed to report any gross receipt that it actually received during the period audited.

Finding 1. Recommendation #1. Response: PIER 39 has in place adequate procedures to ensure that all gross receipts collected by it from Subtenants are properly reported to the Port. Given that the auditor does not cite any example where PIER 39 failed to properly report gross receipts actually received from Subtenants, no additional reporting procedures are necessary.

Finding 1. Recommendation #2. Response: PIER 39 will review or has already reviewed the Subtenant audits for the two years ended December 26, 2010, and, as appropriate, has billed or will bill the applicable Subtenants for any additional percentage rent that may be due. If and when any such additional percentage rent is collected from the Subtenants, PIER 39 will, as is its consistent practice, include the amounts actually received in its report of gross receipts to the Port, and, of course, pay any Port rent due as a result thereof.

Finding 1. Recommendation #3. Response: PIER 39 will review the Subtenant audits for the two years ended December 28, 2008, and, as appropriate, will bill the applicable Subtenants for any additional percentage rent that may be due. If and when any such additional percentage rent is collected from the Subtenants, PIER 39 will, as is its consistent practice, include the amounts actually received in its report of gross receipts to the Port, and, of course, pay any Port rent due as a result thereof.

Finding 1. Recommendation #4. Response: PIER 39 will review all Subtenant leases in order to determine if a clarification of the definition of gross sales is necessary and, to the extent found to be necessary and practicable, will take steps to clarify the same. Furthermore, PIER 39 will communicate with its third party Subtenant auditors on this issue in order to ensure that the definition of "gross sales" is clear. PIER 39 is confident that this will help eliminate any future misunderstanding.

Ms. Katherine Yoshii

Page 3

**Finding 2 – Not All Sales Tax Returns Are Available for Evaluation**

**Response:** The auditor has misstated the relevant provision of the Port Lease. Section IV, B of the October 31, 1979 Amendment does not state that PIER 39 has any obligation to obtain and maintain its Subtenants' sales tax returns. The Section states that any sales and excise tax reports of "subtenants, licensees and concessionaires . . . shall at all reasonable times be open for inspection by Landlord at such place or places as . . . subtenants', licensees' and concessionaires' records are kept". In other words, such records only have to be available to the Port where the records are kept; there is no obligation on the part of PIER 39 to gather the records for the Port.

PIER 39 will, nevertheless, advise its applicable Subtenants in writing of their obligations under their respective subleases to submit copies of their sales taxes returns.

**Finding 2. Condition.** The auditor states that we did not provide all of the Subtenant's sales tax returns requested. We believe this statement to be inaccurate. With the exception of one Subtenant that underwent a change in financial management, to the best of our knowledge and belief, for all Subtenants whose sublease contained a provision requiring submission of sales tax returns, we provided copies of all of the Subtenant sales tax returns requested by the auditor.

**Finding 2. Effect.** The auditor's statement that PIER 39 did not have the ability to verify Subtenant gross sales is not accurate. The submission of sales tax returns by Subtenants is not the only option available to verify sales reporting by PIER 39's Subtenants. PIER 39 has secured the right in each of its Subtenant Subleases to audit all of the business records of its Subtenants, and it does so regularly.

**Finding 2. Recommendation #5.** The auditor's recommendation is not relevant and not possible under the Port Lease. First, since the Port Lease does not require PIER 39 to collect sales tax information from its Subtenants, asking PIER 39 to now do so is not feasible. Second, since there is no evidence of any underpayments, this recommendation is not necessary. Third, as stated above, the collection and review of sales tax returns is not PIER 39's only option in verifying Subtenant gross sales. Every Subtenant Sublease contains a provision empowering PIER 39 to conduct an audit of Subtenant's business records of all kinds in order to verify such gross sales; PIER 39 regularly conducts audits of its Subtenants.

Sincerely,



Elinor Heller  
Vice President, Controller



May 3, 2013

Tonia Lediju, Director of City Audits  
Office of the Controller  
City and County of San Francisco  
1 Dr. Carlton B. Goodlett Place, Room 477  
San Francisco, CA 94102

Re: Tenant Performance Audit – Pier 39 Limited Partnership


Dear Ms. Lediju:

Thank you for the opportunity to review the draft performance audit report prepared by KPMG LLP covering Port lease no. L-9707 with Pier 39 Limited Partnership. Based on the report details provided by KPMG, Port management accepted the report. We subsequently reviewed the tenant's April 3, 2013 response letter addressed to Yano's Accountancy Corporation, KPMG's contract partner for this audit.

The attached Port response on the City's standard Recommendations and Responses form takes into consideration Pier 39's detailed response, which included commitments to implement various responsive actions. The Port will follow up, as necessary, to ensure that all relevant issues from the audit are adequately addressed.

Please don't hesitate to contact me at (415) 274-0515 if you have any questions.

Sincerely,



John J. Woo  
Fiscal Officer

Enclosure

Cc: Elaine Forbes, Director of Finance and Administration  
Susan Reynolds, Director of Real Estate  
Oanh Nguyen, KPMG LLP

**PORT COMMISSION: PERFORMANCE AUDIT OF PIER 39 LIMITED PARTNERSHIP**

For each recommendation, indicate whether the department concurs, does not concur, or partially concurs. If the department concurs with the recommendation, please indicate the expected implementation date and implementation plan. If the department does not concur or partially concurs, please provide an explanation and an alternate plan of action to address the identified issue.

**RECOMMENDATIONS AND RESPONSES**

Recommendation	Responsible Agency	Response
<p>1. The Port should request that the Tenant implement procedures to ensure that all gross receipts are reported to the Port from the subleases to comply with the Lease Agreement.</p>	<p>Port Commission</p>	<p>Partially concur. The Port read and considered Pier 39's written response dated April 3, 2013. The Port accepts cash basis reporting from Pier 39 under this lease; i.e. revenues reportable to the Port may be based on "gross receipts actually received." Actual or potential rent deficiencies on this reporting basis are addressed in #2.</p> <p>The Port accepts Pier 39's detailed response. No additional follow-up action is necessary for this recommendation.</p>
<p>2. The Port should collect all percentage rents due from the Tenant resulting from its sublessee gross receipts audits, including but not limited to \$44 of underreported percentage rent during the two 52/53 week periods ended December 26, 2010.</p>	<p>Port Commission</p>	<p>Partially concur. Immediate follow-up within 30 days of final report.</p> <p>The Port read and considered Pier 39's written response dated April 3, 2013. As noted above in #1, the Port accepts cash basis reporting from Pier 39. Pier 39's response action to this recommendation is accepted; and we look forward to future reporting from Pier 39, as may be necessary, of reportable amounts emanating from the two fiscal year periods ended December 26, 2010.</p> <p>The Port will follow-up to confirm that Pier 39 completed its review of the past subtenant audits, billed subtenants for any rental payment deficiencies due Pier 39, and reported, or will report shortly, any additional collection of such payment deficiencies in a subsequent report of Pier 39 gross receipts to the Port.</p>

**PORT COMMISSION: PERFORMANCE AUDIT OF PIER 39 LIMITED PARTNERSHIP**

Recommendation	Responsible Agency	Response
<p>3. The Port should investigate and quantify the impact of underreported gross receipts on percentage rent for the two 52/53 week periods ended December 28, 2008.</p>	<p>Port Commission</p>	<p>Agree. Immediate follow-up request within 30 days of final report. We will request information from Pier 39 concerning the two back years prior to the period examined by the independent auditor.</p> <p>The Port read and considered Pier 39's written response dated April 3, 2013. Pier 39's response action to this recommendation is accepted; and we look forward to future reporting from Pier 39, as may be necessary, of reportable amounts emanating from the two fiscal year periods ended December 28, 2008.</p>
<p>4. The Port should obtain the Tenant's position on the nonquantified findings in the gross receipts audit reports to determine if additional percentage rents should be collected from the Tenant.</p>	<p>Port Commission</p>	<p>The Port read and considered Pier 39's written response dated April 3, 2013. As revenues reportable to the Port is based on the gross receipts actually received, the effect of non-cash transaction elements, like promotional discounts, do not need to be quantified for the purposes of determining the rental obligation under the Pier 39 lease and associated subtenant leases.</p> <p>The Port accepts Pier 39's detailed response, to review and possibly clarify the definition of gross sales in subtenant leases and/or in its instruction to third party auditors. No additional follow-up action is required.</p>
<p>5. The Port should require that the Tenant enforce the applicable sublease provisions that require certain sublessees to submit quarterly sales tax returns. The Port should evaluate its options with the Tenant for those subleases/sublessees that currently are not required to submit quarterly sales tax returns. These options include, but are not necessarily limited to, renegotiation of the sales tax return submission requirement, and/or specific gross receipts and percentage rent audits of these sublessees.</p>	<p>Port Commission</p>	<p>Partially concur. The review and reconciliation of sales tax returns is one primary and common vehicle for evaluating the propriety of reported sales information. However, we agree with Pier 39 that it is not the only option.</p> <p>The Port read and considered Pier 39's written response dated April 3, 2013. The Port accepts Pier 39's detailed response and no further follow-up action is deemed necessary at this time.</p>



Bos-11 Cpage

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO

2013 MAY 22 PM 3:43

May 6, 2013

San Francisco City and County  
Supervisor John Avalos  
City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, Ca 94102-4689

✓ John.Avalos@sfgov.org

Dear Supervisor Avalos:

As MBA and MPA students of sustainable management at Presidio Graduate School in San Francisco, we applaud the unanimous resolution passed by the Board of Supervisors urging the city's fund managers to divest upwards of \$580 million from the fossil fuel production industry. Once again, you have furthered San Francisco's reputation as a proactive and forward-thinking city that spurs creative solutions to dynamic challenges. It is becoming clearer in the age of climate disruption that municipalities are going to lead social and economic shifts toward a more sustainable world. Given this and San Francisco's reputation as a pioneer in sustainability, we urge you to take your innovation a step further – become the first ever U.S. city to issue an **impact-rated municipal bond**.

San Francisco is uniquely positioned to be at the forefront of continued innovation by issuing a bond that highlights and measures social and environmental benefits to society as well as financial returns. At present, estimates of the U.S. municipal bond market have reached \$3.7 trillion, making it a significant asset class. Ratings agencies such as S&P, Moody's and Fitch rate muni bonds only in terms of their short-term financial cash flows. In this way, the underlying risks and rewards of a city-issued bond are not being assessed correctly because systemic risks are ignored. This makes an increasingly volatile market open to greater vulnerability. However, issuing a bond that is rated by impact metrics that provide a more systemic approach to determining its success could strengthen the market, particularly in a city like San Francisco where savvy individual and institutional investors realize the importance of long-term, multifaceted returns.

Therefore, our recommendation is that the City of San Francisco jumpstarts the movement to generate greater impact with muni bonds by issuing a low-risk bond that prioritizes energy efficiency. It would work just like a regular muni bond but the capital could be dedicated to efficiency and clean energy, where the city defines a certain amount of reductions to pollution and carbon emissions. This could build in measurements such as:

- amount of clean energy being utilized
- reductions in carbon emissions

- investments in solar, wind, and other renewables
- green job creation
- conversions of waste to energy
- other innovations undertaken

A successful example of this was last summer when France issued an environmentally and socially responsible bond within a region that included clean energy, retrofitting schools and low-energy social housing, and biodiversity. Initially valued at €350 million (more than US\$500 million), the bond ended up being 175% over-subscribed in just 30 minutes. If demand for clean energy by the citizen-taxpayers of San Francisco mimicked that of France, then not only will this issuance be low-risk, it will provide cost-savings generated by and for taxpayers. The higher the demand for the bond, the lower the interest rate required, which saves both the city and citizen-taxpayers money while providing a competitive return to investors. In summation, a win for the city, a win for its citizens and a win for the environment.

San Francisco is becoming an effective, zero-waste city; the issuance of an impact-rated muni bond would not only generate greater efficiency in a time of limited resources, but would do so in a way that aligns with other innovations the city has undertaken. It can be the first in the nation to issue a bond where the investor will get their principal back, plus a return on that investment, *and* a positive benefit to the environment and society overall.

As part of our Capital Markets class, we are looking at how muni bonds can be rated with these additional metrics. We look forward to discussing our findings and research to date around the tremendous potential of impact-rated muni bonds for the City of San Francisco.

Respectfully,

Judi Brown - Presidio MPA, 2013

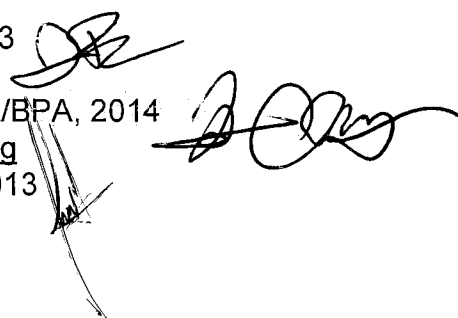
[judi.brown@presidioedu.org](mailto:judi.brown@presidioedu.org)

Paula Escudra – Presidio MBA/BPA, 2014

[paula.escudra@presidioedu.org](mailto:paula.escudra@presidioedu.org)

Juan Norton – Presidio MBA, 2013

[juan.norton@presidioedu.org](mailto:juan.norton@presidioedu.org)



✓ CC: City and County of San Francisco Board of Supervisors

STEWART WEINBERG  
DAVID A. ROSENFELD  
WILLIAM A. SOKOL  
VINCENT A. HARRINGTON, JR.  
BLYTHE MICKELSON  
BARRY E. HINKLE  
JAMES RUTKOWSKI  
SANDRA RAE BENSON  
CHRISTIAN L. RAISNER  
JAMES J. WESSER  
THEODORE FRANKLIN  
ANTONIO RUIZ  
MATTHEW J. GAUGER  
ASHLEY K. IKEDA \*\*  
LINDA BALDWIN JONES  
PATRICIA A. DAVIS  
ALAN S. CROWLEY  
KRISTINA L. HILLMAN \*\*\*  
EMILY P. RICH  
BRUCE A. HARLAND  
CONCEPCIÓN E. LOZANO-BATISTA  
CAREN P. SENCER  
ANNE I. YEN  
KRISTINA M. ZINNEN  
JANNAH V. MANANSALA  
MANUEL A. BOIGUES \*\*\*\*  
KERIANNE R. STEELE \*\*\*  
GARY P. PROVENCHER  
EZEKIEL D. CARDER \*\*\*\*\*  
MONICA T. GUIZAR  
SHARON A. SEIDENSTEIN

## WEINBERG, ROGER & ROSENFELD

1001 Marina Village Parkway, Suite 200

Alameda, CA 94501

TELEPHONE (510) 337-1001

FAX (510) 337-1023

BOS-11.  
electronically  
5-20-13

LISL R. DUNCAN  
JORDAN D. MAZUR  
JACOB J. WHITE  
ADAM J. LUETTO  
RUSSELL NAYMARK  
SEAN D. GRAHAM  
DANIEL S. BROME  
JOLENE KRAMER  
STEPHANIE L. MARN\*\*

PATRICIA M. GATES, Of Counsel  
ROBERTA D. PERKINS, Of Counsel  
NINA FENDEL, Of Counsel  
ANA M. GALLEGOS, Of Counsel

• Also admitted in Arizona  
\*\* Admitted in Hawaii  
\*\*\* Also admitted in Nevada  
\*\*\*\* Also admitted in Illinois  
\*\*\*\*\* Also admitted in New York

May 20, 2013

### VIA E-MAIL & U.S. MAIL

Mr. Steve Kawa (steve.kawa@sfgov.org)  
City and County of San Francisco, Mayor's  
Budget and Legislative Affairs Office  
1 Dr. Carlton B. Goodlett Place, Room 288  
San Francisco, CA 94102

Mr. Michael Martin (michael.martin@sfgov.org)  
Economic Development Project Director  
City Hall, Room 448  
Office of Economic and Workforce Development  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

### Re: 34th America's Cup Failure to Pay Prevailing Wage & Public Records Act Request

Dear Gentlemen:

As you will recall, this office represents Carpenters Local 22. I am in receipt of your May 10, 2013, response to my demand letters regarding the City and County of San Francisco's ("CCSF") failure to require payment of prevailing wage on the America's Cup events. Frankly, your response does nothing to dispel my contention that prevailing wages are required for "temporary installation" work, whether done by contractors directly contracting with the America's Cup Events Authority ("ACEA") or with Sponsors or Teams which themselves are contracting with the America's Cup.

#### 1. Sponsors and Teams Must Pay Prevailing Wage

Your argument as to why "Teams" and "Sponsors" are relieved of prevailing wage obligations does not withstand scrutiny.

First, you claim that the America's Cup event is not subject to payment of prevailing wage under the CCSF Administrative Code because the work is not being done "by and for" the City. Is that the sole basis upon which you rely to claim that the subject work does not constitute public works?

You go on to argue that the prevailing wage requirements are contractually based on the Workforce Development and Small Business Inclusion Plan ("the Workforce Plan") and "other transaction agreements;" however, the obligations pertaining to ACEA do not extend to Sponsors or Teams "which are not referenced in those provisions and would not be bound by the provision of an agreement they did not sign." This argument is simply incorrect.

The explicit language in the Workforce Plan states that the ACEA "agrees to extend" standard prevailing wage provisions "to construction trade work at any stage of erection, construction,

LOS ANGELES OFFICE  
800 Wilshire Boulevard, Suite 1320  
Los Angeles, CA 90017-2607  
TEL 213.360.2344 FAX 213.443.5098

SACRAMENTO OFFICE  
428 J Street, Suite 520  
Sacramento, CA 95814-2341  
TEL 916.443.6600 FAX 916.442.C

Document is available  
at the Clerk's Office  
Room 244 City Hall

42

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
MAY 22 PM 3:10

---

**From:** Board of Supervisors  
**To:** BOS-Supervisors  
**Subject:** San Francisco's Tenderloin Area Brain Power Under Estimated

**From:** Ivan E Pratt [<mailto:prattbuddhahood@gmail.com>]

**Sent:** Wednesday, May 22, 2013 4:36 PM

**To:** Board of Supervisors; David Baker; bcoa; Bill Dewart; bill; Bill Dewart (LinkedIn Invitations); Nick Caskey; christopher.nguyen; chico.garza; chiman lee; dukenrat; Edward Evans; ecomerritt; Ivan E Pratt; [feedback@rttv.ru](mailto:feedback@rttv.ru); [fraas@rff.org](mailto:fraas@rff.org); goldoor5; Gold's Gym; Michael Hann; [harrington@rff.org](mailto:harrington@rff.org); HIVresource; info; Yun Lin Temple; Kim, Jane; LinkedIn; queerancestorsproject.org; [lutter@rff.org](mailto:lutter@rff.org); Montantes, Richard; [morgenst@rff.org](mailto:morgenst@rff.org); NichirenDaishoninsBuddhism; outreach; pelosi; reiko; Mark Kaplan; stevenandrew; sf\_district6; tony; taichi; [ti-cares@ti.com](mailto:ti-cares@ti.com); volunteers; KPFA Worker; [yourtakemytake@gmail.com](mailto:yourtakemytake@gmail.com)

**Subject:** San Francisco's Tenderloin Area Brain Power Under Estimated

DOCTOR JOHN TRUMBBOUR HARVARD LAW SCHOOL DIRECTOR OF RESEARCH May 22 2013

Now some people in San Francisco Tenderloin Area might say, 'what do you mean, I can't understand any matriculative laws coming out of Harvard University. I don't have the money, and maybe I just don't have the brainpower'. As some of you already know, concerning many of Ivan's social advocation internet encouragement's in San Francisco's Tenderloin Area, Ivan doe's not believe in saying you can't do or understand a thing, unless first you really make an attempt to understand something you have no understanding about – and that is especially my critique of people living in neighborhoods like the Tenderloin in San Francisco – certainly big banks are not going to really represent the needs of the people living in the Tenderloin Area District – so the only real asset access individuals have in the Tenderloin is their God given brain – in Ivan's opinion, according Christian ethic, if you are made in Gods image in the Bibles book of Genesis, why not use the brain that God has given you, and stop allowing yourself to be intimidated by not making the grade because you have told yourself you are not university material – challenge yourself, even if you don't have forty-thousand dollars a year to give to Harvard University. Best proof in the world, whether you are poor or rich, the United State of America Constitution applies, or should apply to all of its citizens equally – this is the nature of democracy authored by the American Federal government, but if 'We The People' don't defend that democratic reality, we will, and are losing our democracy in the United States of America.

Remember poor folk, San Francisco City Hall, in their legislative wisdom, invested their time and money in creating a very substantial main library. And one of my favorite descriptions of San Francisco's Main Library, that it is the poor man and woman's university and college (especially is your homeless in San Francisco), and it may be the only educational access poor people who are disenfranchise have as an educational asset access to defend they're democratic rights, in the face of the oligarchic wealthy in America controlling a majority of the wealth in the United States of America.

Who is Dr. John Trumbour, research director of Harvard Law School ?,  
WebPage: [www.law.harvard.edu/programs/lwp/people/staffBios/LWPstaff\\_john\\_trumbour.html](http://www.law.harvard.edu/programs/lwp/people/staffBios/LWPstaff_john_trumbour.html)

One might ask, especially when you live in an environment like San Francisco's Tenderloin Area, with its majority HUD SRO Low Income Housing, and its citizenry dependent on social programs by in large, 'why should I study a man like Dr. John Trumbour, research director of Harvard Law School? In a manner of speaking by your asking this question, you have already answered your own question'.

Dr. John Trumbour,  
Email: [john\\_Trumbour@harvard.edu](mailto:john_Trumbour@harvard.edu)

For The Expansion Of The Tenderloins Average Brain Power And Personal Social Advocations,  
IVAN EDGAR PRATT,

Email: [prattbuddhahood@gmail.com](mailto:prattbuddhahood@gmail.com)

May 22, 2013

Truthful Journalistic Reports: [rt.com/usa](http://rt.com/usa), and [www.dw.de](http://www.dw.de)

Sustainable Systems Environmental Ecology,

WebPage: [ecomerritt.org](http://ecomerritt.org)

Resources For The Future, [www.rff.org](http://www.rff.org)

Wikileaks, [wikileaks.org](http://wikileaks.org)

Nichiren Daishonins Buddhism,

[groups.yahoo.com/group/NichirenDaishoninsBuddhism](http://groups.yahoo.com/group/NichirenDaishoninsBuddhism)

Be Creative: [www.createtv.com](http://www.createtv.com)

GARDEN: Horticulture:

[www.gardensmart.tv](http://www.gardensmart.tv)

NAM MYOHO RENGE KYO,

<http://www.sgi-usa.org>

---

**From:** Chapin-Rienzo, Shanda on behalf of Reports, Controller  
**Sent:** Thursday, May 23, 2013 1:21 PM  
**To:** Calvillo, Angela; Nevin, Peggy; BOS-Legislative Aides; BOS-Supervisors; Kawa, Steve; Howard, Kate; Falvey, Christine; Elliott, Jason; Campbell, Severin; Newman, Debra; sfdocs@sfpl.info; gmetcalf@spur.org; CON-EVERYONE; CON-CCSF Dept Heads; CON-Finance Officers; Nuru, Mohammed; ronald.alameida@sfgov.org; ttaylor@webcor.com; tolga@webcor.com  
**Subject:** Report Issued: Improvements Are Needed to Better Monitor Subcontractors' Insurance and Licenses and Strengthen Contract Terms for the SFGH Rebuild Project

The Office of the Controller's City Services Auditor Division (CSA) today issued a report on its audit of the management of the contract for the rebuilding of the Main Hospital (the Rebuild) at San Francisco General Hospital and Trauma Center by the Department of Public Works (Public Works). The audit found that the Rebuild's construction manager/general contractor, Webcor Construction, LP, doing business as Webcor Builders (Webcor), correctly applied markups to contactor costs and permanent materials and billed its overhead costs in accordance with contract terms. However, Webcor does not actively monitor compliance with certain contract terms for all subcontractor tiers. Also, certain elements of the Rebuild contract and the related General Conditions Agreement inadequately define some key requirements.

To view the full report, please visit our website at: <http://co.sfgov.org/webreports/details.aspx?id=1576>

This is a send-only e-mail address.

For questions about the report, please contact Director of City Audits Tonia Lediju at [Tonia.Lediju@sfgov.org](mailto:Tonia.Lediju@sfgov.org) or 415-554-5393 or the CSA Audits Unit at 415-554-7469.

Follow us on Twitter [@sfcontroller](https://twitter.com/sfcontroller)

Document is available  
at the Clerk's Office  
Room 244, City Hall

---

**From:** Board of Supervisors  
**To:** BOS-Supervisors; Ausberry, Andrea  
**Subject:** File 120987: Why I signed -- I've lived around the

---

**From:** Scott Meselson [<mailto:mail@changemail.org>]  
**Sent:** Thursday, May 23, 2013 7:23 PM  
**To:** Board of Supervisors  
**Subject:** Why I signed -- I've lived around the

Dear San Francisco Board of Supervisors,

I just signed Dylan MacNiven's petition "[Yes to Woodhouse on Marina Green!](#)" on Change.org.

Here's why I signed:

I've lived around the corner for several years and think this would be a wonderful addition to the neighborhood. Taking an abandoned and unused structure and turning it into a neighborhood focal point (that also will serve really delicious food)? Who could be opposed to this?

Sincerely,  
Scott Meselson  
San Francisco, California

---

There are now 617 signatures on this petition. Read reasons why people are signing, and respond to Dylan MacNiven by clicking here:

<http://www.change.org/petitions/yes-to-woodhouse-on-marina-green?response=9272c59f571d>

